PUBLIC SECTOR INVESTMENT PROGRAMME 2013

Ministry of Planning and Sustainable Development

October 2012
# TABLE OF CONTENTS

**INTRODUCTION** .......................................................................................................................... 1

**OVERVIEW** ................................................................................................................................. 5

**PART I: REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2012** ................................... 10

Strategic Priority– Crime and Law and Order .......................................................... 10
  - Public Safety and Citizen Security .............................................................................. 10
  - Law Enforcement ........................................................................................................... 14
  - Social Rehabilitation Services ..................................................................................... 15

Strategic Priority– Agriculture and Food Security ...................................................... 17
  - Agriculture ..................................................................................................................... 17

Strategic Priority– Health Care Services and Hospitals .............................................. 21
  - Health/HIV Aids ............................................................................................................ 21
  - Sport and Recreation ..................................................................................................... 24

Strategic Priority – Economic Growth, Job Creation, Competiveness and Innovation .............................................. 27
  - Science, Research and Development ......................................................................... 27
  - Economic Restructuring and Transformation ............................................................... 28
  - Manufacturing ............................................................................................................... 34
  - Tourism .......................................................................................................................... 35
  - Industrial Development ............................................................................................... 37
  - Energy/Renewable energy alternatives ....................................................................... 38
  - Electricity ....................................................................................................................... 40
  - The Arts and Multiculturalism ..................................................................................... 41
  - Water Security .............................................................................................................. 42
  - Sewerage ....................................................................................................................... 43
  - Roads and Bridges ....................................................................................................... 44
  - Transportation .............................................................................................................. 48
  - Drainage ......................................................................................................................... 49
  - Information Technology and Infrastructure ................................................................. 51
  - Communication ............................................................................................................ 52
  - Foreign Policy and Trade Relations ............................................................................ 53

Strategic Priority– Poverty Reduction and Human Capital Development ............... 55
  - Early Childhood Education .......................................................................................... 55
  - Primary Education ........................................................................................................ 56
  - Secondary Education .................................................................................................... 58
Tertiary Education .................................................................................................................. 59
Special Education.................................................................................................................. 63
Skills Development ............................................................................................................... 64
Capacity Building/Institutional Strengthening ..................................................................... 65
Social Development ............................................................................................................. 68
Community Development .................................................................................................... 72
Youth Development and Entrepreneurship ........................................................................... 74
Housing and Shelter ............................................................................................................ 75

Facilitative Priority Initiatives - Good Governance ................................................................. 79
Administration ..................................................................................................................... 79
Law Reform .......................................................................................................................... 84
Regional Development Planning ......................................................................................... 84
Environment .......................................................................................................................... 86

PART II: PUBLIC SECTOR INVESTMENT PROGRAMME 2013 ............................................ 90

Strategic Priority – Crime and Law and Order ........................................................................ 90
Public Safety and Citizen Security ......................................................................................... 90
Law Enforcement ................................................................................................................... 94
Social Rehabilitation Services ............................................................................................... 95

Strategic Priority – Agriculture and Food Security ................................................................. 96
Agriculture ............................................................................................................................ 96

Strategic Priority – Health Care Services and Hospitals ......................................................... 100
Health/HIV AIDS .................................................................................................................. 100
Sport and Recreation ........................................................................................................... 102

Strategic Priority – Economic Growth, Job Creation, Competiveness and Innovation ............... 106
Science, Research and Development .................................................................................... 106
Economic Restructuring and Transformation .................................................................... 107
Manufacturing ...................................................................................................................... 109
Tourism ................................................................................................................................. 110
Industrial Development ....................................................................................................... 112
Energy/Renewable Energy Alternatives .............................................................................. 112
Electricity ............................................................................................................................. 114
The Arts and Multiculturalism ............................................................................................... 115
Water Security ...................................................................................................................... 117
Sewerage .............................................................................................................................. 118
Roads and Bridges .............................................................................................................. 119
Transportation ....................................................................................................................... 120
Drainage .............................................................................................................................. 121
Information Technology and Infrastructure ......................................................................... 122
Communication ................................................................................................................... 123
Strategic Priority – Poverty Reduction and Human Capital Development ........... 125

Early Childhood Education ........................................................................ 125
Primary Education .................................................................................. 125
Secondary Education .............................................................................. 126
Tertiary Education .................................................................................. 127
Special Education .................................................................................. 130
Skills Development ................................................................................ 130
Capacity Building/Institutional Strengthening ....................................... 131
Social Development ............................................................................... 133
Community Development ...................................................................... 135
Youth Development and Entrepreneurship ............................................ 137
Housing and Shelter ............................................................................. 139

Facilitative Priority Initiatives - Good Governance ................................. 142

Administration ..................................................................................... 142
Law Reform .......................................................................................... 146
Regional Development Planning ............................................................ 146
Environment .......................................................................................... 147

TABLES

Table I ........................................................................................................ 6
Table II ...................................................................................................... 7
Table III .................................................................................................... 8

CHARTS

Chart I ..................................................................................................... 150
Chart II .................................................................................................... 151
Chart III .................................................................................................. 152

APPENDICES

Appendices I .......................................................................................... 153
Appendices II .......................................................................................... 154
Appendices III ......................................................................................... 180
## BOXES

<table>
<thead>
<tr>
<th>Box</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Box I</td>
<td>10</td>
</tr>
<tr>
<td>Box II</td>
<td>25</td>
</tr>
<tr>
<td>Box III</td>
<td>56</td>
</tr>
<tr>
<td>Box IV</td>
<td>123</td>
</tr>
<tr>
<td>Abbreviation</td>
<td>Full Form</td>
</tr>
<tr>
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<td>-----------</td>
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</tr>
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<td>Service Training Attitude and Respect</td>
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<td>Abbreviation</td>
<td>Full Form</td>
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INTRODUCTION

1. The Public Sector Investment Programme (PSIP) comprises capital projects and programmes and represents investments in the country’s economic and social infrastructure that results in future, long term benefits geared towards improving the standard of the living of citizens within the context of stated national policy. Its outputs provide the foundation that propels economic growth and human development.

2. The 2013 PSIP marks the beginning of a new approach in determining the annual allocation for programmes and projects geared towards meeting the aims and objectives for national development over the medium-term as outlined in the Medium Term Policy Framework (MTPF) 2011-2014. The MTPF outlines Government’s national strategic management and sectoral policies over the period to create a secure, prosperous and sustainable nation based on the following strategic priorities:

- Crime and Law and Order
- Agriculture and Food Security
- Health Care Services and Hospitals
- Economic Growth, Job Creation, Competitiveness and Innovation
- Poverty Reduction and Human Capital Development

3. The 2013 PSIP also marks the re-introduction of the three-year PSIP. The three-year PSIP 2013-2015 forms the parameter for the 2013 PSIP to focus on those projects which are aligned to the MTPF and will require funding over the three-year period. Starting with the 2013 PSIP, the three-year PSIP seeks to improve the country’s infrastructure, stimulate the economy and invest in projects that would create future jobs and earnings. The 2013 PSIP comprises a mix of on-going projects and new initiatives aimed at realizing these objectives.

4. In the 2012 PSIP, the programmes and projects were categorized under the seven (7) inter-connected pillars for sustainable development. However, in order to facilitate closer alignment with national medium-term policy objectives, the 2013 PSIP is organised according to the five (5) strategic priorities of the MTPF 2011-2014. Notwithstanding the five strategic priorities for achieving certain national objectives over the medium-term, Government’s seven inter-connected development pillars remain the overarching guiding principles. Therefore, consideration is given to projects and programmes that fall outside of the five strategic areas but within the seven pillars of the overarching Policy Framework. Good Governance, one of the seven pillars of Government’s overarching framework, is the underlying principle in achieving the goals of the five strategic objectives. In this context, the category of Facilitative Priority Initiatives captures those projects and programmes that enable the implementation of the five strategic priorities.
5. In seeking to re-establish the PSIP as a development tool that is linked to the achievement of national goals and objectives and one that will have the greatest impact on national development, the Ministry of Planning and Sustainable Development (MPL&SD) has initiated a process of reviewing and refining the PSIP. In undertaking this exercise, nine (9) evaluation criteria were applied to the projects and programmes in the 2012 PSIP to determine their suitability for funding in the PSIP. The evaluation criteria applied in this exercise were as follows:

- **Annual/Legacy (long-standing) projects**: multi-year programmes and projects for which there are no end-dates and which are deemed to be ‘annual’ should not be included in the PSIP. Furthermore, programmes and projects which have been a regular feature of the PSIP for a number of years with no specific end date or strategic outcome should also be removed.

- **Recurrent activities**: following the completion of a project, recurrent costs such as maintenance and operational costs, should be funded under the Recurrent Budget and not the PSIP.

- **Duplication of projects within and among Ministries/Agencies**: requests for funding for similar activities should be made under the appropriate Budget and not both the PSIP and the Recurrent Budget. Further, for those Ministries/Departments that have similar projects with funding, the most logical agency that should request and receive funding would be determined. This approach would serve to institutionalise the concept of shared priorities and cross-cutting interventions among Ministries and Departments. This would encourage inter-ministerial collaboration but a single agency will be identified to be responsible for project execution and receipt of funding.

- **Making a difference**: projects and programmes that have a high impact or can ‘make a difference’ would be given priority consideration for funding in the PSIP. High impact projects are those that are regarded as having the greatest potential in attaining the objectives of the five (5) strategic priority areas. These types of projects address the following:
  - Visibility (where a large number of stakeholders will benefit from the outcome of the project)
  - Community building (projects that will improve the quality of life of the community and its environment)

- **Employment creating initiatives**: projects and programmes that lead to the creation of jobs on a sustained basis during both the implementation and operational phases would be given priority consideration for inclusion in the PSIP.

- **Revenue-earning institutions**: Institutions which are able to finance their own projects (either through their own revenue streams or through privately secured loans/grants), would not have their projects and programmes funded.
under the PSIP. This measure would free up financial resources thereby making more funding available for the PSIP

- **Projects with firm contractual commitments:** projects for which there are firm contractual obligations and which are in alignment with Government’s strategic priorities, will be given priority consideration for funding in the PSIP

- **State of project readiness:** projects and programmes which are important for achieving national objectives but which lack critical elements necessary for their start-up and/or continuation of implementation would not be considered for funding in the PSIP. Such elements may include the lack of a proper project proposal, Cabinet approval, feasibility study or Statutory Approvals including Certificate of Environmental Clearance (CEC), TCPD approval etc. Such projects must satisfy these major requirements and may then be resubmitted for consideration for funding at some point in the future.

- **Adequacy of project documentation (Adherence to the Call Circular):** proper project documentation as well as regular progress reports requested in the Call Circular is required to make a fair assessment of the Ministry’s and Departments’ request for funding. Requests for funding for projects and programmes which are not supported by proper documentation would not be considered for funding in the PSIP

6. These criteria were not formally included in the 2013 Call Circular, and therefore could not be applied rigorously in determining the composition of the 2013 PSIP. Ministries/Departments and implementing agencies were therefore advised that 2013 would be a transition year and from 2014 and beyond, the evaluation criteria would be applied more thoroughly. When fully implemented, this exercise will serve to reduce the inordinately large number of projects and programmes funded under the PSIP, while returning the PSIP to its developmental thrust. Also, it is expected that Ministries and Departments will be better able to strategically deploy available PSIP resources for greater impact, in accordance with the five national strategic priorities of the Government.

7. In seeking to transform the PSIP into one that is more robust, the MPL&SD will be institutionalizing a new approach in determining the composition of the PSIP. The new approach will entail the following:

- Ministries and Departments will be required to complete a business case for projects, which would include indicators for value for money as well as a system for monitoring and evaluation of projects and programmes

- Ministries and Departments will be required to submit proper project documentation for projects

- the selection and prioritization of projects will be based along the lines of policy objectives as articulated in the MTPF 2011-2014
• an indicative budget ceiling for each Ministry/Department will be determined by the MPL&SD and communicated via the Call Circular; selection, screening and prioritisation of Ministries’ projects based on their lump-sum allocations which will be submitted to the MPL&SD for further review. This approach will necessarily cause Ministries to seriously rethink the composition and size of their slate of projects for the fiscal year 2014 and beyond.

• Ministries and Departments will be required to submit new projects with supporting documentation to the MPL&SD for review prior to seeking Cabinet’s approval for the project. The projects will be reviewed to ensure their alignment with national objectives and that they are well defined and profiled. This process will lead to a pipeline of projects that are ‘bankable’

8. The MPL&SD will also be tracking performance of projects and programmes, not only in terms of expenditure, but in accordance with the deliverables of planned activities to measure outputs so as to evaluate these in terms of the outcomes and key results areas of Government policy. This will give greater coherence to Governmental action through Ministries and Departments and will provide a rational basis for the assessment of performance.

9. In recognition that this new approach will require additional skills-set both at the MPL&SD, Ministries/Departments and the implementing agencies, the MPL&SD, in collaboration with the Public Services Academy, intends to roll out training in Project Cycle Management, Monitoring and Evaluation and business case preparation. This will enable Ministries and Departments to prepare proper project documentation for submission to the MPL&SD in support of requests for funding under the PSIP.

10. The 2013 PSIP is set out in three (3) parts:

   i. an Overview which presents a summary of expenditure recorded for fiscal 2012, and budgeted expenditure for fiscal 2013 categorised according to strategic priorities along with the financing arrangements for the 2013 PSIP

   ii. Part I which gives a report on the projects and programmes implemented in fiscal 2012

   iii. Part II which represents highlights of projects and programmes planned for implementation in fiscal year 2013.
OVERVIEW

Public Sector Investment Programme 2012

11. An original sum of $7,614 million was budgeted for the implementation of the 2012 PSIP. Of this amount, $3,290.1 million or 43.2 percent was allocated under the Consolidated Fund, and financing of $4,323.9 million or 56.8 percent was provided under the Infrastructure Development Fund (IDF) for the Special Purpose State Enterprises to assist Ministries in the implementation of capital projects.

12. During the fiscal year, a net upward revision of expenditure under the Consolidated Fund of $3,333.6 million was recorded. Releases from the IDF amounted to $4,296.2 million. The revised expenditure for fiscal year 2012 therefore totaled $7,629.8 million; $17.1 million higher than the level of expenditure recorded in fiscal year 2011.

13. The increase can be attributed to three strategic priority areas: Agriculture and Food Security; Crime and Law and Order; and Economic Growth, Job Creation, Competitiveness and Innovation. Additional resources were provided for the Wallerfield Industrial and Technology Park; the upgrading/construction of Fishing Facilities in Trinidad; preparatory works for construction of 17 police stations; and acquisition of two (2) more AW 139 Medium Twin Turbine Helicopters. The priority area, Health Care Services and Hospitals was reduced mainly to delays in activities under the Physical Investments Programme and Construction of the Oncology Centre.

14. The highest overall level of expenditure amounting to $2,753.6 representing 36.1 percent of the total revised expenditure was reflected under the strategic priority area, Poverty Reduction and Human Capital Development. This was followed closely by Economic Growth, Job Creation, Competitiveness and Innovation which accounted for 35.6 percent of the total revised expenditure. The performance of the 2012 PSIP by Strategic Priority area is represented in Table I.
Table I
Expenditure by Strategic Priority – 2012
(TT$ Million)

<table>
<thead>
<tr>
<th>Strategic Priority</th>
<th>Budgeted Expenditure</th>
<th>Revised Expenditure</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Consol. Fund IDF Total %</td>
<td>Consol. Fund IDF Total %</td>
</tr>
<tr>
<td>Crime and Law and Order</td>
<td>526.0 14.5 540.5 7.1</td>
<td>523.8 44.1 567.9 7.4</td>
</tr>
<tr>
<td>Agriculture and Food Security</td>
<td>123.9 340.0 463.9 6.1</td>
<td>99.8 393.0 492.8 6.5</td>
</tr>
<tr>
<td>Health Care Services and Hospitals</td>
<td>368.7 481.0 849.7 11.2</td>
<td>365.7 294.1 659.8 8.6</td>
</tr>
<tr>
<td>Economic Growth, Job Creation, Competitiveness and Innovation</td>
<td>856.6 1675.5 2532.1 33.3</td>
<td>1009.4 1706.8 2716.2 35.6</td>
</tr>
<tr>
<td>Poverty Reduction and Human Capital Development</td>
<td>1040.5 1724.4 2764.9 36.3</td>
<td>1029.2 1724.4 2753.6 36.1</td>
</tr>
<tr>
<td>Facilitative Priority Initiatives</td>
<td>374.4 88.5 462.9 6.1</td>
<td>305.7 133.8 439.5 5.8</td>
</tr>
<tr>
<td>TOTAL</td>
<td>3290.1 4323.9 7614.0 100.0</td>
<td>3333.6 4296.2 7629.8 100.0</td>
</tr>
</tbody>
</table>

Public Sector Investment Programme 2013

15. For fiscal year 2013, a total of $7,500 million is appropriated for use by Ministries and Departments of the Central Government, Local Government Authorities and the Tobago House of Assembly for the implementation of projects and programmes. This allocation represents a decrease of $129.8 million of the revised expenditure recorded in fiscal year 2012. The funding under the Consolidated Fund amounts to $3,371 million, while $4,129 million will be sourced from the IDF.

16. The Strategic Priorities to receive the largest portion of the 2013 PSIP are Poverty Reduction and Human Capital Development, and Economic Growth, Job Creation, Competitiveness and Innovation with $2,561.4 million (34.2 percent) and $2,556.8 million (34 percent), respectively.
17. The areas targeted for significant investment are Roads and Bridges ($886 million), Housing and Shelter (($718.8 million), Early Childhood, Primary and Secondary Education ($621.2), Tertiary Education ($540.6 million), Health/HIV AIDS ($449.1 million), Energy/Renewable Energy ($427 million), Agriculture ($423.2 million) and Public Safety and Citizen Security ($415.4 million).

18. A comparison of the revised expenditure for fiscal year 2012 and budgeted expenditure for fiscal year 2013 by Strategic Priority is presented at Table II.

Table II
Comparison of Expenditure by Strategic Priority - 2012 - 2013
(TT$ million)

<table>
<thead>
<tr>
<th>Strategic Priority</th>
<th>2012 Revised Expenditure</th>
<th>2013 Budgeted Expenditure</th>
<th>%</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Consol. Fund</td>
<td>IDF</td>
<td>Total</td>
<td></td>
</tr>
<tr>
<td>Crime and Law and Order</td>
<td>523.8</td>
<td>44.1</td>
<td>567.9</td>
<td>7.4</td>
</tr>
<tr>
<td>Agriculture and Food Security</td>
<td>99.8</td>
<td>393.0</td>
<td>492.7</td>
<td>6.5</td>
</tr>
<tr>
<td>Health Care Services and Hospitals</td>
<td>365.7</td>
<td>294.1</td>
<td>659.8</td>
<td>8.6</td>
</tr>
<tr>
<td>Economic Growth, Job Creation, Competitiveness and Innovation</td>
<td>1009.4</td>
<td>1706.8</td>
<td>2716.2</td>
<td>35.6</td>
</tr>
<tr>
<td>Poverty Reduction and Human Capital Development</td>
<td>1029.1</td>
<td>1724.4</td>
<td>2753.6</td>
<td>36.1</td>
</tr>
<tr>
<td>Facilitative Priority Initiatives</td>
<td>305.7</td>
<td>133.8</td>
<td>439.5</td>
<td>5.8</td>
</tr>
<tr>
<td>Total</td>
<td>3333.5</td>
<td>4296.2</td>
<td>7629.8</td>
<td>100.0</td>
</tr>
</tbody>
</table>
Financing of the 2013 Public Sector Investment Programme

19. The 2013 Public Sector Investment Programme comprises $3,371 million (44.9 percent) Consolidated Fund and $4,129 million (55.1 percent) IDF. As shown in Table III below, for fiscal year 2013, domestic funding of $7,255.6 million or 96.8 percent will account for the majority of the Public Sector Investment Programme while funding from external sources will amount to $244.5 million or 3.3 percent.

Table III
Financing of Capital Expenditure – 2013

<table>
<thead>
<tr>
<th>Sources of Financing</th>
<th>TT$ Mn</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Consolidated</strong></td>
<td>3371.0</td>
<td>44.95</td>
</tr>
<tr>
<td>External</td>
<td>224.5</td>
<td>2.99</td>
</tr>
<tr>
<td><strong>Loans</strong></td>
<td>223.0</td>
<td>2.97</td>
</tr>
<tr>
<td>Inter-American Development Bank</td>
<td>115.7</td>
<td>1.54</td>
</tr>
<tr>
<td>ANZ Bank</td>
<td>7.3</td>
<td>0.10</td>
</tr>
<tr>
<td>BNP Paribas</td>
<td>100.0</td>
<td>1.33</td>
</tr>
<tr>
<td><strong>Grants</strong></td>
<td>1.5</td>
<td>0.02</td>
</tr>
<tr>
<td>European Union</td>
<td>1.5</td>
<td>0.02</td>
</tr>
<tr>
<td><strong>Domestic</strong></td>
<td>3146.5</td>
<td>41.95</td>
</tr>
<tr>
<td>General Revenues</td>
<td>3146.5</td>
<td>41.95</td>
</tr>
<tr>
<td><strong>IDF</strong></td>
<td>4129.0</td>
<td>55.05</td>
</tr>
<tr>
<td>External</td>
<td>20.0</td>
<td>0.27</td>
</tr>
<tr>
<td><strong>Loans</strong></td>
<td>20.0</td>
<td>0.27</td>
</tr>
<tr>
<td>Inter-American Development Bank</td>
<td>20.0</td>
<td>0.27</td>
</tr>
<tr>
<td><strong>Domestic</strong></td>
<td>4109.0</td>
<td>54.79</td>
</tr>
<tr>
<td>General Revenues</td>
<td>4109.0</td>
<td>54.79</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>7500.0</td>
<td>100.00</td>
</tr>
</tbody>
</table>

20. The Consolidated Fund of $3,371 million will be financed by $3,146.5 million in general revenue, $223 million in loans and a grant of $1.5 million from external sources. The Inter-American Development Bank remains the main source of loan financing contributing $115.7 million to assist in the execution of programmes and projects in Education, National Security, ICT and Housing and Shelter. BNP Paribas and ANZ are the other external financiers with contributions of $100 million and $7.3 million respectively. A grant of $1.5 million will be provided by the European Union.
21. Funding under the IDF in the amount of $4,129 million will be sourced from general revenue in the amount of $4,109 million or 54.8 percent and loan resources totaling $20 million or 0.3 percent, from the Inter-American Development Bank for the Wastewater Network Expansion.
PART I: REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2012

Strategic Priority – Crime and Law and Order

22. Among the main objectives of the Strategic Priority of Crime and Law and Order is the reduction in and prevention of crime, and increase in confidence in the justice system through appropriate punishment, sentencing and rehabilitation of offenders. To this end, a total of $567.94 million was invested in 2012 under the PSIP to upgrade the infrastructure and provide additional equipment, vehicles and training for all the agencies involved in attaining the objectives of this Priority.

Public Safety and Citizen Security

Box 1

Citizen Security Programme (CSP)

The goal of the CSP is to contribute to a reduction in crime and violence in 22 pilot communities. It focuses on addressing the most modifiable and proximal risk factors associated with crime and violence, utilizing Community Action as the primary strategy. The programme also supports the Trinidad and Tobago Police Service and the Ministry of National Security. The objectives of the programme are:

1. a reduction in the levels of homicides, robberies and woundings in partner communities
2. an increase in the perception of safety in partner communities
3. a reduction in injuries related to firearms, child maltreatment, domestic violence and youth violence
4. an increase in the collective efficacy to prevent violence in partner communities.

23. Investments totaling $503 million was made in 2012 to provide adequate accommodation, vehicles and equipment to the various state agencies charged with providing a safe environment for citizens.

24. The IDB-assisted Citizen Security Programme (CSP) advanced significantly in 2012 utilising $15 million to achieve its planned targets. The CSP conducted Training in Proposal Writing, Trauma Incident Reduction and Conflict Management and Mediation to build the capacity and skills required by community residents and Community-based Organizations to support as well as lead violence prevention efforts. A total of 180 persons benefited from this training. Through the Community Action Council, the CSP implemented 19 Rapid Impact Projects at various locations including refurbishment of Lucky St. Pavilion, La Romain and painting of murals at Cocorite. These projects are intended to enhance the safety and security of community residents. The CSP also achieve the following in 2012:

- disbursement of grants ($50,000 each) to 35 Community-based Organisations for crime and violence prevention micro projects under the Inspiring Confidence in Our Neighbourhood (ICON) sub-component which benefited
persons from several areas including Beetham Gardens, Embacadere and Enterprise

- building community cohesion through sponsorship of community engagement events by way of providing over 70 grants in the amount of $7,500 - $10,000 each in partnership with local government and ministries’ representatives in areas such as Never Dirty, Covigne Road and St. Barbs

- provision of financial assistance to 13 CSP partner community schools, such as Scarborough Seventh Day Adventist and St. Andrews Anglican Primary Schools for undertaking School-based Intervention programmes to reduce violence in schools

- recruitment of a consultant to design and operationalize 19 Youth Friendly Spaces in Trinidad

- continuation of the provision of support to the Trinidad and Tobago Police Service through the provision of ICT equipment for its training centres and Victim Support Units; training in Traumatic Incident Reduction for Victim Support Officers and Social Workers; assignment of social workers/supervisions; and construction of the Gonzales Joint Community Service Centre

- conduct of seven (7) Community-based Public Education initiatives including the Lyrical Caravan and Street Education Exercises

- completion of 11 Community-based Social Interventions including the Agri-Initiative at Mon Repos, the Academic Enrichment Programme at Pinto Road, the Therapeutic Intervention for Young Males at several location such as Never Dirty, Samaroo Village and St. Barbs and Shoot to Live at Patna|River Estate and Beetham Gardens

25. A major milestone for the Ministry of National Security and the Trinidad and Tobago Air Guard in fiscal 2012 was the delivery of the final two of four AW139 Medium Twin-Turbine helicopters (MTH) which were acquired at cost of $2,191 million
inclusive of associated training and maintenance support services. The helicopters will be used by the Air Guard in maritime surveillance, search and rescue, law enforcement support, national and regional disaster relief and national resource protection. Other advances made by the Air Guard included:

- completion of construction of modular demountable buildings to provide living accommodation for the Air Guard personnel
- continuation of maintenance and maintenance training associated with the acquisition of one C26 aircraft
- award of contracts amounting to $3.5 million for vehicles including crane trucks, buses and a 7-ton truck

26. A total of $322.4 million was invested in the Air Guard in 2012. Some of the Air Guard’s projects did not commence in 2012 as planned due to the need to focus expenditure on the acquisition of the final two helicopters and maintenance and training activities.

27. The achievements for Trinidad and Tobago Coast Guard in 2012 pertained mainly to upgrade works at some of its facilities, namely, Staibles Bay, Chaguaramas Heliport, Morne St. Catherine, Galeota and Tobago. Performance by the Coast Guard in 2012 was affected by delays in the tendering procedures and the need to focus expenditure on the purchase of four (4) High Speed Inboard Diesel Interceptor Vessels which was also affected by constraints during procurement.

28. The Trinidad and Tobago Regiment benefited from investments totaling $32 million in 2012 in undertaking the following:

- completion of construction of laundry facility along with purchase of washers and dryers, continuation of construction of Warrant Officers’ and Sergeants’ Mess and installation of a tank water system at Camp Odgen
- construction of three (3) retaining walls and commencement of construction of the Office Cadet Facility at Teteron Barracks
- completion of electrical work to and outfitting of the new Medical Inspection Room at Teteron Barracks and purchase of medical equipment
- continuation of construction of Dispatch and Resource Troop building, commencement of construction of the Warrant Officers’ and Sergeants’ Mess and refurbishment of Officers’ Mess/Kitchen and female Officers and visitors washrooms at Camp Cumuto
- refurbishment of the dining hall and upgrade of washroom facilities and stores armoury at Camp Omega
continuation of construction of the training facility at the Support and Services Battalion at Teteron Bay Barracks including casting of second and third floors, and completion of electrical upgrade to ensure a supply of electricity to the new structure

completion of construction of offices and commencement of extension of the Quarter Master Stores at Teteron Bay

refurbishment of kitchen and commencement of construction of bulk stores at the Chaguaramas Heliport

29. The Trinidad and Tobago Fire Service continued its development programme geared at enhancing its ability to provide efficient fire protection and emergency services to the nation. The Trinidad and Tobago Fire Service utilized $6.2 million to undertake the following activities in fiscal 2012:

continuation of the redevelopment of the national water distribution system through the procurement of 179 fire hydrants of which 79 were installed in Port of Spain and completion of inspection of water mains around the City

award of contract for the purchase of one (1) 4x4 Emergency Water Tender and a 25-seater bus

refurbishment of vehicles including Skylifts, Emergency Water Tender and Water Tanker

refurbishment of roof at the Chaguaramas Fire Station

commencement of designs for the construction of Fire Stations at Arouca, chaguaramas, San Fernando, Woodbrook and Mayaro

30. Some of the Fire Services planned activities for fiscal year 2012, such as the procurement of additional fire-fighting vehicles and refurbishment of Fire Stations, did not commence due to delays in receiving approvals for project documentation/invoices and specifications.

31. A revised sum of $17.4 million was provided to the Trinidad and Tobago Prison Service in 2012 to assist in carrying out its mandate to protect society by keeping its charges within safe custody and secure and humane facilities. The sum was utilized to undertake the following capital works:

Phase I (External Lighting - Remand Prison, Main Prison and Animal Husbandry) of the perimeter lighting at the Golden Grove Prison was completed and Phase II (lighting of recreational grounds) has commenced

upgrading of the water storage system at Orange Grove Prison

continuation of the re-roofing of the Port of Spain Prison
• completion of construction of the bakery at the Maximum Security Prison; completion of electrical work and reconfiguration of the plumbing and water supply at officers’ dormitory; and commencement of tender procedures for refurbishment of the infirmary and cell block

• refurbishment of the ration room, main prison and Superintendent’s quarters at Carrera Convict Prison

• continuation of construction of Senior Officers’ Mess at Golden Prison compound

• refurbishment of officers’ dormitory at Golden Grove Prison Compound

• completion of construction of a building to accommodate the Emergency Response Unit at Golden Grove Prison

• completion of quarters for Senior officers at Golden Grove Prison Compound

• continuation of construction of nursery at Women’s Prison, Golden Grove

**Law Enforcement**

32. The Trinidad and Tobago Police Service (TTPS) was provided with financial resources totaling $124 million in fiscal year 2012 to assist in achieving its mission of safer, more secure and healthy communities. Funding was utilized mainly to continue improving the physical state of police stations, procure furniture, vehicles and equipment and transforming the Police Service. The following are some of the achievements of the TTPS under the PSIP during the past year:

• infrastructural work and refurbishment work were undertaken at a number of Police Stations including Scarborough, Cedros, Couva, Chaguanas, Caroni, San Juan, Barataria, Arouca, Gasparillo, Marabella, Pt. Fortin, Charlotteville, Roxborough, Las Lomas, Longdenville, Siparia, Gran Couva, Freeport, St. James, Cunupia, Crown Point, Old Grange, Moriah, Traffic Management Branch, Mounted Branch, Special Branch Building

• upgrade work was undertaken at Divisional Headquarters including roof rehabilitation works at Sangre Grande, Scarborough and San Fernando, and Phase 2 for the supply, installation and commissioning of a second elevator at San Fernando was completed

• upgrade work was undertaken at Port of Spain Administration Building including roof rehabilitation and refurbishment of the executive floor including furniture, ceiling, electrical, floor and washrooms

• repair of the roof at the Police Administration Buildings in Scarborough, San Fernando and Sangre Grande was completed

• procurement of fifty three marked vehicles for the TTPS commenced
• the CCTV programme continued in and around police stations through the installation of closed circuit cameras

• furniture was procured for several Police facilities such as the Internal Audit Unit, the legal Unit, Traffic Branch at Aranguez, Scarborough Police Station and the Victim and Witness Support Units at Port-of-Spain and Scarborough

• the 21st Century Policing Initiative continued with the hosting of the Community Policing Caravans throughout Trinidad and Tobago

33. During the financial year 2012, the TTPS received an additional sum of $44.1 million from the IDF to undertake design work for and commence construction on several police stations. Construction work began in third quarter of 2012 on Brasso, Arima, Maloney and Pairco Police Stations; and contracts were awarded for construction of Cumuto, La Brea, Oropouche and Moruga Police Stations.

34. The Municipal Police Units utilized the entire allocation of $2.3 million to procure equipment to assist in the fight against crime. Items included:

• CCTV for the Pt. Fortin Sub-station

• beds, mattresses, stove, firearms, Multifunction Copier and CCTV Cameras for Sangre Grande Sub-station

• surveillance equipment for the Couva/Tabaquite/Talparo Sub-station

• communication equipment and a generator for the Mayaro/Rio Claro Sub-station

• safety equipment for Princes Town Sub-station

Social Rehabilitation Services

35. The Support of Mediation Services Project was allocated $1 million to finance infrastructure works related to the establishment of a main Mediation Centre in San Fernando. No funds were utilized as the project is still at the preliminary stage.

36. The project formerly referred to as “Vision on Mission”, was renamed to Establishment of an Anti-Crime, Ex-Prisoners in Transit Rehabilitation, Reintegration and Delinquency Treatment Centre to better reflect the activities of the project. Towards this end, a contract in the sum of $2.5 million was awarded for the construction of the Centre at Hamilton Siding in Wallerfield. Works completed include the construction of the foundation, plastering of walls and installation of the roof. The laying of tiles and the installation of the electrical and plumbing systems commenced.

37. Expenditure in the sum of $0.2 million was incurred at the Substance Abuse Rehabilitation Facility at Piparo for the installation of shelving in the library and
evaluation of tender documents for the refurbishment of the kitchen. This facility offers rehabilitation for substance abusers and training in agriculture, carpentry, masonry and food preparation.
Strategic Priority—Agriculture and Food Security

38. Food security is a major goal of the Government and the main objectives are to reduce the food bill, create sustainable, long-term employment in the Agriculture Sector and increase the Sector’s contribution to GDP. In 2012, the Strategic Priority of Agriculture and Food Security was allocated of $492.7 million to invest in the Agriculture Sector to bring the country closer to achieving the stated objectives.

Agriculture

39. The many varied projects and programmes under the purview of the Ministry of Food Production and the Tobago House of Assembly speak to the Government’s commitment toward ensuring food and nutrition security and to reducing the high food import bill of Trinidad and Tobago. In 2012, a provision of $492.7 million was made to fund a number of projects and programmes relating to agricultural land management, water management and flood control, refurbishment to fishing centers, research and development and accessibility to farms and markets. This sum was fully utilized in 2012.

40. Through the Water Management and Flood Control Programme, which seeks to assist farmers in controlling flooding and improving drainage on their farmlands, 33 kilometres of water channels were de-silted in Jerningham, Exchange, Felicity, Waterloo, Caroni, Fishing Pond and Edinburgh; and 242 farm ponds were constructed at a total cost of $7.4 million. Further, irrigation pumps and lines were established at Jerningham and Caroni, and sluice gates were installed at Esmeralda at a total cost of $2.1 million.

41. The Accelerated Pond Construction Programme, which assists in the irrigation of agricultural lands through construction of ponds, continued in 2012 utilising its full allocation of $5.0 million. A total of 135 ponds was constructed in areas as Caparo, Esmeralda, Exchange, Wallerfield, Manzanilla, Caratal, Valencia, Bon Air East, Peasant Settlement and Bonne Adventure.

42. Under the Agricultural Access Roads Rehabilitation Programme, 19 roads totaling 39.6 kilometres were rehabilitated. These road rehabilitation works involved the reconstruction of base and sub-base gravel layer; construction of concrete lined drains where necessary; construction of cylinder culverts, box culverts, bridges and retaining walls; and sealing of roads with oilsand or asphalt in areas characterized by steep slopes. From an allocation of $15.0 million, $14.7 million was utilized to rehabilitate roads at Corial, Princes Town, Orange Grove, Waterloo, Exchange, Felicity, Talparo, Macoya, Jerningham, Caroni, Debe, Esmeralda, Mora Valley and Felicity.

43. The Food Basket Road Programme, funded under the IDF, utilized $19.5 million in fiscal 2012 to construct roads in Chatham, Cushe, Maracas, Forres Park, Caura, Caroni and Corial.
44. Under the Ministry’s Land Management Programme, $7.5 million was utilized for the following purposes:

- Contracts valued at $1.9 million were awarded for various activities under the Establishment of Agricultural Settlements in Trinidad project. Works involved the desilting of 90 kilometres of channels in Penal, Erin, Ecclesville, Exchange, Carlsenfield, Jerningham, Aranguez, Bamboo Orange Grove, Wallerfield, Fishing Pond and Vega de Oropouche. Other activities included the construction of two bridges at Debe and Penal, installation of sluice gates at Erin, installation of a pump at Depot Road, and the rehabilitation of 600 metres of access road at Goodman Trace Penal.

- Contracts were awarded for survey of Bridle Road North ($167,325), Tamana Road, Talparo ($85,100), Mora Allotments ($204,585) and Hart Trace, Tableland ($118,450).

- In-house training in survey plan restoration was conducted and the necessary chemicals and equipment were purchased under the Survey Plans and Restoration Project.

- Upgrade of the Continuous Operating Reference System (CORS) and the expansion of the Survey Control System for Trinidad were also completed in order to revise geographic/topographic database.

- The establishment of large farms was delayed in 2012 with $3.9 million of the $4.0 million provided being used for the settlement of outstanding bills from the previous financial year. Consequently, the redefinition of boundaries and repositioning of utilities planned for 2012 could not proceed.

45. The Fisheries Development Programme utilized the sum of $86 million. The main achievements were:

- Port of Spain Wholesale Fish market (Upgrade to HACCP Standards-dredging of the harbour Basin) NAMDEVCO - refurbishment of office, cafeteria, and washroom was completed.

- Development of Fishing Centers Programme – the Balandra Fishing Centre was refurbished along with the ice storage facility at Erin. Geotechnical and land surveying works were also conducted at selected sites in preparation for infrastructure works in 2013.

- Upgrading of landing sites – extensive infrastructure upgrades were conducted at Brickfield, Fullerton II, Otaheite II, Salybia, Point Radix, and Grande Rivere.

46. The Wholesale Market at Macoya was upgraded in 2012 with replacement of existing public toilet septic system utilising the allocation of $1.0 million provided.
47. For the fiscal year 2012, the sum of $19.8 million was utilized, for the following research and development projects:

- **Marine Fisheries** - Catch and effort data collection for the industrial trawl fleet data collection from game fishing tournaments in Tobago and mapping of fishing grounds were completed
- **Inshore/Coastal Fisheries** - the draft policy on fisheries management was finalized, and uniforms and equipment have been purchased for the Fisheries Monitoring Surveillance and Enforcement Unit
- **Provision of Facilities at the St. Augustine Nurseries** - refurbishment of the Administration Building was completed and construction of the Workers Facility was 80 percent completed
- Procurement of one (1) cool greenhouse and one (1) screen house for the establishment of a citrus facility to produce disease free plants under the *Mandatory Citrus Quality Programme*
- **Development Works at La Reunion Estate** - work continued on the conservation of cocoa germplasm, production of cocoa plants and enhancement to the security infrastructure at La Reunion Station. Several items of field equipment were also purchased to improve the productive capacity of the facility
- **Rehabilitation of Marper Farm** as a site of germplasm conservation for cocoa and fruit crops – during 2012, the drains on the farm were rehabilitated; the reconstruction of Field Bridge #1 was completed and Field bridge #2 was 85 percent completed; and two tractors with implements and a twin-cab pickup were also purchased
- **Enhancement of Artificial Breeding Service Capabilities Programme** – efforts were concentrated on the acquisition of breeding stock
- **Livestock Improvement Programme** – work continued on the fencing of the pastures at Aripo Livestock Station; the roof at the Dairy Unit was refurbished; a generator was purchased; and refurbishment of the Forage Field Laboratory commenced
- **Conservation and Preservation of Buffalypso** – the allocation under this project was used to secure the necessary field equipment including tractors and a forage harvester, and the designs for the buffalypso pen at Mora Valley were completed
- **Rehabilitation of Cocoa Industry** - work commenced on the maintenance of the cocoa seed garden; pod samples were collected for the development of a data bank; a training programme in HACCP based food safety systems for cocoa beans was conducted; and rehabilitation work at Mora Valley continued
- **Integrated Pest Management Strategies for Improved Crop Protection** – continuation of payments to network of Caribbean countries involved in
biosystematics (CARINET) and the public awareness programme on the Giant African Snail and Red Palm Mite

- **Seed Production Unit at El Carmen** – field equipment including a tractor and thresher were purchased, and rehabilitation works on the Workers Facility was completed
- **Sugarcane Feeds Centre** – the mezzanine floor in Intensive Aquaculture Building was completed and a centralized sales unit was established

48. Initiatives to encourage young people to enter the agriculture industry continued in 2012 with 40 persons being trained under the Youth Apprenticeship Programme in Agriculture (YAPA) at a cost of $2.0 million. The Young Professionals in Agricultural Development and Mentoring Programme commenced in 2012 and seeks to provide opportunities for tertiary level graduates to be mentored in agriculture and related fields of enterprise. Of the $2.0 million provided, $1.7 million was utilized. The programme currently has 39 participants.

49. The full allocation of $290 million provided for the development of lands at Caroni and Orange Grove on sugarcane lands formerly owned by Caroni 1975 Ltd was utilized in fiscal year 2012. The construction of these residential/agricultural sites is being undertaken by the Estate Management Business Development Company (EMBD). All infrastructure works were completed at Chin Chin, Exchange III, Factory Road, Sonny Ladoo, Roopsingh Road II and Mc Bean. However, remedial works were being undertaken on utility corridors/detention ponds at these areas. Other works comprising the conduct of surveys, engineering services, land filling and road works were in progress at Caroni Savannah Road I, Cedar Hill, Petit Morne, Picton I and Waterloo sites.
Strategic Priority– Health Care Services and Hospitals

50. A major concern of the Government is the need to increase the quality of healthcare services and to better manage the hospitals and other health care facilities. The 2012 PSIP facilitated an investment of $660 million in the physical and human capital resources in the Health Sector to ensure that citizens receive proper health care in a comfortable environment.

