



PUBLIC SECTOR INVESTMENT PROGRAMME 2020 – TOBAGO

MINISTRY OF PLANNING AND DEVELOPMENT

OCTOBER 2019

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ABBREVIATIONS

CCTV	Closed Circuit Television
CNH	Claude Noel Highway
CSEC	Caribbean Secondary Education Certificate
DATAs	Department of Advanced Training and Advisory Services
DEIE	Division of Education, Innovation and Energy
DSYA	Division of Sport and Youth Affairs
ECCE	Early Childhood Care and Education
ECCE	Early Childhood Care Education
GDP	Gross Domestic Product
GORTT	Government of the Republic of Trinidad and Tobago
HIV/AIDS	Human Immunodeficiency Virus/ Acquired Immunodeficiency Syndrome
IDB	Inter-American Development Bank
LED	Light-Emitting Diode
LPG	Liquefied Petroleum Gas
LWNAP	Lure Wildlife Nature Park
NDS	National Development Strategy
NGO	Non-Governmental Organisation
OSH	Occupational Safety and Health
PSIP	Public Sector Investment Programme
PTSC	Public Transport Service Corporation
PURE	Programme for the Upgrade of Road Efficiency
REACH	Realization of Economic Achievement Programme
SDG	Sustainable Development Goals
SEA	Secondary Entrance Assessment
T&TEC	Trinidad and Tobago Electricity Commission
THA	Tobago House of Assembly
TRHA	Tobago Regional Health Authority
TTC	Tobago Teacher's Centre
TTCG	Trinidad and Tobago Coast Guard
TTFS	Trinidad and Tobago Fire Service
TTPS	Trinidad and Tobago Police Service
TTR	Trinidad and Tobago Regiment
UDeCOTT	Urban Development Corporation of Trinidad and Tobago
VAPT	Visual Arts and Performing Theatre
WASA	Water and Sewerage Authority

Introduction

1. Tobago currently stands at the critical juncture of an economic turnaround and in this regard, the role of the Public Sector Investment Programme (PSIP) in propelling the island to a clear path of development cannot be understated. Tobago's population and labour force positive growth rates would necessitate a higher demand for goods and services, as well as the supporting demand for PSIP funding.

2. The national economic outlook has remained stable and the Tobago PSIP will continue to benefit from the momentum of the national revenue to ensure the continuity of major project undertakings of the Tobago House of Assembly (THA). At the national level, Vision 2030 outlines the broad development policy agenda for the country and these include: -

- Putting People First: Nurturing Our Greatest Asset;
- Delivering Good Governance and Service Excellence;
- Improving Productivity through Quality Infrastructure and Transportation;
- Building Globally Competitive Business; and
- Placing the Environment at the Centre of Social and Economic Development.

3. The Assembly continues to support business activity in Tobago by ensuring that the business environment is one that is impartial, balanced and provides a scope for the extension of the State's investment by virtue of the PSIP, to benefit a cross section of firms and maintain community connections.

4. Alignment between the national policy guidelines and the THA's development priorities, remain the key to the harmonisation of policies and programmes, as well as the streamlining of projects which meaningfully impact the lives of residents. The Assembly's policy priorities include:-

- Food Production and Food Security;
- Education;

- Light Manufacturing and Specialised Services; and
- Tourism Development.

5. In addition, there are cross-cutting themes which are multi-sectoral in nature and are merged with all aspects of development on the island. These include Community Development, Public Sector Reform and Innovation, Rural Development and a Dynamic Health Sector. Notwithstanding this framework, the Assembly is in the process of further distilling the policy environment by developing a Medium Term Policy to develop various sectors in Tobago as an update to the Comprehensive Economic Development Plan (CEDP 2.0). This also dovetails with the Assembly's Infrastructure Investment Strategy and its focus on Public Private Partnership (PPP) to boost the implementation of projects considered to be of island-wide importance.

6. Another element of focus in Tobago is the development of the infrastructure for the timely collection, analysis and dissemination of critical data measuring the state of the island's economy, the contribution of its sectors as well as the operation of firms in its productive sector as a means of gauging Tobago's export potential. It is critical for the island to develop the institutional capacity to achieve its mandate and responsibility for policy formulation. The customisation of policies in Tobago, to treat with its peculiarities through flexible and effective policy initiatives is also of importance.

Overview

7. The development of the island of Tobago is dependent on the role of the State as an enabler and facilitator of an environment for investment, development and innovation. Given the demographic trends consistent over the last ten years, Tobago has recorded higher population and labour force growth rates than the national growth rate. Therefore, the need to customise the policy agenda in Tobago is a critical success factor to achieving the desired development outcomes.

8. The Public Sector Investment Programme (PSIP) is a critical capital investment tool utilised for the execution of the Government's developmental plans for the country. The Tobago House of Assembly has the responsibility for implementation of the PSIP in Tobago. Projects and programmes are developed to achieve policies, goals and outcomes as set out in Tobago's Budget Statement, which are in keeping with the National Development Strategy (Vision 2030).

9. The Planning Department in the Office of the Chief Secretary monitors the PSIP through the adherence of the Call Circular guidelines as set out by the Ministry of Planning with respect to the recommendations for releases of funds and the alignment with the policy of the Tobago House of Assembly and Vision 2030. These guidelines are geared towards improving the efficiency, effectiveness and targeting of the PSIP to realise net welfare to residents of the island.

10. Important highlights set out in the Call Circular to enhance delivery, include the following criteria for exclusion of projects/ programmes:-

- Annual legacy projects which have no discernible end dates;
- Recurrent costs such as maintenance, salaries and operational costs;
- Duplicated projects within the Divisions of the Assembly; and
- Projects submitted by revenue earning institutions.

11. The Call Circular also noted the elements for assessing project readiness for implementation including:

- Project proposals;
- Feasibility studies; and
- Statutory and other required approvals.

12. Focus will be placed on high impact projects where a large number of stakeholders will benefit directly from the outcomes of the projects. A key determinant for Tobago is the improvement of the distribution of the PSIP to enhance the productive sector and multi-sectoral areas, which relates to projects with the potential for wide-scale multiplier impacts, aid the diversification of the economy and boost resilience and sustainability.

13. Ultimately, the implementation of the Tobago PSIP will continue to be a key driver for development on the island, as the Assembly partners with the Central Government to resource the Programme and improve its efficiency. The opportunity for external bond financing to the tune of \$300 million (TT) provides a further avenue to treat with the fiscal needs of the Tobago PSIP, given the restraints on allocation which have been necessary due to the national economic outlook.

**PART 1: REVIEW OF THE PUBLIC SECTOR INVESTMENT
PROGRAMME 2019**

14. In fiscal 2019, a total of \$231.6 million was allocated to the THA for the implementation of projects on the island. The revised allocation subsequent to the re-prioritization of projects was \$239.4 million, Table 1 below highlights the distribution of the revised allocation and expenditure as at June 2019. It reveals that \$172.8 million was expended.

**Table 1: Revised Allocation and Total Expenditure
for the THA Development Programme 2019**

Divisions	Revised Allocation 2019	Total Expenditure (June 2019)
Assembly Legislature	2,000,000	216,509
Community Development Enterprise Development and Labour	13,450,000	2,759,010
Education Innovation and Energy	41,350,000	7,329,702
Food Production Forestry and Fisheries	32,406,901	47,085,513
Health Wellness and Family Development	22,500,000	5,422,445
Infrastructure Quarries and Environment	63,050,000	90,597,322
Office of the Chief Secretary	7,500,000	617,354
Settlements Urban Renewal and Public Utilities	21,500,000	10,402,127
Sports and Youth	10,471,000	5,741,564
THA Bulk Projects	3,500,000	159,665
Tourism Culture and Transport	15,900,000	2,538,455
Grand Total	239,427,901	172,869,666

Source: Adapted from Monthly Financial Statement, (Budgets Department, 2019)

15. The level of utilisation was 72.2 percent of the revised allocation which showed a proportional level of utilisation in keeping with the progress of the financial year. The details by Divisions show substantial expenditure by Infrastructure, Quarries and the Environment (\$90.5 million); Food Production, Forestry and Fisheries (\$47 million); Settlements, Urban Renewal and Public Utilities (\$10.4 million) and Education, Innovation and Energy (\$7.3 million).

16. The subsequent sections will detail the achievements associated with these expenditures and the achievements of the Divisions, as well as the outputs from the various Heads and Sub-heads of expenditure under the Development Programme.

ECONOMIC INFRASTRUCTURE

17. Expenditure on the economic infrastructure amounted to \$129.4 million or 74 percent of overall Development Programme expenditure. This indicates the significance of this sub-sector to the development of Tobago, as the sum included expenditure in areas such as agriculture and infrastructure. The details are seen in the subsequent sections:

Agriculture

18. Agriculture is a priority sector for investment as a key platform for economic diversification. A revised allocation of \$32.4 million was provided to facilitate the development of the Agricultural Sector. The Division of Food Production, Forestry and Fisheries is mandated to manage the island's natural resources in a sustainable manner, develop the skills of its human resources and increase the use of relevant technology in the sector. Accordingly, the input investments were geared towards addressing some of the structural challenges facing the sector with the aim of boosting agricultural production and enhancing food security for the island. Some of the key achievements are highlighted below:

Food Crop Production

19. Promoting enhanced capacity for food security continued to be a major focus of the THA. In fiscal 2019, a variety of crops were cultivated, maintained, distributed and sold as part of the operations at Lure and Courland Estates. The achievements were as follows:

- cultivation and maintenance of bananas, pineapples, ginger, cassava, sweet potatoes, cherries, long mangoes, sorrel, dasheen and pigeon peas on approximately 4.88 hectares;
- distribution of 3,700 cassava sticks, 1,405 sweet potato slips, approximately 1,941 pineapple plants and 175 banana suckers; and

- 5,562 fruit/orchard crops, 8,441 ornamentals and 2,286 crates of seedlings were sold at Louis D'Or Nurseries.



Fig. 1 Cassava and Pineapple - Lure Estate



Fig. 2 Banana and Cocoa – Lure Estate

Access Roads Programme

20. The Division of Food Production, Forestry and Fisheries was committed to ensuring that significant investment continued in 2019 for the development and maintenance of agricultural access roads in all major farming areas, to make the necessary infrastructure available to farmers. In fiscal 2019, 27 access roads projects were completed by 15 contractors. Maintenance of roads continued and included Jigger Hill, Indian Walk, Farmers Road (Mason Hall), Shaw Park, Silk Cotton Trace, Observatory 1 & 2 (Speyside), Trig, Flag Staff Hill (Charlotteville), Windsor Road, Caledonia Farm Road and Terry Hill Access Road (Mt. St. George).

