



Government of The Republic of Trinidad & Tobago



Public Sector Investment Programme 2011



## FACING THE ISSUES TURNING THE ECONOMY AROUND

Partnering With All Our People





# **PUBLIC SECTOR INVESTMENT PROGRAMME 2011**

Ministry of Finance  
September 2010

## TABLE OF CONTENTS

<b>INTRODUCTION.....</b>	<b>1</b>
<b>OVERVIEW.....</b>	<b>3</b>
<b>PART I: REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2010.....</b>	<b>7</b>
<b>ECONOMIC INFRASTRUCTURE.....</b>	<b>7</b>
Agriculture, Fisheries, Forestry .....	7
Drainage.....	11
Electricity.....	12
Environment.....	13
Land Acquisition.....	14
Manufacturing.....	15
Other Economic Services.....	17
Roads and Bridges .....	20
Tourism.....	22
Transport and Communication .....	24
Urban and Regional Development.....	25
Water Sewerage .....	25
<b>SOCIAL INFRASTRUCTURE.....</b>	<b>27</b>
Education .....	28
Health.....	30
Housing and Settlements.....	32
Human Resource Development .....	35
Social and Community Services .....	38
Urban and Regional Development.....	42
Sport and Youth .....	43
Culture.....	45
<b>ADMINISTRATION.....</b>	<b>47</b>
Public Order and Safety .....	47
Public Administration .....	56
<b>PLANNING AND PROJECT/PROGRAMME DEVELOPMENT .....</b>	<b>64</b>
Planning and Project Development.....	64
<b>PRODUCTIVE SECTORS.....</b>	<b>64</b>
Agriculture .....	64
Energy .....	65
Multi-sectoral Programme .....	66
<b>PART II: THE PUBLIC SECTOR INVESTMENT PROGRAMME 2011.....</b>	<b>68</b>
<b>ECONOMIC INFRASTRUCTURE.....</b>	<b>68</b>
Agriculture, Fisheries, Forestry .....	68
Drainage.....	71
Electricity.....	72
Environment.....	73

Land Acquisition.....	75
Manufacturing.....	75
Other Economic Services.....	77
Roads and Bridges .....	79
Tourism.....	80
Transport and Communication .....	82
Urban and Regional Development.....	84
Water Sewerage .....	85
<b>SOCIAL INFRASTRUCTURE.....</b>	<b>86</b>
Education .....	86
Health.....	89
Housing and Settlements.....	91
Human Resource Development .....	93
Social and Community Services .....	97
Culture.....	99
Poverty Alleviation and Social Services.....	100
Sport, Youth and Recreation.....	103
<b>PUBLIC ADMINISTRATION.....</b>	<b>106</b>
Public Order and Safety .....	106
Public Administration .....	114
<b>PLANNING AND PROJECT/PROGRAMME DEVELOPMENT .....</b>	<b>119</b>
Planning and Project Development.....	119
<b>PRODUCTIVE SECTORS.....</b>	<b>120</b>
Energy.....	120
Multi-sectoral Programme .....	122

## TABLES

Table 1 .....	4
Table 2 .....	5
Table 3 .....	6

## CHARTS

CHART 1 .....	123
CHART 2.....	124
CHART 3.....	125

## APPENDICES

APPENDIX I .....	126
APPENDIX II.....	127
APPENDIX III.....	

## ABBREVIATIONS

<b>ACTT</b>	Accreditation Council of Trinidad and Tobago
<b>ARS</b>	Agricultural Rangers Squad
<b>BDC</b>	Business Development Company
<b>CABI</b>	Centre for Agriculture and Biosciences International
<b>CAC</b>	Community Action Councils
<b>CAP</b>	Compliance Assistance Programme
<b>CAPA</b>	Crime and Problem Analysis Unit
<b>CAREC</b>	Caribbean Regional Epidemiology Centre
<b>CARICOM</b>	Caribbean Community
<b>CARIRI</b>	Caribbean Industrial Research Institute
<b>C-BAFT</b>	Centre for Bio-Science, Agriculture and Food Technology
<b>CBBI</b>	Community Based Business Incubators
<b>CBOs</b>	Community Based Organisations
<b>CCTV</b>	Closed Circuit Television
<b>CDA</b>	Chaguaramas Development Authority
<b>CDF</b>	Community Development Fund
<b>CEC</b>	Certificate of Environmental Clearance
<b>CERP</b>	Community Enhancement and Regeneration Programme
<b>CHOGM</b>	Commonwealth Heads of Government Meeting
<b>CISA</b>	Certified Information Systems Auditor
<b>CISL</b>	Community Improvement Services Limited
<b>CMMS</b>	Computerised Maintenance Management System
<b>CNG</b>	Compressed Natural Gas
<b>COSTAATT</b>	College of Science, Technology and Applied Arts of Trinidad and Tobago
<b>CROSQ</b>	CARICOM Regional Organisation for Standards and Quality
<b>CSME</b>	Caribbean Single Market and Economy
<b>CSO</b>	Central Statistical Office
<b>CSP</b>	Citizen Security Programme
<b>CTS</b>	CARICOM Trade Support
<b>DBOM</b>	Design, Build, Operate and Maintain
<b>EAP</b>	Employee Assistance Programme
<b>EBC</b>	Elections and Boundaries Commission
<b>ECCE</b>	Early Childhood Care and Education
<b>ECIAF</b>	Eastern Caribbean Institute of Agriculture and Forestry
<b>EIA</b>	Environmental Impact Assessment
<b>EMA</b>	Environmental Management Authority
<b>EMBD</b>	Estate Management and Business Development Limited
<b>EPA</b>	Economic Partnership Agreement
<b>EPOS</b>	East Port of Spain Development Company Limited
<b>ESA</b>	Environmental Sensitive Area
<b>eTeCK</b>	Evolving Technologies and Enterprise Development Limited
<b>EU</b>	European Union

<b>EWMSC</b>	Eric Williams Medical Sciences Complex
<b>FMIS</b>	Financial Management Information System
<b>FPC</b>	Fast Patrol Crafts
<b>GDP</b>	Gross Domestic Product
<b>GIF</b>	Growth and innovation Framework
<b>GORTT</b>	Government of the Republic of Trinidad and Tobago
<b>GSS</b>	Government Shipping Service
<b>HACCP</b>	Hazard Analysis Critical Control Point
<b>HBS</b>	Household Budget Survey
<b>HDC</b>	Housing Development Corporation
<b>HDD</b>	Horizontal Directional Drilling
<b>HIV/AIDS</b>	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
<b>HP</b>	Hewlett Packard
<b>HR</b>	Human Resource
<b>HSRP</b>	Health Sector Reform Programme
<b>HYPE</b>	Helping You Prepare for Employment
<b>IAAC</b>	Inter-American Accreditation Cooperation
<b>ICON</b>	Inspiring Confidence in Our Neighbourhood
<b>ICT</b>	Information and Communications Technology
<b>IDB</b>	Inter-American Development Bank
<b>IDF</b>	Infrastructure Development Fund
<b>IhRIS</b>	Integrated Human Resource Information System
<b>IMA</b>	Institute of Marine Affairs
<b>ISO</b>	International Organization for Standardization
<b>ITPS</b>	Integrated Tax Processing System
<b>LGRP</b>	Local Government Reform Programme
<b>LMI</b>	Legal Metrology Inspectorate
<b>LOLER</b>	Lifting Operations and Lifting Equipment
<b>LSA</b>	Land Settlement Agency
<b>MFPLMA</b>	Ministry of Food Production, Land and Marine Affairs
<b>MIC</b>	Metal Industries Company
<b>MLG</b>	Ministry of Local Government
<b>MLSMED</b>	Ministry of Labour and Small and Micro Enterprise Development
<b>MNS</b>	Ministry of National Security
<b>MoE</b>	Ministry of Education
<b>MOU</b>	Memorandum of Understanding
<b>MPMF</b>	Ministerial Performance Management Framework
<b>MRRP</b>	Minor Repairs Reconstruction Programme
<b>MSI</b>	Model Station Initiative
<b>MTP&amp;SD</b>	Ministry of the People and Social Development
<b>MWT</b>	Ministry of Works and Transport
<b>NACC</b>	National Aids Coordinating Committee
<b>NALIS</b>	National Library and Information Systems
<b>NAOUK</b>	National Audit Office of the United Kingdom
<b>NCSHL</b>	National Commission for Self Help Limited

<b>NEC</b>	National Energy Corporation
<b>NES</b>	National Employment Service
<b>NESC</b>	National Energy Skills Centre
<b>NGC</b>	National Gas Company
<b>NGO</b>	Non-Governmental Organisation
<b>NHP</b>	National Highways Programme
<b>NIHERST</b>	National Institute of Higher Education, Research, Science and Technology
<b>NIPDEC</b>	National Insurance Property Development Company
<b>NIST</b>	National Institute of Standards and Technology
<b>NMC</b>	National Mall Centre
<b>NOMP</b>	National Organisational Mentoring Programme
<b>NPMC</b>	National Petroleum Marketing Company Limited
<b>NPSTA</b>	National Public Service Transformation Agenda
<b>NQF</b>	National Qualifications Framework
<b>NSDP</b>	National Skills Development Programme
<b>NYCTT</b>	National Youth Council of Trinidad and Tobago
<b>OAS</b>	Organisation of American States
<b>OSHA</b>	Occupational Safety and Health Act
<b>PATT</b>	Port Authority of Trinidad and Tobago
<b>PLWHA</b>	Persons Living With HIV/AIDS
<b>PMAS</b>	Performance Management and Appraisal System
<b>POSGH</b>	Port-of-Spain General Hospital
<b>PSAEL</b>	Palo Seco Agricultural Enterprises Limited
<b>PSI</b>	Population Services International
<b>PSIP</b>	Public Sector Investment Programme
<b>PSRIP</b>	Public Sector Reform Initiation Programme
<b>PTSC</b>	Public Transport Service Corporation
<b>PURE</b>	Programme for Upgrading Road Efficiency
<b>RBMS</b>	Results-Based Management System
<b>RDC</b>	Rural Development Company
<b>RFP</b>	Request for Proposal
<b>RHA</b>	Regional Health Authority
<b>RMMS</b>	Routine Maintenance Management System
<b>ROP</b>	Repeat Offenders Programme
<b>ROSQ</b>	Regional Organisation for Standards and Quality
<b>RRM</b>	Routine Road Maintenance
<b>RSHDC's</b>	Regional Social Human Development Councils
<b>SAUTT</b>	Special Anti-Crime Unit of Trinidad and Tobago
<b>SEMP</b>	Secondary Education Modernisation Programme
<b>SEPP</b>	Socio Economic Project Planning
<b>SES</b>	Seamless Education System
<b>SETT</b>	Salybia Ecological and Tourism Team
<b>SEW</b>	Single Economic Window
<b>SFGH</b>	San Fernando General Hospital
<b>SIDC</b>	Seafood and Industry Development Company

<b>SILWC</b>	Sugar Industry Labour Welfare Committee
<b>SIS</b>	Secretariat for the Implementation of Spanish
<b>SLA</b>	Spanish Language Acquisition Programme
<b>SMEs</b>	Small and Micro Enterprises
<b>SPMO</b>	Strategic Project Management Office
<b>SPS</b>	Sanitary and Phytosanitary
<b>SPSEs</b>	Special Purpose State Enterprises
<b>SRSC</b>	Secondary Records Storage Centre
<b>STEP</b>	Small Tourism Enterprise Projects
<b>STP</b>	Sewerage Treatment Plant
<b>SWMCOL</b>	Solid Waste Management Company Limited
<b>T&amp;TEC</b>	Trinidad and Tobago Electricity Commission
<b>TCPD</b>	Town and Country Planning Division
<b>TDC</b>	Tourism Development Company
<b>THA</b>	Tobago House of Assembly
<b>TIC</b>	Trade and Investment Convention
<b>TORs</b>	Terms of Reference
<b>TRRP</b>	Trinidad Rapid Rail Project
<b>TTBS</b>	Trinidad and Tobago Bureau of Standards
<b>THTI</b>	Trinidad and Tobago Hospitality and Tourism Institute
<b>TTIC</b>	Trinidad and Tobago Innovation Centre
<b>TTIT</b>	Trinidad and Tobago Institute of Technology
<b>TTPOST</b>	Trinidad and Tobago Postal Corporation Limited
<b>TTPS</b>	Trinidad and Tobago Police Service
<b>TTPS</b>	Trinidad and Tobago Police Service
<b>TTTIC</b>	Trinidad and Tobago Tourism Industry Certificate
<b>TUCO</b>	Trinidad Unified Calypsonian Organisation
<b>UDeCOTT</b>	Urban Development Corporation of Trinidad and Tobago
<b>UNDP</b>	United Nations Development Programme
<b>UTT</b>	University of Trinidad and Tobago
<b>UWI</b>	University of the West Indies
<b>VMCOTT</b>	Vehicle Maintenance Corporation of Trinidad and Tobago
<b>WAN</b>	Wide Area Network
<b>WASA</b>	Water and Sewerage Authority
<b>WTP</b>	Water Treatment Plant
<b>YAPA</b>	Youth Apprenticeship Programme in Agriculture
<b>YouthRISE</b>	Youth Resources for Implementing Successful Enterprises
<b>YTEPP</b>	Youth Training and Employment Partnership Programme



## INTRODUCTION

1. The Public Sector Investment Programme (PSIP) is an important budget and planning tool available to the Government to outline its ongoing and future priorities for development. It provides a transparent platform for the efficient allocation of resources that are currently available and those resources that are programmed to be secured over time. It constitutes a mechanism for developing an efficient and effective public service and at the same time, satisfying the principles of accountability, transparency, good governance and environmental sustainability.

2. The projects and programmes contained in the 2011 PSIP are consistent with Government's strategic directions towards achieving the goal of a secure and prosperous nation within the framework of a development process that is sustainable and people-centred. Given where the economy stands at this stage in our development, the path that must be pursued is one that supports an acceleration in the pace of development that is in congruence with the imperative of securing the best interest of future generations.

3. The challenge over the medium term will be to fashion the PSIP in a way that it constitutes a platform for rebuilding the economy and stimulating economic growth and social transformation. Much greater emphasis has been placed on infrastructure, given its two-fold role in development, both as an enabler of economic activity and social development through capital formation, as well as an instrument to bolster confidence in the economy by the people, including the private sector, and to enhance prospects for a better life.

4. The 2011 PSIP therefore comprises projects and programmes that will enhance capital formation and promote competitiveness in the economy, capital projects that are sustainable over time with the ability to generate revenue at low maintenance cost, thereby impacting positively on employment, production, diversification, and income distribution. Approximately 77 percent of the 2011 PSIP has been allotted to the creation of new physical and social infrastructure and improvements in existing infrastructure. In addition to the increase in capital formation to be derived from the high level of investment in physical infrastructure, significant investments in all levels of education and in skills training, that will support the development of our human capital were also given high priority.

5. The 2011 PSIP document is set out in three parts:

- the overview provides a summary of the expenditure profile for fiscal year 2010 categorized under five broad sector areas: Economic Infrastructure, Social Infrastructure Productive Sectors, administration and Planning/Project/Programme Development, and a summary of the financing arrangements for the 2011 PSIP;

- Part I is a review of the projects and programmes implemented in the 2010 PSIP by sector
- Part II presents highlights of projects and programmes planned for implementation in fiscal year 2011

## **OVERVIEW**

### **Public Sector Investment Programme 2010**

6. The original budgeted allocation for the implementation of projects/programmes in the 2010 Public Sector Investment Programme (PSIP) was \$7,000 million, comprising \$3,009.5 million (43 percent) from the Consolidated Fund and \$3,990.5 million (57 percent) from the IDF. The budget was revised upwards by \$482.7 million to \$7,482.7 in order to meet expenditures and contractual obligations associated with the continuation of a number of projects/programmes, including the areas of community development, scholarship and advanced training, tertiary education, investment promotion, industry development, community facilities and public buildings. The revised expenditure on the 2010 PSIP fell 12 percent short of the overall investment of \$8,502.2 million recorded in fiscal year 2009.

7. The sectors which recorded the highest level of investments in fiscal year 2010 were Social Infrastructure (\$3,230.8 million), Economic Infrastructure (\$2,123.7 million), and Public Administration (\$1,635 million). The revised expenditure by sector for 2010 is shown at Table I. The largest expenditures were in Housing - \$852.1 million; Human Resource Development - \$628.4 million; Ministry of Education - \$602 million; Health - \$434.1 million; Administration - \$400.5 million; Social and Community Services - \$390.2 million; Energy - \$365.751 million and Public Order and Safety - \$302.3million.

**Table 1**  
**Expenditure by Sector - 2010**  
**(TT\$ million)**

Sectors	Budgeted Expenditure				Revised Expenditure			
	Consol. Fund	%	IDF	%	Consol. Fund	%	IDF	%
<b>Economic Infrastructure</b>	719.9	24	1513.0	37.9	706.8	19.6	1416.9	36.7
<b>Planning/ Programme Development</b>	17.1	0.5	0	0	11.2	0.3	0.0	0
<b>Productive Sectors</b>	22.0	0.7	460.0	11.6	22.0	0.6	460.0	12
<b>Administration</b>	1127.6	37.4	184.5	4.6	1488.9	41.1	146.1	3.8
<b>Social Infrastructure</b>	1122.8	37.4	1833.0	45.9	1394.5	38.4	1836.3	47.5
<b>TOTAL</b>	<b>3009.5</b>	<b>100.0</b>	<b>3990.5</b>	<b>100.0</b>	<b>3623.4</b>	<b>100.0</b>	<b>3859.3</b>	<b>100.0</b>

## **Public Sector Investment Programme 2011**

8. A total of \$7,050 million is budgeted for capital investment in fiscal year 2011 to be utilized by Ministries and Departments of the Central Government, Local Government Authorities and the Tobago House of Assembly.

9. The level of projected capital expenditure in fiscal year 2011 will enable the Government to sustain the momentum of development necessary to support its initiatives for a secure, prosperous and sustainable nation. In this regard, the 2011 PSIP focuses on those core activities that enhance capital formation in the country (i.e “bricks and mortar” for the construction sector), improve the competitiveness and diversification of the economy and have the ability to generate funds internally while incurring low maintenance costs.

10. Social Infrastructure will account for the largest proportion of the 2011 PSIP, with an allocation of \$3,308.5 million or 47 percent, to be used for investments in the areas of housing, health education, human resource development, and social and community services. The overall allocation for Economic Infrastructure is \$1,962.8 million earmarked for projects and programmes in sectors including Roads and Bridges, Transport and Communication, Drainage, Water and Sewerage, Manufacturing and Agriculture. A comparison of the revised expenditure for fiscal year 2010 and the budgeted expenditure for 2011 by sector is presented at Table 2.

**Table 2**  
**Comparison of Expenditure by Sector – 2010-2011**  
**(TT\$ million)**

<b>Sectors</b>	<b>2010 Revised Expenditure</b>		<b>2011 Budgeted Expenditure</b>	
	<b>Consolidated Fund</b>	<b>IDF</b>	<b>Consolidated Fund</b>	<b>IDF</b>
<b>Economic Infrastructure</b>	706.8	1416.9	863.2	1099.6
<b>Planning/Project/ Programme Development</b>	11.2	0.0	10.4	0
<b>Productive Sectors</b>	22.0	460.0	2.0	608.0
<b>Administration</b>	1488.9	146.1	979.4	178.9
<b>Social Infrastructure</b>	1394.5	1836.3	1195.0	2113.5
<b>Total</b>	<b>3623.4</b>	<b>3859.3</b>	<b>3050.0</b>	<b>4000.0</b>

### **Financing of the 2011 Public Sector Investment Programme**

11. The total budget of \$7,050 million for the 2011 PSIP will comprise \$3,050 million (43.3 percent) from the Consolidated Fund and \$4,000 million (56.7 percent) from the IDF. The 2011 PSIP will be financed by general revenues totalling \$6,696.7 million or 95 percent of the total budget, and external resources of \$353.3 million or 5 percent of the 2011 PSIP.

12. Under the Consolidated Fund, \$2,848.2 will be financed from General revenues and \$201.8 million from external sources, comprising loans of \$199.8 million and \$2 million in grant funds. The Inter-American Development Bank will contribute \$67.8 million in loan financing to finance programmes in education, national security, trade, and housing, while BNP Paribas and the Australia/New Zealand Bank will together contribute \$132 million to assist in financing the acquisition of off-shore patrol vessels and helicopters for the Coast Guard. The \$2 million in grant resources will be provided by the European Union for institutional strengthening of the Ministry of Planning, Economic and Social Restructuring and Gender Affairs.

13. Under the IDF, the sum of \$3,848.5 million or 54.6 percent of the total PSIP will be sourced from General Revenues, while loan financing from external sources will amount to \$151.5 million or 2.1 percent of the total PSIP. The loan will be used to assist in completing the construction of the South Academy for the Performing Arts. Table 3 outlines the financing plan for fiscal year 2011.

**Table 3**  
**Financing of Capital Expenditure - 2011**

Sources of Financing	\$TT Mn	%
<b><u>Consolidated</u></b>	<b><u>3050.000</u></b>	<b><u>43.30</u></b>
<b>External</b>	<b>201.838</b>	<b>2.9</b>
<i>Loans</i>	<b>199.838</b>	<b>2.8</b>
Inter-American Development Bank	67.838	1.0
ANZ Bank	15.000	0.2
BNP Paribas	117.000	1.6
<i>Grants</i>	<b>2.000</b>	<b>0.03</b>
European Union	2.000	0.03
<b>Domestic</b>	<b>2,848.162</b>	<b>40.4</b>
General Revenues	2,848.162	40.4
<b><u>IDF</u></b>	<b><u>4,000.000</u></b>	<b><u>56.7</u></b>
<b>External</b>	<b>151.500</b>	<b>2.1</b>
<i>Loans</i>	<b>151.500</b>	<b>2.1</b>
Export Import Bank of China	151.500	2.1
<b>Domestic</b>	<b>3,848.500</b>	<b>54.6</b>
General Revenues	3,848.500	54.6
<b><u>TOTAL</u></b>	<b><u>7,050.000</u></b>	<b><u>100.00</u></b>

## **PART I: REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2010**

### **ECONOMIC INFRASTRUCTURE**

14. The overall expenditure on Economic Infrastructure in fiscal year 2010 amounted to \$1,943.7 million out of a budgeted allocation of \$2,047 million. The highest sectoral levels of expenditure were recorded in roads and bridges, urban and regional development, manufacturing, transport and communication, drainage and agriculture.

#### **Agriculture, Fisheries, Forestry**

15. The Ministry of Food Production, Land and Marine Affairs (MFPLMA) expended the full allocation of \$105 million, to continue the implementation of several projects geared towards food and nutrition security, during fiscal year 2010. The Agriculture, Fisheries and Forestry Sector accounted for \$90.8 million.

16. In pursuit of efforts to upgrade water management systems, infrastructure works were undertaken on 4 food projects in Trinidad under the Water Management and Flood Control Programme. The sum of \$8 million was utilized for the following:

- at Maloney, construction of 11 new ponds, rehabilitation of 11 existing ponds, completion of 18 farm crossings, and desilting of 6 km of channels
- at La Compensation, desilting of 850 m of earthen drains, construction of 6 sluice gates, construction of a box culvert, 2 cylinder crossings and 2 farm crossings
- at Fishing Pond, construction of 12 new ponds, rehabilitation of 8 farm ponds and supply of 6 sluice gates
- at Union, completion of 5 new ponds and rehabilitation of 20 existing ponds
- at R.E Road Project, Los Iros, completion of restorative works on 2 ponds and drains
- at Platinite, Penal, complete rehabilitation of 2 ponds and 7 spillways and at the Plum Mitan Project, completion of pump refurbishment works

17. Under the Agricultural Access Roads Rehabilitation Programme, contracts amounting to \$7.1 million were executed for the rehabilitation of 8.7 km of access roads, drains and construction of culverts at Brazil Road, Wallerfield, Adams Road, Tamana, Hamilton Trace, Barrackpore, and Grant's Trace, Penal.

18. Two major programmes implemented by the MFPLMA are geared towards providing lands to farmers for food production. The Land Development Programme utilized \$3.1 million on several projects, including

- desilting of 56.5 km of drains and irrigation channels at the Bacchus Trace Network, Carlsen Field, Bejucal, Aranguez South, Bamboo 1 and 2, Esmeralda, Fishing Pond, and 0.5 km of Canari River, 3 km at Cumuto River and 2 km of Channel at Santa Flora
- construction of a reinforced concrete cylinder crossing at Chatham Food Project and sluice gate at Navet Village
- under the Establishment of Agricultural Settlements component, continuation of the teaching programme in vegetable, cocoa, banana/plantain production and pest and diseases management
- survey and subdivision of 4 hectares into 5 plots at Elliot Trace, Las Lomas and 102 hectares into 51 plots at Erin

19. The sum of \$12.3 million was utilized for several activities carried out under the Fisheries Development Programme. These included:

- preparation of the documentation for obtaining a Certificate of Environmental Clearance (CEC) from the Environmental Management Agency (EMA) and completion of the Geotechnical Study in respect of the Las Cuevas Fishing Centre and Jetty
- continuation of plans to relocate the Port of Spain Fish Market
- preparation of designs for new trading bays and modification to the sewer system at Orange Valley Wholesale Fish Market
- expansion of the processing floor area at the Packing Facility for Fresh Produce located at Piarco

20. No expenditure was incurred on the construction of the Moruga Fishing Complex, as efforts continued towards obtaining a CEC for the project. Tenders were also invited for the construction of the Port. However, due to the delay in granting of the CEC, the validity of the bids expired resulting in a deferral of the evaluation of tenders received for the construction of the Fishing Facility.

21. For the fiscal year 2010, the sum of \$16.1 million was utilized to carry out the following research and development projects:



- completion of the eastern perimeter wall and infrastructure rehabilitation for expansion of germplasm plots at St. Augustine Nurseries
- installation of a security surveillance system, establishment of germplasm plots for cocoa and refurbishment of an irrigation facility at La Reunion Estate
- purchase of breeding stock, production of frozen goat and rabbit semen and refurbishment of pens to improve the artificial breeding capability for water buffalo, cattle and small ruminant production
- development of reagents and kits for disease identification at the Veterinary Diagnostic Laboratory
- collection of data on 94 farms and the population of 923 sheep, 649 goats and 511 rabbits in respect of the upgrading of the Livestock Management Information System
- maintenance of a cocoa seed garden, installation of an overhead misting system, construction of traditional cocoa house and solar drying unit, and screening of 5,450 hybrid plants for improvement of cocoa quality, under the Cocoa Rehabilitation Programme
- installation of an irrigation system and benches in Psoriasis Index House, and evaluation of tenders for the procurement of a \$300,000 pre-fabricated greenhouse to enhance the Mandatory Citrus Quality Programme
- continuation of the refurbishment of the General Stores Building and Workers Facility, and completion of designs for the Seed Processing Plant to accommodate relocation of the Seed Production Unit from Chaguaramas to El Carmen
- completion of rabbitry to house approximately 1000 rabbits, completion of land preparation and designs for the artificial insemination building, conversion of poultry pen to pig sty and completion of office remodeling at the Sugar Cane Feed Centre
- expansion of the processing floor area at the Packing Facility for Fresh Produce at Piarco

22. The Youth Apprenticeship Programme in Agriculture (YAPA) continued in Trinidad with the training of 35 trainees in vegetable production, food preservation and aquaculture. For fiscal year 2010, the full allocation of \$2 million was utilized for the purchase of agricultural chemicals, planting and training materials and the completion of the ceiling at Rio Claro Demonstration Centre. The Programme was however, constrained by low enrolment (on average four trainees per county) and lack of water for irrigation. The Grow Box initiative of YAPA, aimed at promoting home growing of

vegetables, continued with the distribution of 408 grow boxes to householders in St. George East and West and St. Andrew/St. David, and testing of self-watering planters for distribution.

23. The sum of \$7.3 million was invested at Tucker Valley Farms, Chaguaramas in the construction and outfitting of a nursery and laboratory, renovation works of the Administration Building and Security Booth, and procurement of farm machinery and equipment. Harvesting and sale of short term crops such as pumpkin, bodi, tomatoes and pawpaw continued.

24. The newly established Agricultural Rangers Squad (ARS), formed to address the perennial problem of praedial larceny, was commissioned in December 2009. With an expenditure of \$1 million, the pilot project at Caroni initiated the following:

- training in photography by SAUTT, the Special Anti-Crime Unit of Trinidad and Tobago, in weights and measures by Trinidad and Tobago Bureau of Standards (TTBS) and in firearm use at Police Training Academy, St. James
- establishment of a Head Office in Brechin Castle
- purchase of equipment and outfitting of vehicles with strobe lights, logo and provision of proper storage facilities
- launch of mobile patrols and investigations and a public education programme

25. The sum of \$12.8 million was provided in fiscal year 2010 for reforestation and conservation programmes in Trinidad and Tobago. The programmes assumed even greater significance in light of the drought that was experienced during the dry season and the attendant loss of large acreages due to forest fires. Total expenditure in the sector was approximately \$11 million. Notable achievements in Trinidad included:

- tending and planting in the various Conservancies including the North East, North Central, South East, South Central and South West of a total of 150 ha
- transplanting and sowing of seedlings at the nurseries in Cap-de-Ville, Melajo and Cumuto, and production of pine and teak seedlings
- completion of refurbishment work at the North Forestry Head Office, and continuation of renovation works at St. Augustine Nursery and at Catshill Office in South Trinidad

26. The sum of \$0.5 million was utilized in the Forestry Sector in Tobago, for the conduct of a Forest Plantation Inventory Study, mapping and identification of Nature Trails in the Main Ridge and for the development of Forest Fire Protection strategies on the island.

27. A total of \$12.3 million was disbursed to the THA for implementation of projects in the Agriculture Sector in Tobago towards improving food security on the island. The focus was placed on the following:

- at the Government Stock Farm, erection of 2.3 km of fencing, purchase of a mechanical auger; and construction of a poultry pen
- at Indian Walk, distribution of parcels of land to four (4) farmers to cultivate root crops; grading of approximately 3 miles of roadway leading to ten (10) farms and purchase of irrigation materials and equipment
- at Hope Farm, commencement of construction of a facilities for workers
- at the root crop repository at Lure Estate, installation of 3 km of fencing, and commencement of the laying of irrigation pipes and drip lines
- at the Courland Agriculture project continuation of the cultivation of cassava, plantain, potatoes and paw paw, and installation of irrigation lines to serve approximately 4 acres

## **Drainage**

28. Overall investments in drainage infrastructure and associated projects amounted to \$101.2 million in fiscal year 2010.

29. The sum of \$16 million out of \$30 million allocated was utilized to continue under the National Programme for the Upgrade of Drainage Channels. The St Joseph River Improvement project was advanced with the construction of Reinforced Concrete Walling for a distance of 506 linear metres at a height of 4.7 metres. Overall completion of the project reached 75 percent. Work on the Alley's Creek Improvement project was substantially completed with grubbing and clearing, excavation and construction of 1032 linear metres of reinforced concrete walling. The project is intended to alleviate the impacts of flooding and provide structural protection to residential and commercial properties in Bamboo Village, La. Romain. The Blue Basin River Improvement project reached an overall completion of 65 percent with site clearance, excavation and construction of reinforced concrete walling. Other achievements included:

- substantial completion of the Camacho Drain Improvement project and the Dibe Ravine Improvement project
- evaluation of tenders for the Miss Gutter Ravine Improvement project and the La Quesa River Improvement project
- preparation of tender documents for the Arima River Improvement project and the L'Anse Mitan Ravine project and

- invitation of tenders for the San Juan River Improvement project

30. The sum of \$15 million was utilized for the continuation of drainage works under the Major River Clearing Programme. The Honda River Improvement project located in Chase Village and the Richplain Ravine project reached an overall completion of 50 percent and 85 percent respectively. Tender documents were prepared for the Soledad River Improvement project located in Claxton Bay and the Marabella River Improvement project.

31. An allocation of \$18 million was provided under the IDF for the continuation of studies related to a Comprehensive National Drainage Development. Work was advanced on the North Oropouche River Basin Study, Coastal Protection Works at Blanchisseuse, Matelot, Grande Riviere, San Souci and Toco, and the Ortoire River Basin Study commenced. The sum of \$12 million was utilized on these studies.

32. An allocation of \$14 million was also provided under the IDF for construction of the Mamoral Dam and Reservoir, a project under the Comprehensive Drainage Development Programme. In fiscal year 2010, surveys related to land acquisition commenced and the project was subjected to a review by the Ministry of Works and Transport.

33. An allocation of \$32 million was provided to Local Government Authorities, for the improvement of drainage and related infrastructure in their respective regions. During the fiscal year box drains and other drainage improvements were completed in Mayaro/Rio Claro, Penal/Debe, Princes Town and Port of Spain.

## **Electricity**

34. The total expenditure on electricity and street lighting programmes amounted to \$33.2 million. Of this amount, the full allocation of \$13 million was expended by the Trinidad and Tobago Electricity Commission (T&TEC) during the fiscal year on the National Street Lighting Programme. Activities centered on the illumination of communities, highways and major roadways in Municipal Corporations and the Tobago House of Assembly, in an effort to improve citizen security and enhance the quality of life.

35. The total number of new units installed and upgraded from 70W to 150W under the programme, amounted to 1,143 for Trinidad and 81 in Tobago, with a total of 349 new poles erected. Safer driving at nights on main roads and highways was enhanced with the installation of 243 units of 250W high plasma sodium lights in Trinidad and 7 in Tobago. Expenditure of \$13 million was recorded for the completed works, including:

- North - 198 new units installed and 232 upgraded
- East - 168 new units installed and 79 upgraded

- Central - 197 new units installed and 43 upgraded
- South - 260 new units installed and 140 upgraded
- Tobago - 56 new units installed and 25 upgraded

36. The Programme of Lighting of Parks and Recreation Grounds, one of the programmes included in the 2010 Electricity Programme, also continued with expenditure of \$8 million in fiscal year 2010. Work completed at nine parks and recreation grounds included: Enforcer Recreation Ground, Belmont; South Diego Martin Recreation Ground; Antilles Recreation Ground, San Francique; Bourg Mulatresse "GABBA" Recreation Ground-San Juan; Macaulay Recreation Ground, Couva and Renown Recreation Ground, Barrackpore. Substantial progress was made on five additional parks and recreation grounds including: Africa Recreation Ground, Laventille and Honeymoon Recreation Ground, Tunapuna. The sum of \$6 million was also spent on the illumination of public spaces throughout the country.

## **Environment**

37. In fiscal year 2010, approximately \$21 million was allocated for the implementation of projects geared towards preserving, conserving and sustaining the natural environment in Trinidad and Tobago. Of this amount, the sum of \$17 million was expended. The main implementing agencies were the Environmental Management Authority (EMA), the Solid Waste Management Company (SWMCOL) and the Tobago House of Assembly (THA).

38. The EMA continued to undertake several initiatives in fiscal 2010 with an allocation of \$4 million, from which expenditure totaling \$2 million was incurred. Among its achievements were the following:

- completion of a Draft Report and continuing preparation of an implementation plan for the Development of a National Non-point Source Pollution Management Plan
- recruitment of a Coordinator for the Aripo Environmental Sensitive Area (ESA) and preparation of TORs for a Matura Area Coordinator, a Legal Consultant for building capacity among SMCs, and a Records Management Consultant
- review of the EM Act and related subsidiary legislation, and development of draft Performance Standards for the EMA
- development of a priority implementation plan for projects in respect of an updated Management Plan for Aripo Savannas ESA by the Orchid Society

39. In fiscal year 2010, SWMCOL, continued its organizational transformation. The Company utilized \$12 million of its allocation of \$14 million in advancing the following:

- establishment of a Bio-medical Waste Collection System through the completion of an assessment of drainage problems at the site identified and the finalization of a contract for facility and engineering works
- evaluation of the extent and nature of hazardous chemicals in schools, with the commencement of a contract to remediate twenty (20) schools at a total cost of \$90,000 and disposal of disused chemicals from three schools - St. Mary's College, Fatima College and Holy Name Convent
- issue of an order for the procurement of a Sludge Separation Vehicle
- start up of the E-Waste Collections and Storage initiative with the conversion of a warehouse to a recovery facility to house specialised equipment for processing tables, a distribution station and vacuum chamber, and vehicles for e-waste collection
- hiring of a consultant to develop a policy for e-waste disposal and staff for data collection/inventory on e-waste in government offices and schools
- preparation for the collection of e-waste from Ministries and schools

40. The THA also continued implementation of a variety of activities geared towards ensuring environmental sustainability, through a disbursement of approximately \$8 million. Among the initiatives undertaken in 2010 were:

- improvement to reefs at Buccoo and Speyside including Water Quality Monitoring
- a feasibility study on Oil Spill Contingency Management
- Wet Land Assessment and development of Bon Accord Lagoon Nature Area
- continuation of the Pilot Project for Waste Characterisation
- continuation of upgrading of the Scarborough Waste Disposal System and facilities at Signal Hill and at Studley Park

## **Land Acquisition**

41. For fiscal year, 2010, the sum of \$18 million was paid to private owners in respect of parcels of land acquired by the State under the Programme, Acquisition of Sites for Non-Agricultural Development Purposes.

## **Manufacturing**

42. Overall expenditure in the Manufacturing Sector amounted to \$326.5 million. The original budgeted sum was \$188 million. The outturn was attributable to the advancement made in fiscal year 2010 on the flagship project, Wallerfield Industrial and Technology Park (Tamana InTech Park), for which \$200 million was utilized. Construction at the Park continued as follows:

- completion of the electrical sub-station at Tamana InTech Park
- seventy-eight percent completion of the eTecK Flagship Building while work on the related electrical and waste water treatment ponds also advanced
- fifty nine percent completion of site infrastructure including roadways, related utilities and street lighting
- approximately forty two percent completion of the Alutech Research and Development Facility
- advancement of the installation of structured cabling for the eTecK Flagship Building, the Tamana Fibre Optic Infrastructure and the Park's Broadband Network

43. The programme of Development Works on Industrial Estates/Parks, a key area of focus in the development of capabilities in the sector, continued with the upgrade of existing estates and commencement of preliminary works for new estates. The sum of \$18 million was utilized in fiscal year 2010. Upgrade works were nearing completion at Debe Industrial Park, Beetham Industrial Park and Point Fortin (North-east and North-west) Industrial Park. Minor refurbishment works were also being undertaken at Industrial Parks at Sea Lots, Diamond Vale, Pt. Lisas, Morvant, Duncan Street, Milford and Trincity. Designs and tender documents were also completed for the construction of new Parks at Reform Village and Factory Road, while designs were being finalized for the establishment of new Parks at Preysal, Endeavour Road and Dow Village.