Health/HIV Aids

51. The Health Sector continued to be a major priority of the Government with an overall revised budget of $512.5 million in 2012. Of this sum, a total of $68.7 million was utilized for the upgrade of Health Care Facilities operated by the Regional Health Authorities. The major achievements under the Physical Investments Programme during the fiscal year included:

- substantial completion (92 percent) of the upgrade of the Nurse Call System at the EWMSC with the installation of 26 Systems
- continuation of the rehabilitation of the EWMSC roof where Packages I and II reached an overall completion of 90 percent as work on 54 roofs were completed
- installation of a temporary incinerator at the EWMSC
- renovation of the CSSD of the PSGH which reached 90 percent completion

52. The Ministry of Health’s training programme continued with three (3) persons pursuing the Master of Medicine (MMed) in Radiation Oncology at the University of Cape Town South Africa, the Clinical Fellowship Programme in Nephrology at the University of Toronto and the Fellowship in Neonatology at Centre for Newborn Care at Westwood Hospital, University of Sydney, Australia.

53. The Technical Assistance Programme also advanced with the evaluation of CDAP and continuation of the Comprehensive Costing of the Health Services which reached 60 percent completion. The sum of $3 million was utilized to facilitate these activities.

54. The Special Programmes implemented by the Ministry of Health continued in 2012 as follows:

- under the Adult Cardiac Programme, 519 Angiograms, 88 Coronary Angioplasty procedures and 211 Open Heart Surgeries were performed utilizing $17 million
- under the Renal Dialysis Programme, dialysis treatment was provided for 210 patients through the John Hayes Memorial Kidney Foundation, Healthnet,
Community Hospital and Kavanagh Dialysis Centre at subsidized rates. A total of 17,529 dialysis sessions were carried out and the sum of $23.6 million was utilized

- under the Tissue Transplant Programme, nine (9) renal transplant procedures were undertaken at a cost of $2.7 million
- under the Waiting List for Surgery Programme the sum, of $2.5 million was utilized for the completion of 22 cataract procedures

55. A User Brief on clinical requirements for the establishment of two (2) Trauma Centres was prepared and a decision was taken on the approach which is the integration of existing Accident and Emergency Departments to effectively address traumas at the major hospitals.

56. The Hospital Enhancement and Development Programme utilized the sum of $45 million to undertake the following:

- purchase of 21 ECG Machines, Point of Care Testing Laboratory equipment, Dental equipment and six (6) cardiac monitoring systems for the Eric Williams Medical Sciences Complex
- purchase of an Argon Laser Machine and seven (7) Portable X-Ray Machines for the Port of Spain General Hospital
- purchase of three (3) Ultra sound machines and Urology Equipment for the Sangre Grande Hospital

57. The new 150-bed Arima Hospital will be constructed on the existing Arima District Health Facility site and the Urban Development Corporation of Trinidad and Tobago (UDeCOTT) was selected as the project developers for the construction and equipping of the Hospital. Tenders submissions were received and the evaluation process commenced.

58. Construction of the Insect Vector Control Division Chemical Warehouse and Head Office Building project continued with the completion of foundation for the main office building and commencement of the ground floor slab.

59. An Operational Plan was completed and diagnostic and ambulatory services including radiology, point of care testing, outpatient clinics, pharmacy and mortuary services were commissioned at the new Scarborough Hospital. The sum of $145 million was utilized for the commissioning of services at Scarborough Hospital.
Patient waiting area at the new Scarborough General Hospital

New Scarborough Hospital General Ward
60. The HIV/AIDS epidemic and its consequences continued to receive Government attention in 2012. Cabinet agreed to the establishment of an Interim HIV Agency under the Office of the Prime Minister to provide leadership and co-ordination of the strategic response to the HIV/AIDS epidemic, pending the establishment of the NACC as a Statutory Body. The Office of the Prime Minister also contributed toward the celebration of World AIDS Day on December 01, 2011 through the funding of advertisements in the local media and made arrangements for five (5) persons to attend the 19th International HIV/AIDS Conference in July, 2012. Also, a draft National Strategic Plan for HIV/AIDS for 2012-2017 was completed.

61. The Ministry of Health continued its Special programme for HIV/AIDS under which 2,120 Viral Load tests were completed during the period October 2011 to May 31, 2012.

Sport and Recreation

62. The sum of $135.8 million was expended towards the construction and upgrade of the nation’s sporting infrastructure.

63. The Ministry of Sport advanced its mandate as the key stakeholder in the development of sport through the implementation of capital projects which proceeded as planned. Works continued at the Ministry’s five (5) swimming pool facilities with the full allocation of $3 million expended as follows:

- upgrade of the electrical system, refurbishment of the basketball court and pool deck, installation of lights on the tennis court and extension of public washroom facilities at Deigo Martin
- construction of building to house District Office at Sangre Grande
- replacement of the pumps at La Horquetta
- repairs to the plumbing system and installation of a pool lift at Siparia
- refurbishment of the building, construction of a chlorine room and installation of a pool lift at Cocoyea

64. Four Indoor Sporting Facilities were also upgrade with expenditure of $3 million incurred for the following activities:

- refurbishment of the sports floor, repairs to the sprinkler system and repainting of the pavilion and backfilling and leveling on the south west side of the facility at Tacarigua
- replacement of roof over guard hut, painting of roof of main building and repairing of the fence at Chaguanas
installation of the fire alarm and fire suppression system, repairing of leaks on roof and the replacement of guttering at St. Paul Street Facility

preparation of designs for the construction of covered walkway at entrance and painting of building externally and the extension of building to accommodate District Office at Pleasantville

65. Expenditure of $0.2 million was incurred for refurbishment work at the Dwight York Stadium including repairing of the roof sheeting, replacement of the irrigation pumps and servicing of the generator.

66. Approval of the LIFE-sport Programme by Cabinet was a significant factor in advancing community sport in 2012. The approval of this Programme paved the way for the introduction of a sport training programme that offered participants the opportunity to master one of three sporting disciplines – football, basketball and cricket. Approximately 2,000 young males, who were deemed to be at risk of ‘falling through the cracks,’ benefitted from participating in this Programme. The participants were taught how to strengthen their cognitive, personal and inter-personal abilities in order to cope with and manage their lives in a healthy and productive manner. They also benefitted from socialising skills commensurate with modern living such as money management, food preparation, hygiene, basic literacy and numeracy and organisation skills.

67. Activities regarding the development of six (6) national signature projects estimated at $735 million were advanced with the signing of a MOU between the GORTT and the EXIM Bank of China for project financing in the ratio of 15:85 respectively. The SPORTT commenced preparation of a business plan to facilitate the loan application process. Engineering and design specifications for each facility and preliminary works such soil and land surveys were completed. In addition, the EMA conducted site visits for the issuance of CECs.

68. Pre-construction activities progressed for the following projects implemented by SPORTT and funded under the IDF:

- preparation of tender documents for the refurbishment of the Sevilla club house, swimming pool and tennis court for the Upgrade and Rehabilitation of Former Caroni (1975) Limited Sport Facilities
- commencement of Phase I of the Development of a Master Plan for Sport and Youth Facilities which involves the mapping of all existing sporting facilities under the purview of both the Ministry of Sport and SPORTT

Box 2

The National Signature Projects are:

- a National Cycle Centre in Couva, estimated at $255 million
- 3 Multipurpose Sport and Indoor Facility, estimated at $165 million
- a National Tennis Centre at Mt. Hope, estimated at $140 million
- a National Aquatic Centre at Couva, estimated $175 million
- evaluation of tenders for Project Management Consultancy Services for the development of Yolande Pompey Recreation Ground into a Sub-Regional Sport Complex

69. Under the Development and Upgrading of Recreational Grounds, Parks and Spaces Project, design works for the conversion of the following seven grounds into Community Sporting Centres commenced:

- Eddie Hart Ground
- Irwin Park
- India Ground
- Penal Recreation Ground
- BuenIntento
- Brian Lara Recreation Ground
- Northern Recreation Ground

70. The Upgrading of Recreation Grounds Project incurred expenditure in the sum of $39.2 million in 2012. Upgrade works were completed at 35 Grounds while activities commenced at another 59 Grounds nationwide in areas such as Biche, La Horquetta Phase 2, Woodland and Spring Village. Some key works undertaken included refurbishment/construction of pavilions, jogging tracks and hard courts, installation of cricket nets and upgrade of the drainage systems.
Strategic Priority—Economic Growth, Job Creation, Competitiveness and Innovation

71. In an economy such as Trinidad and Tobago’s that is open and highly dependent of a single and narrow export base, it becomes increasingly important to develop and implement initiatives to diversify the economy for greater stability and growth. In today’s global economic environment, innovation and competitiveness is key to achieving long-term economic internal and external stability. To this end, a total of $2718.6 million was invested in 2012 from the PSIP to develop and implement projects and programmes that will lead to the achievement of the objectives of this Strategic Priority.

Science, Research and Development

72. For fiscal year 2012, investment in the promotion of innovation and invention awareness under the area of Research and Development was continued by NIHERST with $5.1 million of its $7.85 million allocation being expended.

73. The Sci-TechKnoFest utilised $1.4 million to host the visiting exhibition titled “India – the Culture of Science” from May 24-July 26 at the Divali Nagar site.

74. Approximately $1.3 million was expended for the Development of a National Innovation System as plans continued for conducting electronic and robotics workshops for secondary schools at NSC, and assessing PCs for workshop programmes on AutoCAD targeted at students.

75. Project activities relating to the Exhibitions on the Environment focused on conducting public education sessions which was targeted at five (5) schools in Moruga during April 2012. Also, DVDs on Natural Wonders were distributed to local television stations, contributors, relevant Ministries, the Water Taxi and T&T ferry services, Caribbean Airlines and CCST member countries. Total expenditure on this project was $0.6 million.

76. The Research and Development Foresighting project utilized $0.4 million to facilitate the upkeep of the foresight website www.ttfgi.net, undertake foresight update and future jobs studies, skills and training needs and conduct of a foresight scoping study to develop local health and wellness sector.

77. The Caribbean Industrial Research Institute (CARIRI) continued its effort to enhance its operational capacity in order to provide technical solutions to public entities and the manufacturing and service sectors. During the fiscal year, CARIRI purchased equipment for several of its units including Noise Pollution Control, Air Quality Management Services, Materials Technology and Calibration Services. The sum of $2 million was utilized.
Government also sought to promote innovation through the establishment of the Innovation Financing Facility (IFF) under the Ministry of Planning and Sustainable Development and managed by NEDCO. The Concept Paper outlining the mechanism by which individuals and groups can access funds from the Facility to finance innovative ideas was completed. The Ideas to Innovation Competition (i2i) was launched as part of the celebrations of the country’s 50th Anniversary of Independence celebrations. Out of 400 applicants, 50 awardees received grant funding of vary amounts to assist them towards Proof of Concept. In addition, the Ministry, in collaboration with CARIRI, held two (2) capacity-building workshops in the area of Innovation.

**Economic Restructuring and Transformation**

78. Restructuring the country’s economic base is integral to sustaining growth and development. In fiscal 2012, initiatives aimed at building the capacity for international trade dialogue, diversifying the economy, assisting local businesses to achieve international standards and competitiveness, and marketing of products/services and local investment opportunities continued.

79. The IDB-assisted Trade Sector Support Programme, which is aimed at improving the country’s ability to effectively address international trade issues, was extended by one year to May 2012 to commit the remaining loan resources. Of the $6.3 million allocated, $3.5 million was utilized in 2012. The following plans/studies/consultancies were completed:

- Change and Transformation (Process Re-engineering and Human Resource Management) Plan
- Strategic Information and Communication Technology Plan
- EPA Communication and Awareness Strategy
- Consultancy for the Implementation of the Single Electronic Window for Trade and Business Facilitation
80. The sum of US$0.9 million of loan resources from the IDB was cancelled due to delays in implementation.

81. The sum of $4 million from the Consolidated Fund was utilized under the Investment Promotion and Facilitation Initiatives Project which seeks to publicize internationally Trinidad and Tobago’s business offering as a location for investment and as a source of high quality goods and services in the non-energy sector. Achievements included:

- completion of advertorial entitled *Trinidad and Tobago: Open for Business* for Caribbean and Central America BPO Report in December 2011
- branding of InvestTT with a 2-page promotion in the Gold Edition publication of “Trinidad and Tobago: Terrific and Tranquil”
- production of the InvesTT banners for booths at tradeshows/conferences during the India Mission in January 2012
- launch of the invesTT brand at various trade fora
- revision and publishing of Guide to Investing in Trinidad & Tobago
- signing of contracts with Foreign Direct Investment - Financial Times, Market Line and Business Monitor totaling US$62,000 for promoting T&T as a business destination
- launch of the invesTT Web Portal and Newsletter and commencement of a digital marketing strategy
- completion of a *Cost of Doing Business* brochure
- commencement of designs for development of an Investment Portal development
- production of a 3-minute investment DVD entitled “This is where I want to be” and distribution of copies at conferences/trade shows in India in January 2012
82. The 2012 PSIP continued to support efforts to diversify the economy and promote sustainable development through an investment of $3 million in the Food and Beverage industry. Activities to develop and showcase the Industry focused on food safety training for HACCP compliance and participation in domestic/regional and international food and beverage trade shows and exhibitions.

83. Another area of focus of the diversification thrust is the development of the Film Industry. The Trinidad and Tobago Film Company was provided financial support in the amount of $6.5 million from the Consolidated Fund to continue promoting the local Film Industry. During the period under review the allocation was utilized to:

- host the benefit ‘Haiti In Focus’ in partnership with T&T Film Festival (TTFF), UNESCO and the Little Carib Theatre: the aim was to raise funds for the ‘enslaved’ “Restavek” children of Haiti and at the same time demonstrate the power of film to build awareness of cultural, social and political issues
- host the Company’s Annual “Customer Appreciation Day” in December 2011
- facilitate Hungry Eyes Film and Television Inc. for the preproduction of the feature titled “Home Again”
- facilitate the Feature-length Film - “Between Friends”, and the Short Drama Films - “Queen of Soca”, “Where the Sun Sets”, and “The Cool Boys”
- enter the secondary phase of regional and international Public Relations/ Promotions of Trinidad and Tobago as a premier film location featuring its 35 percent Production Expenditure Rebate Programme by preparing a comprehensive creative and media plan
- set-up a dedicated local download-on-demand channel
- launch the upgraded T&T Production Directory via the World Wide Web which allows practitioners to manage their own content with updated accessibility features such as French, Chinese and Spanish translation
- continue its outreach session where short films from the Secondary Schools Short Film Festival and animations are shown
- continue providing assistance to local film makers in the areas of Production and Script Development – five (5) awards have been granted for Production and five (5) for Script Development
- continue the Secondary Schools Short Film Festival
- host the Travelling Caribbean Showcase which provides a distribution platform for regional content
- host the 7th Annual Trinidad and Tobago Film Festival during September 19 – October 2, 2012 with screening of over 120 films from 30 countries
84. The diversification agenda was widened in fiscal 2012 as Government sought to develop and grow the fashion industry in Trinidad and Tobago as part of the overall strategy to develop the Creative Industry. The sum of $2.0 million was provided to conduct research, including stakeholder consultation, into the local fashion industry and prepare a strategic plan on the way forward. The Cabinet-approved Fashion Industry Development Committee was established to oversee the development a Feasibility Study and a Strategic Plan for the local fashion industry, and comprises representatives from the private and public sectors and local and regional agencies involved in the Fashion Industry. Some of the achievements of the FIDC included:

- production of the Fashion Industry brochures to be used for the trade and investment promotion event
- provision of Financial Support to Tobago Fashion Weekend
- creation of a documentary film on the Fashion Industry to commemorate the 50th Independence Anniversary of Trinidad and Tobago
- development of TORs for the Fashion Industry Feasibility Study

85. The strategic plan was not completed as anticipated since the completion of the feasibility study is a prerequisite for commencement of the plan.

86. The Business Development Company (BDC) continued to assist local business enterprises to expand productivity and market share. The sum of $1.5 million was utilized to achieve the following:

- four (4) companies were certified in QEMS standard in an effort to have businesses adopt green manufacturing practices
- two (2) consultancies were executed in two companies in respect of Enhancing Business Capacity through in-company consultancies
- six (6) companies participated in STOW-TT certification project aimed at adopting international standards among targeted local businesses
- the Spirit of Innovation Project was launched to encourage businesses to engage in innovation, research and development

87. The Business Development Unit (BDU), Tobago, encouraged entrepreneurial development throughout Tobago through business readiness training, business development projects and outreach programmes to various stakeholders. Additionally, funding is available to persons in the Small and Medium Enterprise Sectors, through the Enterprise Assistance Fund (EAF) Loan Programme and Enterprise Assistance Grant Programme (EAGP) funding. During the period under review, some of the BDU’s major achievements included:
• training workshops in the areas of book-keeping, marketing and customer service for all loan and Grant clients
• hosting of workshop in Money Management/Cash Flow
• marketing and promotional activities for the clients of the EAF and Enterprise EAGP - 134 EAF loans valuing $9.5 million, and 405 EAGs valuing $6.9 million were approved
• hosting of the annual Tobago Business Awards, Business Outlook Conference and Youth Awards
• participation in a workshop in developing Policies and Programmes to Promote Green Jobs and Green Enterprises in Trinidad and Tobago
• facilitating of workshop in Proposal Writing with Caribbean Export Development Agency in which the Private Sector and the Chamber of Commerce were represented

88. Encouraging local industries to internationalise their business and promote their goods and services externally is an integral aspect of attaining economic stability by way of expanding export markets and increasing foreign exchange earnings. Trade promotion projects continued in fiscal 2012 with expenditure amounting to $5.5 million to:

• execute Market Surveys to Panama and El Salvador after which market briefs were prepared along with a directory of leads and disseminated to local companies
• execute BDC’s participation in the Havana International Fair, Cuba
• execute BDC’s first Virtual Trade Mission (Costa Rica) in April 2012 where five (5) local companies participated and each company met on average two (2) Costa Rican buyers
• participate in the Trade and Investment Convention where a total of 80 participants were trained in using the Single Electrical Window (SEW)
• conduct market surveys in the Dominican Republic and Guatemala where an average of 35 local companies was promoted and leads were generated and passed onto local exporters in BDC’s Latin America Findings Seminar in August 2012
• provide financial support was given to Sacha Cosmetics in the amount of US$64,000 to assist in the set up cost associated with opening of a branch in the USA
• conduct of a market survey in Germany to investigate the German market for local products

89. The sum of $1.5 million was utilized to strengthen the Coalition of Services Industry in 2012. The Agency engaged in educational/promotional activities relating to
the Services Sector, building capacity among its membership, upgrading of website and developing business for the Sector.

90. The Economic Development Board, an advisory body on long-term economic transformation under the purview of the Ministry of Planning and Sustainable Development, held a series of consultations with key stakeholders on developing recommendations for the strategic direction of the economy. Consultations were also held on the initiative to develop the Growth Poles (or Growth Centres) along the Cluster-Value Chain Model as a means to achieving economic stability. In addition, the Conference on Developing a National Diversification Strategy was held in July, 2012 which was attended by representatives from various sections of society, including the Private Sector and Labour.

91. Research and development provides the basis for innovation and the creation of new products and services which can in the long term contribute towards positioning Trinidad and Tobago to achieve and sustain international competitiveness. The Research and Development Facility received an injection of $1.6 million in 2012 to be disbursed in the form of grants to medium and large companies for the purpose of engaging in research and development activities. This sum was utilized to achieve the following:

- a contract was signed for a comprehensive marketing campaign on their radio network and social media; and press and radio advertisements were developed and aired during the fiscal year
- the “Patenting in a Business Context” event was held in March 2012 with 54 participants in attendance
- eight (8) applications for grant funding were evaluated and approved with a combined total grant value of $1.72 million, and one grant was made totaling $340,000
- four (4) RDF grants are on-going for new product development

92. Seven (7) million was provided in 2012 for project activities related to enabling competitive business in Trinidad and Tobago in keeping with Government’s commitment under the 10th EDF. The allocation was revised to $0.9 million. While Calls for Proposals were made for projects ideas that would enable competitive business, very few
submissions were received. In January 2012, the first tranche of grant funds under the 10th EDF of $32 million was released into the Consolidated Fund.

93. The implementation of the Single Electronic Window (SEW) continued in fiscal 2012 with expenditure on activities such as:

- completion of eight (8) modules of the SEW including, company registration, work permit, import/export permits and licenses, certificate origin, fiscal incentives, import duty concessions, goods declaration and manifest declaration
- training of 747 persons for the use of the SEW, 521 private sector employees and 226 public employees in the relevant module administering department
- development of policies in areas of Electronic Authentication, Data storage and Records and Electronic Data Security

94. Statistical data on various aspects of the country’s economic and social progress allows policy makers to develop a transformation agenda and reallocate resources accordingly to improve the lives of citizens. In this regard, the Central Statistical Office in collaboration with the United Nations Development Programme, launched the first *Trinidad and Tobago Human Development Atlas* in July, 2012. This Atlas marked the first time that Human Development Indicators, Millennium Development Goals data, Crime and Violence statistics and data covering Trinidad and Tobago were represented along the lines of regions.

**Manufacturing**

95. Expanding the manufacturing base of the economy to facilitate the diversification thrust is critical for sustaining economic growth and stability. To this end, an allocation of $344 million sourced from the IDF was provided to continue several initiatives aimed at developing industry in Trinidad.

96. Construction of the Wallerfield Industrial and Technology Park (TamanaInTech Park) continued in fiscal 2012. Construction of the welded steel water storage tank, waste water treatment plant and site infrastructure work (road network, drainage and underground utilities) were completed. Tenders were invited for the completion of the Flagship Complex via a design /build procurement method. Also, a total of 21 lots were made available at the Park for leasing to tenants.

97. The Wallerfield Industrial and Technology Park received an original allocation of $84.0m in 2012 was revised to $324 million. The additional $240 million was appropriated to settle certified liabilities to contractors including the estimated cost of suspension/termination, interest charges, and demobilization fees to contractors.
98. Significant achievements in respective of development of industrial parks for leasing to small manufacturers were:

- commencement of remedial work at Debe
- completion of cadastral surveys at Factory Road in preparation for leasing of space for identified investors
- completion of schematic designs, tender documents for construction of four (4) factory shells at the Diamond Vale Industrial Park which were destroyed by fire in February, 2011
- receipt of regulatory approvals from state agencies for adherence to building codes and Construction Completion Certificates for the Beetham Industrial Park which will support leasing arrangements to new light industrial businesses to enable new non-energy services and enterprises in the area

99. In Tobago, the THA continued to invest in the diversification effort toward improving the economic infrastructure. The Cove Eco-industrial Park remains the flagship diversification undertaking and was essentially completed with the first tenant named in July 2012 making active the business park. A total of $15 million was spent on constructing facilities at the Park in 2012.

**Tourism**

100. The GORTT invested $105.6 million in the Tourism Sector with the focus on making Trinidad and Tobago the tourism destination of choice.

101. A total of $15.4 million was utilized under the Tourism Development Programme. Several initiatives were undertaken by the Tourism Development Company (TDC), the implementing agency of the Tourism Ministry, that included building awareness of the country as a viable option for meetings and conferences and a tourism destination through the Tourism Convention Bureau; provision of financial assistance to hotels and guest houses for repairs/upgrades under the Incentive Upgrade Programme; and training of 1,500 persons in the STAR programme to improve service delivery through the Tourism Quality Service Improvement Programme.

102. Other initiatives included:

- payment of mobilization fee of $65,000 and review of conceptual master plan for improving Port of Spain tourism business along Ariapita Avenue
- conduct of 32 workshops and capacity building programmes to benefit 635 tourism stakeholders in Trinidad and Tobago through Caribbean Small Tourism Enterprise Projects (STEP), and training in the areas of Imaging and
Grooming, Business Etiquette and Protocol, Wilderness First Aid, Defensive Driving, Conflict Resolution and Negotiation Skills

- certification of 192 tourism operators in Trinidad and Tobago in national tourism standards, a 27 percent increase in certified operators and 11 percent increase in new applications through the TTTIC programme operators
- continuation of water quality testing at Maracas and Las Cuevas beaches (Blue Flag/ Green Globe requirements); and development of a user perception survey for Forestry Division to evaluate services and facilities at San Fernando Hill through the Environmental Conservation – Green Globe Awareness Programme
- development of strategic plan for the Small Tourism Accommodation Owners of Trinidad and Tobago (STAOTT)
- 90 percent completion of rehabilitation of visitor assembly area in Orozco, Matura as an Ecotourism Project
- upgrade of Knolly’s Tunnel, Tabaquite; Lion House, Chaguana; and Fort Abercromby as tourism sites and attractions

103. A major accomplishment was opening of the Valencia Visitor Information Centre on February 1st, 2012. This entailed extensive works by the Ministry of Tourism including upgrade of washroom and cafeteria facilities, drainage and electrical; outfitting; construction of training centre, vendor booths and perimeter fence; and development of car-park site. The Ministry also embarked on major rehabilitative works on the Brechin Castle building and compound in Couva toward establishment of the Sugar Heritage and Museum.

104. Paving of the roadway leading to Knolly’s Tunnel in Tabaquite was undertaken by the Couva/Tabaquite/Talparo Regional Corporation at a cost of $0.5 million in preparation for launching of the site under the Local Government Tourism Programme.

105. Under the Tourism Action Programme, the sum of $3.3 million was expended on the upgrade of beach facilities and sites. Achievements included:

- fabrication and delivery of 120 exposed grano bollards for the visitor car park and the playground area, and construction of security guard booth at Maracas Beach
- rehabilitation of the lifeguard building, conduct of and topographic survey of the car park at Manzanilla Beach
- construction of site office and security booth; STP upgrade; placement of sewer and water lines underground; and connection to the main sewer system at Vessigny Beach
- enclosure of the first floor of the museum at the La Brea Visitor Centre
106. IDF resources amounting to $57 million overall was provided for upgrade of the Magdalena Grand Beach Resort (formerly Vanguard Hotel Ltd./Tobago Hilton) and the Trinidad Hilton & Conference Centre.

107. Renovations that commenced in 2009 at the Vanguard were completed at a total cost of $147 million and the hotel was officially opened in May, 2012. The hotel is fully operational with occupancy of approximately 50 percent (100 rooms) and a staff complement of 236 comprising 95 percent of locals. The hotel is important to the Tobago tourism sector and improving the airlift situation. At the Trinidad Hilton, the sum of $30.5 million was utilized for refurbishment works including acquisition of air-handlers for upgrade of the air conditioning system.

108. In order to improve the aesthetics of the Chaguaramas area and boost the area for tourism development, construction of a Boardwalk (Phase I) around the Chagville Beach was successfully completed and formally opened to the public for recreation and business.

109. In Tobago, the entire allocation of $8.3 million was utilized by the THA for investment in tourism. Focus was on upgrade of sites and facilities including $1.2 million for upgrade at the Bloody Bay Nature Lookout. At the King’s Bay Beach facilities, design and selection of a 6,000 G/day Cromglass Package Sewerage Treatment Plant to effectively deal with the sewage and grey water from the washrooms at the beach facility were undertaken. The existing system was prone to malfunction due to location in an area with high water table. Other initiatives continued including support for the Tobago Campus of the Hospitality and Tourism Institute with expenditure of $0.5 million and assistance to traumatized visitors.

**Industrial Development**

110. Government, in its efforts to promote growth and development of the non-petroleum sector, invested $1.5 million in the Merchant Marine, Yachting and Printing industries. Activities continued as follows:

- drafting of policy documents for the Shipping (Amendment) Bill, Harbour (Amendment) Bill and the Marine Pollution Bill
- execution of the maritime mentorship programme with presentations to 800 students at 30 schools in Trinidad and 127 students at 4 schools in Tobago; and approximately 55 mentees indicating interest in marine careers/ further studies in the maritime field
- conduct of labour market survey for the local Maritime Industry by NTA
- selection of a preferred bidder for the review and update of the Strategic Plan for the Merchant Marine Industry
• execution of a contract for installation of mooring buoys with six (6) buoys being installed
• completion of arrangements for purchase of a Patrol Boat for the Yachting Sector
• award of contract for review of strategic plan for Yachting Industry
• conduct of an impact study of proposed amendments to the Disease Importation Act 1954 on the Yachting Industry
• development of the strategic plan for the Printing and Packaging Industry which included proposals for establishment of the Printing and Packaging Institute

Energy/Renewable energy alternatives

111. The Ministry of Energy and Energy Affairs was allocated the sum of $355 million under the Infrastructure Development Fund to continue works on the development of industrial sites and ports as well as for construction of a multifuel pipeline. Work progressed under the NGC on the construction and installation of the multifuel pipeline from Point a Pierre to Piarco via Caroni at Petrotrin West Refinery; and Point-a-Pierre and the Blue River Interchange at Caroni. This project, due for completion in 2013, will provide modern bulk storage and loading facilities, security of supply, phasing out of marine transport and fewer road tanker wagons on the road. The entire allocation of $260 million for the Project was expended on works that included:

• completion of four (4) storage tanks and piping at Piarco airport – three (3) tanks for jet A1 fuel and one (1) for aviation gas with ongoing civil, electrical and mechanical works
• completion of ten (10) storage tanks, loading gantry, fuel piping and underground drainage piping with support buildings; and electrical and instrumentation works reached 40 percent completion at the Blue River Interchange at Caroni
• completion of four storage (4) tanks at Petrotrin West Refinery with seven (7) pumps and underground piping, refinery infrastructure, and electrical and instrumentation works
112. The development of Ports and Industrial sites undertaken by the National Energy Corporation (NEC) continued in fiscal 2012 with an overall allocation of $95 million. The ports and industrial sites are being developed to support upstream and downstream industries in the Energy Sector. The total allocation was utilized on works that included:

- completion of a revised land use plan for Point Lisas South and East Industrial Estates, and continuation of the EIA study required to obtain the CEC
- evaluation of tenders to implement the drainage solution for the Vessigny River, Union Industrial Estate to reduce the sediment load in both the river and on Vessigny Beach
- construction of an access road to the proposed Galeota Port site as well as clearing of the backland with repairs to subsidence and washouts, driving of piles and mobilizing of dredging equipment, and completion of a fish landing facility with five (5) support buildings
- installation of 318 out of 515 Anodes at a contracted cost of $0.8 million at Brighton Port which will feature a 307 linear meters dock with a dredge water depth of minus 12.8 meters able to accommodate bulk cargo of up to 30,000 DWT (dead weight tonnes) and a storage yard area of 8.5ha.

113. The Renewable Energy and Energy Efficiency Initiatives were allocated a revised sum of $15.7 million in fiscal 2012 to commence renewable energy technology pilot projects. These initiatives are designed to impact on energy security, diversification and reduce dependence on fossil fuel in a cleaner, green environment. Following discussions
held with the Ministry of Education, Ministry of Community Development and private stakeholders, plans were completed on the way forward. These included pilot projects to introduce renewable energy technologies in the Secondary Schools Curriculum, mainly photovoltaic and solar stills, and pilot projects in selected community centers focusing on solar induction lighting and solar water heating. Procurement and installation of equipment to facilitate these initiatives was being undertaken by the Education Facilities Company Limited with funding by MEEA. Plans were also being developed for consultancy on a wind resource assessment programme. The entire allocation was utilized on these activities.

**Electricity**

114. The Electricity Programme continued in fiscal 2012 with an allocation of $15 million to The Trinidad and Tobago Electricity Commission (T&TEC). Of this amount, $5 million was expended during the fiscal year on the National Street Lighting Programme. Activities continued to be centered on the illumination of communities, highways and major roadways in Municipal Corporations and the Tobago House of Assembly, in an effort to improve citizen security and enhance the quality of life.

115. Approximately 2,414 new units were installed and 209 upgraded from 70W to 150W under the programme with 110 in Trinidad and 10 in Tobago. A total of 371 new poles were erected throughout the country as part of the lighting infrastructure, including 14 in Tobago. Following is a geographical spread of units installed and upgraded in the fiscal year:

- North - 281 new units installed and 26 upgraded
- East - 570 new units installed and 87 upgraded
- Central - 583 new units installed and 30 upgraded
- South - 980 new units installed and 66 upgraded
- Tobago – 110 new units installed and 10 upgraded

116. The Programme *Lighting of Parks and Recreation Grounds* provides a security benefit and can encourage communities to participate in recreational and other meaningful activities for longer hours after dark. The total allocation of $4 million was utilized in the illumination of approximately 23 parks and recreation grounds across the country during the fiscal year. These included: Constantine Cricket Ground, East Ground, Macoya; La Horquetta Phase II Recreation Ground, La Horquetta; Lopinot Recreation Ground, Lopinot; La Paille Recreation Ground, Caroni; Mt. Stewart Recreation Ground (Green Arrow), Palmyra; Beaulieu Recreation Ground, Cedros; Carrat Hill Recreation Ground, Barrackpore; Edinburgh 500 Recreation Ground, Chaguana; Techier Village Recreation Ground, Point Fortin; and Oropouche Recreation Ground, Sangre Grande.
Additionally, the illumination of police station grounds for enhanced security continued in fiscal 2012 with the lighting of approximately 29 grounds throughout the country. The entire allocation of $1 million was expended for works on grounds which included: Patna Police Station, Diego Martin; San Juan Police Post, San Juan; St Barb’s Police Post, Laventille; Pinto Police Station, Arima; Longdenville Police Station, Longdenville; Cedros Police Post, Cedros; Manzanilla Police Station, Manzanilla; Matura Police Post, Matura; St. Mary’s Police Station, Moruga; Siparia Police Post, Siparia; Scarborough Police Post, Scarborough; Charlotteville Police Post, Charlotteville and Cap-De-Ville Police Station, Cap-De-Ville.

The sum of 1.4 million was utilized in fiscal 2012 by the THA on their Rural Electrification Programme and the Street Lighting Programme in Tobago. The THA, in collaboration with the Trinidad and Tobago Electricity Commission, continued with the installation of new street lights, upgrade of lights and installation of poles towards providing a well-lit environment and to improve the level of service and security in highways, major roadways, rural areas and communities. Areas that were targeted for 110 new installations included the main roads in Lowlands, Signal Hill, Claude Noel Highway in Scarborough and Bacolet. Those areas which received 10 upgrades to their lights included Mason Hall, Pembroke, Argyle, Mt. Marie in Scarborough and Speyside.

The Arts and Multiculturalism

The south campus of the National Academy for the Performing Arts located at Todd’s Street in San Fernando was completed in fiscal 2012. The entire allocation of $100 million was utilized for the completion of the Facility. Designed to be the cultural icon of the southland, the completed facility features an acoustically designed performance theatre, two practice halls, performing arts teaching facilities, high tech audio visual system, modern fire detection system and security systems and parking facilities.

The entire sum of $4.7 million allocated to the upgrade of nation’s museums was utilized for the preservation of the country’s material culture. Works were advanced as follows:

- restoration of the roof and upgrade of electrical system at the Sugar Museum at Sevilla House, Couva
- completion of security fencing and plumbing works at the Old Magistrate’s Quarters at La Brea which is earmarked for the La Brea Community Museum
- renovation of the eastern elevation of the Victoria Institute building
- completion of a review of Phase 1 of the Virtual Museum
- invitation of tenders for a Measured and Dilapidation Survey for the Museum of the City of Port of Spain
Efforts to foster development of the arts continued under the Cultural Industries Initiative which was allocated $2.5 million in fiscal 2012. The sum of $2 million was utilized and the following activities were accomplished:

- award of contract to a consultant for designs for the Baseline Survey of Local Cultural Industry and a Gap Analysis and Needs Assessment
- official launch of the “Remember When Institute” exhibit (Phase 1) and webpage in September, 2011 at the National Academy for the Performing Arts, Port of Spain; and Phase II in November at Fort San Andres, Museum of the City of Port of Spain which showcased for approximately seven (7) weeks from November to December, 2011
- launch of an exhibition featuring the ‘Evolution of the Steel Pan’ at the end of February at the atrium of the NALIS building in Port of Spain
- conduct of a total of ten (10) pan camps throughout the country at selected pan theatres
- conduct of six (6) sessions under the *Music in the Pan Yard* initiative which seeks to facilitate training in the fundamentals of music

The sum of $2 million was disbursed in fiscal 2012 for the refurbishment of Queen’s Hall. Activities undertaken included the purchase and installation of one dual circuit chiller, lighting consoles and moving head lights. A platform lift was also installed to facilitate easy access to the stage by physically-challenged persons.

Restoration and rehabilitation of the buildings on Nelson Island commenced with expenditure of $2 million in 2012. A contract was awarded for the installation of solar power electricity system on the island and plumbing and electrical works were advanced on the existing buildings.

Delays were encountered in fiscal 2012 with respect to the execution of the following projects: TUCO Convalescence Home for Calypsonians, Establishment of a Pan Chroming Facility and Renovations to Naparima Bowl. The Ministry of Arts and Multiculturalism began discussions with National Insurance Property Development Company Limited (NIPDEC) to provide project management services for the completion of the above mentioned projects.

**Water Security**

An overall investment of $362.1 million was budgeted for the Water and Sewerage Authority (WASA) to implement projects for fiscal year 2012. Expenditure incurred by the Authority amounted to $187.8 million. Approximately 67 percent of projects funded under WASA’s development programme were at the planning phase.
which comprised the preparation/verification of the scope of works and engineering estimates as well as the selection and approval of contractors and consultants.

126. Pipeline installation projects to improve the level of supply to customers were completed in the Morvant area while pipelaying works commenced from Siparia to Penal with approximately 600 metres installed through ongoing road restoration. The supply and installation of sedimentation basins to enhance the treatment of portable Water Treatment Plants constructed at Clarke Road and Fyzabad were completed and works were ongoing at La Fortune. Refurbishment works to increase the operational efficiency at the North Oropouche Water Treatment Plant commenced and a contract was awarded for the procurement of seven (7) vertical turbine pump sets for Navet Water Treatment Plant. Preparation of designs commenced for the Maloney Wastewater Collection system and steps have been advanced to invite bids for:

- drilling and equipping of four Observation Wells
- procurement of standby power for Navet and North Oropouche Water Treatment Plants
- refurbishment of Water Treatment Plants at Biche and Pt. Fortin

127. Proposed initiatives to improve the level of water supply to customers in Tobago were slow to advance as preparation of documents to invite bids for the under-mentioned projects are ongoing:

- upgrade of Charlotteville Intake
- refurbishment of Courland Water Treatment Plant
- upgrade of Transmission Network
- installation of transmission mains from Englishmen’s Bay to Castara and Hope to Bacolet

**Sewerage**

128. The *South West Tobago Wastewater Disposal* Project being undertaken in the South West area of Tobago is an area that is exposed to heavy sewage contamination, resulting in serious environmental degradation and health and sanitation risks. The long-term solution proposed is the collection and treatment of wastewater from five (5) of the seven (7) existing catchments in South West Tobago. Activities being pursued in the short to medium term included the design and construction of sewers, lift stations and the expansion and upgrade of two existing ponds. Surveys and preliminary designs commenced and discussions were held with the land owners of the two ponds to access the sites for the purpose of expansion and integration. Preparation of a final design report was in progress.
Roads and Bridges

129. The sum of $59.3 million was utilized for the Roads and Bridges Rehabilitation component under the National Highways Programme to honour outstanding payments to contractors for completed roads and bridges rehabilitative and reconstruction works as follows:

- at Mason Hall, Spring Garden and Windward Road in Tobago
- on bridges at San Francique and the Southern Main Road in Trinidad
- for continuation of bridges in Toco, San Raphael, Golden Grove Road, Ravine Sable Road, Caparo Valley Road, Tabaquite, Brasso Road, Couva Main Road, Piparo Road and Cunapo Southern Road in Trinidad

130. The Port of Spain East-West Corridor Transportation Project continued for which $260 million was spent on construction works on the interchange at the Churchill Roosevelt and Uriah Butler Highways. The bridge construction is substantially completed. Embankment and ramp works commenced and contracts were awarded for the widening of the St. Joseph and the San Juan River Bridges, and for infrastructure works on the west- and east-bound sides of the Churchill Roosevelt Highway and at Bamboo No. 3.

