



PUBLIC SECTOR INVESTMENT PROGRAMME 2014

**Ministry of Planning and
Sustainable Development**

September 2013

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ABBREVIATIONS

ACTI	Association of Caribbean Tertiary Institutions
ACTT	Accreditation Council of Trinidad and Tobago
AATT	Airports Authority of Trinidad and Tobago
ADR	Alternative Dispute Resolution
ASYCUDA	Automated Systems for Customs Data
AMMBCON	Artiste Management Music Business Conference
CARICOM	Caribbean Community
CARIRI	Caribbean Industrial Research Institute
CBBI	Community-based Business Incubators
CBO	Community Based Organisations
CCLSC	Cipriani College of Labour and Cooperative Studies
CCS	Carbon Capture and Storage
CCST	Caribbean Council of Science and Technology
CCTV	Closed Circuit Television
CDA	Chaguaramas Development Authority
CDF	Community Development Fund
CEC	Certificate of Environmental Clearance
CED	Centre of Enterprise and Development
CISL	Community Improvement Services Limited
CMMS	Computerised Maintenance Management System
CNG	Compressed Natural Gas
COHSOD	Council for Human and Social Development of the Caribbean Community
COMDESI	Community Centred Design & Innovation
COSTAAT	College of Science, Technology and Applied Arts of Trinidad and Tobago
CREDO	Centre for Socially Displaced Children
CRH	Churchill Roosevelt Highway
CROSQ	CARICOM Regional Organisation for Standards and Quality
CSO	Central Statistical Office
CSP	Citizen Security Programme
DRETCHI	Diagnostic, Research and Therapeutic Centre for the Hearing Impaired
EAP	Employee Assistance Programme
EBC	Elections and Boundaries Commission
ECCE	Early Childhood Care and Education
ECIAF	Eastern Caribbean Institute for Agriculture and Forestry
ECIAF	Eastern Caribbean Institute for Agriculture and Forestry
EDB	Economic Development Board
EDF	European Development Fund
EIA	Environmental Impact Assessment
EMA	Environmental Management Agency
EMBD	Estate Management and Business Development Limited
EPA	Economic Partnership Agreement
EPOS	East Port of Spain Development Company Limited
ESA	Environmental Sensitive Area
eTecK	Evolving Technologies and Enterprise Development Limited

EU	European Union
EWMSC	Eric Williams Medical Sciences Complex
FIMS	Financial Information Management System
FSI	Foundation Services Infrastructure
FPAMA	Forest and Protected Areas Management Authority
GORTT	Government of the Republic of Trinidad and Tobago
GDP	Gross Domestic Product
HACCP	Hazard Analysis and Critical Control Points
HDC	Housing Development Corporation
HIMS	Health Information Management System
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
HR	Human Resource
HSRP	Health Sector Reform Programme
HYPE	Helping You Prepare for Employment
IAAC	Inter-American Accreditation Cooperation
ICON	Inspiring Confidence in Our Neighbourhood”
ICT	Information Communication Technology
IDB	Inter-American Development Bank
IDF	Infrastructure Development Fund
IhRIS	Integrated Human Resource Information System
IMA	Institute of Marine Affairs
IVF	In-Vitro Fertilization
LGRP	Local Government Reform Programme
LSA	Land Settlement Agency
M&E	Monitoring and Evaluation
MFPLMA	Ministry of Food Production, Land and Marine Affairs
MIC	Metal Industries Limited
MLG	Ministry of Local Government
MLSMED	Ministry of Labour and Small and Micro Enterprise Development
NMC	National Mail Centre
MNS	Ministry of National Security
MIP	Municipal Investment Plans
MoE	Ministry of Education
MOU	Memorandum of Understanding
MTP&SD	Ministry of the People and Social Development
MTPF	Medium Term Policy Framework
MVA	Motor Vehicle Authority
NACC	National Aids Coordinating Committee
NALIS	National Library and Information System Authority
NAPA	National Academy for the Performing Arts
NCSHL	National Commission for Self Help Limited
NEC	National Energy Corporation
NES	National Employment Service
NESC	National Energy Skills Center
NGC	National Gas Company
NGO	Non-Governmental Organisation

