

## PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO 2004

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Ministry of Planning and Development October 2003

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### ABBREVIATIONS

CARICOM	Caribbean Community
CBO	Community based Organisation
CDB	Caribbean Development Bank
CDF	Community Development Fund
DHF	District Health Facility
EC	European Community
ECCE	Early Childhood Care and Education
EDF	European Development Fund
EMA	Environmental ManagementAuthority
FBEP	Fourth Basic Education Programme
GIS	Geographic Information System
GDP	Gross Domestic Product
H&OC	Health and Outreach Centres
HSRP	Health Sector Reform Programme
IHRIS	Integrated Human Resource Information System
IBRD	International Bank forReconstruction and
	Development
IDB	Inter-American Development Bank
NGO	Non Governmental Organisation
PAM	Provision of Assistance to Adolescent Mothers
PSIP	Public Sector Investment Programme
REACH	Realisation of Economic Achievement
RHA	Regional Health Authority
SEMP	Secondary Education Modernisation Programme
SIP	School Improvement Plan
SPINE	Social Services and Prison Integrated Network
SPL	Sound Pressure Level
STP	Sewerage Treatment Plant
STIP	Short Term Investment Programme
ТНА	Tobago House of Assembly
UWI	University of the West Indies
WAN	Wide Area Network
WTP	Water Treatment Plant

### **OVERVIEW**

### **Public Sector Investment Programme 2003**

1. In fiscal year 2003, the sum of \$104.1 million was allocated to the Tobago House of Assembly (THA) in the 2003 Public Sector Investment Programme. This was subsequently increased at the Mid-term Review to \$116.1 million. The funds were provided for investments in social and economic infrastructure, with emphasis on Education, Health, Roads and Bridges, Transport and Communication and Tourism.

2. In terms of resource utilization, the sum of \$83.5 million of PSIP funding was expended over the course of fiscal year 2003. This reflects an implementation rate of 77 percent. This represents a lower utilization rate when compared with 90 percent in fiscal year 2002. Table I outlines the overall and the sectoral performance of the PSIP for the fiscal year.

Table 1
Estimates of Projected and Revised Expenditure by Sector - 2003
PSIP 2003 Expenditure (TT\$Mn)

Sectors	Projected	%	Revised	%
Productive Sector	0.0	0.0	0.0	0.0
Economic Infrastructure	52.1	44.8	40.0	48.0
Social Infrastructure	58.2	50.2	37.6	45.0
Public Administration	5.8	5.0	5.9	7.0
Pre-Investment Activity	0.0	0.0	0.0	0.0
TOTAL	116.1	100.0	83.5	100.0

### **Public Sector Investment Programme 2004**

### Size and Composition of the Tobago PSIP

3. A total of \$169.8 million, or 10.2 percent of the national PSIP, has been allocated to Tobago in fiscal year 2004. This sum represents an increase of \$58.6 million or 52 percent over the 2003 allocation of \$113.2 million. Of the total sum, \$166.5 million is allocated to

the THA to implement its projects and programmes, and \$3.4 million is provided for the Judiciary, the Industrial Court and the Office of the Prime Minister, to execute projects in Tobago as follows:

- ∉# commencement of construction of Judges' and Magistrates' Housing, and the rehabilitation of the Hall of Justice in Tobago, for which the Judiciary has been allocated the sum of \$1.8 million;
- ∉# provision of accommodation for the Tobago Office of the Industrial Court. Industrial Court with an allocation of \$0.3 million ; and
- ∉# continuation of construction of a Skills Development Centre at Goldsborough, the extension of Prison Facilities at Grange Hill, the introduction of Music, Dance and Fine Arts in Schools and the purchase of a vehicle for the Immigration Office, with a total sum of \$1.3 million.

4. The allocation of 53 percent of the 2004 Tobago PSIP to Social Iinfrastructure, signals the commitment of the Government of Trinidad and Tobago to improving the social well being of the citizens in Tobago.

5. The Economic Infrastructure Sector, Public Administration and Pre-Investment Studies will receive 37 percent, 8 percent, and 2 percent respectively of the total allocation. The Economic Sector that are receiving the majority of funding in fiscal year 2004, will be Roads and Bridges (21.9 percent), Agriculture, Forestry and Fishing (5.2 percent), and Transportation and Communication (2.7 percent).

6. The sub sectors of Health, Education and Housing and Settlements will receive the major portions of the social sector funding with allocations of 30 percent, 11.7 percent, 7.4 percent respectively of the Tobago PSIP 2004. Table 2 below summarises this distribution of PSIP resources by Sector for fiscal year 2004

### Table 2

### Tobago Public Sector Investment Programme 2004 Sector Allocation

Sector	Allocation	%
Productive	0	0
Economic Infrastructure	63.003	37.0
Social Infrastructure	91.130	53.7
Public Administration	12.700	7.5
Project and Programme	3.000	1.8
Development		
TOTAL	169.833	100.0

7. National programmes being implemented by line Ministries and other Executing Agencies will bring additional benefits to Tobago. These include the World Bank-funded HIV/AIDS Prevention and Control Project, to be implemented by the Office of the Prime Minister; the IDB-funded Community Development Fund Programme, being implemented by the Ministry of Community Development and Gender Affairs, the IDB-assisted Secondary Education Modernization Programme (SEMP) being implemented by the Ministry of Education, and the Postal Sector Reform Programme being implemented by the Ministry of Public Utilities and the Environment.

### Financing of the 2004 Tobago PSIP

8. The financing of the 2004 PSIP for Tobago, is incorporated in the Consolidated Financing Proposal of the 2004 PSIP for Trinidad and Tobago. It is to be noted that a significant percentage (72 percent) of the overall funding is to be provided from General Revenues while 28 percent is projected to be funded by loan proceeds. The Inter-American Development Bank (IDB) and the International Bank for Reconstruction and Development (IBRD) will be the main sources of loan funding for projects in Tobago.

9. The forthcoming sections of this document present more detailed information on the Tobago Public Sector Investment Programme. A review of the 2003 Public Sector Investment Programme is presented, followed by information on the activities and allocations planned for fiscal year 2004. The Analysis of the Sectoral Performance of the

2003 Tobago PSIP is presented at Appendix I. Details of the allocation under the 2004 PSIP for Tobago, are outlined at Appendix II, while a Summary of the Sectoral Allocations to Tobago is presented at Appendix III.