131. Under the Bridges Reconstruction Programme (BRP), an amount of $18 million was spent. NIDCO awarded two design consultancy contracts for Northern and Southern Trinidad for 14 and 11 bridges, respectively. Phase 1 of the Landslip Repair Programme (LRP) experienced some delays in implementation.
The Road Construction/Major Road Rehabilitation Project, managed by the Programme for Upgrading Road Efficiency (PURE) Unit of the Ministry of Works and Infrastructure, identified 119 projects for road rehabilitation, landslip stabilization and bridge reconstruction at various locations throughout Trinidad. However, implementation was impacted by the Financial Audit of the operations of the PURE Unit during the first half of fiscal 2012. Nonetheless, major projects undertaken for which $250 million was spent included:

- Couva/Preysal Interchange:
  - completion of construction of new exit and entrance ramps to and from the Solomon Hochoy Highway (SHH) from the Couva Main Road and the Pt. Lisas Link Road
  - completion of construction of two roundabouts to facilitate continuous traffic flows within the area
  - upgrading of all intersection as well as drainage works along the entire project
  - continuation of beautification works on east and west sides
  - continuation of repairs to landslip on north east ramp and slow lane of Solomon Hochoy Highway in vicinity of deceleration lane

- St. Helena Bypass Project: completion of construction 2.2km of roadway with two (2) 3.65m lanes and 3m shoulders from Caroni South Bank Road to Golden Grove Road at BWIA Car Park, and a 90m span modular steel bridge and abutments across the Caroni River

- Churchill Roosevelt Highway – Maloney Walkover:
  - continuation of construction of the 60m span walkover and canopy in the vicinity of the St. Barbara’s Spiritual Baptist Primary School which reached 80 percent completion
  - completion of construction of the reinforced concrete pedestals
  - continuation of fabrication for the structural steel superstructure
Couva Interchange - West Side North Roundabout

Couva Preysal Interchange - Eastern Side
133. The regional corporations under the Ministry of Local Government spent $100.4 million for roads and bridges rehabilitation. Among the areas where road improvement works were undertaken included:

- **Port of Spain City Corporation:**
  - rehabilitation works to footpath and slipper drains were completed on several streets including Baden Powell Street, Norfolk Street, Picton Street, Vidale Street, Weekes Street and Hamilton Street
  - roads at Argyle Street, Bath Street and Fitzgerald Land were repaved
  - box drain and walkway off #2 Belle Eau Road and a retaining wall at LP#55 Quarry Circular were completed

- **San Fernando City Corporation:**
  - construction work on the pavement overlay was completed and repairs were in progress on several streets including June Street, St. Madeleine Street, Prince of Wales Street, Jennifer Heights, Sumadh Gardens, Palmiste Bend, Hillview Drive, Horizon Drive and Campbell Drive
  - construction of a footpath and slipper drain at Todd Street was completed

- **Borough of Chaguanas:** road repairs were completed in several areas including Balkie Drive, Akaloo Trace, Riverside Drive, Michael Terrance East, Maraj Street, Hugh Street, Algernon Street, Andrew Street and Armaroosingh Street

- **Mayaro/Rio Claro Regional Corporation:** road rehabilitation works were completed at Ragoo Trace, Kernaham Road and Mohammed Avenue, and continued at San Pedro Railway Road Bridges #2, Kildeer Trace and Rajpaul Trace

- **Siparia Regional Corporation:** road rehabilitation works were completed at Antoine Trace Extension, Gayah Trace, LP #151 Sukal Trace, Hubertstown, A’ & ‘D’ Streets, Jacob Settlement, National Housing Scheme Cedros, Seukaran Trace, Reyes Trace, Syne Trace, Ackbar Trace, Butler Avenue Fyzabad, Belle Vue #2, Bassa Hill, La Brea and at De Gourville Street

- **Debe/Penal Regional Corporation:** road rehabilitation works were completed at several areas including Duff Trace South, Hassanali Trace, Harewood Trace, Ramrattan Trace, Ali Mohammed Avenue, Beach Avenue, Rampersad Trace, Ragoo Village, Hill Piece Road, Gopaul Street and Cuchawa Trace East

- **Princes Town Regional Corporation:** contracts were awarded for road rehabilitation works on several streets including Lana Lane, Gajadhar 1st Avenue, Canon Street Avenue, Circular Drive, Hibiscus Street, Liberty Street, Manahambre Branch Street, Corial Road #2, Mario 9th Avenue, Robert Village North Road, Monkey Town 3rd Branch and St. Croix Ext. Road
• Couva/Tabaquite/Talparo Regional Corporation: contracts were awarded for road rehabilitation works in several areas including Grant Trace Off Beaucarro Road, Choon Trace #1, Choon Trace #2, Laloo Trace, Basta Hall, Coconut Village Street off Waterloo Main Road, Sodeen Trace off Perforce Road and Cemetery Street
• Princes Town Regional Corporation: a Bailey Bridge was installed at Coora Extension Road

**Transportation**

134. During fiscal 2012, the area of transportation utilized approximately $71 million of an overall allocation of $176 million. Works at the Airports Authority of Trinidad and Tobago accounted for approximately $9.3 million which were used to:

• make partial payment for completion of repairs to the perimeter road at Piarco which was opened in February 2012 for public use
• complete RFP for hardware, software and services for the Computerized Maintenance Management System (Software and Hardware Licenses) Phase I
• continue the Security Systems (CCTV and Access Control Systems) Project (Phase I) to improve security at both Piarco and the ANR Robinson International Airport

135. Efforts to reduce incidents on the nation’s highways were facilitated by an allocation of $14.8 million for the implementation of traffic management measures. The sum of $2.26 million was utilized on major projects such as:

• supply and installation of New Jersey Type Barriers on the median of the Churchill Roosevelt Highway between Trincity and Golden Grove Road intersections
• installation of cable barriers to medians of highways and roadside edges which is at the tendering stage

136. Improvement to the public transportation system continued as the PTSC utilized approximately $20 million of its allocated $72.98 million in 2012 on project activities including:

• refurbishment of work areas at PTSC Compound that involved completion of guard booths and fencing at VMCOTT and ongoing upgrade of City Gate roofing and bus drivers’ kitchen
• improvement of Operating Infrastructure that involved completion of construction of three (3) guard boots at the Port of Spain, VMCOTT and Arima facilities
- completion of the sewer system and tendering for roof replacement, fence upgrade, paving and drainage works at the Arima Passenger Facility
- 20 percent completion of security booth upgrade at the Port of Spain Maxi Taxi Facility

137. Upgrade of Priority Transit Mall Facilities at San Juan, Curepe and Tunapuna progressed satisfactorily in 2012. Painting, plumbing, electrical upgrade, booth reconfiguration, guard rails and apron construction were all completed at the Curepe Priority Mall. Remodeling and establishment of new tenant booths were also completed at the Curepe and San Juan Malls, as well as painting at Tunapuna Mall.

138. Investments in sea transport continued to focus on the Water Taxi service with utilization of $8.3 million of a revised $30 million allocation. The demolition of Shed 9 and Concrete Paving were the other major contributors to the consummation of funds in the sea transport area as the entire allocation of $2.5 million was utilized. The project, Construction of the Gear Repair Facility, received $2 million to continue work at the Maritime and Fisheries Institute of Trinidad and Tobago (MAFITT). However, funds were not utilized due to administrative delays.

**Drainage**

139. An allocation of $138.3 million was provided to facilitate improvements in the drainage infrastructure and reduce flooding in low lying areas in Trinidad and Tobago. The *St. Joseph River Improvement* Project advanced with the construction of 590 linear meters of reinforced concrete walling and reached an overall completion of 99 percent. The project is intended to alleviate the impacts of flooding and to improve structural protection to adjacent residential and commercial properties in St. Joseph and Valsayn. The *Blue Basin River Improvement* Project reached an overall completion of 73 percent and a total of 786 linear meters of reinforced walling was completed.

140. The sum of $15 million was utilized to facilitated drainage improvements under the Major River Cleaning Programme. The Honda River Improvement project which is located in Chase Village reached an overall completion of 85 percent. Tender documents were prepared for the Soledad River Improvement and Irrigation and Drainage Structures in the Caroni Area projects. Work also continued on the construction of the Munroe Warren Main Drain, located in Cunupia, which was 90 percent completed.
Reinforced concrete wall constructed on the St. Joseph River at Site 3 Farm Road

Munroe Warren Main Drain

141. Under the *Comprehensive National Drainage Development Study*, the Ortoire River Basin Study component was essentially completed while the Caroni River Basin Study aspect commenced.
142. The sum of $51.8 million was utilized by Local Government Authorities to facilitate improvements in the drainage infrastructure in Trinidad. This included the construction of box drains in Port of Spain, San Fernando, Chaguanas, Tunapuna/Piarco, Sangre Grande, Couva, Siparia, Debe/Penal and Princes Town.

**Information Technology and Infrastructure**

143. Improvements to the Information and Communication Technology (ICT) infrastructure have continued with an expenditure of $135.34 million under the Public Sector Reform Computerization Programme. Achievements in fiscal 2012 included:

- completion of Phase 1 of the upgrade of ASYCUDA ++ to ASYCUDA World. ASYCUDA World was implemented at Customs and Excise Divisions at Port of Spain, San Fernando, Piarco and Tobago. ASYCUDA World will assist the Customs and Excise Division and other stakeholders in the clearance process by allowing for the processing of transactions via the internet
- completion of the Automation of Passports as of January 2012 at total cost of $76.9 million. This system provides for the introduction of a more secure passport and passport issuing system
- continued expansion of the Ministry of Sport’s Portal, which included the installation of data communications network at the District Offices at St. Patrick’s, Rio Claro, Caroni and Victoria East; the purchase of hardware and other equipment; and the upgrade and installation of network infrastructure
- at the Judiciary, the following activities continued:
  - roll out of the VOIP system
  - facilitation of video conferencing at prison remand centres and case management hearings by video link
  - upgrade of the Case Management System
  - purchase of hardware for the Siparia, Chaguanas, Coroner’s Courts and CEA Building

144. The computerization programme in Tobago continued with an expenditure of $3.4 million on activities that included the roll out of IHRIS, where eight (8) consultants were hired to capture the data for contract and public officers. Work also continued on the Secondary School Computerization Programme, networking of the THA Divisions and the computerisation and networking of the Ministry of Tobago Affairs.

145. Fiscal 2012 witnessed a major milestone on the e-Legislative Agenda when two (2) critical and highly significant pieces of enabling ICT legislation were placed onto the law books of Trinidad and Tobago. The Electronic Transactions Act 2011, an Act to give legal effect to electronic documents, electronic records, electronic signatures and
electronic transactions, was proclaimed in parts with Parts I to IV and Part VII being proclaimed. Additionally, the Data Protection Act 2011, an Act to provide for the protection of personal privacy and information, was proclaimed in parts, specifically, Part I, Sections 7 to 18, 22, 23, 25(1) and Part II, Sections 26 and 28.

146. In fiscal 2012, the procurement of a secondary *ttconnect* e-Government Portal solution was initiated. Further, substantial effort continued on the ongoing development, maintenance and support of the *ttconnect* technology platform including the strengthening of the Managed Services arrangements for the existing *ttconnect* Portal. Additionally, reviews and improvements were conducted on the *ttconnect* ID Single Sign on Government-wide Electronic Authentication Framework. The *ttconnect* Portal continued to support the deployment of Ministry and Agency e-Services where available (such as the Ministry of Trade and Investment's TTBizLink initiative) as well as selected Electronic Forms which users could complete online.

147. Fiscal 2012 also saw the roll-out of the pilot initiative "Tender Notices Online" where all Government tenders, from Ministries, Departments, and other State Bodies can be managed and published online from a single location within the *ttconnect* Portal. The finalization of a *ttconnect* Government-wide e-Payment Solution was close to reality with meaningful and active collaboration and partnership between the various State Agencies responsible, the Central Bank of Trinidad and Tobago and the Bankers Association of Trinidad and Tobago.

148. Review of the operation, governance and marketability of the .tt country code Top Level Domain (ccTLD) was also in sharp focus along with related initiatives to implement a domestic Internet Exchange point (IXP) and an F-Root Server located in Trinidad and Tobago.

149. The launch of *STAR.TT - Closing the Digital Gap: A 50th Independence Anniversary Legacy Initiative* occurred in 2012. *STAR.TT - Social Transformation by Accelerating Results through Technology* aims at fostering digital inclusion across all segments of the population. The programme was launched in the community at Farm Road, St Joseph that immediately benefitted from improved access and mobile training in commemoration of World Telecommunication and Information Society day (WTISD). This is the first of a number of communities across Trinidad and Tobago that will benefit from the programme. In addition, 30 *STAR.TT Digital Ambassadors* were selected from the three (3) main Tertiary Level Institutions (TLIs) - UWI, UTT and COSTAATT - to undergo a series of training and mentorship activities with a view to building the national application and solution development capacity (with a special focus on mobile applications) to address Public Sector challenges.

**Communication**

150. The goal of improving the Postal Services to all clients throughout Trinidad and Tobago continued in fiscal 2012 with expenditure on various projects including:
• commencement of construction of scooter room at Debe/Penal and upgrade works at District Offices at Deigo Martin, Santa Cruz and St. Ann’s
• tender documents were received and were being reviewed for POBox reengineering project
• tender were invited for refurbishment of District Offices at Maloney and La Horquetta
• under Records Management Repairs File Project, the ‘clean up’ of digital files was completed and remedial works to floors, walls and ceiling of Records Room reached 50 percent completion
• upgrade of the fleet of vehicles continued

**Foreign Policy and Trade Relations**

151. In fiscal year 2012, the entire allocation of $11.1 million was utilized for continuation of upgrade and refurbishment of buildings occupied by Missions abroad. A new initiative, construction of a Chancery in Brasilia, Brazil, was introduced. A site was donated by the Government of Brazil for the proposed Embassy and a contract was awarded in the sum of $0.22 million for preliminary designs. Conceptual designs were completed and topographic surveys commenced.

152. Other activities involved:

• demolition and removal of debris from the residence of the First Secretary at a cost of $54,418
• award of contract in the sum of $1.2 million for architectural and engineering consultancy services for construction of a new residence for the High Commissioner, Jamaica
• improvement works to the roof, windows and basement of the Ambassador’s residence
• visit by technical team to Chancery in Ottawa, Canada to determine extent of renovations
• award of contract in the sum of $2.7 million for construction and consultancy services for renovation and outfitting of the Residence of the High Commissioner, Costa Rica; refurbishment work commenced and reached 45 percent completion
• award of contract in the sum of $0.3 million for construction of perimeter wall on land leased to the GORTT for construction of a new residence for the High Commissioner in Abuja, Nigeria
• purchase of one (1) diesel 54 KVA generator and supply and installation of earth conductors and cables at the Residence of the High Commissioner in Pretoria, South Africa

• refurbishment of Ambassador’s Residence in Brussels, Belgium reached 75 percent

• submission of geotechnical report by engineering firm indicating no structural defects to property of the Official Residence of the PRUN in Geneva
Strategic Priority– Poverty Reduction and Human Capital Development

153. Increasing the standard of living for the people of Trinidad and Tobago is a priority of the Government. Access to housing, education and quality health services are critical to realizing this objective. Social programmes that focus on uplifting the youth, elderly and the poor as well as community building are all part of Government’s efforts to provide a decent life for citizens. In 2012, a total of $2,754 million was expended on projects aimed at reducing poverty and developing the human capital.

Early Childhood Education

154. The Ministry of Education’s programme to construct 600 ECCE centres progressed satisfactorily in 2012. Under the IDB-funded Seamless Education System (SES) Programme, 50 centres will be constructed. Construction has commenced at 20 sites out of the 24 identified for locating Centres. The 20 ECCE centres under construction are: Arima New, Arouca (Pine Haven), Bamboo, Barataria, Brothers, BuenIntento, Corinth Hills, Cunupia (St. Ambrose), Jacob’s Hill, La Ruffin, Madras, Malabar (Phase IV), Maloney Gardens 2, Maracas, Mount Hope, Palmiste, Pleasantville, Salazar Trace, Southern Gardens and Quarry Village.

155. Other ECCE Centres which were funded from Government Revenues and which were completed in 2012 or are nearing completion are: Aranguez, Phoenix Park, Milton, Morvant, Cushe, Lisas Gardens, Union Hall and Lower Cumuto.

156. Approximately $30 million was spent on construction of ECCE centres in fiscal 2012.

157. In addition to the construction programme, refurbishment and upgrade works on ECCE centres continued in 2012 for which $7 million was utilised.
158. In Tobago, the Early Child Care Programme continued in 2012 with the sum of $5.3 million expended on project activities, including establishment of Early Childhood Centres.

Primary Education

159. The SES Programme, which comprises both construction of ECCE centres and technical studies/consultancies, continued in fiscal 2012. A number of technical studies/consultancies did not commence as planned due to capacity constraints and the need to review Terms of Reference to ensure value for money. Progress on the technical studies/consultancies component of the SES entailed:

- award of contracts in the amount of $7.0 million for and commencement of the Baseline Study of representative Sample of Primary and Secondary Teachers to Inform a Model for Professional Development and Revision to Primary School Curriculum and Assessment and Guide (7 Subjects)
- completion of tender procedures and award of contract for Consultancy for Inclusive Education (Children Understanding and Services)

160. The sum of $203.97 million was allocated to the Primary School Programme, Trinidad in fiscal 2012 for the construction of new primary schools and extension and refurbishment of existing schools. The full allocation was utilised to undertake the following:

- continue construction of Eckel Village A.C., St Barbara’s Spiritual Shouter Baptist (Phase II), Rose Hill R.C., Belmont R.C., Fanny Village Government and Monkey Town Government Primary Schools

Box 3

The Seamless Education System Programme comprises:

- a) Improvement of the coverage and quality of Early Childhood Care and Education (ECCE)
- b) Improvement of the quality of primary education by revising the existing curriculum and testing and evaluation instruments, modernizing teacher education, and development of a strategy to introduce Spanish as a first foreign language in primary education, and school mapping to assess the need for rehabilitation, replacement, and rationalization of primary schools
- c) Support for the implementation of Ministry of Education’s policy to create an inclusive education system catering to students with different learning needs
- d) Strengthening of Ministry to improve the management of the education sector, its monitoring and evaluation capacity and project execution
• commence tender procedures for design and construction of Rousillac S.D.M.S., Pt. Cumana R.C., Egypt Village Government, and Chatham Government Primary Schools

• award of contract for construction of Paramin R.C., Belmont R.C., New Grant Government, Cap-de-Ville Government and Febeau Government Primary Schools


• finalisation of designs for Penal Quinam Government Primary School

• repairs at approximately 300 primary schools throughout Trinidad

Arima New Government Primary School

St. Barbara’s Spiritual Shouter Baptist

Palo Seco Government Primary School
161. Construction work at Belmont R.C., Paramin R.C. and Rose Hill R. C. Primary Schools were delayed due to the need to revise the designs and obtain statutory approvals.

162. The Primary Schools Programme, Tobago received an allocation of $13.6 million in 2012 which was utilised on a number of projects, including:

- Development of Physical Education and Sports in Primary School
- Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools
- Mobile Community and Primary School Service
- Construction of the Scarborough RC and Scarborough Methodist Primary Schools
- Improvement/Refurbishment/Extension to Primary Schools
- the School-base Management project which facilitated the design, planning and implementation of School Improvements Plans for 25 schools up to a value of TT$30,000 each

Secondary Education

163. The Ministry of Education continued its initiatives to strengthen its secondary education system towards innovation, creativity and lasting prosperity and develop and achieve economic inclusiveness in an innovation-driven economy. Expenditure in the secondary education programme funded under the IDF amounted to $285.8 million and was utilized for the construction of 12 secondary schools. Two (2) of these schools, namely Marabella South and Aranquez Secondary, have since been completed and occupied. Construction of the Siparia East secondary school which was discontinued in 2010 has not resumed as a new contractor is yet to be assigned. Construction is ongoing on the other eight (8): Carapichaima West, Couva, Five Rivers, Barataria North, Mt Hope, St Joseph, Pleasantville, and Princes Town East. Refurbishment works on the Biche High School was also completed.

164. With respect to the denominational secondary schools, the preparation of designs was completed for Parvati Girls Hindu College, Miracle Ministries Pentecostal High School and Sangre Grande SWAHA Hindu College. Preparation of designs was in progress for Charlieville ASJA Girls’ and Boys’ Secondary Schools.
Tertiary Education

165. The programme for the establishment of the University of Trinidad and Tobago continued in Fiscal 2012 with an expenditure of $319 million on several construction and upgrade projects including:

- **Point Lisas Campus:**
  - the tendering process commenced for the early fire detection and warning system for the new academic building
  - design and specification works were completed for the construction of a hazardous chemical storage facility, a high temperature/high pressure research petroleum laboratory and drilling labs
- **San Fernando Technical Institute:** upgrade of the perimeter security fencing and lighting and procurement of equipment for the ICT Lab commenced
Eastern Caribbean Institute for Agriculture and Forestry: equipment was procured for the Food Technology Laboratory, and design work commenced for the upgrade of the sheep, goat, rabbit, cattle, pig and poultry pens

Campus at Tamana for the University of Trinidad and Tobago: the tendering process was completed for the hiring of specialist consultants in the areas of ICT, Security and Audio Visual

O’Meara Campus:
- equipment was purchased for the Design and Manufacturing Lab
- scope of works commenced for the upgrade of pavilion pavers and the main gate support beam
- design works commenced for the UTT Printing Press Building

166. The development works at the University of the West Indies continued with an expenditure of $104 million in fiscal 2012. The development works were:

- continuation of construction of the Teaching and Learning Complex where services, finishes and external works commenced
- continuation of construction at Canada Hall where masonry and concrete works were substantially completed and electrical and plumbing infrastructure, roofing and finishes commenced
- continuation of upgrade on the first and second floors of the building for the Health Economics Unit
- award of a contract in the amount of $499.5 million for the construction of the UWI South Campus

167. Further developments in tertiary education continued with an expenditure of $1.7 million to upgrade the Caribbean Union College, develop the Tobago Technical School and establish a UTT Campus in Tobago.

168. The Accreditation Council of Trinidad and Tobago expended $1.2 million on project management training for 26 staff members; conducting a CV Fraud Workshop with 63 participants in attendance; implementation of Leaders in Tertiary Education (LITE) and Quality Improvement in Tertiary Education (QUITE) awards ceremony; and hosting of the First Annual Conference on Quality in Higher Education held at NAPA.

169. The College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT) spent $29 million on improvement works to its campuses. Implementation of the Wide Area Network (WAN) and Banner Software continued with the procurement of servers costing $0.64 million for the advancement of the National Community College project.
170. An amount of $13.8 million was spent by COSTAATT to establish a Campus at 121 Eastern Main Road, Sangre Grande. A building was leased and modified to accommodate classrooms, laboratories, offices, library, meeting rooms and other common spaces. Electrical and plumbing upgrades as well as the installation of the air conditioning, security system and public address system were completed. The procurement of equipment and furniture, office supplies and accessories were substantially completed.

171. COSTAATT has reconfigured the North Learning Centre at Alcazar Street, St. Clair into a Corporate Learning Centre. The refurbishment and modification of the building interior and exterior continued during the August vacation period. Carpet installation for offices was completed and computers and office furniture were procured at a cost of $0.4 million.

172. Implementation of the Faculty and Administrative Staff Training and Development Project at COSTAATT resulted in six (6) members of staff being awarded scholarships to enhance their qualifications. Contracts were signed by the recipients to serve the college for at least 5 years after successful completion of their post graduate courses. For Accreditation purposes, COSTAATT faculty and staff were trained in Higher Education Administration and Management; Mass Communication; Higher Education Leadership and Leadership Development; Business Administration (PhD); Identifying At-Risk Students; Gender, Race and Education; and Instructional Strategies and Dispute Resolution. The total cost of the training amounted to $0.7 million. COSTAATT was also represented at an Accreditation Workshop in Atlanta and a Teaching Conference on Assessment in the Sciences.

173. A total sum of $8 million was expended on the establishment of a Training Facility for Nurses at El Dorado The upgrade and modification of the Eastern and Northern Blocks for classrooms, labs and toilet facilities reached 90 percent completion in 2012.

174. NALIS spent $38.6 million on new library construction and upgrade to existing libraries. Contracts totaling $107.215 million were awarded for the construction of four (4) libraries located at Rio Claro, Mayaro, Couva and Chaguanas.

175. At the Chaguanas Public Library, piling was completed, while construction of the pile caps and ground beams was approximately 60 percent completed. The expected completion date of this project was revised to December 14, 2013.

176. At the Mayaro Public Library, the building’s foundation was completed and preparatory works continued for construction of the ground floor slab. Construction work on this project was temporarily suspended by the Project Managers (MTS) following concerns raised by the Environmental Management Authority (EMA) during a site visit on May 07, 2012. Information requested by the EMA was submitted and it was decided that an Environmental Impact Assessment (EIA) will not be required for the
Project. Work on the site recommenced on September 10, 2012 and the Library is expected to be completed in February 2013.

Construction works at the new Mayaro (left) and Rio Claro (right) Public Libraries

Foundation works at the new Chaguanas (left) and Couva (right) Public Libraries

177. At the Couva Public Library, the building’s foundation was completed while construction of the boundary walls was approximately 80 percent completed. Also, the majority of the equipment and fittings for this project requiring long lead times for delivery (such as the elevator, sewer treatment plant, air conditioning units etc.) were procured.

178. With regards to the Rio Claro Public Library, construction work continued and the expected completion date is November 31, 2012. The foundation, structural steel framing, ground and first floor slabs, roof installation, plumbing and electrical first fixes were completed. Construction of the car park was ongoing as well as preparatory work for installation of the pre-engineering panels to the external walls of the building.

179. Upgrade works were completed at the Pt. Fortin Library and the Carnegie Library, San Fernando, while construction works continued at the Tunapuna Library.
180. Of the $203 million allocated to the Ministry of Public Administration Scholarships Division for continued investment in human capital, $117 million was utilized and distributed as follows:

- **Training of Librarians at Master’s Level** – approximately 73 scholarship recipients with expenditure of $2.5 million
- **President’s Medal and Non Advanced Level Examinations** – 12 scholars at a cost of $2.1 million
- **Teachers on Full Pay Study Leave at Local Institutions** – training of 530 teachers at cost of $31 million
- **National/Additional Scholarships based on Advanced Level Examinations** – payment of tuition and allowances to 1,253 scholarship recipients in sum of $49 million
- **Annual Scholarship and Technical Assistance Programme** – tuition and allowances for 70 students in sum of $6.6 million
- **Undergraduate Scholarship Scheme for Students with Disabilities** – 11 students at a cost of $0.4 million
- **Arrears of Scholarships** – approximately $3.5 million was utilized to pay increment arrears and back pay to teachers on scholarship in fiscal 2012
- **Programme of Development Scholarships for Public Servants** – approximately $5.5 million was expended to meet contractual obligations to 54 scholarship recipients
- **Postgraduate Scholarships** – approximately $15 million was expended to finance tuition and allowances for 135 postgraduate scholarship recipients in fiscal 2012

**Special Education**

181. Three million dollars was provided in 2012 for the upgrade of ten schools which provide special education services in Trinidad for the differently-abled. Less than $0.3 million was spent on refurbishment works at three (3) of the schools: Wharton/Patrick School, and Lady Hochoy Centres at Cocorite and Gasparillo. This under-utilisation of resources was due to delays in finalising the scope of works at various special schools.

182. The *Happy Haven School* and *the School for the Deaf* in Tobago received an injection of $5.3 million in 2012. Expenditure on other special education projects in the Tobago utilised $21.0 million and included:

- Public Awareness on Environmental Education
- Development of Master Plan for Co-ordinating Post-Secondary and Tertiary Education in Tobago
- Establishment of Parenting Programme in Student Support Services Unit
- Establishment of an Adult Education Programme Unit
- Sports Hall at Destination of Education (SHADE) Programme and Pools in School
- Sport Aid Grant for Schools
- Turning Point Math Centre (Math Academy Tobago)

**Skills Development**

183. The Skills Development Programme, managed by Metal Industries Company (MIC) Limited, National Energy Skills Centre (NESC) and the Youth Training and Employment Partnership Programme (YTEPP), continued in fiscal 2012 with the upgrade of facilities and purchase of equipment, including:

- refurbishment works were undertaken at and equipment was purchased for the MIC Craft Programme which was relocated to the John Donaldson Technical Institute
- furniture and furnishings, equipment, computers and accessories were acquired for MIC’s HYPE Administration and Technology Centre at Arima and the Tobago Technology Centre
- the extension of the welding shop building and workshop at NESC’s Brechin Castle Technology Centre was completed; improvement to the electrical supply commenced; construction of the balcony and mezzanine floor which cost approximately $1.2 million reached 90 percent completion; and training equipment, including a welding bank, was purchased at a cost of $234,005
- refurbishment works were completed on the Administration Office and Cafeteria at NESC’s Ste. Madeleine Technology Centre
- upgrade works at NESC’s Head Office included completion of a new board room and washroom, installation of a steel gate and electronic barriers at the front entrance, construction of box drain and perimeter fencing which reached 80 percent completion, paving of the car park and purchase of two (2) lighting towers at a cost of $133,388. A contract for the design of the enhancement to the exterior façade for the building was also awarded at a cost of $149,500
- the YTEPP was significantly advanced through:
  - continuation of construction of the YTEPP Training Facility in Waterloo which reached 98 percent completion using two (2) pre-fabrication buildings to serve as offices and classrooms along with completion of fencing of the property and construction of guard booth
- renovation of the Administration building and Aquaculture Shed at the Training Facility; establishment the Plant Nursery and an area for rabbit rearing; and paving of car park. The courses that are ready for roll-out at the centre include: Grow Box Operations, Television and Video Production, Rabbit Rearing, Aquaculture, and Horticulture Nursery Operations
- procurement and outfitting on one (1) bus for use in Tobago for the promotion of computer literacy programmes to remote areas

**Capacity Building/Institutional Strengthening**

184. In an effort to ensure that the Public Sector continues to improve its delivery of services in a timely and efficient manner, the programme of institutional strengthening and capacity building continued in 2012 with an allocation of approximately $170 million, of which $158 million was utilised.

185. While all Ministries, Departments and the Tobago House of Assembly were involved in capacity building and institutional strengthening initiatives, the major accomplishments for fiscal year 2012 included the following:

- continuation of roll-out of reform of Local Government structures, procedures and processes embodied in the policy document entitled “Policy on Local Government Transformation and Modernization”
- continuation of implementation of the IDB/GORTT funded Public Sector Reform Initiation Programme, which was due to end in fiscal year 2012, but which was extended into fiscal year 2013, with particular attention placed on establishing a Project Unit in the Ministry of Finance
- continued strengthening of the Auditor General’s Department particularly in the area of the conduct of Information Technology (IT) Audits, Risk-Based Approach to Financial Auditing, and training in International Public Sector Accounting Standards (IPSAS) and Interactive Data Extraction Analysis (IDEA)
- commencement of the full implementation of the Agricultural Ranger Squad in Central Trinidad to combat the scourge of praedial larceny
- re-engineering of the Service Commissions Department with emphasis on establishing Selection Boards to accelerate the handling of the backlog of interviews notably for the position of Deputy Permanent Secretary
- procurement of consultancies by the Chief Personnel Officer (CPO) in respect of the Job Evaluation Exercises for both the Public Service and for the Prison Service
186. Additionally, approximately $10 million was utilized in advancing activities that benefitted the Labour sector including:

- commencement of a programme of activities geared towards the establishment of a Heroes Park
- commencement of the process of Social Dialogue through the hosting of a consultation involving key stakeholders in the latter half of the fiscal year
- continued work by the Occupational Safety and Health Authority (OSHA) in outreach and in strengthening linkages with industry partners
- the continued strengthening of the Friendly Societies Movement, the National Employment Service, the Cooperative Movement, the Conciliation Division and the Labour Inspectorate Unit
- procurement of consultancies to develop policies and implementation plans for addressing Sexual Discrimination and Harassment in the Workplace, the Level and Impact of Minimum Wages, Decent Work, and the Prevention and Elimination of Child Labour
- advancement of the agenda for reform of labour legislation with the hosting of public consultations on the Workmen’s Compensation Act and setting-up of a committee to review the Industrial Relations Act. However, other items on the agenda for reform was delayed by a staffing issues

187. The THA continued to implement institutional strengthening projects in Tobago in 2012 utilising all of its allocation of $4.3 million. Among the initiatives that were undertaken were:

- institutional strengthening of Divisions of the THA
- establishment of the Energy Secretariat
- establishment of the Community Liaison Unit and
- continuation of the Technical Assistance Programme

188. The training of staff members from each Division of the Assembly on Project Management in Government with special focus on the PSIP was also undertaken as part of the institutional strengthening and capacity building initiative of the Assembly. This is in keeping with the effort at improving the efficiency and effectiveness of the implementation of projects under the PSIP given delays in many projects. The training is geared to expanding the competency range of personnel in the rudiments of Project Management in an effort to reform and restructure the management of the Development Programme in Tobago.

189. The Community Liaison Unit was formally established to provide feedback support to the Office of the Chief Secretary on the issues facing the communities. This is
accomplished through the work of Liaison Officers who conduct community assessments, research and identification of community needs. This startup initiative utilised $0.1 million and is expected to expand as the staffing issues are addressed and as an officer is assigned to each community.

190. Trinidad and Tobago celebrated 50 years of Independence on 31 August, 2012 and befitting of a Golden Jubilee and the many advances made as a nation since, both economic and social, an inter-ministerial Committee was established by Cabinet, chaired by the Minister of Planning and Sustainable Development, to oversee the implementation of 58 projects to be rolled-out during the planned yearlong celebrations which was launched on April 2, 2012 when the Independence Commemoration Logo was revealed. These projects are aimed at building national pride and patriotism based on our multicultural heritage while developing the business of our unique art forms and strengthening the creative and cultural industries. Several of these projects were recommended in the report of a high level panel of experts to guide the implementation of Arts, Culture, Entrepreneurial and Patriotism Projects in Trinidad and Tobago which was allocated a revised sum of $48 million in 2012.

191. Of the 58 projects, 31 were completed in fiscal 2012 and covered areas such as literary publications, heritage projects, national festivals, film, sports, visual arts and the music industry. One of the flagship projects executed in 2012 was the Going for Gold Project that resulted in the establishment of the Trinidad and Tobago Music Investment Fund, which facilitated the commercial exploitation of an album and the sale of merchandise under the Going for Gold trademark. Another flagship project rolled-out in 2012 was the cultural extravaganza entitled “Culture of our People, For Our People”, which was held on August 30 in Woodford Square. This show featured cultural performances from among the nation’s best artistes and a flag raising re-enactment. The event attracted over 10,000 people in attendance and a much wider television and radio audience.
Social Development

192. Out of an allocation of $106.1 million geared towards the development of the social sector and the alleviation of poverty, the sum of $64.5 million was expended in 2012.

193. The sum of $35 million was utilized for the provision of material and technical support to disadvantaged communities under the National Commission for Self-Help Limited project. Living conditions were improved in several communities through upgrades in water supply, electricity, roads, drainage, bridges and walkways, recreational facilities, community centres and schools. In addition, 1,650 projects were completed under the Minor Repairs Reconstruction Grant Facility and 509 projects were completed under the Emergency Repair/Reconstruction Assistance Grant (ERRAG).

194. The Poverty Alleviation Programme, aimed at addressing poverty at both the individual and community levels, has been consolidated to include the Community-Based Micro Credit System, the Establishment of Multipurpose Community Based Telecentres and the Micro Project Fund. The following activities advanced this initiative:

- a total of 170 grants of up to $10,000 each was distributed to provide CBO’s with business support under the Community Based Micro Credit System
• outfitting of the San Juan/Laventille, Couva and La Brea Telecentres which
  aims to provide citizens with access to internet and computer training and to
  access information on Government social programmes and services

• provision of 20 loans under the Micro Project Fund to communities in
  Mayaro, Four Roads-Tamana, Cunjal and Roxborough

195. The sum of $2 million was expended for the housing of chronically homeless
  and mentally ill individuals at Social Displacement Centres. Activities completed at
  the New Horizon Piparo Centre included the reconfiguration of staff quarters and
  installation of a diesel storage tank. The Ministry of the People and Social
  Development commenced a review of the construction of an Assessment Centre at
  Queen Street to avoid duplication with other projects under its purview. The current
  proposal is to establish a Multipurpose Centre which will include a homeless
  registry, soup kitchen, free in-house pharmacy, counselors and a police post.

196. The Ministry operates several facilities that provide social services to the
  citizenry. The sum of $3.6 million was expended on activities for some key projects
  which are highlighted as follows:

• identification of sites for the design and outfitting of offices for the Food
  Support Programme - TCCTP at Chaguana, Point Fortin, Penal and Couva

• evaluation of tenders for electrical and plumbing works at the Rio Claro
  Centre

• installation of dry wall partitions, workstations and furniture at the new Point
  Fortin Centre located at #27 Richardson Street

• evaluation of designs for the construction of an additional floor on the
  building at the Couva Centre

• outfitting of an office for the Ministry at the Tunapuna Centre

197. The Community Outreach Programme expended the sum of $0.3 million for the
  hosting of caravans and the printing of brochures and flyers. The Direct Impact Team
  visited 23 communities and educated over 10,000 clients on the criteria for accessing
  grants and other social services offered by the Ministry.

198. The Ministry of the People and Social Development has the responsibility of
  educating staff and communities on HIV issues, its prevention and control as well as
  to provide persons with the relevant tools to effectively service HIV clients. The sum of $1
  million was expended for the advancement of these objectives as follows:

• conduct of a self-development workshops at the Learning Resource Centre
  and Rotary Club
• conduct of HIV Sensitization Programme at Tunapuna Social Welfare Office
• set up of an Information Booth at the Public Services Association office
• conduct of World Aids Day caravan held in December 2011 at Barataria
• conduct of the Community Mobilization Programme held in San Juan
• continuation of HIV sensitization in the districts of Couva and Port of Spain targeted at the public
• sponsorship of a caravan held in commemoration of National Women’s Day in March, 2012 at Port of Spain

199. Construction and upgrade of facilities that provide remedial services for the differently-abled were advanced with the following activities:

• preparation of tender documents for Phase II works involving the refurbishment of the Administrative, Academic and Dormitory Cluster at the School for the Blind Santa Cruz
• construction of a Noise Attenuation Wall in the sum of $5.6 million at DRETCHI; this wall is function-specific that combines features of the traditional along with appropriate technological applications to achieve a significant reduction in the decibel as well as sound frequency levels on the compound
• conduct of stakeholder consultations and preparation of preliminary designs for the establishment of a National Centre for Persons with Disabilities aimed at facilitating early diagnosis and detection followed by timely intervention and support services to such persons and their families

200. The design and development of a continuum of health and social support services for the nation’s elderly is a key priority of the Government. To this end, refurbishment works commenced on the Toco Senior Citizens Home which currently houses 11 residents.

201. The scope of works for several projects under the social development sector is being review and thus development works did not advance as planned. Some of these projects are as follows:

• Establishment of a Halfway House for Ex-Prisoners
• Establishment of a Communication Programme for Behaviour and Social Change
• Establishment of a Customer Relations Unit
• Decentralization of Social Services
202. The sum of $22.0 million was expended for the advancement of projects related to Child and Gender Development. In light of the fact that the Ministry of Gender, Youth and Child Development (MGYCD) is newly formed, focus was given to the review of project scopes for existing projects and the conduct of pre-construction activities for new construction projects.

203. The identification of project sites and the engagement of consultants for design works were undertaken for the construction of several new facilities. These projects were designed to enhance Gender and Child Development and in some instances may be beneficial to all citizens of Trinidad and Tobago. These projects include:

- establishment of two (2) Transition Homes which aims to support young persons who are transitioning from residential and communal living facilities to independent living
- establishment of two (2) Respite Centers which will facilitate care providers the opportunity for support and relief from continuous care responsibilities and provide them with some psychosocial support and safe child care options. e.g. Parents of Differently-abled Children
- establishment of three (3) Safe Houses to provide safe and secure accommodation and services that are responsive to the specific needs of women, men, boys and girls who experience domestic violence
- establishment of three (3) Inter-Disciplinary Child Development Centers which will facilitate the holistic development of babies and children in special need to ensure that they receive the psycho social, emotional, physical, health and educational requirements for academic success
- establishment of a Model Children’s Home that provides children with a secure and nurturing environment and is designed to be as similar as possible to a stable family, catering for the holistic needs of the children so that they may develop into healthy, strong and compassionate adults
- establishment of an Institute of Healing which will promote the healing of individuals, groups and communities; foster the development of emotional health and well-being at all levels of the society; encourage relationships based on care and respect; and build a sense of common purpose as a nation

204. Child Protection is a key issue for the Government and a significant achievement was the passing of the Children’s Bill. The MGAYCD, as mandated under the National Strategic Child Development Plan, continued to work closely with other key stakeholders including the Children’s Authority and all the homes which are charged with the responsibility to provide physical, emotional and psychological support to the most vulnerable children. To this end, the Ministry met with the Homes to determine the support that may be required. These homes include the St. Jude’s School for Girls, St.
Dominic’s Home for Children and St. Mary’s Home for Children. In addition the Children’s Authority project was advanced with the following activities:

- issuing of RFP’s for the development of the Brand and Corporate Identity which is central to the promotional and public education efforts
- development of a public Awareness and Education Campaign involving media advocacy, workshops, and outreach programmes at schools for both children and parents
- commencement of a Baseline Attitude Survey to investigate the attitudes and perception of adults regarding children’s rights and child abuse
- preparation of designs for the establishment of a pilot Assessment Centre which will include medical examination rooms, counseling rooms, a library, cafeteria and interior play areas
- development of Standards for Community Residences and conduct of a Baseline Study of the Children residing in these residences
- upgrading of the security infrastructure at Head Office and acquisition of a vehicle
- installation of IT and Communications Infrastructure at Head Office

**Community Development**

205. The sum of $60 million allocated to the programme for Construction and Upgrade of Community Facilities was utilized in fiscal 2012 for the continuation of construction of community centres in rural and urban communities throughout Trinidad. Six (6) centres in the areas of Bon Air West, Malabar Phase IV, Marac, North Eastern (Duranta Gardens), Sisters’ Road and Upper Malabar were completed at a total cost of $35.6 million. The Mango Rose Homework Centre located in the community of Mango Rose, Port of Spain was completed at a cost of $3.02 million. The centre was officially opened in April 2012.

206. The entire allocation of $20 million allocated for the refurbishment of Community Centres was utilized to upgrade 11 centres in the areas of Mount Lambert, Barataria, Talparo, Las Lomas No. 2, El Socorro, Woodland, Navet, Marabella, Macaulay, Springvale and Second Caledonia.

207. Refurbishment of Civic Centres and Complexes continued with expenditure of $5.3 million in fiscal 2012. Refurbishment work was undertaken at Civic Centres and Complexes in the areas of Barrackpore, Esperance, Fyzabad, La Horquetta, St Madeline, Maloney, Vistabella, Warrenville, Esperance, Fyzabad, Warrenville and Vistabella. Also, refurbishment work continued Civic Centres located at Barrackpore, La Horquetta and St. Madeline.
208. Implementation of the Community Development Fund, comprising several projects aimed at alleviating poverty and promoting development in targeted communities, continued with expenditure of $15 million in fiscal 2012. Achievements for the fiscal year were:

- under the *Basket of Funding* Project, five (5) new projects totaling $302,915 were approved in communities at Hermitage, Matura, Grand Riviere, Princes Town and Embacadere
- under the *Infrastructure Projects for Poverty Alleviation*, vehicles were purchased and handed over to Raffa House, Living Waters Community Church and the Barrackpore Islamic Centre
- under the *Community Volunteers Programme*, total of 21 community volunteers were recruited during the year
- under the *CDF Public Profiling Campaign*, outreach programmes were conducted throughout the country in the areas of Point Fortin, Siparia, Arima, Cedros, Couva, Diego Martin and Port of Spain whereby a total of 360 community groups benefited
- under the Organisational Development Programme, a total of fifty-two community groups benefitted from training including developing business plans, Monitoring and Evaluation, Integrated Leadership and Management Development. In addition, 23 groups received technical assistance

209. Resources totaling $4 million were utilized in 2012 for the refurbishment of eight (8) export centres in order to facilitate craft training and development. These centres are located in the areas of Fyzabad, Palo Seco, Mausica, Diego Martin, Tunapuna, Piarco, Bon Air and Point Fortin.