44. In order to promote the viability of the Wallerfield Industrial and Technology Park (Tamana InTech Park), the Business Development Programme fully expended the allocation of \$11 million in fiscal year 2010 in undertaking the following activities:

- expansion of the Trinidad and Tobago Innovation Centre (TTIC) Virtual Incubator to include seven new members
- completion of the Comparative Study of Science Parks and Benchmark Report
- completion of the processes and procedures for performing Due Diligence on new companies

- identification of international business prospects for investment at Wallerfield
- organization of the event “Innovating Success” that showcased the investment opportunities in Trinidad and Tobago in November 2009
- launch of the first High Value Manufacturing Cluster event
- development of four business cases for Tamana InTech park with a view to promoting eTeck’s Flagship Park as the ideal area for setting up business in the field of ICT, downstream energy or knowledge-based industries
- development of the company website at [www.tamana.com](http://www.tamana.com)
- signing of Memoranda of Understanding with 11 companies for tenancy at the Park

45. In fiscal year 2010, support for the development of the local Film Industry continued with an allocation of \$5 million to the Trinidad and Tobago Film Company Limited. The sum was fully utilized on the following:

- worldwide promotion of the advantages of filming in Trinidad and Tobago, and representation at overseas Trade Shows in USA and UK
- provision of financial assistance for the development of the Feature Film Project “Rose Calypso Diva” scheduled for completion in December 2010
- initiatives to encourage international producers and film-makers to scout Trinidad and Tobago as a location for filming
- provision of incentives through payment of cash rebates totaling \$1.9 million in respect of the film “Limbo” which was filmed in Trinidad and Tobago
- provision of financial and technical assistance to local film producers through the Production Assistance and Script Development Programme (PASD) involving monitoring of 14 projects and successful completion of 12 films.
- launch of the Secondary Schools Short Film Festival 2010 for the training of students
- successful launch of the 2010 TV Film Festival on March 13, 2010
- provision of bursaries in the amount of \$60,000 to top achievers within the B.A Film programme, UWI, St. Augustine so as to encourage participation and enrolment of nationals



- launch of the “Film Nights” project aimed at facilitating the screening of local and diaspora films within communities, including Belmont, Arima and Rio Claro

46. A number of initiatives geared to improve standards and technical regulations in the Caribbean were advanced with the sum of \$500,000 under the project, Providing Reliability to Quality Infrastructure by the Trinidad and Tobago Bureau of Standards (TTBS). These included:

- hosting two regional training programmes on “The Role of Standards in Economic Development” in collaboration with the International Organization for Standardization (ISO) and the CARICOM Regional Organisation for Standards and Quality (CROSQ)
- calibration of Weighing Machines EURAMET to further develop regional calibration testing and verification services
- attendance at Laboratory Safety Training Programme by officers
- conduct of the Regional Assessor Training Programme for the ISO/IEC 17025.

47. The TTBS Laboratories were also spent \$1.5 million to upgrade and equip its laboratories. The allocation was utilized to procure material and equipment for testing electrical cables, fibre products and footwear, circuit breakers and Tungsten Filament Light Bulb and the software modules for the Instron Tensile Tester.

48. Preparations were set in train for the implementation of the Metrology Act 2004 with the following activities:

- A site visit to the U.S. National Institute of Standards and Technology (NIST) and Bureau of Standards in Jamaica in respect of benchmarking TTBS Metrology processes.
- completion of an analysis of the requirements for the Transfer of Weights and Measures Inspectors from the Ministry of Legal Affairs to the Legal Metrology Inspectorate(LMI)
- procurement of a portable system for verification of fuel dispensers and standard platinum resistance thermometers.

### **Other Economic Services**

49. The Population and Housing Census to be conducted by the Central Statistical Office received an allocation of \$20 million. The Census, which is conducted every ten years, is intended to be the primary source of information on the size and characteristics

of the population and its housing in each locality, which will be essential in assisting the government in the planning and development of the country. Since the Census Order and Regulations were not passed because of the dissolution of Parliament to make way for the General Elections, the Census date was deferred to a new date in fiscal year 2011. Preparations for the Census continued with the following:

- selection and training of staff
- printing of questionnaires and development of a Quality Assurance Manual
- procurement of office equipment and image capture processing

50. Expenditure on the project amounted to \$15 million.

51. The IDB-assisted Trade Sector Support Programme continued to support efforts towards improving the international trade performance of Trinidad and Tobago by strengthening the country's technical and institutional capacity. Expenditure in fiscal year 2010 was \$6 million. The focus continued to be the reorganization of the Ministry of Trade and Industry, specialized technical training for staff, conduct of technical studies and the hiring of a Director of Information and Communication Technology.

52. An allocation of \$1.5 million was made in 2010 in support of Small Business Development. These resources were used to support the following:

- implementation by the BDC of the Quality and Environmental Management System for 8 businesses aimed at reaching international standards and improving business operations
- launch of the Best Practices in Food and Beverages and Design and Implementation of an Effective Innovative Marketing Plan in which 13 companies participated
- launch of the BDC's series on innovation, with the streaming of the first of 12 webinars held in June 2010, in which 8 companies participated
- rebranding of the smeXchange into the BDC Trade Portal and development of a new website for promoting e-learning and e-business
- launch of the third Business Mentorship project aimed at building the efficiencies of local small companies, with 7 new companies participating in 2010

53. The Investment Promotion and Facilitation Initiatives project also progressed in 2010 with \$8.8 million. Achievements included:

- placement of articles in international publications featuring investment opportunities in Information Communication Technology in Trinidad and Tobago, with the focus on the Tamana InTech Park

- production of a DVD on the Tamana InTech Park for airing on Caribbean Airlines; completion of a unified Tamana InTech Park Customer Acquisition Process and Investment Engagement Plan
- showcasing of Trinidad and Tobago's investment opportunities at the Expo Shanghai 2010

54. Development of non-energy industrial initiatives was boosted in 2010 with expenditure of \$4.6 million on the agri-business sector, the entertainment industry and research and development for new products.

55. Achievements in the area of Fish and Fish Processing sector by the Sea Food Company included:

- construction of ice plant at Sea Lots
- completion of infrastructural works for a green water biofloc system for increasing tilapia production, and introduction of 5,290 tilapia in 5 tanks for harvesting
- provision of technical support for businesses engaged in downstream fish processing and product marketing
- commencement of a survey on road side seafood vending sales, consumer preferences and daily throughput of fish
- continuation of a public information campaign including "Ice It! Ice It!" video on purchasing, storage and display of seafood

56. The sum of \$2.5 million provided for the project, Promotion, Product Development and Sector Analysis/Studies for the Entertainment Industry, was utilized to undertake the following:

- facilitate a delegation of 17 musicians and management to perform and represent Trinidad and Tobago at the inaugural Miami Music Festival
- facilitate performance by a cultural contingent of 15 artistes in various cities and states in India
- host 65 international musicians and industry experts to take part in interactive skills-building workshops and seminars for local industry stakeholders
- relaunch of the website [www.ttentonline.com](http://www.ttentonline.com) to include new features such as music downloads to facilitate e-commerce (live streaming, video on demand, online retail store etc.) for revenue generation

- commencement of the Internship/Apprenticeship Programme with four internships

57. Efforts to promote external trade continued in 2010 with several activities incurring expenditure of \$2.1 million in fiscal year 2010, including:

- an exploratory visit to Guadeloupe by the BDC and 10 local companies to ascertain standards/requirements for market entry and establish links with local trade organizations
- hosting of 2 Export Capacity Building Training Sessions for 57 persons to be trained in the field of Export Management
- continuation of the Trade Information Network to serve as an information hub for firms seeking to penetrate the international market.

## **Roads and Bridges**

58. The total investment in the upgrading and improvement of the roads and bridges network amounted to \$628.9 million.

59. The IDB assisted National Highways Programme (NHP) came to a close in December 2009. In fiscal year 2010, expenditure on the Programme amounted to \$61.9 million. Major achievements included:

- completion of approximately 260km of roads and 52 bridges
- reinstatement and stabilization of failed slopes at all 23 landslip sites targeted
- completion of the extension of the Diego Martin Highway by approximately 1.2km from Sierra Leone Road to Wendy Fitzwilliam Boulevard
- commencement of improvement works on the Churchill Roosevelt Highway from O'Meara Road to Wallerfield ( approximately 8.8km )
- completion of the Feasibility Study/Design for 4 major trunk roads totaling 135km
- advancement of Institutional Strengthening/Technical Assistance activities with approval of Trinidad Routine Road Maintenance (RRM) Action Plan and Financial Resources, THA's approval for Tobago's Action Plan and Financial Resources
- approval of strategic direction for Highway Administration reforms

- installation and configuration of the Routine Maintenance Management System (RMMS) software in Trinidad and Tobago
- completion of the RMMS Pilot in the Caroni district and partial completion of the Pilot in the St. George East and St. George West districts
- completion of the weigh control plan for highways and procurement of temporary scales
- advancement of a proposal for the establishment of a Road Authority to assume management of the roads in the country and a Road Fund Board, and the appointment of a Management Team to oversee transition to the new organization

60. The Port of Spain East/West Corridor Transportation project utilized \$90 million from the allocated \$260 million. The construction of the Aranguez Overpass commenced in November 2009 following the award of a contract in the sum of \$214.8 million to Vinci Construction Grands Projects, with local subcontracting firm Junior Sammy Construction. The overpass will consist of a 54-metre long, single-span composite deck bridge, with two associated ramps to accommodate the free flow of traffic on the Churchill-Roosevelt Highway. The overpass will entail the removal of traffic lights at both the Aranguez and El Socorro intersections, through construction of associated parallel roads on the north and south sides of the highway to be constructed under the Programme for Upgrading Roads Efficiency (PURE) of the MWT. Work is expected to be completed by November 2010. The total cost of the project is estimated at \$393 million, inclusive of costs of designs and construction of the overpass and access roads, utility relocation, property acquisition, and project management fees.

61. The Programme for Upgrading Road Efficiency (PURE) utilized \$370 million on road rehabilitation and drainage works throughout the country. Among the projects completed were:

- on the Churchill Roosevelt Highway - construction of a new bridge at Macoya, and from Pillars to Antigua Road - highway upgrade, geometric realignment, concrete median reconstruction, pavement rehabilitation and new shoulder construction along both carriageways; eastbound from Macoya to Trincity intersection - widening to three (3) standard lanes width, extension of culverts, widening of B 1/18 bridge; eastbound carriageway from Barataria to Aranguez - geometric realignment, pavement rehabilitation and new shoulder construction
- at the Uriah Butler Highway - Jerningham Junction to Chaguanas Overpass, widening and upgrade to 3 lanes; construction of inner and outer shoulders; from Chaguanas Overpass to the Chase Village Overpass - widening of the Solomon Hochoy Highway South Bound to 3 lanes; Claxton Bay Ramp, North Western - stabilization of landslips and associated drainage and road works

- Plum Mitan Road 7.5 km - repairs to three (3) failed slopes; improvement of roadway and drainage
- Factory Road, Chaguanas - creation of a deceleration lane from the northbound carriageway of the Solomon Hochoy Highway to meet Factory Road at a newly created signalized intersection
- Western Main Road, Sunset Drive and Diego Martin River - upgrade of the signalized intersection at Westmoorings to facilitate two (2) travel lanes and a right lane on each carriageway of the Western Main Road; construction of a right turn lane to traffic turning north into Goodwood Park, a left turn, filter lane into Sunset Drive and a filter lane channeling from Morne Coco Road
- Diego Martin Highway, Powder Magazine II Overpass - installation of elevator walkover
- Gasparillo - widening of existing ramp from the northbound carriageway of the Solomon Hochoy Highway at the Gasparillo Overpass to create dedicated traffic lanes to Petrotrin; construction of a new exit ramp to Gasparillo off the south bound lane of the highway on to Charles Street and complementary road works along Charles Street and Bonne Aventure Road

62. The Regional Municipal Corporations incurred expenditure of \$40 million on their local roads and bridges programme.

## **Tourism**

63. Projects and programmes in the tourism sector aimed at securing a safe and hospitable environment for locals and visitors and generating employment in communities were allocated funding of \$31.7 million in the 2010 PSIP. A total of \$26.1 million was utilized.

64. The Tourism Development Corporation (TDC) received a total of \$14.8 million to continue its focus on improving the tourism product. Funds amounting to \$8 million were disbursed. A major initiative, the Maracas Beach Redesign and Restoration Project, obtained Government Guaranteed Loan Funding from ANSA Merchant Bank in the sum of \$233.2 million, for design and execution of the project. No expenditure was incurred during the fiscal year. However, proposals were invited for the procurement of Project Management services for the project.

65. Implementation of other projects and programmes by the TDC continued with expenditure of \$3 million under the Tourism Development Support Programme. Initiatives aimed at improvement in service quality, included launch of the Small Tourism Enterprise Projects (STEP) Resource Centre in Tobago, conduct of site visits and completion of training for Green Teams; initiation of the Green Globe Pilot project

and TTTIC certification of 36 Bed and Breakfast and 11 hotels and guesthouses. Other programmes implemented by TDC included:

- the additional Support Programme which involves development of the tourism product and tourism awareness promotion, and introduction of a new initiative, the National Tourism Quality Service Improvement Programme
- roof upgrade at Las Cuevas and major electrical works at Maracas beach
- finalization of an MOU with the Regional Corporation for the beautification of the Penal/Debe Doubles Shed under the Tourism Action Programme

66. Implementation of the Tourism Development Programme by the Ministry of Tourism continued with a total allocation of \$3.8 million. The Salybia Recreation & Water Sport Centre was completed and opened in November 2009, and an MOU was finalized for extension of a strategic alliance between the Ministry and the Salybia Ecological and Tourism Team (SETT) for management of the facility.

67. The sum of \$6 million was provided under the Infrastructure Development Fund for infrastructure and renovation works to continue on the 200 room Vanguard Hotel (formerly Tobago Hilton). The works included improvements to the roof and mechanical and electrical systems. The project progressed as follows:

- continuation of roof works to seventy percent completion
- refurbishment of irrigation pumps - eighty percent completion
- completion of the chiller and fire suppression systems
- completion of room upgrades and installation of air condition in the North Wing

68. The sum of \$12 million was disbursed to continue implementation of projects geared towards improvements in the Tourism Section in Tobago that included:

- completion of infrastructure works at Fort King George Heritage Park
- commissioning of the Bloody Bay Beach facility in April 2010
- replacement of roof and general upgrade of the Speyside Beach facility
- completion of buildings at Buccoo beach facility
- erection of a fence and installation of railings at Fort Bennet
- renovations to the bunker and replacement of a fence at Fort James

## Transport and Communication

69. In fiscal year 2010, expenditure on equipment and infrastructure to facilitate air, land and sea transport amounted to \$136.6 million from an allocated \$178 million.

70. The programme of Improvement in Public Transportation Services continued in fiscal year 2010 with an overall expenditure of \$32.6 million. A total of 85 new buses were acquired by the Public Transport Service Corporation at a cost of \$25 million. The Corporation also carried out upgrades and refurbishment works at bus shelters and passenger facilities at Arima, Rio Claro and the Port of Spain Maxi Taxi facility and cleaning of electrical power systems and improvement of operating infrastructure to meet OSHA standards. Expenditure on these activities amounted to \$7.6 million.

71. Infrastructural works and system improvements continued at the nation's airports. At Piarco, the Airports Authority of Trinidad and Tobago (AATT) utilized \$21.2 million of its \$21.7 million allocation. Activities include the upgrade of the electrical system at a cost of \$7.2 million to provide full emergency backup power at the North Terminal building. Also, \$3 million was spent on repairs to the perimeter fence line and roadway at Piarco. The Piarco Runway Improvement Programme, the North Terminal Food and Beverage Court and obtaining of licenses for the computerized system of the (AATT), accounted for the remaining expenditure. Several other projects planned for fiscal year 2010 were rescheduled to fiscal year 2011 to facilitate this project.

72. In the area of sea transport, \$10.7 million was utilized. The sum of \$3.6 million was expended on the Water Taxi Service to complete the Port of Spain terminal and remedial works at the San Fernando Terminal facilities, including repairs and preparation of a base for a fuel storage tank. Sites were identified for the expansion of the water taxi service to Chaguanas, Chaguaramas, Cocorite and Pt. Fortin, and Terms of Reference were developed for the preparation of Design/Build Tender documents. Several activities geared to the development of infrastructure for marine industry were also carried out, including the upgrade of facilities of the Government Shipping Service (GSS) at the port of Port of Spain.

73. The Trinidad and Tobago Postal Corporation (TTPOST) continued its drive to improve postal services to business and domestic customers through several activities, including:

- purchase of software for the upgrade of the Point of Sale System, the Human Resource Information System, and a Real Time Track and Trace System
- commencement of consultancies for the extension of the western end of the National Mail Centre, Piarco
- refurbishment of offices at Gonzales, Laventille, Morvant, Guaico and Fyzabad, and reconstruction of offices at Toco, Oropouche, Valencia and Carenage



## Urban and Regional Development

74. The overall expenditure recorded on projects and programmes related to infrastructure developments in urban and regional centres amounted to \$359 million. The Caroni Lands Development Programme accounted for \$359.3 million. The programme, when completed is expected to accommodate approximately 17,000 residential lots. In Esperanza and Mc Bean, Couva, development of site infrastructure for approximately 10 acres and 18 acres of land respectively, was completed for hand over to the HDC, to facilitate processing and distribution of approximately 152 lots to the public. Site infrastructure works in other areas such as Calcutta, Chin Chin, Exchange I and II, Felicity, Picton II, Reform, Roopsingh Road, Sonny Ladoo and Woodland were substantially completed.

75. Developments in the Chaguaramas area were carried out by the Chaguaramas Development Authority (CDA) with expenditure of \$17 million. Improvement works included:

- at Chagville Beach Facility - construction of public facilities including toilets and change rooms, and upgrades to the electrical and sewer system
- at Macqueripe Beach facility - expenditure of \$5 million was utilized on completion of a life guard hut; redesign of the stairway access to the beach; installation of picnic areas; construction of a mini amphitheatre at the beach front; installation of sea wall and Gabion Basket; construction of a concessionaire booth; installation of four surveillance cameras; and repaving of the car park

76. The installation of an electronic surveillance system for the Peninsula and the off-shore islands progressed with completion of the Control Room and installation of computer equipment and cameras throughout the Peninsula. Expenditure on this project amounted to \$2.6 million. Work on the Welcome Centre was initiated with the preparation of preliminary architectural drawings, and negotiations with the Ministry of Tourism for the commissioning and operation of the Welcome Centre. Clearing and landscaping of the site of the Hotel and Planetarium at the old Satellite Tracking Station and nature trails commenced.

## Water Sewerage

77. Initiatives geared to improve service delivery in the water and sewerage sector were advanced in fiscal year 2010 with the continuation of major projects for the development of water supplies and waste water treatment. Overall expenditure amounted to \$126.5 million.

78. The priority pipeline project, involving the expansion of the water supply and distribution network, continued in areas of north and south Trinidad with expenditure of

\$10 million. To date, approximately 7400m of pipelines have been laid in areas including Penal and Caroni. Installation of domestic metering, in high, middle and low income areas continued under the Leakage Management Programme in Palmiste, Bon Air Gardens and Central Park, Lillian Heights and Valsayn, as part of the development of a strategy for un-accounted water appraisal, reduction and monitoring. Procurement of \$1.7 million worth of magnetic Flow Meters, Telemetric Data Loggers and PRVs for use in metered areas, at plants and along transmission and distribution mains, was completed.

79. Refurbishment works, aimed at improving water quality at Water Treatment Plants, continued with the completion of refurbishment works at a cost of \$8 million at the Carlsen Field Water Treatment Plant Aeration System. The refurbishment will improve plant performance through effective aeration of raw water and subsequent removal of the high iron concentration in the downstream treatment units. Other works completed included:

- the preparation of engineering design works for the refurbishment of filters at the Hollis Water Treatment Plant
- preparation of mechanical and electrical designs for the construction of new lime dosing systems at Freeport Water Treatment Plant.
- preparation of tender documents for the rehabilitation of the Hillsboro Dam, involving removal of sedimentary deposits in order to increase volume and storage capacity, as well as refurbishment and replacement of obsolete equipment at the Plant.

80. Rehabilitation Works commenced at the Striker's Village Lift Station situated in Point Fortin. This initiative forms part of WASA's modernization and wastewater infrastructure upgrade and entails decommissioning of the existing Wastewater Treatment Plant, conversion of the Plant to a Lift Station and re-directing the wastewater flows to the Southern Gardens Wastewater Treatment Plant. Works completed in fiscal year 2010 included the laying of 460m of gravity mains and manholes to direct the wastewater flows to the new Plant, refurbishment of the roof of the generator room, and the upgrade of the operators' facility. Expenditure amounted to \$1 million.

81. A programme for Development of Disaster Preparedness Capabilities in WASA was initiated in fiscal year 2010 with expenditure of \$5 million, on the procurement and installation of 14 emergency response containers, equipment and resources for disaster recovery teams to ensure business continuity at the Authority's facilities in the event of a disaster.

82. The Water Sector Modernization Programme utilized \$65 million in fiscal year 2010. Works focused on addressing undersized and deteriorated pipe networks and the high levels of unaccounted for water, development of production sources and complementary institutional strengthening initiatives. These included:

- construction of the new Cumuto Water Treatment Plant

- award of contracts and preparation of designs for construction of the Yarra Water Treatment Plant
- completion of refurbishment works on the sedimentation basin and traveling bridge at the Caroni Water Treatment Plant
- installation of equipment and upgrade works at the Las Lomas Water Treatment Plant
- refurbishment of the San Fernando Booster Station with the installation of two new pump sets

83. The Water Sector Modernization Programme for Tobago focused on works at Water Treatment Plants. Two clarifiers were commissioned at the Courland Water Treatment Plant intended to benefit approximately 12,860 persons with improved water quality. Other completed works included installation of production and observation wells at Englishman's Bay and Mt Irvine, and upgrade works at the Bloody Bay Lift Station. Consultancy services were being procured for the design of pipeline networks from L'Anse Fourmi to Charlotteville and from Bacolet to Cove.

84. The Navet Trunk Main replacement project was allocated \$100 million in the 2010 PSIP. Field work was initiated for the completion of topographical and geotechnical surveys for the transmission and distribution network, and design drawings of the Trunk Main and the Transmission and Distribution Network. Work also commenced on the installation of 28 kilometers of pipelines between Tabaquite and St. Clements.

85. Field investigations and surveys to facilitate the study on the integration of the San Fernando Wastewater Systems were conducted in the project areas of Marabella, Tarouba, South Cocoyea, Ste. Madeline, Pleasantville/Corinth, Vistabella/Gulf, San Fernando South, Green Acres, La Romain South and Retrench-Golconda. Inception reports finalizing catchment boundaries, survey trunk sewers and force main routes were also completed. Detailed design drawings were being prepared for the sub catchment areas of Marabella, Tarouba, Vistabella/Gulf, South Cocoyea, San Fernando South, Ste. Madeleine, Pleasantville/Corinth and Green Acres.

## **SOCIAL INFRASTRUCTURE**

86. Investments in the Social Sectors amounted to \$3,410.9 million in fiscal year 2010. Of the total amount, Housing and Settlements accounted for \$891.8 million, Social and Community Services \$658.7 million, Health \$626.6 million and Education \$602 million.

## Education

87. Implementation of the Seamless Education System (SES) Programme, which is partially funded by an IDB loan of US\$67.5 million secured in August 2009, was initiated in fiscal year 2010, with the satisfaction of loan conditions and commencement of the procurement process for the engagement of consultancy services relating to 18 sub-projects, including:

- development/revision and implementation of curriculum in seven subject areas at the Primary level
- assessment of ICT readiness of Primary School teachers and identification of online professional development opportunities
- preparation of an operational manual for Inclusive Education Model Schools
- training in performance assessment, mentoring and pedagogical skills in relation to teachers
- a longitudinal tracer study of early childhood development

88. Expenditure on the SES programme amounted to \$1 million. The overall purpose of the Programme is to provide the tools for the articulation of the curriculum from Early Childhood to Primary level and improve the relevance of education provided to all children at ECCE and Primary level. The programme also involves the establishment of 50 ECCE centres and eight Demonstration Inclusive Education Primary Schools, as well as strengthening of the Ministry of Education's management and capability structure, relative to the development of the Early Childhood and Primary sectors.

89. The IDB assisted Secondary Education Modernization Programme entered its final execution phase in fiscal year 2010 with a scheduled end date of December 2010. The full sum of \$31.7 million allocated to the Programme was utilized. The following activities were undertaken:

- the procurement of the services of a Consultant for the evaluation of the SEMP Project and the development of a transition plan.
- training in Demography and the commencement of consultancies on Customer Satisfaction to build public awareness, the School Development Grant and Subsidy Management
- professional development initiatives involving the continuation of the Bachelor's Degree programme in Physical Education, which commenced in December 2007, with approximately 100 candidates at a cost of \$13.7 million; the 2 year Masters programme in Reading which began in October 2009 at a cost of \$7 million providing training for 90 persons; and the one

year training programme for Librarians which commenced in January 2010 at a cost of \$1 million

- the enhancement of teaching and learning strategies started in April 2008 with the procurement of 50 Technology Education Mobile Laboratories for delivery to secondary schools, the school Computerization Project, Textbook Tracker Systems, Library Information Systems and Core Books

90. The Government funded ECCE Programme in Trinidad continued in fiscal year 2010 with an allocation of \$85 million with \$35.7 million for the continued construction of 50 ECCE centres. A total of 6 centres were completed at St. Augustine, Oropune and La Goya. Work also progressed on 17 centres towards completion by September 2010, while construction continued on 27 centres. Activities were also pursued in relation to the identification and acquisition of sites for construction of an additional 100 centres. Progress was also made in the refurbishment and upgrade of 12 ECCE centres at a cost of \$5 million.

91. In Tobago, the sum of TT\$3.2 million was expended to continue project activities under the THA's ECCE Programme.

92. The Primary School Programme, Trinidad, was allocated an overall sum of TT\$161.6 million. Of this sum, \$88.6 million was utilized for the upgrade/refurbishment of approximately 107 schools and to continue construction on several primary schools - Enterprise Government, Lengua Presbyterian, Fanny Village Government, Palo Seco Government, Arima New Government, Penal Rock Road SDMS and Monkey Town Government.

93. The Primary Schools Programme, Tobago, incurred expenditure of \$6.7 million on the continuation of improvement works at Bon Accord Government, Plymouth Anglican, Signal Hill Government, Moriah Government and Delaford Anglican, reconstruction of Mason Hall Government and the refurbishment of Scarborough RC School.

94. In fiscal year 2010, the sum of \$2 million was provided for the upgrade of facilities and refurbishment works at the various schools providing special education services in Trinidad. Expenditure under the programme amounted to \$13.9 million and was utilized to undertake works at the School for the Blind in Santa Cruz and the Lady Hochoy Centre in Gasparillo. In Tobago, expenditure amounted to \$13.85 million. Activities focused on the Happy Haven School extension.

95. The Secondary Schools Programme Trinidad covered a range of activities in fiscal year 2010 which incurred expenditure of \$5 million. The project, School Intervention Strategies, centered on four sessions of training in violence prevention for 100 teachers from 25 high risk secondary schools. Tenders were also evaluated in respect of workshops and other programmes to be conducted in order to enhance school discipline, such as the Right Choices Project and Peer Mediation/Conflict Resolution. Preparation of designs and tender documents for the construction of hard courts and

upgrade of play-fields was also undertaken in respect of Tunapuna, Blanchisseuse and Barrackpore Secondary Schools.

96. An important initiative of the Ministry of Education aimed at improving security at Secondary Schools was started with negotiations for the installation of an electronic surveillance security system at approximately 35 high risk schools. Other initiatives taken in fiscal year 2010 include commencement of the installation of perimeter fencing at Toco Composite and Diego Martin Secondary. The construction of additional classroom blocks and improvement works continued at Manzanilla and Coryal High Schools.

97. The Secondary Schools Programme, funded under the IDF, expended \$237.5 million from an overall allocation of \$275.6 million, on the continuation of construction and other infrastructure works at the former Junior Secondary Schools located at: Marabella, Couva, Siparia, Princes Town, Baratavia, Aranguez, Five Rivers, Mt. Hope, Curepe, St. Joseph and Carapichaima. Works also progressed at St. Augustine Senior Comprehensive and the refurbishment of four blocks at Pleasantville Senior Comprehensive School. Additionally, the construction of pre-engineered structures to provide additional class-room space and specialist areas aimed at reducing the problem of overcrowding, continued at Government and Assisted Secondary Schools, with expenditure of \$4 million.

## **Health**

98. The sum of \$626.6 million was provided in the 2010 PSIP to continue improvements in the delivery of health care services in Trinidad and Tobago. Overall expenditure amounted to \$618.4 million.

99. The IDB-assisted Health Sector Reform Programme loan, which was scheduled for completion in November 2009 was extended to April 2010. Of the \$112 million allocated in the 2010 PSIP, the physical investments component of the Health Sector Reform Programme utilized \$24 million for the following activities:

- completion of construction of Health Centres in Debe, La Romaine, Ste. Madeline and Morvant
- installation of a new incinerator at the POSGH
- upgrade of the Nurse Call System at the EWMSC and installation of 237 Exit Lights at the EWMSC
- substantial completion of designs for refurbishment of the Main Kitchen and Temporary Kitchen at the EWMSC
- continuation of the installation of a Fire Detection and Alarm System at the EWMSC

100. Several other components under the Health Sector Reform Programme were advanced, including:

- continuation of the implementation of the Financial Management Information System (FMIS) as part of the Information Technology upgrade at all Regional Health Authorities, and the Human Resource Information System in the RHAs involving data cabling and equipment installation
- training via the award of 7 scholarships and 55 bursaries
- transfer of additional patients from hospitals to contracted homes under the National Community Care Programme bringing the total transferred to 75

101. The Adult Cardiac Programme also continued with a total of 476 Cardiac Surgeries performed during the year. The sum of \$14 million was utilized to facilitate the procedures. The Renal Dialysis Programme was advanced with a total of 140 patients receiving dialysis treatment from the John Hayes Memorial Kidney Foundation, Healthnet, Community Hospital and Kavanagh Dialysis Centre, at subsidized rates. Negotiations also commenced in respect of the award of a contract for the construction of two Renal Dialysis Centres. Expenditure in the sum of \$24.4 million was incurred to fund these activities. Under the Tissue Transplant programme seven renal transplant procedures and twelve fistulae procedures were performed.

102. The Hospital Enhancement and Development Programme also continued with expenditure of \$40 million on the following activities:

- construction of a perimeter wall at the EWMSC
- continuation of renovation of Wards 2 and 3 and installation of a Liquefied Oxygen System, and installation of Dental Equipment for the Sangre Grande Hospital
- purchase of medical equipment for the Mayaro District Health Facility
- procurement of delivery beds for the Point Fortin Area Hospital and San Fernando General Hospital

103. Construction was continued on the Scarborough Hospital by a new contractor, China Jiangsu Corporation Limited, toward the completion of the Hospital. The sum of \$169 million was utilized and the Hospital reached 79 percent completion.

104. The sum of \$95 million was utilized under the Physical Investments programme funded through the IDF. The main achievements included:

- completion of the St Joseph Enhanced Health Facility and Siparia District Health Facility
- purchase of equipment for the Siparia District Health Facility

- installation of a new incinerator at the EWMSC
- continuation of roof rehabilitation works at the EWMSC, where work was completed on 33 out of a total of 57 buildings

105. Government continued initiatives aimed at the containment of the HIV/AIDS epidemic in Trinidad and Tobago by providing treatment, care and support to those affected. The World Bank-assisted HIV/AIDS Prevention and Control project which was extended to September 30, 2010, utilized \$15 million in respect of the following activities:

- payment to PTSC for public advertisements of HIV/AIDS prevention messages on 55 PTSC busses
- development of the NACC HIV/AIDS website
- provision of funding to NGOs for the celebration of World AIDS day in December 2009
- completion of a consultancy on social marketing campaigns for condom use
- provision of financial support to NGOs for implementation of small scale educational activities in various communities
- continuation of the development of a new National Strategic Plan
- provision of funding to a number of Carnival Bands for the display of HIV/AIDS Prevention messages
- training of Health workers and doctors in Mother To Child Transmission by the Trinidad and Tobago Health Training Centre

106. The Special Programme for HIV/AIDS implemented by the Ministry of Health facilitated a total of 1323 Viral Load tests and 181 Early Infant Diagnosis tests. Reagents and Consumables for the Roche Cobas Amplicor Analyser Viral Load Testing Machine were delivered to CAREC as part of the Support to World Bank-funded HIV/AIDS Loan programme. A workshop on HIV/AIDS awareness was hosted by the Ministry of Tourism and employees were tested at a cost of \$44,000. An HIV/AIDS training session was also completed in April for 30 members of staff.

## **Housing and Settlements**

107. In fiscal year 2010, out of an overall allocation of \$891.8 million, the sum of \$852.7 million was invested in the development of the housing sector. The focus continued to be on the provision of affordable housing to low and middle income earners, development of housing lots and upgrade of the housing stock.



108. The IDB-assisted National Settlements Programme Second Stage Phase I came to a close January 21, 2010. For fiscal year 2010, \$41.4 million was expended on the various components of the Programme. The Squatter Regularization component aimed at improving living conditions and regularizing security of tenure for families living in squatter settlements on state lands, continued with expenditure of \$20 million. Infrastructure works were advanced on 457 lots at Bon Air North, Arouca and pre-construction activities continued at Cashew Gardens, Carlsen Field, Chaguanas, Springle Street, Pt. Fortin; Arena, Freeport; Wellington Rd., Debe; Glenroy, Princes Town; La Phillipine, Gran Couva; La Savanne, Guayaguayare; and at Printery Ville, Arima.

109. The Housing Subsidies component of the Programme received \$18 million in the 2010 PSIP. The full allocation was disbursed in approximately 715 subsidies to low income earners, bringing the total number of matching subsidies disbursed under the programme to 3,536 totaling \$57.9 million. Of this, 3,361 subsidies valued at \$55.7 million were distributed in Trinidad and 175 subsidies totaling \$2.2 million were distributed in Tobago.

110. With the closure of the 1<sup>st</sup> Phase of the Programme, preparations were initiated for the financing arrangements and the development of a 2nd Phase of the IDB assisted National Settlements Programme. This phase of the programme renamed the Neighbourhood Upgrading Programme will include a squatter prevention component. The IDB is committed to provide technical assistance to conduct feasibility and other studies to inform the new loan operation. Loan approval by the IDB Board is expected by November 2010.

111. The programme of upgrading of squatter settlements by Land Settlements Agency (LSA) was continued across Trinidad. The sum of \$8.5 million was spent on the provision of basic infrastructure, including roads, drainage, potable water and sewerage disposal and electricity. Activities included:

- planning and engineering designs for existing sites at Sogren Trace, Laventille; Dundonald Hill, Belle Vue; and Scorpion Village, Carenage
- commencement of a site profiling exercise in preparation for construction works at Waterhole, Cocorite under the project for the Regularization and Regeneration of Communities of the Greater POS region
- payment of compensation for relocation of squatters and continuation of construction at sites including Tarodale Phase 2, Wallerfield, Golconda and Dookie Street, St. Augustine
- completion of surveys and environmental assessments of households at 45 sites including Mappedire Rd., Williamsville; Corosal Rd., Whiteland; Valencia Long Stretch North; Valencia Long Stretch South – Scientific Area; Streatham Lodge, St. Augustine; Khalay Village, Tunapuna; and Race Course, Arouca South

- engineering assessments for 37 sites listed in the State Land (Regularization of Tenure) Act No 25 of 1998 that were profiled in fiscal year 2009

112. The Accelerated Housing Programme, implemented by the Housing Development Corporation (HDC), utilized the full \$700 million allocated under the IDF. Construction of approximately 9,000 units continued on 64 sites throughout Trinidad and Tobago, of which 1,131 housing units were completed at 11 sites including Carlsen Field 3B; Coconut Grove, Mayaro Federation Park, Maraval; and Hubertstown, Guapo, while approximately 7,492 units were nearing completion at 29 sites. In addition, infrastructure works were substantially advanced at 4 sites: Maracas St. Joseph Phase I; Toco, Cumana Phase I; Couva and Adventure Estate, Tobago. Utility services were installed to facilitate occupation by home owners. The HDC also implemented the following activities:

- continuation of construction of 110 units at Clifton Hill, Port of Spain incurring expenditure of \$18.9 million on the High Density Housing Programme
- remedial infrastructure works at housing estates, including installation of roofs at 2 nine-storey buildings in Morvant; painting of 21 apartment complexes in Maloney and construction of fire escapes and dry risers at a cost of \$3.7 million
- upgrade of apartment complexes in POS and surrounding areas, including window replacement on 1 nine-storey and 6 four-storey buildings and construction of perimeter fencing and landscaping in St. Joseph

113. The disbursement of housing grants continued in fiscal year 2010. Overall, the sum of \$13 million was disbursed for home improvement/repairs, as well as emergency financial relief in the amount of \$0.2 million to needy persons affected by natural disasters.

114. Funds amounting to \$5.9 million were provided for implementation of projects by the Sugar Industry Labour Welfare Committee (SILWC). Overall \$3.2 million was spent. During the fiscal year, works planned for implementation at the Housing Development projects at Tarouba Central, Brothers/Garth Road and Frederick Settlement, Caroni were deferred to projects at Cedar Hill and La Fortune, to facilitate payment for consultancy services and completion of remedial infrastructure works. At Brothers/Garth Road, a consultancy contract was awarded for design and supervision of construction of an STP. The Tarouba project was halted as a result of a decision to terminate the existing contract in light of unresolved social issues, while the SILWC Board agreed to place the project at Frederick Settlement on hold due to concerns raised by residents.

115. A new project, Upgrading of SILWC Housing Development, utilized its entire allocation of \$0.4 million on construction of a road reserve and box drains at Bien Venue, La Gloria and Picton Housing Estate.

116. Implementation of the Housing and Settlements Expansion Programme in Tobago continued with expenditure of \$41.9 million disbursed to the THA. Activities included:

- continuation of infrastructure and development works and construction of multi-family units at 3 Housing Developments at the Adventure Estate, Plymouth Road, Castara and Blenheim
- completion of units at Roxborough Town Expansion (Renaissance of Roxborough) and occupation by 60 families
- disbursement of \$6 million in grants and subsidies to assist approximately 400 beneficiaries to upgrade their homes

## **Human Resource Development**

117. Investments through projects and programmes geared to the development of the country's human capital amounted to approximately \$544.4 million in fiscal year 2010. Emphasis continued to be placed on facilities expansion, upgrade of institutes of higher learning, and training of nationals.

118. The project for the establishment of the University of Trinidad and Tobago (UTT) continued in fiscal 2010 with an overall expenditure of \$190.3 million. Most of this expenditure was accounted for by construction works at the Signature Building of the UTT Campus at Tamana which utilized the entire allocation of \$131.1 million. Works included the completion of foundations, superstructure, cladding and floor slabs at the East and West Blocks, the completion of the main buildings of the physical plant, continuation of works at the Auditorium, and landscaping of the fusion area. Construction also continued at other UTT campuses, including:

- at the O'Meara Campus, development of sporting facilities, an interior car-park, labs and construction of a storage building.
- general upgrades at San Fernando Technical Institute including, electrical, fire and plumbing systems, and purchase of furniture and equipment.
- at Valsayn Teachers' College, completion of the upgrade of the cafeteria and continuation of the construction of a multipurpose hall/auditorium building, library and upgrade to the Administrative Building and car park
- preparation of designs for a new Chemical Technology Lab, continuation of general upgrading and furniture and equipment purchases for the UNI BIO Building at the Point Lisas Campus.
- at the Eastern Caribbean Institute for Agriculture and Forestry ECI AF, commencement of construction works on classrooms, labs and offices for the Centre for Bio-Science, Agriculture and Food Technology (C-BAFT),

continuation of upgrade of animal facilities and construction of a Farm Administration Building.