### REVIEW OF THE 2003 PUBLIC SECTOR INVESTMENT PROGRAMME -TOBAGO

### **ECONOMIC INFRASTRUCTURE**

### **Agriculture, Forestry and Fishing**

The Tobago House of Assembly (THA) utilised \$1.8 million under the 2003 PSIP in agriculture, forestry and fishing. Additionally, areas of the environment were addressed through environmental awareness workshops, and the imposition of a temporary ban on logging pending a report on the issue.

2. With regard to fishing, work was undertaken to provide landing sites of an international standard at Buccoo and Mt Irvine. In addition, designs for a landing facility of international standard at Delaford were completed at a cost of \$40,000. Negotiations also commenced for a fishing agreement between Trinidad & Tobago and Barbados.

3. Under the project to improve Reefs at Buccoo and Speyside, signs were erected and fifty (50) persons benefited from two (2) public awareness courses on coral reef management.

4. In order to revive the cocoa industry, approximately thirty (30) acres on the Lure Cocoa Estate were rehabilitated and revitalized. Regarding the improvement of quality assurance in the processing of Coconut, Bay Leaf Oil and Pigeon Peas, the sum of \$0.1 million was spent on repairs to the boiler and distillation apparatus and replacement of the condenser. Electrification and other improvement works to the Roxborough Market and Abattoir were completed at a cost of \$0.1 million in order to promote health and food safety.

5. At the Goldsborough Demonstration and Training Centre, resources were utilized for the purchase of materials, seedling production, plant propagation and the installation of irrigation equipment. At the Government Stock farm for small ruminants, the sum of \$0.2 million was spent on purchasing breeding stock for goats and sheep, rehabilitation of 25 acres of land and improvements to the irrigation system.

### **Business and Trade Expansion**

6. In pursuit of the establishment of a vibrant and competitive enterprise sector in Tobago and the generation of export-oriented activities to diversify the economic base, the allocation of \$0.3 million was utilized to complete engineering designs and an Environmental Impact Assessment of the Cove Industrial Estate. The project involves the development of 140 acres (approximately 56.6 hectares) of land in South West Tobago into a light manufacturing estate that will accommodate only environmentally friendly activities. This project is estimated to cost \$30.0 million upon completion.

### **Drainage and Flood Control**

7. The Tobago House of Assembly (THA) accelerated drainage and irrigation improvement works across the island during fiscal 2003. In this regard, drainage and slope stabilization works were carried out on the Louis D'Or River while Restoration of the Swallows commenced at the Pigeon Point Beach. In addition, designs for phase II of the Milford Coastal Protection project were reviewed as part of the preparatory exercise for the construction of a seawall and other coastal protection works. A retaining wall was constructed at Hooglie Bush Drain, Moriah, and engineering surveys were completed for the Carnbee Main Drain in preparation for the construction of a box drain. Total expenditure amounted to \$7.0 million.

### Electricity

8. The sum of \$0.6 million was spent from resources allocated in the PSIP, under the Rural Electrification and the Street Lighting Programmes. The following districts benefited from the Street Lighting Programme: French Fort, Mt St George/Castara Road, Bacolet Gardens, Carnbee, Castara Bay Road and Easter Field Road.

### **Roads and Bridges**

9. In order to continue to upgrade the road network throughout the island in fiscal year 2003 the Tobago House of Assembly (THA) utilized its allocation of \$11.6 million for road improvement projects in several districts. This was supplemented by a transfer of \$27.0 million from the Overdraft Loan Facility under Roads and Bridges. Road improvements and

construction of retaining walls were undertaken at King Street, Delaford; Easter Field Trace/Caledonia; Lucy Vale; Canaan/Bon Accord; Pembroke/Glamogan Bridge; Sou Sou Lands; Roseau Trace; Friends Field Road; Providence Road/Congo Hill; Access Road to Speyside Secondary School and Buccoo School Drain.

10. Work on the L'Anse Fourmi/Charlotteville Road progressed with construction of bridges at Bloody Bay and Cambleton, along with drainage works and retaining walls. Final designs were completed for Phase 1, Year 3 Roads and Bridges Component of the IDB-assisted National Highway Programme. These designs include two roads – the Mason Hall/Les Coteaux Road (4.7 km) and Spring Garden Road (1.4 km), and four (4) bridges at Plymouth, Goldsborough, Blenheim and Argyle. Minor improvement work has since commenced on the Mason Hall/Les Coteau Road.

11. Other improvement works to roads and bridges were carried out at Milford Road, Pent Lands, Roxborough Drain, and Observatory Road, Charlotteville.

### Tourism

12. In highlighting the strategic importance of tourism to Tobago, the sum of \$5.4 million was utilized in the tourism sector in fiscal year 2003. Of this sum, \$4.0 million was expended on Phase 1 to restore the Officer's Mess and Barrack No. 26 which previously housed the Fine Arts Centre at Fort King George Heritage Park. The final cost of the completed works was \$11.5 million. When completed, this facility will provide visitor information on all other sites and activities on the island. Phase I was completed at a cost of \$11.5 million.

13. Other activities undertaken in Tobago during the 2003 fiscal year to facilitate improvement of conditions in the tourism industry, include:

- ∉# improvements to beach facilities at Store Bay;
- # preparation of a feasibility study for the improvement of Buccoo Beach Facility;
- ∉# undertaking of topographical surveys for the construction of lay byes at Bloody Bay, Lambeau and Roxborough;
- ∉# preparation of designs for the Bloody Bay Nature Park and Lookout;

- ## training of 16 tour guides from the area of Castara and taxi drivers; and
- ∉# completion of preparatory work for the restoration of historical sites at Fort Monk, Mt Irvine, the Spring Bridge at Mt St George and an Aqueduct at Providence Road.

14. Additional benefits expected to result from the upgrading of historical sites will be the creation of entrepreneurial opportunities. A contract in the sum of \$0.3 million was awarded for the commencement of Phase I of the Scarborough Beautification Project. Expenditure of \$0.1 million was incurred in fiscal year 2003. The project entails the enhancement of the area along Milford Road between Wilson Road and Sangster's Hill.