210. Funds were provided under the IDF to facilitate infrastructure upgrade works to communities within Trinidad. Implementation of eight (8) projects valued at approximately $9 million commenced by the East Port of Spain Development Company Limited in the Laventille West, Port of Spain North/St Ann’s West and Port of Spain South Constituencies involving upgrades to physical infrastructure and recreation facilities. Of the eight (8) projects, construction of retaining walls at Herman Scott Street, Port-of-Spain East; and construction of retaining wall, slipper drains and asphalt paving at Layan Hill, Belmont were completed at a cost of $0.1 million and $0.4 million, respectively. Other infrastructure works that were in progress included:

- infrastructure upgrade at Fatima Trace, Laventille
- construction of storm water drains and road paving at Manda Terrace, Belmont
- construction of Jacobin Street hard surface court
- construction of access steps, walkway and retaining walls at Sapodilla Hill, Morvant
- infrastructure upgrade at Enforcers Recreation Ground, Belmont
- construction of rubble retaining walls, roadways, drain crossings and driveways at Upper MacKai Road, Belmont
- award of contracts for Beetham Gardens Phase IV drain improvements, Sea Lots environment enhancement and Thompson Trace infrastructure upgrade

211. A contract in the amount of $48.1 million was awarded by the Palo Seco Agricultural Enterprises limited to construct the Siparia Market facility. Construction commenced in December 2011 with an estimated date of completion of December, 2012. Completed works comprised the foundation, ground floor slab and external perimeter drainage while the erection of steel super structure was in progress. The overall project completion was 30 percent. Other projects in progress include the customizing and outfitting of the new Chaguanas Administrative Complex and an office space located at No.1 Alexandra Street, St Clair, Port of Spain to accommodate the Ministry of Local Government at a cost of $26.9 million and $71.1 million respectively.

212. The entire allocation of $13.6 million was utilized by the THA for the programme of construction and upgrade of community centres in Tobago. Construction of community centres/multipurpose facilities continued throughout the island in fiscal 2012. The Parlatuvier Community Centre was completed at a cost of $6.9 million and was officially opened in March, 2012. The facility is outfitted with a computer room, stage, and kitchen and meeting space for community activities. The Speyside Multi-purpose Community Facility was approximately 65 percent completed with a scheduled end-date of October 31, 2012. A total of $4.9 million was expended.

213. The John Dial Community Centre was also completed and opened in March 2012 at an overall cost of $5 million. The new facility includes a computer room for community-based ICT outreach, research and other educational pursuits. Construction continued on the new community centre located at Lowlands which was 70 percent completed. The centres at Betsy’s Hope and Bethesda were both approximately 70 percent completed with a total expenditure to date of 5.6 million.

**Youth Development and Entrepreneurship**

214. The sum of $21.4 million was expended for the advancement of Youth programmes and Youth Facilities in Trinidad and Tobago. The MGYCD began the process of assessing various Youth Facilities and Youth Programmes to determine the extent to which resources can be effectively utilized to allow for maximum impact in the communities they serve. Towards this end, committees were established to review the National Youth Policy, National Youth Council, and operations of Youth Training Facilities and Youth Development and Apprenticeship Centres.
215. Notwithstanding the assessment exercise, the Ministry continued to implement its capital programme. The sum of $7.0 million was expended for the refurbishment works at Youth Facilities which included upgrade of the electrical systems at Chatham and Praesto Presto Youth Development and Apprenticeship Centres and Los Bajos and Laventille Youth Training Facilities. Also, the California Youth Training Facility was upgraded by way of repairs to roof and ceiling and re-painting of the building; and tenders were invited for the purchase and outfitting of the facilities at St. James Youth Facility.

216. The Youth Health Programme is one of the main activities of the National Strategic Plan for HIV/AIDS which aims at promoting healthy lifestyles for young people. In fiscal year 2012, the sum of $1.0 million was utilized to undertake health Peer Education Training and Caravans/Eduvans at various communities and secondary schools throughout the country.

217. The Community Gatekeepers Project encourages greater social action by young men within specified communities. The sum of $4.2 million was expended for Phase I of the project which was initiated in the Community of Toco in collaboration with the Toco Foundation. Activities undertaken included training and mentoring of young men in developing skills and competencies that will enable them to implement community programmes aimed at conflict resolution and the fostering of social development initiatives within their communities.

**Housing and Shelter**

218. There was an overall investment of $847.7 million in the housing sector in fiscal 2012. Through the Ministry of Housing, Land and Marine Affairs, its Agencies - the Housing Development Corporation, Land Settlement Agency and Sugar Industry Labour Welfare Committee - and the THA, housing units were constructed and distributed; existing squatter sites and other state-owned land were developed; and subsidies and grants were provided for home improvements and emergency home repairs to persons in need.

219. The IDB-assisted Neighbourhood Upgrading Programme achieved relative success despite operating at less than optimum capacity. Out of an allocation of $33 million, the sum of $28 million was utilized as follows:

- approximately 694 Matching Home Improvement subsidies valued at $15 million were disbursed
- road paving and drainage works were completed at the reconfigured/redesigned Cashew Gardens, Carlsen Field site and at Retrench Village in San Fernando to benefit over 130 families
additional infrastructural development works including installation of electricity and water and sewerage advanced to near completion at Glenroy, Princes Town; Diamond, Picton Village (Temple Street); Wellington Road, Debe; and Springle Street, Pt. Fortin

an operating programme manual and a procurement plan were developed for the Squatter and Subsidies sub-projects while customization of the accounting software MS Dynamics SL and Terms of Reference for development of Project Management Information System were completed

220. Delays in recruitment/regularization of staff on contract, the formation of the Programme Advisory Committee (PAC); and the commencement of various institutional strengthening consultancies adversely affected Programme delivery.

221. The LSA continued its survey of squatter sites to determine the number of squatters residing on state lands identified in the regularization of Tenure Act of 1998. It involved four (4) phases: physical mapping of squatters (through the use of GPS); social surveying (collection of socio-economic data); data entry and analysis of information. Approximately $7.9 million has been spent on the Programme from inception in January 2009 to September 2012. Achievements over the period included:

- some 329 sites have been profiled, with 30,236 residential structures identified, and 9,372 persons claiming that they are Certificate of Comfort applicants
- squatter sites on state lands that were mapped included River Estate, Diego Martin, Picton and Eastern Quarries; Carlsen Field, Chaguanas; Farm Road, St. Joseph (Bangladesh); Cox Trace, Williamsville; Maingot Street and St. John’s Road, Tunapuna; Demerara Road, Arima; and Darsan Trace, Siparia
- mapping of private land belonging to the Roman Catholic Church was also carried out at Jonestown, Arima where 201 structures were identified
- environment and engineering assessments were completed for 310 and 176 sites respectively

222. A new initiative, Resettlement of Squatters Programme, commenced in fiscal year 2012 to benefit squatters who cannot be regularized in situ. Out of an allocation of $2 million, $0.5 million was utilized to commence infrastructural development works at Corinth Village, San Fernando.

223. Resources from the IDF totaling $742 million were utilized by the HDC for implementation of the Accelerated Housing Programme. A total of 9,102 housing units were under construction at 48 sites and 5,275 units were distributed. Units were completed in areas including: Adventure Estate (77 sfu); Blenheim, Tobago (61 sfu); Castara Housing Development, Tobago (31 sfu); Coconut Grove, Mayaro (51 sfu); East Grove Development Phase 3, Curepe (42 townhouse); Edinburgh 500, Chaguanas (35
sfu); El Guayanapo; Enterprise (Lion’s Gate); Exchange, Couva; Glenroy, Princes Town (105); Golconda Housing Development, Phase I (210 units); Gomez Trace, Moruga (97); Mora Heights, Rio Claro (133); Hubertstown, Guapo, Pt. Fortin; Malabar; Oropune; Retrench (202); and Wellington Road, Debe (42). Infrastructure development advanced to near completion at four (4) sites: BuenIntento, Princes Town; Pier Road, La Brea; Toco, Cumana; and Union Hall, San Fernando.

224. Additionally, installation of Wastewater Treatment Facilities (WWTF) continued at 23 housing developments at: Basilion Court/Mahadeo Heights; Bon Air North, Arouca (400 units); BuenIntento/Glenroy (320 units); Carlsen Field 3C, Chaguanas (1,000 units); Corinth, San Fernando (1,500 units); East Grove, Valencia (1,000 units); Edinburgh South, Chaguanas (675 units); Exchange, Roystonia, Couva (850 units); Fidelis Heights; Golconda Phase 1 (500 units); Greenvale Park, La Horquetta (1,400 units); Hubertstown, Guapo (143); Gomez Trace, Moruga; Ibis Gardens, Caroni (260 units); Jacob Hill, Wallerfield (700 units); La Fortune, Point Fortin; Lions Gate, Enterprise, Chaguanas (231 units); Maracas, St. Joseph (141 units); Mora Heights (250 units); Oropune, Piarco; Pier Road, La Brea (150 houses); Retrench, San Fernando; Tarouba South Lift Station No. 2 (230 houses).

225. The HDC utilized $17 million to continue refurbishment and remedial works on apartment buildings and rental units. Expenses were incurred for continuation of the ‘Colour Me Orange’ programme and electrical and sewerage upgrade at Cocorite under the Remedial Infrastructure Works Project; and for refurbishment works at 104 apartments at Mango Rose, St. Joseph, Harpe Place, Powder Magazine and Maloney.

226. Under the High Density Housing Programme, $5 million out of an allocated $10 million was utilized to continue development of East Port of Spain. Construction of four (4) towers (78 apartments) at Clifton Street, Port of Spain was completed at a contract cost of $88.7 million. Seven (7) apartment blocks (84 units) were constructed at Beverly Hills, Port of Spain at contract cost of $34 million; and a fire escape was added to the 6-unit building at Beetham at contract cost of approximately $2.3 million.

227. Government utilized $16 million to facilitate the disbursement of Housing Grants to 1,476 families to effect repairs and improvements to their homes. In addition, the GORTT provided financial assistance in the sum of $1 million to needy persons whose homes were severely affected by fires and natural disasters of flooding and landslides.

228. The SILWC spent $4.2 million out of an allocated $7 million to facilitate the provision of serviced lots to former workers of Caroni (1975) Ltd. Activities included:

- acquisition of additional one (1) acre of land, preliminary designs and CEC approval for construction of a central sewer collection system including a sewer treatment plant at Brothers’ Garth Road Housing Development to service 140 residential lots
• inspection by WASA and quotation of $1.24 million to undertake remedial works to the water and sewer systems at Orange Field Housing Development Extension, Carapichaima
• approval by TCPD of the revised layout designs and ongoing discussions with residents for construction of access road for 50 squatter families at Tarouba Housing Development
• completion of preparatory works for award of contracts for construction of box drains at Union Hall, La Gloria Housing Developments
• completion of road repairs at Orange Field Housing Settlement
• award of eight (8) contracts and completion of box drains and culvert across roadway at Picton Housing Development

229. The Tobago House of Assembly sought to address the affordability concerns in the housing sector by undertaking several initiatives. Over $24 million was expended. Housing units for low income earners were completed at the initial three sites: Roxborough, Blenheim and Castara; and construction of 11 housing units at the Adventure Estate was nearing completion. Phases I and II of construction works on the retaining wall at the Castara Housing Development were successfully completed at a cost of $2 million. These engineering supports were necessary to reduce risks associated with landslides in the vulnerable hillside geology at the Castara Development.

230. Additionally, over $5.3 million was expended on the home improvement grants, the home improvement subsidy and the new home completion programme, collectively benefitting 560 Tobago families.

231. The THA also carried out significant restoration works on the waste water treatment facilities at Blenheim and Castara. Collectively, the scope of works cost over $1.6 million and further maintenance work was undertaken on the Signal Hill Development Sewer System.
Facilitative Priority Initiatives- Good Governance

232. Notwithstanding the five Strategic Priorities for achieving certain national objectives over the medium-term, Government’s seven inter-connected development pillars remain the overarching guiding principles. Good Governance – people participation, one of the seven pillars of Government, is the underlying principle in achieving the goals of the five strategic objectives. In this context, the category of Facilitative Priority Initiatives speaks to those projects/programmers that enable the implementation of the five Strategic Priorities. To this end, the sum of $439.5 million was invested in 2012 in areas that would lead to strong institutions.

Administration

233. Construction and refurbishment work was undertaken in fiscal year 2012 in order to provide suitable accommodation and safe and healthy OSHA compliant work environments at several Ministries and Departments. The activities that were undertaken included:

- construction of the upper East Wing Classrooms at Cipriani Labour College reached 98 percent completion; and the acquisition and installation of furniture commenced; this will provide four (4) additional classrooms and a Chemistry Lab in keeping with its mandate for increasing its clientele from 1,774 to over 3,000
- under the Programme of Refurbishment Works to District Revenue Offices, the following activities were undertaken:
  - construction of an extra cashier booth and rebuilding of the customer service counter at the San Fernando District Revenue Office
  - construction of cashiers’ booths at the Port of Spain and Chaguanas District Revenue Offices
  - refurbishment of two (2) levels of the Princes Town District Revenue Office
  - upgrading of nine District Revenue Offices with server rooms
  - replacement and upgrading of the entire AC system at the Couva Office
  - completion of flooring and cubicle works at Tunapuna Office
  - upgrading of electrical at Mayaro Office
- reconfiguration and outfitting of offices on two (2) floors at Nicholas Towers occupied by the Ministry of Arts and Multiculturalism at a total cost of $8.5 million
234. The Construction Division of the Ministry of Works continued with its programme of renovation works to offices and buildings under the programme of Rehabilitation of Public Buildings in Trinidad, with funding in the sum of $6.3 million. A total of $4 million was expended to bring offices and buildings up to OSH standards at the following locations:

- D’Abadie Warehouse: Phase 2 of renovation works was substantially completed and contracts for radiant barrier and glass windows for phase 2 were awarded
- San Fernando Mechanical Workshop: roof restoration was completed with the installation of sheeting, radiant barrier, guttering and downpipes while construction of washrooms and box drains continued
- Stockpile Barataria: general refurbishment to walls and doors, painting and installation of a sewage treatment system were completed, while construction of roof for building No. 2 continued
- Brasso Sub-Office: Outfitting and customizing of four (4) temporary container offices was completed
- Caroni Works Office/Cunupia Sub-Office: outfitting and customizing of four (4) temporary container offices was completed
- Cedros, Tabaquite and Mayaro Sub-Offices: design plans were completed to construct “green” buildings
- Highway Sub-Office at La Brea and Works Complex at Rio Claro: preliminary designs were completed featuring a green building with a modular design and modern internal layout

235. The programme of refurbishment and re-tooling of Constituency Offices of Members of the House of Representatives by Parliament continued in fiscal 2012 with an
allocation of $2 million. This project is designed to make the Offices more OSH compliant and better equipped to serve members of the public. The entire allocation was utilized on works which included:

- purchase and installation of 15 wireless routers and 20 network cards and 45 Dell OptiPlex 790 Desktop computer to Constituencies Offices
- supply of furniture to Laventille West, Point Fortin, Princes Town and San Juan/Barataria Constituency Offices
- security locks and alarms installed at Lopinot/ Bon Air West, Port of Spain North/St Ann’s West and San Juan / Barataria Constituency Offices
- refurbishment works completed at Laventille West, Couva South, Cumuto/Manzanilla and Moruga/Tableland Constituency Offices
- installation and repairs of air conditioning units at Arima sub-offices, Moruga/Tableland, Fyzabad, Port of Spain North, Naparima and Oropuche West Constituency Offices

236. Upgrading of several departments and institutions were undertaken in fiscal 2012. The Tax Appeal Board was allocated the sum of $0.6 million and continued to upgrade their security system with two baggage scanners and additional CCTV surveillance cameras to strengthen the security for the judges and support staff on the two (2) floors of the building.

237. Government continued to support the development of small business entrepreneurs with its programme of renovation to New City Mall (formerly Tent City) and East Side Plaza in 2012. New City Mall was allocated the sum of $2 million to commence the implementation of a comprehensive extension and renovation design plan to benefit its 121 small business tenants and customers. This plan was completed and hoarding of the area, including Charlotte St., for phase I was completed as final approval was awaited for commencement of works. Upgrading and expansion works also continued at East Side Plaza in fiscal 2012 with an allocation of $1 million which is expected to benefit its 156 small business owners and clientele. The focus was on the upgrade to the electrical system in the building with the purchase and installation of two transformers. Plans were also being completed for consultancy works on upgrading of the AC system in the building. The allocations were utilised in both instances.

238. The Tobago House of Assembly utilized the sum of $49.8 million for the construction and restoration of public buildings. The Assembly continued to focus on priority projects which included the Mini Malls in Signal Hill and Calder Hall, Financial Complex – renamed the Victor E. Bruce Financial Complex, the Buccoo Integrated Facility, and others that included:

- Adventure Mini Mall which was 85 percent completed with painting, electrical, doors and windows, access road works continuing
• completion of THA Financial Complex Building
• Calder Hall Mini Mall which was 96 percent completed with drains, electrical and car park works continuing
• Signal Hill Mini Mall with painting plumbing electrical works on-going

239. Under the Restoration of Historic Buildings Programme, the sum of $52.5 million was utilized to:

• complete temporary protective works on the Main Building at the President’s Residence to stabilize the structure and prevent further collapse
• correct defects and undertake outstanding works following completion of the QRC restoration project in fiscal year 2010
• advance restorative works at Stollmeyer’s Castle including construction of Stables Building; structural repairs to the Main Building (Castle); roof repairs and electrical upgrade; and manufacture and supply of period furniture
• address security and flooding issues; and prepare end-user brief to restore Whitehall to accommodate the Prime Minister’s Office
• undertake review by MOWI of a revised budget and schedule for Restoration of Mille Fleur building
• recommence consultancy services and construction activities on the Red House Restoration Project with a Cabinet-approved revised budget of $441 million
• purchase equipment and award contract in sum of $400,000 for repairs to the Cocoa House at Count de Lopinot’s Estate

240. The Government provided $121.8 million in its continuing efforts to satisfy increasing demands by citizens for improved court and other judicial services. Focus was on physical infrastructure and court safety and security.

241. A major initiative, roll-out of the Family Court in Port of Spain, continued with utilization of the entire allocation of $25 million. Expenses were incurred mainly for administrative activities and upgrade of the JEMS software. In addition, a draft report was submitted to the Judiciary on “Staffing Model Review of Governance Organizational Structure”.

242. The Programme Improvement/Refurbishment of Court Facilities was provided with an allocation of $48.7 million. Overall, $23.6 million was utilized in 2012. Accomplishments included:
• completion of concrete topping/finish to handicap access ramp, and installation of wheelchair lift and handrail brackets at the Hall of Justice, Trinidad
• final payment for acquisition of the Credit Union building located on 1-3 Court Street, San Fernando for use as a Magistrates’ Court
• designs for construction of STP and installation of a pad-mounted transformer at Pt. Fortin M.C.
• installation and commissioning of a new Prisoners’ Lift for the contract sum of $504,850 at the San Fernando Supreme Court Building
• tendering for erection of high security fence and perimeter lights at the Hall of Justice, Tobago
• completion of Users’ Brief and RFP for consultancy services for refurbishment and expansion works at Eastern Credit Union Facility to accommodate the San Fernando Magistrates’ Court
• delivery of security equipment and protective gear, duress alarms and computer equipment to facilitate the expansion of the CCTV system
• issue of a Letter of Intent dated October 18th, 2011 by NIPDEC and submission of Users’ Brief for refurbishment and expansion works at the Rio Claro Magistrates’ Court
• finalization of design brief for refurbishment, expansion and fit-out of the state-owned property located at the St. Joseph’s Convent Compound, Corner Lord and Paradise Streets, San Fernando to accommodate the San Fernando Family Court
• exterior improvements at the building located at Corner Duke and Pembroke Streets, Port of Spain, which functions as a Judiciary Administration Building accommodating staff of the Human Resource Division and the Accounting Division; and engagement of a design consultant, and identification of a service provider for furniture/equipment and building works (electrical partitions and raised floor) for the Administrative Offices Building
• continuation of reconfiguration of the Registry at the Industrial Court
• delivery of imported Spanish colonial furniture for the Law Museum and ceremonial opening of the historical Cabildo Building in August, 2012
• awaiting PRESD decision on identification of suitable building to accommodate for the Equal Opportunity Commission and Tribunal

243. The Programme Construction of Court Facilities was provided a revised allocation of $19.5 million of which $3.5 million was utilized. A major undertaking, construction of four (4) purpose-built Supreme Court Judicature Buildings, progressed as conceptual drawings and boundary and topographic surveys were completed. Tenders
were re-invited for finance, design and construction of judicial complexes at Sangre Grande, Trincity and Chaguanas.

244. A new Programme, Improvement in Law Administration, was introduced in fiscal 2012 with an investment of $0.5 million for initiation of the Judiciary’s Court Annexed Mediation Pilot Project. The funds were utilized for payment of mobilization and consultancy fees for alternate dispute resolution services (mediation and judicial settlement conferencing).

Law Reform

1. The Programme Revision of the Laws of the Tobago House of Assembly (THA) implemented by the Ministry of Tobago Development continued in fiscal 2012 with the on-going review of the draft amendments to the THA Act No. 40 of 1996.

2. Regarding the Project Revision and Printing of the Laws of Trinidad and Tobago, the sum of $3 million was utilized for printing of the Second Supplement to the Revised Edition of the Laws of Trinidad and Tobago.

Regional Development Planning

245. In 2012, a significant investment totaling $28 million was made, in support of a new initiative by the Ministry of Local Government, to coordinate the development of Spatial Plans for each of the 14 Regional Corporations in Trinidad.

246. This Programme entailed the development of Municipal Investment Plans (MIPs) as the mechanism for roll-ing out the approved Municipal Development Plans (MDP) for each of the 14 Corporations. Developed in close collaboration with the Corporations, each MIP outlines a series of projects and/or programmes, which are properly justified, costed and phased. The end product of this initiative is a slate of new projects with the potential to be employment creating and revenue generating for each Municipality.

247. Of the 14 Corporations whose Spatial Development Plans were financed in 2012, ten have successfully advanced to the stage of identifying projects and commencing implementation in 2012 on a phased basis. Consultants were hired to lead the exercise of collaborating with the Municipal Corporations in identifying, costing and phasing the projects. Procurement of contractors commenced in the last quarter of the 2012 fiscal year, for some of the projects.

248. The projects of the ten (10) Corporations which were able to advance, are briefly outlined as follows:
• Chaguanas Borough Corporation – development of the Ramsaran Street Boulevard to make it more attractive for business development, through street widening and the creation of a landscaped median strip

• Couva/Tabaquite/Talparo – enhancement of domestic tourism through the phased development of six (6) sites at Knolly’s Tunnel, the Gran Couva River Lime, La Vega Estate, Cocoa Estates, the Tabaquite Junction and the lookout at the Tortuga Church;

• Penal Debe Regional Corporation – enhancement of the Debe to Penal Entrance through the installation of a feature including a flag display, along with road remedial works and beautification

• Point Fortin Regional Corporation – upgrade and expansion of recreation facilities in the Borough focusing on the relocation of tennis facilities to Coronation Park and the provision of a multi-level car park for Mahaica Oval

• Princes Town Regional Corporation – enhancing the domestic tourism experience through the development of the Moruga Beach Facility, the L’Anse Mitan Spring Bridge, the Devil’s Woodyard and the Ste. Medeleine Recreation Facility

• San Fernando City Corporation – re-development of the waterfront including the upgrade of the fish market and the restoration of the Old Railway Building

• Sangre Grande Regional Corporation – Town Centre redevelopment involving the relocation of the PTSC Garage and the redevelopment of that site

• San Juan/Laventille Regional Corporation – Croisee Renaissance project, using the redevelopment of the San Juan Market as the catalyst for development of the area

• Siparia Regional Corporation – facilitating domestic tourism through the development of entrance features at the three (3) points of entry into the town; the construction of a band stand and plaza at Irwin Park; and the development of a transportation hub along the SS Erin Road

• Tunapuna/Piarco Regional Corporation – Installation of Entrance Features at the Auzonville Road and the Macoya Road points of entry, along with pavement upgrade and landscaping in the vicinity of the Tunapuna Market

249. Among the other four Municipal Corporations (Port of Spain, Arima, Diego Martin and Mayaro/Rio Claro), efforts were continuing to gain consensus on the nature and scope of projects which may be proffered.
Environment

250. The Institute of Marine Affairs continued its research work in fiscal 2012 and utilized $0.3 million of its $4 million allocation. This expenditure can be attributed to initial bathymetric surveys being completed for the investigation of Coastal Processes affecting Columbus Bay project. Additionally, Static surveys were conducted in Tobago in January 2012 on Lands and Surveys benchmarks used by IMA to reference benchmarks used in its ongoing research projects.

251. Of the allocation of approximately $50 million which was invested in 2012 to further develop the environment in a sustainable manner, approximately $38 Million was utilised by the Environmental Management Authority (EMA), the Forestry and the Environment Divisions and by the THA.

252. The Environmental Management Authority (EMA) continued to implement its programme of activities in 2012, in keeping with its mandate to coordinate, facilitate and oversee execution of the national environmental strategy and programmes, incurring expenditure of approximately $5 Million. The EMA’s work programme for 2012 included the following:

- building capacity in the Air Pollution Management through the conduct of a familiarization tour of USEPA in October 2011
- updating the Management Plan for the Aripo Savannas Environmentally Sensitive Area, through the staging of a photography competition entitled "Aripo Savannas Revealed" which was held in June, 2012, with over 140 photos submitted
- procuring a consultancy to calculate the economic benefit which will be factored in the assessment of damages due to failure to comply with environmental requirements in EMA's Civil Assessment Enforcement Cases
- the successful staging of the Environmental Youth Workshop in Tobago in July, 2012 and the Sea Turtle Symposium held in May 2012 as a follow-up to the Green Business Forum
- the award of a contract in the sum of $499,845 to UWI to conduct a Biodiversity Assessment of Trinidad and Tobago. The first stakeholder consultation took place on February 3, 2012, while the mid-project report was reviewed and accepted by the EMA. Work was on-going on the final report

253. In addition, despite some delays in implementation, the Environmental Policy and Planning Division of Ministry of Housing and the Environment was able to advance a number of important policy initiatives. Despite some delays, the enabling legislation with regard to the establishment of the Forest and Protected Areas Management Authority (FPAMA) was submitted for review. Additionally, Terms of Reference have been developed for consultancies to develop organizational structures, job descriptions,
training needs and other human resource development issues necessary for the establishment of the new Authority, while a draft Wildlife Policy was developed by the Cabinet appointed Committee.

254. Other policy initiatives which were advanced included:

- the Reduction of Methyl Bromide in Quarantine and Pre-shipment Usage in Trinidad and Tobago, through the hosting of a number of sensitization meetings in the use of alternative fumigants with such stakeholders as private Pest Control operators, the Plant Quarantine Division, the Food and Drug Division, and the Port Authority of Trinidad and Tobago. Specialised equipment was also being procured, while work on the draft policy was continuing

- the Strategy for Reduction in Emissions of Carbon Dioxide, through the hiring of a Coordinator in November 2011 and by the completion of Terms of Reference (TORs) for two related consultancies in the areas of Institutional Strengthening and Policy Review and Development of Strategies and Action Plans for Implementation

- the Mainstreaming of Climate Change into the National Development Strategy, through the selection of a consultant to conduct a Policy Review, while another consultancy to conduct institutional strengthening in the area of Carbon Capturing and Storage was completed

255. The work of the Solid Waste Management Company of Trinidad and Tobago (SWMCOL) was again delayed significantly in 2012 as the organization continued efforts to re-establish itself as the leader in the management of solid waste in Trinidad and Tobago. This was done through the filling of some critical vacant positions in the organization, and through internal re-organization. None of the allocated $9.3 million was therefore utilised.

256. The sustainable development of the forest resources in Trinidad continued to be addressed by the Forestry Division through the utilization of approximately $12.0 million out of its total allocation of $18.6 million in 2012. Among the activities undertaken were:

- the continued regeneration of forest cover throughout the five (5) Conservancies in North-East, North-Central, South-East, South-Central and South-West Trinidad through the nurturing and replanting of seedlings
• the re-afforestation of the Northern Range Hillsides denuded by fires
• the development and implementation of effective forest management strategies through ongoing research and planning with emphasis on Wetlands, National Parks and Watersheds and Wild Life Resources

257. While plans were in place to rehabilitate 7 kilometres of the Ogiste Branch Road under the Forestry Access Roads Programme, the uncharacteristically high rainfall during the dry season in 2012 stymied those plans.
In keeping with its on-going thrust of branding Tobago as “Clean, Green and Serene”, the THA continued to implement its environmental programme. Forest restoration and conservation, particularly in the Main Ridge area of Tobago, was continued in 2012, utilising fully its allocation of $0.6 million. It also utilised approximately $6.0 million in continuing the upgrade works at Scarborough Waste Disposal, the continued development of the Bon Accord Lagoon Nature Area, and the implementation of the Waste Characterization Project. Evidence of threats to the environment were evident in the incidence of invasive plants at rivers, being a testimony to poor water quality, deterioration of reef and mangrove habitats and the incidence of beach erosion. These are reminders that the THA must remain vigilant to sustain the effort at supporting environmental conservation and rehabilitation.
PART II: PUBLIC SECTOR INVESTMENT PROGRAMME 2013

Strategic Priority – Crime and Law and Order

259. A total of $727.8 million will be invested in projects and programmes geared towards achieving the objectives of the Strategic Priority of Crime and Law and Order.

Public Safety and Citizen Security

260. A total of $717.8 million will be allocated for undertaking projects and programmes that will enable national security agencies to better address the crime issues and engender a sense of security among citizens. The sum of $350.2 million will be sourced from the IDF and $367.6 million from the Consolidated Fund.

261. The Ministry of National Security will be provided with resources amounting to $403.8 million for investment in its various agencies engaged in the prevention and detection of crime and in maintaining law and order.

262. The IDB-assisted Citizen Security Programme will receive $30 million to continue with its programme of activities to reduce crime and violence in high risk areas which will be increased from 22 to 30. The planned programme for fiscal 2013 includes:

- initiation of a cease-fire intervention pilot project targeted at high risk groups
- the Pan Initiative involving pan camps
- establishment of youth-friendly spaces at 15 sites to provide a full range of affordable and accessible services to young people
- provision of assistance to the TTPS in refurbishing nine (9) police stations to accommodate Victim Support Units and in expanding the TTPS Fingerprint System
- continuation of the School-Based Violence Prevention Grants project
- continuation of community engagement projects in each of the 30 communities that include community outreach, sporting, family engagement and other micro projects
- implementation of a Public Education and Social Norms Campaign to influence behavior change and reduce violence
• implementation of the Institutional Strengthening of NGOs initiative to build
capacity in the group of NGOs assessed for collaboration with CSP

• continuation of assistance to Police Youth Clubs and provision of grants for
funding of police led community based micro projects

• facilitation of training and provision of furniture and equipment for Victim
Support Officers

263. Following the recent delivery of four (4) Medium Twin-Turbine Helicopters for
use by the Air Guard, $100 million will be utilized in 2013 to meet contractual
obligations related to maintenance of the Aircrafts and training of officers. An additional
$17 million will be provided for logistics for the helicopters. It is anticipated that the Air
Guard will utilize another $35.8 million to:

• construct buildings at Piarco Air Wing facility to cater for additional recruits

• purchase vehicles such as forklifts and crane trucks

• develop additional land at Air Guard Headquarters into a car park and parade
ground

• construct a hanger at Air Guard Base at Piarco

• complete tender procedures for procurement of one Light Fixed Wing
Utility/Trainer Aircraft

264. The Trinidad and Tobago Coast Guard will continue to invest in its physical
infrastructure and increase its fleet of vessels with an allocation of $48.2 million. Specificaly, the Coast Guard will:

• complete tender procedures and commence construction of Bachelors
Quarters and male and female Junior Rates dormitory, and upgrade of the
All Ranks Facility at Staubles Bay

• procure vehicles including a fuel truck and 4x4 wheel tractors

• construct perimeter fence and commence coastal erosion protection
measures at Galeota facilities

• complete tender procedures to initiate acquisition of four (4) high speed
interceptors, estimated to cost $84 million, to enable the provision of safe
and reliable surveillance and law enforcement capability in both open waters
and shallow waters along the coastline

• continue refurbishment work and install a tank water system at the Staubles
Bay facilities
• procure a communication system – Global Maritime Distress Safety System
• purchase furniture and furnishings for Officers’ Mess
• commence construction and upgrade work at Cedros Base
• upgrade the training facility at Chaguaramas Heliport and Hart’s Cut
• commence construction of an antenna tower at Morne St. Catherine
• continue electrical upgrade at Coast Guard facilities
• undertake preliminary work for the establishment of a Coast Guard base at Charlotteville, Tobago

265. The Trinidad and Tobago Regiment will receive an allocation of $46.4 million to undertake extensive construction and upgrade works at various camps. Construction of Warrant Officers’ and Sergeants’ Mess will commence at Camp Ogden, while the power distribution system at Camp Omega will be upgraded. At Camp Cumuto, construction of the Battalion Headquarters will commence and construction of the Warrant Officers’ and Sergeants’ Mess will continue. Also, preparatory work and completion of designs and procurement procedures for construction of kitchen facility and detention centre at Camp Cumuto are scheduled for fiscal 2013. A number of initiatives are to be undertaken at Regiment facilities at Teteron Barracks. These include:

• completion of designs for construction of a Band Room and Other Ranks Facility
• completion of designs and tenders procedures and commencement of construction of a training facility
• commencement of construction of Officer Cadet Facility, a Detention Centre and a Command Row to serve as self-contained living accommodation
• establishment of an Army Learning Centre

266. In Tobago, it is expected that construction of a dormitory and Detachment Headquarters will commence at Camp Signal Hill and refurbishment work will continue on other Regiment facilities.

267. In addition to the programme of work scheduled for the various Camps in 2013, funding will be allocated for infrastructure development activities in preparation for the establishment of Camps at La Romain, Felicity and Foress Park.

268. An allocation of $7 million will be made to improve Defence Force facilities in fiscal 2013. Preliminary work will commence for reconstruction of the Defence Force
Headquarters Administration Building. The total cost of the project is estimated at $163 million. The Defence Force Reserves facilities in Tobago and Granwood will also be upgraded. An additional $3 million will be used to procure vehicles and equipment for the Defence Force Headquarters and the Defence Force Engineering Corps.

269. A total of $56.5 million will be provided to upgrade and expand the physical facilities of the Trinidad and Tobago Fire Services. Construction of five (5) Fire Stations will commence in 2013; these are located at Arouca, Chaguaramas, San Fernando, Woodbrook and Mayaro. Fire Stations at Arouca and Couva will be refurbished and consultancy services will be procured for the redevelopment of the water distribution system in Port of Spain.

270. Another $16 million will be provided for the purchase and refurbishment of vehicles and procurement of equipment for the Fire Services. The funding will be used to make final payment for one (1) 4x4 Emergency Water Tender, and an initial payment for four (4) Breathing Apparatus and Charging Vehicles and four (4) Light Water Tenders. The allocation will also be used for refurbishment of Water Tenders.

271. The sum of $24.5 million will be invested in upgrading the facilities of the Trinidad and Tobago Prison Service and for purchase of vehicles and equipment as follows:

- improvement works to Convict Prison buildings at Port of Spain, Golden Grove and Carrera
- refurbishment of Food Services building at the Youth Training Centre
- upgrade of the electronic security system and Maximum Security Prison Complex
- purchase of vehicles and equipment including one (1) Water Tanker Truck, one (1) forklift, and protective gear for the Prison Officers including bullet-proof vests
- continuation of construction of Senior Officers’ Mess at Golden Grove Prison compound
- commencement of construction of Quarter No. 4 for senior officers at Golden Grove Prison Compound
- completion of construction of nursery at Women’s Prison, Golden Grove
- outfitting of the Emergency Response Unit at Golden Grove Prison with security equipment
Law Enforcement

272. The Trinidad and Tobago Police Service will receive the sum of $325.1 million to implement the planned programme of works that is in keeping with its goal to provide professional policing services. To this end, the TTPS will focus on upgrading and expanding its physical facilities and stock of vehicles, and on computerization and transformation of the Police Service through the 21st Century Policing Initiative.

273. A total of $256 million will be provided for construction of Police Stations and other facilities. Construction work will continue at Brasso, Arima, Maloney, Piarco, Cumuto, La Brea, Oropouche and Moruga Police Stations. Tender procedures will be completed for designs and commencement of construction of Stations at St. Clair, Besson St, Mathura, St. Joseph, Matelot, Manzanilla, Old Grange and Roxborough. Additionally, construction of new facilities, including eight (8) classrooms and a 200-bed dormitory, will commence at the Police Training Academy to accommodate new recruits, and preliminary work will be undertaken for construction of a new armoury and bunker. Also, a canine facility in Tobago will be established.

274. Other infrastructural works will be executed in fiscal 2013 at a cost of $40.1 million. These include:

- improvement works to Police Stations including relocation of cell block at Tunapuna; installation of ceiling at Toco and St. James; and upgrade of police facilities for continued roll-out of the 21st Century Policing Programme
- upgrade of the storm and sewer drain infrastructure and electrical system at the Police Training Academy
- construction of offices and main stores at Scarborough Police Station and upgrading of the Police Hospital
- upgrade of offices at Police Administration Building and roof repairs at Police Headquarters
- general refurbishment of the Police Commissioner’s Residence
- expansion of the Homicide Prevention Unit, Mounted Branch and the Community Policing Secretariat to accommodate additional offices

275. A total of $30 million will be provided for purchase of vehicles, equipment and furniture in 2013. Over 50 vehicles, including ambulances to cater for injured officers, will be procured. The TTPS will continue its project to install Closed Circuit Television cameras at Police facilities throughout Trinidad and Tobago, including Belmont, Mounted Branch, Homicide North and the Anti-corruption Unit.
276. The Transformation of the Police Service Programme will continue in 2013 with allocation of $5 million to conduct community relations involving schools and youth clubs, civilianization of the Police Service, and training of officers for roll-out of the 21st Century Policing plans. The 21st Century Policing Initiative involves the transformation of the Police Service to ensure effective and efficient response to the emerging demands of the 21st century.

277. A new initiative in the 2013 PSIP is the Programme Improvement in Law Enforcement for which $10 million is allocated. This involves implementation of the establishment of an Electronic Monitoring Programme with $7 million; and establishment of the Offender Management Programme with funding of $3 million.

278. An allocation of $1.9 million will be provided for the Programme Establishment of Municipal Police Units. This will facilitate:

- acquisition of Closed Circuit Television System at Point Fortin
- accommodation for the Inspector, additional space for housing prisoners and supply and installation of CCTV camera system at Chaguanas Borough Corporation Police Station
- procurement of breathalyzers, arms and ammunition and GPS for Sangre Grande
- procurement of communication devices and accommodation for officers at Mayaro/Rio Claro

Social Rehabilitation Services

279. An allocation of $14.2 million will be provided for facilities that house and provide rehabilitative services to former social offenders and drug abusers as follows:

- provision of financial assistance for upgrade of Halfway Houses for ex-prisoners owned by NGOs
- provision of financial assistance to “Vision On Mission” for the completion of Halfway House at Aripo
- completion of designs for the establishment of the Remand Facility for Young Female Offenders
- refurbishment of dormitories at the Piparo Substance Abuse and Rehabilitation Centre

280. The Support of Mediation Services Project will be provided with funding in the sum of $1.5 million for the establishment of a Centre in San Fernando.
**Strategic Priority – Agriculture and Food Security**

281. An appropriation of $423.2 million has been made for investment in the Agriculture Sector in fiscal year 2013.

**Agriculture**

282. The budget for investment in the Agriculture Sector for fiscal year 2013 is $423.2 million to be administered mainly by the Ministry of Food Production and the THA. This budgeted sum, sourced from the IDF ($312 million) and the Consolidated Fund ($111.2 million) will be used for land development for farmers, provision of irrigation systems and access roads, upgrade of fishing centers, development of the agriculture business and the continuation of scientific research and development into new agricultural technologies.

283. Development of agricultural land for use by farmers remains a key initiative of the Government in boosting agricultural production. In fiscal 2013, a total of $308.5 million, sourced from both the Consolidated Fund and the IDF, will fund the following projects:

- *Establishment of 15 Large Commercial Farms* in joint venture arrangements with private investors in order to reduce the shortfall in domestic food supply and provide the feedstock for the agro-processing sector

- *Accelerated Pond Construction* for the design and construction of irrigation ponds to provide on-farm water storage at agricultural food basket areas

- *Food Basket Road Programme* which involves the construction of roadways and bridges to facilitate easy access to and from agricultural holdings located in 69 major food basket areas in Trinidad

- *Survey and Sub-division of State Lands* to establish legal boundaries to state lands in the Regional Administration North Area involving approximately 280 plots of land

- *Establishment of Agricultural Settlements* by desilting irrigation/drainage channels, construction of cylinder crossings and providing access roads, drains, electricity, water and other physical infrastructure in various locations including Ramalal Street in Caroni and Streatham Lodge in St. George West

- *Sustainable Management of Agricultural Water* which allows for the installation of on-farm irrigation systems

284. Another $15 million will be spent in 2013 to rehabilitate approximately 10 km of agricultural access roads to boost agricultural settlements and market products.
285. The water management infrastructure will be improved through an injection of $15 million to install communal irrigation systems at the Moruga Food Crop Project (300 ha), Orange Grove Project (600 ha) and Edingurgh Food Crop Project (478 ha) under the Water Management and Flood Control Programme. The Programme will also include rehabilitation of farm ponds, development of water control structures and desilting of channels.