119. The programme of Development Works at the University of the West Indies expended \$31 million in fiscal year 2010 on development works, including:

- continuation of construction of the Teaching and Learning Centre
- completion of construction and outfitting of the Chemical Engineering Building
- procurement of furniture and equipment for the outfitting of St. John's Road Hall of Residence.
- completion of designs for the expansion and upgrade of Canada Hall

120. In Tobago, \$0.9 million was utilized for tertiary education in fiscal 2010 on ongoing activities, including the procurement of project management services for the establishment of UTT Tobago Campus, upgrades of Caribbean Union College and commencement of the development of a Tobago Technical School.

121. An overall sum of \$251 million was spent on the various initiatives of the Scholarship and Advanced Training Programme. The resources provided for tuition and allowances for 2,030 scholarship recipients, including students and teachers pursuing tertiary education at local, regional and international institutions.

122. The College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT), utilized \$13.5 million on building expansion for increased student accommodation at the San Fernando and Tobago campuses, students' financial aid programme, faculty and administrative staff training and development of a master plan for COSTAATT. Leased accommodation in San Fernando and Tobago catered for increased student intake at both campuses. Refurbishment and outfitting works were completed, including repartitioning of floors, redesign and modification of electrical, plumbing and air-conditioning systems, outfitting of facilities with computer workstations and systems for information technology and graphics programmes, installation of library security system, equipment and supplies for science laboratory and instructional laboratories for nursing and natural science programmes.

123. The Financial Aid programme made provision for core textbooks for degree programmes and purchase of educational DVDs for loan to students. Approximately sixty students of the graduation class of 2009 were awarded book grants valued at \$41,000. Students also benefited from job placements in part time positions on and off campus under the work study programme which provides income earning opportunities to disadvantaged students from low income households. Faculty and Administrative Staff training and development continued in fiscal 2010, including studies up to Masters' level.

124. The Accreditation Council of Trinidad and Tobago (ACTT) expended \$1.2 million on staff development through attendance at local and international workshops and seminars. Upgrade works were done to provide an additional 2,052 square feet of office accommodation at ALGICO Plaza, Port of Spain and at the Tobago office.

125. The National Library and Information System (NALIS) utilized \$19.8 million in fiscal year 2010 on several activities aimed at improving the provision and delivery of library services. These included:

- purchase of approximately 18,000 books and materials for public libraries throughout Trinidad
- training for librarians through the payment of tuition and allowances to awardees in the USA and Canada pursuing the MSc Library Science programme and the online undergraduate programme in the United Kingdom
- upgrade of public library facilities, including refurbishment works at a library at St. Jude's Home, and at Arima, Siparia, Couva, Pt. Fortin, Maloney, Mayaro and Tunupuna

126. Tenders were evaluated for the construction of the Chaguanas library while work was delayed in respect of designs for new libraries planned for construction at Arima, Couva, Diego Martin, Rio Claro and Toco.

127. Skills Development and Training programmes expended the full \$55 million allocation. Funds were used primarily for facilities expansion and upgrade, and equipment and machinery procurement and installation for MIC, NESC and YTEPP centres throughout Trinidad and Tobago. Main achievements were:

- purchase of computers and peripherals for the Sangre Grande Hype Centre by Metal Industries Limited (MIC)
- award of a contract for 110 computers costing \$650,000 for the National Skills Development Programme
- orders placed for 80 computers, servers, laptops and AutoCad licences for training programmes at HYPE and NSDP Centres
- construction at Borde Street, Port of Spain of 6 additional classrooms and purchase of equipment and furniture for craft programmes
- completion of a building housing the HYPE Administration Centre at O'Meara, a guard booth, five classrooms and workshops for training, to commence in September 2010.

- commencement of a \$12 million construction contract for Phase 1 of the Tobago Technology Centre at Canaan, Bon Accord involving steel foundation, roof and floor works
- construction/refurbishment works and fencing of the compounds at Pt. Lisas, La Brea, Mayaro, Ste. Madeleine and Palo Seco were completed and office and training equipment purchased for the NESC

128. The focus of activities by the YTEPP Company Limited was on the acquisition of tools and equipment to support the company's training programmes, upgrading of the Couva centre and the purchase of a pre-fabricated building to house the Valencia training centre. Construction of training centres at Waterloo and Tobago was not pursued. During fiscal year 2010, approximately 3,500 persons benefited from training provided at YTEPP centres. Overall expenditure amounted to \$3.5 million.

129. Efforts to promote and support science education, innovation and invention continued with an allocation of \$3.4 million to the National Institute of Higher Education, Research, Science and Technology (NIHERST). Several projects were undertaken to enhance public awareness and knowledge of science and technology, sensitize the public to innovation and invention processes and creative thinking and entrepreneurship. The biennial Prime Minister's Award for Innovation and Invention took place in fiscal year 2010 with funding of approximately \$1.5 million for awards, vacation camps and community outreach programs. Science and Technology awareness was facilitated through exhibitions in collaboration with international agencies on the environment and on climate change, with a focus on the Caribbean.

130. The SciTechnoFest event was successfully conducted in April/May 2010 at the Blanchisseuse/North Coast area, Rio Claro and Palo Seco. The event showcased exhibits on disaster awareness, environmental solutions, road safety and food security.

## **Social and Community Services**

131. The projects and programmes implemented by various agencies in order to effect improvements in the quality and delivery of Social and Community services recorded expenditures totaling approximately \$614 million in fiscal year 2010. Initiatives were pursued in the areas of social services, facilities for the socially displaced, community development, recreation and sport facilities and culture.

132. The Social Services Programme in Trinidad continued implementation of several initiatives with an allocation of \$21.5 million in fiscal year 2010. The Programme included the following:

- provision of accommodation through leasing and outfitting of two buildings on Wrightson Road at a cost of \$6.4 million to facilitate the administrative work of the Board of the Children's Authority

- development of designs for the establishment of an office at Eastern Main Road, Tunapuna estimated to cost \$8.5 million to facilitate the decentralization of Social Services as a means of providing citizens with access to a 'one door stop' for all the services offered by the MTP&SD
- completion of final designs and drawings for the establishment of a Social Services Centre at Rio Claro and start of renovation works to establish a Centre at Point Fortin
- disbursement of \$0.3 million to 12 Regional Social Human Development Councils (RSHDC's) for the implementation of 12 micro projects in communities nationwide under the Poverty Reduction Programme
- award of scholarships totaling \$0.3 million to residents of Government sanctioned homes and orphanages
- outfitting of the Conditional Cash Transfer Food Support Programme office at Arima, which was opened in May 2010
- promotion of HIV/AIDS awareness with expenditure of \$0.7 million on sensitization lectures, education and communication materials, commemoration of Worlds AIDS Day, Fathers' Day and International Women's Day, and conduct of Outreach Programmes in Diego Martin and Sangre Grande
- upgrade of a temporary sewer system to address the overflow problem in the public area at the Couva Social Services Centre compound

133. The provision of care and assistance to the less advantaged citizens continued to be a high priority of the Government. Efforts were pursued primarily to enhance living accommodation for children, including:

- commencement of renovation works at St. Gertrude's Dormitory and Convent at St. Jude's School for Girls estimated to cost \$7.5 million
- completion of designs and preparation of tender documents for reconstruction works to the old Samaroo building at Observatory Street, POS for the CREDO project
- completion of a temporary pre fabricated house at a cost of \$2.9 million at St. Mary's Home for Children, Tacarigua
- completion of demolition and commencement of refurbishment works on the Bethlehem House, St. Dominic's Children's Home, Belmont estimated to cost \$1.7 million

134. The full sum of \$27 million was utilized for projects and programmes involving the provision of housing and remedial services for underprivileged and displaced persons. In fiscal year 2010, the upgrade of facilities aimed at rehabilitating and housing social offenders included the following:

- construction of three stairways, and installation of six fireproof steel doors at a cost of \$0.5 million at St. Michael's School for Boys
- handover of the Remand Home for Male Offenders to the Ministry of National Security for the establishment of a Detention Centre
- preparation of Cost Estimates and a Bill of Quantities by NIPDEC for the construction of a Remand Home for Female Offenders at a site adjacent to the male facility in Aripo
- construction of a rabbit hutch at the Multipurpose Substance Abuse Rehabilitation Facility at Piparo
- conduct of a title search of a property estimated to cost \$1.1 million at Champ Fleur for the establishment of a Half-Way House for ex-prisoners
- commencement of refurbishment works on Dormitory I & II at Salvation Army Hostel- Josephine Shaw House for Women estimated to cost \$7.9 million.

135. Efforts to provide intermediary housing and rehabilitative services for homeless street dwellers also continued, with negotiations between the MTP&SD and the St. Vincent De Paul Board to utilize the building as a displacement centre, in order to facilitate the relocation of persons currently residing at Riverside Displacement Centre. The premises have been allotted to the MNS. Works were also undertaken at other locations that provide social services to the citizenry, including:

- completion of a Senior Citizen's Home at La Brea estimated to cost \$3 million and commencement of external works including yard paving and construction of a fence and guard booth.
- review of kitchen designs to meet the requirements of the School Feeding Programme in respect of the construction of a 2-storey building for a Meal Centre and Day Nursery at La Caille Street, San Fernando estimated to cost \$2.6 million

136. The National Commission for Self-Help Limited continued to provide material and technical support to disadvantaged communities with an allocation of \$30 million. Several problems faced by residents were alleviated through the completion of 52 infrastructural projects that brought about improvements in water supply, roads and bridges, drainage, social, cultural and recreational facilities, and community centres. A total of 226 projects were also completed under the Minor Repairs Reconstruction



Programme (MRRP) which provides grants to elderly and underprivileged individuals for home repairs and refurbishment.

137. The goal of the Community Development Fund Programme is to articulate and implement solutions that support poverty alleviation initiatives and contribute to the holistic development of communities. The programme continued in fiscal year 2010 with expenditure of \$6.8 million out of \$8 million allocated. Activities centered on:

- administrative support at a cost of \$2.3 million to NGOs and CBOs in Trinidad and Tobago to develop and implement their programmes
- continuation of the Basket of Funding Programme, including the Small Grants Programme (5 groups benefited), and funding for 10 Poverty Alleviation projects, with expenditure of \$0.9 million
- focus of the Community Enhancement and Regeneration Programme (CERP) on completion of the Sea Lots Community Facility, Sea Lots West Public Baths and Laundering Facility and Sea Lots West Good Vibes and Company and cash disbursements to Sea Lots Village Council
- construction of a basketball court in John John to encourage the renewal of community spirited activities
- training for over 94 NGOs and CBOs under the Organisational Development Programme.

138. The funding allocated to the Construction of Community Centres programme was increased during the fiscal year from \$40 million to \$55 million. The full allocation was utilized. A total of 5 centres were completed at Waterloo, Preysal, Union Claxton Bay, Mosley Place and La Seiva at a cost of \$34 million. Construction work continued on approximately 58 active Community Centres across Trinidad.

139. The programme of Refurbishment of Community Centres was allocated \$15 million in the 2010 PSIP. Works were undertaken at three centres at Bon Air West, Roystonia and Second Caledonia at a cost of \$12.3 million. Refurbishment of Civic Centres and Complexes incurred only \$0.2 million of the \$1.5 million allocated, on works at the Mayaro and Sangre Grande Civic Centres. In the first quarter of fiscal 2010, the MCD undertook an assessment of urgent refurbishment works required at all Regional Complexes and Civic Centres. Assessments were completed at La Horquetta, Maloney, Carenage, Barataria and St Augustine.

140. With respect to the Refurbishment of Export Centres, \$0.5 million was utilized out of an allocation of \$1.5 million. Work was done on plumbing and electrical upgrades, refurbishment of guard booths and engagement of consultancy services to assist with research and development activities. For the fiscal year 2010, 912 persons were trained in craft manufacturing at Craft Support Centres. A total of 127 trainees

were registered with City and Guilds of London Institute and pursuing certification in craft manufacturing.

## **Urban and Regional Development**

141. The sum of \$180 million provided under the IDF in fiscal year 2010, was utilized by designated Special Purpose State Enterprises (SPSEs) for the continuation of infrastructure works in targeted rural and urban communities in Trinidad. Several projects initiated in fiscal year 2010 were completed, including:

- outfitting and installation of equipment with added safety features at children's play parks at Santa Rosa, Arima; South Emperor Boulevard, Bon Air Gardens; Samaan Park, Arouca and in south Trinidad, at Narim Avenue, South Cocoyea and West Park in North Cocoyea
- in north Trinidad, construction of Brasso Seco Road Bridge in Santa Cruz; drainage works at Caparo Main Road Arima, Ravine Road, Diego Martin and Warner Street, Tunapuna, and reconstruction of a retaining wall at Bird Street, Diego Martin
- construction of Sixth Company Multi-purpose Recreation Facility
- phase III infrastructure works - roads, drainage, culverts - in central Trinidad at Cacandee Settlement, Debe, Navet, Preysal Village, Tabaquite, Todd's Road and Talparo
- in Beetham Gardens, East Port-of-Spain, construction of an additional 1040 meters of berm walls to complete the wall along sections of the Beetham Highway, Port-of-Spain
- paving and installation of lighting and handrails for foot paths accessing the Priority Bus Route from Eastern Main Road in Laventille and Beetham Gardens.

142. In addition, infrastructure works were continued by the SPSEs on community projects in several other rural areas, including:

- rehabilitation of local roads and drains in south and south east Trinidad in Princes Town, Barrackpore, Monkey Town Fyzabad, La Brea and Techier Village, in addition to construction of recreational and multi-purpose sporting facilities to facilitate healthy lifestyles
- construction of the Sancho Branch Road Multi-Purpose Recreation Facility in St Julien

- construction of the berm wall between 11<sup>th</sup> to 19<sup>th</sup> Streets along Main Street, Beetham Gardens, near the Priority Bus Route

## **Sport and Youth**

143. Overall expenditure on projects and programmes aimed at improving recreational, sporting and youth facilities and the development of the nation's youth amounted to approximately \$219.2 million in fiscal year 2010. The original amount budgeted was \$141 million.

144. Construction work continued on the Brian Lara Cricket Stadium which is Phase I of the Development of a Multipurpose Sporting Complex at Tarouba. Piling works and construction of the building structures were completed. Work was advanced on the natural grass pitch and playing field, landscaping, and installation of a score board, roof canopy and utilities. In order to meet the final cost of completing the Stadium and associated infrastructure, arrangements were made for loan financing to be accessed from the local private sector.

145. Preliminary works were advanced on several facilities planned for establishment across the country. Requests for Proposals for Design-Build Services and Project Briefs were invited in respect of a Cycling Track at Mucurapo, an Aquatic Centre at Mount Hope, a National Tennis Centre at Tacarigua and Sport/Youth Facilities at Arima, Sangre Grande and Diego Martin.

146. Improvement works also continued at Indoor Sporting Arenas with expenditure of \$2 million in respect of the following:

- replacement of the roof over the pavilion at Tacarigua
- installation of a fire alarm system and bird proofing of the facilities at Chaguanas and Maloney
- preparation of tender documents for the painting of structural frame components at Point Fortin and Pleasantville

147. The project for the Development and Upgrading of Recreation Grounds, Parks and Spaces, was also advanced as follows:

- construction of a drainage system, playing field, car park and fencing at Santa Cruz Regional Recreation Ground estimated at \$1.2 million
- commencement of construction of a new pavilion, car park, cricket/football field and bleachers at Pleasantville Regional Recreation Ground estimated to cost \$11.6 million

- commencement of construction of a playing field, drainage system, pavilion and ground works at Northern Regional Recreation Ground estimated to cost \$18.6 million.

148. Contracts totaling \$19 million was awarded for the upgrading of Regional Corporation Grounds, including the construction of jogging tracks, pavilions, car parks, drainage systems and installation of lighting at Doorbassa, Grand Riviere, La Fillette, Mon Plaisir, Simeon Road, Union, Gran Chemin and Maracas St. Joseph

149. A disbursement of \$15 million was made to the Sport Company of Trinidad and Tobago in respect of contractual obligations relating to the preparation of six venues intended for the now cancelled 2009 Caribbean Games.

150. In Tobago, significant progress was made on the construction of the Shaw Park Regional Recreation and Cultural Complex, facilitated by an additional \$85 million allocation in the fiscal year. The project reached approximately forty percent completion. Activities undertaken during the fiscal year included erection of the superstructure and flooring and commencement of electrical works.

151. Construction work continued at other sporting venues as follows:

- completion of infrastructure works at the East Court of the Jean Pierre Complex totaling \$1.2 million for the hosting of Carnival 2010 events.
- short listing of contractors for the construction of the Youth Wing of the Sport/Youth Multi-Purpose Facility at Mayaro estimated to cost \$23.9 million
- preparation of final designs for the development of the Yolande Pompey Recreation Ground in Princes Town into a Sub-Regional Recreation Sport Complex estimated to cost \$22 million

152. Work continued in fiscal year 2010 on the development of Youth Facilities across the country. Reconstruction of the two-storey St. James Youth Centre estimated to cost \$34.4 million was substantially completed in the fiscal year, with the installation of electrical and plumbing systems and finishes, landscaping, and construction of a guard hut and drainage works. The sum of \$0.1 million was spent on the upgrade of the plumbing system and water storage facilities and washrooms at the Los Bajos Youth Training facility.

153. The upgrade of Youth Development and Apprenticeship Centres in Trinidad incurred expenditure of \$5.5 million on the following activities:

- procurement of a rotovator and outfitting of the IT Lab at Praesto Praesto
- at Chatham, replacement of the roof in the cafeteria, termite treatment and expansion of the building to accommodate a computer room, library and

Instructor's common room, upgrade of the drainage system and procurement of a tractor

- installation of a ceiling in the west dormitory and upgrade of the electrical system at El Dorado

154. Youth programmes also advanced with the implementation of the National Youth Policy. Activities focused on updating of the Youth Database, completion of a National Youth Survey and preparation of a summary document on the findings. The following activities also took place:

- conduct of workshops in Patna, River Estate and Bagatelle aimed at curbing community violence under the Save the Youth in Marginalized Communities project
- provision of financial assistance to the Young Women's Christian Association for the hosting of a Christmas concert to raise awareness on HIV/AIDS, in support of the Cyril Ross Nursery
- launch of the YouthRISE project at Maloney Gardens with disbursements of \$160,000 given to participants
- hosting of 13 Peer Education Training Workshops nationwide aimed at institutional strengthening and capacity building of youth organizations
- under the Youth Health Programme, conduct of 30 Youth Health Initiatives including Lectures, Caravans, Eduvans at schools and communities nationwide aimed at providing information on HIV/AIDS and other health related issues

## **Culture**

155. In fiscal year 2010, the total amount allocated for investment in the development of culture was \$169.2 million. Approximately \$146.1 million was spent on several developmental programmes and multi-cultural facilities in Trinidad and Tobago.

156. The allocation in the 2010 PSIP in respect of the construction of the North and South Academies for the Performing Arts was \$120 million, of which expenditure of \$47.8 million was incurred on the completion of the North Academy. The facility was officially opened on Monday 9th November, 2009 and successfully hosted the Commonwealth Heads of Government Meeting (CHOGM) Opening Ceremony. Construction continued at the South Campus on the superstructure for both the College and Theatre, while, a stairway and wheelchair ramp were constructed at the Southern and Western Elevation. Overall, work on the South Campus reached 70 percent completion, with expenditure to date amounting to \$86 million.

157. Improvement works on the nation's museums were advanced as follows:

- restoration, repair and upgrades at the Museum of the City of Port-of-Spain, under the National Museum Development project.
- refurbishment of Sevilla House, Caroni which houses the Sugar museum and acquisition of artifacts for the museum
- acquisition of artifacts for the steel pan museum, despite the difficulty in sourcing early material on the steel pan culture
- collection of artworks and photographs for establishment of a museum of the City of San Fernando at a space to be finalized
- collection of artifacts for the Carnival Museum of the Americas
- acquisition of two computers, digitalization of archaeological artifacts and photographic collection, compilation of music for the establishment of a Virtual Museum
- completion of the construction of a cobblestone walkway at the Military museum
- installation of exhibition furniture at the La Brea museum
- acquisition of artifacts and photos on Belmont's history under the Community Museum project
- development of a Baseline Survey of the Local Cultural Industry for the Cultural Industries project

158. Work also progressed on the development of facilities earmarked for the preservation of the nation's heritage, including:

- completion of renovation works to convert Naipaul House to a Museum and an International Study Library
- review of the plans for restoration of Nelson Island Heritage Site and completion of construction drawings for Butler's Cottage and walkways on the island at a cost of \$0.4 million
- completion of an independent review of the tender documents and a Modified Design Build RFP document for the Establishment of TUCO Convalescence Home for Calypsonians,

159. The Queen's Hall Refurbishment project progressed in fiscal year 2010 with the completion of a \$7.7 million contract for the conversion of the Administration Building

to a Multi-use facility. Expenditure during the year amounted to \$1.6 million out an allocation of \$2.3 million. Furniture was ordered for delivery in the fiscal year.

160. Upgrade of the Little Carib Theatre to Black Box status with a 400 seating capacity continued in 2010, with major accomplishments in phase two (2) of the project, which includes restructuring of the roof, installation of doors, windows, electricals, plumbing and air conditioning systems. The project, estimated to cost \$7.1 million, is comprised of 3 Phases. The sum of \$2 million was utilized in fiscal year 2010.

161. Delays were experienced in implementing the following projects :

- Naparima Bowl: - progress on the renovations was stymied by the delay in deciding on a final outline design and the acquisition of a deed of lease for adjacent properties.
- Pan Trinbago Headquarters:- a new contractor hired for completion of the building, which is 40 percent complete, did not mobilize to resume work on the project as scheduled for May 2010
- Establishment of a Pan Chroming Factory and Construction of a National Cultural Centre in the Queen's Park Savannah - there was a conduct of reviews on these two projects

## **ADMINISTRATION**

162. Investments in projects and programmes geared towards an overall improvement in Government's administrative and governance structures, and public order and safety, amounted to \$1,634.9 million in fiscal year 2010.

### **Public Order and Safety**

163. Overall investments of \$871.9 million were recorded in the area of public order and citizen safety. This level represents an increase of 34 percent on the original budgeted sum of \$650.7 million.

164. IDB assisted Citizen Security Programme (CSP) utilized its full allocation of \$10 million for community based activities, assistance to the Trinidad and Tobago Police Force and institutional strengthening of the Ministry of National Security. The programme focused on targeted interventions in 22 pilot communities in support of efforts to reduce crime and violence. Overall achievements included:

- establishment of 22 Community Action Councils (CAC) and training in mediation, counseling and domestic violence for 49 community members, training in counseling for 72 community leaders and training in child abuse, financial literacy and community safety management for 22 communities

- commencement of a Community Building Programme in Never Dirty, Morvant, as part of the Community Based Social Interventions in a range of services, including health screening and home-work assistance
- completion of an after school Programme at Farm Road Extension, establishment of a home-work centre at North Eastern Settlement, Sangre Grande establishment of mural wall at Cocorite, development of a capacity building programme for CBOs at Samaroo Village/ Mootoo Lands Arima, Dibe/Belle Vue and in Tobago, beautification project at Glen Road, Darrel Spring and a community safety fair at Bethel, Tobago under the Rapid Impact Projects
- completion of 24 small grant projects in Trinidad and 8 projects in Tobago under the “Inspiring Confidence in Our Neighbourhood”(ICON) fund
- commencement of a School-based Violence Prevention Programme in collaboration with the Ministry of Education
- hosting of workshops aimed at the design and establishment of Youth Friendly Spaces in partner communities, geared to provide a full range of affordable and accessible services to young people
- purchase of furniture for the Victim Support Units, provision of social work professionals for the Trinidad and Tobago Police Service, formation of the Bon Accord and Plymouth/Bathesda Police Youth Club and training in software for the Crime and Problem Analysis Branch (CAPA) of the Trinidad and Tobago Police Service (TTPS)
- conduct of a Cost Benefit Analysis of the Programme and completion of a needs assessment of 14 NGOs and CBOs with a view to strengthening the organizations
- activation of the [www.csp.gov.tt](http://www.csp.gov.tt) website and introduction of the CSP newsletter

165. An overall investment of \$504 million was made in fiscal year 2010 towards the fulfilment of Government’s obligation to provide enhanced safety and reliability of maritime surveillance and law enforcement capability. Of this amount, funds totaling \$326 million were used by the Trinidad and Tobago Coast Guard in respect of the acquisition of 3 Offshore Patrol Vessels. An additional \$51.9 million was spent on logistics support for the Vessels, including training of crew members in the United Kingdom, ammunition supplies, outfitting of Ship Stores, and operational costs of Project Offices in the United Kingdom, Scotland and Trinidad and Tobago.

166. Six Fast Patrol Crafts were handed over to the Government and commissioned in fiscal year 2010. Expenditure on the project in the fiscal year was \$63 million. An additional sum of \$14.1 million was utilized for logistics support for the Fast Patrol



Crafts, including overseas training; maintenance and support; supply and ammunition supplies, and operations of the Project Office in Australia. In addition, \$11 million was utilized for the establishment of an Interim Maintenance Facility at the Heliport, Chaguaramas, for the maintenance of the fast patrol craft and other maritime assets. Works undertaken included furnishing of 6 Modified Metal Containers to provide office, storage and workshop facilities; accommodation for workshop areas, fabrication and construction of an Overhead Gantry, supply and installation of two Electric Chain Hoists, installation of a Tank Farm, and electrical and plumbing works. The Coast Guard also undertook the following:

- paving works at a cost of \$1 million at the Training Facility at the Heliport in Chaguaramas
- replacement of the roof of the Dormitory and Messing at the Cedros Base at a cost of \$0.7 million
- evaluation of tenders for the upgrade of the tank farm and sewerage treatment plant at Staubles Bay estimated to cost \$6 million
- acquisition of furniture and furnishings for offices at Staubles Bay and in Tobago
- completion of the supply, delivery, installation and commissioning of a Marine Travel Lift, as well as the training of Coast Guard personnel in its operational usage, at a total cost of \$7.2 million; and
- development of specifications for the acquisition of six (6) twelve-metre, high-speed Interceptors, at an estimated cost of \$6 million each

167. Projects implemented by the Trinidad and Tobago Air Guard recorded expenditure of \$215.4 million in fiscal year 2010. Funds were utilized for:

- payment of \$200 million to initiate construction by an overseas supplier of four AW139 Medium Twin-Turbine Helicopters estimated to cost approximately \$589 million
- completion of a Training Course for the Rear Crew for the Helicopters which will be used in missions relating to maritime surveillance, reconnaissance and interdiction, search and rescue, law enforcement support for national and regional disaster relief and national resource protection
- continuation of activities related to the procurement of maintenance support services for two C-26 Aircraft, as well as maintenance training for Air Guard personnel with expenditure of \$4.4 million
- completion of tender evaluations for the supply and installation of demountable modular buildings estimated to cost \$16.7 million to provide

living accommodation for 240 officers as part of the upgrade of the Air Wing to an Air Guard Base

- completion of the re-surfacing and sealing of Hangar 1 floor at a cost of \$0.5 million

168. The sum of \$38.2 million was utilized by the Trinidad and Tobago Regiment for its infrastructure modernization programme aimed at providing accommodation, technology and equipment, consistent with international military standards, and enhancement of facilities and services to meet new and evolving requirements. Improvement works were carried out at all of the Regiment's facilities.

169. Refurbishment works continued at the Regiment Headquarters, Knox Street, Port of Spain, including refurbishment of the office area, living quarters, and mess, construction of a Tank Farm, and toilet refurbishment, all at a cost of approximately \$1.5 million. The installation of electricity distribution lines, connections to new main panels for the workshop, and air-conditioning system, were completed at the Second Battalion Facility at the Heliport, at an estimated cost of \$1.5 million.

170. Construction and refurbishment works at Teteron Bay Barracks were undertaken at a total cost of \$10 million. Works included:

- renovation of the Cookhouse, including refurbishment of the ceiling and flooring, and drainage upgrades at a cost of \$0.4 million
- installation of a motorized gate at the main entrance at a cost of \$0.2 million
- commencement of construction of reinforced concrete box drains, estimated to cost \$1 million, in the area of the Warrant Officers' and Sergeants' Mess, and around the sports field
- site clearing and preparation for the construction of a Training Facility for the Support and Services Battalion and construction of a Band Room
- developed of the scope of works for the construction of an Officers' Mess to replace the existing dilapidated building
- acquisition of medical equipment at a cost of \$0.8 million for the Medical Inspection Room, including electrocardiograph machine and vital signs monitor
- commencement of the installation of an emergency electrical system, estimated to cost \$1.3 million, involving the installation of secondary power supply for the cookhouse, training facility, dining hall and Corporals' club, with a 400KW and automatic transfer switch at sub-station B

171. Improvement works also continued at Camp Ogden with expenditure of \$7 million. The emphasis was on providing adequate accommodation for personnel

stationed at the Camp and to cater for increases during emergency operations. Projects implemented included:

- upgrade of Administration Offices including installation of office partitioning and ceiling refurbishment
- upgrade of the Dining Hall Men's Canteen Facility and Cookhouse, including installation of air conditioning and kitchen equipment, plumbing and electrical repairs, and restoration of the roof and ceiling at a cost of \$1 million
- installation of fencing along the north-western perimeter
- upgrade of Visitors' Quarters, and Medical Inspection Room
- commencement of construction of a retaining wall
- acquisition of a concreter
- commencement of fabrication and erection of structural steel for the construction of the Warrant Officers' and Sergeants' Mess
- purchase of materials at a cost of \$0.3 million for the upgrade of the electrical system and
- procurement of services for the construction of a laundry facility

172. The total expenditure on improvement works undertaken at Camp Cumuto in fiscal year 2010 amounted to \$9 million. The focus was on the upgrading of facilities throughout the Camp, including:

- upgrade of toilets facilities
- purchase of materials for upgrade of the Guard Room and Detention Centre, which will house a rest room, armoury, visitors' room, kitchenette, dormitory, toilets and baths, and disciplinary facility
- refurbishment of the mechanical workshop, including washroom and toilets, to facilitate the routine maintenance of vehicles and equipment
- installation of four (4) roll-up gates and security fencing

173. Construction of a Base Camp for the Second Infantry Battalion of the Regiment is planned to take place at a site in La Romaine. In fiscal year 2010, a containerized system was supplied and installed at the site at a cost of \$0.5 million to provide interim accommodation. An access roadway was also constructed at a cost of \$0.5 million. At the Regiment facilities in Tobago, a 500us gallon gas tank, sprinkler system and gas lines were supplied and installed at a cost of \$0.3 million. Quotations were invited for the

installation of flooring and refurbishment of a laundry facility, estimated to cost \$0.2 million and \$0.3 million respectively.

174. Efforts were continued during fiscal year 2010 to enhance the capability of the country's Fire Services to provide fire and emergency response and rescue coverage. Overall expenditure incurred amounted to \$11.5 million. Activities undertaken included:

- completion of a \$2.6 million contract for the purchase and installation of underground fuel tanks in Chaguanas and Port of Spain
- a request for quotations for the supply and installation of new fire hydrants to replace old obsolete hydrants
- evaluation of tenders for the acquisition of an Emergency Tender, estimated to cost \$5 million and for repairs to Unimog Number 318, estimated to cost \$0.5 million
- completion of a twelve-week International Brigade Command Course by two officers at a cost of \$0.4 million.

175. Projects implemented by the Prison Service to advance its rehabilitation programmes recorded expenditure of \$19.1 million in fiscal year 2010. The main activities included:

- completion of ducting for underground lines, and purchase of materials for upgrade of an electrical kiosk at Golden Grove, with expenditure of \$2 million
- continuation of improvement works at the Bakery and Food Services area, and commencement of works on the Airing Yard at the Maximum Security Prison, with expenditure of \$3.5 million
- development of terms of reference for the conduct of a site survey in respect of the construction of a perimeter fence at the Maximum Security Prison
- continuation of construction works at a cost of \$1.5 million on the Milk Parlour and Sheep Pen for the Animal Husbandry programme at Golden Grove
- completion of fabrication and erection of structural steel for the Officers' Dormitory and the west wing of the Senior Officers' Mess at a cost of \$3 million
- commencement of construction of Quarters for Senior Officers
- installation of roof covering and concrete floor slabs, and commencement of block work and plumbing at the Emergency Response Unit, Golden Grove

- purchase of materials at a cost of \$2.5 million for upgrade works in the Main Prison, and Living Quarters and Ration Room at the Carrera Convict Prison

176. In fiscal year 2010, refurbishment works were carried out to facilitate an intake of approximately 60 female prohibited immigrants at the Immigration Detention Centre in Aripo, which was opened in October 2009. The Centre was established to ensure that the treatment of prohibited immigrants conformed to stipulated international conventions. Works centered on the provision of increased water storage and sewer capacity, construction of additional toilet and bath facilities, modification of accommodation for detention officers, and installation of furniture and fixtures. Safety and security concerns were also addressed through reinforced metal fabrication fixtures, improvement in entry area visibility, weather protection for male airing yard and establishment of a female airing yard. The sum of \$11.3 million was utilized for these activities.

177. Projects in support of the implementation by the Office of the International Organization of a Technical Cooperation Plan to enhance Migration Management and Regional Security were completed in the fiscal year. Refurbishment works at Immigration offices involved customization of office space in Scarborough for use by the Immigration Division, including an information booth and waiting area at a cost of \$1.5 million, and upgrades at the Cedros Office.

178. The sum of \$27.5 million was utilized by the Trinidad and Tobago Police Service to upgrade its facilities and procure the resources necessary to fulfill its mandate to protect and serve. Of this sum, \$15 million was utilized for improvement works at various police stations, including:

- refurbishment at the Revenue Office in Moruga, to facilitate the relocation of the police station, including the establishment of a charge room, property room, prisoner holding area, dormitory and washrooms
- completion of refurbishment works at Traffic Branch to provide offices for the Transport Branch relocated from St. James Barracks
- infrastructure works at Chaguanas Police Station, including remodeling of the charge room, and office and accommodation upgrades

179. Contracts were awarded in the sum of \$0.5 million for the refurbishment works at Point Fortin, Princes Town and Siparia police stations, and at the Siparia Crime Investigation Division. Tenders were invited for the refurbishment of an additional 4 police stations at Freeport, Couva, San Fernando and Sangre Grande.

180. Equipment for the installation of closed circuit television cameras was acquired at a cost of \$4.6 million and a contract was awarded in the sum of \$0.4 million for installation at 17 police stations including St. Barbs, Santa Cruz, San Juan, St. Joseph, Piarco and San Juan Sub-Station.

181. Initiatives under the Transformation of the Police Service Project continued with expenditure of \$11 million, with a focus on operational activities including the Model Station initiative, operational strengthening of the Crime and Problem Analysis Unit, the Repeat Offenders Programme and management of the Police Training Academy by an experienced Provost.

182. In order to reduce transport deficiencies and thereby promote efficiency in the execution of their respective duties, vehicles and equipment were acquired in fiscal year 2010 including:

- a fifteen-seater bus for the Coast Guard and a thirty-seater bus for the Air Guard Station Support at a total cost of \$0.6 million
- three (3) vehicles for the Training, Base Administration and Safety Departments of the Air Guard, at a total cost of \$0.4 million, and five (5) sedans for the Defence Force Headquarters, at a total cost \$0.7 million
- a utility vehicle and a five-tonne truck for the Prison Service at a total cost of \$0.4 million and
- a fifteen-seater minibus, at a cost of \$0.2 million, for the Immigration Detention Centre in Aripo.

183. In its continued effort to provide a safe and secure environment for the various court users as well as improve the façade and accessibility to all the courts for all the stakeholders, the Judiciary implemented several projects under the Programme, Improvement/ Refurbishment to Court Facilities. With an overall expenditure of \$27.8 million the following were accomplished:

- continuation of the Rehabilitation of the Hall of Justice, Trinidad through the installation and commissioning of two judges' lifts; selection of a contractor for the construction of an Access Ramp and Wheel Chair lift and supply, delivery, installation and commissioning of a mechanical lift for persons physically challenged.
- installation of a motor on the electronic gate at the Pt. Fortin Magistrates' Court; completion of works on a perimeter fence at the Couva Magistrates' Court; and completion of a survey to determine land boundaries on the proposed site for the refurbishment of the Couva Court
- replacement and commissioning of the Judges' Lift at the San Fernando Supreme Court Building and completion of replacement of defective glass blocks in the building. Development of RFPs for Consultancy Services and Construction Works for the Provision of Accommodation at the Court also continued

- completion of construction of office space for judges' staff at the Hall of Justice Tobago and the finalization of tender documents for installation of a raised floor and support infrastructure and upgrade of the Registry under the Project: Rehabilitation of Hall of Justice, Tobago
- ninety-five percent completion of extensive refurbishment works at the five civil courts at the corner of Duke and Pembroke Streets.
- installation of a walk-through baggage system and conduct of relevant training at the Point Fortin Magistrate's Court.
- completion of the wiring installation for the implementation of a Comprehensive Security Management System in the Judiciary at the Court Administration Building as well as the recruitment of essential security staff such as the Deputy Security Manager and continued training of staff in the Security Unit
- preparations for configuration of two Courts as conciliation rooms for the establishment of an Alternative Dispute Resolution (ADR) Unit at the Industrial Court
- completion of refurbishment works at the Law Museum, Old Cabildo building
- completion and operationalization of the building at Wrightson Road to provide temporary accommodation for the Equal Opportunities Commission and Tribunal

184. With an expenditure of \$2 million and the need to create courts that are responsive to increasing demands in the civil jurisdiction of the courts, the following activities continued under the Programme, Construction of Court Facilities:

- Provision of accommodation for the Special Criminal Court
- completion of the Design Brief and the Preliminary Designs as well as selection of architectural, civil structural services, engineering and quantity surveying firms for the reconstruction of the Siparia Magistrates' Court.
- evaluation of tenders for the Expansion of Rio Claro Magistrates' Court.
- negotiation for purchase of proposed sites for the Establishment of a Centralized Coroner's Court and Petty Civil Court; and Provision of accommodation for the Chaguanas Magistrates' Court

185. Expansion of the Establishment of a Family Court in Port of Spain continued with an expenditure of \$20 million This involved the formation of a new dedicated Security Unit and provision of social services to the Court's clientele; implementation of family

training and outreach programmes for men and women; conduct of a compensation survey for staff, engagement of consultants to develop a staffing model; TORs for the provision of security services at the Court and an evaluation of the Mediation Unit.

186. A new project, Acquisition of Property was initiated during the fiscal year to facilitate purchase of St. Joseph's Convent, San Fernando for roll-out of the San Fernando Family Court. A down-payment of \$10 million was made.

187. A revised allocation of \$2.9 million was fully utilized for the completion of the project, Revision and Printing of the Laws of Trinidad and Tobago. The Laws and amendments updated to December 31 2007 were printed and delivered to the Law Revision Commission in March 2010 and the related web page was updated.

## **Public Administration**

188. Investments in administration covered a range of programmes in the areas of computerisation, information systems and technology infrastructure, building infrastructure and capacity building. The overall expenditure was \$763.1 million.