### **Transport and Communication**

15. The sum of \$3.0 million was utilized to complete designs for improvement and extension of the Crown Point Airport Development Project, for which a loan facility of \$110 million was approved. With regard to the Extension of the Scarborough Deep Water Harbour, estimated to cost \$12.0 million, evaluation of tenders is ongoing. The works to be undertaken over a four (4) to five (5) month period include piling and extension of the Jetty to facilitate berthing of very large cruise ships. In addition, the sum of \$0.3 million was utilized to refurbish the Jetty at Speyside. The sum of \$0.1 million was spent on consultancy services for the upgrading of the Studley Park Jetty and tenders have been invited for construction of a breakwater at Studley Park.

### Water and Sewerage

16. The sum of \$5.9 million was utilized to increase the supply and distribution of water and to facilitate improvement in the treatment of wastewater and sewerage in Tobago.

17. Under the Tobago component of the Short Term Investment Programme (STIP), the sum of \$0.9 million was utilized to commence the laying of pipes along Halifax, Chatham, George, Shelborne and Kitchener Streets, in order to improve the level of service. These projects, when completed are expected to benefit some 360 households, totalling some 1,500 persons. The programme also involves the improvement of the water supply to Friends Field and the Dwight Yorke Stadium and upgrading of the transmission system in the area.

- 18. Additionally the following key projects were undertaken in 2003:
  - ∉# laying of 2,350 metres of pipe in Plymouth under the Water Mains Extension/Replacement Programme in Tobago;
  - ∉# evaluation of bids for the installation of a lift station and force main under the Scarborough Wastewater Collection System project, for a more efficient wastewater collection system; the overall cost of this activity is estimated to be \$2.2 million;
  - ∉# extensive refurbishment works on the Sewerage Treatment Plant at Bon Accord, estimated at \$1.3 million; and
  - ∉# commencement of preliminary investigations for the development of an Environment and Wastewater Project in South-West Tobago; this activity is being conducted in collaboration with the IDB.

### SOCIAL INFRASTRUCTURE

### **Education and Training**

19. The sum of \$26.5 million was allocated in fiscal year 2003, to undertake investments in the education sector in Tobago. Of this sum, \$25.9 million was utilized in executing projects and programmes with a focus on the expansion and upgrade of primary and secondary schools, reform of the pedagogic aspects of the education system, and improvement in Library Services.

20. The World Bank-assisted Fourth Basic Education Programme, (FBEP) progressed satisfactorily in 2003. The sum of \$22.3 million was utilized for substantial completion of the Scarborough Methodist Primary School, for outstanding commitments and retention fees for the government schools, which were recently constructed at Castara and Buccoo, and for completion of the Mason Hall Secondary School.

21. Outside of the World Bank programme, a new site was identified at Smithfield for the Scarborough RC Primary School. Additionally, the scope of works for the Bon Accord Government School was completed.

22. Under the Secondary Education Modernisation Programme (SEMP), construction of the Goodwood Secondary School was completed in 2003, while construction of the Speyside Government continued and will be completed in fiscal year 2004. The construction of these two schools is being financed by resources allocated outside of the PSIP.

23. Significant reforms at the secondary school level are being undertaken in Trinidad and Tobago, mainly via the SEMP. The main areas of reform include Curriculum Development, Teaching and Learning Strategies, Professional Development, Assessment, Testing and Evaluation, and Institutional Strengthening.

24. General revenue resources amounting to \$1.5 million, were utilised for the rehabilitation of four secondary schools. Reconstruction activities were undertaken on the Chemistry Laboratories at Signal Hill Senior Comprehensive School following their destruction by fire. At Scarborough Secondary, work is currently 60% complete; some furniture was acquired and the staff room was air conditioned. Improvement works were undertaken at Roxborough Composite School, while at the Tobago Multi-Faceted Educational Complex the sum of \$0.5 million was utilized for outstanding payments.

25. Human Resource Development was further facilitated in fiscal year 2003 through the provision of scholarships and grants totaling \$3.0 million. This comprised funding for one hundred and sixty five (165) persons pursuing tertiary education through the payment of tuition and living expenses . A total of twenty-six (26) employees of the Divisions of Finance and Planning, Health, Agriculture, and Tourism were trained in Project Implementation and Management at a cost of \$0.5 million. Training also was provided for personnel at the Infrastructure Division. Computer equipment, including Payroll and Financial Software, were also purchased for the Finance and Planning Division at a cost of \$0.3 million.

26. Construction of phase II of the Tobago Technology Centre commenced at Goldsborough. This project is among the technical training initiatives aimed at developing the island's human resource capital.

27. Designs for a new Scarborough Library close to completion (90 percent) while some refurbishment works commenced at the Charlotteville and Roxborough Libraries. The sum of \$1.1 million was utilized on this activity.

### Health

28. In fiscal year 2003, several milestones were achieved in Tobago under the Health Sector Reform Programme (HSRP). Following completion of designs and the award of tender at a cost of \$118.1 million, construction of the new 100-bed Scarborough Regional Hospital commenced in March 2003. It is expected that construction will be completed by March 2005.

29. Significant progress was made also under the HSRP in respect of the following activities:

- ∉# commencement of construction of Health and Outreach Centres at Castara, Delaford and Canaan; and the award of a contract for procurement of equipment at the Canaan Health Centre;
- ∉# completion of ten (10) Health Centres at Pembroke, Speyside, Mt. St. George, Palatuvier, Bethel, Mason Hall, Les Coteaux, Belle Garden, Buccoo, and Plymouth;
- ∉# procurement of a consultancy for the operationalization and commissioning of the Scarborough Regional Hospital with emphasis on the introduction of new clinical services and the development of modern hospital administrative systems.

29. Outside of the HSRP, the Tobago House of Assembly undertook the following initiatives:

- ∉# improvement works to the Studley Park Integrated Waste Facility including the desludging of the liquid waste ponds, construction of drying beds, and a security booth, and the acquisition of pumps;
- ## upgrading of local health facilities at Signal Hill and completion of refurbishment works on the Moriah District Environmental Health Office.

### **Housing and Settlements**

30. Two important initiatives were undertaken to provide solutions to the housing problems in Tobago. The Home Improvement Grant Programme, which was launched in the third quarter of the fiscal year, was established to assist low income earners to repair their homes. Grants to a maximum of \$15,000 were targeted for distribution on a matching basis. Interviews were conducted with 140 applicants to identify potential beneficiaries and the list of applicants is being finalised. The THA also worked in collaboration with the Ministry of Housing to develop a strategy and procedures to address the squatting issue on the island.