286. In addressing the business aspect of agriculture, the Ministry of Food Production will establish small scale packing houses in agricultural production clusters. This initiative will allow for the effective marketing of produce and provide adequate packing and processing facilities so that farmers can add value to their goods by packaging them in a timely manner for supply to various markets. In addition, a small ruminant commercial production facility at Mon Jaloux will be established to assist in improving the supply of locally grown forage in the short term. This facility will be equipped and staffed in 2013 and will serve as a pilot for other similar ventures. A total of $8 million will be allocated for these two initiatives.

287. Utilising the sum of $2 million, the Ministry will continue to set-up the Agriculture Ranger Squad to conduct praedial larceny surveillance duties in food producing areas. Praedial larceny acts as a disincentive to new investments in the Sector and is considered the chief operational constraint affecting the Sector via loss of income and the inability of farmers to recover their investment.

288. Government remains committed to developing the fisheries sub-sector which will be promoted through research in fish stocks and provision of facilities at fish centres to ensure compliance with international sanitary and environment standards. The sum of $28.6 million will be invested in:

- construction and upgrading of fishing facilities in Trinidad using materials appropriate for coastal infrastructure to provide basic amenities at fish landing sites with cold storage, washrooms, water storage, waste disposal, berthing, fish handling and boat, net and engine repair; 14 facilities are earmarked for construction/upgrade including La Brea and Matelot
- conducting research in the area of marine fisheries resources (shrimp and groundfish) to present guidelines for its management, and in the socio-economic assessment of the fisheries sub-sector
- strengthening the Fisheries Monitoring Surveillance and Enforcement Unit to manage and conserve the inshore coastal fisheries
- upgrading the fisheries management information systems under the Marine Fisheries Research Project
- developing an aquaculture policy and providing aquaculture training and extension support in communities
• improving the beaches and landing facilities in Tobago and constructing fishing centres at Delaford and Pigeon Point

• developing the Fishing Processing Industry through commercial aquaculture, training of fisherfolk, promotion of value added products and quality assurance and control

• upgrade of wholesale fish markets (Port of Spain, Orange Valley and Southern Wholesale) to HACCP standards

289. The Ministry of Food Production will continue to boost employment in the Agriculture Sector by encouraging young persons interested in agriculture and aspects of farm management, crop cultivation and livestock production to become engaged in commercial farming in an efficient, competitive and profitable manner. To this end, an allocation of $5 million will be provided for the continuation of the following Programmes:

• the Youth Apprenticeship Programme in Agriculture (YAPA) whereby participants between the ages of 18-25 years are exposed to technological knowledge and skills involved in the business of agriculture

• the Young Professionals in Agricultural Development and Mentoring Programme in collaboration with the University of the West Indies which allows tertiary level graduates to be mentored, on an annual basis, in primary production, agro-processing, agricultural academic development and professional skills

290. The Agriculture Sector has been identified as an area for development as part of the diversification thrust. Research and Development in the Sector is therefore integral to realizing this objective. In fiscal 2013, the sum of $17.65 million will fund Research and Development Projects, including:

• Enhancement of Artificial Breeding Service Capabilities and the Veterinary Diagnostic Laboratory

• Development of Demonstration Projects – Protected Agricultural Production (Green Houses) which is intended to demonstrate the economic benefits and potential increase in the supply of fresh produce using improved technologies

• Advancing Ecological Crop Management

• Livestock Improvement Programme

• Integrated Pest Management Strategies for Improved Crop Protection

• Strategies for Management and Control of Infectious Diseases
• Conservation and Preservation of Buffalypso
• Cost of Production Market Information and other surveys for major food tree
crops and livestock commodities
• Rehabilitation of the Cocoa Industry

291. Given the importance of Agriculture, in the effort to diversify and stabilise the
economy of Tobago, $28.3 million will be invested in the following projects:

• Improvements the Beaches and Landing Facilities, and Constructing Fishing
   Centres at Delaford and Pigeon Point
• Agricultural Access Roads, Tobago
• Commercial Tilapia/Prawn Production
• Commercial Land Crab Farming Project
• Establishment of Processing Facilities for Coconut, Bay leaf Oil and Pigeon
   Peas
• Establishment of Ago-processing Facilities
• Development of the Banana Industry
• Coconut Industry Rehabilitation
• Establishment of Root Crop Planting Material Repository, Lure Estate,
   Tobago
• Establishment of Sheep Semen Export facility
• Development of a Sheep Fattening Facility, Studley Park, Tobago
• Development of Home Garden Initiative
• Training in Post-harvest technology
Strategic Priority – Health Care Services and Hospitals

292. The sum of $662.2 million will be made available in fiscal 2013 for advancing projects and programmes geared towards improving health care services and hospital infrastructure and processes.

Health/HIV AIDS

293. In fiscal year 2013, a total of $449.1 million will be invested in the Health Sector through improvements in the physical infrastructure of public health facilities and in the delivery of health care services in Trinidad and Tobago.

294. A provision of $70 million is made for the re-commencement of construction of the National Oncology Centre at Mt. Hope which will serve as the main treatment centre for cancer in the country. The services which would be provided by the National Oncology Centre include Radiation Therapy, Chemotherapy and High-Dose Radiation (HDR) Brachytherapy.

295. An investment of $11 million will be made to facilitate an increase in the number of surgical procedures performed under the Adult Cardiac programme. Another $2.5 million will be used to finance procedures under the National Organ Transplant Programme.

296. The sum of $50 million will be provided for Physical Investments programme for the following activities:

- construction of a Paediatric Unit in Ward 8 at the Port of Spain General Hospital
- upgrade of the Labour Ward and construction of a new Mortuary Area at the San Fernando General Hospital
- major refurbishment of the Emergency Department at the San Fernando General Hospital
- construction of a Cardiology Department and installation of a Fire Suppression System at the Sangre Grande Hospital
- construction of an Operating Theatre and Pharmacy Building at the Sangre Grande Hospital
- construction of a Central Stores Unit for the North West Regional Health Authority
establishment of an 8-Bed Coronary Care Unit and 11-Bed Telemetry Unit at the Eric Williams Medical Sciences Complex

establishment of a Psychiatric Unit at the EWMSC

opening of two (2) new Wards at Building 18 and 20 at the EWMSC to increase bed capacity

297. In addition, IDF resources amounting to $155 million will facilitate:

- construction of the new Arima Hospital
- completion of construction of the Insect Vector Control Division Chemical Warehouse and Head Office Building

298. The Hospital Enhancement and Development Programme which focuses on the purchase of major equipment for health institutions owned by the Regional Health Authorities will receive an overall allocation of $40 million. The major purchases in fiscal year 2013 will include:

- equipment for the Radiology Department at the San Fernando General Hospital
- medical equipment for the Urology Theatre and equipment for the Mortuary at the San Fernando General Hospital
- replacement of the incinerator and a 16 Slice CT Scan for the San Fernando General Hospital
- an Advanced CT Scanner for the Adult Emergency Department and Orthopaedic equipment at the EWMSC
- medical equipment for the Accident and Emergency Department at the Sangre Grande Hospital
- medical equipment for the Sangre Grande Enhanced Health Centre
- equipment for implementation of a Patient Information Management System at the Sangre Grande Hospital

299. Another $20.0 million is provided for the purchase of a Magnetic Resonance Imaging Unit with Containerised Housing for the new Scarborough General Hospital.
Sport and Recreation

300. The focus on Sport and Recreation as a preventive measure for lifestyle diseases for citizens in general will continue in fiscal 2013. Therefore, an allocation of $206.0 million will be provided for the development of sport and recreation.

301. The sum of $30 million will be allocated for the completion of designs and the commencement of construction for six (6) national signature facilities as follows:

- 250m x 7m wood National Cycle Centre at a new site in Couva estimated at $255 million, with a 2,500 seating capacity in the cycling track configuration
- three (3) Multipurpose Sport and Indoor Facilities estimated to cost a total of $165 million that will cater for indoor and outdoor sporting games including badminton, basketball, netball, volleyball, gymnastics, tennis, soccer and cricket
- National Tennis Centre at Mt. Hope estimated to cost $140 million for which the designs will cater to the general public, VIP officials, the media, sports participants including players, coaches, judges, tennis training centre staff, event organizers, concession staff and operating/maintenance staff
- National Aquatic Centre at Couva estimated to cost $175 million which will be designed and equipped to host international swimming competitions

302. The nation’s five (5) stadia are in need of upgrade and refurbishment and the sum of $30 million will allow for installation of air conditioning and external lighting, plumbing and electrical works, painting, furniture joinery, ironmongery, upgrade of drainage system and perimeter fencing at the Hasely Crawford and Jean Pierre Complex, Mannie Ramjohn, Ato Boldon, Larry Gomes and Dwight Yorke Stadia.

303. Development of a Master Plan for Sport and Youth Facilities will determine a new strategic approach to facility planning, development and maintenance. An allocation of $3 million will facilitate commencement of activities including the conduct of a preliminary and inventory analysis of all existing facilities, and evaluations of the current systems, goals and objectives of the Sport and Youth Facilities Programme.

304. Upgrade works at five (5) of the former Caroni (1975) Limited Sport Facilities will commence with an allocation of $5 million as follows:

- upgrade of the Golf Course at Sevilla Club and Ste. Madeline Club and Golf Course
- upgrade of the plumbing and electrical systems at Woodford Lodge
• refurbishment of the Staff Club House at Gilbert Park and Dubisson Park

305. Under the Development and Upgrading of Recreational Grounds, Parks and Spaces Project, the sum of $50 million is allocated for construction of a car park and pavilion, grading and grassing, installation of lighting and plumbing and implementation of drainage works at Mayaro, Ojoe Road, Penal, India, Brian Lara, Northern and Carapo Recreation Grounds.

306. Additionally, funding in the amount of $15 million will be made available under the Project Upgrading of Corporation Grounds to re-construct the basketball court/indoor courts, repair the perimeter fencing and toilets, re-install sporting equipment and re-paint steel bleachers at the following grounds:

• Aranguez Recreation, Aranguez
• Postman Drive, Chaguanas
• Grand Slam, Point-a-Pierre
• Grande Rivere Recreation, Grande Rivere
• Mt. Dor, St. Joseph
• Knowles Street, Curepe
• George Village, Tableland
• Galaxy Gardens, Boys Lane Extension
• Michelle Samaroo, Carapo
• Surprise Ground, Tabaquite
• Springland Recreation, Tabaquite
• Lile Trace, Siparia
• Three Roads, Caroni
• Sapatay, Caroni

307. The upgrading of Yolande Pompey Recreation into a Sub-Regional Recreation Sport Complex estimated to cost $22 million will commence in 2013 with an allocation of $5 million. Activities to be undertaken include construction of roadway, drains, retaining wall, parking lot and hard courts; and installation of lighting, score boards and screens.
The Ministry will also undertake improvement works at other sporting venues. Improvement works at seven (7) Indoor Sporting Arenas will continue with a provision of $4 million to complete the following activities:

- upgrade of the tennis court and purchase of a machine to clean the hockey turf at Tacarigua
- repairing of the roof and upgrade of the electrical system at Pleasantville
- installation of lighting in the car park and air condition units in the cafeteria and conference room at Chaguana
- repainting of the facility and upgrading of the washrooms at Point Fortin
- replacement of the guttering, windows, doors and frames at St. Paul Street
- refurbishment of the restrooms and upgrade of the electrical system at Maloney
- replacement of windows and tiles in the auditorium and construction of a tank stand at Mayaro

In addition, an allocation of $3 million will be provided for the upgrade of the Ministry’s Swimming Pool facilities as follows:

- installation of lights on the hard courts and drive way and refurbishment of the pool deck at Diego Martin
- replacement of the hydraulic lift, repair of the pavilion roof, and installation of an intercom and air condition unit at Siparia
- completion of construction and outfitting of Sub-office building at Sangre Grande
- installation of a Public Address/Telecom system and repair of the pool deck at La Horquetta
- installation of signage and upgrade of the car park at Couva
- construction of chlorine room and ticket booth, and upgrade of the lighting system at Cocoyea

The sum of $2 million is provided for to meet preliminary cost associated with the start-up of a new initiative under the Ministry of Sport – the National Excellence in Sport for Trinidad and Tobago (NESTT) Programme. This Programme will target students, starting ECCE level all the way through to the tertiary level, as well as talented citizens. Through this Programme, our youth and promising athletes will have access to expert
Talent-identification Scouts, Certified Coaches, Mentors and Sport Psychologists, not only to build their athletic capacity, but create an all-round healthy and vibrant generation.
Strategic Priority – Economic Growth, Job Creation, Competiveness and Innovation

311. In fiscal year 2013, a total of $2,556.8 million will be invested in growing the economy, creating jobs, and fostering innovation and competitiveness.

Science, Research and Development

312. Science, Research and Development continues to be an area of emphasis to develop the country’s capability in innovation and competitiveness. In this regard, the sum of $44.3 million will be invested in the area of Science, Research and Development in fiscal year 2013. NIHERST will expend funds in the following projects:

- *Sci-TechKnoFest* which will focus on the conduct of Community Science weeks throughout the country along with other science exhibitions
- *Development of a National Innovation System*
- *Research and Development Foresighting* which involves the study on jobs for future growth, foresight updates, and assistance to promote commercialization strategy for foresight best bets
- *Exhibitions on the Environment* which includes the expansion of the current programme to support education and awareness, and demo projects in additional schools regarding the benefits of renewable energy solutions and rainwater harvesting
- Presentation of *Inventors and Innovators Award/Prime Minister’s Award for Innovation and Invention* and *NIHERST President’s Award for Excellence in Science, Teaching, Research and Development*
- *Community Centred Design and Innovation (COMDESI)* involving the launch and conduct of 2013 formation programme for secondary students on community-centred design and innovation

313. Additionally, $1 million will facilitate the collaboration of NISTADS and NIHERST in staging a conference on Science and Technology. The establishment of a science city will also be pursued by NIHERST with a $10 million allocation to begin construction of the National Science Centre.

314. The sum of $10 million will also be provided for the Innovation Financing Facility. The Facility, which is managed by NEDCO, will be used to:

- support innovative projects and programmes emanating from the second *i2i* (idea 2 innovation) competition
• engage partners to provide technical assistance during the implementation process
• support innovative ideas in areas such as Intellectual Property Investigation and document preparation, Export Regulatory and Standards compliance
• conduct a series of workshops to build business skills

Economic Restructuring and Transformation

315. Transforming the economy of Trinidad and Tobago necessarily involves restructuring and diversifying the production base for sustained growth and development. To this end, Government will invest $94.7 million, sourced both from the IDF and Consolidated Fund, to support industrial initiatives and business development.

316. One of the strategies for transforming the economy is the development of new Growth Centres in Central, the South Western Peninsula, East Port of Spain and the North Coast in Trinidad and the North Eastern Region of Tobago. It is intended that each growth centre will focus on developing a different cluster of business/industry. The sum of $30 million will be provided in 2013 to commence projects relating to the development of these Centers. Complimentary to the Growth Centre initiative is the development of the Invader’s Bay Waterfront at Chaguaramas to encourage investors in the area. The sum of $20 million will be provided for this initiative which allows for the commencement of infrastructural work at the Bay.

317. Another aspect of the diversification strategy is the development of the Creative Industry for which $15 million will be appropriated in support of the Film, Entertainment and Fashion Industries. Financial support will be given to the Creative Industries Company (formerly the Trinidad and Tobago Film Company) to continue promoting the local Film Industry with emphasis on feature film programmes, film familiarisation tours, provision of film incentives, hosting of film festivals and execution of the Production Assistance and Script Development Programme.

318. Financial assistance will also be provided for the Entertainment Industry to assist in developing six areas of the entertainment industry - music, dance, theatre, carnival, steelpan and visual arts, excluding film. The financial support will be used to promote local entertainment at international trade fairs, festivals and special events; continue the development of the website for revenue generating purposes; market local products; and provide training in business for the Entertainment Sector.

319. The sum of $2 million will be provided to conduct research, including stakeholder consultation, into the local fashion industry and prepare a strategic plan on the way forward for the development of the Sector.

320. In addition to supporting the Creative Industries, the Food and Beverage Industry will also benefit from an injection of $2 million in 2013 to allow for food safety training
for HACCP compliance and participation in domestic, regional and international food and beverage trade shows and exhibitions.

321. Several projects will continue in fiscal 2013 aimed at facilitating business and industry, and promoting the diversification effort in Tobago. These projects include:

- Enterprise Development
- Business Incubator Programme
- Establishment of Fish Processing Company of Tobago
- Enterprise Assistance Grant Programme and the Enterprise Assistance Fund

322. Apart from these projects, North-east Tobago has been named home to one of the five (5) Growth Centres which have been earmarked for the creation of new economic spaces over the medium-term. This region of Tobago, including Speyside and Charlotteville Bay, will be developed for tourism with a difference which will involve the development of the diving industry, community events, agriculture and horticulture.

323. Government will continue to promote and strengthen the Services Industry using the expertise of the Trinidad and Tobago Coalition of Services Industries. The Coalition will utilize $2 million to undertake educational/promotional activities relating to the Services Sector, build capacity among its membership; host trade missions; encourage the adoption of international operating standards within the Services Industry; and develop business for the Sector with the goal of increased exports generated by the Industry.

324. Government continues to focus on developing local businesses for which $21.7 million will be allocated. The BDC will continue to assist businesses in increasing productivity and market share through adoption of Green Manufacturing Practices, international standards, innovative business practices and ICT use among targeted local businesses, as well as through promotion of research and development.

325. Creating the foundation for the growth of industry is one side of the development thrust. The other necessary aspect is the promotion of investment for which $8 million will be provided in fiscal 2013. Promotional activities will be undertaken by eTeck using the invesTT brand to publicize internationally Trinidad and Tobago’s business offering as a location for investment and as a source of high quality goods and services in the non-energy sector.

326. In addition to the foregoing initiatives, support in the form of $16 million will be provided to enable competitive business in Trinidad and Tobago as part of the agreement between the Government and the European Commission under the 10th EDF. It is expected that such support will, in part, lead to the economic transition of the country to a modern and sustainable economy that is less dependent on the oil and gas sector. The allocation will be used, in part, to develop the Industrial Policy of Trinidad and Tobago.
and the National Services Industry Strategy and assist in the upgrade of the Single Electronic Window (SEW).

327. An integral part of the development strategy is the promotion of trade. Trade promotion activities will therefore continue in fiscal 2013 with funding in the amount of $8 million to conduct market surveys for identifying potential export markets, support local industries in mounting trade missions/fairs and trade shows internationally, strengthen the trade institutional infrastructure by removing technical barriers to trade, and provide a line credit to local manufacturers exporting to the Cuban market.

328. Implementation of the SEW will continue into fiscal 2013 with $20 million of IDF resources. Activities will include:

- development of e-services, Companies Registry Backend System and Maritime Services Division Arrivals/Departure and e-Visa System
- continuation of management services at a contracted cost of $12.2 million
- maintenance and support services for the SEW

Manufacturing

329. Diversification of the economy remains at the forefront of Government’s agenda for development and transformation of the Trinidad and Tobago economy. Development of industry in the non-energy manufacturing sector is an important aspect of the diversification efforts. To this end, an allocation of $114.5 million, sourced from both the IDF and the Consolidated Fund, will be provided to continue several initiatives aimed at developing industry in Trinidad. These initiatives include:

- completion of construction of the Flagship Building at Wallerfield Industrial and Technology Park (Tamana InTech Park). In 2013, eTeck, the implementing agency, will engage the private sector to develop additional spaces at the Park for leasing through the public-private partnership arrangement
- completion of remedial work at Debe Industrial Park, and award of contract and commencement of construction of four (4) factory shells at the Diamond Vale Industrial Park to accommodate businesses which were destroyed by fire in February 2011
- continuation of promotion of the Tamana InTech Park for tenancy by branding and marketing the Park through local and international advertisements
330. The Cove Estate is an integral ingredient in the diversification thrust of Trinidad and Tobago. This Estate, together with the five (5) Growth Centres, the Tamana Intech Park and Invaders Bay, Chaguaramas will all make a decisive impact on the country’s economic growth and development. Already, the first tenant at the Cove Eco-industrial Park was named in July 2012, making it an active business centre. Minor completion work will continue in 2013.

331. As Trinidad and Tobago seeks to internationalize its manufacturing sector, the role of the Trinidad and Tobago Bureau of Standards (TTBS) will become more critical in ensuring that the infrastructure for upholding standards and conformity assessment in industry is properly developed and accessible. The sum of $6.5 million will be provided for upgrading and equipping of the TTBS as well as for accreditation of its laboratories. Refurbishment work on the TTBS buildings will continue; testing materials and equipment will be procured to determine reliability of weights and measurement apparatus as well as the safety and performance of electrical products and construction goods; and development of the national quality infrastructure including a national quality policy will be advanced.

**Tourism**

332. An overall allocation of $60.6 million is appropriated for use by the Ministry of Tourism, its agency - the Tourism Development Company, the Municipal Corporations and the THA for continuation of developmental works in the Tourism Sector. The focus will be on product enhancement, service delivery, safety and security, and physical upgrade.

333. The Ministry of Tourism will receive an allocation of $5.2 million, to continue improvement of lifeguard facilities and services, establishment of the Sugar Heritage Museum and Amerindian Village in Arima, and completion of the eco-tourism development project in Valencia.

334. The Tourism Development Company will continue its efforts to ensure Trinidad and Tobago improves its position as a world class tourism destination for which an allocation of $17.6 million will be provided in 2013. Main activities will include:

- promotion of services of the Trinidad and Tobago Convention Bureau to increase international awareness of T&T as a MICE destination
- re-imbursement of 25 percent to a maximum of $12,500 per room to hoteliers as an incentive for the upgrade of hotel and guestroom stock in Trinidad
- upgrade of Ariapita Avenue into a premier destination for entertainment, dining and shopping in a safe, clean and secure environment
• continuation of the STAR programme through the National Tourism Quality Service Improvement Programme

• implementation of the OAS/USAID Caribbean Small Tourism Enterprise Projects to provide technical advice to small tourism operators and develop human resource involved in the Industry

• development of national tourism standards, certification of tourism operators and conduct of the Environmental Conservation-Green Globe 21 awareness campaign

• visitor safety and security

• upgrade of beaches and sites and attractions at Maracas, Las Cuevas, Manzanilla, Vessigny and enhancement of the La Brea Pitch Lake

• initiation of the Penal/Debe Doubles Pavilion project

335. The Municipal Corporations of Pt. Fortin, Chaguanas, Couva, Mayaro, Siparia and Penal/Debe will undertake tourism projects in these areas through the Local Government Tourism Programme with an overall allocation of $2 million.

336. The THA will receive $11 million to continue development of the tourism sector in Tobago through the Improvement in Basic Tourism Infrastructure Programme. Key projects include: upgrade of Fort King George Heritage Park, Store Bay and Mt. Irvine Beach Facilities, and the TTHTI Tobago Campus; the Scarborough Beautification programme; construction of lifeguard towers; and restoration of historical sites.

337. In fiscal year 2013, the Chaguaramas Development Authority will receive the sum of $20.3 million to pursue several of its capital programmes. Another phase of construction of an additional 3,000 ft. of Broadwalk (Phase II) will commence, extending in an easterly direction towards the Tembladora area with funding of $5 million. Other initiatives to be pursued include:

• upgrade of sewerage facilities and recreational spaces and establishment of additional restroom facilities at Chagville Beach area

• continuation of refurbishment works to the CDA Administration Building comprising replacement of windows, roof repairs and general painting

• procurement of consultancy services to facilitate negotiations and contract execution for a joint venture initiative for the Chaguaramas Convention Centre

• minor upgrade works to the existing public restroom facilities on the Peninsula
Industrial Development

338. Two (2) million dollars will be provided for the continuation of non-petroleum initiatives aimed at developing globally competitive domestic Maritime, Yachting and Printing and Packaging Industries. In respect of the Maritime Industry, focus will continue on the development of four (4) key strategic areas - ship building, marine construction, ship ownership and transhipment - to produce economically viable and competitive industries. Improvement in the legislative and regulatory environment will also be pursued.

339. The implementation of projects outlined in the Strategic Plan for the Development of the Yachting Industry will continue to be overseen by the Yachting Steering Committee. These projects involve research and development, competitive analysis and economic impact assessments, and comprehensive promotion through marketing and attendance at trade fairs.

340. Efforts to enhance the competitiveness of the Printing and Packaging Industry (PPI) will continue to be pursued by the Business Development Company Limited. Focus will continue on the development of alliances for cooperation, implementation of the competitive programme, and market research and development.

Energy/Renewable Energy Alternatives

341. The development, construction, operation and management of industrial estates, ports and marine infrastructure will continue to be undertaken by the NEC in fiscal 2013. The development of these ports and industrial estates are geared to providing the necessary infrastructure for attracting investment in the upstream and downstream energy industries.

342. The NEC will receive IDF resources totaling $265 million to undertake development work at Galeota Port and preliminary works at Savonetta Pier 5, the Point Lisas North Port as well as the Point Lisas South and East Ports. Preliminary work will also commence at the Point Lisas North Industrial Estate and the Point Lisas South and East Industrial Estates. Activities will include:

- commencement of detailed design, Environmental Impact Assessment studies to obtain CEC, stakeholder communication and surveying works for the Point Lisas North Industrial Estate and the Point Lisas South and East Industrial Estate
- dredging, land reclamation and port facilities construction at the Galeota Port
• commencement of Port Feasibility Study, Environmental Impact Assessment studies and final designs for the Point Lisas Port, Savonetta Pier 5 and Point Lisas South and East Ports

343. The National Gas Company will receive IDF resources of $153 million to continue construction of the multifuel pipeline. This initiative, which is projected to be completed in March 2013, will consist of a ten (10) inch diameter multi-product pipeline from Pointe-a-Pierre to the Blue River Interchange, Caroni and another eight (8) inch pipeline to Piarco. It will facilitate security of supply, reduce transport by roadway tankers and also replace NP’s obsolete ocean tankers and aged fuel loading gantries at Sea Lots and Pointe-a-Pierre. Activities planned for completion in fiscal 2013 include:

• completion of infrastructure, electrical and instrumentation work and landscaping at storage facilities at Caroni

• completion of infrastructure works and installation of electrical and instrumentation at Petrotrin West Refinery

• completion of all mechanical and electrical works at Piarco aviation fuel storage facility

344. In addition, the Ministry of Energy and Energy Affairs will continue in 2013 to spearhead the Government’s initiative towards the development of renewable energy and energy efficiency in the country. These initiatives, which seek to foster the development
of green designs and technologies, will involve pilot projects utilizing solar power water heating and photo voltaic exterior lighting at selected community centres and secondary schools. Furthermore, a wind resource assessment programme will also be developed to predict expected energy yields to determine the economic viability of harnessing wind energy in the country. The sum of $7 will be allocated for these works as well as the following:

- conduct of training workshops on renewable energy technology for stakeholders
- procurement of equipment and introduction of renewable energy and energy efficiency technologies at 15 community centres and 25 secondary schools (including 3 of each in Tobago)
- commencement of a consultancy on a National Wind Resource Assessment Programme

345. The programme of construction and upgrade to service stations undertaken by the National Petroleum Company will be allocated the sum of $9 million for fiscal 2013 from the Consolidated Fund. This allocation will be utilized for the completion of construction of a service station in Roxborough, Tobago.

**Electricity**

346. For Fiscal 2013, the Electricity Programme will continue with lighting of parks and recreation grounds; street lighting; illumination of public spaces, the grounds of Regional Health Authorities and police station compounds; and the development of disaster preparedness initiatives by T&TEC.

347. The National Street Lighting Programme, with an allocation of $7 million, will continue to focus on the installation of streetlights in new housing developments, and upgrades and lighting of main roads for safety and security. For enhanced illumination, the 150W units will continue to be upgraded with the 250W high pressure sodium units and additional poles will be erected in areas where needed. In order to reduce the incidence of streetlights being vandalized in certain areas, T&TEC will continue to install high impact resistant/polycarbonate units.

348. The Ministry of Public Utilities in conjunction with Municipal Corporations and THA will continue with the identification of parks, recreation grounds and public spaces that require lighting facilities which could impact on fostering greater socialization and more participation in healthy outdoor activities. An overall sum of $7 million is budgeted for fiscal 2013 to carry out activities in these areas and priority will be given where surveys and design plans have been completed.
349. In addition, resources totaling $6 million will be provided in fiscal 2013 for the continuation of illumination of RHA facilities and compounds of police stations; and for disaster preparedness activities at T&TEC.

350. Efficiently and effectively producing and moving bulk power from the generating sites to the load centres is critical to the commercial, industrial and residential development of the country. The generation capacity requirement to meet projected growth in load demand is forecasted to increase from 1,400 MW to 3,000 MW. In this regard, T&TEC will receive the sum of $40 million in fiscal 2013 to carry out work on the expansion of the electricity transmission and sub transmission systems and towards the establishment and upgrade of substations. Other works planned for fiscal year 2013 include:

- installation of Sealots/Gateway 132kV Cable Circuit
- construction of St. James 33kV Substation
- construction of Gateway 132/33kV Substation
- upgrade of Pinto Road 66kV Substation

351. A sum of $0.9 million will be disbursed to the Tobago House of Assembly in fiscal 2013 for implementing the Street Lighting Programme and the Programme for Rural Electrification. The Street Lighting Programme will continue to target those communities and major roadways throughout the island while the Rural Electrification Programme will continue to supply electricity to selected rural areas in Tobago.

The Arts and Multiculturalism

352. Development of the diverse art forms and multiculture of Trinidad and Tobago will continue as a means to transform the economy. Focus will be placed on upgrading the existing facilities that are used to showcase and promote our culture and heritage, as well as on the construction of new facilities.

353. Refurbishment of Queen’s Hall will continue with an allocation of $2 million. Focus in fiscal 2013 will be on the revitalisation of existing facilities and equipment. Activities will include:

- purchase and installation of one (1) dual 130-ton circuit chiller
- construction of covering for the outdoor courtyard
- installation of dressing/bathroom facilities backstage for physically challenged performers
- construction of covering for the backstage loading dock
conversion of two (2) 40 feet containers to usable space

354. The restoration and rehabilitation of the buildings on Nelson Island will continue with and allocation of $2 million. A National Heritage Site is to be established and a solar power electricity system is to be installed to provide an electricity supply for the Island.

355. Focus will also be placed on upgrading the country’s museums. In this regard, the sum of $7 million will be made available to continue the upgrade of museums, including:

- restoration of the National Museum Building and modernization of exhibits
- completion of renovation of the Old Magistrate’s Quarters at La Brea which is earmarked for the La Brea Museum
- commencement of upgrade to the Museum of the City of Port of Spain and restoration of the Hummingbird Bird II Outdoor Maritime Exhibit
- restoration of the Sugar Museum at Sevilla House, Couva
- completion of phase II of the Virtual Museum and commencement of digital cataloguing of the National Museum’s entire collection

356. An additional sum of $9 million will be provided for construction and upgrade of cultural facilities in fiscal 2013. The planned programme of works include:

- re-commencement of construction of the Pan Trinbago Headquarters located at Orange Grove, Tacarigua with an allocation of $7 million
- preparation of designs for the construction of a Pan Chroming Facility to be located at Trincity with funding of $0.5 million
- commencement of preliminary works for the construction of the TUFO Convalescence Home for Calypsonians at the La Reunion Estate in Caparo with an allocation of $0.5 million. This three-story, state of the art centre will provide nursing and supportive care to patients (i.e. members of the Calypso fraternity) who have been discharged from the hospital and are without support systems to care for them at their homes
- commencement of renovation of Naparima Bowl with an allocation of $1 million

357. Investment in the Cultural Industry will amount to $3.5 million in fiscal year 2013. This sum is provided for a baseline survey of the local cultural industry; and a gap analysis and needs assessment will be undertaken to facilitate development of the local cultural industry. The ‘Music School in the Pan Yard’ initiative will continue in its thrust
to enhance the professional potential of musicians by providing training in music literacy. Pan camps will be conducted at 20 venues throughout the country; and launch of the ‘Mentoring of the Masters’ programme is expected to start in fiscal 2013. The main objective of the programme is to facilitate knowledge transfer from esteemed pan practitioners to upcoming artists.

Water Security

358. The Water and Sewerage Authority will receive an allocation of $195.4 million to continue initiatives to improve the delivery and sustainability of its water supply and support new improvements in the wastewater services to customers throughout Trinidad and Tobago.

359. Further upgrading of water distribution systems will commence with funding in the amount of $37.7 million. Projects that commenced in fiscal year 2012 at Acono, Biche, Mayaro, El Socorro and Valsayn Plants to facilitate improvement in plant operations and final water quality will continue in fiscal 2013. Additional work that will be undertaken at new areas to advance this initiative include:

- refurbishment of Granville Water works
- acquisition of land and preparation of designs for a new Clear Well complete with pumping units
- construction of a service reservoir at Mayaro

360. To assist the Authority in providing an adequate service to its customers, efforts will be made to reduce the treated water lost through leakages. In this regard, an allocation of $20 million will be provided from the IDF for the replacement of high-leakage mains along Old Hollis main, Navet transmission line (a continuation of the Navet Trunk Main replacement) and Naparima Mayaro Road. Another initiative to reduce leakage, increase transmission capacity and provide network redundancy will receive a provision of $50 million. Associated works will include the design and installation of two (2) km of pipelines for interconnection with the Caroni Water Treatment Plant and the San Fernando Booster. An additional $108.6 million is also budgeted for water supply projects. These include:

- the upgrade of south west and south east transmission systems
- upgrade of transmission mains along the Southern Main Road to St Mary’s Junction
- refurbishment works to Water Treatment Plants to improve plant operation and final water quality at North Oropouche, Hollis Water Works and Petrotrin-Guayaguayare
• priority pipeline installation – Santa Cruz
• construction of Vessigny Service Reservoir

361. Local Government Authorities will also undertake water main installation projects in Arima, Couva, Diego Martin, Pt. Fortin, Sangre Grande and Princes Town. The overall allocation for this activity is $1.6 million.

362. In Tobago, the programme of works to desilt and rehabilitate the Hillsborough Dam to increase the storage capacity of the reservoir will continue with a provision of $10 million. A further $10 million is provided for the upgrade of distributions systems in Tobago. The under-mentioned activities aimed at improving plant operations will be provided $4 million to be utilized for:

• upgrade of existing intake and installation of instrumentation for flow measurement and monitoring at the Charlotteville Water Treatment Plant
• construction/refurbishment of filters at Courland Water Treatment plant

Sewerage

363. In continuance of the Authority’s objective to improve the efficiency of sewerage plant operations and effluent quality and prevent pollution of our local water courses, a provision of $49 million will be made available to expedite related projects in Trinidad and Tobago. The IDB-assisted Programme Improvement of Trinidad and Tobago Wastewater Systems will be implemented in fiscal year 2013 with a provision of $25 million. The total estimated cost of the Programme is US$50 million (TT$321.75 million). The focus of the Programme will be the rehabilitation/expansion of private Wastewater Treatment Plants in the Maloney, San Fernando and Chaguanas Catchment areas geared towards modernising wastewater facilities to treat domestic waste. Additionally, the sum of $24 million will enable implementation of related projects that will realize improvements to sewerage systems. These projects include:

• Rehabilitation of Mt. Hope Lift Station
• Consultancy Services to Improve Wastewater Services at Scarborough Waste Water Treatment Plant
• Consultancy Service for Sewer Collection System in the Malabar South Catchment
• Design and Construction of Beetham Sludge Management System
• South West Sewerage Upgrade
Roads and Bridges

364. In fiscal 2013, the sum of $886 million will be invested in the continued enhancement and expansion of the roads and bridges network in Trinidad and Tobago.

365. The National Highway Programme will receive $54 million for the completion of road rehabilitative and bridge reconstruction works throughout Trinidad and Tobago.

366. Package C of the Interchange at the intersection of the Churchill Roosevelt and Uriah Butler Highways will continue with an allocation of $280 million. Among the works to be undertaken include the construction of approach ramps and embankment, widening of the St. Joseph and San Juan River bridges; and infrastructure works on the westbound and eastbound sides of the Churchill Roosevelt Highway and at Bamboo No. 3.

367. The sum of $300 million is budgeted for the Road Construction and Major Road Rehabilitation Programme which involves implementation of traffic management measures, creation of alternative access routes, rehabilitation of roads, repairs to major landslips and reconstruction and repairs to bridges.

368. The Ministry of Works and Infrastructure will implement other road projects with an allocation of $50 million. Project activities relate to:
- commencement of the Bridges Reconstruction and Landslips Repair Programmes
- redefinition of highway reserves
- continuation of feasibility studies and engineering designs for Port of Spain Northern Valleys Link Road

369. Additionally, the Ministry of Local Government will receive $103 million for the purchase of bailey bridges; restoration of landslips and bridges; and rehabilitative works on local roads and bridges in all regional corporations.

370. The sum of $73 million will be appropriated for the Tobago House of Assembly to:

- complete the rehabilitation of the Claude Noel Highway
- continue upgrade and development of a link road between Patience Hill and Plymouth
- carry out major upgrade and improvements on secondary roads throughout Tobago
- construct retaining walls and drainage works on several roads
- re-construct bridges

Transportation

371. A total of $123.7 million will be made available for investments in the area of transportation in fiscal 2013 to be administered by the Ministry of Transport and its implementing agencies. This sum will be used to improve the infrastructure and processes in air, land and sea transport as well as to reduce the accidents/fatalities on the nation’s roads.

372. The Vehicle Management Company of Trinidad and Tobago (VMCOTT) will utilize the sum of $11 million for continuation of improvement works at its facilities in San Fernando, Tobago and Beetham. Development of an information system and a GPS tracking and camera surveillance system will also be financed from this allocation.

373. The Airports Authority of Trinidad and Tobago will continue improvement works at both Piarco and the ANR Robinson (Crown Point) International Airports utilizing a sum of $33.2 million. Activities planned include: upgrade of the landside transit mall; repairs to perimeter roadway and fence line at Piarco; and construction of security base and training facility as well as an engineering and maintenance building.
374. The Public Transport Services Corporation will utilise $42.5 million to improve the efficiency of its service delivery. Funds will be expended to refurbish work areas at the PTSC compound, improve bus shelters, develop passenger facilities at Arima and Rio Claro and ensure that operating infrastructure is OSH Act compliant. Additionally, $20 million will be dedicated towards the purchase of new buses to improve the frequency of delivery along routes.

375. The area of sea transport will receive a total sum of $34 million. This includes the sum of $20 million provided to upgrade facilities at the Port of Port of Spain; $8 million to demolish Shed 9 to create more space for container storage; $1 million for the establishment of a vessel traffic management system; and $5 million to refurbish and upgrade beacons at various points along the coast of Trinidad and Tobago.

376. In an effort to reduce road fatalities, the sum of $2 million will be made available to the Trinidad and Tobago National Road Safety Council to educate the public on road safety by conducting a public outreach programme.

**Drainage**

377. An investment of $204.5 million will be made in 2013 to assist in controlling flooding in low lying areas in Trinidad and Tobago. The major infrastructure works in fiscal year 2013 will include the construction of reinforced walling and paving of watercourses and continuation of coastal studies.

378. The sum of $50 million will be provided through the IDF for the continuation of the National Programme for the Upgrade of Drainage Channels. Work scheduled to be undertaken include:

- commencement of improvements works at the San Juan, Arima, La Quesa River, Cascade, St Ann’s and the Mausica Rivers

- re-commencement of improvement works at the Blackman Ravine, Tacarigua River and Tunapuna River

379. The sum of $16 million will allow for the commencement of the North West Peninsula and South Oropouche River Basin Study and the Mayaro Coastal Studies.

380. Under the **Major River Clearing Programme**, work will commence on the Marabella River, Soledad River and the upgrade of drainage structures in Caroni Irrigation Area with an allocation of $13.8 million. Several drainage rehabilitation projects will be undertaken under the **Infrastructure Rehabilitation and Flood Mitigation Programme** with an allocation of $18.6 million. The related projects include the **Dunderhill Ravine Improvement** project to be executed in Arouca; the **Diana River Improvement** project in Central Trinidad; and the **Santa Cruz River Flood Reduction** project.
381. An allocation of $20 million from the IDF will facilitate the continuation of the Flood Mitigation and Erosion Control Programme. The Programme comprises:

- the El Dorado Main Drain Flood Reduction and the Blackman Ravine Flood Reduction Projects
- the North Manzanilla Seawall Project and Betham Area Dewatering Project
- the Cap-de-Ville Coastal Protection Project

382. In addition, the sum of $55 million will be provided for the drainage and irrigation programmes implemented by the Regional Corporations under the Ministry of Local Government. These activities will include the construction of box drains and other structures in local communities throughout Trinidad.

Information Technology and Infrastructure

383. The improvement of the information technology infrastructure of the Public Service will continue with an allocation of $136.9 million to the Public Sector Reform Computerization Programme. Activities scheduled to continue in 2013 include:

- procurement of servers and other hardware, an enterprise resource planning core solution and Biometric Cards for the establishment of an integrated social enterprise management system
- procurement of a Laboratory Integrated Management System, an Electronic Document Management System, three (3) high performance scanners and a barcode scanner at the Ministry of Justice; and upgrade of the network at the Forensic Science Centre
- acquisition of hardware, upgrade of network infrastructure, server rooms, automated fingerprinting system, interrogator system, Firearms Management System, Versadex Upgrade for the Police Service; and network security and the expansion of the police network
- upgrade of Gentax Server and Communications Infrastructure in the South Office, and Gentax SAN Infrastructure and Backup Infrastructure at the Head Office, Ministry of Finance
- upgrade of ICT infrastructure, design and installation of Data Voice Networking infrastructure and setting up of video conferencing facilities at the Ministry of Sport

384. An allocation of $3.8 million for the Computerization Programme in Tobago will allow for the continuation of the Secondary School Computerization Programme, the
networking of the Divisions of Finance, Planning, Education Youth Affairs and Sports as well as the computerization and networking of the Ministry of Tobago Affairs.

385. For fiscal 2013, the sum of $25 million will facilitate the continued implementation of the ICT programme. One of the initiatives to be rolled-out and deployed is a ttconnect High Availability Solution and Secondary Portal which will result in a 99.99 percent ttconnect Portal uptime resilient upgraded solution replicated at a secondary location with automatic failover.

