



Republic of Trinidad and Tobago

# **PUBLIC SECTOR INVESTMENT PROGRAMME 2003 TOBAGO**



Ministry of Planning and Development

October 2002



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<b>CARICOM</b>	Caribbean Community
<b>CARIRI</b>	Caribbean Industrial Research Institute
<b>CBO</b>	Community based Organisation
<b>CBSL</b>	Caribbean Business Services Limited
<b>CDB</b>	Caribbean Development Bank
<b>CDF</b>	Community Development Fund
<b>CEC</b>	Certificates of Environmental Clearance
<b>COSTAATT</b>	College of Science, Technology and Applied Arts of Trinidad and Tobago
<b>DHF</b>	District Health Facility
<b>EC</b>	European Community
<b>ECCE</b>	Early Childhood Care and Education
<b>ECIAF</b>	Eastern Caribbean Institute of Agriculture and Forestry
<b>EDF</b>	European Development Fund
<b>EMA</b>	Environmental Management Authority
<b>GDP</b>	Gross Domestic Product
<b>H&amp;OC</b>	Health and Outreach Centres
<b>HACCP</b>	Hazard Analysis Critical control Point
<b>HOME</b>	Housing Opportunities Made Easy
<b>HSRP</b>	Health Sector Reform Programme
<b>HRIS</b>	Human Resource Information System
<b>IBRD</b>	International Bank of Reconstruction and Development
<b>IDB</b>	Inter-American Development Bank
<b>IDF</b>	Infrastructure Development Fund
<b>WAN</b>	Wide Area Network
<b>NALIS</b>	National Library and Information Systems Authority
<b>NCSHL</b>	National Commission for Self Help Limited
<b>NGO</b>	Non Governmental Organisation

<b>NHA</b>	National Housing Authority
<b>NIPDEC</b>	National Insurance Property Development Company
<b>PSIP</b>	Public Sector Investment Programme
<b>REACH</b>	Realisation of Economic Achievement
<b>RHA</b>	Regional Health Authority
<b>SBDC</b>	Small Business Development Company
<b>SEMP</b>	Secondary Education Modernisation Programme
<b>SIP</b>	School Improvement Plan
<b>STP</b>	Sewerage Treatment Plant
<b>THA</b>	Tobago House of Assembly
<b>TIDCO</b>	Tourism and Industrial Development Company
<b>TTBS</b>	Trinidad and Tobago Bureau of Standards
<b>TTMF</b>	Trinidad and Tobago Mortgage Finance Company
<b>UDECOTT</b>	Urban Development Corporation of Trinidad and Tobago
<b>UWI</b>	University of the West Indies
<b>WAN</b>	Wide Area Network
<b>WASA</b>	Water and Sewerage Authority
<b>WTP</b>	Water Treatment Plant
<b>YTEPP</b>	Youth Training and Employment Partnership Programme

## **INTRODUCTION**

1. The 2003 PSIP for Tobago falls within the framework of the Government's vision for Trinidad and Tobago to achieve developed country status by 2020 and its commitment to ensuring that the benefits of growth and development are distributed equitably across all segments of the society and all regions of the country.

2. The preparation of a long term National Development Plan to 2020, has been initiated. The work undertaken so far has focused on the collection of information on a range of economic and social characteristics of the country's performance including demography, economic parameters, social indicators such as education and health, human development, labour market, infrastructure, access to utilities, technology achievement, competitiveness and the environment. A number of developed and emerging countries have been selected as comparators, and parameters considered as important benchmarks of developed country status have been identified. This initial exercise has revealed the gaps between the present levels of performance of Trinidad and Tobago and those of developed countries, and consequently the strides which must be taken to propel the country toward developed country status.

3. Towards the achievement of this Vision, the Government will embark on broad-based consultation with a comprehensive range of national stakeholders, community groups and interests to build consensus on and commitment to the national, regional and sectoral policies, strategies and programmes required to close the gaps between where we are and where we should be as a developed country by 2020.

4. The Government has acknowledged the need to give special emphasis to Tobago as part of its thrust to achieve developed country status by 2020. In this context, a Task Force has been appointed with a mandate to prepare a comprehensive development plan for Tobago, bearing in mind the need to maintain Tobago's status as a green location. The mandate further requires that consideration be given to natural gas as a main driver, given its potential for encouraging development in a non-polluting environment. The

specific circumstances and uniqueness of Tobago will be given recognition, and policies, strategies and programmes appropriate to the key developmental issues and strategic advantages of Tobago will be devised within the national strategy for 2020.

5. The imperative of transforming the present levels of Tobago's socio-economic performance to the attainment of a standard of living of developed countries will inform the public sector investments in Tobago. In view of the quantum leap to be taken, the development priorities must be specified into short and medium-term budgetary requirements and indicative long-term resource implications.

6. The Government is committed to give emphasis to the key social and economic issues confronting the country's sustainable development and the achievement of an appreciable improvement of living standards. It is recognized that there is a need for clearly identifying and articulating the specific interventions in Tobago's development towards which Government's investments for fiscal year 2003 have been targeted. Accordingly, this document entitled Public Sector Investment Programme 2003- Tobago, was prepared in an attempt to present all the programmes and projects aimed at advancing the sustainable development of Tobago in a single volume for ease of reference.