31. In addition, significant progress was made with respect to infrastructure development works at the Roxborough, Blenheim and Castara Housing Estates. A total of \$3.8 million was invested in these projects.

### **Social and Community Services**

32. During fiscal year 2003 the sum of \$1.4 million was utilized for community development and welfare services. To increase participation and involvement of the local people in community affairs, the THA upgraded facilities at the Mt. St. George Community Centre, continued construction works at the Jubilee Park Community Centre, completed construction of the Eastside Pan Theatre and completed designs for the construction of the Women's Federation Building at Signal Hill.

34. In 2003, the THA also focused its efforts on alleviating poverty and improving the welfare of Tobagonians by the:

- ∉# acquisition of two (2) buildings at Sherwood Park, Carnbee, for the establishment of probation hostels for young offenders and the provision of a support system for community service action;
- # provision of a social rehabilitation project and the issue of grants under the Realisation of Economic Achievement (REACH) Project, together with the hosting of development workshops;
- ∉# acquisition of building and computer equipment for the rehabilitation and training of the imprisoned and assistance to HIV/AIDS victims under the Social Services and Prison Integrated Newtwork, (SPINE);
- ∉# acquisition, refurbishment and outfitting of a building to facilitate the programme of assistance to adolescent mothers (PAM).

35. Preparatory works for the conversion of the Scarborough Market into a Centre for the Performing Arts were conducted at a cost of \$0.3 million.

36. The THA utilised the sum of \$1.1 million to upgrade facilities for sport and youth development in Tobago. Some of the main achievements include:

- ∉# erection of a new pavilion, media booths and a lunch room at the Shaw Park Regional Recreation Ground and Cultural Complex;
- ∉# refurbishment and erection of pavilions, resurfacing existing tennis and basketball courts, provision of seating accommodation;
- ∉# refurbishment of tennis courts, paving and lighting at the Roxborough Sports and Cultural Complex, and at the Goodwood, Speyside, Whim, Mt Pleasant, Buccoo Hard Courts;
- # upgrading of drainage works at Mt. Pleasant Hard Court; and
- ∉# completion and commissioning of the Youth Empowerment Centre at Pembroke in Tobago.

### ADMINISTRATION

### **Public Order and Safety**

37. Construction of the Roxborough Police Station and the extension of the Grange Hill Prison did not commence in fiscal year 2003 as originally scheduled. Efforts are being made to commence the extension of the Prison in the next fiscal year.

38. In the administration of justice, the Judiciary continued to focus on infrastructure development to improve the delivery of justice to the public in a timely and effective manner. Expenditure of \$0.8 million was incurred in rehabilitation works at the Hall of Justice. The works included the refurbishment of the ground floor and installation of an elevator, a public address system, air conditioning and IT infrastructure.

### **Public Administration**

39. In fiscal year 2003, the THA was allocated the sum of 4.2 million for improvements in the Administrative Services and the sum of \$1.6 million for the construction of Public Buildings.

40. The offices of the Chief Secretary and Chief Administrator of the Assembly and the Staff of the Information, Planning and Education Divisions of the THA were relocated from the old Administration Building in Scarborough to their new offices at Calder Hall. Expenditure of \$0.5 million was incurred in fiscal year 2003 to commence procurement of the building's elevator, and to complete landscaping and fencing. The sum of \$40.3 million was spent to complete the Administration Building at Sandy Hall.

41. Designs and tender documents for the construction of a Transport Hub and Financial Complex at Scarborough Preparation were completed.

### THE 2004 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

### **ECONOMIC INFRASTRUCTURE**

### **Agriculture, Forestry and Fishing**

42. The Agriculture, Forestry and Fisheries sector is considered critical for sustained growth and development of the Tobago economy. The sector has been allocated \$8.8 million for projects and programmes in the 2004 Public Sector Investment Programme (PSIP). Of this sum, \$3.0 million has been allocated for the establishment of a Tobago Heritage Land "Trust". Focus also will be placed on the development of agricultural estates, and inventory of State Lands and establishment of an agricultural land information system through an allocation of \$0.2 million.

43. For the Fisheries-sub sector to meet HACCP requirements for export, the sum of \$0.6 million is provided for improvements to the fishing centre at Delaford and selected landing sites throughout the island. Fisheries and marine development will benefit from an allocation of \$0.5 million for protection and management of reefs at Speyside and Buccoo; and \$0.2 million for the following activities:

- ∉# hosting of a local tournament for fishermen;
- ∉# training of fishermen in the areas of marketing and distribution and in the processing, handling and storage of flying fish and;
- ∉# conducting a survey on the number and types of fish, boats and landing sites in Tobago.

44. Research, focussing on Tobago's marine life, will be enhanced with an allocation of \$1.0 million for the purchase of a fully equipped 30-45 ft fishing vessel.

45. Other priority areas to be addressed with the sum of \$2.7 million include:

*#* commencement of construction of a packing house facility at Crown Point;

- ∉# acquisition of equipment for the following: upgrading the Bay Leaf processing facility at Hope; training of farmers in post harvest handling technology; processing of local herb teas and culinary herbal products; improving forest fire protection capability; and commencing establishment of the Arboriculture Unit;
- ∉# training of farmers in hot pepper production;
- ∉# continuation of upgrades to the Roxborough Market and Abattoir; and
- ∉# continuation of rehabilitation of cocoa estates and conduct of training programmes for the Cocoa Rehabilitation effort.

46. Funds totalling \$0.6 million have been provided to develop and upgrade the Crop and Livestock Research Unit, outfit the Goldsborough Demonstration and Training Centre, upgrade the irrigation system, rehabilitate access roads on the Government Stock Farms and establish an animal quarantine station at Hope.

### **Business and Trade Expansion**

47. An allocation of \$1.0 million is provided to commence infrastructural works for the development of the Cove Industrial Estate. These works entail the laying of water lines, provision of access roads, provision of 3 phase electrical wiring, installation of appropriate fencing, and erection of a sewerage treatment facility. Development of the Cove Industrial Estate is in keeping with the vision for the establishment of a vibrant and competitive enterprise sector in Tobago and the further diversification of the economy.