386. Another initiative, STAR.TT: Closing the Digital Gap, will in fiscal 2013 target a wide cross-section of citizens and groups including young people, the differently-abled, the elderly and persons living in remote/rural and vulnerable communities. This Programme will take the form of a collaborative approach where Government, Academia, Business, Community and individuals can get involved and use technology to help make a difference. A volunteerism drive and a mentorship programme will be implemented, and initiatives that encourage the corporate sector to take on social responsibility projects and partner with academia and government to use ICT as a catalyst for social transformation will be undertaken.

387. In fiscal 2013, Government can legally begin accepting electronic payments given that the Exchequer and Audit (Amendment) Bill, 2011 – which should come into law in 2013, provides for payments into and issues out of the Exchequer Account. It also provides for payments of other public moneys howsoever held, by means of electronic funds transfer.

Communication

388. The Trinidad and Tobago Postal Corporation will receive $33 million in 2013 to further the goal of the improvement of postal services to all of its clients through the following activities:

- refurbishment of 11 retail and delivery offices
- CCTV and burglar proofing installation at 54 delivery and retail network locations
- implementation of an electronic time and attendance monitoring system
- purchase of hardware and software for the implementation of an electronic records management system

Box 4

STAR.TT seeks to empower citizens to use Information and Communication Technology (ICT) to improve their everyday lives. STAR.TT focuses on equipping marginalised and vulnerable groups in society with the digital tools and skills necessary to make the most of the opportunities available in today’s world.
Foreign Policy and Trade Relations

389. In keeping with Government’s objective to strengthen and expand its foreign network and foster sustainable trade relations, the sum of $23.5 million will be provided in 2013 for upgrade and refurbishment of buildings occupied by Missions abroad. Renovations will continue at the Ambassador’s residence and Chancery and three (3) official properties in Washington D.C.; the Ambassador’s Residence, P.R.U.N., New York; Consul General’s Residence, New York; Ambassador's Residence, Caracas; Chancery and Residence in Ottawa, Canada; and Consul General’s Residence in Toronto, Canada.

390. A new initiative, construction of Chancery in New Delhi, India, will commence. Other major initiatives include:

- designs for reconstruction of the Government-owned residence of the First Secretary at Lord Nelson Way, Jamaica
- designs and construction of the Official Residence of the High Commissioner at Kingston, Jamaica
- retrofitting of two housing units located in San Jose, Costa Rica
- construction of Residence for the High Commissioner to Abuja, Nigeria, on property donated by the Nigerian Government
- refurbishment and upgrade works to the Chancery in Pretoria, South Africa
- variations to refurbishment works at the Ambassador’s Residence in Brussels, Belgium
- refurbishment of Ambassador’s Residence in Geneva
- designs by local architects for construction of the Embassy in Brasilia, Brazil
Strategic Priority – Poverty Reduction and Human Capital Development

391. The sum of $2,561.4 million has been appropriated for reducing poverty and developing our human capital in fiscal year 2013.

Early Childhood Education

392. A major component of the IBD-assisted Seamless Education System (SES) Programme is the construction of 50 ECCE centres. The Ministry of Education, which is the executing agency for the Programme, will complete construction on 20 ECCE centres which began in 2012; while construction of another four (4) will commence in 2013. These Centres will be located at California, Fyzabad, La Brea and Siparia. In addition, consulting services for the development of an overall strategy for ECCE will be procured in 2013. The SES will receive total funding in the amount of $45 million.

393. Refurbishment of ECCE centres and procurement of furniture and equipment will continue in 2013 with an allocation of $5.5 million.

394. In Tobago, the Early Childhood Care Programme will be advanced with investments totaling $4.3 million for extension and improvement to ECCE Centres and establishment of an Early Childhood Care and Education Unit.

Primary Education

395. In fiscal 2013, $333 million from the IDF will be invested in upgrading and expanding the stock of primary schools to provide better accommodation for students and teachers and cater for the expanded curriculum. This sum will advance the Primary Schools Programme, Trinidad as follows:

- completion of Phase II St. Barbara’s Spiritual Shouters Baptist, Fanny Village Government, Eckel Village A.C. and Monkey Town Government Primary Schools
- continuation of construction of Belmont Boys’ R.C., New Grant Government, Cap-de-Ville Government, Rose Hill R.C. and Paramin R.C. Primary Schools
- commencement of construction of 20 Primary Schools throughout Trinidad including Rio Claro Presbyterian, Preysal Government, Chatham Government, Penal Quinam Government, Point Cumana R.C. and Lower Morvant Government Primary Schools
• extension/upgrading of primary schools and procurement of furniture and equipment
• upgrading of primary school facilities to accommodate the computerization drive in primary schools
• emergency upgrade/rehabilitation works at primary schools

396. The programme of planned investment in Primary School Education in Tobago will amount to $15.5 million for construction and upgrade of school buildings; teacher training, implementation of school-based management projects; procurement of technical assistance for curriculum development; and establishment of a School Health Programme.

397. In addition to the physical works planned for 2013, the SES Programme will address curriculum, management and performance issues in the Primary Education Sector. Specifically, the SES will address the following:

• continuation of the consultancy for:
  - Inclusive Education (Children understanding and Services)
  - Baseline Study of Representative Sample of Primary and Secondary Teachers to Inform a Model for Professional Development
  - Revision to Primary School Curriculum and Assessment Guide (7 Subject Areas)

• commencement of technical assistance for:
  - Examination, Testing and Assessment
  - Technical Assistance in conducting a Longitudinal Tracer Study on Child Development

**Secondary Education**

398. As the Ministry of Education continues to play a critical role in building the country’s human resources, the sum of $180 million will be provided under the IDF to fund the Secondary School Construction programme. Approximately seven secondary schools are currently under construction and earmarked for completion during the fiscal year 2013.

399. Routine and preventive maintenance works will be undertaken at Government and Assisted Secondary Schools through the Improvement/Refurbishment Works Programme with a provision of $4 million, while other works will include the procurement of
furniture and equipment for secondary schools and replacement/construction of additional classroom blocks within existing and recently constructed Secondary Schools.

400. Additional resources of $22 million will be utilized to commence construction at denominational schools at Shiva Boys’, Sangre Grande and Lakshmi Girls’ Hindu Colleges, Caroni Village SDMS Boys’ and Charlieville ASJA Boys’ and Girls’ Secondary Schools.

401. The Physical Security of Schools Programme will receive an allocation of $1 million to facilitate the continuation of installation of high security perimeter fence and perimeter drains to outfalls at Diego Martin Central Secondary School.

Tertiary Education

402. The establishment of the University of Trinidad and Tobago will continue in fiscal 2013 with an allocation of $101 million dollars for upgrade and construction works at campuses including:

- construction of a hazardous chemical storage facility and Natural Gas Research Laboratory; conversion of the previous Chemistry Laboratory to Water and Waste Water Treatment Laboratory; general upgrades to the Administrative Building; and establishment and installation of an early fire detection system for the New Academic Building at the Point Lisas Campus
- continuation of works on the east block, central plaza, west block, cafeteria, main plant building, maintenance workshop and switch gear building at the Signature Building of the Campus at Tamana
- general upgrade to the roof of blocks A and B, and the security and firewater systems; fencing of the compound; and the construction of a washroom block south of block F at the San Fernando Technical Institute
- upgrade to blocks A, C and E and installation of air-conditioning systems at the Valsayn Teachers College
- construction of tennis courts and a covered pavilion, and upgrade of the courtyard at the O’Meara Campus
- upgrade of buildings, electrical systems, signage and piggery; procurement of Bio-Gas Digester System; and the creation of a new entrance courtyard at the Eastern Caribbean Institute for Agriculture and Forestry

403. The programme of Development Works at the University of the West Indies will continue in 2013 with an allocation of $160 million for the following activities:
construction of Phase I of the South Campus in Debe

construction of the Signature Building for the UWI Faculty of Law, the Moot Court, Central Library, Academic Building, Student Union Building and Hall of Residence

continuation of upgrade and expansion of Canada Hall and the Senior Common Room

renovation and extension of the Chemical and Engineering Block

commencement on the construction of a new building for the Seismic Research Centre

expansion of the School of Dentistry at Mount Hope Medical Sciences Complex and the Convocation Hall/Multi-Purpose Facility at the UWI St. Augustine Campus

An allocation of $1.7 million will be made available for tertiary education in Tobago for the continuation of the upgrade to the Caribbean Union College, the development of the Tobago Technical School and the establishment of the UTT Campus Tobago.

The College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT) will receive $32.7 million for the following:

continuation of upgrade of the Wide Area Network and Banner Software

completion of the reconfiguration of the North Learning Centre at Alcazar Street, St. Clair into a Corporate Learning Centre to host the School of Journalism

completion of a training facility for nurses at El Dorado

leasing and outfitting of a building for the establishment of a Campus in Chaguanas

establishment of learning centres at Siparia and Princes Town

The National Library and Information System Authority will continue its activities in fiscal 2013 with an allocation of $106.2 million. Its focus will include:

completion of the Rio Claro, Mayaro, Couva and Chaguanas libraries

commencement of construction work on libraries at Toco and Siparia

upgrade and expansion of existing public library facilities at San Fernando, La Brea and Tunapuna
• improvement of security at all public libraries

• restoration and refurbishment of the Old Heritage Library on Knox Street to house the Heritage Library Special collections

• equipping the preservation/conservation laboratory according to acceptable international standards

407. The sum of $15 million will be made available for the Libraries Programme in Tobago.

408. The Accreditation Council of Trinidad and Tobago is allocated $3 million for fiscal 2013 for activities related to the National Qualifications Framework (NQF) which will facilitate the seamless movement of students throughout the education system. This allocation will facilitate the Labour Market Research Project, and the hosting of an International Conference on Quality Assurance in Higher Education.

409. The Scholarships Division under the Ministry of Public Administration will receive a total of $196.2 million to continue investing in human capital at the tertiary level. The Scholarships Programmes include:

• Training of Librarians at Master’s Level

• President’s Medal and Non Advanced Level Examinations

• Teachers on Full Pay Study Leave at Local Institutions

• National/Additional Scholarships based on Advanced Level Examinations
- Annual Scholarship and Technical Assistance Programme
- Undergraduate Scholarship Scheme for Students with Disabilities
- Programme of Development Scholarships for Public Servants
- Postgraduate Scholarships

**Special Education**

410. IDF resources in the sum of $3 million will facilitate the upgrade of ten schools throughout Trinidad that provide special education services for the differently-abled.

411. In Tobago, upgrading of the Happy Haven School and construction of the School for the Deaf will continue with an allocation of $1.5 million. Another $16.9 million will be made available to undertake other special educational projects such as:

- Public Awareness on Environmental Education
- Establishment of a Computerised Asset Register
- Music in Schools Programme
- Seamless Education System
- Implementation of Pan in the Classroom
- Establishment of Agricultural Science Curriculum in Schools
- Community Action towards Cultivating Holistic Education in Schools

**Skills Development**

412. A total of $80 million is budgeted for skills development in fiscal year 2013. Of this amount, $39.3 million will be used by the Metal Industries Company Limited for refurbishment works to training facilities, purchase of training equipment, installation of security system at training facilities, and the establishment of a Skills and Technology Centre in Debe/Penal. The National Energy Skills Center will continue refurbishment works on buildings used for skills and ICT training at the Ste. Madeleine, Pt. Lisas, La Brea, Palo Seco and Moruga Technology Centres with funding of $14.2 million. The Youth Training and Employment Partnership Programme Company Limited will utilise $7.7 million for the completion of construction of training facilities at Waterloo and Chaguanas.
Capacity Building/Institutional Strengthening

413. In recognition of the need to continue to build and maintain human and institutional capacity within the public sector, the sum of approximately $145 million will be made available for a wide range of activities, including training.

414. Of this amount, $2 million will be provided to the IDB/GORTT-funded Public Sector Reform Initiation Programme to complete payment for the final deliverables under this Programme, including the establishment of a Project Management Unit (PMU) at the Ministry of Finance; institutional reform of CSO; and a review of Scholarship Allowances. This US$6.2 million Programme, which began in 2003, will end in February 2013.

415. Other initiatives of critical importance to the building of capacity with the Public Sector will be addressed in 2013 with a total allocation of $128 million. Among the key activities to be undertaken in 2013 will be:

- continuation of training at the Auditor General Department in the area of IDEA, IPSAS, Value for Money Auditing and IFRA
- continuation of capacity building initiatives at the Parliament with UNDP funding for regional networking, the development of a Strategic Plan and the Strengthening of the its Legislative Function
- continuation of consultancies utilizing $30 million under the aegis of the Chief Personnel Officer relating to Job Evaluations for the Public Service and the Prison Service, and the conduct of a Diagnostic Study for positions falling under the purview of the Salaries Review Commission
- development of a model for Public-Private Partnerships (PPPs) by the Ministry of Finance with a focus on strengthening Government’s capacity to engage in PPPs, establishing an enabling regulatory environment for PPPs and award of contracts for two (2) pilot PPP Projects
- launch of a National Productivity Programme, continuation of development of a Business Continuity Plan and the enhancement of Human Resource Function in the Public Service by the Ministry of Public Administration
- continuation of the roll-out of aspects of the Local Government Reform Programme
- continuation of training initiatives across the public service in areas such as Project Cycle Management, Strategic Planning and Change Management, Conflict Management, Quality Customer Service, Total Quality Management and Organizational Development
416. The Labour Sector will also benefit from the advancement of a series of initiatives with an allocation of $13.2 million. Among these activities will be:

- continuation of roll-out of the Occupational Safety and Health (OSH) programme
- institutional strengthening of Divisions of the Ministry including the Labour Inspectorate Unit, the Conciliation Division, Friendly Societies and the National Employment Service, particularly, in areas of their core competencies
- continuation of consultancies on *Prevention and Elimination of Child Labour in Trinidad and Tobago*, and *Determination of the Level of the Minimum Wage and Assessment of the Impact on the Economy*
- continuation of the reform of key pieces of legislation including the Friendly Societies Act and the Industrial Relations Act, Chap. 88:01; and establishment of legislative support for the National Workplace Policy on HIV/AIDS and the Workmen’s Compensation Act, Chap. 88:05

417. A number of new initiatives will also be continued, some having only commenced in the last quarter of fiscal year 2012, including the establishment of the National Productivity Centre and a Heroes Park and Museum in Fyzabad; conduct of a Social Dialogue Process in Trinidad and Tobago; and the development of a Modernised Labour Market Information System

418. A number of projects will continue to be implemented in Tobago in 2013, all designed to continue to build capacity. The sum of $1.4 million is budgeted for the following projects:

- Human Resources Development
- Young Professionals Programme
- Establishment of a Tobago Intellectual Property Unit
- Technical Assistance Programme
- Energy Secretariat
- Institutional Strengthening of Divisions of the THA
- Community Liaison Unit
- Disaster Preparedness and Mitigation
Social Development

419. An allocation of $119.3 million will be provided for projects and programmes aimed at social development and poverty alleviation.

420. The National Commission for Self-Help will receive an allocation of $40 million for the continuation of infrastructure works in communities aimed at improving the supply of water, electricity, roads, drains, recreational facilities and community centres. Funding will be made available under the Minor Repairs and Reconstruction Grant Programme to assist financially vulnerable citizens in the repair and maintenance of their homes.

421. The sum of $2 million is budgeted for the Poverty Reduction Programme to continue the implementation of micro projects in communities nationwide to enrich their standard of living. In addition, funding will be provided for training of representatives on the Regional Social Human Development Councils (RSHDC’s) and those involved in the conduct of Poverty Profiles.

422. The Social Displacement Centres project involves the construction of facilities to assess, treat with and house socially displaced persons. In 2013, the sum of $2 million will be allocated for the establishment of an Assessment Centre at Queen Street which is estimated to cost $28 million.

423. The care and well-being of the nation’s elderly is of paramount importance to the Government. Funding in the sum of $2 million will be allocated for the preparation of designs for the construction of an Assisted Living Facility for older persons who require assistance with daily living such as bathing, dressing, medicine administration, meals and laundry.

424. A provision of $12 million will be made for enhancing facilities that serve the differently-abled citizens of the nation in adapting to society. The planned programme of works for 2013 includes:

- reconstruction of the Administration Building at the School for the Blind in Santa Cruz, estimated to cost $5.2 million
- reconstruction of the DRETCHI facility at Wrightson Road, estimated to cost $16.3 million
- commencement of construction for the establishment of a Centre for Persons with Challenges including the Cerebral Palsy Resource Centre at Carson Field, estimated to cost $11.5 million

425. An underlying objective of the Ministry of the People and Social Development is to improve the delivery of its social services to communities through the establishment of
a ‘One Stop Shop’. All existing regional offices will be redesigned to reflect this new integrated approach. To advance this initiative, funding in the sum of $5 million will be allocated for works, such as:

- establishment of four (4) additional Ministry of the People offices in Trinidad
- establishment of four (4) Telecentres at La Brea, Siparia, Chaguanas and Sangre Grande
- preparation of designs for the construction of a new Centre at the former Point Fortin building site

426. An allocation of $4 million will be provided for other social programmes including:

- grant funding of up to $10,000 under the Community Based Micro Credit Programme
- continuation of the HIV/AIDS Coordinating Programme that focuses on prevention, care and support and conduct

427. A key priority of the Government is the protection of the rights of the nation’s children especially those affected by crime and those who are at a social disadvantage. The Ministry of the People and Social Development will continue to provide housing, educational opportunities and counselling services for those who are affected. To advance these initiatives the sum of $8 million will be allocated for the preparation of designs for the establishment of new facilities as follows:

- a Transition Home aimed at enabling children from Children’s Homes to be equipped with life skills to navigate the road to adulthood
- an Interdisciplinary Child Development Centre
- an Assessment Centre where children of abuse can be seen by social workers, medical professionals, psychologists and other service providers in order to determine an appropriate care plan
- an Institute of Healing aimed at offering counseling and other healing therapies to individuals and groups who have experienced violence and trauma
- a Respite Centre which will offer relief to caregivers for children with special needs through the provision of counseling, therapy, training and advice
The Children’s Authority’s role is to act as the guardian of Children in need of care and protection. The Authority will receive the sum of $5 million for the following:

- conduct of a National Impact Assessment of Advocacy Programme designed to change attitudes towards children and children’s rights
- execution of the Public Awareness and Education Campaign Phase II
- provision of financial and technical support to Private Children’s Homes
- completion of Standards for Community Residences and conduct of a baseline study of the children residing in these residences
- installation of IT and Communications Infrastructure at the Authority’s Head Office

Another $3.8 million will be provided for construction and refurbishment of existing Government-Assisted Children Homes as follows:

- completion of construction of the CREDO Centre at 24 Nelson Street, estimated to cost $7.8 million
- renovation of the Boy’s Dormitory, completion of refurbishment of the kitchen and design of a Master Plan for operational works at St. Mary’s Home for Children, Tacarigua
- construction of a playground and upgrading of the utility systems at the Couva Child Development Centre

In 2013, Government will continue to focus on reducing the incidence of domestic violence and providing support to victims and their children. To this end, the sum of $2 million is budgeted for the preparation of designs for the construction of three (3) Safe Houses to provide safe and secure shelters that offer services specific to the needs of women, men, boys and girls who experience domestic violence.

In addition, the sum of $0.6 million will be allocated for scholarships to children from Children’s Homes to further their education in areas where they exhibit natural ability.

Community Development

The sum of $70 million will be provided in 2013 to facilitate completion of the construction of 23 community centres in the areas of Barataria, Jerningham Junction, Ortoire, Palo Seco/Los Charros, St John’s Village, Palo Seco Settlement, Roystonia, El Dorado, Samaroo Village, St Augustine, Calvary Hill, North Manzanilla, Carenage Fishing Depot and Waterfront Park, Caparo, Cocorite, Vessigny, St Helena, L’anse Noir,
Chatham, Gasparillo (Santa Cruz), Point Fortin Civic Centre, San Fernando (North) and Harmony Hall.

433. The Ministry of Community Development will also commence construction of ten (10) new centres during fiscal 2013. The ten centres will be constructed at Bunsee Trace, Ben Lomond, Frederick Settlement, Cantaro, Surrey, Kernaham, North Oropouche, Gran Couva, Morvant Central and Anglican Street in Arima.

434. For fiscal 2013, a total of 37 community centres will be refurbished with an allocation of $15 million. Refurbishment will commence throughout the country on community centres located at Todd’s Road, St John’s Road, St Margaret’s, Bamboo No.3, La Fortune, Embacadere, Four Roads, Williamsville, Indian Trail, Lachoos Road, Orange Valley, South Oropouche, Freeport, Debe, Caroni Village, Cushe Village, Tabaquite, Chickland Village, Sampson Street, Perseverance, El Socorro South, Munroe Road, Four Roads/Tamana, D’Abadie, Mausica, Friendship Village, Dades Trace, Libertville, Mayo, Whiteland, San Souci, Acono Village, Lucky Street, Piparo, Clarke Rochard, Mon Diablo and Katwaroo Trace.

435. A total of $15 million will be allocated to the Community Development Fund (CDF) to continue articulating and implementing solutions to alleviate poverty and contribute to the holistic development of communities. The following Programmes will be undertaken in fiscal year 2013:

- Basket of Funding Programme
- Organisational Development Programme
- Clustered Synergistic Intervention Programme
- Development and Implementation of CDF Management Information System
- Community Enhancement and Apprenticeship Programme
- Community Volunteer and Regeneration Programme
- CDF Public Profiling
- Institutional Strengthening of the CDF

436. The sum of $5 million will be provided in fiscal 2013 for the refurbishment of Civic Centres and Complexes in the areas of Maloney, East Port of Spain, Warrenville, Carenage, Vistabella, Mayaro, Sangre Grande, Plaisance and Toco. Refurbishment of Export Centres will continue with an allocation of $4 million for the following activities:
• construction of washroom, ramps and rails to accommodate the differently-abled at export centres in the areas of Mount Hope, La Brea, Point Fortin, Morvant, Laventille and Bourg Mulatresse

• refurbishment of Head Office at Mount Hope

• roof repairs at centres situated in Bourg Mulatresse, Point Fortin and Laventille

• general renovations including painting, plumbing, electrical and repaving of car parks at all centres

• fence repairs at Piarco, Tunapuna and Mausica

• establishment of a library and information centre at the Bon Air Export Centre

• research and development with respect to patents and product design

• developmental workshops to assist craft enthusiasts in product design

437. The Programme, *Construction and Upgrading of Community Facilities* in Tobago, will continue with a disbursement of $20.6 million to the THA for construction and upgrade of community centres located at Canaan/Bon Accord, Parlatuvier, Golden Lane, Lambeau, Glamorgan, Betsy's Hope, Signal Hill, Les Coteaux, Goodwood, Castara, Speyside, Charlotteville, Delaforde, Belle Garden, Carnbee/Mt. Pleasant, Pembroke, Moriah, Scarborough, Bloody Bay, Bethesda, Lowlands, Mason Hall and Fairfield. Work will also continue on the Community Enhancement Project, the Orange Hill Art Gallery and construction of a Pan Theatre at Black Rock.

**Youth Development and Entrepreneurship**

438. The sum of $25.5 million will be allocated for the development of youth facilities and the advancement of youth programmes in fiscal year 2013.

439. Outfitting of the St. James Youth Centre which consists of six contract packages, with a total estimated cost of $16.2, will come to completion with an allocation of $4 million for Packages IV to VI.

440. Youth Training facilities will receive $3 million for refurbishment and upgrade works involving:

• demolition of the existing structure and construction of a new building at Basilon Street

• construction of a kitchen and generator room at Los Bajos
• conversion of the welding area into a music room at Laventille
• ceiling repairs at California

441. Youth Development and Apprenticeship Centres will be refurbished in 2013 utilising the sum of $4 million as follows:

• construction of staff facilities, gym and music room, and refurbishment of dormitories and classrooms at Chatham
• installation of fencing and refurbishment of the auditorium, Assistant Director’s quarters, classrooms and workshops at Persto Praesto

442. A key objective of the Government’s policy is the development and empowerment of the youth of the nation. In this regard, $11.4 million will be provided to fund projects and programmes aimed at achieving this objective. These Projects/Programmes include:

• National Youth Non-Governmental Organizations Project which will provide financial support to assist the Boy Scouts in completing its Headquarters at Arima and refurbishing its District Building at St. Cair
• Implementation of the Action Plan of the National Youth Policy Project
• Youth Health Programme which allows for the continuation of Peer Education Programmes and Youth Health Initiatives including Caravans and Eduvans
• Establishment of a Headquarters for the National Youth Council of Trinidad and Tobago
• Save the Youth in Marginalized Communities Project which will see the continuation of the Gate Keepers Programme in the communities of Diego Martin and Santa Cruz
• YouthRISE Project which will provide training/mentoring for ‘at risk youth’ as well as loan funding for the setting up of their businesses
• Implementation of the Leadership and Development Project which will equip children, youth and young adults with leadership skills and self-confidence to heighten their sense of civic responsibility, national pride and commitment to nation building
Housing and Shelter

443. For fiscal 2013, $718.8 million was appropriated for development of the housing sector. Focus will be on satisfying the needs of citizens by addressing the overwhelming and increasing demand for housing, developing infrastructure on housing settlements, and providing assistance for emergency home improvements and repairs.

444. The IDB-assisted Neighbourhood Upgrading Programme will receive the sum of $52 million for implementation of the various components of the Programme which seeks to improve living and shelter conditions for lower-income groups, regularize squatter settlements, relocate squatters where regularization is not feasible, and introduce measures to prevent squatting.

445. The Squatter Settlement Regularization component will continue in fiscal 2013 with an allocation of $20 million. This will facilitate the development of infrastructure including roads, drainage, potable water, sewage disposal and electricity on squatter sites. Activities will include land surveying, land use planning, engineering designs, construction and issuing of leases. The Land Settlement Agency (LSA) responsible for managing this Programme has recommended a new approach – providing incremental development at appropriate standards to reduce cost per lot and increase the number of beneficiaries.

446. The 2013 budget for the Home Improvement and New Housing Subsidies components is $25 million. Subsidies at a maximum $20,000 will facilitate home improvements for qualifying homeowners. Subsidies valued at $50,000 or $35,000, depending on the beneficiary’s income, will assist lower and middle income persons to access mortgages for home acquisition/construction.

447. The sum of $2 million will facilitate the following activities under the Sector and Institutional Strengthening component of the Programme:

- acquisition of hardware and software
- implementation of the Project Information System
- establishment of the Programme Advisory Committee and Housing Policy Working Group
- conduct of Squatter Containment Methodology Studies
- survey of squatter sites on public and private lands

448. In 2013, the Project Coordinating Unit expects to retain 13 additional contract officers, acquire and outfit a South Central Sub-office, and continue institutional strengthening initiatives with an allocation of $5 million.
449. The LSA will receive an allocation of $1 million to complete its survey of squatter sites to produce a data bank of squatters on State Lands, and to determine those persons who can be regularized under the provisions of the regularization of Tenure Act of 1998.

450. Squatters reside on environmentally sensitive areas, government reserves, disaster prone areas or lands that are required by the State for urgent public use. Therefore, a total relocation of sites is required. To facilitate the development of alternative sites and other costs associated with this resettlement effort, the sum of $5 million will be made available under the Resettlement of Squatters Project.

451. The provision of state-subsidised housing units has not adequately satisfied the increasing demand for housing as demand increases due to the rising cost of housing construction. A new approach of incremental construction based on availability of resources was instituted. Government’s Land for the Landless Policy has provided a framework for implementation of a Residential Lots Programme (RLP), a new initiative in the 2013 PSIP, whereby individuals who satisfy specific criteria would be offered serviced lots at subsidized rates for the purpose of constructing homes at their own cost. Those lots would be provided with road access, water, electricity, drainage and provision of sewage disposal. Funding of $10 million will be provided to undertake this initiative.

452. The Housing Development Corporation will receive an overall allocation of $584 million to continue implementation of its various programmes and projects. A key initiative, the Accelerated High Density Housing Programme, will have a budget of $579 million in fiscal 2013. Of this amount, $574 will come from the IDF to facilitate developmental works and house construction under the New Way Home and Infill Projects; modification/upgrade of STP’s on older completed HDC facilities; and construction of new STP’s through the Wastewater Projects initiative. Through the Urban Renewal Housing initiative, another $5 million will allow for continuation of rehabilitation works at Canada, John John; East Bridge, Marcano Quarry and Beverly Hills, Port of Spain; and Carlton Lane, Leotaud Lands and Rushworth Street, San Fernando.

453. Other key initiatives of the HDC, for which the overall sum of $5 million is budgeted, include:

- remedial infrastructure works including road upgrade, roof and internal renovations, and plumbing on HDC Housing Developments at Powder Magazine, Ethel Street, St. James and Harding Place, Port of Spain
- upgrading of apartment complexes in the Port of Spain area including Canada Building North and Trou Macaque Buildings 1-3; and at Olera Heights, Roy Joseph Street, Paradise Heights, and Maloney - 21 buildings
- upgrade of electrical system on apartment complex at Leon Street, Morvant
454. A total of $21 million is provided to facilitate the disbursement of Housing Grants to applicants for home repairs/improvements, and for emergency financial assistance to needy persons for homes affected by natural disaster, fires and accidents.

455. The SILWC will receive an allocation of $12.3 million in fiscal 2013. This will facilitate on-going infrastructural development at several sites and commencement of new initiatives; the establishment of SILWC Administration building to provide proper modern office accommodation for SILWC members of staff and the Administrative Department; and establishment of SILWC mobile offices to provide temporary office accommodation. The programme of works includes:

- construction of a Sewer Collection System (Phase I) and construction of a Sewer Treatment Plant (Phase II) to service 140 residential lots at the Brothers Garth Road Housing Development
- upgrade of roads and drainage and construction of utilities at Tarouba to benefit 50 families
- remedial works to water and sewer systems to correct defects at Orangefield to service 37 residential lots
- upgrade of roads, drainage and retaining walls at Picton, Praim and Indarsingh Street at the Picton Housing Development
- upgrade of roadways and drainage at various SILWC Housing Settlements for handover to the Regional Corporations

456. The THA will receive $28.6 million to continue consultancies and development works on housing sites Signal Hill, Charlotteville, Courland, Belle Garden, Adelphi, Speyside, Mt. Irvine, Shirvan Road as well as areas under the Special Land Development Programme at Windward, Tobago. The allocation will allow for the commencement of Roxborough Town Expansion Phase II and Adventure Phase II. Provision is also made for reimbursing the HDC for the construction of housing units at Castara, Blenheim and the Adventure Housing Estates; as well as for disbursement of home improvement grants and subsidies to beneficiaries.
Facilitative Priority Initiatives - Good Governance

457. The sum of $568.7 million will be made available under the 2013 PSIP to finance projects and programmes that will enable the implementation of the five (5) Strategic Priorities.

Administration

458. A provision of $69 million will be allocated in fiscal 2013 to continue the refurbishment, renovation and extension of Government buildings and offices in order to create a more OSH compliant and efficient working environment for its occupants. These works will include:

- refurbishment of 31 Constituency Offices for Members of the House of Representatives to better serve their constituents as well as retooling of various offices with computers, multifunction printers and Security Access Devices

- continuation of refurbishment works to various District Revenue Offices across the country including those located in Sangre Grande, Princes Town, La Brea, Siparia and Rio Claro

- upgrade of the physical infrastructure of the Finance Building, specifically, the ground floor and levels 3 and 7; refurbishment to the air handlers; upgrading of the electrical and telephone systems; and repairs to the fire suppression system

- continuation of refurbishment to the Tunapuna Administrative Complex with the replacement of the air handling system and standby generator, repairs to the roof and other mechanical and structural items

459. Government will continue in fiscal 2013 to support small and micro business entrepreneurs at the East Side Plaza and New City Mall. The sum of $1.5 million is provided for upgrade of the East Side Plaza in order to provide a safe, attractive and comfortable environment for its customers and its 156 tenants. Planned works will include the replacement of the entire central AC system and a consultancy to undertake the design for the upgrading of the building. An allocation of $2 million will benefit customers and the 120 small business tenants at the New City Mall through the continuation of upgrade works which include:

- plumbing, electrical and AC installation

- roof replacement

- floor, wall and ceiling finishes
• conference/training room and security upgrades

460. Improvements works to the infrastructure of the Cipriani College of Labour and Co-operative Studies Building will continue in 2013 with an allocation of $9.3 million. The following activities are scheduled for completion:

• installation of a standby generator and the outfitting of five classrooms and a Chemistry Laboratory at the East Wing
• outfitting of the Tobago Campus with furniture, fittings and equipment
• the refurbishment of the old 20,000 gallon waste water treatment plant and installation of a new 35,000 gallon waste water treatment plant with a grease trap

461. The sum of $9 million will be provided to the Ministry of Works and Infrastructure in order to carry out refurbishment and construction works on its offices throughout the country to comply with OSH requirements and to improve service to the public. Some of the works planned for fiscal 2013 include:

• removal of wooden roofs and replacement with steel roofs at the Maintenance Sub-offices at Chaguanas and Carenage, the Works Complex at Princes Town and the Regional office at San Fernando
• continued refurbishment and upgrade work to provide offices and washrooms at the Mechanical workshop San Fernando; Highways Sub-office Penal; Works Complex, Rio Claro; and the Stockpile Building No. 2 at Barataria
• phase III refurbishment of the D’Abadie warehouse to allow for additional storage space and office accommodation
• demolition of old offices and designing of new Works Complex District Offices for Tabaquite, Mayaro and Cedros

462. The Government will also continue with its programme of construction of new buildings in fiscal 2013 with the sum of $160.9 million. The programme is intended to decentralize offices to provide better and more efficient services to the public as well as to reduce expenditure on rental cost. The scope of works planned for 2013 includes:

• completion of designs and preliminary works for the construction of an office complex in Central Trinidad to house the Equal Opportunity Commission, Equal Opportunity Tribunal, Environmental Commission and the Tax Appeal Board
• commencement of construction of a new south office for the Ministry of the Attorney General

• completion of design and commencement of preliminary works for the construction of Judges’ and Magistrates’ housing at Signal Hill Tobago

• design and construction of a companion building to the Red House to accommodate administrative and other support offices for Parliament

• construction of the Administrative Complex for the Ministry of Tertiary Education and Skills Training, NTA, YTEPP and ACTT Head Offices

463. The Tobago House of Assembly will receive the sum of $36.3 million in fiscal 2013 for the construction and refurbishment of public buildings in Tobago. These funds will be utilized on a number of projects throughout Tobago including:

• continuation of construction of the Administration Building for the Social Services Department

• construction of the new Scarborough Market

• construction of the THA Administrative Offices Complex construction

• construction of a new plaza at Roxborough

• upgrading of the THA Assembly Legislature Chambers

• construction of public conveniences and the Tobago Emergency Operation Centre

464. An overall allocation of $97.4 million is provided for continuation of projects under the Restoration of Historic Buildings Programme. A total of $7.4 million from the Consolidated Fund will facilitate repairs to the President’s Residence and Cottage; outstanding works at Queen’s Royal College; and restoration of the Cocoa House on Compte de Lopinot’s Estate. IDF resources amounting to $90 million will facilitate:

• completion of restorative works at Stollmeyers Castle

• ongoing restoration of the Red House

• restoration of White Hall to accommodate the Prime Minister’s Office

• restorative works on the Mille Fleur building

• payment for works completed at Knowsley Building
The Family Court Pilot Project will come to a close in fiscal 2013 with an allocation of $25 million to be used mainly for administrative activities.

Resources totaling $38.2 million will be provided for the Programme Improvement/Refurbishment to Court Facilities. A new initiative, establishment of Drug Treatment Court, will commence with an allocation of $0.5 million for designs. Other projects to be implemented include:

- rehabilitation of the Hall of Justice, Trinidad with an allocation of $5 million for supply and installation of outrigger panels, installation of fully loaded standby generator, and water and sewerage upgrade
- acquisition of property with $4 million provided to facilitate purchase of buildings to accommodate the Centralized Coroners’ Court and a Centralized Administrative Office
- refurbishment of Magistrates’ courts with $6 million allocated to facilitate phase II expansion works at the Couva Magistrates’ Court
- restoration of the San Fernando Supreme Court Building with $0.3 million to repair water infiltration in the basement
- rehabilitation of the Hall of Justice, Tobago with $2 million to meet contractual obligations for installation of perimeter fencing and lighting; and to commence construction of security module to court entrance
- provision of accommodation for the San Fernando Magistrates’ Court with $5 million for construction, customization and outfitting of the Old Credit Union Building
- implementation of Integrated Security Management Systems in the Judiciary with $3 million
- expansion of Rio Claro Magistrates’ Court with $5 million to accommodate additional courtrooms and ancillary services for improved court operations
- provision of accommodation for Court Administration offices with $2 million for customization and outfitting of Offices at Pembroke and Duke Streets, and at King’s Court
- improvement works and furnishing of the Industrial Court with $0.4 million
- establishment of the Equal Opportunities Commission and Tribunal with $5 million to complete outfitting of Facility in Chaguanas

Construction of Court Facilities will continue with an overall allocation of $22.9 million. A major undertaking will be the construction of four (4) purpose-built Supreme
Court of the Judicature Buildings at Sangre Grande, Carlsen Field, Trincity and Penal. An allocation of $7 million will allow for the preparatory phase of the project including designs. Other initiatives planned for 2013 include:

- preparation of suitable accommodation for the Anti-Corruption Investigation Bureau
- provision of accommodation for the Chaguanas Magistrates’ Court
- provision of accommodation for the Siparia Magistrates’ Court
- establishment of a Centralized Coroners’ Court and Petty Civil Court

468. The Programme, *Improvement in Law Administration*, will continue with an allocation of $3.8 million. *Conduct of the Court Annexed Mediation (CAM) and Judicial Settlement Conference Pilot Project* - a new case management tool and adjudication mechanism for Civil Cases - will continue with an allocation of $3.3 million. A new initiative, *Implementation of the Administration of Justice (Indictable Proceedings) Act No. 20 of 2011* will commence with the sum of $0.5 million.

**Law Reform**

469. The Programme, *Revision and Printing of the Laws of Trinidad and Tobago* will be provided with the sum of $3 million in 2013 to produce a revised edition of all Acts and Subsidiary Legislation of the laws of Trinidad and Tobago, and to update that database and allow for the annual publications in both textual and electronic formats.

470. Drafting and Amendments to Law regarding the THA Act will continue with an allocation of $0.5 million.

**Regional Development Planning**

471. In 2013, a provision of $11.5 million will facilitate the continued implementation and roll-out of the various projects as outlined in the Municipal Investment Plans (MIPs) of ten (10) of the Regional Municipalities and in Tobago. The total cost of these initiatives is estimated to be in excess of $173 million. These projects will result in significant benefits to the local communities in terms of employment creation and revenue generation, and from other spin-off effects.

472. The activities being financed in 2013 are for the commencement of new initiatives and continuation of projects started in 2012 that include:

- Chaguanas Borough Corporation – development of the Ramsaran Street Boulevard to make it more attractive for business expansion
• Couva/Tabaquite/Talparo – enhancement of domestic tourism through the phased development of six sites including Knolly’s Tunnel, the Gran Couva River Lime and La Vega Estate

• Penal/Debe Regional Corporation – enhancement of the Debe to Penal Entrance through the installation of a feature including a flag display

• Point Fortin Regional Corporation – upgrade and expansion of recreation facilities in the Borough focusing on the relocation of tennis facilities to Coronation Park and the provision of a multi-level car park for Mahaica Oval

• Princes Town Regional Corporation – enhancing the domestic tourism through the development of the Moruga Beach Facility, the L’Anse Mitan Spring Bridge, the Devil’s Wood Yard and the Ste. Madeleine Recreation Facility

• San Fernando City Corporation – re-development of the waterfront including upgrade of the fish market and restoration of the Old Railway Building

• Sangre Grande Regional Corporation – re-development of the Town Centre involving the relocation of the PTSC Garage and re-development of the site

• San Juan/Laventille Regional Corporation – Croisee Renaissance project

• Siparia Regional Corporation - facilitating domestic tourism through the development of entrance features at the three (3) points of entry into the town, the construction of a band stand and plaza at Irwin Park and the development of a transportation hub along the SS Erin Road

• Tunapuna/Piarco Regional Corporation - installation of features at the Auzonville Road and the Macoya Road points of entry, along with pavement upgrade and landscaping in the vicinity of the Tunapuna Market

473. With regard to the programmes and projects of the other four Corporations, (Port of Spain, Arima, Diego Martin and Mayaro/Río Claro), the Ministry of Local Government will continue to work with these Corporations to develop their programmes and projects for funding in future PSIPs.

474. The sum of $0.5 million is also allocated for the development of the Tobago Spatial Development Strategy, a new initiative being undertaken by the THA.

Environment

475. Government remains committed to addressing environmental issues in a comprehensive, coordinated and holistic manner to mitigate the negative impact of natural and man-made environmental disasters and to continue to protect the
environment. In this regard, a total of $27.0 million will be provided to agencies which bear responsibility for environmental protection in order to advance initiatives in this most critical area of this nation’s development.

476. The Environmental Management Authority (EMA) and the Solid Waste Management Company of Trinidad and Tobago (SWMCOL) continue to have critical roles to play operationally, in ensuring that environmental standards are met while fostering the country’s developmental agenda. The sum of $4.6 million is provided to these agencies to be used to meet operational expenses. In moving forward, it is expected that these agencies will develop capital projects to assist in alleviating some of the environmental concerns.

477. The Environmental Policy and Planning Division of the Ministry of the Environment and Water Resources will continue to lead the programme of developing and rolling-out environmental policies with an allocation of $0.7 million in 2013. It is expected that the following consultancies will be completed and the policies arising therefrom will be advanced to the next stage of implementation:

- the drafting of legislation for the establishment of the Forest and Protected Areas Management Authority (FPAMA)
- the Reduction of Methyl Bromide In Quarantine and Pre-shipment Usage in Trinidad and Tobago
- the Strategy for Reduction in Emissions of Carbon Dioxide
- the main-streaming of Climate Change into the National Development Strategy

478. In order to advance the work of reforestation in Trinidad and Tobago, approximately $20 million will be allocated in 2013 to the Forestry Division of the Ministry of the Environment and Water Resources and to the THA.