Access Road Development Projects



Fig. 3 Goodwood to Mt. St George



Fig. 4 King's Bay to Waterfall access road



Fig. 5 & 6 Macnab Bay Road - Goodwood



Fig. 7 Mt. St. George to Mason Hall access road



Fig. 8 Cradley Trace access road

Marketing

21. The Marketing Department continued to provide technical assistance for the processing and marketing of products as well as the procurement of locally grown commodities in crops and livestock. The bridge between production and distribution is essential for the planned expansion of agricultural production and diversification from part-time farming to full-fledged commercial farming for export. The Packing House was completed in 2018 and other areas require focus in order to enhance the efficiency of the movement of perishable agricultural produce.

In 2019 the key accomplishments were as follows:

- upgrade of the Scarborough abattoir at a cost of \$0.6 million; and
- re-modelling of the Scarborough Market at a cost of \$10.4 million.



Fig. 9 Scarborough Abattoir



Fig. 10 Scarborough Abattoir



Fig. 11 Scarborough Market Project



Fig. 12 Scarborough Market Rehabilitation Project

22. The Department of Forestry continued the protection, preservation and enhancement of Tobago's environment, along with the sustainable management of the island's air, land and water resources. Highlights included:

- fire and forest trails maintenance;
- tree crop maintenance;
- completion of secondary, primary and pre-school education symposiums; and
- tenders were invited to facilitate the completion of the feasibility study for the Lure Wildlife Nature Park (LWNAP).



Fig. 13 Schools education symposiums -Gibson Jetty



Fig. 14 Forest trail tour - Main Ridge

Electricity and Energy

23. In 2019, the Public Utilities Department continued implementation of, the *Programme for Rural Electrification and the Street Lighting Programme*. These programmes were aimed at improving the socio-economic circumstances of residents given the instances of poverty and underservice of some homesteads with electricity and street lights. These amenities are important elements for the quality of life and safety of residents. The following is a breakdown of the activities of each programme:-

Street Lighting Programme

24. The street lighting services of the Division provided greater illumination to the island's roadways and communities, ensuring that residents feel a greater sense of safety and security. In fiscal 2019, 34 street lights were installed and the following communities benefitted from increased street lighting: Auchenskeoch, Plymouth, Carnbee, Kendall, Speyside, Goodwood, Bon-Accord and Mason Hall, at a cost of \$0.3 million. Table 2 below outlines the expenditure and number of lights installed at each location.

Table 2: Area Distribution and Cost of Street Lighting Programme 2019

Location	Expenditure	No. of Street lights installed
Adelphi Road, Mason Hall	\$15,180.82	3
Kendal Farm Road, Kendall	\$62,204.47	5
Auchenskeoch Roundabout	\$73,943.89	6
Auchenskeoch/Buccoo Road, Carnbee	\$10,672.00	2
Milford Court Playground, Milford Court	\$75,136.22	12
Guinea Grass Trace, Bethesda	\$11,365.12	2
Majuba Trace, Goodwood	\$16,066.82	3
Crapaud Village, Speyside	\$9,627.16	1
TOTAL	\$274,196.50	34

Source: Division of Settlements, Urban Renewal and Public Utilities, 2019

Programme for Rural Electrification

25. The *Programme for Rural Electrification* involves the provision of electricity poles and the attendant electrical infrastructure to households without an electrical supply. In fiscal 2019, the programme was allocated \$0.3 million and the THA provided electricity to 32 families in the villages of Argyle, Black Rock and Bethel at a cost of \$0.2 million. The details are shown in Table 3 below.

Table 3: Area Distribution and Cost of Rural Electrification Programme 2019

Location	Capital Contribution	No. of Potential Beneficiaries
Lammy Road, Argyle	\$89,955.45	14
Hopeton Road, Black Rock	\$100,833.92	9
Riseland Road, Bethel	\$10,223.93	9
TOTAL	\$200,403.30	32

Source: Division of Settlements, Urban Renewal and Public Utilities, 201

Roads and Bridges

26. Road infrastructure is a critical component of the development strategy, as efficiency of movement links directly to quality of life, ease of doing business and productivity. The THA has a number of key infrastructure projects geared towards these goals. Accordingly, nine (9) roads were resurfaced in 2019, at a cost of approximately \$20.9 million. These roads are summarised in the listing below:

Table 4: Distribution of Road Rehabilitation and Paving in Tobago, 2019

ROADS IN EAST TOBAGO	ROADS IN SOUTHWEST
Cart Road, Mt. St. George	Gold Finch, Sou Sou Lands
Windward Road, Richmond – Phase I And II	Pleasant Prospect Trace
Windward Road Delaford/Speyside	Friendsfield Branch Phase I And Ii
Windward Road, Argyle	Bethel Main Road Phase I*
Adelphi Tributary Road	* End Of Mt. Gomery Rd To Simon Lawrence Dr.

Source: Division of Infrastructure Quarries and the Environment, 2019



Fig. 15 Windward Road, Richmond



Fig. 16 Windward Road, Argyle



Fig. 17 Goldfinch, Sou Sou Lands



Fig. 18 Pleasant Prospect Trace

Rehabilitation of Claude Noel Highway

27. The upgrade and resurfacing of the Claude Noel Highway (CNH), between Orange Hill and Rockley Vale intersection, was a major undertaking, which commenced in March 2019, at an overall cost of \$38.0 million. This section of the CNH was deemed most severely compromised by engineers and required extensive work including milling and relaying of sub-base in some sections due to structural failures. Other details of the work include:

- rehabilitation;
- strengthening and repaving;
- new left turn lane at northside intersection;
- construction of retaining wall at northside road;
- construction of new covered box drain and sidewalk; and
- road marking and installation of reflective road studs.



Fig. 19 Extensive Rehabilitation of the Claude Noel Highway



Fig. 20 First layer paving of the Claude Noel Highway

Windward Road Special Development Programme

28. The windward areas of Tobago are volcanic and hilly with undulating and winding roads. As such, the maintenance schedule requirements for these areas are higher due to unstable geology, prevalence of landslides, slippages and the effects of hillside runoff. The following projects were executed under the *Windward Road Special Development Programme*: the construction of two retaining walls in Mt. St. George (with dimensions of 130ft in length by 6ft height and 127ft in length by 8ft height) was completed.



Fig. 21 Construction work at Mt. St. George Retaining Wall



Fig. 22 Mt. St. George Retaining Wall

Programme for the Upgrade of Road Efficiency (PURE)

29. In an effort to deal with the difficulties of traffic congestion and parking, due to increased traffic, the THA commissioned a three-month traffic and parking study. The study focused on issues such as vehicular congestion, number of drivers on the roadway and types of vehicles, in particular areas and peak traffic periods. The study was completed in April 2019, at an approximate cost of \$1.0 million, and the results of the survey will provide a basis for project development and implementation of a suite of initiatives to address the efficiency of the movement of traffic particularly in and out of Scarborough.

Milford Road Bypass to Smithfield

30. The Milford Road Bypass to Smithfield project provides improved access to and from the new Scarborough Roman Catholic School and reduces the congestion given the proximity to the Bishop's High School. The increased reticulation of Scarborough is necessary to treat with the increased vehicular activity and the associated delays from traffic congestion. Phase I (245 m of roadway extending from Bishop's High School to the RC school) was completed and opened to the public in the last quarter of 2018.



Fig. 23 Opening of Phase, I – Milford road bypass to Smithfield

Work on Smithfield between Smithfield Trace and Smithfield, Connector (Phase 1a) is ongoing and the project is 90 percent completed.

Bridges

31. Re-construction of the Thompson River Bridge, which commenced in March 2019, is the second of three (3) bridges undertaken by the Division. The Thompson Bridge was a single-lane bridge with failing structural points and is relatively close to areas affected by coastal erosion. It remains a critical redundant trunk access to and from Scarborough and the south-western end of the island. The project is estimated to be completed in 14 months and activities included:

- the installation of a temporary bailey bridge – completed;
- demolition of the existing bridge – completed;
- piling for the new bridge – completed; and
- construction of a new dual lane bridge- work in progress.



Fig. 24 Temporary Bailey Bridge at Thompson River



Fig. 25 Piling work in progress at the Thompson River Bridge

TOURISM

Fort King George

32. Refurbishment works were undertaken at the Old Tobago Museum to accommodate the Icons of Tobago Museum. This was developed to honour and recognise prominent Tobagonians making contributions to the Arts. Initial displays were from Calypso Rose and the Mighty Shadow. The scope of works included design and construction of roofing, inclusive of guttering and drainage, ceiling and window installations. The external wall of the structure was restored, inclusive of brick laying and painting. Internally, concrete, carpentry and joinery works (to develop the layout for the museum) and internal fittings with electrical upgrades and rewiring of the structure were completed. The public washrooms were demolished and rebuilt complete with vanities and finishes. A fence was erected to a section of the fort to enhance the security and afford the opportunity for monetising the space as an asset. A total of \$1.1 million was expended.

Mt. Irvine Beach Facility

33. Extensive repairs were conducted on the washrooms of the Mt. Irvine Beach Facility. The scope included an overhaul of the plumbing and electrical services in both washrooms inclusive of installation of new fixtures and fittings. The concession spaces at the ground and first floors were also renovated, and included replacement of floor and wall tiling, electrical wiring and refurbishment of the ceiling and repainting. Expenditure at midterm was \$0.4 million.



Fig. 26 Refurbished Washroom Areas at Mt. Irvine Beach Facility

Island Wide Signage

34. The island wide signage included the supply and installation of new signs at beach facilities, in keeping with the new branding of Tobago at various locations throughout Tobago. This was also extended to several historical sites.

Tobago Tourism Agency

35. The core mandate of the Tobago Tourism Agency Limited is “to lead the redevelopment of the island’s tourism product and the marketing and repositioning of Tobago as a premier island destination founded on the principles of sustainable development.” In this regard, the activities of the Agency in fiscal 2019, were aligned with the goals articulated in the three (3)-year Road Map for growth, established in conjunction with the industry stakeholders in 2018.

36. Marketing of Tobago has commenced and will continue with focus on core attributes broadly categorised as:

- a. Sea and Beaches;
- b. Eco-Adventure and Nature;
- c. Local Culture, People and Heritage; and
- d. Romance and Weddings.

37. Marketing will be spearheaded by digital strategies and will entail cooperative marketing with stakeholders. The Agency will also leverage key partnerships with tour operators and airline partners to grow visitor arrivals. Additionally, the Agency will demonstrate renewed and sustained focus on the domestic and regional markets, based on the island's events calendar, and will pursue continued relations with airline partners to maintain and grow direct airlift to Tobago.

38. New marketing representatives were appointed in major source markets: Canada, Germany and the Scandinavian Region. The Tobago Tourism Agency has developed and implemented short term marketing plans across all markets, consistent with the established core attractors, and leveraging trade partnerships with both local and international stakeholders. To this end, Tobago was represented at the Rutland Bird Fair in the UK, the Birmingham and DEMA Dive Shows, UK National Wedding Show, Irish Travel Trade Show, the L. Edwin Wedding and Events Show in Trinidad, the Huron Fringe Bird Festival in Canada, Sea Trade in Miami, Caribbean Week in New York and roadshows in major markets. In addition, Sunwing Airlines commenced operations in Tobago in December 2018, with an inaugural flight of out of the Canadian market, providing direct service to the A.N.R. Robinson Airport. A strategic marketing campaign was developed with the airline company and has resulted in an addition of more than 1,500 passengers from Canada to Tobago over a period of four (4) months. The commitments for this expenditure is \$5 million.