NHP	National Highway Programme
NIB	National Insurance Board
NIHERST	National Institute of Higher Education, Research, Science and Technology
NIPDEC	National Insurance Property Development Company
NISTADS	National Institute of Service Technology and Development Studies
NPF	National Performance Framework
NMC	National Mall Centre
NOMP	National Organisational Mentoring Programme
NPMC	National Petroleum Marketing Company Limited
NPSTA	National Public Service Transformation Agenda
NQF	National Qualifications Framework
NSDP	National Skills Development Programme
NTA	National Training Agency
NUP	Neighbourhood Upgrading Programme
NYCTT	National Youth Council of Trinidad and Tobago
OAS	Organisation of American States
OPGW	Optical Ground Wire
OSHA	Occupational Safety and Health Act
P.A.N	Positive Adolescent Network Yard Initiative
PATT	Port Authority of Trinidad and Tobago
PCEMP	Public Capital Expenditure Management Programme
PIU	Programme Implementation Unit
PIA	Piarco International Airport
PLWHA	Persons Living With HIV/AIDS
PNS	Province of Nova Scotia
PMAS	Performance Management and Appraisal System
PMIS	Programme Management Information System
PMU	Programme Management Unit
POSGH	Port-of-Spain General Hospital
PRUN	Permanent Representative of the United Nations
PRESO	Property and Real Estate Services Division
PSAEL	Palo Seco Agricultural Enterprises Limited
PSI	Population Services International
PSIP	Public Sector Investment Programme
PSRIP	Public Sector Reform Initiation Programme
PTSC	Public Transport Service Corporation
PURE	Programme for Upgrading Road Efficiency
R&D	Research and Development
RBMS	Results Based Management System
RDC	Rural Development Company
RFP	Request for Proposal
RHA	Regional Health Authority
RMMS	Routine Maintenance Management System
ROP	Repeat Offenders Programme
ROSQ	Regional Organisation for Standards and Quality
RRM	Routine Road Maintenance

RSHDC	Regional Social Human Development Councils
SAUTT	Special Anti-Crime Unit of Trinidad and Tobago
SEMP	Secondary Education Modernization Programme
SEA	Strategic Environment Assessment
SEPP	Socio Economic Project Planning
SES	Seamless Education System
SEW	Single Economic Window
SFGH	San Fernando General Hospital
SIDC	Seafood and Industry Development Company
SILWC	Sugar Industry Labour Welfare Committee
SME	Small and Micro Enterprises
SPS	Sanitary Phytosanitary
SPSEs	Special Purpose State Enterprises
STAR	Service Training Attitude and Respect
STEP	Small Tourism Enterprise Projects
STP	Sewerage Treatment Plant
SWMCOL	Solid Waste Management Company
TTBS	Trinidad and Tobago Bureau of Standards
T&CPD	Town and Country Planning Division
T&T Ent	Trinidad and Tobago Entertainment Company
T&TEC	Trinidad and Tobago Electricity Commission
TCPD	Town and Country Planning Division
TDC	Tourism Development Company
TGU	Trinidad Regeneration Unlimited
THA	Tobago House of Assembly
TIC	Trade and Investment Convention
TMB	Traffic Management Branch
TOR	Terms of Reference
TPOC	Travel Professionals of Color
TQF	Tertiary Qualifications Framework
TTBS	Trinidad and Tobago Bureau of Standards
TTFC	Trinidad & Tobago Film Company
TTHTI	Trinidad and Tobago Hospitality and Tourism Institute
TTIC	Trinidad and Tobago Innovation Centre
TTIT	Trinidad and Tobago Institute of Technology
TTMF	Trinidad and Tobago Mortgage Finance Company Limited
TTPOST	Trinidad and Tobago Postal Corporation Limited
TTPS	Trinidad and Tobago Police Service
TTTIC	Trinidad and Tobago Tourism Industry Certificate
TTTTSA	Trinidad and Tobago Tourist Transport Service Association
TUCO	Trinidad Unified Calypsonian Organisation
UBH	Uriah Butler Highway
UDeCOTT	Urban Development Corporation of Trinidad and Tobago
UNDP	United Nations Development Programme
UTT	University of the Trinidad and Tobago
UWI	University of the West Indies

VFM	Value for Money
VMCOTT	Vehicle Maintenance Corporation of Trinidad and Tobago
WAN	Wide Area Network
WASA	Water and Sewerage Authority
WWTP	Wastewater Treatment Plant
WTP	Water Treatment Plant
XRF	X-Ray Fluorescent
YAPA	Youth Apprenticeship Programme in Agriculture
YFS	Youth Friendly Spaces
YouthRISE	Youth Resources for Implementing Successful Enterprises
YTEPP	Youth Training and Employment Partnership Programme