## **Public Buildings**

189. Efforts were continued to provide suitable accommodation and safe and healthy OSHA compliant work environments at several Ministries and Departments. Overall expenditure of \$140.6 million was recorded on programmes involving the construction and rehabilitation of public buildings, including:

- completion of construction, furnishing and equipping of the three storey laboratory building at the Institute of Marine Affairs (IMA) new headquarters
- continuation of construction of the upper East Wing Classrooms at Cipriani Labour College to provide additional accommodation for an increase in clientele from 1,774 to over 3,000 students; \$5 million out of an allocation of \$12 million was spent
- upgrading of physical infrastructure at the Eric Williams Finance Building with an allocation of \$2 million used for payments on works undertaken to meet OSH standards in fiscal 2010, and preparation of plans for rectifying a low voltage electrical problem in the building
- with an allocation of \$12.4 million, outfitting, furnishing and equipping of a leased building at #3 Melbourne Street Port of Spain to house the Ministry of Labour and Small and Micro Enterprise Development (MLSMED)



190. Under the programme of Rehabilitation of Public Buildings in Trinidad, funding in the sum of \$8.6 million was allocated for renovation works to be carried out on the offices of the Ministry of Works and Transport. The sum of \$6.2 million was expended on the following works to bring the offices up to OSH standards:

- completion of electrical works and finishes at the D'Abadie Warehouse
- completion of fabrication and erection of z- purlins for roof of San Fernando mechanical workshop
- purchase of materials and installation of sewage treatment system at Stockpile, Barataria – Highways Division
- preparations for decanting of Mechanical Building, Mount Hope

191. The Ministry of Labour received the revised sum of \$17.7 million in order to furnish and outfit a six storey building at No. 50-54 Duke Street for its various divisions on vacating the Riverside Plaza Building. The works were completed and Divisions including the Conciliation, HIV/AIDS and Labour Inspectorate were relocated. The full amount was utilised on activities which included:

- construction of cubicles, offices and conference rooms
- purchase and installation of furniture and equipment for the offices and conference rooms
- painting and carpeting of the building
- installation of IT equipment, lighting, AC, signage and telephone cabling throughout the building

192. Under the IDF, a revised sum of \$18 million was allocated in fiscal year 2010 for the reconstruction of the Prime Minister's residence. The full amount was utilized for VAT payments and for completed works incurred during the previous fiscal year on the Diplomatic Centre and the outdoor entertainment centre.

193. The Parliament received the revised sum of \$2.2 million in fiscal 2010 for the refurbishment and re-tooling of Constituency Offices of Members of the House of Representatives designed to make the Offices more OSH compliant and better equipped to serve members of the public. The entire allocation was expended on refurbishment works and supply of office equipment including printers and computers for offices and sub-offices throughout the country, including: Naparima main office, St. Ann's East, Lopinot/Bon Air West, La Brea and Couva South Offices.

194. The entire allocation of \$3.6 million was utilised during fiscal year 2010 in order to provide a proper and permanent accommodation for the Tax Appeal Board. Two floors at #27 Frederick Street "Laquis Building" were completely refurbished and customized to suit the Board's accommodation needs. The new accommodation which

the Board has since occupied since June 2010, features a courtroom and offices for the judges on one floor, and administrative and support staff offices and library located on another.

195. In June of fiscal year 2010, the Ministry of Public Utilities relocated from its location on Sackville Street, Port of Spain, to the former Kid's World building on the corner of Elizabeth and Tragarete road. The sum of \$13.8 million was paid to GHRS Limited for project management services and to cover the cost of the works to be undertaken by contractors for the build-out and fit-out of the building in the following areas:

- refurbishment and joinery works work
- installation of flooring and blinds
- mechanical and engineering works
- procurement and installation of furniture

196. A programme of upgrading and expansion works at East Side Plaza continued in fiscal 2010 with an allocation \$0.5 million. A total of 156 small business owners were expected to benefit. The entire allocation was utilised during the fiscal year to complete the upper floor housing 18 booths and allow for occupation by tenants. Plans were completed for the refurbishment of the air conditioning and electrical systems.

197. The sum of \$1 million was expended out of \$2 million allocated in fiscal 2010 for the Renovation of New City Mall (formerly Tent City) which houses 121 small business tenants. Only minor remedial work was undertaken, pending preparation of a revised scope of works and implementation schedule by Management. A plan was completed for a comprehensive extension and renovation of the mall estimated to cost \$7.1 million. Hoarding of the area for phase one of the plan was completed.

198. The Construction of Facilities for the Forensic Science Centre at Federation Park did not incur any expenditure from its allocation of \$0.5 million. The project includes plans for the extension and modification of facilities, including the construction of a new DNA Lab for DNA analysis, to meet international standards and to enable enforcement of DNA legislation. The project is expected to impact positively on the resolution of criminal matters. Plumbing and toilet facilities were completed, and plans were also made for the acquisition of a full-load standby generator for the mobile lab.

199. The Programme, Upgrading of Overseas Missions, was allocated \$13.9 million which was fully utilized. Activities carried out in fiscal year 2010 included:

- completion of refurbishment works at the Consul General's Residence, New York, including completion of interior, waterproofing, plumbing, roof works and painting at a cost of \$10.6 million

- engagement of 2 new contractors, Jelve and Ricardo Mesa at a total cost of \$1 million to complete refurbishment of the H.C. and Residence in Caracas
- award of a contract for refurbishment of properties in Costa Rica at a cost of \$318,000 for designs and \$2,485,300 for construction
- evaluation of bids and selection of a contractor for construction of a perimeter wall estimated at \$227,983 at the residence of the High Commissioner to Abuja, Nigeria
- completion of refurbishment works at the Residence of High Commissioner in Pretoria, South Africa, including restoration of perimeter wall, tiling refurbishment of laundry area and installation of burglar proofing at a contract cost of \$0.9 million
- engagement of a Consultant Jude Alibey at a contract cost of \$0.5 million for the renovation of the Ambassador's Residence, PRUN New York

200. Funds amounting to \$78.2 million were provided for implementation of the Historic Buildings Programme. The sum of \$63.3 million overall was spent. The restoration of Queen's Royal College was completed at a cost of \$46 million. On the Red House Restoration Project, the South Chamber ceiling works were substantially completed and roofing works advanced to 29 percent. The temporary roofing system was fully installed and full payment of \$2.5 million made to NIPDEC, despite problems being experienced due to delays in the award of sub-contracts and in mobilisation by contractors.

201. The Knowsley Building Restoration and Expansion project was substantially completed in fiscal year 2010. The project was managed by UDeCOTT under a \$49.9 million contract for the renovation of the existing Knowsley building and construction of a new wing extension. Expenditure on the project in fiscal year 2010 amounted to \$18 million.

### **Computerization**

202. The Public Sector Reform Computerization Programme continued in fiscal year 2010 throughout the Public Service at several Ministries and Departments with an overall expenditure of \$274.5 million. Activities centered on the development of information technology systems and infrastructure, including:

- continuation of information technology upgrade at the Inland Revenue Division with an expenditure of \$30 million on the expansion of network infrastructure, network security, upgrade of the GenTax Backup Solution, disaster recovery, version upgrades and production support.

- continuation of the establishment of the Property Tax system with expenditure of \$66.5 million for software licenses, support and maintenance, purchase of hardware, database management, data conversion management, data entry centers and upgrades to the network
- at the Judiciary, continuation of the video conferencing pilot project and initiation of the process for installing structured cabling at the HR Finance and Audit Building; purchases of Voice Recognition software and peripherals and rollout of the system in Court Reporting Services, Court Administration Unit, two Judges Chambers, the Point Fortin Magistrate's Court and the IT Department
- at the police service, purchase of equipment and software for Records Management and service desk applications, upgrade of the network and installation of a video conferencing system
- continuation of the project for the automation of passports with the final supply of the original order of 620,000 books, and provision of support for upgrade of hardware and equipment
- completion of phase 2 of the development of a communications backbone for the public service at a cost of \$110 million, with a data center established, VOIP capability installed, migrations completed at 31 main Ministry sites, acceptance tests completed at 23 Ministries, and 317 ministry sub-sites connected
- continuation of the computerization of records of the Transport Division with the commencement of the transformation of the Government of Trinidad and Tobago's framework for the issuance of driver's permits, registration of motor vehicles and other services and the purchase of a license for Motor Vehicle Registry; provision of software through the Implementation Facilitation Agreement and Software Licensing agreement of July 31, 2009 between the Government of Trinidad and Tobago and the province of Nova Scotia

203. In Tobago, \$1.2 million was expended on the networking of the Departments of Finance and Planning, Education, Youth Affairs and Culture, and the continuation of the roll out of the IHRIS.

204. A key, new initiative introduced in November 2009 was a project for the implementation of a Single Economic Window (SEW) for business facilitation to improve the international competitiveness of Trinidad and Tobago. The SEW is an integrated information technology trade facilitation platform that enables various stakeholders involved in trade and business clearance processes to perform transactions electronically in a seamless and efficient manner. The sum of \$78.5 million provided under the IDF was expended on the project in the fiscal year. Progress was made as follows:

- award of a contract in the amount of \$24 million to Fujitsu to procure and install equipment in the SEW Data Center
- award of a contract in the sum of US \$8.5 million for the Design/Build/Install/Transfer of the SEW
- commencement of work on the back end for the Ministry of Legal Affairs Companies Registry
- design of a training plan for 60 Government officials earmarked to use the system

### **Institutional Strengthening**

205. Funding of approximately \$70 million was allocated in the 2010 PSIP to advance institutional strengthening and capacity building initiatives in the public sector. Of this amount, the sum of \$41.4 million was utilized.

206. The sum of \$5 million provided for the continuation of the IDB-assisted Public Sector Reform Initiation Programme (PSRIP) was fully utilized. The main objective of the PSRIP which commenced in 2003 is the creation of a platform for the development of a feasible and appropriate reform strategy for restructuring and retooling the public service. Among the achievements in fiscal year 2010 were:

- completion in February 2010 of an 18 month consultancy for the development of a Communication Support Strategy and
- completion of the drafting of Regulations for a new Statistics Act under a US\$56,200 consultancy for the development of a model for restructuring the CSO and a comprehensive plan of action for its transition

207. The Local Government Reform Programme received an allocation of \$7 million in 2010 fiscal year. The sum of \$5.3 million was utilized. Important milestones scheduled to be achieved were not realized as the Local Government Reform Bill 2009 lapsed when Parliament was prorogued and dissolved in April 2010. The Programme was being reviewed by the Government. Included among the main activities undertaken in 2010 were:

- contracting of a legal draftsman to review, update and draft new Bye -Laws, Standing Orders, Rules, Regulations and other legal instruments relating to the implementation of the proposed new Local Government legislation
- hiring of a consultant to assist in streamlining the transformation process involving the establishment of new/revised structures among the local government authorities.

- negotiations with UNDP for the commencement of Phase 2 of the Results-based Management System (RBMS), with 40 persons identified for training in the Certificate in Local Government Studies at UWI
- preparation of draft Terms of Reference and other documentation for the engagement of consultants for the development of standards, monitoring and evaluation systems, online surveys and mass notification systems for services, design and preparation of manuals on financial, procurement, recruitment and auditing procedures
- finalization of administrative arrangements for developing Waste Resource Management, Spatial Planning and Disaster Management projects

208. Several other significant initiatives geared to improve public service delivery systems continued with an allocation of approximately \$49 million from which \$20 million was utilized. They included:

- commencement of \$4.1 million consultancy by IBM World Trade Corporation to conduct a Diagnostic Study on the Job Evaluation System for the Public Service
- continuation of the capacity building exercise in the Auditor General's Department through training in IT basics for 125 staff members in a new methodology (CISA) for the conduct of Financial Audits through expert services from India on a government to government basis
- production of special features for the Parliamentary Channel and installation of additional transmitting capabilities to enhance televising and broadcasting
- in-house Customer Service Training for staff of the Judiciary
- supply, delivery, installation and commissioning of fire suppression equipment at the Secondary Records Storage Centre (SRSC) of the Judiciary at a cost of \$3 million
- establishment and outfitting of the Agriculture Ranger Squad to combat the ongoing problem of praedial larceny
- extension of the Performance Management Framework Project to include the third group of Ministries and Departments - Finance, National Security, Auditor General, Elections and Boundaries Commission, Integrity Commission and the Tobago House of Assembly/CAST

209. Of the total sum of \$13.5 million earmarked for capacity building initiatives in the Labour and Cooperatives sector in fiscal year 2010, the sum of \$9 million was utilized. Expenditure of approximately \$3 million was incurred on several activities related to the work of the OSH Authority which were advanced in the fiscal year, despite delays caused

by the vacating of key executive positions, including the Executive Director and Deputy Executive Director. Activities included:

- hosting of a sensitization programme in May 2010 focusing on the Small Micro and Medium Enterprises
- conduct of an OSH education program for Primary and Secondary OSH-at-risk schools, through consultations with school principals, and school visits/diagnostics, and pre-assessment tests for teachers
- stakeholder consultations related to the development of a National Training and Advisory Qualification Framework which were held in the areas of Ionizing Radiation, Safety of Pressure Systems, and Electricity at Work
- award of a contract for the execution of a National Workplace Noise Survey
- development of a database of local OSH related statistics to be identified and the scope and deliverables of the project defined; students at tertiary institutions were briefed and trained for data collection, collation and analysis
- establishment of a National Occupational Health Surveillance System

210. The Ministry of Labour and Small and Micro-Enterprise Development also undertook a number of activities relating to a review of its roles and functions, through expenditure totalling some \$6 million. The Ministry developed a Training Plan for the period 2009-2012, for continuous development and enhancement of human resources to improve capacity and service delivery in the sector. Preparatory activities were also undertaken during the 2010 fiscal year in respect of the following activities:

- conduct of baseline surveys for the development of a model for managing productivity under the National Productivity Council, and a Decent Work Policy and Programme of Action
- institutional audit of the assets of Friendly Societies
- review of the operations of the Conciliation Unit and the National Employment Service (NES) and
- conduct of a National Survey on Youth Activity and development of a National Plan of Action on Child Labour

## **PLANNING AND PROJECT/PROGRAMME DEVELOPMENT**

### **Planning and Project Development**

211. The sum of \$11.2 million was utilized in fiscal year 2010 for implementation of projects related to Government's physical planning and economic management functions. Steps were taken by the Town and Country Planning Division to procure consultancy services to assist in the formulation of land-use policies, plans and proposals, and to identify appropriate projects for implementation on a phased basis. Local Area Plans for St. Helena, Rousillac, Woodbrook and Scarborough Central Business District were completed. Work commenced on the preparation of Local Area Plans for the areas of Debe/Barrackpore and Chaguanas.

## **PRODUCTIVE SECTORS**

### **Agriculture**

212. In fiscal year 2010, the Caroni Lands Development Programme continued with an allocation of \$330 million financed by the IDF. The full allocation was used by the Estate Management Business Development Company (EMBDC) for the continuation of infrastructure works on existing sites , including

- construction of detention ponds
- lot filling for drainage works
- repairs to underground sewerage systems and water systems, including fire hydrants
- repairs to underground electricity corridors
- general upgrades including roads and drainage

In respect of new sites, 11 contracts were awarded for infrastructure works on 10 sites which commenced in the fiscal year.

213. The full allocation of \$5 million was utilized under the IDF for the final payment to contractors engaged in the completion of infrastructural works – roads, drainage, water, electricity- for the establishment of 11 Large Scale Commercial Farm sites located at Orange Grove, Caroni, Edinburgh, Jerningham Junction, La Gloria I and II and Picton I, II, III, and IV. Investors were selected for 4 of the 11 farm sites completed at Orange Grove, Caroni, Edinburgh and Picton I.



## Energy

214. The National Petroleum Marketing Company Limited (NPMC) expended the entire allocation of \$20 million on the continuation of its programme of construction and upgrade of service stations, including replacement of underground storage tanks, aimed at modernizing the retail assets of NPMC. Work progressed at stations in Princes Town and Siparia. Certificates of Environmental Clearance (CEC) were issued for work to commence on construction of stations in Manzanilla and D'Abadie. The stations at Maraval and Duncan Village, two of the largest service stations ever constructed in Trinidad, were completed and commissioned at a cost of \$6 million and \$12 million respectively. The station at Maracas Bay was completed and commissioned at a cost of \$8.2 million, and the one at La Brea was commissioned.

215. The full allocation of \$455 million under the IDF was utilized for the continuation of major construction and development works by State Enterprises in the energy and manufacturing sectors. Construction and installation by the NGC of a multi-fuel pipeline from Point-a-Pierre to Piarco via Caroni, progressed to 77 percent completion overall. Works continued in the fiscal year on completion of the storage tanks and loading rack facility at the Blue River Interchange at Caroni, and on infrastructure and a storage facility at the Petrotrin Refinery at Point-a-Pierre

216. The laying of a sub-marine natural gas pipeline from Trinidad to Cove Point Tobago undertaken by the National Gas Company (NGC) reached 76 percent completion, with the civil and structural works on the Tobago facility almost completed. Mechanical, electrical and infrastructure works continued on the Tobago facility with Horizontal Directional Drilling (HDD) completed and mobilization in progress for Shallow Water Pipelay of HDD strings. Arrangements were concluded for the project to be funded by a loan from the domestic market.

217. Projects for the development of industrial sites and ports executed by the National Energy Corporation (NEC) continued to progress during the fiscal year. Achievements included:

- for Point Lisas South and East industrial sites, completion of detailed infrastructure designs for the 1808ha site, continuation of data collection for CEC approval including air, water and noise sampling from both the wet and dry seasons, and completion of the revised land-use development plan to be statutory compliant
- continuation of feasibility studies and stakeholder consultations for the Oropouche Bank Reclamation Project, completion of the Master planning study for the project with conceptual designs of the port, corridors, phasing of construction, dredging and reclamation methods, and completion of a conceptual design for roads and utilities of the 1400ha industrial site, as well as navigation and port requirements

- completion of design works by GLF for Galeota Port which involves the construction of a port and facilities to offer services to oil majors for exploration and production, a completion of design plans and surveys and issue of a CEC for construction, permission obtained from bpTT to use lands required for the port and access road, completion of a report on CEC environmental monitoring of the shoreline, stakeholder engagement; blasting and coating of sheet piles for the port was 70 percent complete
- completion of design for a fish landing facility in Mayaro, completion of sand blasting and painting of sheet piles and commencement of piling works; installation of a silt curtain enclosing the facility was completed, and construction of approximately 73 metres of rock revetment and approximately 2800 cubic metres of fill compacted
- planning and design for dredging works at Point Lisas Port ongoing by the contractor Boskalis Westminster
- completion of the docks at Brighton Port and issue of a CEC for commencement of dredging works at Brighton Port to be completed in the first quarter of 2011 at a cost of approximately \$82 million
- The Alutrint Dock and Storage Yard however was 99.5percent completed by Pihl-Besix ApS for an overall cost of \$200 million. The main features of this terminal are a new 307 linear metres dock with a dredge water depth of minus 12.8 metres which will be able to accommodate bulk cargo of up to 30,000 DWT (dead weight tonnes) and a storage yard area of 8.5ha.

## **Multi-sectoral Programme**

218. The GORTT continued to target 3 industries for development: Printing and Packaging (PPI) Yachting and Merchant Marine, to promote diversification of the economy An allocation of \$2 million was used to undertake several activities, including:

- finalization of TOR and RFP for the preparation of a strategic plan for development of the Printing and Packaging industry, website development, and award of a consultancy contract for the introduction of new technology in market research and development at a cost of \$308,000
- development of the Maritime institutional and regulatory environment – through development of a business plan for the Maritime Authority; review of the shipping bill by the CPC; collaboration with a consultancy firm for administering the 2010 Maritime Mentorship program and promotion of the domestic Maritime Industry through the print media
- presentation by a consultant on yachting policy to the Yachting Steering Committee; procurement of consultancy services for the conduct of an

Economic Impact Assessment survey; and continuation of a study on best management practices

## **PART II: THE PUBLIC SECTOR INVESTMENT PROGRAMME 2011**

### **ECONOMIC INFRASTRUCTURE**

219. In fiscal year 2011 the overall sum allocated for the development of the country's economic infrastructure is \$1,790.8 million or 28 percent of the total PSIP. The largest sectoral allocations have been made to Roads and Bridges, Water and Sewerage, Transport and Communication, Drainage, Agriculture and Manufacturing.

#### **Agriculture, Fisheries, Forestry**

220. For fiscal year 2011, the Government will begin to place greater emphasis on food production in an attempt to make Trinidad and Tobago a food secure nation. Key initiatives will address infrastructure challenges to food security and initiate integrated action on water resources management, irrigation, flooding and water capture. Overall resources totaling \$443.4 million have been provided for implementation of several projects geared towards the development of the sector.

221. The sum of \$15 million has been provided for the Water Management and Flood Control programme to continue work in several areas. The focus will be on the construction of farm crossings and sluice gates, and dredging and clearing of channels and drains at Union food project in Rio Claro, La Compensation food project in Carapo, Fishing Pond in Mazanilla, Maloney in Arima and Cushe in Nariva. An additional \$5 million will be allocated under the IDF for the construction of large irrigation ponds for on-farm water conservation during the dry season.

222. Activities planned for fiscal year 2011 will also include a new programme for Accelerated Pond Development. Commencement of construction of 67 km of roadway is scheduled to facilitate access to agricultural holdings located in the major food basket areas in Trinidad, with funding of \$20 million for the Food Basket Road Programme. The new programme will complement the Agricultural Access Roads programme to be continued in fiscal year 2011 with funding of \$15 million on the rehabilitative maintenance of approximately 10 km of roads in Kernahan, Mayaro, Wallerfield, Cumuto, Esmeralda, Tabaquite, Rio Claro, Penal and Tamana.

223. Development of the Fisheries Sub-Sector Programme will continue with an overall allocation of \$9.8 million. The focus of the MFPLMA will be to promote the sustainable use of fisheries resources as a key to providing affordable food on a sustainable basis. The main initiatives to be implemented are:

- establishment of a vessel monitoring unit and continuation of trans-shipment monitoring under the Fisheries, Monitoring and Surveillance Programme
- continuation of training and extension services under the Community-based Aquaculture Programme
- refurbishment and enhancement of fishing centers at selected sites
- conduct of a risk analysis and establishing health and safety policy for fish landing sites
- commencement of a feasibility study, including designs for a wholesale Fish Market Facility at Port of Spain
- construction of a new trading bay at Orange Valley Wholesale Fish Market
- upgrade of market stalls at the Southern Wholesale Market at Debe

224. In fiscal year 2011, the Youth Apprenticeship Programme in Agriculture (YAPA) will continue to provide training and education for young prospective farmers. The sum of \$2 million will be provided to facilitate training of 60 persons in crop agronomy, animal husbandry, equipment upkeep, project management and computer literacy. The grow box component of YAPA will also continue with promotional activities geared to encouraging home gardening by providing families in urban areas with planting materials.

225. Efforts will be pursued in fiscal year 2011 to synergise research and development activities in the sector to provide affordable food on a sustained basis. Research and development projects will be provided with \$30.3 million for fiscal year 2011. The main areas to be targeted are:

- revitalization of the citrus industry with the sum of \$5 million to facilitate expansion and production of quality disease-free citrus plants at the St. Augustine Nurseries.
- implementation of a Citrus Certification Programme, which is one element of the programme for the Establishment of the Mandatory Citrus Quality, with an allocation of \$5 million
- continuation of efforts to eradicate the Giant African Snail, involving public awareness, monitoring/baiting and surveillance
- management of the red palm mite through the Integrated Pest Management Programme
- purchase of equipment for the Plant Quarantine Unit and participation in regional projects executed by the Centre for Agriculture and Biosciences

International (CABI) under the Sanitary, Phytosanitary and Food Safety Programme

- development of an enhanced forage based feeding system for ruminants, and conservation and development of genetic material in water buffaloes under the Livestock Improvement Programme
- upgrade of the Analytical Services Unit, continuation of soil and plant analysis by the Central Experimentation Station and purchase of equipment for a bio-fertilizer laboratory
- rehabilitation of cocoa fields at Mora Valley, installation of a natural gas drying system for cocoa and construction of an office at La Reunion
- training in plant conservation, development of a crop genetic database for conservation of vegetables, root crops, herbs, spices and fruit germplasm, under the Comprehensive Crop Biodiversity Conservation Programme
- construction of a seed processing facility estimated to cost \$2 million for the Seed Production Unit at El Carmen Project
- purchase and installation of 4 new processing lines estimated to cost \$1 million at the Packing Facility at Piarco

226. Another key initiative to be funded in the fiscal year is the introduction of a national agricultural land information inventory of all state lands allocated to farmers and the development of soil profiles to promote optimum economic use of state land. The Agricultural Land Development Programme has been provided \$10.6 million in fiscal year 2011 for other projects which include:

- land development for new farmers through the provision of roads, drains, electricity, clearing of 20 km irrigation channels in the north and 17 km in south Trinidad and construction of crossings and culverts under the Establishment of Agricultural Settlements Programme
- continuation of the development of the Agricultural Land Information System, which is a database of parcels of occupied state agricultural lands, agricultural squatters on state lands in Trinidad including Caroni parcels and on privately owned agricultural plots at a cost of \$ 2 million
- completion of survey and subdivision of approximately 61 ha into 61 plots at Caroni, 102 ha into 51 plots at Erin, Chatham and 24 ha into 11 plots at Blanchisseuse for distribution to farmers
- continuation of restorative work and preservation of survey plans, maps and aerial photography of the country's land resources

227. The problem of praedial larceny will continue to be addressed in 2011 by the Agricultural Rangers Squad (ARS). The pilot phase of this initiative will continue with an allocation of \$1 million. Among the activities planned for fiscal year 2011 are:

- purchase and installation of a Closed Circuit Television (CCTV) system, communication equipment and a standby generator
- capacity building through staff training and acquisition of arms and ammunition
- evaluation of the initiative for roll out to selected areas

## **Drainage**

228. Improvement in the drainage infrastructure will be an integral part of Government's pursuit of water security for the country through effective catchment management policies. Resources totaling \$171.4 million have been provided in the 2011 PSIP for infrastructure improvements to assist in reducing the occurrence of flooding and to protect life property and the environment.

229. The sum of \$17 million has been provided for the Infrastructure Rehabilitation and Flood Mitigation Programme. The work plan for fiscal year 2011 includes:

- commencement of the Tunapuna River Rehabilitation and Flood Reduction project located on the upper reaches of the Tunapuna River upstream of the Eastern Main Road
- commencement of the Dunder Hill Improvement project which is located along the Dunder Hill Ravine in Arouca, involving the construction of 1000 meters of walling and paving for flood control and erosion protection for adjacent residential and commercial properties
- the Santa Cruz River Flood Reduction project estimated to cost \$12 million, involving the construction of walling and paving, dredging and desilting works

230. The Major River Clearing Programme will continue with an allocation of \$19.5 million for the following projects:

- commencement of construction of 600 linear meters on both sides of the Marabella River located east of Union Road, Gopaul Lands
- walling and paving works and the construction of an embankment on the Soledad River in Gasparillo

- construction of the 150 linear metres of walling on both sides of the Honda River in Chase Village, and paving of 300 linear metres to complete the project

231. The sum of \$15 million has been provided for the continuation of the Comprehensive National Drainage Development Study. Work is scheduled to continue on the Ortoire River Basin Study and commence on the South Oropouche River Basin Study. The sum of \$8 million has been allocated for commencement of a consultancy to redefine the Mamoral Dam and Reservoir project.

232. The sum of \$30 million has been provided under the Infrastructure Development Fund for the Flood Mitigation Programme. The focus in the fiscal year will be:

- commencement of the North Manzanilla Seawall project which involves the construction of revetment walling along the coast at North Manzanilla between L' Branche River mouth and the Manzanilla Beach Facility.
- commencement of a new project for De-watering the Beetham Area involving construction of a pump house, installation of a sump and pump, and drainage improvement

233. Implementation of drainage and irrigation programmes across Trinidad will be facilitated with \$39.7 million allocated to the fourteen (14) Regional Corporations. The programmes include the construction of box drains and retaining walls, culverts, and other structures in local communities.

234. Improvements in the drainage and irrigation infrastructure in Tobago will be undertaken with the sum of \$10.4 million provided to the Tobago House of Assembly. Work will include the construction of box drains, retaining walls and paving at Mt Pelier Trace, Carnbee Main Drain and Page Gully Mason Hall. Work will also continue on the construction of retaining walls and gabion basket at Page Gully, and construction of sea defense walls at Kendall, Grange and Argyle.

## **Electricity**

235. Overall, resources amounting to \$102.4 million have been provided in the 2011 PSIP for continuation of the Electricity Programme which includes the lighting of parks and recreation grounds, illumination of public spaces, grounds of Regional Health Authorities, street lighting, the lighting of police station compounds and the development of infrastructure for delivery of bulk power by Trinidad and Tobago Electricity Commission (T&TEC). The provision includes \$1 million for the THA.

236. The National Street Lighting Programme will focus on the installation of street lights in new housing developments, upgrades and lighting of highways and main roads with an allocation of \$12 million. Replacement of 150W units by 250W high pressure sodium units for enhanced illumination will continue on highways. The initiative to



replace vandalized street lights with impact resistant/polycarbonate units in certain areas will also continue, as well as plans to establish two operating centres for streetlight maintenance in south and in north/central, to allow for swifter response.

237. The lighting of parks, recreation grounds and public spaces is aimed at encouraging greater socialization and more participation in healthy outdoor activities. In fiscal year 2011, the project will continue with an allocation of \$11 million in areas identified by the MPU in conjunction with Municipal Corporations and THA. Priority areas for which surveys and design plans have been completed include: Bloody Bay Recreation Ground, Tobago; Coconut Drive Savannah, Laventille West; Wendy Fitzwilliam Park, Diego Martin; Mon Repos Recreation Ground, San Fernando and Clayton Ince Recreation Ground, Maloney.

238. The sum of \$69 million has been allocated in fiscal 2011 to assist Trinidad and Tobago Electricity Commission (T&TEC) with the expansion of the electricity transmission and sub-transmission system through the production and delivery of bulk power. The project is critical to the commercial, industrial and residential development of the country, and its objective is the efficient and effective movement of bulk power from generating sites to the load centers. It involves installation of over 40km of transmission lines and the construction of six substations. Other activities include acquisition of land for right of way to transmission lines.

239. The Tobago component of the National Street Lighting Programme will continue in areas identified by the THA in communities and major roadways. The new 250W high pressure will be introduced at Milford Road in Canaan, Orange Hill Road, Spring Garden to Signal Hill, Diamond Heights, Signal Hill Comprehensive School Road and along Canoe Bay Road to Cove Sub-Station Lowlands. The 150W streetlights will be targeted for installation on approximately eighty poles in areas including: Bird of Paradise Drive, Sugar Mill Drive and Mot Mot Ridge in Buccoo; Gully Road, Campbelton and Top River Road at Charlotteville and Orange Hill Road to Patience Hill in Orange Hill. The THA will also recommence its rural electrification project extending electrical supply to selected rural areas.

## **Environment**

240. The Government recognizes that environmental issues are central to sustainable human development. In fiscal year 2011, the focus will be on the restoration of areas that have been damaged by poor and dangerous developmental practices and by adverse natural occurrences. Approximately \$30.1 million will be allocated for the implementation of projects geared towards preservation and conservation of the natural environment in Trinidad and Tobago.

241. A new programme for the Development of Environmental Parks is planned for implementation in fiscal year 2011. The sum of \$20 million has been made available for the programme to be initiated in the Caura Valley.

242. The Environmental Conservation and Management Programme will continue to be implemented by the EMA, SWMCOL and the THA. The EMA will continue several projects in keeping with its responsibility for promoting effective management and wise use of the environment, with an allocation of \$4 million. Among its undertakings will be:

- completion of an implementation plan for the Development of a National Non-point Source Pollution Management Plan
- implementation of a Records Management Plan (Phase II)
- completion of an internal review of the Environmental Management Act and subsidiary legislation to inform drafting of revised legislation
- completion of the updated Management Plan for Aripo Savannas Environmentally Sensitive Area (ESA) and commencement of priority projects in the area
- implementation of Performance Standards for the EMA

243. Issues related to the environment will also be addressed by the Environment Division of the Ministry of Housing and the Environment with an allocation of \$800,000 for the following initiatives:

- completion of policy statements to guide the redrafting of legislation on National Parks and Other Protected Areas and Climate Change, prior to finalizing legal instruments and other administrative arrangements
- commencement of work to develop a Strategy for Reduction of Carbon Dioxide Emissions and Methyl Bromide in quarantine and pre-shipment usage in Trinidad and Tobago

244. The collection, treatment and disposal of waste is critical to the protection and enhancement of the environment. The SWMCOL has been allocated \$5.3 million to continue its efforts to provide efficient, customer oriented and cost effective service to the citizenry. The following projects are planned for fiscal year 2011:

- completion of designs and commencement of construction of a Waste Transfer Station in Trincity or Aranguez to complement the existing facility at Sea Lots
- establishment of a Bio-medical Waste Collection System to be located in Sea Lots, adjacent to the Waste Transfer Facility
- continuation of the initiative for remediation of hazardous chemicals in schools involving completion of inventories of chemicals and removal to landfill sites at a cost of \$25,000 per school

- commissioning and operationalization of the Sludge Separation Vehicle
- development of a policy for the collection of e-waste from Government departments and schools, conduct of data collection/inventory exercises on e-waste in government offices and schools and purchase of equipment

245. The development of a National Solid Waste Management Policy to be based on the model adopted by the province of Nova Scotia, Canada will commence with an allocation of \$0.5 million to the MLG.

246. The THA will also continue to implement a variety of activities towards promoting environmental sustainability on the island, with funding of approximately \$6.4 million. Among the initiatives to be continued in 2011 will be:

- improvement to reefs at Buccoo and Speyside
- water quality monitoring in the south west and north east
- conduct of an Oil Spill Contingency Management plan and Used Oil Management Feasibility study
- development of Bon Accord Lagoon Nature Area and wet land assessment
- continuation of a pilot project for waste characterization
- upgrading of the Scarborough Waste Disposal System and the facilities at Signal Hill and Studley Park

## **Land Acquisition**

247. For fiscal year 2011, the sum of \$40 million will be provided for payments to be made to persons with outstanding claims for properties acquired by the state for non-agricultural development purposes.

## **Manufacturing**

248. The manufacturing sector holds great potential for economic diversification which will be pursued vigorously in fiscal year 2010. Resources totaling \$126.3 million have been provided for developments in areas identified as critical to the diversification effort. The Ministry of Trade and Industry will receive the sum of \$96 million in fiscal year 2011 to continue its initiatives towards developing industry in Trinidad.

249. Construction of the Wallerfield Industrial and Technology Park (Tamana InTech Park) is one of the critically important projects to be continued in fiscal year 2010. The project includes completion of the eTecK Flagship Building, site infrastructure and related utilities, the Alutech Research and Development Facility, the Tamana Fibre Optic

Infrastructure and the Park's Broadband Network. Promotional activities will be intensified to attract tenants by branding and marketing the Park through local and international advertisements, in addition to the conduct of due diligence and research on prospective clients and consultations on efforts to diversify the country's economic base to include Agro-technology, High Value Manufacturing, IT services for the Energy sector and Business Process Outsourcing for the Health Care Industry

250. Several other initiatives to be undertaken by Agencies in fiscal year 2011 are:

- commencement of construction of Factory Road Industrial Park (Phase I) and continuation of upgrade works at existing Industrial Parks
- provision of financial support to the Trinidad and Tobago Film Company to continue promoting the Trinidad and Tobago Film Industry, to involve the Feature Film Programme, Film Familiarization Tours, incentives to film producers and the Production Assistance and Script Development Programme
- development of Phase II of the Trinidad and Tobago Innovation Centre (TTIC) which represents a movement from virtual to pilot scale operations geared towards increasing the country's capacity to convert technological breakthroughs into industrial and commercial success
- provision of equity funding to facilitate business start-ups in innovative small business ventures
- accreditation of laboratories through training to meet international standards, hosting of workshops and seminars and technical assistance in the area of Traceability in Metrology
- development of regional calibration, testing and verification services, including the Regional Accreditation Structure, and implementation of Standards and Technical Regulations
- upgrading and equipping of the Trinidad and Tobago Bureau of Standards (TTBS) Laboratories with \$2.7 million to be used for the procurement of testing material and equipment to test safety and performance of electrical products and other local and imported goods
- development of structures and programmes for the National Metrology System as required under the Metrology Act (2004) aimed at improving the industrial competitiveness of Trinidad and Tobago by engendering reliable measurements for fair trade
- procurement of equipment

## **Other Economic Services**

251. The sum of \$111.6 million has been allocated for implementation of projects and programmes related to areas that facilitate trade, industry and business development.

252. In fiscal year 2011, the Fair Share programme will continue under the MLSMED with an allocation of \$1 million. The programme is in support of Government's efforts to support Small and Micro Enterprises by facilitating their growth and expansion to larger, more competitive businesses through participation in government contracts. Resources will be used to provide technical training to assist the participants of the programme in the bidding and lobbying process. The Ministry also plans to develop an on-line website/registry for the programme and implement a structure/staffing to provide support and maintenance.

253. The IDB-assisted Trade Sector Support Programme, which is geared towards strengthening the country's capacity to formulate and implement trade policy, participate effectively in trade negotiations, and implement trade agreements, will come to an end in 2011 with an allocation of \$10 million. The Ministry of Trade and Industry will undertake to complete the Strategic ICT Plan, the curriculum for specialised technical training and the integrated information systems.

254. In order to increase productivity, exports and market shares of local business enterprises, the Business Development Company will utilize \$4 million to assist firms in attaining certification in international standards, improving their management capacity, instilling the concept of innovation and R&D, and upgrading IT infrastructure. This will be done through in-company interventions, seminars/workshops/conferences, benchmarking of local companies to international standards and promotion of the BDC Trade Portal.

255. The Investment Promotion and Facilitation Initiatives project will receive an allocation of \$4 million in 2011 to continue promoting Trinidad and Tobago as a viable business hub. Project activities in 2011 will focus on brand development for the country, advertisement, public relations and publications in international journals.

256. The Government will continue to support efforts to attain economic diversification and sustainable development through initiatives such as the development of targeted industries in the non-energy sector, including Seafood and Food and Beverage. In fiscal year 2011, project activities related to supporting the Seafood Industry will continue to focus on offshore resources, developing aquaculture, resource management, industry training and capacity building and market intelligence. Activities related to the development of the Food and Beverage sector include facilitating the presence of local companies at international food shows, conferences and conventions, and assisting companies to meet the requirements for Food and Drugs Regulations and to become HACCP compliant. The allocation for these activities is \$10.5 million.

257. Other important initiatives adopted to diversify the economy are the development of the entertainment industry and the establishment of a R&D Facility. The Trinidad and

Tobago Entertainment Company (T&T Ent) will continue its efforts to promote the local industry by conducting familiarisation tours during the Carnival 2011 season, showcasing the country's entertainment products and services at trade fairs and festivals, marketing of the T&T Ent website ([www.ttentonline.com](http://www.ttentonline.com)) to generate revenue for indigenous entertainment products, and managing the Revolving Investment Arrangement which allows for equity-type funding to finance international projects in the area of music and performing, and dance visual arts.