SOCIAL INFRASTRUCTURE

39. Social infrastructure expenditure accounted for 16.4 percent of the overall development programme expenditure. This represented \$28.4 million for infrastructural and social programmes implemented by the Division of Education, Innovation and Energy. Further projects were committed for the vacation school repair programme and for enhancing the plant and services to support the holistic development of residents.

Primary Education

40. Early education is a critical part of the foundation for educational attainment and these formative areas have been shown to have higher rates of return on investment than other tiers of education. In this regard, it is imperative that the THA places emphasis on this sub-sector to maximise the impact of spending and to give the youth the best start to equip them for lifelong learning and economic self-reliance. Some of the projects undertaken in this sub-sector included:

Research in Education

41. In fiscal 2019, the THA continued the collection of baseline data on the performance of students at the primary level. A Research Camp was also hosted during the July/August period, to collect data on under-performance by students. In addition, Geographic Information System (GIS) training was offered to geography teachers and students.

Improvements to Primary Schools

42. In order to ensure that the health and safety standards are upheld, the following upgrades were conducted at the Scarborough R.C School:

- installation of awnings and screens to reduce the exposure to heavy rainfall for staircases and corridors; and
- improvement to staircases and floors, with the addition of high quality epoxy and polyurethane non-skid surface finish.

Seamless Education Programme (IDB) Tobago

43. The Division conducted topographical and cadastral surveys on all sites identified for construction of Early Childhood Care and Education (ECCE) Centres, with the exception of those at Friendship and Bon Accord. Stakeholder consultations were also held in the communities identified for construction of Centres, in order to provide information on the construction and address questions and concerns regarding the project. The environmental and stakeholder impact assessment was also completed.

Music in Schools Programme

44. The Division of Education, Innovation and Energy acknowledges the importance of promoting the development of music within schools. Continuous effort is therefore given to ensuring that schools are well equipped with the required musical instruments. Accordingly, recorders were purchased for schools to prepare students for the Tobago Schools' Arts Festival held in June 2019.

Professional Development Institute and Learning Resource Centre

45. The Division established the Tobago Teachers' Centre (TTC) at Mardon House in John Dial, in 2018, which provides support to teachers to enhance the delivery of the curriculum. In particular, the TTC serves as an educational hub to stimulate and encourage new approaches to teaching and learning, among teachers in Tobago.



Fig. 27 Classroom at the Tobago Teachers' Centre

46. The TTC's activities focus on fostering collaboration and camaraderie among teachers, to promote a greater sense of teacher community, and serves as a place to share ideas and best practices. The Centre also serves as a facility for small group workshops, training, presentations and consultations. In addition, computer/technology training, weekend retreats, after school and other educational activities are facilitated. The TTC is an environment to develop and encourage innovation and creativity utilising various forms of technology at all levels of the educational system in Tobago. E-learning initiatives such as the Chrome Book technology pilot programme, which was implemented in two schools, are directed from the Centre.

Secondary Education

47. Beyond basic and primary education lies the interface to tertiary education which provides the intake for potential university entrants. Secondary education also provides potential entrants to the vocational and technical career paths. As a result, the needs of this sub-sector are also integral, as they include the adolescent period of child development, on which the labour force is dependent. The Division's emphasis on secondary education has resulted in the following improvements to secondary schools.

Improvements to Secondary Schools

48. The Division executes maintenance, cleaning, painting and other emergency works at secondary schools and conducts the School Repair Programme. Works were executed during the July/August period as part of this Programme. An assessment was done at the Bishop's High School, which revealed that the entire school required repainting. Improvement works were also executed at Scarborough Secondary School which included repairs to the electrical system.

49. The Roxborough Trade Centre continued to provide technical training in the areas of auto mechanics, electrical installation, construction carpentry and joinery, plumbing, masonry, welding and technical drawing. In fiscal 2019, the Centre was provided with material for the programmes. Sewage repairs and plumbing works were also executed, as well as the installation of a liquefied petroleum gas (LPG) gas line at Mason Hall Secondary School. The expenditure as at June 2019 was approximately \$0.5 million.

Establishment of Visual Arts and Performing Theatres (VAPT) in Primary Schools

50. The Tobago Schools' Arts Festival was the main activity under this area for fiscal 2019. In preparation for the festival, workshops and seminars were held for trainers and music teachers. The training was offered to 24 tutors and teachers in the areas of dance, song and drama. All primary schools benefitted from the training.

51. The finals of the Arts Festival were held on July 1st and 2nd, 2019, at the Shaw Park Complex. Nine hundred and fifty students participated in the festival and adjudication took place over a 12 day period.



Fig. 28 Performance by Artist at School Arts Festival



Fig. 29 Ball Room Exhibition at the School's Arts Festival

Tobago Literacy Unit Project

52. The Tobago Institute of Literacy is a non-profit, non-governmental organisation, which provides services and products to persons with significant deficits in literacy skills. The Institute targets persons desirous of expanding their personal horizons, to become competent, self-reliant, life-long learners with effective communication skills. The adult literacy classes were established to enable individuals to achieve their literacy goals and develop their knowledge and potential. The Institute provides dyslexia screening and assessment, adult literacy classes for persons 18 years and older, and classes for secondary and primary school students. The initial intake of primary school students was 12 and subsequently increased to 18. Volunteer tutor training is

conducted annually and in 2019, 14 tutors were certified. The sum of \$0.3 million was utilised by the Institute.

53. A total of 103 walk-in requests for literacy assessments were completed during the period October 2018 to June 2019. These individuals were in need of literacy remediation and were placed in one of the 17 Adult Literacy Classes across the island, which has a total enrolment of 439 registered persons. The distribution of the classes by area is shown in the table below.

Table 5: Locations of Adult Literacy Support Classes in Tobago

Literacy Class Locations in East Tobago	Literacy Class Locations in West Tobago
Glamorgan Community Centre	Bethel Youth Centre
L'Anse Fourmi Community Centre	Buccoo Community Centre
Louis D'or Community Centre	Bon Accord Resource Centre
Roxborough Police Youth Club	Scarborough Library
Golden Lane Community Centre	TIL Offices, Scarborough (5 Classes)
Moriah Community Centre	Plymouth Bethesda Community Centre
Mason Hall Community Centre	Calder Hall Community Centre

Source: Tobago Institute of Literacy, 2019

Physical Education and Sport in Primary Schools

54. Primary schools in Tobago were continuously engaged in sporting meets and competitions. Funding was provided for purchasing uniforms and equipment for students, as well as equipment and supplies for local sporting events, and travel to Trinidad for national competitions in disciplines such as athletics, football, netball and cricket.



Fig. 30 Athletes in action at Tobago Zone 3k finals



Fig. 31 Participants at the Tobago Zone 3k finals

Scarborough Library

55. The Tobago Library Services reopened the Tobago Archives at the Scarborough Library on June 26th 2019. The Archives stores, preserves and provides access to the memory and heritage of the island dating back to 1763, the time of the French and British occupation of Tobago. Documents available in the Archives include slavery records; colonial records related to the establishment of Tobago's churches, villages and plantation estates; minutes of the House of Assembly; Laws of Tobago; Ordinances of Trinidad and Tobago; Tobago court records; Tobago Gazettes; newspapers and digitized records of maps, photographs and numerous other documents of historical importance.

56. The Archives serve various groups of users such as researchers, students, scholars, journalists, family historians, and the general community. It aims to raise the awareness of the existence of the Archives and to foster a greater appreciation of our history and documentary heritage.

57. Other works executed at the Scarborough Library included the installation of camera backup software to enhance productivity. In addition, a wireless microphone system was installed in the auditorium to improve the quality of activities held at the facility.

Pan in the Classroom

58. The Division continued its *Pan in the Classroom Programme* in fiscal 2019. Pans at schools were refurbished by tuning, cleaning and blending. Pan tutors were also assigned to primary schools to ensure that students were adequately taught to play the national instrument.

Furniture and Equipment Replacement and Upgrade in Schools

59. The Division of Education Innovation and Energy conducted regular assessments of equipment in schools throughout the school year. Based on these assessment, maintenance and repair works were executed on items such as photocopiers, scanners, computers and surveillance systems. Additional items were also purchased or leased for schools as required, and faulty or damaged furniture was repaired or replaced. The cost of these undertakings was \$0.4 million.

Physical Education and Sport in Secondary Schools

60. Similar to primary schools, secondary schools in Tobago were also constantly engaged in sporting meets and competitions. Sporting associations coordinated the schools' participation in the sport events and the Division subsidised costs associated with purchasing uniforms and equipment for students. The Division also provided equipment and supplies for local sporting events, hosted by the associations.



Fig. 32 Athletes in action – Tobago Secondary School Track Championships

Human Resource Development

61. The Department of Advanced Training and Advisory Services (DATAS) facilitates the Human Capital Development Policy through the THA's financial Assistance Programme. In fiscal 2019, DATAS' activities included the administration of bursaries, grants and scholarships, and provision of career and financial guidance. The Department also offered post training placement support to residents desirous of improving their skill-set and competencies, towards personal and professional development. A total of 17 awards were approved, adding to the 63 existing awardees at various stages of completion of studies.

YOUTH AND SPORT

62. The Division of Sport and Youth Affairs, in alignment with the Comprehensive Economic Development Plan, has been tasked with the mandate of providing reputable sport and recreation facilities for residents to pursue active recreation, compete in sports at all levels, in order to realise their fullest potential and maintain good health through physical activity.

Patience Hill Change Room Facility

63. In fiscal 2019, the Division constructed a new change room and public toilet facilities at Patience Hill Recreational Ground. The improved facilities provided a clean, safe, secure, and comfortable area for athletes and sporting officials, to change into their sporting gear and store personal items during the course of sporting activities. It also offered public toilet facilities for individuals taking part in recreational activities. The project was 100 percent completed and the contracted value of the pavilion was \$0.9 million.

L.E.D Lighting Upgrades and Timer System at Hard Courts

64. Phase 2 of the L.E.D lighting upgrade project was part of the overall plan to improve the lighting of facilities, with focus on quality and long term cost effectiveness. L.E.D lights provide advantages over conventional lights in terms of cost effectiveness, longer lifetime of fixtures, and controllability. The timer system also ensures that the lighting at the facilities are only used during the course of active usage of the facilities. Three (3) out of the five (5) facilities were 100 percent completed in 2019.

Mt. Pleasant Recreational Ground

65. The Mt. Pleasant Recreational Ground Pavilion was constructed with a waste water treatment plant, which requires periodic maintenance to ensure that the system works to capacity. In 2019, the yearly maintenance was completed at a cost of \$0.1 million.