### **Fiscal Year 2002**

7. In fiscal year 2002, the sum of \$110.3 million was allocated to the Tobago House of Assembly (THA). This represents an increase of \$11.72 million over the 2001 allocation of \$98.6 million. The funds were provided for investments in the following areas: Agriculture, Tourism, Education, Housing and Settlements, Water and Sewerage and Social and Community Services. In addition the sum of \$93 million was transferred from the Overdraft Lending Facility. The total sum provided to the THA in fiscal year 2002 therefore was \$203 million.



8. In terms of the utilization of the PSIP 2002 resources, as at September 30, 2002, the sum of \$98.8 million was expended, reflecting an implementation rate of 90%. This demonstrates almost the same level of use of the PSIP resources as in fiscal year 2001 when \$98.6 million or 100 % of the allocation was used. Out of the total sum of \$203.8 million provided to the THA in fiscal year 2002, \$191.8 million was utilized.

### **Fiscal Year 2003**

#### **Size and Composition of the Tobago PSIP**

9. The preparation of the 2003 PSIP for Tobago marks the initial step in the journey towards the long term goal of achieving developed country status by 2020.

10. Given Tobago's specific development challenges, emphasis will be placed on Social Infrastructure, in particular, Education and Health, and Economic Infrastructure, specifically Roads and Bridges, Water and Sewerage, Transport and Communication and Drainage.

11. The PSIP allocations reflect the Government's resolve to squarely address the problems identified and to put Tobago on the path to development on par with the rest of the country. The problem of lack of economic diversification is being addressed through the allocation of resources for expansion in areas such as light manufacturing, agriculture and fishing. An important area of focus will be the development of the Cove Industrial Estate. It is expected that the opening up of this Estate will heighten the interest of the private sector and spawn a wide range of enterprises. This in turn will serve as a catalyst for increased economic activity and job creation, not only in the Estate, but also in other parts of Tobago.

12. The physical and social infrastructure problems are being addressed through allocations for the improvement of priority roads and bridges, rehabilitation and

construction of public buildings, rural electrification, improvements to and expansion of the water distribution network.

13. The Government is of the firm view that the human resource development issue is most critical to the solution of many of the other problems facing Tobago. The PSIP will therefore reflect allocations in the area of education and training at all levels. Particular attention will be given to quality improvements in the areas of Early Childhood Care and Education as well as Primary Education through the World Bank-assisted Fourth Basic Education Programme, and reform of Secondary Education through the IDB-assisted Secondary Education Modernization Programme. It is also noteworthy that at the tertiary level, it is proposed that Tobago will be adequately served by the College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT).

14. In fiscal 2003 the Government will direct investment in Tobago towards development of the economic and social infrastructure to a level that is conducive to encouraging private sector investment. The Government sees such investment as a first step in putting in place the ancillary social services to improve the quality of life of the residents of Tobago. In this regard, more than 50 % of the Tobago PSIP 2003 will be allocated to the social sector.

**TABLE 1**

**TOBAGO PUBLIC SECTOR INVESTMENT PROGRAMME - 2003  
SECTORAL ALLOCATIONS**

<b>SECTOR</b>	<b>ALLOCATION (\$ Mn)</b>	<b>%</b>
Productive	0	0
Economic Infrastructure	47.157	42
Social Infrastructure	62.815	56
Public Administration	4.200	2
Planning & Development	0	0

15. A total of \$104.1 million or 11.5 % of the overall PSIP has been allocated to the Tobago House of Assembly in fiscal year 2003. Of the allocation to line Ministries, approximately \$9.1 million is allocated specifically to programmes and projects to be implemented in Tobago by the Judiciary, Office of the Prime Minister, the Ministry of National Security and the Ministry of Works and Transport. The allocation to the Judiciary includes provision for the Rehabilitation of the Hall of Justice in Tobago. The Office of the Prime Minister has been funded to undertake the Extension of Prison Facilities in Tobago, the establishment of a Technology Centre at Goldsborough, a programme of Music, Dance and Arts in Tobago's Schools and the procurement of a vehicle for the Immigration Department in Tobago. The Ministry of Works and Transport has been allocated funds for the Drydocking of the Panorama, and the Ministry of National Security for the Roxborough Police Station. The total PSIP allocation to Tobago is \$113.2 million.

16. In addition, national programmes being implemented by line Ministries and Executing Agencies will also redound to the benefit of residents of Tobago. These programmes include: capacity building, and qualitative enhancement in the secondary education sector under the SEMP, the Road Improvement Programme, National Highways Programme, the EU-funded Poverty Alleviation Programme, the IDB-assisted programmes on the Community Development Fund, and Aviation Security, and the Special Programme for HIV/AIDS to be implemented by the Ministry of Health.

### **Financing of the 2003 PSIP for Tobago**

17. The financing of the 2003 PSIP for Tobago, is incorporated in the Consolidated Financing Proposal of the PSIP 2003 for Trinidad and Tobago. The review of the PSIP 2002 is contained in the first part of this document while the programme of planned investments for fiscal year 2003 is contained in the second part. A breakdown of the allocations for fiscal 2003 is given in Appendix I.

## **REVIEW OF THE 2002 PROGRAMME**

### **ECONOMIC INFRASTRUCTURE**

#### **Agriculture, Forestry and Fishing**

18. In fiscal year 2002, the sum of \$3.9 million was allocated to agriculture projects in Tobago under the Public Sector Investment Programme, in keeping with Government's policy of employment creation, national food and nutritional security and increasing the contribution of agriculture to Gross Domestic Product. Additionally, agriculture forms a vital element in the development of Tobago's economy.