NATIONAL PERFORMANCE FRAMEWORK

GOVERNMENT'S VISION: *'INNOVATION FOR LASTING PROSPERITY'*

MEDIUM TERM PRIORITIES	PRIORITIES	KEY RESULTS AREAS	NATIONAL OUTCOMES
	Crime and Law & Order	A Safe and Secure Society	• More Effective Law Enforcement • Reduction in Crime Against Property And Person • Improved Criminal Justice System
	Agriculture & Food Security	A Food Secure Nation	• Greater Access To Adequate And Affordable Locally Produced Food • Agriculture Will Be A Viable Sector Of The Economy
	Health Care Services and Hospitals	First Class Healthcare A Fit and Healthy Nation	• A Universal All-Inclusive, Health Insurance System For All Citizens • Universal Access To Accredited And Sustainable Health Care Facilities Across T&T • Efficient And Quality Healthcare System • Greater Participation In Sports And Recreational Activities Towards A Healthy Lifestyle • Reduced Prevalence Of Diseases • Healthier Choices In Diet And Nutrition
	Economic Growth, Job Creation, Competitiveness & Innovation	A Resilient , Competitive, Stable and Sustainable Economy	• Economic Growth and Job Creation • Innovation, Entrepreneurship and Partnership • A Diversified Economy
	Poverty Reduction and Human Capital Development	A Society Free From Poverty A Quality Education System that Caters to the Diverse Needs of 21 st Century Learners A Knowledge Driven And Skilled Population	• Access to Adequate and Affordable Housing • Self-Reliant and Sustainable Communities • An Efficient and Effective Social System for the Poor and Vulnerable • Improved Learning Environment • Improved students' overall performance • To improve the alignment of students to their prospective best-fit jobs and promote career establishment • Improve the institutional strength and capacity of the Ministry • Quality graduates in tertiary education and technical vocational programmes in sufficient numbers and capabilities to drive a knowledge intensive economy • Skilled Adults who are equipped to contribute to national development • Synchronisation of labour market requirements with skills and tertiary education • Improved system of entrepreneurship, apprenticeship and internship for young persons

INTRODUCTION

1. The Public Sector Investment Programme (PSIP) is a budgeting and strategic planning tool employed by the Government, to translate its plans into tangible projects and programmes. These programmes support the nation's social and economic transformation agenda which thereby improve the quality of the life of citizens of Trinidad and Tobago. As the capital expenditure component of the National Budget, the PSIP is focused on projects and programmes that would achieve sustainable development.

2. The 2014 PSIP maintains the approach adopted in 2013, that is, determining the annual allocation for programmes and projects based on alignment to the aims and objectives of national development over the medium term as outlined in the Medium-Term Policy Framework (MTPF) 2011-2014. Specifically the MTPF outlines Government's five (5) national strategic management and sectoral policies to create a secure, prosperous and sustainable nation. In 2013 a sixth priority was included in the PSIP to guarantee the creation of strong institutions to ensure effective governance within the Public Sector. The six (6) strategic priorities are:

- Crime and Law and Order
- Agriculture and Food Security
- Health Care Services and Hospitals
- Economic Growth, Job Creation, Competitiveness and Innovation
- Poverty Reduction and Human Capital Development
- Facilitative Priority Initiatives – Good Governance

3. Additionally, to provide more in-depth focus on the priorities for national development the 2014 PSIP is aligned to the National Performance Framework (NPF) 2013-2016. The NPF, which was launched in January 2013, links national policies and strategies with results and outcomes that can be measured against targets and indicators to be achieved in the medium to long term. The PSIP therefore is the core strategy that ensures that the correct projects and programmes are funded to realise the development targets as outlined in the NPF. It is imperative that for effective and efficient utilisation of resources a robust system of project and programme selection is undertaken to fund the initiatives that would lead to the greatest development impact.

4. With many new and on-going projects carded for 2014, and after the successful reintroduction of the three-year PSIP in 2013, the 2014 PSIP continues to focus on those projects and programmes that will create jobs, build the economic, social and environmental infrastructure for development and increase sustainable earnings for future generations.

5. The principal goal of the PSIP is to ensure that capital investment will significantly and positively impact - national development. Therefore in preparing the 2014 PSIP, the Ministry of Planning and Sustainable Development, in accordance with the Call Circular No 3 of March 12,

2013 applied nine (9) evaluation criteria in the selection of projects and programmes for funding in the PSIP, guided by three (3) thematic principles as follows:

I. Seeking to remove/reduce

- a. Annual/Legacy (long-standing) projects: Multi-year programmes and projects for which there are no end-dates or specific strategic outcomes and which are deemed to be “annual”
- b. Recurrent Activities: Following the completion of a project, recurrent costs such as maintenance and operational costs should be funded under the Recurrent Budget
- c. Duplication of projects within and among Ministries/Agencies: Requests for funding for similar activities should be funded under either the PSIP on the Recurrent Budget. Further, for those Ministries/Departments with similar projects, the most logical agency that should receive funding will be determined by the Ministry of Planning and Sustainable Development
- d. Projects from revenue-earning institutions: Institutions which are able to finance their own projects (either through their own revenue streams or through privately secured loans/grants), should not have their projects and programmes funded under the PSIP