66. Four (4) out of the six (6) sites were completed and two (2) remain ongoing. Contractors were engaged to repair these facilities, which included general servicing of electrical panels, improvement on security of the kiosks, replacement of 1500-watt metal halide lighting fixtures, contactors, breakers, and installation of timer systems. The total contracted cost of all six (6) sites was approximately \$2.9 million.

Indoor Facility- Feasibility Study

67. A feasibility study was completed, as part of phase 1 of the indoor facility, to define the parameters of the proposed facility for design, usage, and business case. The feasibility study provided key information for the market demographics, project development plan, and economic

and financial estimates. The final report was presented by the consultants and the total cost of the study was \$0.5 million.

Shaw Park Sport Administrative Building

68. The THA conducted work on the refurbishment of the Shaw Park Sport Administrative Building, to ensure the safety and comfort of the staff, athletes and patrons of the facility. Works on the first phase are nearing completion and head personnel in the Sport Department of the Division will be housed at the location. The overall cost of the project is was \$1.1 million.



Fig. 33 Shaw Park Sport Administrative Building

Roxborough Pavilion

69. The environmental conditions associated with the location of the Roxborough Pavilion led to the degradation of the facility over the years and the need for repair. The repair works were phased in order to efficiently address issues with the facility. Phase one entailed repairs to the trussing, columns and rails at a cost of \$1.1 million, as well as inspection services to ensure that welding was done properly – at a cost of \$0.1 million. The second phase entailed replacement of purlins and roof sheeting and was executed at a cost of \$0.7. Phase three works are ongoing and includes electrical repairs.



Fig. 34 Roxborough Pavilion

Goodwood Pavilion

70. Works to upgrade the Goodwood Pavilion were 10 percent completed. The overall objective is to provide an all-encompassing pavilion with seating accommodation for a large spectator audience, provide updated and comfortable change room facilities for athletes and officials; public washrooms facilities inclusive of the differently abled; office space and meeting room for DSYA staff housed in the area; and concession area for patrons.

COMMUNITY DEVELOPMENT

71. In 2019, the Belle Garden Multipurpose Facility was completed and funds totalling of \$0.7 million were expended. Upgrading works were also conducted on the Bethesda Multipurpose Facility (Fig. 35) and included replacement of the air-condition units in the main hall, office and the workshop room.



Fig. 35 Bethesda Multipurpose Facility

Lowlands Multipurpose Facility

72. Improvement works were executed on the Lowlands Multipurpose Facility which included major works on the bituminous membrane on the roof deck and replacement of the roof canopy at a cost of \$0.2 million. Replacement of the air-condition units in the Main Hall was also conducted totalling \$0.2 million.



Fig. 36 Hampden/Lowlands Multipurpose Facility

HEALTH

73. The health sector is a policy priority for the THA and the Assembly has undertaken to address the issues of primary and secondary health care aggressively and in keeping with the rights based approach to health. The Assembly also leverages community-based approaches by decentralising health care, bringing it closer to the communities and enhancing the services available at the health and outreach centres.

Moriah Health Centre

74. Construction of a new Health Centre within the area district of Moriah and environs was initiated on January 7, 2018, managed by UDeCOTT. Excavation works commenced on the site and the final design drawings are being completed.



Fig. 37 Sod Turning Ceremony for the New Moriah Health Centre

Plymouth Cemetery Upgrade Project: Phase I

75. Phase 1 of the *Plymouth Cemetery Upgrade Project* entailed the construction of a toilet facility, inclusive of an office space and tool room at the Plymouth Cemetery. This project was completed on March 12, 2019, at a cost of approximately \$0.5 million.



Fig. 38 Newly constructed toilet facility and office space at the Plymouth Cemetery

Studley Park Waste Integrated Facility Upgrade Project – Phase I

76. In 2019, upgrade works were conducted on the main building of the Studley Park Waste Integrated Facility, including the construction of an external drain and paving of the driveway at the entrance of the facility. This project was completed at a cost of \$0.5 million.

Studley Park Waste Integrated Facility Engineering Cell Project

77. The Studley Park Waste Integrated Facility Engineering Cell Project is being conducted in-house by the Public Health Department and entails the construction and fencing of a new Solid Waste Engineering Cell. Expenditure of \$0.2 million was realised.



Fig. 39 Excavation Works for the Establishment of the Engineering Cell Project at the Studley Park Waste Integrated Facility

Mediation Centre Upgrade Project

78. The Mediation Centre Upgrade Project involved the re-carpeting, re-painting of the conference room and the installation of an air-conditioning unit at the Centre. These works were completed at a cost of approximately \$0.3 million.



Fig. 40 Newly carpeted conference room at the Mediation Centre

Lambeau Community Children's Home Upgrade Project

79. The Lambeau Community Children's Home Upgrade Project entailed the installation of a fire alarm system, smoke detectors and CCTV cameras, fencing works, installation of handrails and burglar proofing, and painting of the entrance gate. These works were completed in July 2019, at a cost of \$1.0 million.

Upgrade to Quarters 45 - Stroke and Diabetes Centre

80. In 2019, upgrading works were executed at the Stroke and Diabetes Centre, which entailed the installation of sinks, water pump and other plumbing works, replacement of external lighting fixtures, installation of a mirror and equipment for therapy. These works were completed on at a cost of approximately \$0.3 million.



Fig. 41 Commissioning Ceremony - Stroke and Diabetes Centre

Establishment of the Record Keeping Centre at Salandy Building Phase II

Phase II of the works at the Record Keeping Centre entailed the installation of air-conditioning units and office blinds at the building. This project was completed at a total cost of approximately \$1.0 million.

PUBLIC BUILDINGS

81. Work on the construction of the new Roxborough Administrative Complex, which provides essential governmental services to the people of windward, Tobago, was completed in May 2019.



Fig. 42 Roxborough Administrative Complex

PART II: PUBLIC SECTOR INVESTMENT PROGRAMME 2020

BUILDING GLOBALLY COMPETITIVE BUSINESSES

AGRICULTURE, FISHERIES, FORESTRY

82. The THA's major goals are to reduce food price inflation and dependency on external sources of basic food items, as well as to create sustainable employment in the agricultural sector which will contribute to the economic benefit of the nation. In this regard, an allocation of \$26.4 million will be provided to fund projects related to agricultural land and water management, fishing facilities, and research and development.

83. Some of the major projects and programmes to be implemented in fiscal 2020 are as follows:

- Agricultural access roads – to provide for the construction of new roads to access farm lands, clearing landslides, overhangs and cylindrical drains as well as to develop a database and GPS mapping of land used for agriculture;
- Comprehensive State Land Development Project – for the development of infrastructure on State Lands identified for disbursement;
- Goldsborough Agricultural Estate Irrigation Project – to provide for the establishment of wells, irrigation lines and pump house;
- Improvements to the beaches and landing facilities – to provide for the renovation of fish landing sites at Barbados Bay and Buccoo, the completion of Castara facility and the upgrading of buildings and equipment at other sites;
- Invasive Plants Control Project (Sub Division of Estates) – to provide additional licensed surveying services to sub-divide key estates acquired by the THA;
- Urban Forestry Programme – for the environmental enhancement of Argyle, Speyside and Belle Garden through the construction of bikeways, walkways and signage;
- Air quality monitoring in Tobago – to provide adequate baseline studies aimed at monitoring indoor and outdoor air quality; and

- Lure Wildlife Nature Park – to provide the upgrading of existing roads, nature trails, landscaping and construction of the Administrative Centre.

ECONOMIC RESTRUCTURING AND TRANSFORMATION

84. In fiscal 2020, a total of \$10.0 million will be allocated towards Business Development and Entrepreneurship initiatives in Tobago. This funding will assist in the development of new micro industries, provide spaces for businesses to showcase their offerings and provide financial and institutional support through various projects as follows:

- Enterprise Development;
- Business Incubator Programme;
- Enterprise Development Company of Tobago;
- Venture Capital; and
- Enterprise Assistance Grant Programme.

TOURISM

85. Tobago's tourism sector is focused on establishing, standardising and sustaining the island as a tourist destination. In this regard, an investment of \$23.8 million will be made to boost this sector with the intention of increasing the number of tourist arrivals.

86. The sum of \$5.3 million will be provided for upgrade and enhancement of the following sites and attractions to meet international standards:

- *Fort King George Heritage Park* - restoration of two (2) historical buildings and paving of the car park;
- *Scarborough Beautification Project* - construction of a suspended wooden bridge from Scarborough Port to Esplanade;

- Tourism Support Projects – Island Wide Signage - continued upgrades of historical signs at sea ports and airports, rain forest and beach facilities;
- Bloody Bay Nature Park and Lookout Upgrade - structural upgrades to the facility, construction of a guard booth and installation of lighting;
- Castara Waterfall - construction of washrooms, walkway, bridge and staff accommodation;
- Historical Site – Cove Estate - restoration of the sugar mill and windmill and the clearing of land to implement heritage trail; and
- Restoration of Historical Sites - continuing works at Gan Gan Sarah and ANR Robinson grave sites and Alvin House.

87. Funds totalling \$5.1 million will be allocated for the improvement and upgrade of the following beach facilities:

- Store Bay Beach Facility - structural upgrades to washrooms;
- Mt. Irvine Beach Facility - reconstruction of cabanas and repaving of car park;
- King's Bay Beach Facility - construction of staff area to house daily-rated employees and re-configuration of the bar area;
- Fort Granby Beach Facility - construction of wooden deck patio for concessionaires, upgrade of the washroom area, replacement of doors and general tiling;
- Bloody Bay Beach Facility - landscaping, construction of a gazebo, installation of a play park, and upgrades to electrical and lighting systems;
- Englishman's Bay Beach Facility – feasibility study to be conducted; and
- Charlotteville Beach Facility - reconfiguration of staff quarters; construction of three (3) craft booths; construction of security booth and paving of car park area.

88. The *Trinidad and Tobago Hospitality and Tourism Institute, Tobago Campus* will receive funds in the amount of \$1 million for the expansion of the Institute's academic offerings.

89. The THA will continue its efforts to make beaches safe for local and international visitors in fiscal 2020, with the construction of lifeguard towers at the Buccoo Beach Facility.

90. In addition, a provision of \$5.0 million will be allocated for the following infrastructural works:

- Pigeon Point Infrastructure Works - purchasing of a mulcher/shredder and a Barber surf beach rake, and expansion of the jazz site;
- Speyside Lookout - construction of a washroom facility, staff area and concessionaire booths; and
- Top River Falls – Parlatuvier - construction of a bridge, washrooms, walkway, car park, interactive centre and staff accommodations.

YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

91. Tobago will continue to focus on the youth and entrepreneurship sector in 2020 and will receive an allocation of \$2.0 million. Among the initiatives to be implemented include:

- *Mobile Youth Health Centre* which will serve as a caravan for disseminating health-related information;
- *Establishment of a Management Information System* for the implementation of a sport database within the Division of Sport and Youth Affairs; and
- *Youth Power Programme* to facilitate further expansion of youth media.