19. Funds amounting to \$0.1 million were utilized for the development of a Demonstration and Training Centre at Goldsborough, for purchase of necessary materials and supplies and conducting relevant training. At the Scarborough market, the sum of \$1.0 million was spent on upgrading the fishmeal plant and cold storage facilities and for renovating the craft market. Additionally, \$0.1 million was utilized to complete works on the renovation of the Roxborough market facilities. The sum of \$0.067 million was spent on the renovation of the Plymouth Craft Market.

20. The sum of \$0.1 million was expended under the Development of Irrigation Facilities programme for the purchase of equipment, installation of an irrigation system, renovation of the nursery shed for seedling production and technical assistance. A total of \$0.5 million was utilized for the completion of site surveys and initiation of preliminary designs for the Delaford Fishing Centre. The landing facilities of existing fishing centres at Buccoo, Mt. Irvine and Scarborough, were also upgraded to meet international HACCP standards at a cost of \$0.5million. With respect to the improvements to reefs at Buccoo and Speyside, \$0.2 million was utilized to conduct education and training programmes. Additionally, \$0.2 million was spent on the preparation of Terms of Reference for a Feasibility Study to reduce coastal pollution.

21. Under the Land Management services sub-sector, \$0.2 million was utilized for the sub-division of estates and the implementation of the Agricultural Information System and Inventory of State Lands projects. Approximately \$0.1 million was utilized for training in post-harvest technology, and purchasing an ice plant at Studley Park. The sum of \$0.1 million was spent on the rehabilitation of the Lure Estate to cultivate cocoa and other crops.

### **Drainage and Flood Control**

22. In fiscal year 2002, the Tobago House of Assembly continued its drainage and irrigation improvement works and expended a total of \$8.8 million on the following projects: Milford Coastal Protection; Providence Road; Carnbee Main Drain; Streets of Plymouth; and Milford Road Esplanade Project. Work on Phase I of the Milford Road Esplanade Project was completed.

### **Electricity**

23. Under the Rural Electrification programme, 96% of the \$0.2 million allocation was spent to complete the extension of the electricity supply to areas in Hope, Golden Lane, Gaskin Bay Road, Zion Hill, Eboe Gully and Whim.

24. The sum of \$0.15 million was spent on the Street Lighting Programme in the following areas/districts: Milford Road (Big Hole); Lammy Trace (Argyle); Darrel Spring Trace; Mt. Hay Trace; Mt. Zion Trace; Arnos Vale Road; New Wood Trace; Saw Mill Trace; Birchwood Triangle; Tank Road (Signal Hill); Putney Road (Kendal); Cambridge Trace (Goodwood); Sou Sou Lands; Breadfruit Alley and Bagatelle.

## **Roads and Bridges**

25. The Tobago House of Assembly (THA) continued to upgrade and expand the road network throughout the island. A total of \$20.8 million, supplemented by a transfer of \$55.9 million from the Overdraft Loan Facility under Roads and Bridges was utilized to undertake significant road improvement projects in several districts. Construction of retaining walls and road improvements were undertaken at Lowlands/All Fields Crown Trace; King Street; Delaford; Rousseau Trace; Canaan/Bon Accord; Easterfield Trace/Caledonia; Lucy Vale Road; Sou Sou Lands and Friendsfield Road.

26. Other improvement works were also carried out at Milford Road Esplanade; Belmont Road; Observatory Road; Charlotteville and Roxborough/Bloody Bay. In addition, work continued at John Dial/Hope where two (2) bridges were widened and the roadway was resurfaced to facilitate public access to beaches. Construction of a retaining wall was also completed at Parlatuvier, Northside Road.

27. The THA also completed work at Montgomery Road; Milford Road (sidewalk); Stadium Access Road off the Claude Noel Highway; and constructed two (2) retaining walls at Big Hole under the Remedial Works to Road Infrastructure Programme. The sum of \$56.0 million was spent on these infrastructural works.

## **Tourism**

28. A critical element of the tourism thrust was the improvement of the quality of the tourism product. This sector is one of the most dynamic within the local economy, accounts for over 50% of the island's GDP and contributes significantly to employment. In view of the importance of tourism, efforts were made to upgrade and improve the tourism infrastructure throughout the island. In this regard, major works were undertaken to advance the restoration of the Fort King George Heritage Park with expenditure amounting to \$5.0 million. Restoration work is approximately 35% complete. The sum

of \$0.5 million was spent on the procurement of a boat for reef patrols and management, while \$0.45 million was used for the Scarborough Beautification Project. At Fort Granby, a water supply line was installed and gazebos, benches and washroom facilities were constructed.

### **Transport and Communication**

29. In the area of sea transport, the sum of \$10.0 million was expended to offset the cost of repairs to the inter-island ferry, MF Panorama, totalling \$32.8 million. Major refurbishment works were also undertaken on the landings at Speyside, Charlotteville and Parlatuvier jetties at a cost of \$0.75 million.

### **Water and Sewerage**

30. In order to ensure an efficient and effective wastewater collection system, a total of \$0.8 million was utilized to connect both public and private customers to the existing Scarborough Wastewater Collection System and for payment of outstanding bills on the designs for an extended facility. The Scarborough County Hospital was also connected to the Scarborough Sewer System.