258. The BDC will continue to oversee the implementation of the R&D Facility which aims to stimulate and support investment in new and advanced technology and innovation in the non-oil manufacturing and services sectors. The Facility offers grants to qualified businesses which are expected to contribute a percentage of the total cost of the R&D undertaking. Some of the areas eligible for funding are improvement to processes, product development and adaptation of systems and technology.

259. In recognition of the need to reduce the non-energy fiscal deficit by expanding export markets and earnings from non-oil products and services, the sum of \$10.3 million has been provided for Trade Promotion in 2011, to assist in undertaking the following:

- mounting of international trade missions and fairs to promote local goods and services
- conducting research on the international markets for steel pan, particularly in Africa, Asia and South America
- promoting the Trinidad and Tobago Trade and Investment Convention to take place in June 2011
- strengthening the institutional infrastructure to address technical barriers to trade
- providing financing to exporters by extending a line of credit between the Export Import Bank of Trinidad and Tobago Limited and the Central Bank of Cuba
- supporting the rebuilding of Haiti while assisting in creating business opportunities for the local private sector in Haiti.

260. The sum of \$43 million is provided for the Household and Population Census which was postponed from 2010 to 2011. Provision is also made for the CSO to continue activities related to the re-stratification of the sampling frame and revision of the Food Crop Survey.

## Roads and Bridges

261. The sum of \$643.8 million has been allocated in the 2011 PSIP for the upgrade and expansion of the roads and bridges network throughout Trinidad and Tobago.

262. The National Highway Programme will continue with \$31 million in funding from general revenues. The main areas of focus will be:

- continuation of rehabilitation of 25 km road and reconstruction of 8 bridges
- develop and implement the RMMS in 2 districts in Tobago
- construction of permanent weigh stations at Wallerfield and Couva
- preparations for the transition to the Roads Authority
- preparation of preliminary designs for several additional new trunk roads from Princes Town to Moruga, Sangre Grande to Toco, Penal to Guayaguayare and Manzanilla to Mayaro

263. The overall allocation for the Programme for Upgrading Road Efficiency (PURE) in fiscal year 2011 is \$248 million. The focus of the programme will be to continue road construction and rehabilitation projects throughout the country, including the rehabilitation and construction of additional lanes and shoulders, walkovers, bridges and landslip repair. Key projects targeted in fiscal 2011 include:

- Solomon Hochoy Highway southbound - widening and pavement rehabilitation from Tarouba to Golconda
- Tarouba Link Road widening and reconstruction to upgrade from the overpass to the bypass
- Diego Martin Highway extension and widening
- widening of Saddle Road
- upgrade of Indian Trail Overpass
- rehabilitation of Cucharan Trace, Wellington Road, Lalbeharry and Ramai Trace, Debe
- construction of additional lane and shoulder at Uriah Butler Highway northbound from Chaguanas to Radio Beacon and the Churchill Roosevelt Highway eastbound from Trincity to Golden Grove
- bridge widening on the Churchill Roosevelt Highway at Arouca and Southern Main Road, Caroni

- bridge rehabilitation and reconstruction on the Eastern Main Road at St. Joseph and D'Abadie
- repairs to landslips on the Papourie Road Barrackpore, St. Julien Road Princes Town, and Charuma Junction Trace Rio Claro

264. The Port of Spain East/West Corridor Transportation project will continue with an allocation of \$250 million for the following activities:

- completion of the Aranguez/El Socorro interchange and associated parallel roads
- finalization of designs, and commencement of construction of the Churchill Roosevelt Highway/Uriah Butler Highway interchange (package C) involving the realignment of the UBH to cross over the existing CRH, with associated ramps, service roads and overpasses

265. Additionally, the sum of \$10.5 million has been provided for the preparation of designs for the extension of the Wendy Fitzwilliam Boulevard to the Diego Martin Highway and construction of a vehicular and pedestrian bridge.

266. The upgrading and rehabilitation of secondary roads and bridges in the 14 regions of Trinidad will be continued by the Regional and Municipal Corporations of the Ministry of Local Government with allocations totaling \$53.6 million. In Tobago, the sum of \$36.8 million has been allocated for road improvement and bridge rehabilitation on the island.

## **Tourism**

267. The 2011 PSIP allocation for projects and programmes in the tourism sector is \$24.6 million. The sector will be a focus of development in fiscal year 2011 as an important platform for creating sustainable employment opportunities and fostering economic growth and diversification. The potential of the sector to increase its contribution to the Gross Domestic Product (GDP) will continue to be explored through initiatives aimed at expanding the tourism product and capitalizing on the diversity and creativity of citizens to provide year-round offerings for the tourism industry.

268. The Tourism Development Programme has been provided with funding of \$9.3 million to undertake several new initiatives including the National Tourism Quality Service Improvement Programme, Community Tourism Development Programme, establishment of the Trinidad and Tobago Convention Bureau, and incentives for upgrading of Hotel and Guesthouse Room Stock in Trinidad. Activities will also continue on other projects, including:

- improvement of lifeguard facilities and development of heritage tourism sites and upgrade of sites and attractions



- development a policy for registration of hotels, guesthouses and Bed and Breakfast establishments
- continuation of Spanish language training for industry stakeholders, and small tourism enterprise projects (STEP),
- education and training to sensitize youths about the tourism industry, including training at ports of entry
- the Turtle Village Awareness Programme at nesting sites along the north and east coast of Trinidad
- additional Support Projects involving the development of eco-tourism, and tourism awareness activities
- development of cruise ship tourism and potential tourism at Couva/Tabaquite/Talparo with paving of the roadway leading to Knolly's Tunnel, construction works at the Arena Massacre Site, and re-landscaping of the Couva Promenade
- continuation of the Siparia Tourism Programme involving improvements to the road access and parking facilities at Granville Beach and Columbus Bay, and beautification of walkways and parking areas along High Street, Siparia

269. The Tourism Action Programme will continue with an allocation of \$3 million to implement the Maracas Community Tourism Support Initiative, Las Cuevas Beach Enhancement Project, Manzanilla Beach facility Improvement Project, Vessigny Beach Facility upgrade, and the La Brea Pitch Lake Enhancement Project. The sum of \$12.3 million has been provided to the THA for implementation of its Tourism Programme. Priority projects include:

- commencement of construction of Barrack #3 and restoration works on the Guard House at the Fort King George Heritage Park
- paving of the fore court and commencement of construction of a washroom at the Storebay Beach Facility
- purchase of equipment and furniture for the Buccoo Beach Facility
- preparation of designs for construction works at Mt. Irvine Beach facilities
- commencement of construction of a faculty building at the THTIT Campus
- demolition and construction of a wall at Carrington Street as part of the Scarborough Beautification Project
- rehabilitation works at Mt. St. George Sugar Mill and Fort Moncke

- research and collection of artifacts and site restoration at Cove Estate Historical Site
- construction of visitor facilities at Roxborough Lay Bye and Speyside Lookout and Visitor Centre
- construction of lifeguard towers at Grange Bay and Grafton
- construction of perimeter fencing, park benches and gazebos at Fort Granby Beach Facility
- continuation of construction of a dining area and car park at King's Bay; and a new office at Pigeon Point
- electrical upgrade and perimeter lighting at Milford Road Esplanade

## **Transport and Communication**

270. Transport and communication infrastructure is fundamental to economic and social development. An overall allocation of \$182.1 million has been made in the 2011 PSIP for development of the enabling infrastructure. Projects and programmes are planned for implementation in the areas of land, air and sea transport, as well as systems geared to facilitate improved delivery of government administrative services.

271. Improvements at the nation's airports will be continued with an allocation of \$30 million to the Airports Authority of Trinidad and Tobago. Activities will focus on the following:

- procurement and installation of incinerators at Crown Point and Piarco to burn biodegradable and non-recyclable waste
- commencement of construction of perimeter roadway and fenceline at Crown Point and Piarco with an allocation of \$10 million
- completion of the North Terminal Food and Beverage Court to meet Public Health and Safety Regulations
- implementation of a Computerized Maintenance Management System (CMMS)
- installation of Security Systems (CCTV and Access Control Systems)
- provision of parking for bonafide airport taxis and facilities for local food vendors at the Airport Landside Transit mall

272. In an effort to improve safety on our nation's highways, the sum of \$6.9 million has been allocated in 2011 for the implementation of traffic management measures. The

sum will finance the Supply & Installation of Zebra Crossing Street Furniture, New Jersey type barriers on highway medians, cable barriers for roadside edges and backup power supply for traffic signals.

273. Efforts to provide an improved public transportation service will be continued with an allocation of \$32.5 million to the Public Transport Service Corporation (PTSC). The resources will be used for:

- purchase of 24 new fifteen seater buses to service the differently-abled community
- acquisition of a GPS vehicle location system
- upgrade of the Port of Spain Maxi Taxi facility
- development of passenger facilities at Arima, Rio Claro, San Juan, Curepe and Tunapuna
- commencement of pre-investment work for the creation of a new City Service Passenger facility at South Quay Port of Spain
- installation of Flood Control Water Recycling and Bus Washing Systems at South Quay Port of Spain.

274. In the area of Sea Transport, the sum of \$55 million has been allocated for the water taxi service. Planned works include the upgrade of terminal facilities at San Fernando and Port of Spain, and design and construction of terminal facilities at Chaguaramas and Pt. Fortin. The sum of \$3 million was also provided for both the upgrading of the facilities of the Government Shipping Service at the Port of Port of Spain and the upgrading and modernization of navigational aids.

275. The Postal Sector Reform project will continue in fiscal year 2011 with an allocation of \$6 million to Trinidad and Tobago Postal Corporation. Improvement in the postal services are planned through the following activities:

- purchase of hardware and supporting software licenses for the upgrade of IT infrastructure
- commencement of the extension of the facility at the National Mail Centre, and installation of CCTV cameras and other safety equipment at the Centre and satellite offices.
- purchase of software for an Electronic Document Management and Track and Trace System
- purchase of six (6) SUV vehicles to upgrade the Transport Fleet

276. The IDB funded E-Government and Knowledge Brokering Programme has been provided with an allocation of \$8 million in fiscal year 2011. The focus will be on the continuation of the Public Sector Transformation Agenda, the provision of technical support to Ministries and Departments to develop and implement their Transformation Programmes, and capacity building of public institutions through effective knowledge transfer on best international practices.

277. Implementation of the Government's ICT Plan will continue with the sum of \$5 million. The project involves the provision of public access to government information and services online (ttconnect Online) via the e-Government Portal, connectivity and inter-connectivity for all Government Ministries and Agencies (GovNeTT) and the SME B2B Marketplace (Enterprise NeTT).

### **Urban and Regional Development**

278. The Government is committed to making significant improvements to the nation's infrastructure. Provision is made in the 2011 PSIP for several State Enterprises to carry out infrastructure works in urban and rural areas with an overall allocation of \$179.3 million.

279. In fiscal year 2011, the sum of \$155 million will be provided to the Special Purpose State Enterprises under the purview of the Ministry of Local Government to continue programmes aimed at improving the physical infrastructure of rural and urban communities across Trinidad, including the rehabilitation of road and drainage infrastructure, and refurbishment and construction of community sporting and recreational facilities.

280. The Chaguaramas Development Authority will continue in fiscal year 2011 to develop and promote its assets and facilities through investments of approximately \$19 million on the following activities:

- continuation of improvement works at the Chagville and Macqueripe Beach facilities
- commencement of restorative works to the St Chad's Church and refurbishment of two Cottages at Macqueripe
- continuation of upgrade works to the Chaguaramas Hotel and Convention Centre and CDA Administration Building
- lighting of caves and landscaping of the surrounding areas to enhance Gasparee Island
- construction of additional facilities to expand the Tucker Valley Farm

- completion of the installation of a security surveillance system in the Chaguaramas Peninsula

## **Water Sewerage**

281. In fiscal year 2011, projects and programmes in the water sector will be geared towards fulfilling the Government's commitment to pursuing water security.

282. One of the main challenges to the Water and Sewerage Authority is to satisfy the increase in demand for potable water and to institute measures to decrease severe deficiencies in its service delivery. Resources amounting to \$195.2 million have been allocated for investments in the sector. The focus will be on rehabilitative works to service reservoirs, improvement of water quality and rehabilitation works to Booster Pumping Stations. The bulk of the resources, \$176 million from the IDF, will finance several water supply projects geared towards the provision of a guaranteed, reliable water supply of at least 2 days per week to every town or community on WASA's network, and the connection of standpipe customers to the network. Priority pipeline projects have been allocated \$5 million for the continuation of pipe laying activities to improve the water supply in strategic areas of North and South Trinidad.

283. Efforts will be pursued to minimize the effects of increasing population, urban expansion and industrial growth on waste water systems. In order to mitigate these effects, an integrated approach will be taken to health, sanitation and centralization of wastewater management that is environmentally and economically sustainable. Work planned on this initiative in fiscal year 2011 includes a \$6 million upgrade of the Strikers's Village Waste Water Treatment Plant to a Lift Station and the preparation of designs for the integration and expansion of existing wastewater systems in San Fernando and environs with \$2.3 million.

284. The Water Sector Modernization Programme will be allocated \$38 million to facilitate further expansion of the water distribution system, improvements in water quality, construction of booster stations at San Fernando and South Oropouche and payment of commitments for works completed in fiscal year 2010. The refurbishment of Courland Water Treatment Plant and the preparation of designs for transmission mains from L'anse Fourmi to Charlotteville will be continued in Tobago with \$3.3 million

285. Work associated with the Navet Trunk Main replacement project will continue in fiscal year 2011 with funding of \$60 million from the IDF. An estimated 240,000 persons in approximately 11 areas in south Trinidad are targeted to benefit from the project which is expected to eliminate leaks in the transmission and distribution system and thereby result in an improved service. The plan of action to support this initiative also includes:

- an allocation of \$30 million to support the transmission and distribution of water through pipeline installation, construction and upgrade of Booster Stations and Storage Reservoirs at Penal, St Clements/Barrackpore, Siparia,

Princes Town, Moruga, Rio Claro/Mayaro, Couva, Arima, La Brea, Talparo and Santa Cruz

- the provision of \$36 million to commence the procurement and installation of Portable Water Treatment Plants and Water Storage Tanks at La Fortune, Clarke Road Penal, Talparo, Matura and Fyzabad
- commencement of refurbishment works at Water Treatment Plants in Arena/Navet, North Oropouche, and Hollis Water Works with an allocation of \$10 million
- drilling and equipping of new wells at Guapo, Todds Road, Tamana, Santa Cruz and in Tobago at Golden Lane and Kendall Farm School at a cost of \$2 million

286. Preparatory work will be continued on the desilting and rehabilitation of the Hillsborough Dam in Tobago. Work also will continue on the preparation of designs for the South West Tobago Sewer System, the upgrade of Buccoo and Bon Accord Sewerage Treatment Plants, the extension of the Scarborough Wastewater collection system and extension and replacement works to major water mains.

287. The Regional Corporations under the Ministry of Local Government have been provided the sum of \$2.3 million to assist with the installation of pipelines in communities in Arima, Chaguanas, Couva, Diego Martin, Princes Town, Pt Fortin and Sangre Grande.

## **SOCIAL INFRASTRUCTURE**

288. The total sum provided for the implementation of projects and programmes in Social Infrastructure amounts to \$3,463.5 million or 49 percent of the total 2011 PSIP. Investments in fiscal year 2011 will be geared towards meeting the needs of the people, addressing the primary concerns of the society and building the foundation for an intelligent nation and creative economy.

### **Education**

289. In keeping with the recognition that education is key to the country's development, an overall allocation of \$608.1 million has been made in the 2011 PSIP for projects and programmes in the Education Sector.

290. The IDB/GORTT-funded Secondary Education Modernization Programme is scheduled to come to an end in December 2010. Implementation of the programme will continue during the first quarter of fiscal year 2011 with an allocation of \$10.5 million. Emphasis will be placed on the completion of activities in the areas of Professional Development, Teaching and Learning Strategies and Institutional Strengthening.

291. The IDB assisted Seamless Education System (SES) Programme, partially funded by a US\$48.7 million loan, aims to improve equity, quality and relevance of educational services provided to all children at the ECCE and primary education levels. The Programme has received an allocation of \$30 million for the fiscal year 2011 to engage technical assistance relating to 18 sub-projects, including:

- development/revision and implementation of curriculum in seven subject areas at the Primary level
- assessment of ICT readiness of Primary School teachers and identification of online professional development opportunities
- preparation of an operational manual for Inclusive Education Model Schools
- training of teachers in performance assessment, mentoring and pedagogical skills
- conduct of longitudinal tracer studies of early childhood development
- conduct of a baseline survey of teacher performance, parent and student attitudes and achievement
- development of a communication strategy for the SES

292. A major school construction programme will be continued across the country with an allocation of \$259 million under the IDF. The aimed is to improve all school buildings and increase access to educational opportunities at the secondary level. Of the allocated amount, \$230 million will be utilized for ongoing construction and related infrastructure works at approximately 10 Secondary Schools: Marabella Junior, Couva West, Aranquez, Five Rivers, Barataria North, Mt Hope, St Joseph, Carapichaima West, St Augustine and Pleasantville. Of these, Marabella, Couva, Aranquez and Five Rivers are more than 70 percent completed. Construction works will also include:

- improvement, refurbishment and extension to secondary schools
- procurement of furniture and equipment for secondary schools
- continuation of construction of four denominational secondary schools in Trinidad: Caroni Village SDMS Boys College, Charlieville ASJA Girls, Miracle Ministries Pentecostal, Lakshmi Girls Hindu College and Sangre Grande SWAHA Hindu College
- continuation of construction works at Holy Name Convent, Pt Fortin, and North West Secondary
- commencement of school upgrade and expansion to facilitate single sex schools

293. Additional civil works being undertaken on the secondary school programme will continue to be financed by general revenues. The programme for enhancing physical security at secondary schools will be allocated \$2 million for the installation of security fencing and lighting at the Diego Martin Central Secondary School. Additionally, the sum of \$1.8 million will be provided for on-going upgrade works to hard courts and play fields at nine secondary schools in Trinidad.

294. One of the main components of the Seamless Education System (SES) is the construction and outfitting of 50 ECCE centres. Funding is provided for the design and commencement of construction of new centres throughout Trinidad and Tobago. Activities relating to Sector Management and Improved Assessment Programmes will also be initiated.

295. Additional funding of \$45 million is provided under the IDF for the implementation of programmes in the ECCE sector. Fifty centres are earmarked for construction, including continuation of 21 centres in various locations including Malabar, Valencia, Morvant, Aranguez, Golconda, St Mary's Village and Retrench. The Tobago House of Assembly has also been allocated \$4 million to establish two Early Childhood Centres in Tobago. The programme of upgrading and refurbishing of existing ECCE centres in Trinidad and Tobago will continue in 2011 with an allocation of \$6 million.

296. Resources totaling \$171.5 million to be sourced from both the IDF and Consolidated Fund, have been allocated for the Primary School Programme, Trinidad. The programme in fiscal year 2011 will focus on:

- continuation of construction of Primary Schools at Enterprise, Lengua Village (Presbyterian), Fanny Village, Palo Seco, Arima New Government, Penal Rock Road (S.D.M.S), and Monkey Town
- completion of designs and commencement of construction of Primary Schools including Belmont R.C., Paramin R.C., New Grant Government and Chatham Government
- upgrade of facilities to support computerization
- emergency upgrades at primary schools
- construction of pre-engineered buildings to provide for additional classrooms
- refurbishment, extension, improvement and procurement of furniture and equipment.

297. Funding in the sum of \$19.2 million has been provided for the Primary Schools Programme, Tobago in 2011. The programme of activities will include:



- construction of the Scarborough RC School and Scarborough Methodist School
- improvement works at Bon Accord Government, Plymouth Anglican, St. Patrick's Anglican, Lambeau Anglican, Signal Hill Government, Moriah Government and Delaford Anglican Primary Schools
- improvement of security at Primary Schools
- computerization of primary schools and establishment of Visual Arts and Performance Theatres
- establishment of a School Health programme

298. The programme for the upgrading of Special Education facilities in Trinidad will continue in fiscal year 2011 with an allocation of \$2 million. Ten Special Schools are targeted, including the School for Special Education at Point-a-Pierre, the School for the Deaf at Cascade and the Lady Hochoy Centre in Penal. The Special Education Programme, Tobago, has been allocated \$22.1 million to continue projects and programmes at several schools including Happy Haven School, construction of a School for the Deaf, Music in Schools, and Pan in the Classroom. New projects/programmes planned for Tobago include:

- establishment of classroom libraries in primary schools
- health and family life education
- promotion of positive behaviour by the Student Support Services Unit
- support for community action geared towards cultivating holistic education

## **Health**

299. In fiscal year 2011, efforts will be intensified to strengthen the human resources and provide the infrastructure for improving the delivery of health care services in Trinidad and Tobago. The aggregate sum allocated for projects and programmes in the health sector is \$630.7 million.

300. The allocation for the Health Sector Reform Programme of \$103.3 million will be funded by general revenues. The Physical Investments component of the programme focusing primarily on the upgrading of health care facilities by the Regional Health Authorities (RHA's), will continue with an allocation of \$51 million for the following activities:

- refurbishment of Caura Hospital and roof upgrade at the St James Medical Complex

- upgrade of the Pediatric Ward and Labour Ward at the San Fernando General Hospital
- reconstruction of the Palo Seco Health Centre
- refurbishment of the psychiatric social works building at the St Ann's Hospital
- construction of a wash bay and repairs to corridors at the Sangre Grande Hospital

301. The sum of \$50 million has been provided for continued improvements in the institutional structures and systems of the health sector. Activities to be implemented include:

- purchase of hardware for implementation of the National Health Information System
- continuation of the de-institutionalization of patients from hospitals under the National Community Care Programme
- training of medical and technical personnel in the areas of nursing, oncology and district health visiting
- development of institutional capacity with technical assistance from consultants

302. The Hospital Enhancement and Development Programme will be allocated \$51 million for the acquisition of equipment for all health institutions managed by RHA's. The purchases include:

- a 250,000 gallon water tank and Oncology equipment and replacement of the incinerator at the SFGH
- equipment for a Neurosurgery Unit and installation of the PACS System at the EWMSC
- a Digital X-Ray Machine for the Arima Health Facility
- Ophthalmology equipment for the PSGH

303. The sum of \$8 million has been provided for Cataract procedures to be carried out on waiting patients who currently number 5000. A provision in the sum of \$15 million has also been made for the Treatment of Adult Cardiac Diseases programme to facilitate an increase in the number of surgeries to be performed during fiscal year 2011.

304. Construction of the National Oncology Centre at Mt. Hope is scheduled to recommence with funding of \$30 million. The Centre is estimated to cost \$151 million and

when completed will provide radiation treatment, same day surgical services, and out-patient clinic services.

305. Resources of \$268 million from the Infrastructure Development Fund have been allocated for the completion of the new Scarborough Hospital, and commencement construction of a new hospital at Point Fortin and an Enhanced Health Centre at Sangre Grande.

306. A provision of \$10 million has been made for the Special Programme for HIV/AIDS of the Ministry of Health to continue to provide Viral Load tests, early infant diagnosis testing and ARV drugs to those infected with HIV. Other programmes will be continued to assist in the assault against HIV/AIDS, including:

- the HIV/AIDS/Substance Abuse Programme in Tobago with an allocation of \$2 million
- the HIV Support programme of the Ministry of Tourism with an allocation of \$0.2 million and
- the Establishment of an HIV/AIDS Advocacy and Sustainability Centre with an allocation of \$1 million

## **Housing and Settlements**

307. The housing sector will receive an overall allocation of \$845.3 million to finance the implementation of programmes aimed at ensuring adequate shelter for all citizens, including the provision of high-quality affordable housing.

308. A new programme, the IDB-assisted Neighbourhood Upgrading Programme, will be introduced in fiscal year 2011. The new programme constitutes Phase 2 of the IDB-assisted National Settlements Programme Phase I which came to a close in January 2010. Funding of \$20.9 million in the 2011 PSIP will facilitate completion of Phase I including:

- final payments for infrastructure upgrades at Bon Air North, Arouca (457 lots); preparation of general plan surveys on sites completed at Race Course Road, Arima, Milton Village Couva, Squatterville, Macaulay, Picton Road Sangre Grande, Wallerfield; and construction of infrastructure at Cashew Gardens, Carlsen Field; Springle Village, Point Fortin; Wellington Road, Debe; and Glenroy, Princes Town
- disbursement of approximately 35 subsidies at \$20,000 per month to lower income earners to facilitate home construction

309. Phase II of the IDB-assisted National Settlement Programme which is scheduled to commence in fiscal year 2011 represents an alternative solution to bring about an increase in the housing stock to meet increasing demand through the provision of low income houses. It also involves providing assistance to creditworthy homeowners in

obtaining loans for repairs, renovations and new incremental housing through private financial institutions, as well as incentivizing the supply of land-and-house packages affordable for the middle and lower-income groups. The funding allocated in fiscal year 2011 for the programme will also provide for:

- marketing of the subsidy programme
- facilitating self-help projects that will engender a sense of community and maintenance of existing housing stock in squatter communities that have been regularized
- hiring of additional staff to ensure successful implementation of the housing acquisition credit facility subsidy
- self-help projects that will engender a sense of community and maintenance of existing housing stock in squatter communities that have been regularized

310. A noteworthy element of the new programme is a pilot project intended to benefit 300 families. The pilot will explore innovative forms of cooperation between the private and public sector to create mechanisms to engage private sector institutions in providing housing solutions to all income strata, leading to more market-driven solutions to housing problems and direct additional resources into the low-income housing market.

311. The Programme, Community Facilities on Housing Estates, will continue with an allocation of \$13 million to facilitate remedial infrastructure works on HDC housing sites including electrical installations at apartment complexes in East POS, Morvant and Powder Magazine, and refurbishment of apartment complexes in POS and environs, Couva and San Fernando.

312. Resources amounting to \$33.3 million have been provided for the implementation of projects under the HDC Settlements Programme, including:

- disbursement of \$20 million for approximately 1,300 home improvement grants valued at \$15,000 each
- payment of \$10 million in compensation for relocation of squatters from areas required for national development
- provision of emergency financial relief to needy persons affected by natural disasters
- continuation of the project for Regularization and Regeneration of Communities of the Greater POS region, with the focus on planning and engineering designs for construction on new and existing sites at Sogren Trace, Laventille; Dundonald Hill, Belle Vue; Scorpion Village, Carenage; and Waterhole, Cocorite

- continuation of field surveys of squatter sites

313. The Accelerated Housing Programme will continue in fiscal year 2011 with IDF resources amounting to \$720 million. The focus of the programme will be construction of approximately 7,281 housing units in fiscal year 2011 on 46 sites throughout Trinidad and Tobago including, Bon Air North, Buen Intento, Princes Town, Carslen Field, Chaguanas, Corinth Hills, San Fernando, Glenroy Princes Town, Malabar, Golconda, Retrench, Toco, Vieux Fort, St James, La Fortune, Point Fortin, and Exchange Couva. The funding will also provide for installation of services necessary to make the units habitable and for security services for the housing developments.

314. The sum of \$20 million will be provided for the High Density Housing Programme, involving construction of residential units at several locations including: Mon Repos and Lady Hailes, San Fernando; Ramdial in East POS and at Mahabir, Alexis Street; Paradise Heights and Leon Dorata.

315. The sum of \$5 million will be provided for projects being implemented by the Sugar Industry Labour Welfare Committee (SILWC) in fiscal year 2011. The projects include:

- commencement of construction of a sewer treatment plant and collection system to service 140 residential lots at Brothers Garth Road Housing Development
- regularization of tenure of approximately 50 squatter families and upgrade of roads and drainage, and the provision of utilities at the Tarouba Housing Development
- upgrade of infrastructure at SILWC's Housing Settlements for handover to the Regional Corporations.

316. Funds amounting to \$31.2 million have been provided for the Tobago Housing and Settlements Programme to continue implementation of approximately 17 projects inclusive of home construction, disbursement of home improvement subsidies and grants, and home ownership housing subsidies. Two new projects, the Charlotteville Assisted Living Facility Programme providing accommodation for the elderly from Delaford to L'Anse Fourmi and Revitalization of Milford Court Commercial Plaza, are scheduled to commence.

## **Human Resource Development**

317. The development of the country's human capital at all levels from early childhood to tertiary education will be intensified to enhance its potential as a major contributor to economic growth and sustainable development. An overall allocation of \$605.5 million or 9 percent of the 2011 PSIP has been made for human resource development in Trinidad and Tobago.

318. The project for the establishment of the Community College of Trinidad and Tobago (COSTAATT) will continue with an allocation of \$12 million for:

- curriculum upgrades in respect of the nursing and health sciences programme
- facilities expansion and upgrade at the campuses in San Fernando and Tobago
- relocation of Trincity campus, and establishment of a facility at Sangre Grande

319. In addition the sum of \$6 million is provided for COSTAATT to finance the following:

- faculty and staff training and development
- financial aid to students through book loans, work study, peer tutoring and book grants
- development of facilities master plan

320. The Accreditation Council of Trinidad and Tobago will continue staff training and development and upgrade of telecommunications equipment with an allocation of \$0.5 million.

321. The sum of approximately \$41.3 million has been provided in the 2011 PSIP for the development of library services and facilities in Trinidad and Tobago. The Libraries programme in Trinidad will be implemented by NALIS with an allocation of \$38 million, including \$21 million for construction and designs for new libraries. The programme will focus on improving service at public libraries nationwide. Activities planned for fiscal year 2010 include:

- provision of scholarships for online distance learning in Library and Information Science
- commencement of construction of the Chaguanas library
- preparation of designs for new libraries at Arima, Couva, Diego Martin, Rio Claro, Mayaro and Toco
- acquisition of a mobile library to service south Trinidad
- continuation of the upgrading of library facilities
- expansion of book stocks and other materials
- improvement of security systems

322. A total sum of \$66.7 million has been provided for Skills Development and Training Programmes to be implemented by MIC, NESC and YTEPP Company Limited. The main activities planned for fiscal year 2011 are:

- at MIC, completion of construction and refurbishment of HYPE/NSDP Technology Centres in Tobago and Arima and upgrade of existing facilities
- acquisition of land to construct new Centres at Sangre Grande and Moruga
- purchase of new equipment with more up to date and relevant technology
- at NESC, upgrading/refurbishment of existing training facilities, purchase equipment, install security system, expand skills training to include Pipefitting/Fabrication and Business Construction Technology (BCT)
- at YTEPP, purchase of a pre-fabricated building to establish a training facility at La Brea by the purchasing of equipment, refurbishment works and expansion of training programmes at selected part-time centres

323. In fiscal year 2011 \$5.84 million is provided to continue projects and programmes aimed at enhancing public knowledge of science and technology, innovation and invention and creative thinking and entrepreneurship. Activities planned for implementation by NIHERST include:

- hosting of Sci-TechKnoFest during April/May 2011 highlighting disaster awareness, water management, renewable energy, road safety, food production, security and creativity
- promotion of innovation and invention initiatives, through the staging of the biennial Prime Minister's Awards for Innovation and Invention and outreach activities for school children and communities
- research and preparation for a publication on local innovators and entrepreneurs
- assistance to the Ministry of Planning Economic and Social Restructuring and Gender Affairs to prepare a user-friendly national growth and innovation framework score card and to guide, monitor and evaluate development planning
- prepare teaching materials based on a refinement of the business tools and processes developed during the conduct of foresight studies to be used in training programmes

324. The establishment of the University of Trinidad and Tobago (UTT) will continue with an allocation of \$263.9 million for upgrade and construction works at campuses including:

- upgrades to fire equipment and water distribution systems, fencing of the compound and procurement of laboratory equipment at the San Fernando Technical Institute
- continuation of construction work on the east block, central plaza, west block, cafeteria, main plant building, maintenance workshop and switch gear building at the Signature Building of the Campus at Tamana, with a \$200 million allocation under the IDF
- upgrades to the library and improvements to the fire, security and water systems at the Valsayn Teachers College
- outfitting of the premises at the Chaguanas Educational Professional Unit
- upgrades to the sports field, supply and installation of a generator for field lighting and upgrades to the server room at the O'Meara Campus
- upgrades to the drainage, waste water treatment plant, air conditioning, server room and UNIBIO Process Plant at the Point Lisas Campus
- establishment of a food processing centre, upgrades of the male dormitory and animal facilities, procurement of a Biogas Digester and commencement of construction of a new car park, at ECIAF

325. In fiscal year 2011, the programme of Development Works at the University of the West Indies will continue with an allocation of \$63.9 million for the upgrade and expansion of Canada Hall, Senior Common Room and renovation and extension of the Chemical Engineering Block. Work is also scheduled to begin on the construction of a new building for the Seismic Research Centre, a Student Centre at Mount Hope Medical Sciences Complex and a Convocation Hall/Multi-Purpose Facility at the St. Augustine Campus.

326. An allocation of \$1.4 million has been made to advance tertiary education initiatives in Tobago. Priority projects of the THA to be continued include upgrades to the Caribbean Union College, and development of the Tobago Technical School. A new initiative for the establishment of an Integrated Tertiary Education Facility on the island to house UWI, UTT and COSTAATT campuses will be advanced.

327. The Scholarships programme had been allocated \$174.1 million to meet the cost of tuition and allowances for new and existing scholarship recipients under the following categories:

- Training of Librarians at Master's Level
- President's Medal and Non Advanced Level examinations
- Teachers on full pay study leave at local institutions



- National/Additional scholarships based on Advanced Level Examinations
- Annual Scholarship and Technical Assistance Programme
- Undergraduate Scholarship Scheme for students with disabilities
- Programme of Development Scholarships for public servants
- Postgraduate Scholarships

328. Overall, 2402 persons are expected to benefit under the scholarships programme comprising 34 librarians, 799 teachers, 18 students with disabilities, 142 postgraduate, 1244 advanced level and non advanced level students, and 165 awardees of technical assistance and development scholarships.

### **Social and Community Services**

329. The provision of Social and Community services will be expanded in fiscal year 2011 in order to address more adequately the needs of the people for amenities and services that impact positively on the quality of life. Overall resources totalling \$774.4 million will be allocated to Ministries and Agencies and Social service providers.

330. The sum of \$15 million will be provided for several new and critically important initiatives to be developed and implemented by the Ministry of the People and Social Development. The new projects to be introduced in the 2011 PSIP are:

- establishment of a Development Centre for persons with Intellectual and Physical Challenges, estimated to cost \$12 million, to address the increasing demand for services from persons including assessment, therapeutic and rehabilitative care
- establishment of a Model Children's Home, estimated to cost \$2 million, aimed at increasing accommodation and addressing specialized care needs
- establishment of a Cerebral Palsy Resource Centre, estimated to cost \$2 million, geared towards expanding the existing capital resources available to afflicted persons
- provision of \$1.2 million in financial assistance to the NGO "Vision on Mission" for upgrading facilities offering housing and rehabilitative services to ex-prisoners

331. The Community Development Fund Programme will continue activities aimed at poverty alleviation with an allocation of \$20 million in fiscal year 2011. The following activities are planned:

- provision of seed funding to groups to undertake an estimated 75 projects averaging \$20,000 each
- provision of funding to groups and organizations to implement an estimated 90 projects in communities at a cost of \$75,000 per project
- continuation of the Community Enhancement Regeneration Programme in small depressed communities by providing a response to the financial resource needs of groups
- institutional strengthening of NGO's and CBO's as well as the provision of technical assistance aimed at building the capacity of organizations to access modern technology and information
- development and implementation of the CDF Management Information System which seeks to enhance the overall operations of the organization

332. Improvements to Community Facilities will receive an allocation of \$4.5 million from general revenues for the continuation of refurbishment works on export centres in the areas of Maraval, Diego Martin, Bourg Mulatresse, Point Fortin, Laventille, Mt Hope, Piarco, Bon Air, Fyzabad and La Brea; and at Civic Centres in La Horquetta, Maloney, Carenage, Barartaria and St. Augustine. The refurbishment works entail civil works, roof construction, plumbing and electrical upgrades, and of construction of guard booths and of ramps and railings in accordance with health and safety policy.

333. An overall sum of \$75 million has been provided under the IDF, for construction and Upgrade of Community Facilities in Trinidad. Of this sum, \$60 million is allocated to continue construction of community centres. The focus in fiscal year 2011 by the Ministry of Community Development will be to complete the community centres which are more than 70 percent completed including Beetham Gardens, Bon Air West, Gulf View, La Gloria, Malabar Phase IV, Marac Village, North Eastern (Duranta Gardens), Ortoire, Palo Seco, Pelican Extension, Rio Claro and Upper Malabar.

334. Refurbishment of existing community centres will continue with funding of \$15 million. Works are planned to commence at Centres in Febeau Village, La Pastora, La Brea, La Lune, St. Helena, Patna River Estate, and at Shende Street. Works are also planned to continue at Roystonia, Second Caledonia, Las Lomas and Caparo. Refurbishment entails demolition of structures, and repairs to roofs, windows, flooring, plumbing and electrical upgrades and painting.

335. The programme of construction and upgrading of community facilities in Tobago has been allocated \$4.4 million. Of this sum, provision has been made for the start of construction of a new community centre at Lowlands, pending stakeholder consultations. Other priority projects of the THA to be pursued in the fiscal year include:

- commencement of the foundation and superstructure at the Women's Federation Headquarters building at Signal Hill

- site preparation and foundation works at Betsy Hope
- completion of construction works, landscaping, installation of security lights and fencing at John Dial
- beautification of the Charlotteville district
- construction of upgraded facilities at Speyside and Belle Garden
- completion of design and site preparation at the Signal Hill Community Centre
- fencing, back filling, signage and revision of tender documents for the Roxborough Multi-purpose Facility
- construction of a vendor's booth and restaurant at the Pembroke Heritage Village

## **Culture**

336. The sum of \$202 million, partially financed by a loan of US\$100 from the Exim Bank of China, will be provided in the 2011 PSIP to meet outstanding commitments on the North Academy as well as provide for the completion of the South Academy by February 2011. The 110,093 square foot South Academy will provide a venue for the cultivation of local talent in the south, and will feature an acoustically designed performance theatre, two practice halls, performing arts teaching facilities, high-tech audio visual equipment, modern fire detection and security systems, and parking facilities.

337. The refurbishment of Queen's Hall will continue in 2011 with an allocation of \$2 million. The main activity will be the erection of covering for the outdoor courtyard, installation of awning for the backstage loading dock and upgrading of the Bar Concession Area. Renovations to Naparima Bowl will also be undertaken with an allocation of \$ 2 million.

338. Upgrading of several cultural facilities throughout the country is also planned with an allocation of \$5.8 million. The facilities include museums which play a critical role in keeping the nation's rich history alive. For fiscal 2011, activities under this programme will include:

- undertaking of a feasibility study to expand the National Museum Building, including acquisition of property
- acquisition of artifacts, design and installation of Museum exhibits and refurbishment of the Sugar Museum at Sevilla House, Couva

- restoration of building, design and installation of museum exhibits at Arima and La Brea
- conduct of research, photography digitization and commencement of design work for the Virtual Museum
- acquisition of books and continuation of refurbishment works at Naipaul House
- completion and stocking of the Military Library and Information Room
- commencement of a Baseline Survey of the Local Cultural Industry and establishment of a National Registry of Artists and Cultural Workers
- commencement of Phase III of upgrade works at the National Heritage Site at Nelson Island
- continuation of Phase III conversion works at Little Carib Theatre to Black Box Theatre status

339. In fiscal year 2011, priority attention will be given to the completion of Pan Trinbago Headquarters. The sum of \$7 million will be utilized for hiring specialist consultants, construction, landscaping, furnishing and equipping. Another priority is the establishment of a Pan Chroming Facility to be located at Trincity. The facility is intended to produce high quality steel pans. The allocation for this project is \$1 million.