### **Drainage and Flood Control**

48. The sum of \$3.4 million has been allocated to continue improvements to drainage and irrigation infrastructure in Tobago. A major activity targeted for implementation in fiscal year 2004 is the completion of designs and commencement of construction of phase II of the Milford Coastal Protection Project. Other projects will benefit from the \$3.4 million allocation. The sum of \$0.2 million will be spent on the construction of retaining walls at Providence Road, Bamboo Gully – Plymouth Road and Mt. St. George # 2. The sum of \$ 0.8 million of the proposed allocation will be invested in the construction of box drains at

Carnbee, Page Gully Mason Hall, Moriah, Darrel Spring, Union Branch Trace, Mt. Pelier Trace, Young Street, Bacolet Point and Buccoo. River embankment and dredging works at the Louis D'or River Embankment and Bacolet Ravine will receive \$0.4 million.

### Electricity

49. The sum of \$0.6 million will be utilized by the THA to extend lines and install street lamps in several areas including Mason Hall, Bon Accord, Glamorgan, Whim, Roxborough, Delaford, Charlotteville and Plymouth.

### **Roads and Bridges**

50. In order to improve the condition of the road and bridges network, the sum of \$37.2 million will be allocated in fiscal year 2004. Approximately \$16.0 million of that sum will be invested in upgrading major secondary roads. The sum of \$6.0 million will be utilized to complete the laying of pipes along the Charlotteville-L'Anse Fourmi Road, which is being constructed at a cost of approximately \$40.0 million. An allocation of \$18.5 million will be utilized to undertake construction and rehabilitation works on priority projects that include Northside Road, Windward Road, Roxborough/Bloody Bay Road, Milford Road Bridges, Calder Hall Road, Mt. St. George/Castara Road, improvement of public access to beaches, and the resurfacing of the main thoroughfares.

51. Under the IDB-assisted National Highways Programme, the sum of \$2.8 million has been provided for the commencement of construction of roads and bridges under Phase 1, Year 3 of the Roads and Bridges Component. Roads that will benefit include the Mason Hall/Les Coteaux Road (4.7 km) and the Spring Garden Road (1.4 km), and four (4) bridges at Plymouth, Goldsborough, Windward Road and Argyle.

### Tourism

52. Tourism will continue to be pursued as an economic pillar with a vital role in the development of the island. The sum of \$3.4 million has been allocated for improving basic

tourism infrastructure, \$1.4 million of which has been allocated for the continuation of the restoration of buildings at Fort King George Heritage Park, where activities in 2004 will focus mainly on electrification of the Officer's Mess and Barrack No. 26, which were restored in fiscal year 2003.

- 53. The remaining sum of \$2.0 million will be utilized for priority projects including:
  - ∉# continuation of upgrade to beach facilities at Store Bay and Mt Irvine;
  - ∉# preparation of a feasibility report on the upgrade of the Buccoo Beach Facility, at a cost of \$0.3 million;
  - ∉# establishment of lay-byes at Roxborough, Bloody Bay and Lambeau;
  - ∉# continuation of the Scarborough Beautification Project with the enhancement of the area along Milford Road between Wilson Road and Sangster's Hill;
  - ∉# provision of restrooms and retail kiosks at the Bloody Bay Nature Park and Look-out;
  - ∉# erection of signs in designated areas; and
  - ∉# continuation of restoration of selected historical sites.

### **Transport and Communication**

54. Improvements in the transport and communication infrastructure will facilitate a more rapid pace of economic activity and improved standards of living. The sum of \$7.5 million has been provided for the development of transport and communication infrastructure particularly as it relates to the tourism industry. The major initiatives to be undertaken include:

- ∉# extension of the Scarborough Port at a cost of \$15.5 million to accommodate berthing of larger cruise ships;
- ∉# completion of designs for a Jetty at Studley Park to facilitate the transport of aggregate to and from Tobago;
- ∉# refurbishment of the jetties at Charlotteville and King's Bay;
- $\notin$  upgrade of the landing site at Delaford to accommodate yachts; and

# commencement of reconstruction of the existing pier at Scarborough Small Boats to facilitate the landing of barges and other CARICOM Vessels.

55. With respect to air transport, which is also critical to the development of the tourism industry, tenders will be invited for the refurbishment of the Crown Point Airport Terminal Building to facilitate the better handling of international and local tourist traffic.

### Water and Sewerage

56. Emphasis will be placed on improving the water supply and the treatment of wastewater. The sum of \$6.8 million has been allocated to address the water supply shortage and improve the wastewater and sanitary services in Tobago. A new initiative to be pursued is a study for the preparation of preliminary designs in respect of the de-silting and rehabilitation of the Hillsborough Dam. The study is estimated to take approximately 8 months and cost \$3.0 million. The study will determine the most feasible option for increasing the water holding capacity of the Dam, which provides a water supply to approximately 20 per cent of the land-mass of Tobago, including agricultural communities from Goodwood to Mary's Hill, and serves approximately 40 per cent of the domestic customers in Tobago.

57. The treatment of wastewater is of primary importance given the fragile reef ecosystem, which is one of the platforms of the island's tourism product. The sum of \$3.8 million is allocated to undertake activities that include the following:

- ∉# updating of the existing technical reports related to the development of an Environmental and Wastewater Project for South West Tobago, with assistance from the IDB;
- ∉# extension of the Scarborough Wastewater Collection system from Scarborough to the Signal Hill mains, with an allocation of \$2.0 million; and
- ∉# commencement of refurbishment of the Sewerage Treatment Plant in Buccoo at an estimated cost of \$1.3 million.

### SOCIAL INFRASTRUCTURE

### **Education and Training**

58. The sum of \$20.3 million or 12 percent of the THA's 2004 PSIP allocation will be invested in the Education and Training sector. The proposed investment will target the expansion and refurbishment of facilities and the development of the human resources of Tobago.

59. The Tobago component of the World Bank-assisted Fourth Basic Education Programme will receive a provision of \$8.3 million to be invested in the following activities:

- ∉# closure of construction contracts on the Mason Hall Secondary School, completed at a cost of \$33 million;
- ## completion of construction of the Scarborough Methodist Primary School; and
- ∉# construction of 3 ECCE centres at sites to be determined by the THA.

60. Tobago will also benefit directly from projects under the Fourth Basic Education Programme, for which funding is allocated to the Ministry of Education. These projects include:

- ∉# advancement of the implementation of School Improvement Plans (SIPs) under the School-based Management Programme; and
- ∉# provision of library books and textbooks, and furniture and equipment for primary and secondary schools.