### **Business and Trade Expansion**

31. The development of manufacturing is one of the avenues identified for diversifying the economy of Tobago. A key element in the industrial development strategy is the establishment of an industrial estate at Cove. In 2002 the sum of \$3.0 million was expended towards the construction of infrastructure at the Cove Industrial Estate.

## **SOCIAL INFRASTRUCTURE**

### **Education and Training**

32. The sum of \$29.0 million was utilized in executing the programmes/projects in this sector. At the primary education level, the World Bank-assisted Fourth Basic Education Programme progressed satisfactorily in 2002 and the sum of \$25.9 million was expended in the following areas: completion of construction of two (2) primary schools at Buccoo and Castara; commencement of construction of the Scarborough Methodist Primary School; and continuation of construction of one (1) secondary school at Mason Hall.

33. In addition to World Bank loan resources, the sum of \$0.2 million of general revenues was utilized to undertake refurbishment works at five (5) primary schools: Plymouth Anglican; Charlotteville Methodist; St. Patrick's Anglican; Lambeau Anglican; and L'Anse Fourmi Methodist.

34. At the secondary school level, the Secondary Education Modernisation Programme (SEMP) was advanced in 2002 with the commencement of construction of the Goodwood Secondary School. Additional civil works in the secondary school sector were undertaken, financed through general revenue resources amounting to \$2.83 million including: improvement works at the Signal Hill Senior Comprehensive School; completion of construction of the Tobago Multi-faceted Educational Complex; and improvement works to Bishop's High School. Pedagogic reforms in the Education sector are also being undertaken mainly via the SEMP, these include: Curriculum Development; Teaching and Learning Strategies; Professional Development; Assessment, Testing and Evaluation; and Institutional Strengthening.

35. In the area of technical training, initiatives were undertaken for developing Tobago's human resource capital. In this regard, phase 1 of the establishment of the



Tobago Technology Centre at Goldsborough was completed. Consultancy services for the design of a new Scarborough Library were procured and refurbishment of the Charlotteville Library was approximately 20% complete.

## **Health**

36. Approximately 25% or \$14.8 million of Tobago's PSIP was allocated to the Health Sector in 2002. The sum of \$3.6 million was expended on the completion of designs for the construction of the new Scarborough Hospital and the procurement of medical equipment.

37. Construction works on the Canaan Health Centre is approximately 45% complete and a contract was awarded for the procurement of equipment. Renovation works commenced on health centres at Mason Hall, Castara, Les Coteaux, Bethel, Buccoo, Plymouth, Mt. St. George, Pembroke, Belle Garden, Delaford, Parlatuvier and Speyside.

38. The sum of \$0.7 million was used to effect repairs to the foundation and structural work at the public health facility at Signal Hill. The project is 70% complete. A pilot project under the Community Enhancement Programme which included a clean-up campaign throughout the island was undertaken at a cost of \$0.4 million. The Studley Park Integrated Waste Facility was upgraded with the erection of a fence and security booth.

## **Social and Community Services**

39. In 2002, the Tobago House of Assembly continued its efforts towards the eradication of poverty and improvement of the skills base. In this regard, \$0.3 million was utilized for micro-enterprise development under the Realization of Economic Achievement (REACH) programme. The sum of \$0.3 million was also used to purchase materials, equipment, computer software and hardware for probation hostels in Tobago.

40. Approximately \$1.8 million was used for construction and refurbishment works at community centres at Hope, Argyle and Golden Lane. Other activities undertaken by the Tobago House of Assembly include construction works at the Eastside Steel Orchestra Pan Theatre (ESOPT) and the Tobago Handicraft Market at Scarborough (THMS). At the ESOPT, plumbing, electrical works, installation of doors and windows, painting and external works have been completed, while construction of the stage is 60% complete. At the THMS, foundation works were completed.

## **Housing and Settlements**

41. In the housing sector, focus was placed on the continuation of work on Phase I of the Blenheim Housing Estate on which \$2.5 million was expended. Utilising the sum of \$0.6 million from the Overdraft Lending Facility, land use plans and designs were prepared for the Adventure Estate Housing Project.

## **Sport and Youth Development**

42. Construction of the Shaw Park Regional Recreation Ground and Cultural Complex continued in fiscal year 2002 with an overall expenditure of \$1.0 million. Project activities that have been completed include: construction of a new pavilion, media booths and lunch room; upgrading of the players pavilion and dressing rooms;

improvement work on the field; erection of a scoreboard and paving of the yard. At the Goodwood and Speyside Hard Courts, change rooms were constructed and seating provided at a cost of \$0.1 million.

43. In the area of youth development, the site for construction of a Youth Empowerment Centre at Castara was prepared in anticipation of the commencement of construction works in fiscal year 2003.

### **Public Administration**

44. The sum of \$2.1 million was spent to develop human capability in Tobago through the provision of financial assistance to students on existing scholarship awards and the award of six (6) new scholarships to pursue tertiary level training. Training for the personnel at the Works Division was provided at an additional cost of \$0.1million.

45. The sum of \$0.5 million was spent on the acquisition of four (4) trucks and two (2) jeeps for the Divisions of Infrastructure and Public Utilities and Health while rehabilitation and refurbishment work was undertaken on the Chief Secretary's residence. The construction of the Administration Building at Calder Hall was also completed at a total cost of \$1.5 million. Additionally, the sum of \$2.5 million from overdraft facilities was expended as part payment for the acquisition of the NIPDEC Warehouse and Cold Storage facility. This facility would provide critical refrigeration services primarily to the fishing sector and to other sections of the island's community.