340. An allocation of \$5 million has been made towards the construction of the 3-storey TUCO Convalescent Home for Calypsonians. The facility is intended to provide nursing and supportive care to patients, primarily members of the calypso fraternity who have been discharged from hospital and are without support at home. The site for construction of the Home is located within the La Reunion Estate.

341. The sum of \$0.1 million has been allocated for developments in the area of culture in Tobago. For fiscal 2011, construction is scheduled to commence on the establishment of an Audio Visual Recording Studio to enhance the capture and recording of cultural presentations.

### **Poverty Alleviation and Social Services**

342. The sum of \$110.6 million will be allocated for the continuation of social programmes to assist disadvantaged persons in the society, and for the construction and upgrade of social facilities to accommodate the homeless and provide rehabilitative services for social offenders. In addition, the Ministry's administrative infrastructure will be expanded to increase the delivery of social services to citizens.

343. The National Commission for Self-Help will receive an allocation of \$35 million for the continuation of infrastructure works in communities aimed at improving the

supply of: water, electricity, roads, drains, recreational facilities and community centres. The allocation will also provide for the Minor Repairs and Reconstruction Grant to assist financially vulnerable citizens in the repair and maintenance of their homes.

344. The Poverty Reduction Programme aimed at enriching the lives of citizens, will receive the sum of \$2 million for the implementation of micro projects by Regional Social Human Development Councils (RSHDC's) in communities nationwide.

345. The Social Displacement Centres project which involves the construction of facilities to assess, treat and house socially displaced persons will receive an allocation of \$7 for the following:

- completion of designs for the reconstruction works on a building on Queen's Street for the establishment of an Assessment Centre
- refurbishment of the St. Vincent De Paul building located at Duncan Street to be used as transitional housing

346. A key priority of the Government is the protection of the rights of the nation's children, especially those affected by crime and socially disadvantaged. An overall provision of \$10.4 million will assist with housing, educational opportunities and counseling services. Activities earmarked for fiscal year 2011 include:

- outfitting of the 2 newly leased buildings on Wrightson Road housing the Staff of the Children's Authority
- continuation of the award of scholarships and grants to students of Children's homes
- formation of strategic alliances with NGOs to address complaints of child neglect
- award of a contract for reconstruction of the old Samaroo building at Observatory Street, for the CREDO project
- completion of refurbishment works at the Bethlehem House located in the St. Dominic's Children Home, Belmont, estimated to cost \$1.7 million
- completion of renovation works at St. Gertrude's Dormitory and Convent at St. Jude's School for Girls, estimated to cost \$7.5 million
- outfitting of the temporary pre-fabricated house at St. Mary's Home for Children, Tacarigua including installation of cupboards and burglar proofing

347. Facilities for housing and other rehabilitative services to former social offenders will be provided through an allocation of \$7.6 million for the following activities :

- award of a contract for the construction of a Remand Home for Young Female Offenders at Aripo, estimated to cost \$60.6 million
- provision of financial assistance to NGOs for the upgrade of facilities including Halfway Houses
- installation of fencing and roof repairs at St. Michael's School for Boys
- purchase of an industrial water pump and construction of two animal sheds at the Multi-Purpose Substance Abuse Rehabilitation Facility, Piparo
- completion of refurbishment works on Dormitory I & II at Salvation Army Hostel- Josephine Shaw House for Women, estimated to cost \$7.9 million

348. The nation's senior citizens and pre-schoolers will continue to receive care through the provision of housing and nursery services. Provision is made in the sum of \$1 million and \$0.5 million respectively for a 2-storey Meal Centre and Day Nursery at La Caille Street, San Fernando and St. Helena Senior Citizen's Home in La Brea. This amount will be utilized for the construction of fencing and guard booths.

349. Facilities that assist the differently-abled citizens of the nation to become adaptable to society will receive a total of \$4.5 million. The funds are intended to refurbish the School for the Blind at Santa Cruz and the DRETCHI building on Wrightson Road.

350. The sum of \$13.2 million has been provided for the continued decentralization of the social services offered by the Government, including expansion and upgrade of office infrastructure of the Ministry of the People and Social Development. Activities will focus on:

- finalization of designs and outfitting of the Rio Claro Social Services Centre
- acquisition of a property for the establishment of a new Social Services Centre at Point Fortin
- expansion of the Telecentre Building at the Couva Social Services compound by an additional floor to increase office space
- completion of outfitting and furnishing of the Tunapuna Social Services Centre
- procurement of equipment and furnishings for the establishment of a Total Quality Management and Customer Relations Units at Head Office
- purchase and installation of office workstations and furniture for the establishment of centres under the Conditional Cash Transfer Food Support Programme at Point Fortin, Siparia, Diego Martin and Mayaro

351. An allocation of \$2.1 million will be provided for several social programmes including:

- the Community Outreach Programme, to educate citizens on social issues and create public awareness of the services offered by the Ministry through the hosting of seminars
- hosting of HIV Knowledge Fairs in communities and commemoration of World AIDS day in collaboration with key Stakeholders in the HIV/AIDS Coordinating Programme
- hosting of caravans under the Communications Programme for Behaviour and Social Change project aimed at promoting a change in values to more positive and acceptable behaviour patterns

### **Sport, Youth and Recreation**

352. In support of efforts to develop the people through sport and to harness the energy and initiative of the youth, the development of sport and youth infrastructure and the continuation of youth programmes in Trinidad and Tobago will be allocated funding of \$163.4 million in the 2011 PSIP.

353. The former Caroni (1975) Limited Sport Facilities which offer the disciplines of golf, tennis, swimming, and its recreation grounds, children's play parks and multipurpose courts will be upgraded with an allocation of \$3 million. The facilities targeted include:

- Ste. Madeline and Woodford Lodge - car park facilities, plumbing and electrical systems
- Clubhouse facility - installation of lighting, painting and outfitting of the Children's Play parks
- Gilbert Park and Dubisson Park - construction of fencing

354. The sum of \$4 million will be allocated for the continuation of preliminary works related to the construction of national facilities, including a Swimming Pool at Mount Hope, a Tennis Centre at Tacarigua, a Cycling Track at Mucurapo and three Sport/Youth facilities at Arima, Diego Martin and Sangre Grande. The upgrade of public swimming pools by an allocation of \$2 million will also be facilitated as follows:

- installation of lights in the driveway and painting of the facility at Diego Martin
- paving of the car park at Siparia
- construction of an annex building at Sangre Grande

- painting of the pavilion and general upgrade of facilities at La Horquetta
- electrical upgrade in the pavilion and installation of a three phase line conditioner at Couva

355. The upgrade of Yolande Pompey Recreation ground to a Sub-Regional Recreation Sport Complex will commence with a \$5 million allocation. The facility is estimated to cost \$22 million and will include, seating accommodation for change room and toilet facilities, a security guard hut and a lighted car park.

356. Improvement works at the Ministry's five Indoor Sporting Arenas will continue with a provision of \$3 million for the following activities:

- re-painting of the court and installation of a public address system at Tacarigua
- re-painting of the interior and exterior of the building at Pleasantville
- installation of window proof shutters and purchase of a generator at Chaguanas
- replacement of the ceiling at Point Fortin
- installation of wheel chair elevator ramps and refurbishment of washroom facilities at St. Paul Street
- repairing of the roof and refurbishment of the Sports Floor at Maloney
- installation of a generator and wheel chair elevator ramp at Mayaro

357. The development and upgrading of recreation grounds, parks and spaces is allocated the sum of \$15 million for the following:

- completion of the pavilion, car park, cricket/football field and bleachers at Pleasantville Regional Recreation Ground at an estimated cost of \$11.6 million
- completion of a playing field, drainage system, pavilion and ground works at Northern Regional Recreation Ground estimated to cost \$18.6 million
- completion, with the sum of \$10 million, of jogging tracks, pavilions, car parks, drainage systems and lighting installation at Doorbassa, Grand Riviere, La Fillette, Mon Plaisir, Simeon Road, Union, Gran Chemin and Maracas St. Joseph Recreation Grounds, under the Upgrading of Corporation Grounds project.

358. The upgrading of Dwight Yorke Stadium and other Multipurpose Stadia will receive an allocation of \$10 million for the replacement of lights on the main and practice



fields at the Hasely Crawford Stadium and Jean Pierre Complex as well as the Mannie Ramjohn and Ato Boldon, Larry Gomes Stadia.

359. The sum of \$14 million has been allocated for a final payment to meet contractual obligations in respect of works completed at Hasely Crawford Stadium, Jean Pierre Complex, Woodbrook Youth Facility, Saith Park, Chaguanas, University of the West Indies and Shaw Park, Tobago for the now cancelled 2009 Caribbean Games.

360. The development of infrastructure for the nation's youth will be advanced with the sum of \$5 million allocated for the design and outfitting of classrooms and workshops for programmes to be conducted at the St. James Youth Facility, including electrical technology, video editing, graphic design, audio engineering, fashion production, culinary arts and spa culture. The sum of \$5 million is also allocated for the commencement of construction of the Youth Arm of the Sport/Youth facility at Mayaro estimated to cost \$23.9 million.

361. In addition, youth training facilities in North Trinidad will receive \$4 million for refurbishment works involving:

- upgrading of the electrical system at Laventille and painting of the facility at Malick
- security enhancement including installation of burglar proofing at Los Bajos
- preparation of designs for the construction of a new facility at California and Basilon Street

362. The sum of \$5 million is allocated for the refurbishment of Youth Development and Apprenticeship Centres, including works on the following:

- installation of an air-condition system and refurbishment of the East Wing Dormitory at El Dorado
- construction of an access roadway and conversion of a dormitory to a gymnasium at Chatham
- installation of a generator and security enhancement with the construction of a razor wire wall fence

363. Projects focusing on youth development and empowerment will be continued with an allocation of \$11.3 million. Activities planned for fiscal year 2011 include:

- provision of financial assistance to Non-Governmental Organizations
- implementation of the National Youth Policy through hosting of the National Youth Awards event, establishment of a Youth Leadership Development Institute and development of a National Youth Assembly

- conduct of several Youth health initiatives, including Caravans and Eduvans under the Youth Health Programme
- sensitization of youth on the environment and the effects of global warming under the directive of the National Youth Council of Trinidad and Tobago
- conduct of a Community Youth Needs Assessment Project for the areas of Covigne Road, Diego Martin and Datsunville, Enterprise under the Save the Youth in Marginalized Communities project
- business and lifestyle training workshops, Mentorship Programmes and Start-up Business Training under the YouthRISE project

## **ADMINISTRATION**

### **Public Order and Safety**

364. Efforts will be intensified to bring crime under control in order to bring about a greater assurance of human safety and security among the people. Resources totaling \$523.3 million will be made available to state agencies and departments to continue the implementation of programmes geared toward the maintenance of law and order, public safety and ensuring the country's defense.

365. In fiscal year 2011, the Inter-American Development Bank assisted Citizen Security Programme (CSP) will be continued with a focus on crime reduction and violence prevention in 22 pilot communities with an allocation of \$10 million. Projects aimed at reducing the involvement of young people in crime will involve the following:

- strengthening of CACs in the areas of domestic violence prevention, crime prevention, communications, advocacy skills and community leadership
- completion of Rapid Impact Projects in Covigne Road, Farm Road, Mount D'or, Embacadere, La Romaine and Glen Road/ Darrel Spring
- initiation of community based social interventions in Pinto Road, Enterprise, Patna/ River Estate, Covigne Road, Beetham Gardens and St. Barbs, and continuation of interventions in Never Dirty, Morvant aimed at building social capital and cohesion in the community
- completion of a community driven population survey in Quashe Trace and North Eastern Settlement, Sangre Grande, in collaboration with the Central Statistical Office

- implementation of 44 ICON projects with at least two being financed in each of the CSP's partner communities in the areas of Situational Crime Prevention, Capacity Building, Youth Development and Community Action
- commencement of a School based Violence Prevention Programme in collaboration with the MoE in 4 pilot schools
- establishment of a Youth Friendly Space in Mon Repos, Morvant and in at least 6 additional communities to provide a full range of affordable and accessible services to young people
- conduct of a public education campaign to include training of young men in a variety of media skills in partnership with the YMCA and design of the ceasefire programme, a community based response to youth firearm-related violence
- institutional strengthening of NGOs and continuation of an NGO Capacity Assessment exercise to include 10 additional NGOs
- continuation of Community Engagement Projects in each of the 22 targeted communities, including community outreach, sporting, family engagement and micro projects, and design of an Agricultural Development Programme for Mon Repos, Morvant
- conduct of a consultancy for the Crime and Problem Analysis Unit (CAPA) aimed at improving crime reporting and the conduct of a national crime and violence survey

366. The sum of \$203.2 million has been allocated for the Trinidad and Tobago Coast Guard to pursue several projects in fiscal year 2011. Of this sum, \$54.7 million is earmarked for construction and upgrade works at the various Coast Guard Bases to provide safer and more secure facilities. Works scheduled include:

- at Staubles Bay, upgrade of the tank farm and sewerage treatment plant, preparation of project briefs and designs for the construction of a Bachelors' Quarters and Male and Female Junior Ranks Dormitory, and upgrade of the All Ranks Facility at Staubles Bay
- at the Heliport, Chaguaramas, purchase and installation of demountable buildings for the Training Department at an estimated cost of \$4.5 million, upgrade of the jetty, at an estimated cost of \$4 million, as part of the establishment of an Interim Maritime Maintenance Facility, installation of a secondary electrical supply and increased electrical capacity, at an estimated cost of \$3.1 million, to meet additional load requirements associated with the operations and maintenance of additional equipment and maritime vessels

- at Galeota Base, purchase and installation of an emergency generator, installation of perimeter fencing and security lighting, construction of a seawall and boatswainmate hut
- at Cedros Base, refurbishment of the Administration Building
- construction of a Dormitory and Messing at the Scarborough Base as well as upgrade of the sewerage system at Hart's Cut Base

367. The sum of \$100 million is provided to make further payments for the acquisition of, and associated logistics support for, the Offshore Patrol Vessels, and \$29 million for the acquisition of, and logistics support for, the Fast Patrol Crafts. The vessels will serve to enhance maritime law enforcement and surveillance, including drug interdiction, tactical transport, search and rescue operations and environmental protection. In fiscal year 2011, the Coast Guard will also continue, with an allocation of \$18.5 million, the procurement of vessels, equipment and vehicles including:

- a boat transporter, with a training component for ten (10) operators, at an estimated cost of \$5.2 million
- a twenty-metre tug, estimated to cost \$32 million for maneuvering and berthing larger vessels in ports and harbours, towing during search and rescue and clean up operations and fire fighting
- heavy vehicles and equipment, including a three-ton crane, mobile fuel truck and ten-tonne forklift, to reduce the need to outsource services.

368. The sum of \$15 million has been provided to the Trinidad and Tobago Air Guard to continue the following projects:

- upgrade of the Piarco Air Wing to Air Guard Base, including the installation of modular buildings to meet short-term accommodation needs, construction of two additional storeys on the existing dormitory building to provide additional living accommodation and to house the medical inspection room
- electrical upgrade in Hangar 1 to increase electrical capacity
- refurbishment of the ramp to eliminate undulations in the current surface and to compensate for the sub-surface ground movement caused by the high water table in the area.
- acquisition of four (4) Medium Twin-Turbine Helicopters

369. The requisite logistics support for the Helicopters Programme will be finalized and implementation will commence. An allocation of \$2.5 million has been provided to commence the acquisition of a Fixed-Wing, Twin-Engine Trainer/Utility Aircraft and to

conduct flight training for pilots. The sum of \$2.5 million has been allocated to commence the procurement of vehicles and equipment for the Air Guard including:

- a rotary-wing flight training simulator estimated at \$0.5 million
- a jet refueller estimated at \$1.2 million and
- a ramp sweeper estimated at \$0.5 million

370. The sum of \$49 million has been allocated to the Trinidad and Tobago Regiment to continue infrastructural upgrade and modernization initiatives to enhance its capacity and efficiency. Activities planned for fiscal 2011 include:

- completion of the construction of a three-storey facility for the Warrant Officers and Sergeants' Mess at Camp Ogden at a cost of \$10 million
- commencement of the reconstruction of the Officers' Mess at Teteron Bay Barracks, estimated to cost \$4.5 million
- commencement with an allocation of \$8 million, construction of a three classroom Training Facility, including Staff Facilities, Other Ranks Facility and a Band Room
- upgrade of War Dogs Facility, roadways and drainage at Teteron Bay Barracks
- upgrade of the Power Distribution System
- procurement of furniture and equipment for the Medical Inspection Room
- at Camp Cumuto, with an allocation of \$6 million, upgrade of the Workshop Facilities to support the provision of major repair services including welding, air conditioning and refrigeration, tyre and under-wash services
- electrical upgrade including the construction of a kiosk, purchase and installation of a generator, pole lamps and panels, Also, works will continue at the Warrant Officers' and Sergeants' Mess
- upgrade of facilities and procurement of furniture and equipment for Camp Omega with an allocation of \$7 million
- installation of air conditioning and roof repairs at the Second Battalion Facility at the Heliport in Chaguaramas
- upgrade works at the Regiment Headquarters in Port of Spain
- acquisition of vehicles and equipment for the Regiment at a cost of \$2 million including a five-tonne forklift, five ton scissor lift and a truck

- preparation of designs and construction of three base camps at La Romaine, Felicity and Forest Park
- provision of a pipe borne water supply
- construction of roadways and drainage
- commencement of construction of a single-storey structure at Camp Signal Hill in Tobago to house a canteen and recreational facilities

371. The sum of \$16.5 million has been allocated to the Trinidad and Tobago Defence Force to continue to improve its operational readiness and capabilities, including:

- development of a land use plan for Defence Force Headquarters
- commencement of construction and outfitting of a Stores and Armoury Building and a Warehouse Complex for bulk storage, estimated to cost \$9.7 million
- improvement works for the Defence Force Reserves at Granwood including installation of perimeter security lighting and fencing
- upgrade of the Cookhouse and Dormitory
- refurbishment of the Gym and Medical Inspection Room
- reconstruction of roadways and drainage
- procurement of communication equipment for Defence Force Headquarters
- acquisition of vehicles including a bulldozer and a scissors lift for the Defence Force Engineering Corps

372. The sum of \$30 million has been allocated to the Trinidad and Tobago Fire Service for fiscal year 2011 to facilitate the provision of efficient public fire protection and emergency services throughout the country. The Programme will include:

- with the sum of \$4 million, improvement works to fire stations including Arima, Chaguanas, Roxborough, Scarborough and Crown Point
- redevelopment of the Water Distribution System with a \$5 million allocation including the purchase and installation of fire hydrants, valves, and water mains
- purchase of vehicles and equipment for Fire Stations at Piarco and Crown Point Airports including airport crash tenders, ambulances, hose laying lorries and emergency tenders

- refurbishment of existing appliances and vehicles

373. The Trinidad and Tobago Prison Service has been allocated \$21.6 million to continue its programme of construction and refurbishment works at prisons throughout the country, and to procure the vehicles and equipment required to carry out its duties and responsibilities efficiently. Focus will be on the following:

- continuation of the installation of underground cables at the Golden Grove Prison
- commencement of installation of additional water storage facilities and construction of a perimeter fence at the Golden Grove Prison
- completion of upgrading of an animal husbandry facilities
- continuing training of inmates in the science of animal husbandry
- continuation of construction of Senior Officers' Mess and Quarters
- continuation of refurbishment of Officers' Dormitory
- continuation of upgrade of Carrera Prison, with funding of \$2 million, including refurbishment of the Main Prison and living quarters
- refurbishment of the Youth Training Centre facilities including trade shops
- preparation of designs for the construction of a nursery at the Women's Prison to provide an environment that caters for a bonding period
- finalization of designs and drawings for a Female Juvenile Centre
- purchase of vehicles including a water truck and ambulance

374. The sum of \$7.7 million has been allocated to the Immigration Division to continue projects which effectively monitor and control persons moving into and out of the country and the provision of efficient and effective passport service. Projects planned for fiscal 2011 include:

- customization and furnishing of office space at the Chancery Lane Complex to facilitate the relocation of the San Fernando Office
- preparation of designs for the construction of an Immigration Building at Carib Street, San Fernando to house the Training Centre and Deportation and Investigation Units
- purchase of a vehicle for the Immigration Division, Tobago

375. In fiscal year 2011, the Police Service will be established as a separate department under a separate Administrative Head with an allocation of \$34.7 million in the 2011 PSIP. Of this amount, \$15 million will facilitate improvement works at police stations including:

- upgrades at San Fernando, Marabella, Barataria, Woodbrook and Arouca including repairs to the roof and floor and upgrade of electrical and air conditioning systems
- commissioning and outfitting of 4 new facilities at Aranguez Estates, Home Construction Limited Building, Matco Building and Tunapuna Park
- commencement of preliminary works for construction of a new station in Rousillac will begin with an allocation of \$1 million
- installation of night safety deposit boxes at police stations to secure property exhibits acquired after normal hours
- continuation of installation of closed circuit television cameras with an allocation of \$5 million
- continuation of transformation initiatives with \$5 million, focusing on the creation of additional police youth clubs and conduct of school intervention programmes in partnership with the Ministry of Education

376. In recognition that law and order and security of the person and property must be addressed in a context in which all citizens can feel that justice can and will be done, overall funding amounting to \$114.1 million will be provided to facilitate the creation of a just and fair environment through the construction and refurbishment of court facilities, institutional strengthening activities at the nation's courts, expansion of computerization activities at the courts and construction of ancillary buildings to support the administration of justice.

377. The Project for the establishment of the Family Court will receive an allocation of \$20 million to facilitate continued expansion of the Court in Port of Spain, as well as a roll-out to San Fernando and environs - Pt. Fortin, Penal, Debe, Siparia, Couva, Talparo, Rio Claro and Princes Town.

378. A new initiative, Establishment of Commercial Court will commence with an allocation of \$0.2 million to develop a court model and identify suitable property for outfitting.

379. The Programme, Improvement/Refurbishment to Court Facilities will receive an allocation of \$27.4 for the continuation of projects as follows:



- rehabilitation of the Hall of Justice, Trinidad including the installation of an access route for physically challenged clients, replacement of public elevators and a stand-by generator
- for completion of expansion works at the Couva Magistrates' Court, upgrade of Point Fortin Magistrates' Court, and upgrade and procurement of architectural services for the refurbishment and expansion of Courts at Princes Town, Moruga, Chaguanas and Scarborough
- replacement of Prisoners' Lift at the San Fernando Supreme Court
- customization works at the San Fernando Magistrates' Court, including installation of a perimeter fence and lighting
- implementation of a Comprehensive Security Management System in the Judiciary
- expansion of the Rio Claro Magistrates' Court to accommodate an additional court and introduction of ancillary services for improved court operations
- finalization of customization of five civil court rooms at the corner of Duke and Pembroke Streets, viz; procurement of a stand-by generator and building finishes works
- general upgrade works to the Tobago Hall of Justice, including external painting, roof refurbishment, electrical works and installation of a perimeter fence
- preparation of designs for construction and configuration of conciliation rooms at the Industrial Court
- outfitting of accommodation for the Equal Opportunities Commission and Tribunal

380. A total of \$36.5 million will be provided for continuation of projects under the Construction of Court Facilities Programme. Funds will be utilized as follows:

- \$7 million for construction and refurbishment of the Chaguanas Magistrates' Court
- \$15 million for procurement of project management and design services for the Siparia Magistrates' Court as well as the commencement of construction activities
- \$5.5 million for establishment of a Centralized Coroners' Court and Petty Civil Court to address the backlog of inquests and civil cases.

- preparation of designs for construction of a new Judicial Complex in Arima, a Magistrates' Court Sangre Grande, a Special Criminal Court and preparation of designs for construction of an Office Complex in Tobago for Commissions and Tribunals

381. Funding in the sum of \$30 million has been provided for the acquisition of St. Joseph's Convent, San Fernando for roll-out of the Family Court in the Southern magisterial districts, Ramsaran Plaza to accommodate the Coroner's Court and a property located on Duke and Pembroke Streets for the establishment of the Administrative Offices for the Judiciary.

382. A new project involving the revision of the laws of the THA will be undertaken by the Ministry of Tobago Development to facilitate the Tobago Constitutional Process. The project will commence in fiscal year 2011 with an allocation of \$0.5 million.

### **Public Administration**

383. The overall allocation in the 2011 PSIP for the rehabilitation of public buildings is \$66.9 million. A range of refurbishment, renovation and extension works are to take place across the public service. These include:

- continuation of refurbishment works at the Head Office of the Ministry of National Security including upgrade of the air-conditioning system
- continuation of the refurbishment of Constituency Offices of Members of the House of Representatives to better serve their constituents, including: re-tooling of twelve (12) main constituency offices, installation of security systems in sixty-eight (68) main and sub-constituency offices, provision of computers to 96 offices, and refurbishment of 11 Government-Owned buildings occupied by constituency offices
- continuation of refurbishment works at the District Revenue Offices including Point Fortin, La Brea, Chaguanas, Princes Town, Arima, Siparia and Roxborough

384. Renovation works will continue at New City Mall (formerly Tent City) and at East Side Plaza in Port of Spain. The project will benefit approximately 270 small and micro enterprise businesses. The main upgrades include replacement of air-conditioning systems and upgrade of the electronic surveillance system. The overall allocation is \$2.5 million.

385. In keeping with Government's objective of providing increased access to tertiary level education, the Cipriani College of Labour and Co-operative Studies will continue its programme of improvement works. The sum of \$12 million is provided for continuation of construction of five classrooms and a Chemistry Laboratory. The construction of a

berm and holding pond, to alleviate perennial flooding of the compound during the rainy season, is also scheduled to commence.

386. In fiscal 2011, the Ministry of Works and Transport has been allocated the sum of \$7.7 million for refurbishment and construction of its offices to make them OSH compliant and to provide a more efficient service to the public. Scheduled works include:

- provision of offices and washrooms for the Mechanical Workshop, San Fernando and at the Stockpile, Barataria
- refurbishment to D'Abadie Warehouse to facilitate the storage of the Ministry's records in an air-conditioned space
- demolition, redesign and reconstruction of Works District Offices at Cedros, Mayaro and Tabaquite and refurbishment of the Arima Office

387. An overall allocation of \$66.3 million will be provided for implementation of the Historic Buildings Programme. A major undertaking will be restoration of President's Residence for which \$12 million will be provided for preparation of designs and commencement of construction of the roof of the building. Works at the Red House which is re-scheduled for completion in fiscal year 2011 will continue with an allocation of \$15 million, while \$1.6 million will be provided to meet final expenses on the Queen's Royal College project which was completed in fiscal 2010. Work is also planned on the restoration of Stollmeyer's Castle, Whitehall, Mille Fleur building and restoration works at Trinity Cathedral and Count de Lopinot's Estate House.

388. Funds amounting to \$10.2 million will be provided to continue projects and implement new initiatives under the Programme, Upgrading of Overseas Missions. These are as follows:

- preparation of designs for refurbishment of the Residence of First Secretary, Jamaica
- outfitting of recently acquired building at 1714 Massachusetts Avenue, NW, Washington, DC 20036 to expand the Embassy facilities in Washington, DC
- preparation of designs and preliminary construction works at new Residence for H.C. Jamaica
- commencement of refurbishment of 3 properties in Washington DC
- conduct of geotechnical surveys and preliminary works on the Chancery in Ottawa, Canada
- continuation of major electrical works, roof works, plumbing and painting at the Residence of the High Commissioner in Costa Rica

- commencement of refurbishment of Consul General's Residence in Toronto, Canada for designs and structural works to retaining wall

389. The sum of \$37.5 million has been allocated to the THA for the construction and refurbishment of public buildings in Tobago. Priority activities for implementation in fiscal year 2011 include:

- commencement of restoration works on the Old Administration Building
- commencement of construction of the Settlements Head Office Building
- preparation of designs for Head Office Tourism and Transportation
- continuation of the establishment of Prime Minister's Office and Prime Minister's residence
- commencement of construction of the new Scarborough Market
- commencement of construction of Education Head Office Building
- commencement of construction of the new Scarborough Market

390. Improvements in the information technology infrastructure in the Public Service will continue in the fiscal year with an overall allocation of \$163.2 million for the Public Sector Reform Computerization Programme. Activities scheduled to continue include:

- upgrade of information technology at the Inland Revenue Division with an allocation of \$30 million for the purchase and roll out of hardware and equipment and upgrade of network infrastructure
- implementation of an e-filing system, cabling and network infrastructure upgrade at the Judiciary including a case management information system, and expansion of video conferencing to Siparia, Rio Claro and Chaguanas Magistrates' Courts and the Coroner's Court
- purchase of upgraded audio equipment for the Court Recording System as well as software for integration with video conferencing.
- acquisition of hardware and upgrade of network infrastructure, records management systems, fingerprinting systems and criminal intelligence and informant management systems at the Police Service
- implementation of a facial recognition system, visa issuing system and purchase and delivery of 300,000 additional passports books for the passport automation project at the Immigration office.

391. In fiscal year 2011 an allocation of \$2.7 million for the Computerization Programme in Tobago will assist in funding the continuation of the Secondary School

Computerization Programme, the networking of the Divisions of Finance, Planning, Education Youth Affairs and Sports, and the computerization and networking of the Ministry of Tobago Affairs.

392. Phase II of the implementation of the Single Economic Window (SEW) will commence in fiscal year 2011 with an allocation of \$20 million under the IDF. Activities planned for the fiscal year include:

- purchase of hardware, software licenses and network server hardware and software upgrade
- continuation of work on the data centre and disaster recovery
- implementation of SEW e-services
- planning and implementation of a marketing programme

393. Approximately \$89.4 million has been made available to Ministries and Departments for institutional strengthening and capacity building programmes to be implemented at all levels of the public service. Initiatives programmed by the Ministry of National Security for the fiscal year include:

- training for the Coast Guard in global maritime distress and safety systems, search and rescue, port security and information technology
- training in operation and maintenance of helicopters for technicians, aircrew and pilots, and cadet training for the Air Guard
- project management, security management, construction and engineering training for the Regiment
- development of transformation initiatives aimed at realigning the Defence Force to achieve operational excellence
- training in urban search and rescue, fire safety inspection and fire/arson investigation for the Fire Service
- development training for the Prison Service, HIV/AIDS and drug abuse, medical management and risk management
- implementation of an immersion programme in non-English speaking countries and training in the treatment of persons requiring international protection for the staff of the Immigration Division

394. The sum of \$2 million will be provided for the completion of the IDB-assisted Public Sector Reform Initiation Programme (PSRIP). Emphasis will be placed on

executive leadership development, human resource modernization and transformation of the Ministry of Local Government.

395. The Local Government Reform Programme will continue to be reviewed by Government in fiscal year 2011. An allocation of \$0.8 million will be made to support the implementation of several aspects of the current legislation.

396. Improvements in administrative systems and service delivery across the public sector, will also continue in 2011. The main undertakings will include:

- development of a competency-based management policy by the Personnel Department, and completion of the core elements of the Employee Assistance Programme for the Public Service
- introduction of three new initiatives- conduct of a diagnostic exercise for positions falling within the purview of the Salaries Review Commission, a Job Evaluation/ Classification Exercise for the Prison Service and review and redesign of the Performance Management and Appraisal System in the Public Service for which \$12.8 million is allocated
- continuation of the capacity building exercise in the Auditor General's Department with \$2.3 million allocated
- enhancement of televising and broadcasting of parliamentary proceedings
- supply, delivery, installation and commissioning of fire suppression equipment for the Judiciary and the Tobago Magistrates' Court

397. In the area of Disaster Preparedness and Mitigation, an initial allocation of \$6.6 million has been provided for the Ministry of Local Government through 14 Municipal Corporations and the THA, to continue to build up capacity within communities to respond to natural and man-made disasters.

398. The development of capacity within the Labour and Cooperative sector in Trinidad and Tobago will continue in fiscal 2011 with an allocation of \$20 million. Of this sum, \$6 million will be devoted to ongoing OSH Authority initiatives geared towards mainstreaming a culture of occupational health and safety throughout the nation. The focal areas in fiscal year 2011 will be:

- continuation of an outreach programme to the national community through the hosting of sensitization programmes targeting the Small, Micro and Medium Enterprises
- implementation of an OSH education program for Primary and Secondary schools, including school visits/diagnostics
- completion of the National Workplace Noise Survey

- data gathering, collation and analysis geared towards the development a database of local OSH related statistics, and
- establishment of a National Occupational Health Surveillance System

399. The sum of \$5.5 million will be utilized for advancing ongoing initiatives within the sector including:

- outreach and advocacy programmes by the Conciliation Division and institutional strengthening to improve delivery of services to stakeholders, inclusive of Migrant Labour
- development of an integrated data bank and placement agency by the National Employment Service (NES) to breach current information gaps
- continuation of efforts to transform the Co-operative Division into a modern, effectively managed and service oriented organization. The Labour and Cooperatives will benefit from several new initiatives in 2011 which will be implemented through an initial investment of \$8.5 million
- commencement of reform of key pieces of labour legislation on a phased basis, including the Maternity Protection Act, and the Employee Compensation Bill, intended to replace the Workmen's Compensation Act Chapter 88:05
- conduct of research and public awareness activities on Discrimination and Sexual Harassment in the Workplace
- establishment of a Policy, Strategy and Institutional Framework for MSE Development
- establishment of Community-based Business Incubators (CBBI)
- procurement of a consultancy on the Determination of the Minimum Wage Level and Assessment of the impact on the economy of Trinidad and Tobago

## **PLANNING AND PROJECT/PROGRAMME DEVELOPMENT**

### **Planning and Project Development**

400. In order to facilitate the achievement of people centered development and good governance, the Ministry of Planning, Economic and Social Restructuring and Gender Affairs will commence the preparation of a population policy to address demographic relationships as a determinant of socio-economic measures; as well as the development

and growth in the human resource base, placing specific emphasis on the needs of the poor, and other social, gender and regional disparity issues. Four national consultations are planned with participation from relevant Ministries and other key stakeholders towards the development of a draft policy.

401. The Division will commence preparation of a monitoring and evaluation policy with established guidelines on acceptable standards and procedures for effective and continuous assessment of performance of public sector projects and programmes. A manpower policy will also be drafted to guide the development of a labour force that contributes to building a new knowledge-based society. A total \$0.5 million has been allocated to facilitate these new initiatives.

402. Local Area Plans for Caura, Chaguanas, San Juan and South West Tobago which set out a strategy for proper planning and sustainable development for communities are scheduled for completion in fiscal year 2011. Work is also scheduled to commence on plans for Debe, Barrackpore, Mayaro, Princes Town and Roxborough, with funding of \$0.4million. In addition, a provision of \$5 million will be made for the Town and Country Planning Division to commence the review of the 1984 National Physical Development Plan, the preparation of a new Plan and the preparation of a micro-zonation map for Port-of Spain.

403. The EU grant funded Technical Cooperation Facility will utilize a budget of \$1 million to provide support to Ministries and Departments in implementing programmes under the 10<sup>th</sup> EDF (2008-2012) Country Support Strategy/National Indicative Programme.

## **PRODUCTIVE SECTORS**

### **Agriculture**

The sum of \$300 million has been provided for the Estate Management Business Development Company (EMBDC) to continue infrastructure works on 10 sites as follows:

- Factory Road No.2, Chaguanas (174 acres, 664 lots)
- Factory Road No.3, Chaguanas (131 acres, 651 lots)
- Exchange Street, Central area (143 acres, 802 lots)
- Picton 1, South (134 acres, 795 lots)
- Caroni Savannah Road No.1 (150 acres, 825 lots)\
- Caroni Savannah Road No.2 (228 acres, 500 lots)
- Roopsingh Road No.2, North Central (192 acres, 720 lots)
- Waterloo No.2, Central (134 acres, 660 lots)
- Cedar Hill, South (200 acres, 715 lots)
- Petit Morne No.1, South (185 acres, 845 lots)



## Energy

404. In fiscal year 2011, the National Energy Corporation (NEC) will continue its programme of development and construction of industrial estates, ports and marine infrastructure to assist in serving the country's energy industries. The overall allocation for this programme is \$182 million to be financed under the Infrastructure Development Fund.