II. Assessing projects to determine

- e. Developmental Impact: Projects and programmes that have a high impact would be given priority consideration for funding in the PSIP. High-impact projects are those that are regarded as having the greatest potential in attaining the objectives of the five strategic priority areas. These projects must address the following:
 - Visibility (where a large number of stakeholders will benefit from the outcome of the project)
 - Community Building (projects that will improve the quality of life of communities)
- f. Employment Creating Potential: Projects and programmes that lead to the creation of jobs on a sustained basis during both the implementation and operational phases would be given priority consideration for inclusion in the PSIP

III. Project implementation readiness

- g. Projects with firm contractual obligations are in alignment with Government’s strategic priorities will be given priority consideration for inclusion in the PSIP

- h. State of project readiness: Projects and programmes which are important for achieving national objectives but which lack critical elements necessary for their start-up and/or continuation of implementation would not be considered for funding under the PSIP. Such elements include a proper project proposal, Cabinet approval, feasibility studies and statutory approvals including Certificate of Environmental Clearance (CEC), Town and Country Planning Division (TCPD) approval
- i. Adequacy of Project Documentation: Proper project documentation and regular progress reports requested in the Annual Call Circular are required to make a fair assessment of the Ministries'/Departments' requests for funding. Requests for funding for projects and programmes which are not supported by proper documentation would not be considered for funding under the PSIP

6. It is anticipated that continuous application and refinement of this robust methodology would result in a PSIP that funds the projects and programmes that would result in the greatest impact, and create the infrastructure, systems and capital base to ensure long term development in accordance with the national priorities. It is intended that this process of decision making for the capital investment is fair, open and objective and would result in the effective management of public assets.

7. Further to this process, the Ministry of Planning and Sustainable Development will monitor the progress of projects and programmes in accordance with the deliverables of planned activities to measure and evaluate outputs and outcomes over the medium to long term. The Monitoring and Evaluation initiatives will continue to assess:

- Levels and patterns of expenditure
- Achievement and planned outputs towards the national outcomes and
- Achievement of outcomes in relation to development priorities

8. The 2014 PSIP is set out in three (3) parts:

- **An Overview** presents a summary of expenditure recorded in Fiscal 2013 and budgeted expenditure for fiscal 2014 categorised according to strategic priorities, along with the financing arrangements for the 2014 PSIP
- **Part I:** gives a Review of the programmes and projects implemented in Fiscal 2013, and
- **Part II:** highlights the project and programmes projected for implementation in Fiscal 2014.

OVERVIEW

Public Sector Investment Programme 2013

9. An original allocation of \$7,500 million was provided in the 2013 Public Sector Investment Programme (PSIP) for the implementation of programmes and projects. Of this amount, \$3,371 million or 44.9 per cent was budgeted under the Consolidated Fund, and \$4,129 million or 55.1 per cent was allocated under the Infrastructure Development Fund (IDF). The original 2013 PSIP allocation was increased by \$380.7 million to \$7,880.7 million by way of a supplementation at the Mid-Year Review.

10. Although the 2013 PSIP allocation was decreased from the previous year, a year on year comparison shows a net increase of \$43.1 million in the strategic priority area of Poverty Reduction and Human Capital Development.

11. During the fiscal year a net upward revised expenditure was recorded under both the Consolidated and the IDF in the sum of \$486.5 million. This increase can be attributed to three strategic priority areas: Agriculture and Food Security; Poverty Reduction and Human Capital Development; and Economic Growth, Job Creation, Competitiveness and Innovation. Additional resources were provided for the Restoration of the President's House; Establishment of a College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT) Campus in Chaguanas; Scholarships-Full Pay Study Leave for Teachers; Purchase of Vehicles and Equipment for the Police Service.

12. For fiscal 2013, the highest overall level of expenditure was reflected under the strategic priority area of Poverty Reduction and Human Capital Development in the amount of \$3,287.9 million, representing 39.8 per cent of the total revised expenditure. Economic Growth, Job Creation, Competitiveness and Innovation followed, accounting for 31.4 per cent of the total revised expenditure. Table I illustrates the performance of the 2013 PSIP by Strategic Priority.