61. Under the IDB- assisted Secondary Education Modernization Programme, construction of the Speyside Secondary School will be completed at a cost of \$33.0 million utilizing resources allocated outside of the PSIP to the SEMP Co-ordinating Unit of the Ministry of Education. Other elements of the reform of the secondary school system will benefit improvements in education in Tobago. These include curriculum development, teaching and learning strategies, professional development and testing and assessment. Institutional strengthening of staff will be advanced also through the activities funded under the Ministry of Education.

62. The THA also has been provided with approximately \$8.0 million to carry out school construction and upgrading projects. General Revenues amounting to \$2.5 million will be used to finance the following activities:

## completion of construction of the Mason Hall Government Primary School; and

∉# continuation of upgrade works at Scarborough RC, Charlotteville Methodist, St. Patrick's Anglican, Lambeau Anglican, L'Anse Fourmi Methodist, Plymouth Anglican and Bon Accord Government.

63. Works will be carried out at several secondary schools with funding of \$5.5 million. The areas targeted are continuation of extension works and purchases of equipment for Bishop's High School, Scarborough Secondary School, Roxborough Composite School, Signal Hill Senior Comprehensive School, and the Tobago Multi-faceted Education Complex.

64. The sum of \$3.6 million will be provided in the 2004 PSIP for upgrading library facilities at Roxborough and Charlotteville and for the completion of designs for the construction of a new Scarborough Library.

65. Construction of phase II of the Tobago Technology Centre at Goldsborough will continue with an allocation of \$0.5 million made to the Office of the Prime Minister, Tobago Affairs, for the execution of this project.

### Health

66. The overall allocation for the implementation of projects and programmes in the health sector is \$50.9 million. A major portion, the sum of \$36.8 million or 72 per cent, is provided to continue construction of the new Scarborough Hospital under the IDB-assisted Health Sector Reform Programme. The hospital is scheduled to advance close to completion in 2004. Also under the HSRP, construction of three Health Centres at Charlotteville, Scarborough and Moriah and one District Health Facility at Roxborough is scheduled to commence.

67. Outside of the HSRP, approximately \$13.1 million has been provided for several important activities complementary to the HSRP initiatives. These include:

- ∉# continuation of improvement works to the existing Hospital;
- ∉# purchase of ambulances, medical and dental equipment; and
- ∉# improvement in service delivery in areas including ophthalmology, dentistry, renal dialysis and psychiatry.

The sum of \$1.1 million will be used to continue the upgrade of Public Health facilities at the Signal Hill Health Facility and the Studley Park Integrated Waste Facility.

### **Housing and Settlements**

68. Under the Housing and Settlements Programme of the Tobago House of Assembly housing projects will be continued across the island. Funding of \$12.6 million has been allocated in the 2004 PSIP to continue infrastructure development works that will provide a total of 105 serviced lots at the housing estates at Roxborough (26 lots), Blenheim (49 lots) and Castara (30 lots). Development works are also planned to continue at Signal Hill, while the Land Use Plan for Adventure Estate, Plymouth, is scheduled for completion.

### **Social and Community Services**

69. Approximately \$7.0 million has been allocated for cultural, sporting and community programmes in Tobago. The allocation will seek to address the special interests and needs of groups and individuals on the island. The THA will invest \$2.6 million in the construction and upgrade of community centers at various locations including Glamorgan, Jubilee Park, Mt. St. George, Argyle, Lambeau, Patience Hill, Mt. Grace, Signal Hill, Les Coteaux, Goodwood, Castara, Speyside, Whim and Delaford.

70. The Construction of two new facilities will commence in fiscal year 2004, viz; Women's Federation Headquarters Building at Signal Hill and a feasibility study and designs will be developed for the Goat Race Facility at Buccoo.

71. Of the total allocation for social and community services \$2.2 million will be utilised by the THA to provide assistance and improved services for poor and vulnerable groups. The main activities to be undertaken include:

- ∉# continuation of the grant programme for micro enterprise funding through the Project for the Realisation of Economic Achievement (REACH) with an allocation of \$0.5 million;
- ∉# establishment of a youth hostel for young offenders and provision of a support system for community service action;
- # provision for rehabilitation of ex-prisoners' and general assistance and education for the imprisoned;
- # provision of assistance to adolescent mothers (PAM);
- ∉# provision of community home based care for the elderly and training of adolescents in Geriatric care (Golden Apple/Adolescents Partnership Programme;
- ∉# establishment of a Tobago Drug Council;
- # provision of HIV/AIDS drug awareness and training programmes; and
- ∉# introduction of music, dance and fine arts in schools.

72. Resources amounting to \$1.8 million have been provided for the promotion of sport, youth and culture in Tobago. Important initiatives to be undertaken with an allocation of \$0.8 million are the preparation of designs for two schools for the Performing Arts and for the conversion of the Scarborough market to a Performing Arts Centre. Upgrade works at the Shaw Park Regional Recreation Ground and Cultural Complex will continue with an allocation of \$0.8 million. The works planned for fiscal year 2004 include the paving of a hard court area, fencing, erection of light towers, and construction of a pavilion and change rooms. In the area of sports, the Roxborough Sports and Cultural Complex will benefit from

an additional \$0.2 million to be utilized for covering the pavilion, and upgrading the fencing and cricket nets.

### ADMINISTRATION

### **Public Order and Safety**

73. The maintenance of public order and safety is the primary responsibility of the Central Government. The overall investments in this sector will therefore redound to the benefit of Tobago. In addition,, the government will invest a total of \$2.3 million to improve security for both the local and the tourist populations. The extension of the facilities of the Prison at Grange Hill, in Tobago will be implemented with funding of \$0.5 million allocated to the Office of the Prime Minister. In order to improve delivery of judicial services on the island, a total of \$1.8 million has been provided to continue the upgrade and refurbishment of the Hall of Justice and construction of Housing for Judges and Magistrates in Tobago.

### **Public Administration**

74. An allocation of \$11.5 million has been provided in fiscal year 2004 to advance activities to improve the administration and delivery of public services in Tobago. This sum includes \$5.1 million for improvement in administrative services, \$1.0 million for computerization and \$5.4 million for the rehabilitation and construction of public buildings.

75. A \$4.0 million investment is being made in human resource development through the provision of scholarships and loans to pursue tertiary and post secondary education in both academic and vocational fields. The majority of new financial assistance will take the form of loans to be repaid to the Assembly. An additional sum of \$0.8 million has been provided for further capacity building of the staff of the Divisions of Works, Tourism, Agriculture and Finance and Planning.