## **THE 2003 PUBLIC SECTOR INVESTMENT PROGRAMME FOR TOBAGO**

### **ECONOMIC INFRASTRUCTURE**

#### **Agriculture, Forestry and Fishing**

46. Agriculture, forestry and fishing in Tobago has been allocated the sum of \$1.8 million in the 2003 PSIP. This is expected to contribute towards achieving increased competitiveness in the export market. Fisheries development has been allocated \$0.6 million for: improvement to Buccoo Reef Marine Park in the areas of management and ecological monitoring; improvement to reefs at Speyside; improvement to or construction of facilities at Mt. Irvine, Buccoo, Castara, Pigeon Point and Delaford; flying fish processing; purchase of tools and equipment for aquaculture; and for participation in negotiations for a Fishing Agreement between Trinidad and Tobago and Barbados.

47. The sum of \$1.2 million has been allocated in fiscal year 2003 to a wide range of projects in the sector. Agriculture will benefit from the provision of resources for the following:

- establishment of processing facilities for Coconut, Bay Leaf oil and Pigeon Peas;
- development of Hot Pepper cultivation at Roxborough;
- research and development of local herbal teas and culinary herbal products;
- training and development in post-harvest technology;
- development of a Demonstration and Training Centre at Goldsborough;
- development of Government Stock Farm;
- establishment of Agro-Processing Facilities; and
- establishment of an animal quarantine station.

48. In the fisheries sector, the projects which will also receive funding in fiscal year 2003 are the following:

- development of Fishing Port at Scarborough.
- training of fishermen in marketing and distribution;
- establishment of a fishing tournament for local fishermen;
- water quality monitoring and mounting of signs at the Speyside Reefs Marine Park;
- mounting of signs and construction of moorings at Buccoo Reef; and
- ornamental aquaculture feasibility.

49. Activities which have also been funded in fiscal year 2003 to support the agriculture, forestry and fisheries sector include the sub-division of agricultural State lands; data collation for a Land Information System; and market research and development.

### **Business and Trade Expansion**

50. The development of a light manufacturing sector is one of the main strategies for the diversification of the economy in Tobago. As such, a provision of \$0.3 million is made in the 2003 PSIP for the preparation of land use and environmental management plans for the development of the Cove Industrial Estate, where the focus will be on export related enterprises.

### **Drainage and Flood Control**

51. A total of \$7.0 million has been provided to continue improvement works to Tobago's drainage and irrigation infrastructure through the following seven (7) projects: Milford Coastal Protection; Carnbee Main Drain; Page Gully-Mason Hall; Hooglie Bush Drain-Moriah; Louis D'or, Moriah Recreation Ground and facilities, and Restoration of Swallows and Pigeon Point Beaches.

**Electricity**

52. The sum of \$0.6 million is provided to continue the electrification programme in Tobago. Of that sum, \$0.5 million will be utilized to commence the lighting of the Claude Noel Highway.

**Roads and Bridges**

53. A total of \$11.6 million has been allocated in 2003 for the improvement of priority roads including secondary roads and bridges throughout Tobago. Of this sum, \$5.0 million will be utilized to complete construction of the L'Anse Fourmi/Charlotteville Road. Other priority projects which will receive attention are: the completion of Belmont Road; Roxborough/Bloody Bay Road; major improvement works on village streets (Secondary Roads); Observatory Road; Northside Road; Windward Road and Public Access to Beaches.

**Tourism**

54. Tourism is currently the dominant sector in Tobago. While efforts are being made to diversify the economic base in Tobago, it is important to broaden and deepen the tourism infrastructure to facilitate an increased contribution from this sector to the national economy. Resources totaling \$5.3 million will be expended to continue to improve the quality of Tobago's tourism products. In this regard, upgrading work will continue on the following facilities: Fort King George Heritage Park; Fort Granby; Store Bay Beach Facility and Buccoo Beach Facility. A further \$0.2 million has been allocated to two historical site development projects.

**Transport and Communications**

55. An allocation of \$0.6 million is provided for the preparation of designs for the following landing jetties in Tobago: Studley Park; Speyside; King's Bay; Delaford and Pigeon Point. The inter-island ferry, MF Panorama, is critical to the socio-economic survival of Tobago. In this regard, the sum of \$6.0 million has been provided to offset arrears on the contract for the repairs to the MF Panorama. A further \$3.0 million was allocated to the Rehabilitation of the Crown Point Terminal Building. A further \$2.0 million is provided to purchase vehicles and equipment for the Departments of Works, Health and the Environment.

### **Water and Sewerage**

56. In pursuit of its objective to strengthen and expand the water distribution network to increase the overall water supply to its customers, the sum of \$0.9 million has been allocated to the THA to continue the implementation of the Short Term Investment Programme in Tobago. The main objective of the programme is to improve the level of service to customers who currently receive water for forty-eight (48) hours or less per week. When completed, these customers are expected to benefit from an increase in the level of service ranging from eighty-four (84) to one hundred and twenty (120) hours per week. Some households will receive a water supply for the first time. This programme is expected to be undertaken over the next three (3) years and activities to be undertaken include the laying of pipelines and the construction of new storage tanks and booster stations.