DRAINAGE

92. An overall allocation of \$12.5 million will be provided in fiscal year 2020 for the upgrade of drainage infrastructure and the implementation of coastal protection measures in Tobago. The THA will focus on the continuation of coastal protection works along the Old Milford Road, reconstruction of sea defence walls at Roxborough, Grange, Crown Point, and Back Bay and the continuation of drainage works in the Canaan/Bon Accord/Crown Point Area.

93. The sum of \$1.0 million will be provided for studies on solutions to the beach erosion taking place at the Pigeon Point Heritage Park. An allocation of \$0.8 million will also be provided for the continuation of drainage works in the Mt. Pleasant, Lowlands and All Fields areas to mitigate flooding. Work will also continue on the desilting of rivers in Manager, Roxborough, King's Bay, Courland, Goldsborough, White Castle, Charlotteville, Louis D'or and Speyside.

94. In addition, an allocation of \$3.0 million dollars will be provided for the Little Rockly Bay Stabilization Project for the construction of a breakwater system to protect against coastal erosion.

ELECTRICITY

95. The THA will continue, in collaboration with The Trinidad and Tobago Electricity Commission (T&TEC), to implement its *Street Lighting Programme* and *Rural Electrification Programme* in fiscal 2020 with an allocation of \$0.5 million. The *Street Lighting Programme* is designed to upgrade and install new luminaries throughout the island with the necessary pole support infrastructure. The *Rural Electrification Programme* will also undertake these services but will target small and rural communities not otherwise served by the national grid.

INFORMATION TECHNOLOGY AND INFRASTRUCTURE

96. The sum of \$3.8 million has been allocated to the THA for its computerisation programme. This will allow for the continuation of:

- the networking of the Division of Community Development, Enterprise Development and Labour and the Division of Tourism, Culture and Transportation;

- *the establishment of an Integrated Financial Management System;*
- *Information Technology strengthening of the THA; and*
- *Computerization and Networking of Central Administrative Services.*

ROADS AND BRIDGES

97. The THA has been allocated \$36.1 million to continue road rehabilitation and bridge reconstruction works.

98. Under the *Major Improvement Works on Secondary Roads*, the sum of \$10.9 million is provided for major upgrade and improvement to secondary roads throughout the island. The *Windward Road Special Development Programme* has been provided with \$2.0 million for the continuation of upgrade works which includes the conducting of cadastral and topographical surveys and the realignment of King Street, Delaford.

99. The sum of \$4.0 million will be used for the upgrade of Claude Noel Highway between the Rockley Vale intersection to Bacolet. An allocation of \$2.0 million will be provided for the continuation of upgrades to Milford Road, from the Environment Department, Shaw Park to the Orange Hill intersection. Funds totalling \$2.0 million will be allocated for the completion of the Thompson River Bridge and the commencement of works on the Signal Hill River Bridge.



Hii '65' Recently Constructed Road Network

In addition, \$2.7 million has been provided for the upgrading of Philadelphia Road and Trace Extension, including the upgrade of sidewalks and drainage. The Programme for Upgrading Roads Efficiency Unit (PURE) Unit, Tobago will be allocated the sum \$5.0 million for major rehabilitation works which include the widening of the bridge on Northside Connector Road, upgrade of Old Bacolet Road Phase 1 and other road safety initiatives throughout Tobago.

TRANSPORTATION

100. The sum of \$49.0 million has been allocated for the transport sector in Tobago. The Airports Authority of Trinidad and Tobago (AATT) has been allocated the sum of \$25.0 million for the airfield pavement remediation works at the Arthur Napoleon Robinson International Airport (ANRRRIA) in Tobago. In addition, resources in the sum of \$2.0 million have been allocated to replace the existing perimeter chain link fence and supply, fabricate and install new fencing materials at ANRRRIA. An allocation of \$15.0 million will also be provided for the *Construction of Facilities and Associated Facilities at ANRRRIA*. The Port Authority of Trinidad and Tobago (PATT) will also install four (4) foam fenders at the Port of Scarborough for the safe berthing of ships with an allocation of \$2.8 million in fiscal 2020. The PTSC will receive twenty-five (25) new buses from China during the first quarter of fiscal 2020 of which three (3) will be allocated to Tobago for its fleet expansion on the island.

WATER SECURITY

101. In fiscal 2020, the Water and Sewerage Authority (WASA) along with the THA, will continue to work on the provision of sustainable water and wastewater services. This is in keeping with Government's goal of providing an increased quality water supply that is reliably and efficiently delivered to customers in Tobago. The sum of \$46.0 million has been allocated to continue the following works:

- *The Tobago Well Development Programme* which will benefit a catchment of approximately 45,000 persons with an expected increase in the reliability of water supply to Les Coteaux, Carnbee, Signal Hill, Calder Hall, Scarborough, Mary's Hill and Roxborough;

- continuation of the *Desilting and Rehabilitation of the Hillsborough Dam* to increase the water supply and improve its reliability; and
- completion of the wastewater system in South West Tobago with the integration of existing wastewater systems and re-routing of wastewater to Samaan Grove and Bon Accord for treatment.

PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

ENVIRONMENT

102. The THA affirms that a clean environment translates to healthy people. In order to ensure a healthy environment, continue initiatives will be undertaken in fiscal 2020 as follows: -

- provision of water quality checks at designated ‘Blue Flag’ beaches and upgrade of the Water Quality Monitoring Laboratory. The iconic ‘Blue Flag’ is one of the world’s most recognised voluntary eco-labels awarded to beaches, marinas, and sustainable boating tourism operators as an indication of their high environmental and quality standards;
- continuation of studies aimed at adequately monitoring both indoor and outdoor air quality and acquisition of base stations; and
- preservation of essential eco systems (wetlands) mainly located along the coastal regions and maintaining Wetlands of International Importance (Ramsar designated Sites) on the island.

103. In addition, the sum of \$7.0 million will be allocated for the purchase and installation of equipment for the Meteorological Services Division and to complete works for installation and testing of the Automated Weather Observing System (AWOS-LLWAS). This system will provide measurement of the parameters needed for safe operations at the ANR Robinson Airport, including but not limited to approach, landing and take-off. It will also provide critical information related to wind shear and will have the ability to relay this information directly to the cockpit of the aircraft.



Hi '66' Coastal Protection

DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE

ADMINISTRATION

104. Resources totalling \$20.1 million will be allocated to the THA in fiscal 2020, to continue the programme of construction, refurbishment and outfitting of public buildings and offices. This is to provide occupational safety and health (OSH) compliant accommodation for occupants and create conducive and efficient working environments. The funds will be utilized on a number of projects, including:

- expansion of the Calder Hall Administrative Complex;
- completion of the Roxborough Plaza;
- construction of an Innovation Centre;
- completion of outstanding works to the Adventure Mini Mall;
- upgrade works to the Scarborough Abattoir;
- construction of inspection bay and car park for the new Licensing Main Office;
- consultancy and preliminary works for construction of Head Office for Tourism and Transportation;
- continuation of construction of public conveniences; and
- construction of bus shelters and bus stops throughout the island.

Court Facilities

Rehabilitation of the Hall of Justice, Tobago

105. In order to sustain the current usage of the Hall of Justice building in Tobago, as well as provide a modern, safe and conducive work environment which facilitates the increased access to

justice, the project *Rehabilitation of the Hall of Justice*, Tobago was allotted a sum of \$1.0 million in 2020, to continue works as follows:

- upgrade of registry, windows and vaults;
- electrical upgrade (transformer and the replacement of lighting fixtures); and
- supply and installation of air conditioning units.

Refurbishment of Magistrates' Courts

106. Works on the refurbishment of the Tobago Magistrates' Courts will continue in fiscal 2020, with an allocation of \$5.0 million for the installation of metal works to ensure the secure transit of prisoners. Major refurbishment works to the Scarborough Magistrates' Court will include: roof work, sea blast correction and work on the septic tank.

CAPACITY BUILDING/INSTITUTIONAL STRENGTHENING

107. A number of projects designed to build human and institutional capacity within the THA through education and training, are earmarked for implementation in fiscal 2020, with an allocation of \$2.8 million. These projects include:

- institutional strengthening to provide support for cluster training of executives aimed at improving service delivery and innovation in the public service, in the areas of Human Resources Management, Accounting, Information Communication Technology (ICT) and Monitoring and Evaluation (M&E);
- human resource development with the provision of bursaries and grant funding; and
- continuation of the establishment of an Energy Secretariat with a mandate to make energy efficiency policies mainstream throughout Tobago

LAW ENFORCEMENT

Roxborough Police Station

108. The construction of a new signature Police Station Facility located along the Roxborough-Parlatuvier Main Road (9150 square meters) is approximately 75 percent complete. The police

station will include among other features, an offender holding room, armoury room, finger printing room etcetera. An allocation of \$25.0 million has been provided for outstanding invoices.

Shirvan Road Police Station (formerly Old Grange)

109. An allocation of \$20.0 million has been provided for outstanding invoices for the completion of the new two (2) storey Police Station located along Shirvan Road.

PUBLIC SAFETY AND CITIZEN SECURITY

110. In fiscal year 2020, the development of the public safety and citizen security in Tobago will be concentrated on the construction of two (2) Fire Stations at Black Rock and Roxborough. The design of the Black Rock Fire Station is completed with construction estimated to begin in fiscal year 2020. The new Roxborough Fire Station will be located on the same site as the old station; the former building has been demolished and the site has been cleared for construction. Initial preparatory works were initiated in fiscal 2019 and works are expected to continue in the next fiscal. These projects will be allocated the sum of \$10.0 million each in fiscal 2020, to be utilised on construction works.

111. In addition, the Trinidad and Tobago Fire Service (TTFS) intends to undertake refurbishment works at the Crown Point Fire Station to protect assets from the effects of sea blast.

112. In fiscal 2020, the Trinidad and Tobago Coast Guard (TTCG) will initiate works to install a perimeter fence and lighting at its Administration Base at Milford Road in Scarborough to ensure that there are controlled points of access and egress at the Base.

113. The Trinidad and Tobago Regiment (TTR) will focus on the completion of infrastructural upgrade works to the Guard Room and Canteen, with an allocation of \$0.2 million in fiscal year 2020.

Rehabilitation of Offenders

114. The Trinidad and Tobago Prisons Service (TTPS) will continue the installation of the Closed Circuit Television (CCTV) surveillance for all prisons, which is geared towards improving visual surveillance and providing the required safety and security for officers and inmates at the

nation's prisons. This upgrade will include CCTV system at the Tobago Convict Prison. In addition, the *Construction of a Correctional Facility in Betsy's Hope, Tobago* will receive an allocation of \$1.0 million for the procurement and award for preliminary and final design services and cost estimates.

PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

COMMUNITY DEVELOPMENT

115. The programme for the *Construction and Upgrade of Community Facilities, Tobago* has been allocated the sum of \$6.5 million for the continuation of improvement works to community centres. The planned programme of works includes:

- acquisition and installation of external lighting and cameras at Black Rock, Calder Hall, Carnbee/Mt. Pleasant and Betsy's Hope;
- acquisition of computers, furniture and equipment for the vocational training room and kitchen, as well as the installation of perimeter lights, cameras and landscaping at Canaan Bon Accord;
- acquisition and installation of fencing, burglar proofing, and external lighting at Parlatuvier;
- upgrade works to toilet facility and air conditioning system, painting of the facility, acquisition and installation of tiles, cameras and external lighting at Glamorgan;
- construction of a curb, installation of railings in the car park and acquisition and installation of security cameras and lighting systems at John Dial;
- acquisition of equipment for computer room, kitchen and vocational training rooms at Mt. Grace;
- installation of toilets in the male and female change rooms at Signal Hill;
- acquisition of computers, furniture and equipment, and the installation of external lighting and landscaping at Goodwood;
- upgrade of the facility at Charlotteville including the installation of washrooms, air conditioning systems, tiling and electrical upgrades and installation of a new sewerage connection to beach front facility sewer;

- upgrade of electrical systems, installation of air conditioning systems and acquisition of furniture and equipment for the computer room at Delaford;
- repair of the old community telecentre at Belle Garden;
- acquisition and installation of fencing, showers, kitchen cupboards and equipment at Moriah;
- upgrade of sewerage system, relocation of the septic tank and soakaway and the acquisition of furniture, computers, burglar proofing and external lighting at Hope; and
- continuation of the *Community Enhancement Programme*.

CULTURE

116. The sum of \$0.5 million will be allocated to the *Orange Hill Community Workshop and Art Gallery*, to facilitate consultations, preparation of designs and upgrade of the facility.

HEALTH, HIV AND AIDS

117. In fiscal year 2020, a total of \$22.8 million will be allocated to the THA for the continued delivery of public health services in Tobago. This allocation will be utilised to pursue initiatives including the construction of a new hospital and improvement works to existing health facilities, procurement of medical equipment and the conducting of programmes for health care. Some of the planned project activities to be implemented in fiscal year 2020 include:

- continued construction of Moriah Health Centre and Roxborough Hospital;
- purchase and installation of new equipment and machinery for the Scarborough General Hospital;
- Studley Park Integrated Waste Facility (acquisition of equipment for strengthening of the waste management facility);
- upgrading works to facilitate the expansion of oncology care to patients;

- improvement works to the Scarborough General Hospital;
- upgrade works to the Plymouth Health Centre and the Scarborough Health Centre; and
- delivery of life skills, drug prevention education and HIV/ AIDS programmes at educational and community levels.

HOUSING AND SHELTER

118. The THA will continue its programmes geared towards improving the living conditions through land development and providing affordable housing to qualified persons in Tobago. With a total investment of \$29.0 million, the Division of Settlement will implement the following projects:

- *Castara Housing Estate Development;*
- *Development Works at Signal Hill Housing Estate;*
- *Roxborough Town Expansion - Construction Works;*
- *Blenheim Housing Estate Phase II;*
- *Adventure Housing Estate, Plymouth Road;*
- *Land Development at Adelphi Estate;*
- *Home Improvement Grant;*
- *Home Improvement Subsidy; and*
- *Shirvan Road Land Development.*

Funds in the sum of \$15 million will be allocated for the acquisition of land for the construction of the new Tobago Airport Terminal.

EDUCATION

Early Childhood Education

119. The *Early Childhood Education Centre Programme* will benefit from an investment of \$1.0 million in fiscal year 2020, to undertake the following activities:

- construction of five (5) ECCE Centres at Adventure, Courtland, Bon Accord, Belle Gardens and Roxborough;
- internal and external improvement works to sixteen (16) ECCE Centres, inclusive of plumbing, roof and painting works; and
- continuation of training and monitoring for early care and development of children.

Primary Education

120. The THA will continue to modernise primary school facilities throughout Tobago with new construction works and upgrades to improve accommodation for students and teachers. The GORTT will invest \$9.1 million in the Tobago *Primary Schools Programme*, in fiscal 2020. This allocation will provide for:

- expansion and improvement works to Lambeau Anglican Primary School (repainting and refurbishment);
- improvement /refurbishment/ extension works to Primary Schools inclusive of:
 - construction works at Montgomery Government, Bethesda, Golden Lane Government and Buccoo Government inclusive of classrooms, offices, roofing and pavements;
 - plumbing and electrical upgrades at Charlotteville Methodist, Buccoo, Patience Hill and Whim Government;
 - repainting of Black Rock Government;
 - teacher training for leaders at all levels - administrators, middle managers, Heads of Departments and Deans;
 - establishment of Visual Arts and Performing Theatres (VAPT) in primary schools;
 - Computerization of Primary Schools – providing upgraded computers to thirty-five (35) primary schools for the fulfilment of the curriculum; and

- Development of Physical Education and Sport in Primary Schools –all sporting disciplines and competitions in schools locally, inter-district and nationally.

Secondary Education

121. A total of \$8.9 million was provided to the *Secondary School Programme* for fiscal 2020. This allocation will largely finance improvements, refurbishment, extensions and outfitting of Secondary Schools. Major projects to be undertaken are as follows:

- refurbishment works to the bathroom, tank farm and chemistry room at Bishops High;
- major upgrades of Harmons SDA School and continuation of laboratory upgrades;
- electrical ceiling and fencing upgrades to the Scarborough Secondary;
- repair and replacement of dilapidated furniture and equipment at secondary schools;
- upgrade to plumbing, painting, and electrical at Roxborough Composite;
- land acquisition for the reconstruction of Scarborough Secondary School; and
- administering of physical education and sporting disciplines in secondary schools.

122. Continuing from fiscal 2019, \$0.5 million will be allocated to the *Music in Schools Programme* in fiscal 2020, which is now an examinable subject at the Secondary Entrance Assessment (SEA), the Caribbean Secondary Education Certificate (CSEC) and university levels. Annual activities include the Secondary School Parang Festival and the National Biennial Music Festival. In addition, new steel orchestra instruments will be provided for seven (7) schools at different levels, including primary, secondary and the School for the Needy.

Skills Development

123. Technical and vocational training will benefit from a provision of \$2.0 million for the construction of a Multipurpose Indoor Complex at Whim. The Roxborough and Bon Accord Trade Centres will also utilise \$1.0 million to provide for upgrades of the facility and equipment.

Special Education

124. Special Education projects in Tobago will be assigned \$1.6 million in fiscal 2020. The funding be for undertaking plumbing works, equipment, car park and playground repairs at Happy Haven School and fencing work at the School for the Deaf.

Libraries

125. An allocation of \$1.8 million will be utilised to conduct upgrade works at the Charlotteville and Roxborough Libraries and for the operationalisation of the newly constructed Scarborough Library.

SOCIAL DEVELOPMENT

126. Government's 2030 Policy articulates that all citizens, particularly those most vulnerable, must be treated with dignity and respect. As such, the THA will receive an allocation of \$5.4 million for the advancement of social programmes. The major activities planned include the following:

- outfitting and upgrade of a building to establish probation hostels for at-risk children;
- provision of assistance grants and training to micro-enterprise entrepreneurs to empower persons to move from vulnerability to self-sufficiency through the *Realisation of Economic Achievement (REACH) Programme*;
- establishment of a *Child and Family Development Programme* for at-risk families and for adolescent mothers;
- provision of caregiver services to the elderly under the *Golden Apple Adolescents Partnership Programme*;
- establishment of the *Tobago Elderly Housing and Rehabilitative Centre* to accommodate senior citizens;
- *Construction of a Wellness/Fitness Centre*;
- provision of technical and vocational training for persons living with disabilities at the *Vocation Centre for Persons with Mental Retardation*;

- continuation of the *Tobago Rehabilitation Programme* for drug users;
- establishment of Social Displacement Transitional Care and Relief Centres for socially displaced persons;
- provision of a safe home where men, women and children can access help for domestic violence situations and receive counselling through social support programmes; and
- establishment of an *Emergency Medical Alert System* to provide assistance to disaster victims and individuals in need of medical assistance.

SPORT AND RECREATION

127. The Sports and Recreation Sector in Tobago will aid citizens in harnessing healthy lifestyles while promoting community involvement in the various sporting institutions throughout Tobago. In fiscal 2020, a sum of \$12.8 million will be provided for Tobago's key projects within the sector including:

- *Shaw Park Regional Ground and Cultural Complex;*
- *Construction of Regional Indoor Centre;*
- *Construction of Parks and Recreation Sites;*
- *Shaw Park Sporting Complex;*
- *Sports Development Programme;*
- *Establishment of a Sport Advisory Unit;*
- *Lighting of playing fields; and*
- *Construction of pavilions and sporting facilities.*

128. An additional \$8.0 million will be provided for phase III of rehabilitation works to the Dwight Yorke Stadium. Some of these works include:

- athletic track repairs to existing track;
- supply and installation of modern turnstiles;

- repair, replacement and servicing of mass lights for playing field; and
- procurement of gym equipment, and furniture for Very Important Person (VIP) and dressing rooms.

APPENDIX I
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2019

SECTOR	Budgeted Expenditure 2019	Revised Expenditure 2019	Percentage
	TTSMn	TTSMn	%
Building Globally Competitive Businesses	47.880	53.609	15.5
Agriculture	23.680	30.709	8.9
Economic Restructuring and Transformation	9.500	9.500	2.7
Tourism	13.400	13.400	3.9
Youth Development and Entrepreneurship	1.300	0.000	0.0
Improving Productivity through Quality Infrastructure and Transportation	127.876	112.018	32.4
Drainage	10.300	9.300	2.7
Electricity	0.500	0.500	0.1
Information Technology and Infrastructure	2.167	1.550	0.4
Roads and Bridges	40.800	40.800	11.8
Transportation	7.000	5.000	1.4
Water Security	67.109	54.868	15.9
Placing the Environment at the Centre of Social and Economic Development	10.356	0.000	0.0
Environment	10.356	0.000	0.0
Delivering Good Governance and Service Excellence	79.650	68.623	19.9
Administration	25.500	25.787	7.5
Capacity Building/Institutional Strengthening	3.000	3.000	0.9
Law Enforcement	41.850	39.042	11.3
Public Safety and Citizen Security	9.300	0.794	0.2
Putting People First: Nurturing our Greatest Asset	115.900	111.360	32.2
Community Development	7.200	7.200	2.1
Early Childhood Education	6.000	11.000	3.2
Health/HIV AIDS	22.900	22.900	6.6
Housing and Shelter	18.000	18.000	5.2
Primary Education	19.600	14.600	4.2
Secondary Education	6.000	6.000	1.7
Skills Development	3.150	1.650	0.5
Social Development	0.000	0.000	0.0
Special Education	4.250	4.250	1.2
Sport and Recreation	27.800	24.760	7.2
Tertiary Education	1.000	1.000	0.3
TOTAL	381.662	345.610	100.0

Chart 1
Public Sector Investment Programme 2020 by Vision 2030 Thematic Area
(TTS Millions)