76. An allocation in the sum of \$0.4 million has been provided to commence the development of a Geographical Information System (GIS) for the Planning Department. The

project includes the procurement of computer hardware and software and the acquisition of relevant data. The THA will be working with the Central Statistical Office, the Town and Country Planning Division, the Lands and Surveys Division and Telecommunication Services of Trinidad and Tobago to effect an operational GIS System.

77. Internal networking of the Finance and Planning Division will commence in fiscal year 2004 with an allocation of \$0.4 million. Establishment of a Wide Area Network (WAN) to connect the Departments, and subsequently to connect all Divisions of the Assembly, will occur in future phases. The new solution for network connectivity will ensure compatibility with the Automated Human Resource Information System and the Communications Backbone.

78. Construction of staff offices, an auditorium, classrooms, library and kitchen and dining facilities will commence at Kendall Farm School with an allocation of \$1.0 million. In addition, designs will be prepared for the construction of the Settlements and Education Head Office Buildings, and for the restoration of the old Administration Building in Scarborough.

### APPENDIX I

	2003 Alloc	cation	Revised Expenditure	e
SECTOR	TT\$Mn	%	TT\$Mn	%
ECONOMIC INFRASTRUCTURE	52.057	44.8	40.038	48.0
Agriculture, Forestry and Fishing	1.832	1.6	1.813	2.2
Drainage	7.000	6.0	7.000	8.4
Roads and Bridges	11.600	10.0	11.600	13.9
Transportation and Communication	15.550	13.4	3.550	4.3
Electricity	0.600	0.5	0.600	0.7
Tourism	5.325	4.6	5.325	6.4
Water and Sewerage	5.900	5.1	5.900	7.1
Other Economic Services	4.250	3.7	4.250	5.1
SOCIAL INFRASTRUCTURE	58.215	50.2	37.613	45.1
Education	25.440	21.9	24.838	29.8
Human Resource Development	1.100	0.9	1.100	1.3
Health	25.050	21.6	5.050	6.1
Housing and Settlements	3.750	3.2	3.750	4.5
Social and Community Services	2.875	2.5	2.875	3.4
PUBLIC ADMINISTRATION	5.800	5.0	5.819	7.0
Administration	5.800	5.0	5.819	7.0
Public Order and Safety	0.000	0.0	0.000	0.0
PLANNING/PROJECT PROGRAMME DEVELOPMENT	0.000	0.0	0.000	0.0
Planning and Project Development	0.000	0.0	0.000	0.0
TOTAL	116.072	100.000	83.470	100.000

### ANALYSIS OF SECTORAL PERFORMANCE OF PSIP 2003 - TOBAGO

PROJECT/PROGRAMME	ALLOCATION 2004	ALLOCATION 2004 SOURCE OF FUNDING	DETAILS OF ACTIVITY 2004
ECONOMIC INFRASTRUCTURE	63.003		
Agriculture, Forestry and Fishing	8.785		
Fisheries Development Programme, Tobago	1.100	GORTT	Continuation of Improvements to Fishing and Landing Facilities throughout Tobago and to Reefs at Buccoo and Speyside.
Agriculture, Fisheries and Forestry Development Programme, Tobago	7.685	GORIT	Continuation of activities for the establishment of an Agricultural Land Information System; sub-division of Estates; improvement of Roxborough Market; establishment of processing facilities for agricultural products; establishment of Animal Quarantine Station; development of Training Centre at Goldsborough; training in Post Harvest Technologies; research on local herb teas and Culinary Products; and establishment of the Tobago Heritage Land "Trust".
Drainage	3.400		
Drainage Works	3.400	GORTT	Continuation of the Milford Coastal Protection Project and improvements to the general drainage and Irrigation Infrastructure Projects.
Roads and Bridges	37.200		
Roads and Bridges	34.400	GORTT	Completion of construction of L'Anse Fourmi/Charlotteville Road and commencement of the Resurfacing Programme.
National Highway Programme	2.800	IGORTT	Commencement of the rehabilitation of roads and reconstruction of bridges under Phase 1 Year 3 of the Roads and Bridges Component viz Mason Hall/Les Coteaux Road (4.7 km), Spring Garden Road (1.4 km) and Bridges at Plymouth, Goldsborough, Windward Road and Argyle.
Transportation and Communication	4.540		

PROJECT/PROGRAMME	ALLOCATION 2004	ALLOCATION 2004 SOURCE OF FUNDING	DETAILS OF ACTIVITY 2004
Construction of Jetties	4.500	GORTT	Continuation of refurbishment of landing jetties at Speyside, King's Bay, Delaford, Pigeon Point, and Charlotteville; reconstruction of the Scarborough Small Boats Jetty; and Commencement of desgns for Jetty at Studley Park.
Development of Terminus Facilities at Scarborough	0.040	GORIT	Completion of designs for PTSC's Terminal Facilities at Scarborough.
Electricity Programme	0.600 0.600	GORTT	Continuation of Priority Rural Electrification and Lighting of the Claude Noel Highway.
Tourism	3.475		
Improvement to Basic Tourism Infrastructure	3.425	GORTT	Continuation of the Community Awareness Programme, rehabilitation of Tobago Campus of TTHTI; continuation of the upgrading Fort King George Heritage Park, and Buccoo, Storebay and Mount Irvine Beach Facilities; continuation of the Assistance to Traumatized Visitors; and continuation of the Restoration of Historical Sites.
Historical Site Development Programme	0.050	GORTT	Continuation of restoration of selected historical sites in Tobago.
Water and Sewerage	3.800		
Rehabilitation of South West Tobago Sewer System	1.000	GORTT	Updating feasibility studies in preparation for an Environment and Wastewater Project for South West Tobago.
Water and Sewerage Improvements	0.800	GORIT	Commencement of rehabilitation of Sewerage Treatment Plant at Buccoo.