57. A further sum of \$1.0 million has been provided for the design of a sewage treatment facility to serve South West Tobago. The eventual construction of this facility will avert the risk to public health as a result of improperly treated effluents escaping through groundwater sources into the coastal waters of Tobago. The remaining allocation of \$4.0 million will be distributed among three projects, namely Scarborough Wastewater Collection System, Mains Extension Programme, and Sewerage Treatment Plants at Buccoo and Bon Accord.



## **SOCIAL INFRASTRUCTURE**

### **Education and Training**

58. The Tobago component of the World Bank-assisted Fourth Basic Education Programme, which is entering its final stages, will receive \$22.64 million for undertaking the following activities:

- final payments to contractors for the construction of Buccoo and Castara Government Primary Schools;
- completion of construction of the Scarborough Methodist Primary School; and
- completion of construction of the Mason Hall Government Secondary School.

59. Tobago will also benefit from the following projects under the World Bank Programme:

- completion of construction and outfitting of Early Childhood Care and Education centres;
- advancement of the School-based Management Programme through the implementation of School Improvement Plans (SIPs);
- provision of library books and textbooks; and
- provision of furniture and equipment for primary and secondary schools.

60. General revenues amounting to \$0.3 million will be used to finance preliminary activities for the construction of the Scarborough Roman Catholic Primary School.

61. Construction of the Goodwood Secondary School will be completed in 2003 under the IDB-assisted Secondary Education Modernisation Programme (SEMP). The technical upgrade of two (2) SEMP schools in Tobago - Bishop's High School and the Scarborough Government Secondary - to accommodate the establishment of multi-centres will commence in 2003. The reform of the secondary school system will continue in 2003 under the SEMP Programme. Project activities for curriculum development, teaching and learning strategies, professional development, testing and assessment and institutional strengthening will be advanced.

62. Additional works on the secondary school sector will be financed through general revenues totaling \$2.5 million. This investment will be used for improvement works at Bishop's High School, Scarborough Junior Secondary School, Roxborough Composite School, Signal Hill Senior Comprehensive School, and for equipping the newly constructed Tobago Multi-faceted Education Complex.

63. The sum of \$1.1 million will also be provided in 2003 to upgrade the library facilities in Roxborough and Charlotteville, including the completion of designs for construction of a new Scarborough Library. Additionally, an allocation of \$1.5 million is provided for continuation of construction of the Skills Development Centre (Phase II) at Goldsborough.

64. The Master Plan for COSTAATT, to be prepared with a loan of \$6.3 million (US\$1 million) from the CDB for which an application has been made, will address attention to the central campus and the Tobago campus of COSTAATT and will identify the human, organizational, physical, equipment and other needs that would enable them to enhance the educational services provided by COSTAATT. EU grant funding under

the 9<sup>th</sup> EDF will fund the pre-investment studies for COSTAATT out of which the scope of the EU investment in COSTAATT in Tobago will be determined.

## **Health**

65. An overall allocation in the sum of \$25.1 million has been provided for the upgrading and expansion of health facilities and service provision. Under the IDB-assisted Health Sector Reform Programme, \$20.0 million has been provided in 2003 for the construction of a one hundred-bed hospital at Scarborough. The Scarborough laundry would be re-constructed to provide improved services to the new hospital. The sum of \$1.0 million has been allocated to commence this project. Other works to be undertaken include: construction of District Environmental Health Care Centres at Canaan and Moriah (\$0.1 million); upgrading the Studley Park Integrated Waste Facility (\$0.8 million) and improvement works to the laboratory, mortuary and surgical Wards of the hospital (\$0.2 million). An additional sum of \$1 million has been provided for the purchase of ambulances to facilitate the provision of an island wide ambulance service for Tobago.

66. The Special Programme for HIV/AIDS, for which an allocation of \$10 million has been made to the Ministry of Health in fiscal year 2003, will give attention to Tobago as part of the overall national programme. The programme for the prevention and treatment of HIV/AIDS in Tobago to be undertaken with 9<sup>th</sup> EDF grant funds will be determined from the pre-investment studies to be undertaken in fiscal year 2003.

## **Housing and Settlements**

67. This sector will benefit from an investment of \$3.8 million to be spent on accelerating the development of Blenheim Housing Estate (\$1.5 million), the Castara Housing Estate (\$1.0 million), Roxborough Town Expansion (\$1.0 million) and the New Land Use Development Plan (\$0.3 million). The development of the Housing Estates will contribute significantly to improving the housing stock in Tobago. The Blenheim

site in particular will provide housing opportunities in an area away from the main commercial centres.

### **Social and Community Services**

68. Approximately \$1.4 million has been allocated for community development and welfare services in Tobago. Of this sum, \$0.15 million is provided for the upgrading of community centres in Mt. St. George. The support to Micro-enterprise development will continue in 2003 under the Realisation of Economic Achievement (REACH) project with an allocation of \$0.3 million, while the sum of \$0.3 million will be used for the establishment of a probation hostel.

### **Sport and Youth Development**

69. In the area of Sport and Youth development the sum of \$1.2 million is provided to the Tobago House Assembly to complete the construction of the Shaw Park Regional Recreation Ground and Cultural Complex and to undertake developmental works at various hard courts throughout Tobago. The Roxborough Cultural Complex is also allocated \$0.1 million and \$0.2 is set aside for the Youth Empowerment Centre at Castara. The Performing Arts Centre in Tobago will receive \$0.3 million to prepare designs for construction and restructuring of these facilities.