479. The Forestry Division will receive an allocation of $19.7 million to continue developing and restoring the stock of forest resources in Trinidad and will address the following activities in 2013:

- regeneration of forests in all five conservancies of North-East, North-Central, South-East, South-Central and South-West Trinidad, utilising an allocation of $4.2 million
- development of forestry access roads, utilising an allocation of $4.0 million
- improvement of management practices in the area of Watersheds, Wetlands, National Parks, Wild Life, utilising an allocation of $2.8 million
development of Park facilities at Palmiste, Caroni and Caura, utilising an allocation of $5.0 million

480. The following forestry initiatives in Tobago in 2013 will be continued with an allocation of $0.4 million for the:

- Forest Plantation Inventory Study
- Urban Forestry Programme
- Veteran Trees Husbandry Programme

481. Additionally, a number of environmental and ecological initiatives are to be undertaken in Tobago, for which an allocation of $1.1 million is provided. These include:

- Improvement to Buccoo Reef Marine Park Ecological Monitoring
- Improvements to Reefs at Buccoo and Speyside
- Ecological Monitoring Reef Check
- Oil Spill Contingency Management
- Watershed Management Pilot Project

482. The Institute of Marine Affairs will receive $12.6 million to continue its effort in the area of research. The sum of $10 million will be allocated for the Construction of the Institute of Marine Affairs. Other projects include:

- Establishment of a Marine Research Field Station
- Investigation of Coastal Processes affecting Columbus Bay
- Establishment of Control for IMA’s Benchmarks in Trinidad
- Development of a Recirculating Salt Water System for Aquaculture Research
- Submarine Turbine Research Project
Chart 1
Public Sector Investment Programme 2013
Allocation by Strategic Priority (TT$ millions)
CHART 2

Public Sector Investment Programme – Sources Of Financing (TT$ Millions)

- Inter-American Development Bank (Cons. Fund)
- ANZ Bank (Cons. Fund)
- BNP Paribas (Cons. Fund)
- European Union (Cons. Fund)
- GORTT (Cons. Fund)
- Inter-American Development Bank (IDF)
- GORTT (IDF)
Chart 3
Comparison of Allocations by Strategic Priority 2012-2013
(TT$ millions)
## APPENDIX 1
PUBLIC SECTOR INVESTMENT PROGRAMME 2013
EXPENDITURE BY STRATEGIC PRIORITY
(TTS Million)

<table>
<thead>
<tr>
<th>STRATEGIC PRIORITY AND SECTOR</th>
<th>Total Revised Expenditure</th>
<th>Budgeted Expenditure Consolidated Fund</th>
<th>Revised Expenditure Consolidated Fund</th>
<th>Budgeted Expenditure IDF</th>
<th>Revised Expenditure IDF</th>
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<tr>
<td>Crime and Law and Order</td>
<td>567.9</td>
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<td>393.0</td>
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<td>3290.1</td>
<td>3333.6</td>
<td>4323.9</td>
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## PUBLIC SECTOR INVESTMENT PROGRAMME 2013

Conversion rates of US$1 = TT$6.30 and Euro 1 = TT$9.10 were used.

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<tr>
<th>PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES</th>
<th>ESTIMATED TOTAL COST OF PROJECT $TT Mn.</th>
<th>YEAR OF COMMENCEMENT</th>
<th>FINANCING ARRANGEMENTS</th>
<th>PROJECT EXPENDITURE 2013 TT$ Mn.</th>
<th>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$Mn.</th>
<th>LOAN/GRANT DRAWDOWNS 2013 TT$ Mn.</th>
<th>DETAILS OF ACTIVITY 2013</th>
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<tr>
<td>Crime and Law and Order</td>
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<td>Public Safety and Citizen Security</td>
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<td></td>
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<td></td>
<td></td>
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<tr>
<td>Acquisition of Patrol Vessels</td>
<td>2600.000</td>
<td>2008</td>
<td></td>
<td>156.300</td>
<td>26.500</td>
<td>129.800</td>
<td>Maintenance and training for the acquisition of 6 Fast Patrol Crafts and provision of Logistic Support.</td>
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<td>Acquisition of Helicopters</td>
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<td></td>
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<td>17.000</td>
<td>100.000</td>
<td>Maintenance and Training for acquisition of 4 Helicopters and provision of Logistic Support.</td>
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<td></td>
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<td>Sustainable and Emerging Cities</td>
<td>20.000</td>
<td>2013</td>
<td></td>
<td>1.000</td>
<td>1.000</td>
<td>0.000</td>
<td>Development of long-term strategies for sustainability in environmental, fiscal, and urban management of Port of Spain.</td>
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<tr>
<td>Information Technology and Infrastructure</td>
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<td></td>
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<td></td>
<td></td>
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<td>E-Government and Knowledge Brokering Programme</td>
<td>220.500</td>
<td>2008</td>
<td></td>
<td>20.000</td>
<td>4.000</td>
<td>16.000</td>
<td>Development and implementation of e-government solutions through the transfer of knowledge (knowledge brokering).</td>
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<td>Regional Development Planning</td>
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<td>Land Adjudication and Registration Programme</td>
<td>44.093</td>
<td>2006</td>
<td></td>
<td>0.200</td>
<td>0.200</td>
<td>0.000</td>
<td>Establishment of the Project Implementation and Monitoring Unit to facilitate the Land Adjudication and Registration Programme.</td>
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<td>Capacity Building/Institutional Strengthening</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td>Institutional Strengthening of the Ministry of Planning and Development - Technical Co-operation Facility</td>
<td>5.000</td>
<td>1996</td>
<td></td>
<td>3.500</td>
<td>0.200</td>
<td>3.300</td>
<td>Provision of technical assistance for short and medium term studies, conferences, seminars and staff training to support the formulation and implementation of EDF funded projects and support for the promotion of governance and effective government.</td>
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<td>Projects with Funding from Multilateral and Bilateral External Sources</td>
<td>Estimated Total Cost of Project TT$ Mn.</td>
<td>Year of Commencement</td>
<td>Financing Arrangements</td>
<td>Project Expenditure 2013 TT$ Mn.</td>
<td>Government Funding Requirements 2013 TT$ Mn.</td>
<td>Loan/Grant Drawdowns 2013 TT$ Mn.</td>
<td>Details of Activity 2013</td>
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<tr>
<td><strong>Public Sector Reform Initiation Programme</strong></td>
<td>39.060</td>
<td>2003</td>
<td>IDB - US$5.0 Mn, GORTT - US$1.2 Mn</td>
<td>2.000</td>
<td>0.200</td>
<td>1.800</td>
<td>Establishment of a Project Implementation Unit in the Ministry of Finance to oversee the rollout of the Public Capital Expenditure Management Programme.</td>
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<td>Neighbourhood Upgrading Programme (NUP)</td>
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<td>IDB Loan - US$40.0Mn; GORTT - US$10.0Mn</td>
<td>52.000</td>
<td>10.400</td>
<td>41.600</td>
<td>To improve the living and housing conditions for low income groups through the squatter settlements regularization programme; home improvement and new housing subsidies; sector and institutional strengthening; and design and programme administration.</td>
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<td><strong>Primary Education</strong></td>
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<td></td>
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<td>Seamless Education System Programme</td>
<td>393.120</td>
<td>2009</td>
<td>IDB Loan - US$ 48.7, GORTT - US$ 13.7</td>
<td>45.000</td>
<td>11.250</td>
<td>33.750</td>
<td>Continuation of construction of 20 ECCE centres and commencement of construction of 4 Centres; and continuation of consulting services relating to several technical studies, including revision of the primary school curriculum and assessment guide, longitudinal tracer study on child development and school supervision and school-based management.</td>
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<tr>
<td><strong>Total Tranche I</strong></td>
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<td>FINANCING ARRANGEMENTS</td>
<td>PROJECTED EXPENDITURE 2013 TT$ Min.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Min.</td>
<td>LOAN/GRANT DRAWDOWNS 2013 TT$ MIN.</td>
<td>DETAILS OF ACTIVITY 2013</td>
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<td>Agriculture and Food Security Agriculture&lt;br&gt;Fisheries Development Programme, Tobago</td>
<td>4.700</td>
<td>Annual</td>
<td>General Revenue</td>
<td>4.700</td>
<td>4.700</td>
<td>0.000</td>
<td>Upgrading of beach and landing facilities in Tobago; improvement to reefs at Buccoo and Speyside; and construction of fishing centres at Pigeon Point and Delaford.</td>
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<td>Upgrade of Fishing Facilities, Trinidad</td>
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<td>Annual</td>
<td>General Revenue</td>
<td>10.700</td>
<td>10.700</td>
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<td>Upgrade of infrastructure at the Las Cuevas, Port of Spain and Orange Valley Fishing Facilities.</td>
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<td>Water Management and Flood Control Programme</td>
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<td>General Revenue</td>
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<td>15.000</td>
<td>0.000</td>
<td>Improvement to water management infrastructure through establishment of communal irrigation systems; construction/ rehabilitation of farm ponds; and desilting of channels.</td>
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<td>Crime and Law and Order&lt;br&gt;Public Safety and Citizen Security&lt;br&gt;Construction of Fire Stations</td>
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<td>2002</td>
<td>General Revenue</td>
<td>1.500</td>
<td>1.500</td>
<td>0.000</td>
<td>Installation of telephone system at Sangre Grande and Couva Fire Stations.</td>
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<td>1998</td>
<td>General Revenue</td>
<td>3.300</td>
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<td>Conduct of Equipment and System Upgrades in the areas of the Transport Fleet, Courier Services, Retail Network, Communication and Information Technology.</td>
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<td>1999</td>
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<td>2.500</td>
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<td>Revision of the Sampling Frame and Methodology of the Labour Force; commencement of Trinidad and Tobago Literacy Survey; and development and revision of Core Economic Indices.</td>
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<td>General Revenue</td>
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<td>Modernization and computerization of the Companies Registry; and Land Tenure Rationalisation: Land Registry.</td>
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<td>General Revenue</td>
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<td>54.000</td>
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<td>Continuation of roads and bridges rehabilitation; completion of feasibility studies and designs for new trunk roads.</td>
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</tbody>
</table>

Conversion rates of US$1 = TT$6.30 and Euro 1 = TT$9.10 were used.
<table>
<thead>
<tr>
<th>PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAINING FIRM COMMENTS</th>
<th>ESTIMATED TOTAL COST OF PROJECT TT$ Min.</th>
<th>YEAR OF COMMENCEMENT</th>
<th>FINANCING ARRANGEMENTS</th>
<th>PROJECTED EXPENDITURE 2013 TT$ Min.</th>
<th>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Min.</th>
<th>LOAN/GRANT DRAWDOWNS 2013 TT$ MIN.</th>
<th>DETAILS OF ACTIVITY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transportation</td>
<td>8.200</td>
<td>1994</td>
<td>General Revenue</td>
<td>39.500</td>
<td>39.500</td>
<td>0.000</td>
<td>Continuation of refurbishment of landing jetties at Studley Park, Charlotteville, and Scarborough Port Extension; and initiation of works at Cove and Plymouth.</td>
</tr>
<tr>
<td>Development of Marine Industry Infrastructure</td>
<td>218.000</td>
<td>1999</td>
<td>General Revenue</td>
<td>29.500</td>
<td>29.500</td>
<td>0.000</td>
<td>Continuation of construction of a gear repair facility at the Maritime and Fisheries Institute of Trinidad and Tobago; continued implementation of International Ship and Port Facility Security code and upgrade of Government Shipping Facilities at the port of Port of Spain; establishment of a Vessel Traffic Management System in the Gulf of Paria, demolition of Shed 9 and concrete paving for Container Storage.</td>
</tr>
<tr>
<td>Upgrading &amp; Modernization of Navigational Aids</td>
<td>5.800</td>
<td>1995</td>
<td>General Revenue</td>
<td>5.000</td>
<td>5.000</td>
<td>0.000</td>
<td>Repairs to 5 major beacons at Galeota Point, Galeota; La Lune Point, Moruga; Chupara Point, Las Cuevas; Taparo Point, Erin and Crown Point, Tobago.</td>
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<tr>
<td>Facilitative Priority Initiatives Administration</td>
<td>235.000</td>
<td>2003</td>
<td>General Revenue</td>
<td>30.000</td>
<td>30.000</td>
<td>0.000</td>
<td>Finalization of implementation of the Family Court Pilot Project in POS that involve mainly administrative expenses and customization of the building into court offices and hearing rooms.</td>
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<tr>
<td>Implementation of a New Payroll System for the Public Service</td>
<td>26.000</td>
<td>2001</td>
<td>General Revenue</td>
<td>5.000</td>
<td>5.000</td>
<td>0.000</td>
<td>Upgrade of hardware and software for the payroll system.</td>
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<tr>
<td>Regional Development Planning</td>
<td>29.500</td>
<td>1996</td>
<td>General Revenue</td>
<td>12.500</td>
<td>12.500</td>
<td>0.000</td>
<td>Preparation of local area plans for all Municipal Corporations; preparation of procedures for the application of Urban Design objectives, policies and principles in preparing Local Area Plans.</td>
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<tr>
<td>Poverty Reduction and Human Capital Development Community Development</td>
<td>15.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>15.000</td>
<td>15.000</td>
<td>0.000</td>
<td>Provision of funding for the Secretariat Administration; Basket of Funding Programme, Organisational Development Programme, Clustered Synergistic Intervention Programme, Development and Implementation of CDF Management Information System, Community Enhancement and Regeneration Programme, Community Volunteer and Apprenticeship Programme, CDF Public Profiling/Implementation of Communications Strategy, Strengthening Poverty Alleviation Capacity in Government Ministries and Institutional Strengthening of the CDF.</td>
</tr>
<tr>
<td>PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS</td>
<td>ESTIMATED TOTAL COST OF PROJECT TT$ Min.</td>
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<td>FINANCING ARRANGEMENTS</td>
<td>PROJECTED EXPENDITURE 2013 TT$ Min.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Min.</td>
<td>LOAN/GRANT DRAWDOWNS 2013 TT$ MIN.</td>
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</tr>
<tr>
<td>Housing and Shelter</td>
<td>Accelerated High Density Housing Programme</td>
<td>131.000</td>
<td>2002</td>
<td>General Revenue</td>
<td>64.265</td>
<td>64.265</td>
<td>0.000</td>
</tr>
<tr>
<td>Community Facilities on Housing Estates</td>
<td>5.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>5.000</td>
<td>5.000</td>
<td>0.000</td>
<td>Refurbishment of electrical installations on apartment complexes in East Port of Spain; remedial infrastructural works at government-owned housing settlements and general refurbishment of apartment complexes in Port of Spain and surrounding areas.</td>
</tr>
<tr>
<td>HDC Settlement Programme</td>
<td>200.000</td>
<td>1987</td>
<td>General Revenue</td>
<td>26.000</td>
<td>26.000</td>
<td>0.000</td>
<td>Continuation of the housing grants programme for low income earners; and the emergency shelter relief fund.</td>
</tr>
<tr>
<td>Land Settlement Agency Squatter Programmes</td>
<td>16.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>16.000</td>
<td>16.000</td>
<td>0.000</td>
<td>Continuation of survey of Squatter Sites and resettlement of Squatters; and initiation of the Residential Lots Programme (Land for the Landless Policy).</td>
</tr>
<tr>
<td>Sugar Industry Labour Welfare Committee, Housing Development Programme</td>
<td>12.265</td>
<td>Annual</td>
<td>General Revenue</td>
<td>12.265</td>
<td>12.265</td>
<td>0.000</td>
<td>Continuation of infrastructure works including roads, drainage, water, sewerage and electricity at Tarouba Central, Orange Field and Picton housing developments; and construction of STP at Brothers Garth; and new initiatives, establishment of SILWC Administration Bldg and SILWC Mobile Office.</td>
</tr>
<tr>
<td>Tertiary Education</td>
<td>Scholarship and Advanced Training Programme</td>
<td>196.172</td>
<td>Annual</td>
<td>General Revenue</td>
<td>196.172</td>
<td>196.172</td>
<td>0.000</td>
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<tr>
<td>Total Tranche II</td>
<td></td>
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<td></td>
<td>455.637</td>
<td>455.637</td>
<td>0.000</td>
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<tr>
<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
<td>ESTIMATED TOTAL COST OF PROJECT $TT Mn.</td>
<td>YEAR OF COMMENCEMENT</td>
<td>FINANCING ARRANGEMENTS</td>
<td>PROJECT EXPENDITURE 2013 TT$ Mn.</td>
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<tr>
<td>Agriculture and Food Security</td>
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<tr>
<td>Agriculture</td>
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</tr>
<tr>
<td>Agricultural Land Development, Trinidad</td>
<td>6.500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>6.500</td>
<td>6.500</td>
<td>Establishment of agricultural settlements; continuation of survey and subdivision of state lands; establishment of a national agricultural land information system and inventory of state lands; and development of sustainable management of agricultural water-on-farm irrigation.</td>
<td></td>
</tr>
<tr>
<td>Agriculture Fisheries and Forestry Development Programme, Tobago</td>
<td>23.600</td>
<td>Annual</td>
<td>General Revenue</td>
<td>23.600</td>
<td>23.600</td>
<td>Establishment of Tobago Heritage Land “Trust”; construction of agricultural access roads; continuation of the Cocoa Rehabilitation Project; establishment of a microbiology laboratory at Hope; development of the Banana Industry; Establishment of root and tuber crop planting material repository - Lure Estate; construction of well extension to existing irrigation system; Establishment of an agricultural land information system; and continuation of subdivision of estates.</td>
<td></td>
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<tr>
<td>Fisheries Development Programme, Trinidad</td>
<td>3.250</td>
<td>Annual</td>
<td>General Revenue</td>
<td>3.250</td>
<td>3.250</td>
<td>Continuation of the Trinidad and Tobago Marine Fisheries Research Project; Community-based Aquaculture programmes; and research on the inshore/coastal fisheries.</td>
<td></td>
</tr>
<tr>
<td>Research and Development Programme</td>
<td>17.650</td>
<td>Annual</td>
<td>General Revenue</td>
<td>17.650</td>
<td>17.650</td>
<td>Establishment of small scale packing houses in agricultural clusters; Conservation and preservation of Buffalypso; Continuation of programme of livestock improvement and research at Sugarcane Feeds Centre; enhancement of artificial breeding service capabilities; management and control of infectious diseases; establishment of the Mandatory Citrus Quality Programme for revitalization of the citrus industry; integration of pest management strategies and expansion of the Sanitary, Phytosanitary and Food Safety Capabilities of Trinidad &amp; Tobago and strategies for the management of Avian Influenza; and refurbishment of irrigation facilities at La Reunion.</td>
<td></td>
</tr>
<tr>
<td>Land Administration Programme</td>
<td>10.000</td>
<td>1999</td>
<td>General Revenue</td>
<td>0.200</td>
<td>0.200</td>
<td>Continuation of preservation and restoration of cadastral land records and development of electronic protection devices for map products of the Lands and Surveys Division.</td>
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<tr>
<td>Cocoa Rehabilitation Programme (Phase I)</td>
<td>2.500</td>
<td>2003</td>
<td>General Revenue</td>
<td>1.000</td>
<td>1.000</td>
<td>Development of cocoa seed garden, rehabilitation of 55 acres of cocoa fields at Mora Valley and repairs to access roads and bridges at the La Reunion Estate.</td>
<td></td>
</tr>
<tr>
<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
<td>ESTIMATED TOTAL COST OF PROJECT $TT Mn.</td>
<td>YEAR OF COMMENCEMENT</td>
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<tr>
<td>Construction of Markets and Abattoirs</td>
<td>4.400</td>
<td>Annual</td>
<td>General Revenue</td>
<td>4.400</td>
<td>4.400</td>
<td>Continuation of construction of markets and abattoirs by Local Government Authorities at Chaguanas, San Juan/ Laventille, Tunapuna/ Piarco, Couva/ Tabaquite/ Talparo and Rio Claro/ Mayaro.</td>
<td></td>
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<tr>
<td>Agricultural Youth Apprenticeship Programme</td>
<td>8.674</td>
<td>2003</td>
<td>General Revenue</td>
<td>5.000</td>
<td>5.000</td>
<td>Training of 17-25 year-old trainees in agri-business development and continuation of the Young Professionals in Agricultural Development and Mentoring Programme.</td>
<td></td>
</tr>
<tr>
<td>Agriculture, Fishing and Forestry Development Programme, Trinidad</td>
<td>100.000</td>
<td>2006</td>
<td>General Revenue</td>
<td>15.000</td>
<td>15.000</td>
<td>Upgrade of approximately 10 km of agriculture access roads in Trinidad.</td>
<td></td>
</tr>
<tr>
<td><strong>Crime and Law and Order</strong></td>
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<tr>
<td><strong>Law Enforcement</strong></td>
<td></td>
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<tr>
<td>Improvements to Police Stations</td>
<td>44.500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>44.500</td>
<td>44.500</td>
<td>Improvement Works to Police Stations and Police Administration Buildings; acquisition of vehicles, furniture and equipment.</td>
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<tr>
<td>Improvement in Law Enforcement</td>
<td>36.000</td>
<td>2013</td>
<td>General Revenue</td>
<td>10.000</td>
<td>10.000</td>
<td>Establishment of Electronic Monitoring Programme; and Offender Management Programme.</td>
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<tr>
<td><strong>Public Safety and Citizen Security</strong></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Improvement to Fire Stations</td>
<td>5.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>5.000</td>
<td>5.000</td>
<td>Improvements to Fire Service Buildings and Redevelopment of the Water Distribution System.</td>
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<tr>
<td>Improvement to Prison Facilities</td>
<td>13.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>13.000</td>
<td>13.000</td>
<td>Continuation of Improvement Works at Prison Buildings; Refurbishment of Youth Training Centre; and Development of an Emergency Response Unit at Golden Grove.</td>
<td></td>
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<tr>
<td>Improvement to Defence Force Facilities</td>
<td>7.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>7.000</td>
<td>7.000</td>
<td>Improvement Works at Defence Force Headquarters and Granwood; Establishment of a Commissary; and upgrade of facility in Tobago for the Defence Force Reserves.</td>
<td></td>
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<tr>
<td>Improvement to the Coast Guard</td>
<td>40.200</td>
<td>Annual</td>
<td>General Revenue</td>
<td>40.200</td>
<td>40.200</td>
<td>Improvement Works to Coast Guard Facilities at Staubes Bay, Cedros, Galeota, Harfs Cut, Chaguaramas Heliport and Tobago; Purchase of vessels; Upgrade of Net Control Station; Establishment of an interim maintenance facility; and purchase of Specialized Equipment.</td>
<td></td>
</tr>
<tr>
<td>Construction and Upgrade of Regiment Facilities</td>
<td>27.700</td>
<td>Annual</td>
<td>General Revenue</td>
<td>27.700</td>
<td>27.700</td>
<td>Establishment of a Readiness Training and Army Learning Centre; Construction and Upgrade Works at Camp Ogden, Camp Cumhub, Teteron Bay Barracks, Camp Signal Hill and Camp Omega; Base Infrastructure for Camps at La Romain, Felicity and Forres Park.</td>
<td></td>
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<tr>
<td>Improvement to the Air Guard</td>
<td>11.800</td>
<td>Annual</td>
<td>General Revenue</td>
<td>11.800</td>
<td>11.800</td>
<td>Upgrade of Piarco Air Wing to Air Guard Base; Development of Land at Air Guard Headquarters; and Purchase of a Light Fixed Wing Utility/Trainer Aircraft.</td>
<td></td>
</tr>
<tr>
<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
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<tr>
<td>Improvements to Police Service</td>
<td>15.600</td>
<td>Annual</td>
<td>General Revenue</td>
<td>15.600</td>
<td>15.600</td>
<td>Expansion of the Homicide Prevention Unit and Mounted Branch Facility; Establishment of Canine Facilities at Police Division at Chaguanas; Upgrade of Police Hospital and Police Training Academy; and Refurbishment of Police Commissioner's Residence.</td>
<td></td>
</tr>
<tr>
<td>Economic Growth, Job Creation, Competitiveness and Innovation Communication</td>
<td></td>
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<td></td>
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<tr>
<td>Upgrading of Radio and Tele Communication Systems</td>
<td>2.500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>2.500</td>
<td>2.500</td>
<td>Development of telecommunications infrastructure at the Ministry of Community Development with emphasis on audio-visual training and GIS; and Media Support Services at the Ministry of Housing, Land and Marine Affairs.</td>
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<tr>
<td>Liberalization of the Telecommunications Sector Programme</td>
<td>12.000</td>
<td>2004</td>
<td>General Revenue</td>
<td>2.000</td>
<td>2.000</td>
<td>Continuation of the development of IT support systems, an Advanced Automated Spectrum Management System, a Universal Service Policy and implementation plan for the Telecommunications Authority.</td>
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<tr>
<td>Public Sector Reform Computerisation</td>
<td>2.500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>2.500</td>
<td>2.500</td>
<td>Computerization of Ministries and Departments</td>
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<tr>
<td>Drainage</td>
<td></td>
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<tr>
<td>Drainage Works, Tobago</td>
<td>7.500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>7.500</td>
<td>7.500</td>
<td>Continuation of improvements to the drainage and irrigation infrastructure in Tobago in areas including Cambee, Union Branch Trace and Mt Pelier Trace.</td>
<td></td>
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<tr>
<td>Drainage improvements, Trinidad</td>
<td>55.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>55.000</td>
<td>55.000</td>
<td>Upgrading of drainage and irrigation systems in local communities throughout Trinidad by Local Government Authorities.</td>
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<tr>
<td>Major Drainage Works, Trinidad</td>
<td>94.100</td>
<td>2006</td>
<td>General Revenue</td>
<td>34.400</td>
<td>34.400</td>
<td>Continuation of the Honda River Improvement project and commencement of the Marabella River Improvement Project and Coastal Studies in Mayaro.</td>
<td></td>
</tr>
<tr>
<td>Major Drainage Rehabilitation Works, Tobago</td>
<td>5.000</td>
<td>2006</td>
<td>General Revenue</td>
<td>3.600</td>
<td>3.600</td>
<td>Continuation of the Milford Coastal Protection project and construction of Sea Defence Walls.</td>
<td></td>
</tr>
<tr>
<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
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<td></td>
</tr>
<tr>
<td>Economic Restructuring and Transformation</td>
<td>114.934</td>
<td>2002</td>
<td>General Revenue</td>
<td>133.300</td>
<td>133.300</td>
<td>Continuation of assistance to the private small and medium enterprises engaged in Agriculture, Pre-school, Fishing, Computer Services, Restaurants, Furniture Manufacturing, Transportation Services, and Retail (mini marts); assistance to entrepreneurs through venture capital; establishment of Tobago Cassava Projects Ltd, the Fish Processing Co. of Tobago and the Enterprise Development Company of Tobago; continuation of Pigeon Point business initiatives and Scarborough Esplanade Phase II; establishment of the Enterprise Assistance Grant Programme</td>
<td></td>
</tr>
<tr>
<td>Development of Small Business Sector, Tobago</td>
<td>114.934</td>
<td>2002</td>
<td>General Revenue</td>
<td>133.300</td>
<td>133.300</td>
<td>Continuation of assistance to the private small and medium enterprises engaged in Agriculture, Pre-school, Fishing, Computer Services, Restaurants, Furniture Manufacturing, Transportation Services, and Retail (mini marts); assistance to entrepreneurs through venture capital; establishment of Tobago Cassava Projects Ltd, the Fish Processing Co. of Tobago and the Enterprise Development Company of Tobago; continuation of Pigeon Point business initiatives and Scarborough Esplanade Phase II; establishment of the Enterprise Assistance Grant Programme</td>
<td></td>
</tr>
<tr>
<td>Planning and Pre-Investment Studies, Trinidad and Tobago</td>
<td>4.600</td>
<td>Annual</td>
<td>General Revenue</td>
<td>4.600</td>
<td>4.600</td>
<td>Conduct of planning studies and land use surveys, physical planning studies and designs; establishment of a National Land/Geographic Information System; feasibility studies for various projects including the San Fernando Waterfront Project.</td>
<td></td>
</tr>
<tr>
<td>Investment Promotion Programme</td>
<td>8.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>8.000</td>
<td>8.000</td>
<td>Continuation of country promotion internationally through branding, public relations and media campaigns, and production of promotional materials.</td>
<td></td>
</tr>
<tr>
<td>Support to Industrial Development Initiatives</td>
<td>73.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>73.000</td>
<td>73.000</td>
<td>Commencement of infrastructural work at Invaders Bay; Development of new Growth Centres throughout the country; Continuation of development of the Food and Beverage Industry through food safety training and participating in regional and international food fairs; and Development of the Entertainment, Film and Fashion Industries.</td>
<td></td>
</tr>
<tr>
<td>Trade Promotion Programme</td>
<td>24.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>24.000</td>
<td>24.000</td>
<td>Conduct of Market surveys and promotion programmes in export market opportunities; support to local industries trade missions/fairs abroad; hosting of trade and investments events; provision of trade financing for exporters; creation of a trade information network; and support for enabling competitive business in Trinidad and Tobago.</td>
<td></td>
</tr>
<tr>
<td>Development of Small Businesses Programme</td>
<td>19.400</td>
<td>2003</td>
<td>General Revenue</td>
<td>12.000</td>
<td>12.000</td>
<td>Continuation of the Fairshare Programme for small entrepreneurs; conduct of training/workshops for certification in international standards and their management capacity; establishment of Community-based Business Incubators; establishment of a Policy, Strategy and Institutional Framework for MSE development; and provision of assistance to businesses for productivity enhancement standards.</td>
<td></td>
</tr>
<tr>
<td>Establishment of a Population Statistical Database</td>
<td>8.000</td>
<td>1997</td>
<td>General Revenue</td>
<td>2.000</td>
<td>2.000</td>
<td>Establishment of an electronic register of the entire population.</td>
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<tr>
<td>Electricity</td>
<td>66.850</td>
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<td>66.850</td>
<td></td>
<td>Continuation of rural electrification projects and street lighting throughout Tobago.</td>
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<td>Electricity Programme, Tobago</td>
<td>0.850</td>
<td>Annual</td>
<td>General Revenue</td>
<td>0.850</td>
<td>0.850</td>
<td>Continuation of rural electrification projects and street lighting throughout Tobago.</td>
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<tr>
<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
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<td><strong>PROJECT AND PROGRAMMES</strong></td>
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<td><strong>ESTIMATED TOTAL COST OF PROJECT $T Mn.</strong></td>
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<td><strong>GOVERNMENT FUNDING REQUIREMENTS 2013 T$ Mn.</strong></td>
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<td><strong>PROJECT EXPENDITURE 2013 T$ Mn.</strong></td>
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<td><strong>PROJECT EXPENDITURE 2013 T$ Mn.</strong></td>
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<td><strong>GOVERNMENT FUNDING REQUIREMENTS 2013 T$ Mn.</strong></td>
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<td><strong>GOVERNMENT FUNDING REQUIREMENTS 2013 T$ Mn.</strong></td>
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<td><strong>GOVERNMENT FUNDING REQUIREMENTS 2013 T$ Mn.</strong></td>
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</tbody>
</table>

| National Street Lighting Programme | 626.927 | 2005 | General Revenue | 7.000 |
| National Street Lighting Programme | 626.927 | 2005 | General Revenue | 7.000 |

| Electricity Programme | 773.600 | 2006 | General Revenue | 9.000 |
| Electricity Programme | 773.600 | 2006 | General Revenue | 9.000 |

| NPMC Infrastructure Upgrade Programme | 43.000 | 2001 | General Revenue | 23,500 |
| NPMC Infrastructure Upgrade Programme | 43.000 | 2001 | General Revenue | 23,500 |

| Upgrading of Overseas Missions | 136,951 | 2005 | Annual | 2,000 |
| Upgrading of Overseas Missions | 136,951 | 2005 | Annual | 2,000 |

| Continuation of the National Street Lighting Programme including installation of new streetlights, upgrading of lamp to 150 Watts, illumination of new housing developments with 250 Watts, primary roads and new housing developments throughout the country. | 23,500 | 2005 | General Revenue | 9.000 |
| Continuation of the National Street Lighting Programme including installation of new streetlights, upgrading of lamp to 150 Watts, illumination of new housing developments with 250 Watts, primary roads and new housing developments throughout the country. | 23,500 | 2005 | General Revenue | 9.000 |

| NPMC Infrastructure Upgrade Programme: construction of service station at Roxborough, Tobago. | 23,500 | 2005 | General Revenue | 9.000 |
| NPMC Infrastructure Upgrade Programme: construction of service station at Roxborough, Tobago. | 23,500 | 2005 | General Revenue | 9.000 |

| Continued lighting of GORTT-owned properties in Washington, Chanceries and residences in Ottawa, Canada; Pretoria, South Africa; and Brussels, Belgium; refurbishment of First Secretary in Jamaica; refurbishment of residence of H.C. Abija, Nigeria and Chancery in Brasilia, Brazil; new initiative designs for construction of Chancery in New Delhi, India. | 23,500 | 2005 | General Revenue | 9.000 |
| Continued lighting of GORTT-owned properties in Washington, Chanceries and residences in Ottawa, Canada; Pretoria, South Africa; and Brussels, Belgium; refurbishment of First Secretary in Jamaica; refurbishment of residence of H.C. Abija, Nigeria and Chancery in Brasilia, Brazil; new initiative designs for construction of Chancery in New Delhi, India. | 23,500 | 2005 | General Revenue | 9.000 |

| Updating legislation and institutional structures, development of business plans and building awareness for new industries - Maritime, Yachting, Printing and Packaging. | 23,500 | 2005 | General Revenue | 9.000 |
| Updating legislation and institutional structures, development of business plans and building awareness for new industries - Maritime, Yachting, Printing and Packaging. | 23,500 | 2005 | General Revenue | 9.000 |

| Continuation of computerization projects throughout the public sector, computerization of the Police Service, the Ministry of Finance, the Ministry of Sport, the Judiciary and the Ministry of Tobago Development. | 23,500 | 2005 | General Revenue | 9.000 |
| Continuation of computerization projects throughout the public sector, computerization of the Police Service, the Ministry of Finance, the Ministry of Sport, the Judiciary and the Ministry of Tobago Development. | 23,500 | 2005 | General Revenue | 9.000 |

| Networking of various Divisions of the Tobago House of Assembly, and the purchase of computer hardware and software. | 23,500 | 2005 | General Revenue | 9.000 |
| Networking of various Divisions of the Tobago House of Assembly, and the purchase of computer hardware and software. | 23,500 | 2005 | General Revenue | 9.000 |

| Information, communication technology programme; and establishment of an information and communication technology unit. | 23,500 | 2005 | General Revenue | 9.000 |
| Information, communication technology programme; and establishment of an information and communication technology unit. | 23,500 | 2005 | General Revenue | 9.000 |

| NPMC Infrastructure Upgrade Programme: construction of service station at Roxborough, Tobago. | 23,500 | 2005 | General Revenue | 9.000 |
| NPMC Infrastructure Upgrade Programme: construction of service station at Roxborough, Tobago. | 23,500 | 2005 | General Revenue | 9.000 |

| Continued lighting of GORTT-owned properties in Washington, Chanceries and residences in Ottawa, Canada; Pretoria, South Africa; and Brussels, Belgium; refurbishment of First Secretary in Jamaica; refurbishment of residence of H.C. Abija, Nigeria and Chancery in Brasilia, Brazil; new initiative designs for construction of Chancery in New Delhi, India. | 23,500 | 2005 | General Revenue | 9.000 |
| Continued lighting of GORTT-owned properties in Washington, Chanceries and residences in Ottawa, Canada; Pretoria, South Africa; and Brussels, Belgium; refurbishment of First Secretary in Jamaica; refurbishment of residence of H.C. Abija, Nigeria and Chancery in Brasilia, Brazil; new initiative designs for construction of Chancery in New Delhi, India. | 23,500 | 2005 | General Revenue | 9.000 |