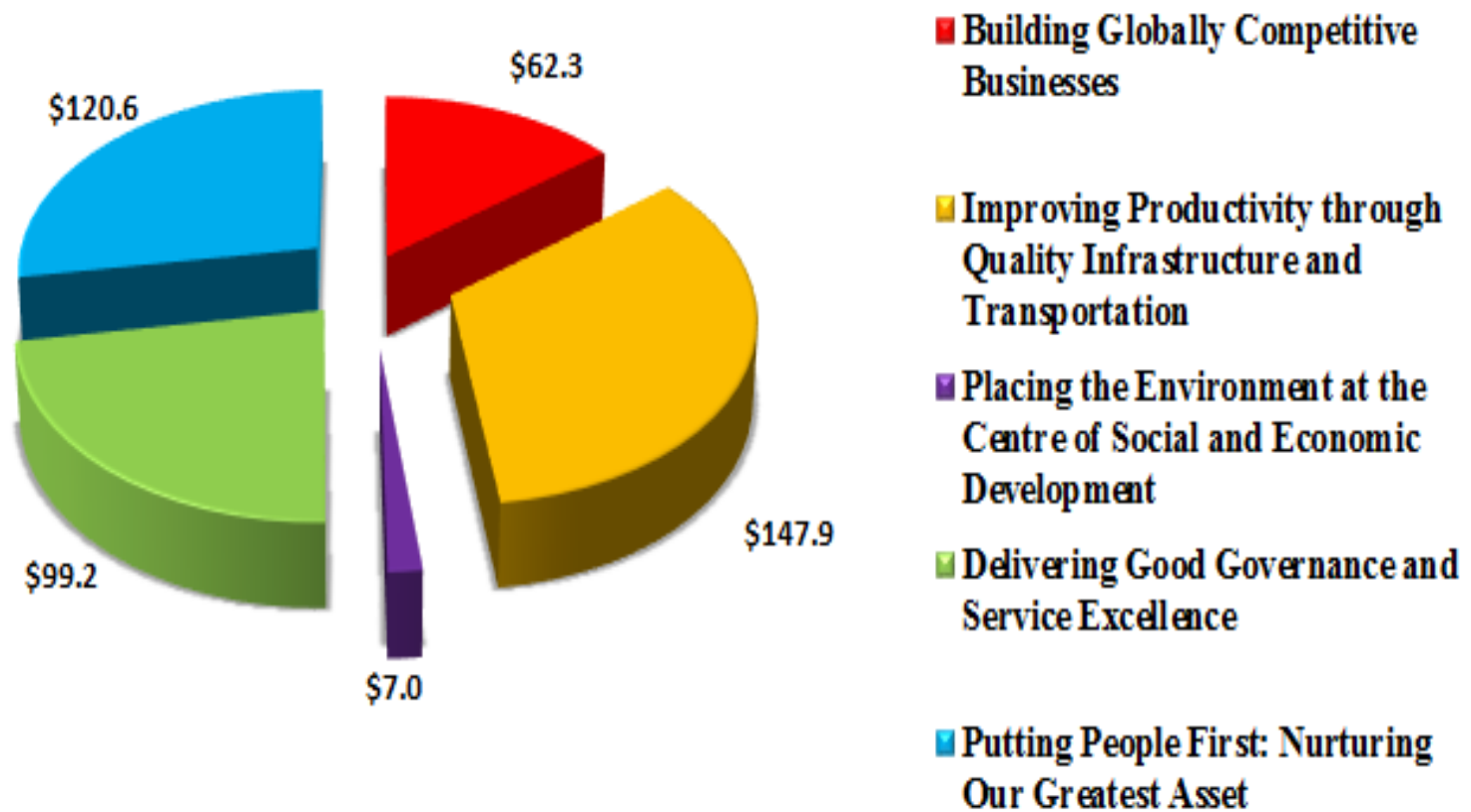
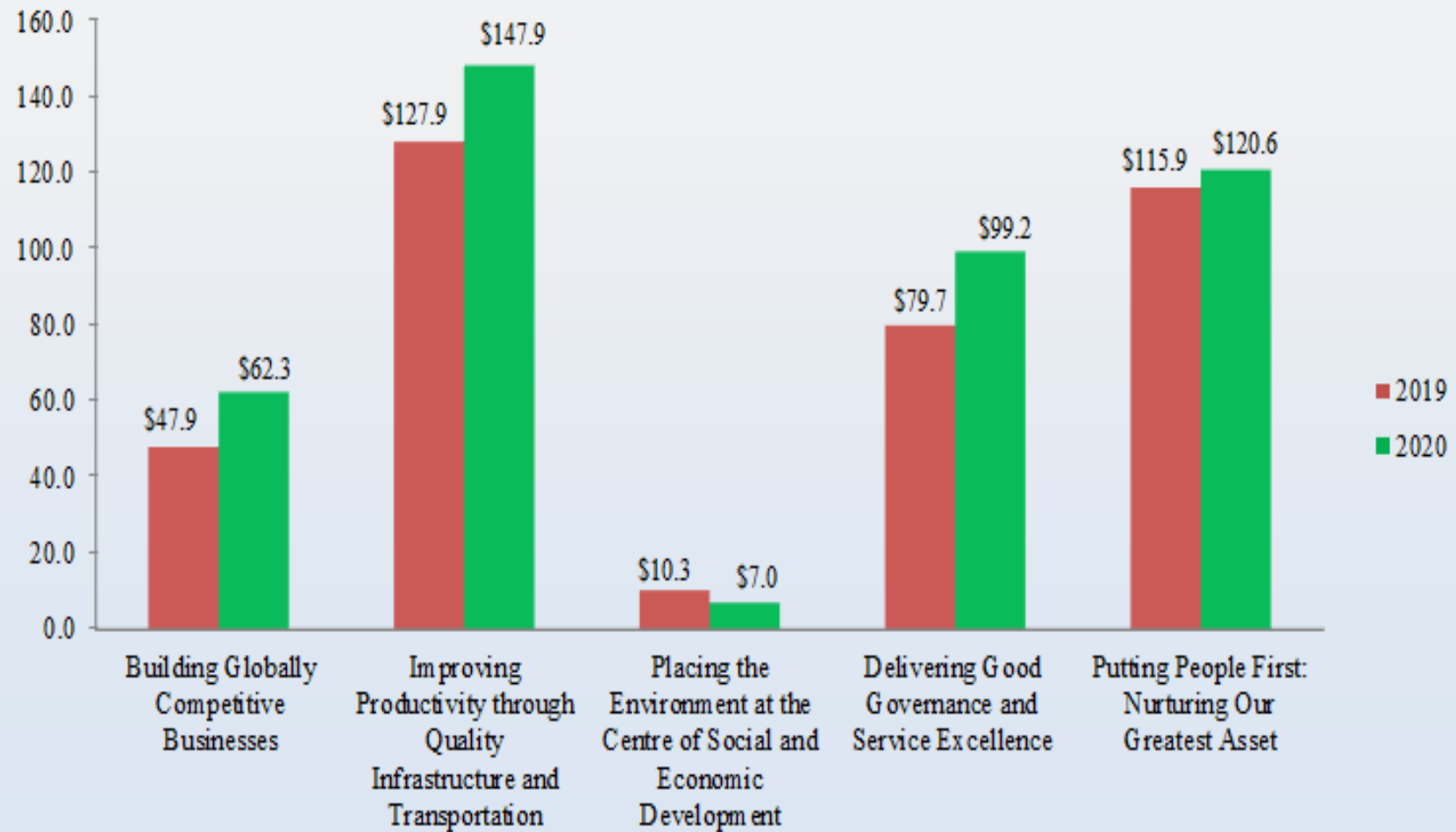


Chart 2
Comparison of Allocations by Sector 2019-2020
(TTS Millions)



APPENDIX II

2020 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION 2020 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2020
BUILDING GLOBLLY COMPETITIVE BUSINESSES	62.250		
<u>Agriculture</u>	26.450		
Agriculture Fisheries and Forestry Development Programme, Tobago	24.950	GORTT	Agricultural Access Roads – to provide for opening of new access roads to recognised farm lands, clearing landslides, overhangs and cylindrical drains; Urban Forestry Programme to provide for the environmental enhancement of Argyle, Speyside and Belle Garden, construction bikeways and walkways and signage; Air Quality Monitoring – to continue baseline studies aimed at monitoring indoor and outdoor air quality in closely populated areas; Lure Wildlife Nature Park – to provide for the upgrade of existing roads nature trails and landscaping, conducting feasibility study, purchasing and construction of prefab wooden administrative and interpretive centre.
Fisheries Development Programme, Tobago	1.500	GORTT	Improvement to Beach and Landing Facilities, Buccoo Reef Marine Park and reefs at Buccoo and Speyside.
<u>Economic Restructuring and Transformation</u>	10.000		
Development of Small Business Sector, Tobago	10.000	GORTT	Enterprise Development, Business Incubator Programme, Enterprise Development Company of Tobago, Enterprise Assistance Grant Programme, Scarborough Esplanade Phase II and Venture Capital.
<u>Tourism</u>	23.800		

PROJECT/PROGRAMME	ALLOCATION 2020 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2020
Improvement in Basic Tourism Infrastructure, Tobago	23,800	GORTT	Fort King George Heritage Park, Store Bay Beach Facility, Mt. Irvine Beach Facility, Community Awareness Programme, Trinidad and Tobago Hospitality and Tourism Support Projects, Scarborough Beautification Programme, Restoration of Historical Sites, Castara Waterfall, Pigeon Point Infrastructure Works, Speyside Lookout and Tobago Tourism Agency.
<u>Youth Development and Entrepreneurship</u>	2.000		
Youth Development	2.000	GORTT	Establishment of Tobago Youth Development Institute; Continuation of the Mobile Youth Health Centre; Establishment of a Project Management Unit; Establishment of Management Information System and Youth Power Programme.
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE & TRANSPORTATION	147.908		
<u>Drainage</u>	12.500		
Drainage Works, Tobago	9.500	GORTT	Continuation of the construction of Sea Defence Walls at Grange, Argyle, Back Bay and Plymouth.
Slope Stabilisation	3.000	GORTT	Stabilisation works at Little Rocky Bay
<u>Electricity</u>	0.500		
Electricity Programme, Tobago	0.500	GORTT	Continuation of priority rural electrification projects and street lighting throughout Tobago.
<u>Information Technology and Infrastructure</u>	3.850		
Information Technology and Infrastructure	0.400	GORTT	Computerization and Networking of Central Administrative Services Tobago.