## **PUBLIC ADMINISTRATION**

### **Administrative Services**

70. Funds in the sum of \$3.0 million have been allocated to award additional scholarships and grants for studies in fiscal year 2003. An allocation is also provided to

continue staff training, particularly in the areas of computer literacy and strategic planning, for Divisions of the THA including Planning, Finance, Tourism, Agriculture, Social Services, Health and Works.

71. Work will continue towards the establishment of the Manpower/Human Resource Development Centre and Audit Information System. The Centre will provide training programmes based on the immediate needs of the Tobago economy including export promotion and industrial relations. The project comprises the procurement of facilities, furnishings and equipment, acquisition of an optimum stock for library services and the launch of a publicity campaign. The Information System is aimed at providing Labour Market information with speed and accuracy which is necessary for determining demand and supply imbalances and developing manpower policies for Tobago.

### **Rehabilitation and Construction of Public Buildings**

72. An investment of \$1.6 million has been made for the rehabilitation and construction of public buildings in Tobago for fiscal year 2003. Funds have been allocated to complete the extension works at Sandy Hall and to meet commitments for the construction and furnishing of Calder Hall. Designs will commence for the Office of the Chief Secretary which is to be constructed on Robinson Street in Scarborough. The sum of \$0.8 million has been provided to initiate the tendering procedures for the award of the contract to commence construction of a new Licensing Main Office on Old Government Farm Road.

### **Public Order and Safety**

73. The sum of \$0.6 million has been provided for the construction of a police station at Roxborough to be implemented by the Ministry of National Security.



**APPENDIX 1****TOBAGO PUBLIC SECTOR INVESTMENT PROGRAMME 2003  
ALLOCATION BY SECTOR**

	<b>TT\$Mn</b>	<b>%</b>
<b>ECONOMIC INFRASTRUCTURE</b>	<b>47.157</b>	
Agriculture, Fisheries, Forestry	1.832	2
Manufacturing	0	0
Drainage	7.000	6
Electricity	0.600	1
Environment	0	0
Land Acquisition	0	0
Roads and Bridges	11.600	10
Tourism	5.325	5
Transport and Communication	9.550	8
Water and Sewerage	5.900	5
Other Economic Services	4.350	4
Urban and Regional Development	0	0
<b>SOCIAL INFRASTRUCTURE</b>	<b>62.815</b>	
Education	26.540	24
Health	25.050	22
Housing & Settlement	3.750	3
Social and Community Services	2.975	3
Human Resource Development	4.500	4
Training and Support for Employment	0	0
<b>PUBLIC ADMINISTRATION</b>	<b>4.200</b>	
Administration	2.800	2
Public Order and Safety	1.400	1
<b>PLANNING/PROJECT PROGRAMME DEVELOPMENT</b>	<b>0</b>	
Planning & Project Development	0	0
<b>GRAND TOTAL</b>	<b>113.172</b>	<b>100</b>

**APPENDIX 2**

<b>PROJECT /PROGRAMME</b>	<b>ALLOCATION 2003</b>	<b>SOURCE OF FUNDING</b>	<b>DETAILS OF ACTIVITY 2003</b>
<b>ECONOMIC INFRASTRUCTURE</b>			
<b>Agriculture, Forestry and Fishing</b>	<b>1.832</b>		
Fisheries Development Programme	0.400	GORTT	Improvement to management and ecological monitoring at Buccoo Reef Marine Park; purchase of tools and equipment for aquaculture; negotiation of a Trinidad & Tobago and Barbados Fishing Agreement and improvement to beaches and landing facilities.
Agriculture, Fisheries and Forestry Development Programme	1.432	GORTT	Establishment of an agricultural land information system and training center at Goldsborough; training and development; improvement of market facilities at Roxborough; development of agro-processing facilities; establishment of processing facilities for Coconut, Bay Leaf and Pigeon Peas; sub-division of estates; market research and development ; water quality monitoring and mounting of signs at Speyside Reefs Marine Park; establishment of fishing tournament for local fishermen and for the development of a government stock farm.
<b>Drainage</b>	<b>7.000</b>		
Drainage Works	7.000	GORTT	Continuation of the Milford Coastal Protection Project and improvements to the general drainage and irrigation infrastructure via projects as defined by the THA.
<b>Roads and Bridges</b>	<b>11.600</b>		
Roads and Bridges Programme	11.600	GORTT	Completion of construction of L'Anse Fourmi/ Charlotteville and Belmont Roads, improvement of priority roads, and commencement of designs of Plymouth and Milford Road Bridges.
<b>Transport and Communication</b>	<b>9.550</b>		
Airport Infrastructure Development Project	3.000	GORTT	Rehabilitation of Crown Point Terminal Building.