| Updating legislation and institutional structures, development of business plans and building awareness for new industries - Maritime, Yachting, Printing and Packaging. | 23,500 | 2005 | General Revenue | 9.000 |
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| Continuation of computerization projects throughout the public sector, computerization of the Police Service, the Ministry of Finance, the Ministry of Sport, the Judiciary and the Ministry of Tobago Development. | 23,500 | 2005 | General Revenue | 9.000 |
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<p>| Information, communication technology programme; and establishment of an information and communication technology unit. | 23,500 | 2005 | General Revenue | 9.000 |
| Information, communication technology programme; and establishment of an information and communication technology unit. | 23,500 | 2005 | General Revenue | 9.000 |</p>
<table>
<thead>
<tr>
<th>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</th>
<th>ESTIMATED TOTAL COST OF PROJECT $TT Mn.</th>
<th>YEAR OF COMMENCEMENT</th>
<th>FINANCING ARRANGEMENTS</th>
<th>PROJECT EXPENDITURE 2013 TT$ Mn.</th>
<th>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$Mn</th>
<th>DETAILS OF ACTIVITY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Manufacturing</td>
<td></td>
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</tr>
<tr>
<td>Upgrading and Equipping of TTBS Laboratories</td>
<td>3.500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>3.500</td>
<td>3.500</td>
<td>Procurement of materials and equipment for testing the safety and performance of products; computerisation of the Bureau of Standards; and implementation of the Metrology Act of 2004.</td>
</tr>
<tr>
<td>Accreditation of Laboratories</td>
<td>10.000</td>
<td>2003</td>
<td>General Revenue</td>
<td>3.000</td>
<td>3.000</td>
<td>Development of a National Quality Policy; and training in ISO benchmarks.</td>
</tr>
<tr>
<td>Roads and Bridges</td>
<td></td>
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</tr>
<tr>
<td>Upgrading &amp; Improvement of Local Roads &amp; Bridges, Trinidad</td>
<td>103.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>199.400</td>
<td>199.400</td>
<td>Upgrading of priority secondary roads, bridges and landslips throughout Trinidad by Local Government Authorities.</td>
</tr>
<tr>
<td>Roads and Bridges Development, Tobago</td>
<td>60.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>60.000</td>
<td>60.000</td>
<td>Completion of construction of Northside Road, Gardenside Street, Scarborough, Milford Road Bridges; and continuation of Road Resurfacing Programme.</td>
</tr>
<tr>
<td>Road Infrastructure Improvement Programme, Trinidad</td>
<td>23.400</td>
<td>Annual</td>
<td>General Revenue</td>
<td>23.400</td>
<td>23.400</td>
<td>Commencement of designs for improvement to Maraval Access Road (Saddle Road from Rapsey Street to Valleton Avenue) and Diego Martin Valley Access; redefinition of highway reserves.</td>
</tr>
<tr>
<td>Road Infrastructure Improvement Programme, Tobago</td>
<td>13.000</td>
<td>2006</td>
<td>General Revenue</td>
<td>13.000</td>
<td>13.000</td>
<td>Continuation of Major Improvement Works on Secondary Roads and the Windward Road Special Development Programme.</td>
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<td>Science, Research and Development</td>
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<tr>
<td>Science and Technology Development</td>
<td>37.900</td>
<td>Annual</td>
<td>General Revenue</td>
<td>37.900</td>
<td>37.900</td>
<td>Popularisation of science and technology through Sci-TechKnoFest; promotion of Inventors and Innovators Prime Minister's Award; continuation of Research and Development Foresighting exercise, continuation of Exhibitions on the Environment project; NIHERST's President's Award; and continuation of the Innovation Financing Facility.</td>
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<tr>
<td>Sewerage</td>
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<tr>
<td>Improvements to Sewerage Systems, Trinidad</td>
<td>12.200</td>
<td>Annual</td>
<td>General Revenue</td>
<td>12.200</td>
<td>12.200</td>
<td>Rehabilitation of Edinburgh 500 WWTP; Rehabilitation of lift stations at Techier and Mt Hope and Tobago Wastewater System</td>
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<tr>
<td>The Arts and Multiculturalism</td>
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<tr>
<td>Cultural Programmes and Facilities, Tobago</td>
<td>50.000</td>
<td>2002</td>
<td>General Revenue</td>
<td>17.000</td>
<td>17.000</td>
<td>Initial outfitting and furnishing of the Orange Hill Community Workshop and Art Gallery.</td>
</tr>
<tr>
<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
<td>ESTIMATED TOTAL COST OF PROJECT $TT Mn.</td>
<td>YEAR OF COMMENCEMENT</td>
<td>FINANCING ARRANGEMENTS</td>
<td>PROJECT EXPENDITURE 2013 TT$ Mn.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$Mn</td>
<td>DETAILS OF ACTIVITY 2013</td>
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<tr>
<td>Construction and Upgrade of Cultural Facilities, Trinidad</td>
<td>45.000</td>
<td>2006</td>
<td>General Revenue</td>
<td>16.500</td>
<td>16.500</td>
<td>Upgrade of Queen's Hall; Restoration and Upgrade of Museum of the City of Port Of Spain at Fort San Andres; Restoration of Royal Victoria Institute; Continuation of restoration works at Sevilla House, Couva; Restoration of Old Magistrate’s Quarter’s at La Brea to accommodate a Community Museum; Completion of Phase II of the Virtual Museum, Establishment of Cultural Industries; Establishment of a National Heritage Site at Nelson Island and Establishment of a Heroes Park and Museum at Fyzabad.</td>
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<tr>
<td>Tourism</td>
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<td>Chaguaramas Area Development</td>
<td>24.570</td>
<td>Annual</td>
<td>General Revenue</td>
<td>24.570</td>
<td>24.570</td>
<td>Improvement works to Chagville and Macqueripe Beach facilities; continuation of Broadwalk construction; upgrading of vehicles and equipment; renovations to the CDA Administration Building; development of nature trails, parks and signage; sewerage facilities upgrade; Surveillance system.</td>
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<tr>
<td>Improvement in Basic Tourism Infrastructure, Tobago</td>
<td>11.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>11.000</td>
<td>11.000</td>
<td>Continuation of construction works at Barrack #3, Fort King George Heritage Park, TTHTI Campus and at King’s Bay; paving of fore court at Storebay Beach Facility; construction of ramp at Mt. Irvine Beach facility; continuation of the Scarborough Beautification project at Carrington Street; visitor facilities at Roxborough Lay Bye and Speyside Lookout; new lifeguard facilities at Pigeon Point; lifeguard towers at Grange Bay and Grafton; landscaping at Fort Granby Beach Facility, restoration of Mt. St. George Sugar Mill and Moriah Waterfall; collection of artefacts and site restoration at Cove Estate Historical Site; continuation of community awareness programmes; and landscaping of Bloody Bay Beach Facility.</td>
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<tr>
<td>Tourism Action Programme</td>
<td>5.170</td>
<td>Annual</td>
<td>General Revenue</td>
<td>5.170</td>
<td>5.170</td>
<td>Implementation of the Maracas Community Tourism Initiative; Las Cuevas Beach Enhancement Project; Manzanilla Beach Facade Improvement Project; Vessigny Beach Facility Upgrade; and La Brea Pitch Lake Enhancement Project.</td>
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<td>Tourism Development Programme</td>
<td>19.840</td>
<td>Annual</td>
<td>General Revenue</td>
<td>19.840</td>
<td>19.840</td>
<td>Continuation of National Tourism Quality Service Improvement Programme; incentives for the upgrade of hotel and guesthouses; establishment of a Tourism Convention Bureau, POS Tourism Business Improvement Programme, Toco Lighthouse Project; the STEP project, TTTIC, Green Globe, Standards Development and the Tourism Safety and Security Project; the eco-tourism project and Local Tourism Awareness programme; the establishment of lifeguard facilities, interpretive signage in POS; and Penal/Debe Doubles Pavilion Project; upgrade of Quinam Beach and Valencia Eco-tourism Park; and Local Government Tourism Programmes in Siparia, Couva, Mayaro and Penal/Debe.</td>
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<td>Project Category</td>
<td>Details of Activity 2013</td>
<td>Estimated Total Cost of Project, Mn.</td>
<td>Year of Commencement</td>
<td>Estimated Government Funding Requirements, Mn.</td>
<td>Project Expenditure 2013, Mn.</td>
<td>Financing Arrangements</td>
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<td>Transportation</td>
<td>Purchase of Vehicles and Equipment, Tobago</td>
<td>98.900</td>
<td>2001</td>
<td>5,000</td>
<td>33,200</td>
<td>Annual</td>
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<td>Improvement in Public Transportation Services</td>
<td>71.980</td>
<td>1998</td>
<td>5,000</td>
<td>33,200</td>
<td>Annual</td>
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<td>Implementation of Traffic Management Measures</td>
<td>28.400</td>
<td>2006</td>
<td>5,000</td>
<td>33,200</td>
<td>Annual</td>
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<td>Purchase of Vehicles and Equipment, Trinidad</td>
<td>3.000</td>
<td>2007</td>
<td>5,000</td>
<td>33,200</td>
<td>Annual</td>
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<td>Water Supply Improvements, Tobago</td>
<td>0.200</td>
<td>2009</td>
<td>5,000</td>
<td>33,200</td>
<td>Annual</td>
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<tr>
<td>Project and Programmes Recommended for Priority Funding Under Core PSIP</td>
<td>Estimated Total Cost of Project TT$ Mn.</td>
<td>Year of Commencement</td>
<td>Financing Arrangements</td>
<td>Project Expenditure 2013 TT$ Mn.</td>
<td>Government Funding Requirements 2013 TT$Mn</td>
<td>Details of Activity 2013</td>
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<td>Administration</td>
<td>Rehabilitation of Public Buildings, Trinidad</td>
<td>43.680</td>
<td>Annual</td>
<td>General Revenue</td>
<td>254.269</td>
<td>254.269</td>
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<td>Acquisition of Sites for the Construction of Public Facilities</td>
<td>1.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>1.000</td>
<td>1.000</td>
<td>Acquisition of sites to facilitate the construction of public facilities.</td>
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<tr>
<td>Improvement/Refurbishment to Court Facilities</td>
<td>38.180</td>
<td>Annual</td>
<td>General Revenue</td>
<td>38.180</td>
<td>38.180</td>
<td>Rehabilitation of both Halls of Justice T&amp;T, installation of security systems, refurbishment of Magistrates’ Courts, expansion of Rio Claro Magistrates’ Court, provision of accommodation for San Fernando Magistrates’ Court, restoration of San Fernando Supreme Court Building, provision of accommodation for Court Administration Offices; improvement works and furnishing of the Industrial Court; establishment of the Equal Opportunities Commissions and Tribunals; and acquisition of property; and a new project, Establishment of Drug Treatment Court.</td>
</tr>
<tr>
<td>Improvement/Refurbishment of Public Buildings, Tobago</td>
<td>4.650</td>
<td>Annual</td>
<td>General Revenue</td>
<td>4.650</td>
<td>4.650</td>
<td>Establishment of an office for the Prime Minister in Tobago; Refurbishment of Townhouse A2-17 Flag Staff; refurbishment of Windward Meeting and Conference Centre; Upgrading of Assembly Legislature Chambers and Annex</td>
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<tr>
<td>Improvements to Customs and Excise Division</td>
<td>3.537</td>
<td>Annual</td>
<td>General Revenue</td>
<td>3.537</td>
<td>3.537</td>
<td>Construction of Customs Facilities at Hart’s Cut; Infrastructure Upgrade of the Container Examination Station (CES) at POS; Continuation of acquisition of trained drug detection dogs for drug interdiction; upgrade of Jetty at Port of Cedros</td>
</tr>
<tr>
<td>PROJECT AND PROGRAMMES</td>
<td>TOTAL COST $TT Mn.</td>
<td>YEAR OF COMENCEMENT</td>
<td>FINANCING ARRANGEMENTS</td>
<td>ESTIMATED GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Mn.</td>
<td>PROJECT EXPENDITURE 2013 TT$ Mn.</td>
<td>DETAILS OF ACTIVITY</td>
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</tr>
<tr>
<td>Construction of Public Buildings, Trinidad and Tobago</td>
<td>37.120</td>
<td>2013</td>
<td>General Revenue</td>
<td>37.120</td>
<td>37.120</td>
<td>Construction of meteorological services building and Judges and Magistrates’ housing in Tobago; Relocation &amp; Outfitting of Divisions of MPA; provision of new Accommodation for Tobago Office of the Industrial Court; Construction of Institute of Marine Affairs (IMA) New Accommodation Complex for the NTA, YEPP and ACTT Head Offices.</td>
</tr>
<tr>
<td>Restoration of Historic Buildings</td>
<td>34.500</td>
<td>2013</td>
<td>General Revenue</td>
<td>7.000</td>
<td>7.000</td>
<td>Restoration of the President’s Residence; additional works on the QRC restoration project and consulting by a technical team for restoration of the Red House.</td>
</tr>
<tr>
<td>Rehabilitation of Public Buildings, Trinidad and Tobago</td>
<td>25.272</td>
<td>2013</td>
<td>General Revenue</td>
<td>25.272</td>
<td>25.272</td>
<td>Continuation of works on Local Government Buildings; refurbishment of MPA area offices; construction of new buildings for T&amp;T Hospitality and Tourism Institute; outfitting of accommodation for Soil and Plant Research Centre (SPRC) and construction of Office Complex for the New Office of the Personnel Department.</td>
</tr>
<tr>
<td>Rehabilitation of Public Buildings, Trinidad and Tobago</td>
<td>19.000</td>
<td>2013</td>
<td>General Revenue</td>
<td>19.000</td>
<td>19.000</td>
<td>Continuation of outfitting of the Ministry of Education Annex Building (ACON); refurbishment of the Head Office of the Agriculture North and South Districts; establishment of a Packing House Facility; construction of a Citrus Laboratory; establishment of a wholesale market at Macoya and reconstruction of Police Training College (St. James).</td>
</tr>
<tr>
<td>Development of National Pride</td>
<td>2.000</td>
<td>2013</td>
<td>Annual</td>
<td>2.000</td>
<td>2.000</td>
<td>Observation of a Year of Patriotism by the Ministry of National Diversity and Social Integration.</td>
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<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
<td>ESTIMATED TOTAL COST OF PROJECT $TT Mn.</td>
<td>YEAR OF COMMENCEMENT</td>
<td>DEPARTMENT</td>
<td>PROJECT EXPENDITURE 2013 TT$ Mn.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Mn.</td>
<td>DETAILS OF ACTIVITY 2013</td>
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</tr>
<tr>
<td>Environment</td>
<td>40.550</td>
<td>2013</td>
<td>Forestry Development Programme</td>
<td>18.400</td>
<td>18.400</td>
<td>Continuation of forest regeneration in all five Conservancies of Trinidad; reafforestation of the Northern Range; production of pine and teak seedlings for plantations; improvement of access roads; and development of Caura River Facilities.</td>
</tr>
<tr>
<td>Environment</td>
<td>40.550</td>
<td>2013</td>
<td>Environmental Conservation &amp; Management Programme</td>
<td>18.400</td>
<td>18.400</td>
<td>Implementation of initiatives by SWMCO and the Borough Corporations of Chaguanas and Point Fortin.</td>
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<td>Environment</td>
<td>4.650</td>
<td>2004</td>
<td>Solid Waste Management Programme</td>
<td>2.500</td>
<td>2.500</td>
<td>Upgrading and refurbishment works at hospitals and health centres nationwide and continuation of training of medical personnel.</td>
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<tr>
<td>Law Reform</td>
<td>3.500</td>
<td>Annual</td>
<td>Revision and Printing of Laws of the THA</td>
<td>0.500</td>
<td>0.500</td>
<td>Drafting and amendments to Laws regarding the THA Act.</td>
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<td>Health Care Services and Hospitals</td>
<td>274.100</td>
<td>2001</td>
<td>Health Sector Reform Programme</td>
<td>62.600</td>
<td>62.600</td>
<td>Procurement and installation of medical equipment and establishment of an integrated data network to link health facilities.</td>
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<tr>
<td>Health Care Services and Hospitals</td>
<td>7.000</td>
<td>Annual</td>
<td>Medical Facilities Upgrading Programme, Tobago</td>
<td>7.000</td>
<td>7.000</td>
<td>Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.</td>
</tr>
<tr>
<td>Health Care Services and Hospitals</td>
<td>19.500</td>
<td>Annual</td>
<td>Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.</td>
<td>19.500</td>
<td>19.500</td>
<td>Construction of new Meteorological Office, Procurement of a configurable international civil aviation automated meteorological system, Upgrade of Access Road b</td>
</tr>
<tr>
<td>Health Care Services and Hospitals</td>
<td>20.500</td>
<td>Annual</td>
<td>Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.</td>
<td>20.500</td>
<td>20.500</td>
<td>Upgrading and refurbishment works at hospitals and health centres nationwide and continuation of training of medical personnel.</td>
</tr>
<tr>
<td>Health Care Services and Hospitals</td>
<td>40.000</td>
<td>Annual</td>
<td>Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.</td>
<td>40.000</td>
<td>40.000</td>
<td>Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.</td>
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<td>Health Care Services and Hospitals</td>
<td>159.000</td>
<td>2001</td>
<td>Special Programmes for Chronic Diseases</td>
<td>41.500</td>
<td>41.500</td>
<td>Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.</td>
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<tr>
<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
<td>ESTIMATED TOTAL COST OF PROJECT TT$ Mn.</td>
<td>YEAR OF COMMENCEMENT</td>
<td>FINANCING ARRANGEMENTS</td>
<td>PROJECT EXPENDITURE 2013 TT$ Mn.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$Mn</td>
<td>DETAILS OF ACTIVITY 2013</td>
</tr>
<tr>
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<tr>
<td>Establishment of National Oncology Programme/Centre</td>
<td>143.090</td>
<td>2002</td>
<td>General Revenue</td>
<td>70.000</td>
<td>70.000</td>
<td>Continuation of construction of the National Oncology Centre.</td>
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<tr>
<td>Community Medicine Programme</td>
<td>31.222</td>
<td>2006</td>
<td>General Revenue</td>
<td>1.000</td>
<td>1.000</td>
<td>Purchase of Mobile Units for the Regional Health Authorities.</td>
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<td><strong>Sport and Recreation</strong></td>
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<tr>
<td>Construction/Upgrade of Sport and Youth Facilities, Tobago</td>
<td>20.500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>20.500</td>
<td>20.500</td>
<td>Continuation of construction of Shaw Park Regional Ground and Cultural Complex; refurbishment of Roxborough Sport and Cultural Complex; upgrade of hard courts and recreation grounds; construction of Community Swimming Pools; establishment of a Youth Empowerment Centre at Betsy's Hope; expansion of the Apprenticeship Service Programme; continuation of the Mobile Youth Health Centre project and expansion of the Mardon House Youth Development Centre.</td>
</tr>
<tr>
<td>Development of Recreational Facilities</td>
<td>19.100</td>
<td>Annual</td>
<td>General Revenue</td>
<td>19.100</td>
<td>19.100</td>
<td>Continuation of improvement works on recreational facilities throughout Trinidad by Local Government Authorities and upgrade works to the Botanic Gardens and Queen's Park Savannah.</td>
</tr>
<tr>
<td><strong>Poverty Reduction and Human Capital Development Capacity Building/Institutional Strengthening</strong></td>
<td></td>
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<tr>
<td>Improvement in Administrative Services, Tobago</td>
<td>1.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>1.000</td>
<td>1.000</td>
<td>Continued training of staff of Divisions of the Tobago House of Assembly, granting of scholarships under the Human Resource Development Programme and the establishment of the Asset Management Unit.</td>
</tr>
<tr>
<td>Institutional Strengthening of Public Sector Administrative Services</td>
<td>12.950</td>
<td>Annual</td>
<td>General Revenue</td>
<td>12.950</td>
<td>12.950</td>
<td>Completion of consultancy to establish an Employee Assistance Programme (EAP) in the Public Service; continuation of the work programme by the Occupational Safety and Health Authority; strengthening of records management and customer service centres in the Judiciary; establishment of the National Productivity Centre and the continuation of the Programme to Enhance Career and Succession Management by the Ministry if Public Administration.</td>
</tr>
<tr>
<td>Institutional Strengthening of Ministries and Departments</td>
<td>100.550</td>
<td>Annual</td>
<td>General Revenue</td>
<td>100.550</td>
<td>100.550</td>
<td>Continuation of training and capacity building initiatives in Ministries and Departments including the Judiciary, Service Commission, Personnel Department, Planning and Sustainable Development, Housing, Land and Marine Affairs, Public Administration, Labour and Small and Micro Enterprise Development, Local Government, Science and Technology, and Tertiary Education.</td>
</tr>
<tr>
<td>FINANCING ARRANGEMENTS</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ M.</td>
<td>PROJECT EXPENDITURE 2013 TT$ M.</td>
<td>PROJECT EXPENDITURE 2014 TT$ M.</td>
<td>PROJECT EXPENDITURE 2015 TT$ M.</td>
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<tr>
<td>Government Revenue</td>
<td>60.000</td>
<td>55.000</td>
<td>55.000</td>
<td>55.000</td>
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</tr>
<tr>
<td>General Revenue</td>
<td>50.000</td>
<td>50.000</td>
<td>50.000</td>
<td>50.000</td>
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<td></td>
</tr>
<tr>
<td>Non-Government Revenue</td>
<td>10.000</td>
<td>10.000</td>
<td>10.000</td>
<td>10.000</td>
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<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td>120.000</td>
<td>115.000</td>
<td>115.000</td>
<td>115.000</td>
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</tr>
</tbody>
</table>

- **Institutional Strengthening of the Ministry of National Security Divisions and Agencies**
  - Estimated Total Cost: $TT Mn. 11.250
  - Year of Commencement: 2013
  - Financing Arrangements: Annual General Revenue
  - Details of Activity: Continuation of Training for the Coast Guard, Air Guard, Regiment, Fire Service and Prison Service.

- **Institutional Strengthening of the Ministry of National Security**
  - Estimated Total Cost: $TT Mn. 0.750
  - Year of Commencement: 2013
  - Financing Arrangements: Annual General Revenue
  - Details of Activity: Institutional Strengthening of the Ministry of National Security and Regional Committees, Development of the National Security Division, and Development of the Police Service.

- **Institutional Strengthening of Ministries and Departments**
  - Estimated Total Cost: $TT Mn. 25.000
  - Year of Commencement: 2013
  - Financing Arrangements: Annual General Revenue
  - Details of Activity: Strengthening of the Ministries of Agriculture, Land and Reclamation, and Development of the Police Service.

- **Institutional Strengthening of the Police Service**
  - Estimated Total Cost: $TT Mn. 4.450
  - Year of Commencement: 2013
  - Financing Arrangements: Annual General Revenue
  - Details of Activity: Continuing the Transformation of the Police Service.

- **Community Development Programme**
  - Estimated Total Cost: $TT Mn. 20.600
  - Year of Commencement: 2013
  - Financing Arrangements: Annual General Revenue
  - Details of Activity: Establishment of a main mediation centre in San Fernando.

- **Construction and Upgrading of Community Facilities, Tobago**
  - Estimated Total Cost: $TT Mn. 20.600
  - Year of Commencement: 2013
  - Financing Arrangements: Annual General Revenue
  - Details of Activity: Improvement to Community Facilties, Civic Centres and Regional Complexes in communities throughout the country.

- **Early Childhood Education**
  - Estimated Total Cost: $TT Mn. 9.000
  - Year of Commencement: 2013
  - Financing Arrangements: Annual General Revenue
  - Details of Activity: Establishment of an ECCE Unit and ECCE Centres, and extension and improvement to existing centres.
<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Housing and Shelter</td>
<td>28.580</td>
<td>28.580</td>
<td>28.580</td>
<td>Annual</td>
<td>General Revenue</td>
<td>Reimbursement to HDC for housing construction at Castara, Blenheim and Adventure; construction of box walls at Signal Hill and Belle Garden; retaining walls for Community special development at Windward; designs for Courland Estate; infrastructure works at Adolph Estate and Shirvan Road developments; revitalization of previous NHA projects at Bon Accord, Kilguy and Buccoo; rehabilitation of resettlement and new home construction; establishment of Charlotteville Assisted Living Facility and Friendship Estate Land Development; and two new initiatives, infrastructure development at Woodford Town Expansion Phase II and construction at Adventure.</td>
</tr>
<tr>
<td>Secondary Education</td>
<td>7.000</td>
<td>7.000</td>
<td>7.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>Construction of additional blocks; physical security of secondary schools and upgrade of sporting facilities in secondary schools.</td>
</tr>
<tr>
<td>Skills Development</td>
<td>84.315</td>
<td>84.315</td>
<td>84.315</td>
<td>Annual</td>
<td>General Revenue</td>
<td>Completion of designs and commencement of construction of Head Office for the NESC, refurbishment of YTEPP Centres, MIC and NESC Skills Technology Centres, and acquisition of tools and equipment for Technology Centres.</td>
</tr>
</tbody>
</table>

Details of Activity 2013:

- **Housing and Shelter:**
  - Reimbursement to HDC for housing construction at Castara, Blenheim and Adventure; construction of box walls at Signal Hill and Belle Garden; retaining walls for Community special development at Windward; designs for Courland Estate; infrastructure works at Adolph Estate and Shirvan Road developments; revitalization of previous NHA projects at Bon Accord, Kilguy and Buccoo; rehabilitation of resettlement and new home construction; establishment of Charlotteville Assisted Living Facility and Friendship Estate Land Development; and two new initiatives, infrastructure development at Woodford Town Expansion Phase II and construction at Adventure.

- **Primary Education:**
  - Survey of schools sites.

- **Secondary Education:**
  - Construction of additional blocks; physical security of secondary schools and upgrade of sporting facilities in secondary schools.

- **Skills Development:**
  - Completion of designs and commencement of construction of Head Office for the NESC, refurbishment of YTEPP Centres, MIC and NESC Skills Technology Centres, and acquisition of tools and equipment for Technology Centres.
<table>
<thead>
<tr>
<th>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</th>
<th>ESTIMATED TOTAL COST OF PROJECT $TT Mn.</th>
<th>YEAR OF COMMENCEMENT</th>
<th>FINANCING ARRANGEMENTS</th>
<th>PROJECT EXPENDITURE 2013 TT$ Mn.</th>
<th>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$Mn</th>
<th>DETAILS OF ACTIVITY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Development</td>
<td>55.800</td>
<td>Annual</td>
<td>General Revenue</td>
<td>79.250</td>
<td>79.250</td>
<td>Upgrading of St. Michael's School for Boys, St. Dominic's Home, Princess Elizabeth Home for Retarded Children and Josephine Shaw House for Women, provision of financial assistance to Halfway House for Ex-prisoners owned by NGO's for upgrade works and construction of a Social Displacement Centre in Port of Spain and a Remand Home for Female Offenders at Aripo.</td>
</tr>
<tr>
<td>Establishment of Social Services Facilities and Facilities for the Socially Displaced</td>
<td>55.800</td>
<td>Annual</td>
<td>General Revenue</td>
<td>55.800</td>
<td>55.800</td>
<td>Establishment of a probation hostel and Senior Citizen Centres; provision of home care services for the elderly under the Golden Apple/ Adolescents Partnership Programme; training in technical skills and provision of education for Adolescent Mothers; training and assistance to micro-enterprise entrepreneurs, the unemployed and ex-prisoners.</td>
</tr>
<tr>
<td>Social Services Programme, Tobago</td>
<td>3.750</td>
<td>Annual</td>
<td>General Revenue</td>
<td>3.750</td>
<td>3.750</td>
<td>Continuation of the Poverty Reduction Programme, Community Outreach and Scholarship Programmes and provision of financial assistance to the Children’s Authority.</td>
</tr>
<tr>
<td>Social Services Programmes, Trinidad</td>
<td>100.000</td>
<td>2006</td>
<td>General Revenue</td>
<td>19.700</td>
<td>19.700</td>
<td>Upgrade of Happy Haven School for the Physically Challenged and the School for the Deaf; conduct of public awareness programme on the environment; establishment of Music in Schools Programme; continuation of the Seamless Education System Project; implementation of Pan in the Classroom; Development of Tobago Technical School; research study on student under-achievement; establishment of a consortium of retired educators and specialist teachers; surveillance and research on youth at risk in schools; establishment of a science research centre; and Tobago Sci-Tech Exposition.</td>
</tr>
<tr>
<td>Special Education</td>
<td>18.350</td>
<td>Annual</td>
<td>General Revenue</td>
<td>18.350</td>
<td>18.350</td>
<td>Improvement works at ECIAF, John Donaldson and San Fernando Technical Institutes.</td>
</tr>
<tr>
<td>Special Education Programme, Tobago</td>
<td>18.350</td>
<td>Annual</td>
<td>General Revenue</td>
<td>18.350</td>
<td>18.350</td>
<td>Continuation of upgrade works, acquisition of furniture and equipment for the Rudranath Capildeo Learning Resource Centre.</td>
</tr>
<tr>
<td>Refurbishment of Technical Institutes</td>
<td>10.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>10.000</td>
<td>10.000</td>
<td>Upgrading of public libraries, purchase of books and materials for the National Library, the RCLRC and other public libraries; and acquisition of mobile libraries.</td>
</tr>
<tr>
<td>Libraries Programme, Trinidad</td>
<td>22.100</td>
<td>Annual</td>
<td>General Revenue</td>
<td>22.100</td>
<td>22.100</td>
<td>Completion of repairs to Roxborough, Scarborough and Charlotteville Libraries; development of library facilities, operationalization of new libraries and library outreach programmes.</td>
</tr>
<tr>
<td>Libraries Programme, Tobago</td>
<td>15.050</td>
<td>Annual</td>
<td>General Revenue</td>
<td>15.050</td>
<td>15.050</td>
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<tr>
<td>PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP</td>
<td>ESTIMATED TOTAL COST OF PROJECT $TT Mn.</td>
<td>YEAR OF COMMENCEMENT</td>
<td>FINANCING ARRANGEMENTS</td>
<td>PROJECT EXPENDITURE 2013 TT$ Mn.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$Mn</td>
<td>DETAILS OF ACTIVITY 2013</td>
</tr>
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<tr>
<td>Establishment of a National Community College - COSTAATT</td>
<td>181.426</td>
<td>1999</td>
<td>General Revenue</td>
<td>32.700</td>
<td>32.700</td>
<td>Training of Faculty and Administrative staff of COSTAATT; continued provision of financial aid to COSTAATT students, expansion of tertiary level training programmes.</td>
</tr>
<tr>
<td>Establishment of the University of Trinidad and Tobago</td>
<td>26.000</td>
<td>2004</td>
<td>General Revenue</td>
<td>26.000</td>
<td>26.000</td>
<td>Expansion and upgrading of UTT Campuses at Valsayn, Corinth, Pt. Lisas, San Fernando, Chaguaramus, Eastern Caribbean Institute of Agriculture and Forestry, Waterloo and O’Meara.</td>
</tr>
<tr>
<td>Establishment of a National Accreditation Council</td>
<td>3.000</td>
<td>2004</td>
<td>General Revenue</td>
<td>3.000</td>
<td>3.000</td>
<td>Continuation of staff development and training programmes.</td>
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<tr>
<td>Development Works at the University of the West Indies</td>
<td>160.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>160.000</td>
<td>160.000</td>
<td>Construction of the UWI South Campus Debe, and Construction of an OPEN Campus Facility in Chaguanas.</td>
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<tr>
<td><strong>Youth Development and Entrepreneurship</strong></td>
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<td>Youth Programme, Trinidad</td>
<td>100.000</td>
<td>2003</td>
<td>General Revenue</td>
<td>11.400</td>
<td>11.400</td>
<td>Conduct of Youth Health Caravans/Eduvans; implementation of programmes under the National Youth Policy; provision of financial assistance to Youth Non Governmental Organizations and continuation of the Youth RISE Project.</td>
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<td><strong>Total for Tranche III</strong></td>
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<td>PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES</td>
<td>ESTIMATED TOTAL COST OF PROJECT TT$ Min.</td>
<td>YEAR OF COMMENCEMENT</td>
<td>FINANCING ARRANGEMENTS</td>
<td>PROJECTED EXPENDITURE 2013 TT$ Min.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Min.</td>
<td>LOAN/GRANT DRAWDOWNS 2013 TT$ MIN.</td>
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<td>Agricultural Land Development T5</td>
<td>324,000</td>
<td>2007</td>
<td>General Revenue</td>
<td>312,000</td>
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<td>Fisheries Development Programme, Trinidad T5</td>
<td>95,000</td>
<td>2006</td>
<td>General Revenue</td>
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<td>Construction and Upgrade of Police Stations T5</td>
<td>256,000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>256,000</td>
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<td>Public Safety and Citizen Security</td>
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<td>Construction and Upgrade of Coast Guard Facilities T5</td>
<td>5,500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>5,500</td>
<td>5,500</td>
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<td>Construction and Upgrade of Regiment Facilities T5</td>
<td>18,700</td>
<td>Annual</td>
<td>General Revenue</td>
<td>18,700</td>
<td>18,700</td>
<td>0.000</td>
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<tr>
<td>Construction of Air Guard Facilities</td>
<td>20,000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>20,000</td>
<td>20,000</td>
<td>0.000</td>
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<td>Construction of Fire Stations, Trinidad</td>
<td>50,000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>50,000</td>
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<tr>
<td>Economic Growth, Job Creation, Competitiveness and Innovation</td>
<td></td>
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<td>Drainage</td>
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<td>Comprehensive Drainage Development Programme</td>
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<td>Major Drainage Works, Trinidad T5</td>
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<td>2006</td>
<td>General Revenue</td>
<td>82,000</td>
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Conversion rates of US$1 = TT$6.30 and Euro 1 = TT$9.10 were used.
<table>
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<tr>
<th>PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES</th>
<th>ESTIMATED TOTAL COST OF PROJECT TT$ Min.</th>
<th>YEAR OF COMMENCEMENT</th>
<th>FINANCING ARRANGEMENTS</th>
<th>PROJECTED EXPENDITURE 2013 TT$ Min.</th>
<th>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Min.</th>
<th>LOAN/DRAWDOWNS 2013 TT$ MIN.</th>
<th>DETAILS OF ACTIVITY 2013</th>
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<tr>
<td>Energy/Renewable Energy Alternatives</td>
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<td>NEC- Capital Works Programme</td>
<td>977,160</td>
<td>2007</td>
<td>General Revenue</td>
<td>418,000</td>
<td>418,000</td>
<td>0.000</td>
<td>Construction and Development of ports to support downstream industries at Galeota, Savonetta and Pt. Lisas; development of new industrial sites at Pt. Lisas; completion of liquid multifuel pipeline from Point a Pierre to Caroni and from Caroni to Piarco.</td>
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<tr>
<td>Manufacturing</td>
<td></td>
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<td>Development of Industry T5</td>
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<td>General Revenue</td>
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<td>86,000</td>
<td>0.000</td>
<td>Continuation of construction of Wallerfield Industrial and Technology Park (Tamana InTech Park); development works on Industrial Parks; promotion of the Tamana InTech Park for tenancy by branding and marketing; and continued implementation of the Single Electronic Window for Trade and Business Facilitation.</td>
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<td>Roads and Bridges</td>
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<td>Road Infrastructure Improvement Programme</td>
<td>632,600</td>
<td>2006</td>
<td>General Revenue</td>
<td>632,600</td>
<td>632,600</td>
<td>0.000</td>
<td>Continuation of construction works on the UBH-CRH Interchange; continued rehabilitation of roads and bridges, implementation of traffic management measures and alternative access routes.</td>
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<tr>
<td>Sewerage</td>
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<td>Improvements to Sewerage Systems T5</td>
<td>11,800</td>
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<td>General Revenue</td>
<td>40,103</td>
<td>20,103</td>
<td>20,000</td>
<td>Construction of Beetham Sludge Management System; rehabilitation of Scarborough Wastewater Treatment Plant; South West sewerage upgrade.</td>
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<td>Improvements to Waste Water Treatment Plant - Cipriani Labour College</td>
<td>3,303</td>
<td>Annual</td>
<td>General Revenue</td>
<td>3,303</td>
<td>3,303</td>
<td>0.000</td>
<td>Improvement to waste water treatment plant at Cipriani Labour College.</td>
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<td>2013</td>
<td>IDB - US $40Mn GOTT - US $10Mn</td>
<td>25,000</td>
<td>5,000</td>
<td>20,000</td>
<td>Rehabilitation/expansion of private Waterwater Treatment Plants in Maloney, San Fernando, Couva and Chaguanaas Catchment; integration of wastewater collection system; construction of lift stations; de-commissioning of existing wastewater treatment plants.</td>
</tr>
<tr>
<td>The Arts and Multiculturalism</td>
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<td>Construction and Upgrade of Cultural Facilities, Trinidad T5</td>
<td>9,000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>9,000</td>
<td>9,000</td>
<td>0.000</td>
<td>Renovation of Naparima Bowl; completion of Pan Trinbago Headquarters; establishment of a Pan Chroming Facility and construction of the TUCO Convalescence Home for Calypsonians.</td>
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<tr>
<td>Transportation</td>
<td></td>
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<td>Sea Transport</td>
<td>408,127</td>
<td>2007</td>
<td>General Revenue</td>
<td>31,000</td>
<td>31,000</td>
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<td>Upgrade of Terminal Facilities at Flat Rock, San Fernando and Port of Spain; and design and construction of berthing and terminal facilities at Chaguaramas.</td>
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<td>Traffic Management Programme T5</td>
<td>26,780</td>
<td>2013</td>
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<td>1,000</td>
<td>1,000</td>
<td>0.000</td>
<td>Initiation of the Traffic Management Programme.</td>
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<td>PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES</td>
<td>ESTIMATED TOTAL COST OF PROJECT TT$ Min.</td>
<td>YEAR OF COMMENCEMENT</td>
<td>FINANCING ARRANGEMENTS</td>
<td>PROJECTED EXPENDITURE 2013 TT$ Min.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Min.</td>
<td>LOAN/GRAINT DRAWDOWNS 2013 TT$ MIN.</td>
<td>DETAILS OF ACTIVITY 2013</td>
</tr>
<tr>
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<tr>
<td>Water Security</td>
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<td></td>
<td></td>
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<td></td>
<td></td>
<td>Replacement of high leakage mains; refurbishment of water treatment plants, intake and systems; upgrade of transmission mains.</td>
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<tr>
<td>Water Supply Projects</td>
<td>321.000</td>
<td>2006</td>
<td>General Revenue</td>
<td>108.650</td>
<td>108.650</td>
<td>0.000</td>
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<tr>
<td>Facilitative Priority Initiatives Administration</td>
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<tr>
<td>Construction and Rehabilitation of Public Buildings, Trinidad and Tobago T5</td>
<td>123.797</td>
<td>Annual</td>
<td>General Revenue</td>
<td>227.647</td>
<td>227.647</td>
<td>0.000</td>
<td>Restoration of Heritage Library; Modernisation of Registration Offices of the EBC; continuation of infrastructural works to Ciprian Labour College and C40 building; construction of six Libraries; design and construction of new NBN building and Parliamentary Companion Building, construction of the south office of the Ministry of the Attorney General; refurbishment of Tunapuna Administrative Complex; design and construction of New Head Office Building for the Ministry of Community Development; and Purpose-built national archives.</td>
</tr>
<tr>
<td>Construction of Court Facilities T5</td>
<td>100.000</td>
<td>2005</td>
<td>General Revenue</td>
<td>13.850</td>
<td>13.850</td>
<td>0.000</td>
<td>Provision of accommodation for the Chaguanas and Siparia Magistrates’ Courts; and establishment of a Centralized Coroners’ Court and Petty Civil Court.</td>
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<td>Restoration of Historic Buildings T5</td>
<td>200.000</td>
<td>2006</td>
<td>General Revenue</td>
<td>90.000</td>
<td>90.000</td>
<td>0.000</td>
<td>Restoration of Mille Fleur Building, Stollmeyer’s Castle, Whitehall and the Red House; and outstanding payments for works completed at Knowsley.</td>
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<tr>
<td>Health Care Services and Hospitals Health/HIV AIDS</td>
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<tr>
<td>Health Sector Reform Programme T5</td>
<td>2000.000</td>
<td>2006</td>
<td>General Revenue</td>
<td>175.000</td>
<td>175.000</td>
<td>0.000</td>
<td>Commencement of construction of the new Arima Hospital and completion of construction of the Insect Vector Control Division Chemical Warehouse and Head Office Building.</td>
</tr>
<tr>
<td>Sport and Recreation</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Improvements to Recreational, Sport and Youth Facilities, Trinidad T5</td>
<td>159.000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>159.000</td>
<td>159.000</td>
<td>0.000</td>
<td>Construction of 6 national facilities: Tennis Centre, Hockey and Cycling Centre, Aquatic Centre and 3 Multipurpose Sport and Indoor Facilities; expansion works to the Emperor Valley Zoo; upgrading of Recreation Grounds, Parks and Spaces nationwide; Development of Yolande Pompey Sub-Regional Recreation Sport Complex; Upgrade and Rehabilitation of Former Caroni Sport Facilities and the nation’s Stadia; and start-up of the National Excellence in Sport for T &amp; T Programme (NEST).</td>
</tr>
<tr>
<td>Poverty Reduction and Human Capital Development Community Development</td>
<td></td>
<td></td>
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<tr>
<td>Community Development T5</td>
<td>330.000</td>
<td>2005</td>
<td>General Revenue</td>
<td>277.400</td>
<td>277.400</td>
<td>0.000</td>
<td>Implementation of large scale rural and urban development projects.</td>
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<tr>
<td>Projects with Funding from Multilateral and Bilateral External Sources</td>
<td>Estimated Total Cost of Project TT$ Min.</td>
<td>Year of Commencement</td>
<td>Financing Arrangements</td>
<td>Projected Expenditure 2013 TT$ Min.</td>
<td>Government Funding Requirements 2013 TT$ Min.</td>
<td>Loan/Grant Drawdowns 2013 TT$ Min.</td>
<td>Details of Activity 2013</td>
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<tr>
<td>Construction and Upgrade of Community Facilities, Trinidad T5</td>
<td>85,000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>85,000</td>
<td>85,000</td>
<td>0.000</td>
<td>Continuation of construction and rehabilitation of community facilities throughout Trinidad.</td>
</tr>
<tr>
<td>Implementation of Self Help Programmes</td>
<td>40,000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>40,000</td>
<td>40,000</td>
<td>0.000</td>
<td>Provision of funding for the continuation of infrastructure works in communities aimed at improving the supply of water, electricity, roads, drains, recreational facilities and community centres; and financial assistance to vulnerable citizens for repair and upgrade of their homes under the Minor Repairs and Reconstruction Grant project.</td>
</tr>
<tr>
<td><strong>Early Childhood Education</strong></td>
<td></td>
<td></td>
<td></td>
<td>5,500</td>
<td>5,500</td>
<td>0.000</td>
<td>Refurbishment works on existing ECCE centres and procurement of equipment.</td>
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<tr>
<td>Early Childhood Education Programme</td>
<td>5,500</td>
<td>Annual</td>
<td>General Revenue</td>
<td>5,500</td>
<td>5,500</td>
<td>0.000</td>
<td></td>
</tr>
<tr>
<td><strong>Housing and Shelter</strong></td>
<td></td>
<td></td>
<td></td>
<td>574,000</td>
<td>574,000</td>
<td>0.000</td>
<td>Continuation of construction of single and multiple family housing units and developmental works under the New Way Home and Infill Projects; as well as modification/upgrade of STP’s on older completed HDC facilities and construction of new STP’s through the Wastewater Projects initiative.</td>
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<tr>
<td>Accelerated High Density Housing Programme T5</td>
<td>1,600,000</td>
<td>2002</td>
<td>General Revenue</td>
<td>574,000</td>
<td>574,000</td>
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</tr>
<tr>
<td><strong>Primary Education</strong></td>
<td></td>
<td></td>
<td></td>
<td>332,000</td>
<td>332,000</td>
<td>0.000</td>
<td>Construction of over 30 Primary Schools including Kanhai and Curepe Presbyterian, Barrackpore ASJA, St. Barbara’s Spiritual Shouter Baptist, Eckel Village AC, Rose Hill and Paramin RC, and Feaboo, Lower Morvant, New Grant, Fanny Village, Manzanilla and Monkey Town Government; refurbishment of primary schools; and procurement of furniture and equipment.</td>
</tr>
<tr>
<td>Primary Schools Programme, Trinidad</td>
<td>332,000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>332,000</td>
<td>332,000</td>
<td>0.000</td>
<td></td>
</tr>
<tr>
<td><strong>Secondary Education</strong></td>
<td></td>
<td></td>
<td></td>
<td>210,900</td>
<td>210,900</td>
<td>0.000</td>
<td>Continuation of construction of Secondary Schools throughout Trinidad and Tobago; procurement of furniture and equipment; improvement/refurbishment/extension to secondary schools; emergency upgrade to secondary schools; upgrade/expansion of schools to facilitate single sex schools.</td>
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<tr>
<td>Secondary Schools Programme, Trinidad</td>
<td>210,900</td>
<td>Annual</td>
<td>General Revenue</td>
<td>210,900</td>
<td>210,900</td>
<td>0.000</td>
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<tr>
<td><strong>Special Education</strong></td>
<td></td>
<td></td>
<td></td>
<td>3,000</td>
<td>3,000</td>
<td>0.000</td>
<td>Continuation of comprehensive refurbishment works at schools for Special Education including Wharton/Patrick School, Princess Elizabeth Home, School for the Blind, Santa Cruz, School for the Deaf, Cascade, Audrey Jeffers School for the Deaf, Lady Hooch Centres at Cocorite, Gasparillo and Heights of Guanapo.</td>
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<tr>
<td>Upgrade of Facilities for Special Education Programmes</td>
<td>3,000</td>
<td>Annual</td>
<td>General Revenue</td>
<td>3,000</td>
<td>3,000</td>
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<tr>
<td>PROJECT WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES</td>
<td>ESTIMATED TOTAL COST OF PROJECT TT$ Min.</td>
<td>YEAR OF COMMENCEMENT</td>
<td>FINANCING ARRANGEMENTS</td>
<td>PROJECTED EXPENDITURE 2013 TT$ Min.</td>
<td>GOVERNMENT FUNDING REQUIREMENTS 2013 TT$ Min.</td>
<td>LOAN/GRANT DRAWDOWNS 2013 TT$ MIN.</td>
<td>DETAILS OF ACTIVITY 2013</td>
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<tr>
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<tr>
<td><strong>Tertiary Education</strong></td>
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<td>Establishment of the University of Trinidad and Tobago T5</td>
<td>1800.000</td>
<td>2004</td>
<td>General Revenue</td>
<td>75.000</td>
<td>75.000</td>
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<td>Continuation of works on the Signature Building of The University of Trinidad and Tobago.</td>
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<td><strong>Total for Tranche V</strong></td>
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<td><strong>4129.000</strong></td>
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## Public Sector Investment Programme 2013
### Allocation by Strategic Priority (TT$ Million)

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<tr>
<th>STRATEGIC PRIORITY AND SECTOR</th>
<th>Total Allocation</th>
<th>Consolidated Fund</th>
<th>%</th>
<th>IDF</th>
<th>%</th>
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<td>Crime and Law and Order</td>
<td>727.8</td>
<td>377.6</td>
<td>11.2</td>
<td>350.2</td>
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<td>Law Enforcement</td>
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<td>56.4</td>
<td>1.7</td>
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<td>Public Safety and Citizen Security</td>
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<td>321.2</td>
<td>9.5</td>
<td>94.2</td>
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<td>111.2</td>
<td>3.3</td>
<td>312.0</td>
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<td>Agriculture</td>
<td>423.2</td>
<td>111.2</td>
<td>3.3</td>
<td>312.0</td>
<td>7.6</td>
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<tr>
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<td>328.2</td>
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<td>Health/HIV AIDS</td>
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<td>Economic Growth, Job Creation, Competitiveness and Innovation</td>
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<td>33.6</td>
<td>1427.4</td>
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<td>Drainage</td>
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<td>0.1</td>
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<td>186.5</td>
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<tr>
<td>Manufacturing</td>
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<td>632.6</td>
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<td>Science, Research and Development</td>
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<td>Sewerage</td>
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<td>The Arts and Multiculturalism</td>
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<tr>
<td>Tourism</td>
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<td>1.8</td>
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<tr>
<td>Transportation</td>
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<td>138.4</td>
<td>4.1</td>
<td>31.0</td>
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<td>Water Security</td>
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<td>108.7</td>
<td>2.6</td>
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<td>Poverty Reduction and Human Capital Development</td>
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