PROJECT/PROGRAMME	ALLOCATION 2020 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2020
Computerization Programme, Tobago	3.450	GORTT	Information Technology Strengthening and Networking of Division of Community Development and Culture.
<u>Roads and Bridges</u>	36.058		
Road Infrastructure Improvement Programme, Tobago	10.858	GORTT	Continuation of Major Improvement Works on Secondary Roads.
Roads and Bridges Development, Tobago	25.200	GORTT	Completion of construction of Northside Road, Milford Road Bridges, rehabilitation of the Claude Noel Highway, Windward Road Special Development Programme; and continuation of Road Resurfacing Programme.
<u>Transportation</u>	49.000	-	
Purchase of Vehicles and Equipment, Tobago	2.000	GORTT	Purchase of Vehicles and Equipment - for THA Divisions of Infrastructure Quarries and Environment; Office of the Chief Secretary; Community Development ; Public Health and Family Services
Improvement in Public Transportation Services	5.000	GORTT	Design and Construction of a new Passenger Terminal Depot at Sangsters Hill Tobago
Airport Infrastructure Development	42.000	GORTT	Repairs to the Perimeter Fence and Airfield Pavement Repair at ANRRRIA and Construction of Facilities and Associated Facilities at the ANR Robinson International Airport
<u>Water Security</u>	46.000		
Water Supply Improvements, Tobago	11.000	GORTT	Desilting and Rehabilitation of Hillsborough Dam in Tobago; Upgrade of Distribution System - Tobago
Improvements to Sewerage Systems T5	34.000	GORTT	South West Sewerage Upgrade - Phase 1
Water Supply Projects T5	1.000	GORTT	Tobago Well Development
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL & ECONOMIC DEVELOPMENT	7.000		
<u>Environment</u>	7.000		

PROJECT/PROGRAMME	ALLOCATION 2020 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2020
Equipment for Meteorological Services Division	7.000	GORTT	Purchase of specialised equipment for Meteorological Services Division
DELIVERING GOOD GOVERNANCE & SERVICE EXCELLENCE	99.162		
<u>Administration</u>	26.162		
Construction of Public Buildings, Tobago	16.100	GORTT	Construction of the following: Bus Shelter, New Licensing Main Office – Scarborough, public conveniences, community development Head Office, Assembly Administrative Building, Tobago Emergency Operation Centre, storage facility at Shaw Park, Buccoo Beach Boardwalk, Abattoir at Scarborough, head office for Tourism and Transportation, laboratory facility for Tissue Culture and Eutomology/Plant Pathology, furniture workshop, construction of New Roxborough Plaza and Mini mall at Charlotteville, Establishment of Social Services Complex at, Rollout of Project Development Unit, establishment of an Innovative Centre. Restoration/Restructuring of old Administrative Building, CERT Speyside Emergency Response-Sub Office
Improvement/Refurbishment of Public Buildings, Tobago	4.062	GORTT	Upgrading of Hansard Unit; Repairs to the Old Scarborough Market; Upgrade of Manta Lodge; Upgrading of Assembly Legislature Chambers and Annex; Refurbishment and Retooling of Constituency Offices of the Members of Tobago House of Assembly, University of Tobago, Refurbishment of Townhouse A2-17 Flag Staff, Pre Investment for Modifications to the Planning Complex, Refurbishment of Quarters
Construction of Public Buildings, Trinidad and Tobago	5.000	GORTT	Construction of Judges and Magistrates' Housing in Tobago.
Improvement/Refurbishment to Court Facilities	1.000	GORTT	Rehabilitation of the Hall of Justice, Tobago.
<u>Law Enforcement</u>	45.000		

PROJECT/PROGRAMME	ALLOCATION 2020 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2020
Construction and Upgrade of Police Stations, T5	45.000	GORTT	Construction of Old Grange and Roxborough Police Stations.
<u>Public Safety and Citizen Security</u>	25.200		
Improvement to Defence Force Facilities	2.000	GORTT	To initiate the construction of an Office Building at the Base.
Improvement to the Coast Guard	2.000	GORTT	Installation of Perimeter Fencing and Lighting at the Tobago Coast Guard (TCG) Administrative Base, Tobago.
Upgrade of Regiment Facilities	0.200	GORTT	Funding provided to complete works to Guard Room and Canteen facility for the Base.
Construction of Fire Stations T5	20.000	GORTT	Funding provided for the construction of the Black Rock and Roxborough Fire Stations
Construction and Upgrade of Prison Facilities T5	1.000	GORTT	Funding provided to initiate the Phase 1 of the construction of the prison in Hope, Tobago.
<u>Capacity Building and Institutional Strengthening</u>	2.800		
Improvement in Administrative Services, Tobago	2.500	GORTT	Continued training of staff of Divisions of the Tobago House of Assembly, granting of scholarships under the Human Resource Development Programme and the establishment of the Energy Secretariat
Institutional Strengthening of Ministries and Departments	0.300	GORTT	Establishment of Community Liaison Unit.
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET	120.610		
<u>Community Development</u>	6.500		
Construction and Upgrading of Community Facilities, Tobago	6.500	GORTT	Improvements, Refurbishments and Extensions to Community Centres
<u>Culture</u>	0.500		
Cultural Programmes and Facilities, Tobago	0.500	GORTT	Orange Hill Community Workshop and Art Gallery

PROJECT/PROGRAMME	ALLOCATION 2020 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2020
<u>Early Childhood</u>	1.000		
Early Childhood Programme, Tobago	1.000	GORTT	Extension and Improvements to Early Childhood Centres.
<u>Health/HIV/AIDS</u>	22.820		
Public Health Facilities, Tobago	17.420	GORTT	Construction of New Health Centres; Establishment of a Non Communicable Disease Registry and Upgrade of the Studley Park Waste Facility.
Medical Facilities Upgrading Programme, Tobago	4.300	GORTT	Purchase of equipment for the hospital; Expansion of the Oncology Screening Unit; Purchase of Ambulances and Health Needs Assessment for Tobago.
Implementation of HIV/AIDS Programmes	1.100	GORTT	Coordination of the strategic response in Tobago and HIV/Aids and Substance Abuse Programme.
<u>Housing and Shelter</u>	29.000		
Housing and Settlements Expansion Programme, Tobago	29.000	GORTT	Funding for works at the Adventure Housing Estate, Plymouth Road; Blenheim Housing Estate Phase II; Castara Housing Estate Development; Charlotteville Village Expansion - Box Drain; Construction of Interlocking Drain at Calder Hall Phase II; Courland Estate Land Development; Development Works at Signal Hill Housing Estate; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Land Development Adelphi Estate; Roxborough Town Expansion; Shirvan Road Land Development and Land Acquisition for the construction of the new Tobago Airport Terminal.
<u>Primary Education</u>	9.140		
Primary Schools Programme, Tobago	9.140	GORTT	Improvement/Refurbishment/Extensions to Primary Schools: Bon Accord Government, Lambeau Anglican, Mason Hall Government Primary, Teacher Training Programme, Programme for Computerization of Primary Schools and Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools

PROJECT/PROGRAMME	ALLOCATION 2020 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2020
<u>Secondary Education</u>	8.900		
Secondary Schools Programme, Tobago	8.900	GORTT	Construction, refurbishment, extensions and outfitting of Secondary Schools in Tobago.
<u>Skills Development</u>	4.250		
Skills Development Programme, Trinidad	0.700	GOTT	Upgrade of Infrastructure and Equipment at the NESC Goldsborough Tobago Centre and Tobago Technology Centre.
Skills Development Programme	3.550	GORTT	Refurbishment of Skills and Trade Centres in Tobago. (Roxborough, Patience Hill and Whim Trade Centres)
<u>Social Development</u>	5.400		
Social Services Programme, Tobago	5.400	GORTT	Golden Apple Adolescent Partnership Programme, Construction of a Wellness/Fitness Centre and Tobago Rehabilitation Programme and Establishment of Probation Hostels and REACH.
<u>Special Education</u>	8.500		
Special Education Programme, Tobago	3.700	GORTT	Upgrade of Happy Haven School for the Physically Challenged and the commencement of construction to expand the School for the Deaf implementation of School Intervention Strategy and Reading Enhancement and Development project.
Special Education Services Programme, Tobago	3.200	GORTT	Chief Secretary's Award for Excellence in science, teaching, research, innovation, development and empowerment; Music in Schools Programme; Implementation of Pan in the Classroom; Tobago Literacy Unit Project.
Special Information Technology Education Programme	0.200	GORTT	Establishment of Computerized Asset Register and Management of Information System Unit.
Special Science, Technology, Research Education Programme, Tobago	0.700	GORTT	Tobago Sci-Teck Exposition, Popularization of Science in Tobago and Family Institute of Research, Science and Technology (FIRST).

PROJECT/PROGRAMME	ALLOCATION 2020 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2020
Special Sport, Youth Education Programme, Tobago	0.400	GORTT	D.E.Y.A.S Sport Career Fair, Indigenous Celebrities and Outstanding Native Sport (ICONS) Motivational Speaking
Special Tertiary Education Programme	0.300	GORTT	Development of the University of the Southern Caribbean (Caribbean Union College).
<u>Sport and Recreation</u>	22.800		
Construction and Upgrade of Sport and Youth Facilities, Tobago	12.800	GORTT	Shaw Park Regional and Recreation Ground and Cultural Complex, Construction of Regional Indoor Centre, Construction of Parks and Recreation Sites, Shaw Park Regional Complex, Sports Development Programme, Establishment of a Sport Advisory Unit, Lighting of Playing Fields and Construction of Pavilions and Sporting Facilities.
Improvement to Recreational, Sport and Youth Facilities, Trinidad	10.000	GORTT	Upgrade of the Dwight Yorke Stadium.
<u>Tertiary Education</u>	1.800		
Libraries Programme, Tobago	1.800	GORTT	Upgrades to the Charlotteville, Roxborough Libraries and operationalization of the new Scarborough Library.
<u>TOTAL</u>	436.930		

APPENDIX III
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2020

SECTOR	2020 ALLOCATION	
	TT\$Mn	%
Building Globally Competitive Businesses	62.250	13.8%
Agriculture	26.450	6.1%
Economic Restructuring and Transformation	10.000	2.3%
Tourism	23.800	5.4%
Youth Development and Entrepreneurship	2.000	0.5%
Improving Productivity through Quality Infrastructure and Transportation	147.908	33.9%
Drainage	12.500	2.9%
Electricity	0.500	0.1%
Information Technology and Infrastructure	3.850	0.9%
Roads and Bridges	36.058	8.3%
Transportation	49.000	11.2%
Water Security	46.000	10.5%
Placing the Environment at the Centre of Social and Economic Development	7.000	1.6%
Environment	7.000	1.6%
Delivering Good Governance and Service Excellence	99.162	22.7%
Administration	26.162	6.0%
Capacity Building/Institutional Strengthening	2.800	0.6%
Law Enforcement	45.000	10.3%
Public Safety and Citizen Security	25.200	5.8%
Putting People First: Nurturing our Greatest Asset	120.610	27.6%
Community Development	6.500	1.5%
Culture	0.500	0.1%
Early Childhood Education	1.000	0.2%
Health/HIV AIDS	22.820	5.2%
Housing and Shelter	29.000	6.6%
Primary Education	9.140	2.1%
Secondary Education	8.900	2.0%
Skills Development	4.250	1.0%
Social Development	5.400	1.2%
Special Education	8.500	1.9%
Sport and Recreation	22.800	5.2%
Tertiary Education	1.800	0.4%
TOTAL	436.930	100%