PROJECT/PROGRAMME	ALLOCATION 2003	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2003
Construction of Jetties	0.550	GORTT	Continuation of refurbishment of landing facilities at Speyside, King's Bay, Delaford and Pigeon Point; and commencement of designs for a jetty at Studley Park.
Development of Marine Industry Infrastructure	6.000	GORTT	Final payments for repairs to the MF Panorama passenger ferry.
<b>Electricity</b>	<b>0.600</b>		
Electricity Programme,	0.600	GORTT	Continuation of priority rural electrification and lighting of the Claude Noel Highway.
<b>Tourism</b>	<b>5.325</b>		
Improvement in Basic Tourism Infrastructure	5.175	GORTT	Commencement of a community awareness programme, rehabilitation of Tobago campus of TTHIT, and continuation of the upgrading of Fort King George Heritage Park, Fort Granby and the Buccoo, Storebay and Mount Irvine Beach facilities.
Historical Site Development Programme	0.150	GORTT	Continuation of historical restoration of Cocoa Fermentary at Pembroke; and commencement at selected sites
<b>Water and Sewerage</b>	<b>5.900</b>		
Rehabilitation of South West Tobago Sewer System	1.000	GORTT	Commencement of design for rehabilitation of South West Tobago Sewer System.
Water and Sewerage Improvements	0.500	GORTT	Improvement to sewerage treatment plant at Bon Accord.
Water Supply Improvements	1.500	GORTT	Continuation of mains/extension replacement programme.
Short Term Investment Programme	0.900	GORTT	Continuation of pipeline replacement; rehabilitation of pumping stations and wells; and provision of storage reservoirs.
Sewer Treatment System Scarborough	2.000	GORTT	Continuation of extension of the Scarborough Wastewater Collection System to Signal Hill and Woodward Road.
<b>Other Economic Services</b>	<b>4.350</b>		
Development of Small Business Sector	0.250	GORTT	Commencement of development of Cove Industrial Estate.

PROJECT/PROGRAMME	ALLOCATION 2003	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2003
Purchase of vehicles and equipment	4.100	GORTT	Purchase of vehicles and equipment for Works, Public Health, Immigration and Environment Divisions.
<b>SOCIAL INFRASTRUCTURE</b>			
<b>Education</b>	<b>26.540</b>		
IBRD Fourth Education Programme	22.640	IBRD /GORTT	Completion of construction of Mason Hall Secondary, Scarborough Methodist, Buccoo Government and Castara Government Primary school and
Primary Schools Programme	0.300	GORTT	Upgrade of the Scarborough RC School
Secondary Schools Programme	2.500	GORTT	Upgrade works to Bishop's High School, Scarborough Secondary, Roxborough Composite, Signal Hill Senior Comprehensive School; and procurement of furniture for the Tobago Multi-faceted Education Complex.
Libraries Programme	1.100	GORTT	Completion of designs for construction of the new Scarborough Library and repairs to Roxborough and Charlotteville Libraries
<b>Human Resource Development</b>	<b>4.500</b>		
Human Resource Development	3.000	GORTT	Award of scholarships and grants for academic studies.
Skills Development Programme	1.500	GORTT	Completion of designs and commencement of construction of a Skills Development Centre at Goldsborough
<b>Health</b>	<b>25.050</b>		
Health Sector Reform Programme	20.000	IDB/GORTT	Construction of Scarborough Hospital.
Public Health Facilities	0.900	GORTT	Construction of Health Centres at Canaan and Moriah. and the Studley Park Integrated Waste Facility
Medical Facilities Upgrading Programme	4.150	GORTT	Improvement works to laundry, mortuary and laboratory.
<b>Housing &amp; Settlement</b>	<b>3.750</b>		
Housing and Settlements Programme	3.750	GORTT	Site preparation and start up works at Blenheim Phase 2, Castara, and Roxborough town Expansion; and preparation of a Land Use Plan

PROJECT/PROGRAMME	ALLOCATION 2003	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2003
<b>Social and Community Services</b>	<b>2.975</b>		
Cultural, Sporting and Community Programmes	2.875	GORTT	Construction of Community Centres in Mt. St. George, Hope, Argyle, Parlatuvier and John Dial; Micro-enterprise development under the Realisation of Economic Achievement (REACH) project; Establishment of a Probation Hostel; Construction of a Youth Empowerment Centre at Castara; Preparation of designs for the commencement of construction and restructuring of the Roxborough Cultural Complex; Construction of Hard Courts at Goodwood, Speyside, Whim, Mt. Pleasant and Buccoo; Completion of construction of the Shaw Park Regional Recreation Ground and Cultural Complex, Eastside Street Orchestra Pan Theatre and the Women's Federation Headquarters building at Signal Hill.
Youth Cultural Programmes	0.100	GORTT	Purchase of musical instruments and hiring experts to teach music, dance and fine arts in schools.
<b>PUBLIC ADMINISTRATION</b>	<b>2.800</b>		
<b>Administration</b>			
Institutional Strengthening	1.200	GORTT	Establishment of the Manpower/Human Resource Development Centre and Audit Information System.; Staff training for the Divisions of Works, Planning, Finance, Agriculture, Social Services and Health Divisions.
Construction of Public Buildings	1.600	GORTT	Completion of Sandy Hall extension s; continuation of Calder Hall Building ; and commencement of designs for construction of THA Administrative Building – Robinson Street,; initiation of tendering for the construction of new Licensing Main Office
<b>Public Order and Safety</b>	<b>1.400</b>		
Improvement/refurbishment of Court Facilities	0.800	GORTT	Rehabilitation of the Hall of Justice
Construction of Police Stations	0.500	GORTT	Construction of a police station at Roxborough.
Improvement to Prison Facilities	0.100	GORTT	Extension of Prison at Grange Hill.
<b>TOTAL</b>	<b>113.172</b>		