PROJECT/PROGRAMME	ALLOCATION 2004	ALLOCATION 2004 SOURCE OF FUNDING	DETAILS OF ACTIVITY 2004
Upgrading of Sewerage Treatment System	2.000	GORTT	Continuation of extension of the Scarborough Wastewater Collection System to Signal Hill and Windward Road.
Other Economic Services	1.203		
Development of Small Business Sector	1.000	GORTT	Commencement of development of Cove Industrial Estate.
Purchase of Vehicle for Immigration Division	0.203	GORTT	Purchase of a vehicle for the Immigration Division.
SOCIAL INFRASTRUCTURE	91.130		
Education	19.840		
IBRD Fourth Basic Education Programme	8.300	IBRD/GORTT	Completion of construction of one (1) Primary School- Scarborough Methodist and one (1) Secondary School and three (3) ECCE Centres in Tobago; purchase of furmiture, equipment, library books and textbooks; and implementation of SIPs.
Primary Schools Programme	2.490	GORTT	Completion of construction of the Mason Hall Government Primary School; and upgrade of seven (7) Primary Schools.
Secondary Schools Programme	5.500	GORIT	Upgrade works at Bishop's High School, Scarborough Secondary, Roxborough Composite and Signal Hill Senior Compreshensive; and procurement of furniture for the Tobago Multi-Faceted Education Complex.

PROJECT/PROGRAMME	ALLOCATION 2004	ALLOCATION 2004 SOURCE OF FUNDING	DETAILS OF ACTIVITY 2004
Libraries Programme	3.550	GORTT	Completion of designs and commencement of construction of the New Scarborough Library; and repairs to the Charlotteville and Roxborough Libraries.
Human Resource Development	0.500		
Establishment of Skills Development Centre, Goldsborough	0.500	GORTT	Continuation of construction of Phase II of the Tobago Technology Centre in Goldsborough.
Health	50.950		
Health Sector Reform Programme	36.800	IDB/GORTT	Construction and refurbishment of a new Scarborough Hospital; three (3) health centres; and one (1) District Health Facility
Public Health Facilities	1.100	GORTT	Upgrading of Waste Facility at Studley Park and local health facilities at Signal Hill; and other priority projects to be undertaken by THA.
Medical Facilities Upgrading Programme	13.050	GORTT	Purchase of an ambulance; improvement works to operating theatre at the existing Hospital; purchase and installation of medical and dental equipment at Hospital; improvement in the delivery of renal, dental, psychiatric and opthalmological services.
Housing and Settlements	12.600		
Housing and Settlements	12.600	GORTT	Continuing works to Castara, Blenheim Phase II Housing Development, Roxborough Town Expansion and Signal Hill Housing Development and Development of Land Use Plan for Adventure Estate.
Social and Community Services	7.240		

PROJECT/PROGRAMME	ALLOCATION 2004	ALLOCATION 2004 SOURCE OF FUNDING	DETAILS OF ACTIVITY 2004
Cultural Sporting and Community Programmes	6.550	GORIT	Upgrading/Construction of Community Centers throughout Tobago, the Women's Federation Building at Signal Hill and the Goat Race Facility at Buccoo: Renovation of the Belle Garden Rural Training Centre; Development of Facilitatory Mechanism for Micro-Enterprise Development; Establishment of a Youth Hostel for Young Offenders; Assistance to Adolescent Mothers (PAM), Community Home-Based Care and Placement Services to the Elderly and Training of Adolescents on Geriatric Care; and Establishment of a Tobago Drug Council.
HIV/AIDS Project	0.500	GORTT	Provide for treatment of HIV/AIDS patients, Drug Awareness and Training Programmes.
Youth Cultural Programmes	0.100	GORTT	Continuation of programme to teach Music, Dance and Fine Arts in Schools.
Programme of Support to Mediation Services	060.0	GORTT	Development of Programmes to integrate mediation in communities with respect to Anger Management, Conflict Resolution and Parenting Modules.
PUBLIC ADMINISTRATION	12.700		
Administration	11.450		
Computerization Programme	0.950	GORTT	Establishment of an Integrated Financial Management System and a Geographic Information System; Networking of the Divisions of the Tobago House of Assembly.

PROJECT/PROGRAMME	ALLOCATION 2004	ALLOCATION 2004 SOURCE OF FUNDING	DETAILS OF ACTIVITY 2004
Construction of Public Buildings	4.500	GORTT	Commencement of Construction of Staff Offices, Classrooms and Other Facilities at Kendall Farm School; Preparation of Designs for the Construction of the Settlements and Education Head Office Buildings, the Restoration of the old Administration Building in Scarborough and the construction of housing accommodation for Judges and Magistrates in Tobago.
Improvement/Refurbishment to Public Buildings	006.0	GORIT	Renovation and Refurbishment of the Old Administration Building and Police Station in Scarborough; Provision of Accommodation for the Tobago Office of the Industrial Court.
Improvement in Administrative Services	5.100	GORTT	Provision of Scholarships and Loans in both Academic and Vocational Fields; and Training for the Staff of THA (Works, Labour, Tourism, Agriculture, Finance and Planning Divisions)
Public Order and Safety	1.250		
Rehabilitation of the Hall of Justice (Tobago)	0.750	GORIT	Continuation of the upgrade and refurbishment of the Hall of Justice in Tobago.
Extension of Prison Facilities(Tobago)	0.500	GORTT	Extension of the Prison Facilities at Grange Hill.
PLANNING/PROJECT PROGRAMME DEVELOPMENT	3.000		
Water Supply Improvements	3.000	GORIT	Preparation of Studies for the Desiltingand rehabilitation of Hillsborough Dam.
тотаг	169.833		

### **APPENDIX III**

### PUBLIC SECTOR INVESTMENT PROGRAMME 2004 TOBAGO ALLOCATION BY SECTOR

SECTOR	2004 All	2004 Allocation	
	TT\$Mn	%	
ECONOMIC INFRASTRUCTURE	63.003	37.1	
Agriculture, Forestry and Fishing	8.785	5.2	
Drainage	3.400	2.0	
Roads and Bridges	37.200	21.9	
Transportation and Communication	4.540	2.7	
Electricity	0.600	0.4	
Tourism	3.475	2.0	
Water and Sewerage	3.800	2.2	
Other Economic Services	1.203	0.7	
SOCIAL INFRASTRUCTURE	91.130	53.7	
Education	19.840	11.7	
Human Resource Development	0.500	0.3	
Health	50.950	30.0	
Housing and Settlements	12.600	7.4	
Social and Community Services	7.240	4.3	
PUBLIC ADMINISTRATION	12.700	7.5	
Administration	11.450	6.7	
Public Order and Safety	1.250	0.7	
PLANNING/PROJECT PROGRAMME			
DEVELOPMENT	3.000	1.8	
Planning and Project Development	3.000	1.8	
TOTAL	169.833	100.00	