405. The focus in the fiscal year will be on development work at the Oropouche Bank and Union Estate Industrial Sites, and at ports situated at Point Lisas South and East, Galeota and Brighton. Activities will include:

- continuation of the preparation of a master plan and preliminary designs including an Environmental Impact Assessment study (EIA) for the Oropouche Bank Reclamation Project to support small and medium sized manufacturing enterprises involved in plastics conversion, aluminium and steel products.
- completion of detailed engineering and infrastructure designs of the Point Lisas South and East industrial estate, finalization of the Certificate of Environmental Clearance (CEC)
- drainage rehabilitation and improvement works at the Vessigny River to minimize the siltation of the Vessigny Beach, to alleviate flooding and site erosion of the Union Industrial Estate and relocation of residents at "Square Deal" located next to the Estate
- communication with stakeholders at the Point Lisas Port development, purchase of lands to allow construction of the port corridor
- continuation of construction of fish landing facilities and Galeota Port including dredging, relocation of the fire system
- completion of dredging for the expansion of the Brighton Port, completion of EIA and CEC compliance and monitoring of the southern slope

406. Resources in the sum of \$100 million under the Infrastructure Development Fund have been allocated to the National Gas Company for the continuation of the Multifuel Pipeline (automotive and aviation fuels) project. This initiative seeks to provide improved security of supply, reduce the need for fuel transport by tankers and replace NP's obsolete ocean tankers and aged fuel loading gantries at Sea Lots and Pointe-a-Pierre. The project involves installation of a 10 inch diameter multi-product pipeline from Pointe-a-Pierre to the Blue River Interchange, Caroni and another 8 inch pipeline to Piarco. Activities scheduled for implementation in fiscal year 2011 are:

- tank erection at Petrotrin and construction of storage facilities at Caroni

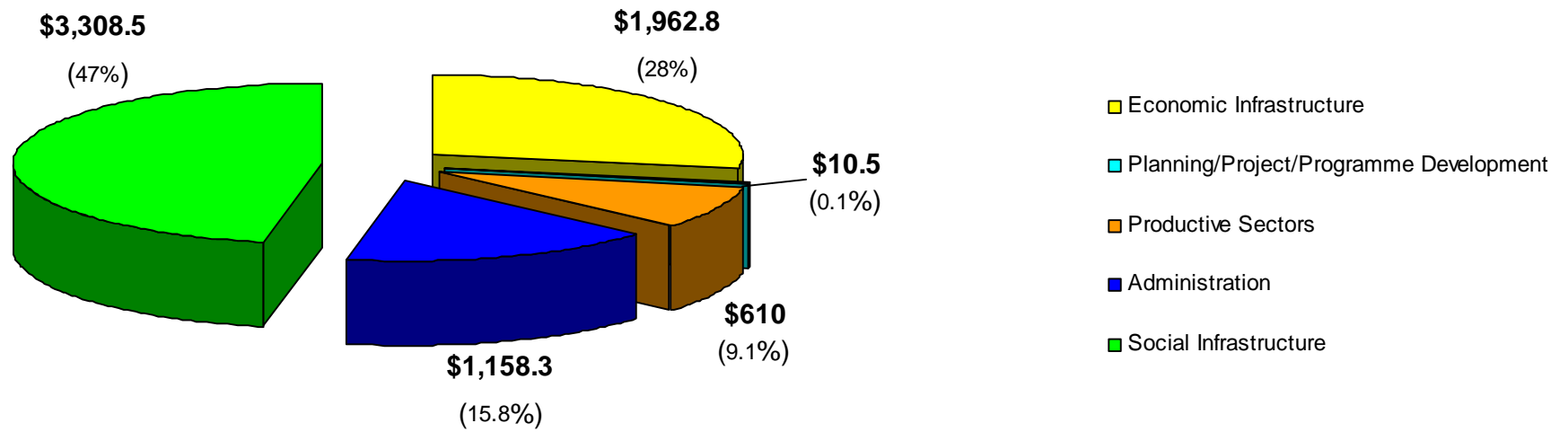
- construction of the Caroni top loading gantry and the Pointe-a-Pierre pumping facilities
- acquisition of a standby generator and piping, mechanical, electrical and instrumentation works

### **Multi-sectoral Programme**

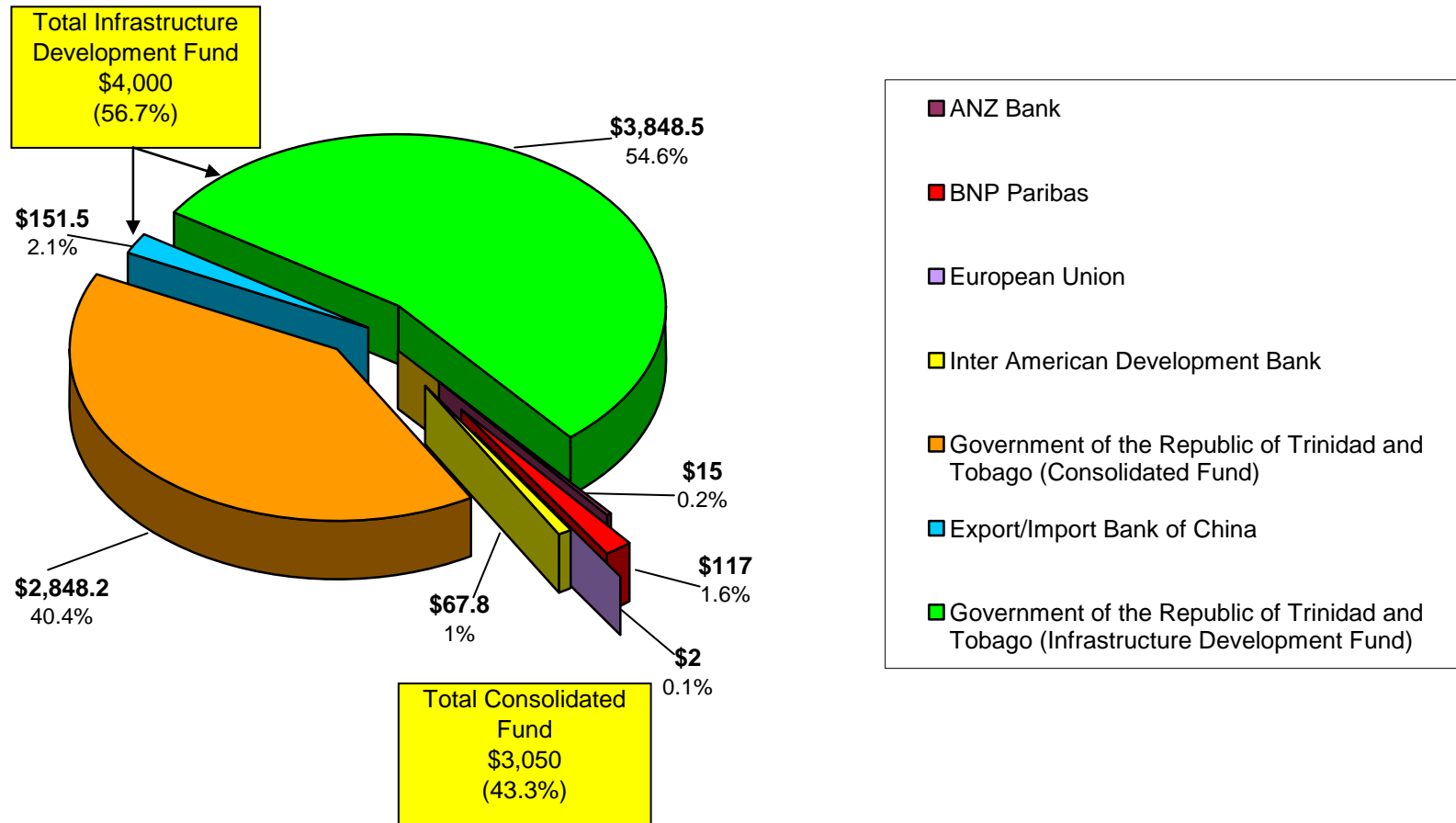
407. The Programme, Inward Investment – Non Petroleum Initiatives will continue to focus on development of the 3 industries: Merchant Marine, Yatching, and Printing and Packaging in keeping with the objective of the GORTT to diversify the economy and generate revenue from the non-petroleum sector. The sum of \$2 million will be provided to facilitate:

- development of the Maritime institutional and regulatory environment; execution of the Maritime Mentorship Programme to benefit 50 youths; and the hosting of workshops, training programmes and seminars
- drafting of the Yatching Act and Mooring Buoy Policy; and conduct of feasibility study for establishment of a Marina in Tobago
- conduct of market research and development activities, implementation of training plans, conduct of workshops, and updating of a website for the Printing and Packaging Industry

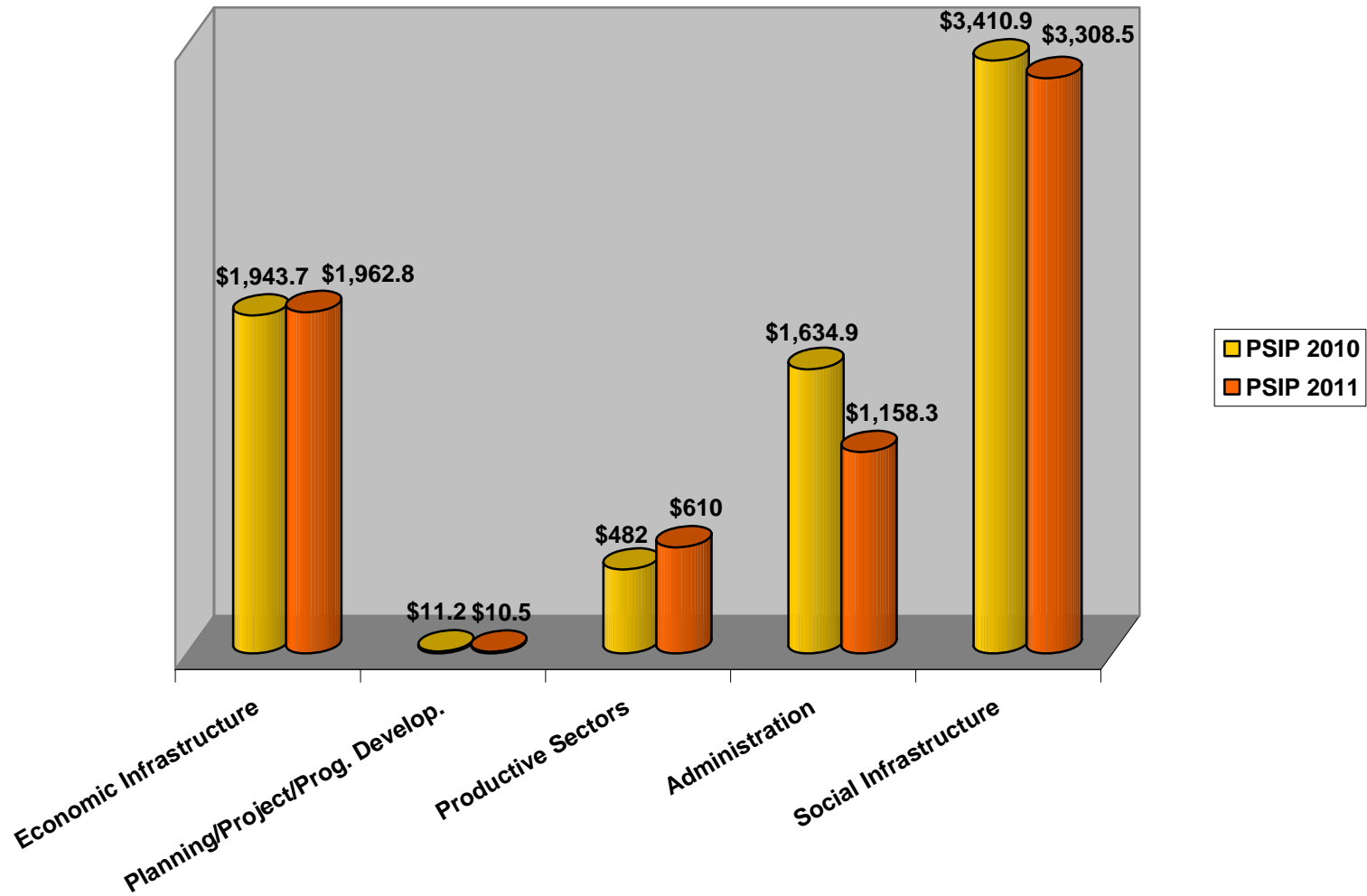
**CHART 1**  
**Public Sector Investment Programme 2011**  
**Allocation by Sector**  
**(TT\$ millions)**



**CHART 2**  
**Public Sector Investment Programme 2011**  
**Sources of Financing**  
**(TT\$ millions)**



**CHART 3**  
**Comparison of Allocations by Sector 2010 -2011**  
**(TT\$ millions)**



**APPENDIX I**  
**PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2010**  
**EXPENDITURE BY SECTOR**

SECTOR AND AREA	Total Revised Expenditure	Budgeted Expenditure Consolidated Fund	Revised Expenditure Consolidated Fund	Budgeted Expenditure IDF	Revised Expenditure IDF
<b>ECONOMIC INFRASTRUCTURE</b>	<b>1943.746</b>	<b>719.950</b>	<b>706.824</b>	<b>1513.000</b>	<b>1416.922</b>
Agriculture, Fisheries, Forestry	90.825	79.600	74.825	16.000	16.000
Drainage	101.193	78.400	72.793	62.400	28.400
Electricity	33.200	33.400	33.200	0.000	0.000
Environment	14.100	18.100	14.100	0.000	0.000
Land Acquisition	18.000	18.000	18.000	0.000	0.000
Manufacturing	326.522	24.000	24.000	164.000	302.522
Other Economic Services	82.469	86.050	82.469	0.000	0.000
Roads and Bridges	628.915	154.300	163.915	483.600	465.000
Tourism	26.100	26.700	26.100	11.000	0.000
Transport and Communication	136.572	112.000	106.572	66.000	30.000
Urban and Regional Development	359.333	27.300	29.333	510.000	510.000
Water and Sewerage	126.517	62.100	61.517	200.000	65.000
<b>PLANNING/PROJECT/ PROGRAMME DEVELOPMENT</b>	<b>11.195</b>	<b>17.150</b>	<b>11.195</b>	<b>0.000</b>	<b>0.000</b>
Planning & Project Development	11.195	17.150	11.195	0.000	0.000
<b>PRODUCTIVE SECTORS</b>	<b>482.000</b>	<b>22.000</b>	<b>22.000</b>	<b>460.000</b>	<b>460.000</b>
Agriculture	5.000	0.000	0.000	5.000	5.000
Energy	475.000	20.000	20.000	455.000	455.000
Multi-sectoral	2.000	2.000	2.000	0.000	0.000
<b>ADMINISTRATION</b>	<b>1634.878</b>	<b>1127.600</b>	<b>1488.859</b>	<b>184.500</b>	<b>146.100</b>
Public Administration	763.109	530.400	617.090	131.000	146.100
Public Order and Safety	871.769	597.200	871.769	53.500	0.000
<b>SOCIAL INFRASTRUCTURE</b>	<b>3410.852</b>	<b>1122.800</b>	<b>1394.475</b>	<b>1833.000</b>	<b>1836.296</b>
Education	601.960	87.000	166.560	515.000	435.400
Health	618.396	366.600	354.580	260.000	263.810
Housing and Settlements	852.073	191.800	152.073	700.000	700.000
Human Resource Development	544.405	306.800	413.330	50.000	131.000
Social and Community Services	794.018	170.600	307.932	308.000	306.086
<b>GRAND TOTAL</b>	<b>7482.671</b>	<b>3009.500</b>	<b>3623.353</b>	<b>3990.500</b>	<b>3859.318</b>

## PUBLIC SECTOR INVESTMENT PROGRAMME 2011

## TRANCHE I

Conversion rates of US\$1 = TT\$6.30 and Euro 1 = TT\$9.10 were used

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	LOAN/GRANT DRAWDOWNS 2011 TT\$ Mn.	DETAILS OF ACTIVITY 2011
<b>ECONOMIC INFRASTRUCTURE</b>							
<b><u>Other Economic Services</u></b>				<b>10.000</b>	<b>3.000</b>	<b>7.000</b>	
Trade Sector Support Programme	44.730	2003	IDB Loan - US\$5.0 mn GORTT - US\$2.1 MN	10.000	3.000	7.000	Completion of the Strategic ICT Plan, the curriculum for specialised technical training and the integrated information systems.
<b><u>Transport and Communication</u></b>				<b>8.000</b>	<b>1.600</b>	<b>6.400</b>	
E-Government and Knowledge Brokering Programme	220.500	2008	IDB Loan US\$28.0mn; GORTT US\$7.0mn	8.000	1.600	6.400	Development and implementation of e-government solutions through the transfer of knowledge (knowledge brokering).
<b>PLANNING\PROJECT\PROGRAMME DEVELOPMENT</b>							
<b><u>Planning &amp; Project Development</u></b>				<b>2.000</b>	<b>0.000</b>	<b>2.000</b>	
Institutional Strengthening of the Ministry of Planning and Development - Technical Co-operation Facility	5.000	1996	EU Grant - Euro 0.544 Mn	2.000	0.000	2.000	Provision of technical assistance for short and medium term studies, conferences, seminars and staff training to support the formulation and implementation of EDF funded projects and support for the promotion of governance and effective government.
<b>PUBLIC ADMINISTRATION</b>							
<b><u>Administration</u></b>				<b>2.000</b>	<b>0.200</b>	<b>1.800</b>	
Public Sector Reform Initiation Programme	39.060	2003	IDB - US\$5 Mn. GORTT- US\$1.2 Mn.	2.000	0.200	1.800	Commencement of HR Modernization and Leadership Development initiatives in the Public Service.
<b><u>Public Order and Safety</u></b>				<b>194.000</b>	<b>55.000</b>	<b>139.000</b>	
Citizen Security Programme	126.000	2005	IDB - US\$ 24.5 Mn; GORTT - \$US\$10.5 Mn PPF - US\$0.75Mn	10.000	3.000	7.000	Institutional strengthening of the Ministry of National Security and co-ordination and implementation of community-based proactive and restorative strategies including public education and media engagement.
Acquisition of Helicopters	589.400	2010	Export Credit TT\$502.1; BNP Paribas TT\$87.3m	55.000	18.000	37.000	Acquisition of 4 Helicopters and provision of logistic support.
Acquisition of Patrol Vessels	2600.000	2008	BNP PARIBAS - GPB 160.8 Mn, US \$28.4 Mn, ANZ Bank- AU 75.3 Mn, GORTT- \$143.9 Mn	129.000	34.000	95.000	Acquisition of 3 Offshore Patrol Vessels, 6 Fast Patrol Crafts and provision of logistic support.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	LOAN/GRANT DRAWDOWNS 2011 TT\$ Mn.	DETAILS OF ACTIVITY 2011
<b>SOCIAL INFRASTRUCTURE</b>							
<b><u>Education</u></b>				<b>40.500</b>	<b>10.500</b>	<b>30.000</b>	
Secondary Education Modernisation Programme	945.000	1998	IDB Loan - US\$105.0 Mn; GORTT - US\$45.0 Mn	10.500	1.500	9.000	Continuation of projects/programmes in the areas of teaching and learning strategies, professional development and institutional strengthening.
Seamless Education System Programme	393.120	2009	IDB Loan - US\$ 48.7; GORTT - US\$ 13.7	30.000	9.000	21.000	Construction of ECCE centres and engagement of technical assistance relating to 18 sub-projects, including: Development/Revision and implementation of curriculum in seven subject areas at the Primary level; assessment of ICT readiness of Primary School teachers and identification of online professional development opportunities; and Preparation of an operational manual for Inclusive Education Model Schools.
<b><u>Housing and Settlements</u></b>				<b>20.850</b>	<b>5.212</b>	<b>15.638</b>	
Neighbourhood Upgrading Programme (NUP)	252.000	2011	IDB Loan - US\$30.0 Mn; GORTT - US\$10.0Mn	20.850	5.212	15.638	To improve the living and housing conditions for low income groups through the squatter regularization programme; incremental housing and home improvement grants; and squatter prevention system and institutional development.
<b>Total Tranche</b>				<b>277.350</b>	<b>75.512</b>	<b>201.838</b>	



## TRANCHE II

## PUBLIC SECTOR INVESTMENT PROGRAMME - 2011

Conversion rates of US\$1 = TT\$6.30 and Euro 1 = TT\$9.10 were used.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2011 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2011 TT\$ MIN.	DETAILS OF ACTIVITY 2011
<b>ECONOMIC INFRASTRUCTURE</b>							
<b><u>Agriculture, Fisheries, Forestry</u></b>				23.600	23.600	0.000	
Fisheries Development Programme, Tobago	6.800	Annual	General Revenue	6.800	6.800	0.000	Upgrading of beach and landing facilities in Tobago along with fishing centres at Delaford, Pigeon Point according to HACCP standards including improvements to reefs at Buccoo and Speyside and the establishment of the Buccoo Reef Management and Ecological Monitoring Unit.
Upgrade of Fishing Facilities, Trinidad	1.800	Annual	General Revenue	1.800	1.800	0.000	Upgrade of infrastructure at the Las Cuevas, Port of Spain and Orange Valley Fishing Facilities.
Water Management and Flood Control Programme	15.000	Annual	General Revenue	15.000	15.000	0.000	Continuation of water management infrastructural works at Plum Mitan, Kernahan, Poodai Lagoon, Moruga and R.E. Road, Fishing Pond, Guayaguayare and Platinite.
<b><u>Other Economic Services</u></b>				45.332	45.332	0.000	
Household and Population Census	50.000	1999	General Revenue	43.332	43.332	0.000	Continuation of Restratification of the Sampling Frame and Revision of the Food Crop Survey; and Commencement of the Household and Population Census by the Central Statistical Office.
Investment Sector Reform Programme	2.000	Annual	General Revenue	2.000	2.000	0.000	Outfitting and installation of a Records Management System for the Securities and Exchange Commission; modernization and computerization of the Companies Registry and Land Registry.
<b><u>Roads and Bridges</u></b>				31.000	31.000	0.000	
National Highway Programme	1935.000	1996	General Revenue	31.000	31.000	0.000	Continuation of roads and bridges rehabilitation; completion of feasibility studies and designs for new trunk roads.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2011 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2011 TT\$ MIN.	DETAILS OF ACTIVITY 2011
<b><u>Transport and Communication</u></b>				25.500	25.500	0.000	
Construction of Jetties, Tobago	8.200	1994	General Revenue	2.000	2.000	0.000	Continuation of refurbishment of landing jetties at Studley Park and Charlotteville.
Development of Marine Industry Infrastructure	218.000	1999	General Revenue	14.500	14.500	0.000	Continuation of construction of a gear repair facility at the Maritime and Fisheries Institute of Trinidad and Tobago; continued implementation of International Ship and Port Facility Security code and upgrade of Government Shipping Facilities at the port of Port of Spain, Establishment of a Vessel Traffic Management System in the Gulf of Paria, Demolition of Shed 9 and Concrete Paving for Container Storage.
Postal Sector Reform Project	12.000	1998	General Revenue	6.000	6.000	0.000	Conduct of Equipment and System Upgrades in the areas of the Transport Fleet, Courier Services, Retail Network, Communication and Information Technology.
Upgrading & Modernization of Navigational Aids	5.800	1995	General Revenue	3.000	3.000	0.000	Repairs to 5 major beacons at Galeota Point, Galeota; La Lune Point, Moruga; Chupara Point, Las Cuevas; Taparo Point, Erin and Crown Point, Tobago.
<b><u>Urban and Regional Development</u></b>				1.850	1.850	0.000	
Urban Redevelopment Programme	17.400	1996	General Revenue	1.850	1.850	0.000	The development and implementation of Local Area and Regional Development Plans and conduct of a survey on the economic impact of Borough Day celebrations.
<b><u>PUBLIC ADMINISTRATION</u></b>							
<b><u>Administration</u></b>				8.000	8.000	0.000	
Implementation of a New Payroll System for the Public Service	26.000	2001	General Revenue	8.000	8.000	0.000	Upgrade of hardware and software for the payroll system.
<b><u>Public Order and Safety</u></b>				29.000	29.000	0.000	
Construction of Fire Stations	9.000	2002	General Revenues	9.000	9.000	0.000	Final accounts settlements for construction of the Sangre Grande and Couva South Fire Stations.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2011 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2011 TT\$ MIN.	DETAILS OF ACTIVITY 2011
Establishment of a Family Court	235.000	2003	General Revenue	20.000	20.000	0.000	Expansion of activities at the Family Court in POS and its roll out at locations at Pt. Fortin, Penal, Debe, Siparia, Couva, Talparo, Tio Claro, Princes Town.
<b>SOCIAL INFRASTRUCTURE</b>							
<b><u>Housing and Settlements</u></b>							
Accelerated High Density Housing Programme	131.000	2002	General Revenue	20.000	20.000	0.000	Continuation of infrastructure works for urban renewal and development of East POS including Observatory St., Belmont, Ramdial Mahabir, Alexis Street, Paradise Heights and Leon Dorata; Mon Repos and Lady Hailes in San F'do.
Community Facilities on Housing Estates	100.000	Annual	General Revenue	13.000	13.000	0.000	Refurbishment of electrical installations on apartment complexes in East Port of Spain; remedial infrastructural works at government-owned housing settlements and general refurbishment of apartment complexes in Port of Spain and surrounding areas.
HDC Settlement Programme	200.000	1987	General Revenue	33.250	33.250	0.000	Continuation of the housing grants programme for low income earners; relocation of squatters, and continuation of the emergency shelter relief programmes.
Sugar Industry Labour Welfare Committee, Housing Development Programme	7.000	Annual	General Revenue	7.000	7.000	0.000	Continuation of infrastructure works including roads, drainage, water, sewerage and electricity at Tarouba Central and other SILWC housing developments; and construction of a sewerage treatment plant at Brothers Garth.
<b><u>Human Resource Development</u></b>							
Scholarship and Advanced Training Programme	174.180	Annual	General Revenue	174.180	174.180	0.000	Continuation of: (1) national scholarship awards programme based on Advanced Level Examination results (2) Annual Scholarship and Technical Assistance Programme (3) Graduate Scholarships (4) Librarian Scholarships (5) Scholarships for students with disabilities for the development of the human capital of the country.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2011 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2011 TT\$ MIN.	DETAILS OF ACTIVITY 2011
<b><u>Social and Community Services</u></b>				21.000	21.000	0.000	
Community Development Fund Programme	20.000	Annual	General Revenue	20.000	20.000	0.000	Provision of funding for the Secretariat Administration; Basket of Funding Products;The Community Enhancement Regeneration Programme; Organisational Development Programme; Infrastructural Projects for Poverty Alleviation; Development and Implementation of CDF Management Information System; Community Volunteer Programme; Strengthening Poverty Alleviation Capacity in Government Ministries; Community Development Fund (CDF) Public Profiling;Institutional Strengthening of the CDF Secretariat.
Construction & Upgrading of Community Facilities	10.000	1993	General Revenue	1.000	1.000	0.000	
<b>Total for Tranche</b>				<b>432.712</b>	<b>432.712</b>	<b>0.000</b>	

## PUBLIC SECTOR INVESTMENT PROGRAMME 2011

## TRANCHE III

Conversion rates of US\$1 = TT\$6.30 and Euro 1 = TT\$9.10 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
<b>ECONOMIC INFRASTRUCTURE</b> <b><u>Agriculture, Fisheries, Forestry</u></b>				<b>125.500</b>	<b>125.500</b>	
Forestry Development Programme	13.400	Annual	General Revenue	13.400	13.400	Continuation of forest regeneration practices in all five Conservancies; reforestation of the Northern Range; production of pine and teak seedlings for replanting; continuation of community-based Forestry & Agro-forestry Programme and community empowerment; wetlands management project; national parks and watershed management; improvement of forest fire protection capability; rehabilitation of access roads; and development of Caura River Facilities.
Agricultural Land Development, Trinidad	8.100	Annual	General Revenue	8.100	8.100	Establishment of agricultural settlements; continuation of survey and subdivision of state lands, establishment of a national agricultural land information system and inventory of state lands; and the development of sustainable management of agricultural water-on-farm irrigation.
Agriculture Fisheries and Forestry Development Programme, Tobago	20.500	Annual	General Revenue	20.500	20.500	Establishment of an agricultural land information system; continuation of sub-division of estates; improvement of Roxborough Market; development of training centre at Goldsborough; continuation of Crops & Livestock Research; construction of a Marine Research Centre in Tobago; and a jetty at Roxborough.
Fisheries Development Programme, Trinidad	2.300	Annual	General Revenue	2.300	2.300	Continuation of the Trinidad and Tobago Marine Fisheries Research Project; Community-based Aquaculture programmes; and research on the inshore/coastal fisheries.
Improvements to Markets and Abattoirs, Trinidad	4.950	Annual	General Revenue	4.950	4.950	Upgrade of markets and abattoirs by Local Government Authorities and development of a national policy on markets and slaughterhouses.
Research and Development Programme	18.750	Annual	General Revenue	18.750	18.750	Continuation of programme of livestock improvement and research at Sugarcane Feeds Centre; enhancement of artificial breeding service capabilities; management and control of infectious diseases; establishment of the Mandatory Citrus Quality Programme for revitalization of the citrus industry; integration of pest management strategies and expansion of the Sanitary, Phytosanitary and Food Safety Capabilities of Trinidad & Tobago and strategies for the management of Avian Influenza; and refurbishment of irrigation facilities at La Reunion.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Cocoa Rehabilitation Programme (Phase I)	2.500	2003	General Revenue	2.500	2.500	Completion of construction of Cocoa Processing Unit, refurbishment of propagation facilities and construction of solar drying unit.
Construction of Markets and Abattoirs	38.000	Annual	General Revenue	38.000	38.000	Continuation of construction of markets and abattoirs by Local Government Authorities at Chaguanas, SanJuan/Laventille, Tunapuna/Piarco and Penal/Debe.
Agricultural Youth Apprenticeship Programme	2.000	2003	General Revenue	2.000	2.000	Training of 17-25 year-old trainees in agri-business development and continuation of the Grow Box Project.
Agriculture, Fishing and Forestry Development Programme, Trinidad	15.000	2006	General Revenue	15.000	15.000	The upgrade of approximately 10 km of agriculture access roads in Trinidad, aimed at boosting agricultural production.
<b>Drainage</b>				<b>88.400</b>	<b>88.400</b>	
Drainage Works, Tobago	6.900	Annual	General Revenue	6.900	6.900	Continuation of improvements to the drainage and irrigation infrastructure in Tobago in areas including Carnbee, Page Gully-Mason Hall, Buccoo and Union Branch Trace.
Drainage improvements, Trinidad	39.700	Annual	General Revenue	39.700	39.700	Upgrading of drainage and irrigation systems in local communities throughout Trinidad by Local Government Authorities.
Major Drainage Works, Trinidad	41.000	2006	General Revenue	38.300	38.300	Continuation of the Richplain Ravine Improvement and the Honda River Improvement projects and commencement of Coastal Studies in Mayaro.
Major Drainage Rehabilitation Works, Tobago	5.000	2006	General Revenue	3.500	3.500	Continuation of the Milford Coastal Protection project and construction of Sea Defence Walls.
<b>Electricity</b>				<b>102.400</b>	<b>102.400</b>	
Electricity Programme, Tobago	1.000	Annual	General Revenue	1.000	1.000	Continuation of priority rural electrification projects and lighting of the Claude Noel Highway.
National Street Lighting Programme	626.927	2005	General Revenue	12.000	12.000	Continuation of the National Street Lighting Programme which includes the installation of new streetlights, upgrading of lamps to 150 Watts, illumination of new highways, primary roads and new housing developments throughout the country.
Electricity Programme	431.400	2006	General Revenue	89.400	89.400	Continuation of lighting of parks and recreational grounds in communities; illumination of taxi stands and transit hubs; lighting of Police Compounds, RHA facilities and public spaces; providing infrastructure for production and delivery of bulk power; illuminating areas of Diego Martin and Point Fortin.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
<b><u>Environment</u></b>				<b>30.050</b>	<b>30.050</b>	
Environmental Conservation & Management Programme	24.800	Annual	General Revenue	24.800	24.800	Continuation of the work programme of the EMA in the priority areas including Clean Air, Clean Water, and Healthy Ecosystems, completion of the Forest and Protected Areas and Climate Change Policies, and the commencement of the Environmental Parks Development Programme by the Ministry of Housing and the Environment.
Solid Waste Management Programme	5.250	2004	General Revenue	5.250	5.250	Continuation of a programme of activities by SWMCOL including collection, storage and disposal of E-Waste; continuation of efforts to identify and dispose of hazardous chemicals in schools, identification of a strategy for the closure of landfill sites; completion of designs for a Bio-Medical Waste Facility; and commissioning and operationalization of a Sludge Separation Vehicle.
<b><u>Land Acquisition</u></b>				<b>30.000</b>	<b>30.000</b>	
Acquisition of Sites for the Construction of Public Facilities	30.000	Annual	General Revenue	30.000	30.000	Acquisition of Sites to facilitate the construction of Public Facilities.
<b><u>Manufacturing</u></b>				<b>23.300</b>	<b>23.300</b>	
Refurbishment of CARIRI	4.000	Annual	General Revenue	4.000	4.000	Continuation of improvement of existing infrastructure and purchase of equipment for laboratories in the following areas: Bio-Technology, Industrial Materials, Calibration and Computer System Upgrade.
Training for Industrial Development	3.000	Annual	General Revenue	3.000	3.000	Continuation of the programme of industrial training at Metal Industries Company (MIC).
Upgrading and Equipping of TTBS Laboratories	2.700	Annual	General Revenue	2.700	2.700	Procurement of testing material and equipment; and Development of the structures and programmes for implementing the National Metrology System as required under the Metrology Act (2004).
Accreditation of Laboratories	0.600	2003	General Revenue	0.600	0.600	Promotion of the accreditation of laboratories through training to meet international standards, hosting of workshops and seminars and technical assistance in the area of Traceability in Metrology and Development of Regional Calibration, and Testing and Verification Services.
Development of Industry	105.200	2006	General Revenue	13.000	13.000	Promotion of the Trinidad and Tobago Film Industry; development of Phase II of the Trinidad and Tobago Innovation Centre (TTIC); and provision of equity funding to facilitate business start-ups in innovative small business ventures.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
<b>Other Economic Services</b>				<b>56.250</b>	<b>56.250</b>	
Development of Small Business Sector, Tobago	10.000	2002	General Revenue	7.500	7.500	Continuation by CARIRI to promote and render assistance to the private small and medium enterprises engaged in industrial and other business activity in Agriculture, Pre-school, Fishing, Computer Services, Restaurants, Furniture Manufacturing, Transportation Services, and Retail (mini marts); provision of assistance for the development of entrepreneurs in Tobago; providing venture capital, establishment of Tobago Cassava Projects Ltd. and Fish Processing Co. of Tobago and continuation of Pigeon Point business initiatives.
Purchase of Vehicles and Equipment, Tobago	13.000	1997	General Revenue	3.000	3.000	Purchase of Vehicles and Equipment - for Divisions of Infrastructure and Public Utilities, Public Health, Agriculture, Community Development, Education, Youth Affairs and Sport.
Investment Promotion Programme	4.000	Annual	General Revenue	4.000	4.000	Continuation of country promotion internationally through branding, public relation and media campaigns; and Provision of promotional materials.
Support to Industrial Development Initiatives	10.500	Annual	General Revenue	10.500	10.500	Continued development of the Seafood Industry through resource management including the aquaculture programme, industry training, capacity building and market intelligence; development of the Food and Beverage industry by participating in international food shows and training to meet Food and Drugs Regulations; development of the entertainment industry by participating in trade fairs and festivals, marketing the T&T Ent website ( <a href="http://www.ttentonline.com">www.ttentonline.com</a> ) and managing the Revolving Investment Arrangement; and implementation of the R&D Facility to stimulate and support investment in new and advanced technology and innovation in the non-oil manufacturing and services sectors.
Trade Promotion Programme	10.250	Annual	General Revenue	10.250	10.250	Mounting of international trade missions and fairs to promote local goods and services; conducting research on the international markets for steel pan; promoting the Trade and Investment Convention; strengthening the trade institutional infrastructure for technical barriers to trade; providing financing to businesses engaged in exporting goods and services to Cuba; and supporting the rebuilding of Haiti while creating business opportunities for the Trinidad and Tobago Private sector in Haiti.



PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Development of Small Businesses Programme	19.400	2003	General Revenue	11.000	11.000	Continuation of the Fairshare Programme to assist small entrepreneurs; conduct of training/workshops for businesses to attain certification in international standards and improve their management capacity; promotion of the BDC Trade Portal; establishment of Community-based Business Incubators; and establishment of a Policy, Strategy and Institutional Framework for MSE development.
Purchase of Vehicles and Equipment, Trinidad	5.000	Annual	General Revenue	5.000	5.000	Continuation of Procurement of Critical Heavy Equipment for Emergency Response and Flood Relief and Emergency Response Vehicles for Ministry of Works, upgrade of equipment at GISL.
Development of Industrial Estate, Tobago	55.000	2006	General Revenue	5.000	5.000	Continuation of infrastructure works at Cove Industrial Estate including the provision of access roads, the laying of waterlines, communication lines and the supply of electricity; and construction of ninety factory shells over an area of 140 acres.
<b><u>Roads and Bridges</u></b>				<b>104.200</b>	<b>104.200</b>	
Upgrading & Improvement of Local Roads & Bridges, Trinidad	53.600	Annual	General Revenue	53.600	53.600	Upgrading of priority secondary roads, bridges and landslips throughout Trinidad by Local Government Authorities.
Roads and Bridges Development, Tobago	29.800	Annual	General Revenue	29.800	29.800	Completion of construction of Northside Road, Gardenside Street, Scarborough, Milford Road Bridges; and continuation of Resurfacing Programme.
Road Infrastructure Improvement Programme, Trinidad	13.800	Annual	General Revenue	13.800	13.800	Commencement of designs for improvement to Maraval Access Road (Saddle Road from Rapsey Street to Valleton Avenue) and Diego Martin Valley Access; redefinition of highway reserves.
Road Infrastructure Improvement Programme, Tobago	15.000	2006	General Revenue	7.000	7.000	Continuation of Major Improvement Works on Secondary Roads and the Windward Road Special Development Programme.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
<b>Tourism</b>				<b>24.600</b>	<b>24.600</b>	
Improvement in Basic Tourism Infrastructure, Tobago	12.300	Annual	General Revenue	12.300	12.300	Construction works at Barrack #3, Fort King George Heritage Park, washroom at Storebay Beach Facility, faculty building at the TTHTI Campus, visitor facilities at Roxborough Lay Bye and Speyside Lookout, lifeguard towers at Grange Bay and Grafton, perimeter fence at Fort Granby Beach Facility, dining area at King's Bay; and a new office at Pigeon Point; rehabilitation of Mt. St. George Sugar Mill and Fort Moncke; collection of artefacts and site restoration at Cove Estate Historical Site; designs for Mt. Irvine Beach facilities; demolition of wall at Carrington Street as part of the Scarborough Beautification project; electrical upgrade at Milford Road Esplanade; and purchase of equipment for the Buccoo Beach Facility.
Tourism Action Programme	3.000	Annual	General Revenue	3.000	3.000	Improvement works at Maracas, Las Cuevas, Manzanilla and Vessigny Beach Facilities; and upgrade of the La Brea Pitch Lake Facility.
Tourism Development Programme	9.300	Annual	General Revenue	9.300	9.300	Continuation of the tourism development support programmes and additional support projects; and new initiatives the National Tourism Quality Service Improvement; community tourism development; incentives for the upgrade of hotel and guesthouses; establishment of a Tourism Convention Bureau and POS Tourism Business Improvement Programme by the TDC; implementation of Local Government Tourism Programmes in Siparia and Couva/Tabaquite/Talparo; and development of facilities, sites and attractions at tourist destinations and the Turtle Village Awareness initiative.
<b>Transport and Communication</b>				<b>91.600</b>	<b>91.600</b>	
Development of Infrastructure for installation of Meteorological Equipment	10.900	Annual	General Revenue	10.900	10.900	Construction of new Meteorological Office.
Improvement in Public Transportation Services	52.000	1998	General Revenue	32.500	32.500	Completion of designs and commencement of construction of Passenger Facility at Arima, Rio Claro; continued refurbishment of Port of Spain Maxi Taxi Facility; improvement of Bus Shelters and Operating Infrastructure, OSHA and the Cleaning of the Electrical Power System, installation of Flood water recycling and bus washing systems at South Quay, Port of Spain, acquisition of 24 new 15-seater buses to service the differently abled community.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Upgrading of Berths, Port of Spain	10.400	1995	General Revenue	1.200	1.200	Continued upgrade to facilities for PATT; improvement of Docking Facilities at the Port of Port of Spain.
Airport Infrastructure Development	55.000	1997	General Revenue	30.000	30.000	Continuation of upgrade works at Piarco and Crown Point International Airports; installation of Computerised Maintenance Management System and Security Systems (CCTV and Access Control Systems) and North Terminal Food and Beverage Court Reconfiguration, provision of parking for bonafide airport taxis and facilities for local food vendors in the capacity of an Airport Landside Transit mall.
Implementation of Traffic Management Measures	29.400	2001	General Revenue	6.900	6.900	Continued installation of Zebra Crossing Street Furniture, New Jersey Type barriers, backup power supply for signalized traffic intersections along major highways, installation of Cable Barriers to Medians of Highways and Roadside Edges.
Information and Communications Technology Support Programme	492.000	2003	General Revenue	5.600	5.600	Implementation of ICT projects to improve the effectiveness and efficiency of government services; technical assistance to line ministries to build human capital and management skills to improve performance and service delivery and to facilitate their use of ICT.
VMCOTT Capital Works Programme	15.000	2006	General Revenue	4.500	4.500	Continued expansion of facilities at San Fernando, Beetham, Tobago and Pt. Fortin; and development of an Information System for VMCOTT.
<b>Urban and Regional Development</b>				<b>22.400</b>	<b>22.400</b>	
Chaguaramas Area Development	19.900	Annual	General Revenue	19.900	19.900	Establishment of Tucker Valley Farms; upgrading of vehicles and equipment; rehabilitation of the Peninsula's forest reserves; improvement works to Chagville and Macqueripe Beach facilities; renovations to the Chaguaramas Hotel and Convention Centre; renovations to the CDA Administration Building; development of the National Heritage Park and installation of surveillance system in the Chaguaramas Peninsula.
Land Administration Programme	10.000	1999	General Revenue	2.500	2.500	Continuation of preservation, restoration and storage activities for cadastral land records and development of electronic protection devices for map products of the Lands and Surveys Division.
<b>Water and Sewerage</b>				<b>19.200</b>	<b>19.200</b>	
Upgrading of Sewer Treatment System, Scarborough - Phase III	2.000	1996	General Revenue	0.500	0.500	Extension of the system to include Dutch Fort and environs, Bacolet/Friendsfield and Calder Hall.
Water Supply Improvements, Tobago	3.300	Annual	General Revenue	3.300	3.300	Continuation of works for the extension and replacement of water mains and the continuation of works for the desilting and rehabilitation of the Hillsborough Dam in Tobago.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Laying of Water Mains Programme	5.000	Annual	General Revenue	2.300	2.300	Continuation of expansion works of the water distribution system by the Local Government Authorities at Diego Martin, Chaguanas, Arima, Point Fortin, Princes Town, Sangre Grande and Couva.
Upgrading of Water Distribution Systems	6.100	Annual	General Revenue	6.100	6.100	Continuation of rehabilitation of booster pumping stations; rehabilitation of service reservoirs; continuation of the water quality improvement programme in selected areas and continuation of laying of pipelines in selected areas in North and South Trinidad.
Water and Sewerage Sector: Research and Development	43.000	2007	General Revenue	2.300	2.300	Continuation of consultancy services for the study, integration, expansion and refurbishment of wastewater systems in San Fernando and environs.
Improvements to Sewerage Systems, Trinidad	0.600	Annual	General Revenue	0.600	0.600	Continuation of initiatives to rehabilitate the wastewater treatment facility at Striker's Village.
Water and Sewerage Sector: Administrative Services	1.500	Annual	General Revenue	1.500	1.500	Preparation of design study for the redesign and reconstruction of WASA gas station.
Water and Sewerage Improvements, Tobago	1.000	Annual	General Revenue	1.000	1.000	Continuation of rehabilitation works at Sewerage Treatment Plant at Buccoo and Bon Accord in Tobago.
Rehabilitation of South West Tobago Sewer System	1.000	2002	General Revenue	0.500	0.500	Preparation of designs for the rehabilitation of the South West Tobago Sewerage System.
Public Baths	2.400	2005	General Revenue	1.100	1.100	Provision of social amenities to the public through the local government public convenience programme.
<b>PLANNING\PROJECT\PROGRAMME DEVELOPMENT</b> <b><u>Planning &amp; Project Development</u></b>				<b>8.450</b>	<b>8.450</b>	
Planning and Pre-Investment Studies, Trinidad and Tobago	6.450	Annual	General Revenue	6.450	6.450	Preparation of national pre-investment support programmes, planning studies and land use surveys and physical planning studies and designs.
Establishment of a Population Statistical Database	8.000	1997	General Revenue	2.000	2.000	Establishment of an electronic register of the entire population.
<b>PRODUCTIVE SECTORS</b> <b><u>Multi-sectoral Programme</u></b>				<b>2.000</b>	<b>2.000</b>	
Non-Petroleum Sector Development	18.000	2005	General Revenue	2.000	2.000	Updating of legislation, creating and updating institutional structure, development of business plans and building awareness for the new industry sectors - Maritime, Yachting, Printing and Packaging.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
<b>PUBLIC ADMINISTRATION</b>				<b>515.566</b>	<b>515.566</b>	
<b>Administration</b>						
Improvement in Administrative Services, Tobago	7.000	Annual	General Revenue	2.500	2.500	Training for staff of various Divisions of the Tobago House of Assembly and of staff of the Ministry of Tobago Development, continuation of the establishment of the Energy Secretariat and the granting of scholarships under the Human Resource Development programme.
Upgrading of Radio and Tele Communication Systems	2.500	Annual	General Revenue	2.500	2.500	Continuation of the expansion and upgrade of telecommunications infrastructure at the Ministry of Community Development and communication and media services at Ministry of Housing and the Environment
Institutional Strengthening of Public Sector Administrative Services	27.045	Annual	General Revenue	27.045	27.045	Completion of consultancy to establish an Employee Assistance Programme (EAP) in the Public Service; continuation of the work programme by the Occupational Safety and Health Authority; strengthening of records management and customer service centres in the Judiciary; commencement of the Rationalization and Development of the Government Printery and the continuation of expansion of televising and broadcasting of Parliamentary proceedings.
Public Sector Reform Computerisation	162.935	Annual	General Revenue	162.935	162.935	Continuation of computerization projects throughout the public sector in Trinidad; automation of passports; upgrade of ASYCUDA software by the Customs and Excise Division; computerization of the Police Service, the Judiciary and the Inland Revenue Department.
Rehabilitation of Public Buildings, Trinidad	64.668	Annual	General Revenue	64.668	64.668	Continuation of the renovation and refurbishment of public buildings including Trinidad House, Treasury Building, District Revenue Offices, Eric Williams Finance Building, National Security Head Office, Immigration Offices, North and South Forestry Offices, Works offices, PTSC Compound, Licensing Office, San Fernando and King's Wharf Building; outfitting of Tax Appeal Board, upgrade of physical amenities of Red House, renovation of Second Floor of E.F. 'Telly' Paul Building to accommodate the Environmental Commission; establishment of a production house, and refurbishment of Customs and Excise Regional Training School.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$m	DETAILS OF ACTIVITY 2011
Construction of Public Buildings, Tobago	47.132	Annual	General Revenue	35.800	35.800	Continuation of construction of Scarborough Financial Complex and vendors mall, Education Head Office; completion of upgrades at the Licensing Main Office, Works Main Office and the District Office at Moriah, construction of Settlements Head Office, restoration of Old Administrative Building, construction of the Prime Minister's Residence, Administrative Building Annex , Botanic Station Administrative Block and building for meteorological services.
Establishment of Mediation Centres	1.000	Annual	General Revenue	1.000	1.000	Conduct of skills enhancement programmes for mediators and mediation staff; upgrade of the mediation drama/therapy public education project; launch of programmes for restorative justice week; and continuation of social support programmes for clients of mediation centres.
Improvement/Refurbishment to Court Facilities	57.400	Annual	General Revenue	57.400	57.400	Rehabilitation of both Halls of Justice, installation of security systems, refurbishment of Magistrates' Courts, provision of accommodation for expansion of the Rio Claro Magistrates' Court, Provision of accommodation for the San Fernando Magistrates' Court, Restoration of the San Fernando Supreme Court Building, Provision of Accommodation for Court Administration Offices; improvement works and furnishing of the Industrial Court; establishment of the Equal Opportunities Commissions and Tribunals; and acquisition of property.
Improvement/Refurbishment of Public Buildings, Tobago	1.700	Annual	General Revenue	1.700	1.700	Establishment of an office for the Prime Minister in Tobago; refurbishment of quarters and refurbishment of Windward Meeting and Conference Centre.
Improvements to Customs and Excise Division	2.200	Annual	General Revenue	2.200	2.200	Continuation of the acquisition of trained drug detection dogs for drug interdiction; paving of compound at Central Examination Station; and upgrade of Jetty at Port of Cedros.
Construction of Public Buildings, Trinidad	16.000	Annual	General Revenue	16.000	16.000	Preparation of final designs for the Forensic Science Centre DNA LAB; Construction of Official Residence for the Chief Justice; preparation of designs for Transport Depot, Princes Town and a Central Licensing Division in Chaguanas; and construction of Customs Facilities at Hart's Cut. Establishment of a Prohibited Immigration Center; Acquisition of Immigration Building.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Upgrading of Overseas Missions	43.000	2001	General Revenue	10.200	10.200	Refurbishment of Ambassador's Residence, United Nations; Chancery and three (3) GORTT- owned properties in Washington, Chancery and residence in Ottawa, Canada; and properties in Costa Rica. Provision of new residence for High Commissioner and refurbishment of residence of First Secretary in Jamaica; and preparatory designs for renovation of Consul General's residence in Toronto.
Restoration of Historic Buildings III	45.000	1998	General Revenue	0.500	0.500	Restoration works to Count de Lopinot's Estate House.
Institutional Strengthening of Ministries and Departments	57.798	Annual	General Revenue	57.798	57.798	Continuation of training and capacity building initiatives in Ministries and Departments including the Judiciary, Service Commission, Personnel Department, Planning, Economic and Social Restructuring and Gender Affairs, Housing and the Environment, Public Administration, Labour and Small and Micro Enterprise Development, Local Government and Science, Technology and Tertiary Education.
Computerisation Programme, Tobago	2.700	Annual	General Revenue	2.700	2.700	Networking of various Divisions of the Tobago House of Assembly; the Ministry of Tobago Development, Establishment of a Geographic Information System Platform and the purchase of computer hardware and software.
Institutional Strengthening of the Ministry of National Security	0.570	Annual	General Revenue	0.570	0.570	Institutional Strengthening of the Project Office and Immigration Division of the Ministry of National Security.
Construction of Public Buildings, Trinidad and Tobago	40.861	2006	General Revenues	17.700	17.700	Continuation of phase II construction of Institute of Marine Affairs; construction of the meteorological services building; construction of head office for YTEPP; Construction of Judges and Magistrates' housing in Tobago; and provision of accommodation for Tobago office of the Industrial Court.
Rehabilitation of Public Buildings, Trinidad and Tobago	130.500	2006	General Revenue	37.050	37.050	Continuation of works on Local Government Buildings; Reconstruction of Government Training Centre, Chaguaramas; construction of new buildings for T&T Hospitality and Tourism Institute; renovations to New City Mall and East Side Plaza, outfitting of accommodation for Tax Appeal Board; and 5 units at Flagstaff
Restoration of Historic Buildings	34.500	2006	General Revenue	14.800	14.800	Refurbishment of the President's Residence, finalization of restorative works at QRC, and consultancy services for works at Trinity Cathedral
Revision and Printing of Laws of the THA	0.500	Annual	General Revenue	0.500	0.500	To facilitate the Tobago Constitutional process

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
<b>Public Order and Safety</b>				<b>230.784</b>	<b>230.784</b>	
Improvement to Fire Stations	9.000	Annual	General Revenue	9.000	9.000	Improvements to Fire Service Buildings and Redevelopment of the Water Distribution System.
Improvement to Prison Facilities	15.600	Annual	General Revenue	15.600	15.600	Continuation of Improvement Works at Prison Buildings; Refurbishment of Youth Training Centre; and Upgrade of the Animal Husbandry.
Improvement to Defence Force Facilities	9.500	Annual	General Revenue	9.500	9.500	Improvement Works at Defence Force Headquarters and Granwood; Establishment of a Commissary; Upgrade of the Water Supply.
Improvement to the Coast Guard	47.200	Annual	General Revenue	47.200	47.200	Improvement Works to Coast Guard Facilities at Staubles Bay, Cedros, Galeota, Hart's Cut, Chaguaramas Heliport and Tobago; and purchase of Specialized Equipment.
Establishment of Municipal Police Units	1.300	Annual	General Revenue	1.300	1.300	Equipping of the Municipal Police Service of the Local Government Authorities.
Institutional Strengthening of the Ministry of National Security Divisions and Agencies	12.000	Annual	General Revenue	12.000	12.000	Continuation of Training for the Coast Guard, Air Guard, Regiment, Fire Service and Prison Service.
Construction of Court Facilities	90.000	2006	General Revenue	9.000	9.000	Commencement of construction of Magistrates' courts in Arima and Sangre Grande; provision of accommodation for the Special Criminal Court; and construction of office complex for Commissions and Tribunals in Tobago.
Construction and Upgrade of Regiment Facilities	29.500	Annual	General Revenue	29.500	29.500	Construction and Upgrade Works at Camp Ogden, Camp Cumuto, Teteron Bay Barracks, Camp Signal Hill and Camp Omega; Base Infrastructure for Camps at La Romain, Felicity and Forres Park.
Construction of Prison Facilities	5.000	2006	General Revenues	3.000	3.000	Construction of Quarters for Senior Officers, Senior Officers' Mess and Nursery at Golden Grove.
Improvement to the Air Guard	32.034	Annual	General Revenues	32.034	32.034	Upgrade of Piarco Air Wing to Air Guard Base; Purchase of Maritime and Land Surveillance Equipment and a Fixed Wing Twin Engine Trainer/Utility Aircraft; and Refurbishment of Aircraft C26.
Improvements to Police Stations	24.000	Annual	General Revenue	24.000	24.000	Improvement Works to Police Stations; acquisition of vehicles, furniture and equipment.
Improvements to Police Service	0.600	Annual	General Revenue	0.600	0.600	Continuation of the Establishment of a Police Refurbishment Unit, Homicide Prevention Unit and Incident Coordinating Centre.
Establishment of a Commercial Court	10.000	2011	General Revenues	0.200	0.200	Development of court model and identification of suitable property for outfitting.
Institutional Strengthening of the Police Service	5.100	Annual	General Revenue	5.100	5.100	Continuation of Training for the Police Service and Transformation of the Police Service.



PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Equipping of National Security Divisions and Agencies	32.750	Annual	General Revenue	32.750	32.750	Purchase of vehicles and equipment for the Coast Guard, Air Guard, Regiment, Defence Force Headquarters and Reserves, Fire Service, Prison Service and Immigration Division.
<b>SOCIAL INFRASTRUCTURE</b>						
<b><u>Education</u></b>				<b>60.085</b>	<b>60.085</b>	
Primary Schools Programme, Trinidad	3.700	Annual	General Revenue	3.700	3.700	Survey of schools sites, final payments for St. Pauls's AC Primary School; and installation of elevators in newly constructed schools.
Secondary Schools Programme, Trinidad	5.300	Annual	General Revenue	5.300	5.300	Construction of additional blocks; physical security of schools; school intervention strategies and the upgrade of sporting facilities in secondary schools.
Secondary Schools Programme, Tobago	4.300	Annual	General Revenue	4.300	4.300	Continuation of works at Roxborough Composite, Bishop's High, Scarborough Secondary, Mason Hall Government and Signal Hill Senior Comprehensive. Expansion of Goodwood and Speyside High Schools.
Primary Schools Programme, Tobago	19.150	Annual	General Revenue	19.150	19.150	Continuation of construction of Scarborough R.C. and Scarborough Methodist; upgrading of various schools including Bon Accord and Signal Hill Government, and Plymouth and St. Patrick's Anglican; continuation of the school grant programme and health and wellness programme; and computerisation of schools.
Special Education Programme, Tobago	17.140	Annual	General Revenue	22.135	22.135	Upgrade of the Happy Haven School for the Physically Challenged and the School for the Deaf in Tobago; research study on student under-achievement, Tobago Sci-Tech Exposition, and Popularisation of Science in Tobago.
Early Childhood Education Programme, Tobago	5.500	Annual	General Revenues	5.500	5.500	Establishment of an ECCE Unit, establishment of ECCE Centers and the extension and improvement to existing centres.
<b><u>Health</u></b>				<b>365.280</b>	<b>365.280</b>	
Health Sector Reform Programme	1253.000	1991	General Revenue	103.330	103.330	Upgrading and refurbishment works at hospitals and health centres nationwide; continuation of training of medical personnel and implementation of the National Health Information System.
Medical Facilities Upgrading Programme, Tobago	6.800	Annual	General Revenue	6.800	6.800	Procurement and installation of medical equipment at the Hospital and establishment of an integrated data network to link health facilities.
Public Health Facilities, Tobago	17.900	Annual	General Revenue	17.900	17.900	Upgrading of Waste Facility at Studley Park; expansion of Primary Health Care and upgrading of Local Health Facilities in Signal Hill.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Public Health Facilities, Trinidad	25.800	Annual	General Revenue	25.800	25.800	Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.
Infrastructure Improvements at Regional Health Authorities	51.000	Annual	General Revenue	51.000	51.000	Purchase of equipment for health institutions in all four Regional Health Authorities in Trinidad.
Special Programmes for Chronic Diseases	159.000	2001	General Revenue	112.900	112.900	Continuation of treatment programmes for Adult Cardiac Disease, continuation of Tissue Transplants and reduction of waiting list for surgeries.
Establishment of National Oncology Programme/Centre	143.090	2002	General Revenue	30.000	30.000	Re-commencement of construction of the National Oncology Centre.
Implementation of HIV/AIDS Programmes	250.000	2003	General Revenue	15.550	15.550	Purchase of Anti-Retro Viral (ARV) Drugs for use in the treatment of HIV/AIDS patients.
Community Medicine Programme	31.222	2006	General Revenue	2.000	2.000	Purchase of Mobile Units for the Regional Health Authorities.
<b><u>Housing and Settlements</u></b>				<b>31.200</b>	<b>31.200</b>	
Housing and Settlements Expansion Programme, Tobago	31.200	Annual	General Revenue	31.200	31.200	Reimbursement to HDC and continuation of housing construction at Castara, Blenheim and Adventure; designs for Roxborough and Charlotteville Expansion projects and at Mt. Irvine and Shirvan Road; consultancy services for developments at Belle Garden, Courland and Adelphi Estates and the special development at Windward; construction of box drain at Signal Hill; revitalization of previous NHA projects at Bon Accord, Kilgwyn, Buccoo and Speyside; disbursement of Home Improvement Grants and Subsidies; financial assistance for home completion; and new initiatives for the revitalization of Milford Court Commercial Plaza and establishment of Charlotteville Assisted Living Facility.
<b><u>Human Resource Development</u></b>				<b>231.303</b>	<b>231.303</b>	
Refurbishment of Technical Institutes	15.000	Annual	General Revenue	15.000	15.000	Improvement works at ECIAF, John Donaldson and San Fernando Technical Institutes.
Refurbishment of Teachers' Training Colleges	0.750	Annual	General Revenue	0.750	0.750	Continuation of upgrade works, acquisition of furniture and equipment for the Rudranath Capildeo Learning Resource Centre.
Libraries Programme, Trinidad	16.600	Annual	General Revenue	16.600	16.600	Upgrading of public libraries, purchase of books and materials for the National Library, the RCLRC and other public libraries; and acquisition of mobile libraries.
Libraries Programme, Tobago	3.350	Annual	General Revenue	3.350	3.350	Completion of repairs to the Roxborough, Scarborough and Charlotteville Libraries.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Skills Development Programme	66.700	Annual	General Revenue	66.700	66.700	Completion of designs and commencement of construction of Head Office for the NESC; refurbishment of YTEPP Centres, MIC and NESC Skills Technology Centres and the acquisition of tools and equipment for Technology Centres.
Establishment of a National Community College - COSTAATT	18.000	1999	General Revenue	18.000	18.000	Training of Faculty and Administrative staff of COSTAATT; continued provision of financial aid to COSTAATT students, expansion of tertiary level training programmes.
Science and Technology Development	7.153	Annual	General Revenue	7.153	7.153	Popularisation of science and technology through the staging of Sci-TechKnoFest; promotion of the Inventors and Innovators Prime Minister's Award; continuation of the Research and Development Foresighting exercise, continuation of the Exhibitions on the Environment project; presentation of NIHERST's President's Award.
Establishment of the University of Trinidad and Tobago	63.700	2004	General Revenue	63.700	63.700	Expansion and upgrading of UTT Campuses at Valsayn, Corinth, Pt. Lisas, Pt. Fortin, San Fernando, Chaguaramus, Eastern Caribbean Institute of Agriculture and Forestry, Waterloo and O'Meara.
Establishment of a National Accreditation Council	2.000	2004	General Revenue	0.500	0.500	Continuation of staff development and training programmes.
Development Works at the University of the West Indies	38.000	Annual	General Revenue	38.000	38.000	Continuation of construction at the Teaching and Learning Complex and completion of St. John's Road Hall of Residence. Expansion of the Law Faculty and construction of a building for the Seismic Research Center
Skills Development Programme, Tobago	1.500	Annual	General Revenue	1.500	1.500	Refurbishment of Skills and Trade Centres in Tobago
Establishment of Community College, Tobago	0.050	Annual	General Revenue	0.050	0.050	Development of Tobago Community College
<b><u>Social and Community Services</u></b>				<b>177.370</b>	<b>177.370</b>	
Construction/Upgrade of Sport and Youth Facilities, Tobago	27.000	Annual	General Revenue	27.000	27.000	Continuation of construction of Shaw Park Regional Ground and Cultural Complex; refurbishment of Roxborough Sport and Cultural Complex; upgrade of hard courts and recreation grounds; construction of Community Swimming Pools; establishment of a Youth Empowerment Centre at Betsy's Hope; expansion of the Apprenticeship Service Programme; continuation of the Mobile Youth Health Centre project and expansion of the Mardon House Youth Development Centre.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Upgrading of Cemeteries and Cremation Facilities	4.000	Annual	General Revenue	4.000	4.000	Development of a national policy and programme of action with regard to burial grounds, cremation sites and crematoria and continuation of the upgrade of existing cemeteries and cremation sites by local government authorities.
Establishment of Social Services Facilities and Facilities for the Socially Displaced	55.670	Annual	General Revenue	55.670	55.670	Upgrade works at St. Michael's School for Boys, St. Dominic's Home, Princess Elizabeth Home for Retarded Children and Josephine Shaw House for Women, provision of financial assistance to Halfway House for Ex-prisoners owned by NGO's for infrastructure works and construction of a Social Displacement Centre at Queen Streets in Port of Spain and a Remand Home for Female Offenders at Aripo.
Social Services Programme, Tobago	5.800	Annual	General Revenue	5.800	5.800	Establishment of probation hostels; provision of home care services for the elderly under the Golden Apple/Adolescents Partnership Programme and establishment of four Senior Citizen Centres; training in technical skills and provision of education for Adolescent Mothers; provision of training and assistance to micro-enterprise entrepreneurs and the unemployed and provision of assistance to ex-prisoners.
Community Development Programme	6.100	Annual	General Revenue	6.100	6.100	Building capacity for implementation of disaster preparedness and mitigation projects in Municipal Corporations and the continuation of of community-based micro credit and telecentre projects.
Cultural Programmes and Facilities, Tobago	50.000	2002	General Revenue	0.100	0.100	Construction of an Audio Visual Recording Studio.
Scholarship Programmes	0.200	Annual	General Revenue	0.200	0.200	Provision of scholarships to residents of Government sanctioned homes and orphanages.
Construction and Upgrade of Cultural Facilities, Trinidad	100.000	2006	General Revenue	7.750	7.750	Upgrade of the former Administration Building at Queen's Hall; Acquisition of books and minor renovation works at Naipaul House - House for Mr. Biswas; Acquisition of exhibits, refurbishment of building, design and installation of Museum Exhibits at Sugar Museum (Sevilla House) and at Community Museums; Research, photograph digitization and design work for the Virtual Museum; Conduct feasibility study to expand the National Museum Building and acquire additional property; upgrade works at the National Heritage site at Nelson Island; completion and stocking of the Military Library; continuation of phase III of the conversion of the Little Carib Theatre to a Black Box and the establishment of Cultural Industries.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2011 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$Mn	DETAILS OF ACTIVITY 2011
Youth Programme, Trinidad	100.000	2003	General Revenue	11.300	11.300	Conduct of Caravans/Eduvans under the Youth Health Programme; implementation of programmes under the National Youth Policy; provision of financial assistance to Youth Non Governmental Organizations and continuation of the Youth RISE Project.
Construction/Upgrade of Sport and Youth Facilities, Trinidad	14.100	Annual	General Revenue	14.100	14.100	Refurbishment of Youth Development and Apprenticeship Centres and Youth Training Facilities; and upgrade of the Ministry's Indoor Sporting Facilities and public Swimming Pools.
Development of Recreational Facilities	17.000	Annual	General Revenue	17.000	17.000	Continuation of improvement works on recreational facilities throughout Trinidad by Local Government Authorities and upgrade works to the Botanic Gardens and Queen's Park Savannah.
Buccoo Integrated Community Development Programme	5.000	2005	General Revenue	5.000	5.000	Completion of the construction of an integrated facility for goat racing, beach and fishing facilities and recreational jetties at Buccoo.
Construction and Upgrading of Community Facilities, Tobago	3.400	Annual	General Revenue	3.400	3.400	Continuation of construction and upgrades at community centres including John Dial, Betsy Hope, Signal Hill, Speyside, Charlotteville, Belle Garden; construction of a new community centre at Lowlands; construction of the Roxborough Multi-Purpose Facility; construction of the Women's Federation Head Quarters Building at Signal Hill; Construction of vendor's booth and restaurant at Pembroke Heritage Park and the continuation of the Community Enhancement Project.
Improvement to Community Facilities, Trinidad	6.395	2005	General Revenue	4.500	4.500	Improvement of Export Centres and Civic Centres and Complexes in communities throughout the country.
Construction and Upgrade of Community Facilities	0.300	Annual	General Revenue	0.300	0.300	Relocation of the Community Education Training, Information and Resource Centre.
Social Services Programmes, Trinidad	100.000	2006	General Revenue	14.150	14.150	Continuation of the Poverty Reduction Programme, Community Outreach and Scholarship Programmes and provision of financial assistance to the Board of the Children's Authority.
Disaster Preparedness and Mitigation Programme. Tobago	1.000	Annual	General Revenue	1.000	1.000	Establishment of Community Response and Emergency Support Teams.
<b>Total for Tranche</b>				<b>2339.938</b>	<b>2339.938</b>	

## TRANCHE V

## PUBLIC SECTOR INVESTMENT PROGRAMME - 2011

Conversion rates of US\$1 = TT\$6.30 and Euro 1 = TT\$9.10 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2011 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2011 TT\$ MIN.	DETAILS OF ACTIVITY 2011
<b>ECONOMIC INFRASTRUCTURE</b>							
<b><u>Drainage</u></b>				<b>83.000</b>	<b>83.000</b>	<b>0.000</b>	
Comprehensive Drainage Development Programme	260.000	1994	General Revenue	8.000	8.000	0.000	Commencement of the re-design of the Mamoral Dam and Flood Detention Reservoir project.
Major Drainage Works, Trinidad T5	200.000	2006	General Revenue	75.000	75.000	0.000	Continuation of projects under the National Programme for the Upgrade of Drainage Channels and continuation of the Comprehensive Drainage Development Studies.
<b><u>Manufacturing</u></b>				<b>103.000</b>	<b>103.000</b>	<b>0.000</b>	
Development of Industry T5	1109.000	2006	General Revenue	103.000	103.000	0.000	Continuation of construction of the Wallerfield Industrial and Technology Park (Tamana InTech Park); Commencement of construction of the Factory Road Industrial Park (Phase I); Continuation of upgrade works at existing Industrial Parks; Promotion of the Tamana InTech Park for tenancy; Conduct of Due Diligence and Research on prospective tenants at the Park; and continued implementation of the Single Electronic Window for Trade and Business Facilitation.
<b><u>Roads and Bridges</u></b>				<b>508.590</b>	<b>508.590</b>	<b>0.000</b>	
Road Infrastructure Improvement Programme	700.000	2006	General Revenue	508.590	508.590	0.000	Continuation of construction works on the UBH-CRH Interchange; continued rehabilitation of roads and bridges, implementation of traffic management measures and alternative access routes.
<b><u>Tourism</u></b>				<b>17.000</b>	<b>17.000</b>	<b>0.000</b>	
Tourism Development programme T5	400.000	2011	General Revenue	17.000	17.000	0.000	Construction works at the Vanguard Hotel Ltd. (formerly Tobago Hilton Hotel) and the Trinidad Hilton and Conference Centre.
<b><u>Transport and Communication</u></b>				<b>57.000</b>	<b>57.000</b>	<b>0.000</b>	
Driver and Vehicle Licensing Authority	420.000	2009	General Revenue	2.000	2.000	0.000	Establishment of the Driver and Vehicle Licensing Authority of Trinidad and Tobago (DVLATT).
Sea Transport	408.127	2007	General Revenue	55.000	55.000	0.000	Upgrade of Terminal Facilities at Flat Rock, San Fernando and Port of Spain and design and construction of berthing and terminal facilities at Chaguaramas.
<b><u>Urban and Regional Development</u></b>				<b>155.000</b>	<b>155.000</b>	<b>0.000</b>	
Community Development T5	330.000	2005	General Revenue	155.000	155.000	0.000	Management and implementation of large-scale rural and urban development projects.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2011 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2011 TT\$ MIN.	DETAILS OF ACTIVITY 2011
<b><u>Water and Sewerage</u></b>				<b>176.000</b>	<b>176.000</b>	<b>0.000</b>	
Water Supply Projects	200.000	2006	General Revenue	176.000	176.000	0.000	Construction of water treatment plants; refurbishment of water treatment systems; construction of booster pumping stations and wells; installation of pipelines; construction of service reservoirs; preparation of designs and procurement of survey and design consultants and equipment for the navet trunk main and distribution system; Refurbishment of Arena, Navet, North Oropouche and Hollis WTP; procurement and installation of portable WTPs and storage tanks.
<b>PRODUCTIVE SECTORS</b>							
<b><u>Agriculture</u></b>				<b>325.210</b>	<b>325.210</b>	<b>0.000</b>	
Agricultural Land Development T5	325.210	2007	General Revenue	325.210	325.210	0.000	Establishment of fifteen large commercial farms in Trinidad; development of lands at Caroni and Orange Grove by the Estate Management and Business Development Company Limited; commencement of a food basket road programme and accelerated pond construction programme.
<b><u>Energy</u></b>				<b>282.800</b>	<b>282.800</b>	<b>0.000</b>	
NEC- Capital Works Programme	810.000	2007	General Revenue	282.800	282.800	0.000	Development of world -class ports to support downstream industries at Galeota and Pt. Lisas; development of new industrial sites at Pt.Lisas; construction of liquid multifuel pipeline from Point a Pierre to Caroni and from Caroni to Piarco.
<b>PUBLIC ADMINISTRATION</b>							
<b><u>Administration</u></b>				<b>109.900</b>	<b>109.900</b>	<b>0.000</b>	
Construction and Rehabilitation of Public Buildings, Trinidad T5	61.900	Annual	General Revenue	61.900	61.900	0.000	Modernisation of Registration Offices of the EBC; continuation of infrastructural works to Cipriani Labour College and C40 building; construction of Chaguanas, Arima, Rio Claro and Mayaro Libraries; Refurbishment of NBN building, and the construction of south and Tobago offices of the Ministry of the Attorney General.
Restoration of Historic Buildings T5	200.000	2006	General Revenue	48.000	48.000	0.000	Restoration of the Red House, Mille Fleur Building, Stollmeyer's Castle and Whitehall.
<b><u>Public Order and Safety</u></b>				<b>69.000</b>	<b>69.000</b>	<b>0.000</b>	
Construction and Upgrade of Coast Guard Facilities T5	24.000	2004	General Revenue	24.000	24.000	0.000	Upgrade of All Ranks Facility and Construction of Bachelors' Quarters and Male and Female Junior Rates Dormitory at Staubles Bay.
Construction and Upgrade of Regiment Facilities T5	17.500	Annual	General Revenue	17.500	17.500	0.000	Construction of Facilities at Camp Signal Hill, Camp Omega, Teteron Bay Barracks and Cumuto Barracks.
Construction of Court Facilities T5	100.000	2005	General Revenue	27.500	27.500	0.000	Provision of accommodation for the Chaguanas and Siparia Magistrates' Courts; and establishment of Centralized Coroners' Court and Petty Civil Court.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2011 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2011 TT\$ MIN.	DETAILS OF ACTIVITY 2011
<b>SOCIAL INFRASTRUCTURE</b>							
<b>Education</b>							
Early Childhood Education Programme	50.000	Annual	General Revenue	507.500 50.000	507.500 50.000	0.000 0.000	Continuation of construction on 21 centres in various locations including Malabar, Valencia, Morvant, Aranguez, Golconda, St Mary's Village and Retrench; and Upgrading/refurbishment of the stock of existing ECCE centres.
Primary Schools Programme, Trinidad	171.500	Annual	General Revenue	171.500	171.500	0.000	Continuation of construction of Primary Schools including Enterprise Government, Lengua Presbyterian, Fanny Village Government, Palo Seco Government, Arima New Government, Penal Rock Road S.D.M.S and Monkey Town Government; Completion of designs and commencement of construction of Primary Schools including Belmont R.C., Paramin R.C., New Grant Government and Chatham Government; Upgrading of facilities for computerization of schools; Construction of pre-engineered buildings; Refurbishment of primary schools; and Procurement of furniture and equipment.
Secondary Schools Programme, Trinidad	284.000	Annual	General Revenue	284.000	284.000	0.000	Continuation of construction programme for Secondary Schools throughout Trinidad and Tobago; procurement of furniture and equipment; improvement/refurbishment/extension to secondary schools; emergency upgrade to secondary schools; construction of temporary pre-engineered classrooms; upgrade/expansion of schools to facilitate single sex schools.
Upgrade of Facilities for Special Education Programmes	2.000	Annual	Infrastructure Development Fund	2.000	2.000	0.000	Continuation of comprehensive refurbishment works at 10 schools for Special Education including Wharton/Patrick School; Princess Elizabeth Home; School for the Blind, Santa Cruz, School for the Deaf, Cascade, Audrey Jeffers School for the Deaf, Lady Hochoy Centres at Cocorite, Gasparillo and Heights of Guanapo.
<b>Health</b>							
Health Sector Reform Programme T5	2000.000	2006	General Revenue	265.000 265.000	265.000 265.000	0.000 0.000	Completion of construction of the new Scarborough Hospital, commencement of construction of the new Point Fortin Hospital and construction of the Chaguanas District Health Facility.
<b>Housing and Settlements</b>							
Accelerated High Density Housing Programme T5	1600.000	2002	General Revenue	720.000 720.000	720.000 720.000	0.000 0.000	Continuation of construction of single and multiple family units through the Joint Venture and Infill Programmes and development of New Towns.
<b>Human Resource Development</b>							
Establishment of the University of Trinidad and Tobago T5	1800.000	2004	General Revenue	200.000 200.000	200.000 200.000	0.000 0.000	Establishment of the Main Campus of UTT at Tamana.



PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2011 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2011 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2011 TT\$ MIN.	DETAILS OF ACTIVITY 2011
<b>Social and Community Services</b>				<b>421.000</b>	<b>269.500</b>	<b>151.500</b>	
Academy for Performing Arts	1105.000	Annual	EXIM Bank China-RMB\$1022 Mn ; IDF - TT\$286 Mn	202.000	50.500	151.500	Completion of the construction of the South Academy for the Performing Arts at San Fernando and settlement of outstanding debts on the completed North Academy at Port-of-Spain.
Construction and Upgrade of Community Facilities, Trinidad T5	75.000	Annual	General Revenue	75.000	75.000	0.000	Continuation of construction and rehabilitation of community facilities throughout Trinidad.
Construction and Upgrade of Cultural Facilities, Trinidad T5	15.000	Annual	General Revenue	15.000	15.000	0.000	Commencement of construction of a Pan Chroming Factory, TUCO Convalescence Home; Renovation of Naparima Bowl and completion of Pan Trinbago Headquarters.
Implementation of Self Help Programmes	35.000	Annual	General Revenues	35.000	35.000	0.000	Provision of funding for the continuation of infrastructure works in communities aimed at improving the supply of: water, electricity, roads, drains, recreational facilities and community centres. Funding is also provided under the Minor Repairs and Reconstruction Grant to assist financially vulnerable citizens in the repair and maintenance of their homes.
Improvements to Recreational, Sport and Youth Facilities, Trinidad T5	94.000	Annual	General Revenues	94.000	94.000	0.000	Expansion works to the Emperor Valley Zoo; Upgrading of Corporation Grounds nationwide; Upgrading of Recreation Grounds, Parks and Spaces; Development of Yolande Pompey Recreation Ground into a Sub-Regional Recreation Sport Complex; Upgrade and Rehabilitation of Former Caroni Sport Facilities and Upgrading of Dwight Yorke Stadium and other Multipurpose Stadia.
<b>Total for Tranche V</b>				<b>4000.000</b>	<b>3848.500</b>	<b>151.500</b>	

**APPENDIX III**  
**PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2011**  
**ALLOCATION BY SECTOR**

SECTOR AND AREA	Total Allocation	Consolidated Fund	%	IDF	%
<b>ECONOMIC INFRASTRUCTURE</b>	<b>1962.772</b>	<b>863.182</b>	<b>28.301</b>	<b>1099.590</b>	<b>27.490</b>
Agriculture, Fisheries, Forestry	149.100	149.100	4.889	0.000	0.000
Drainage	171.400	88.400	2.898	83.000	2.075
Electricity	102.400	102.400	3.357	0.000	0.000
Environment	30.050	30.050	0.985	0.000	0.000
Land Acquisition	30.000	30.000	0.984	0.000	0.000
Manufacturing	126.300	23.300	0.764	103.000	2.575
Other Economic Services	111.582	111.582	3.658	0.000	0.000
Roads and Bridges	643.790	135.200	4.433	508.590	12.715
Tourism	41.600	24.600	0.807	17.000	0.425
Transport and Communication	182.100	125.100	4.102	57.000	1.425
Urban and Regional Development	179.250	24.250	0.795	155.000	3.875
Water and Sewerage	195.200	19.200	0.630	176.000	4.400
<b>PLANNING/PROJECT/PROGRAMME DEVELOPMENT</b>	<b>10.450</b>	<b>10.450</b>	<b>0.343</b>	<b>0.000</b>	<b>0.000</b>
Planning & Project Development	10.450	10.450	0.343	0.000	0.000
<b>PRODUCTIVE SECTORS</b>	<b>610.010</b>	<b>2.000</b>	<b>0.066</b>	<b>608.010</b>	<b>15.200</b>
Agriculture	325.210	0.000	0.000	325.210	8.130
Energy	282.800	0.000	0.000	282.800	7.070
Multi-sectoral	2.000	2.000	0.066	0.000	0.000
<b>ADMINISTRATION</b>	<b>1158.250</b>	<b>979.350</b>	<b>32.110</b>	<b>178.900</b>	<b>4.473</b>
Public Administration	635.466	525.566	17.232	109.900	2.748
Public Order and Safety	522.784	453.784	14.878	69.000	1.725
<b>SOCIAL INFRASTRUCTURE</b>	<b>3308.518</b>	<b>1195.018</b>	<b>39.181</b>	<b>2113.500</b>	<b>52.838</b>
Education	608.085	100.585	3.298	507.500	12.688
Health	630.280	365.280	11.976	265.000	6.625
Housing and Settlements	845.300	125.300	4.108	720.000	18.000
Human Resource Development	605.483	405.483	13.295	200.000	5.000
Social and Community Services	619.370	198.370	6.504	421.000	10.525
<b>GRAND TOTAL</b>	<b>7050.000</b>	<b>3050.000</b>	<b>100.000</b>	<b>4000.000</b>	<b>100.000</b>