Table I
Expenditure by Strategic Priority - 2013
(TT\$ Million)

Strategic Priority	Budgeted Expenditure				Revised Expenditure			
	Consol. Fund	IDF	Total	%	Consol. Fund	IDF	Total	%
Agriculture and Food Security	111.2	312.0	423.2	5.7	131.4	346.1	477.5	5.8
Crime and Law and Order	377.6	350.2	727.8	9.7	550.6	130.5	681.1	9.6
Economic Growth, Job Creation, Competitiveness and Innovation	1129.4	1427.4	2556.8	34.1	1025.5	1677.3	2702.8	31.4
Facilitative Priority Initiatives	341.0	227.6	568.6	7.6	339.2	123.5	462.7	5.6
Health Care Services and Hospitals	328.2	334.0	662.2	8.8	387.1	269.0	656.1	7.9
Poverty Reduction and Human Capital Development	1083.6	1477.8	2561.4	34.1	1149.1	2138.8	3287.9	39.8
TOTAL	3371.0	4129.0	7500.0	100.0	3582.9	4685.3	8268.1	100.0

Public Sector Investment Programme 2014

13. The sum of \$8,000 million has been allocated in the 2014 PSIP for the implementation of projects and programmes. This allocation comprises \$7,124.0 million to Central Government, \$512.8 million to Local Government Authorities and \$363.2 million to the Tobago House of Assembly. Funding will be sourced from the IDF in the amount of \$4,170.4 million, while \$3829.6 million will be funded under the Consolidated Fund. This allocation however, represents a decrease of \$268.2 million of the revised expenditure recorded in fiscal 2013.

14. The Strategic Priority to receive the largest portion of investment in the 2014 PSIP is Economic Growth, Job Creation, Competitiveness and Innovation with \$2,989.6 million of

which, major areas such as Information Technology and Energy and Renewable Energy Alternatives are targeted for development. The other areas targeted for significant investment are Roads and Bridges (\$929 million), Tertiary Education (\$698.5 million), Public Safety and Citizen Security (\$514.6 million), Housing and Shelter (\$486 million) and Health/HIV AIDS (\$481.1 million).

15. Table II compares the revised expenditure for fiscal year 2013 and budgeted expenditure 2014.

Table II
Comparison of Expenditure by Strategic Priority - 2013 - 2014
(\$TT million)

Strategic Priority	2013				2014			
	Revised Expenditure				Budgeted Expenditure			
	Consol. Fund	IDF	Total	%	Consol. Fund	IDF	Total	%
Agriculture and Food Security	131.4	346.1	477.5	5.8	92.9	193.0	285.9	3.6
Crime and Law and Order	550.6	130.5	681.1	9.6	556.5	304.4	830.8	10.4
Economic Growth, Job Creation, Competitiveness and Innovation	1025.5	1677.3	2702.8	32.7	1304.4	1686.4	2986.6	37.3
Facilitative Priority Initiatives	339.2	123.5	462.7	5.6	326.2	265.8	594.0	7.4
Health Care Services and Hospitals	387.1	269.0	656.1	7.9	306.8	415.0	721.8	9.0
Poverty Reduction and Human Capital Development	1149.1	2138.8	3287.9	39.8	1272.2	1305.8	2577.9	32.2
Total	3582.9	4685.3	8268.2	100.0	3829.6	4170.4	8000.0	100.0

Financing of the 2014 Public Sector Investment Programme

16. The 2014 PSIP comprises \$3,829.6 million from the Consolidated Fund and \$4170.4 will be sourced from the IDF. Grants, external loans, and general revenue will account for 100 per cent of the PSIP financing. Table III below illustrates that the Public Sector Investment Programme will be funded mainly by domestic funds of \$7,818.7 million or 97.7 per cent and the remaining \$181.3 million or 2.3 per cent of funding will be sourced from external institutions.

Table III
Financing of Capital Expenditure - 2014

Sources of Financing	TT\$ Mn	%
<u>Consolidated</u>	<u>3,829.6</u>	<u>47.86%</u>
External	161.3	2.01
<i>Loans</i>	158.3	1.98
Inter-American Development Bank	124.3	1.55
ANZ Bank	8.5	0.11
US Exim Bank	25.5	0.32
<i>Grants</i>	3.0	0.03
European Union	3.0	0.03
Domestic	3668.4	45.85
General Revenues	3668.4	45.85
<u>IDF</u>	<u>4170.4</u>	<u>52.14%</u>
External	20.0	0.25
<i>Loans</i>	20.0	0.25
Inter-American Development Bank	20.0	0.25
<i>Domestic</i>	4150.4	51.88
General Revenues	4150.4	51.88
<u>Total</u>	<u>8000.0</u>	<u>100.0</u>

17. The Consolidated Fund of \$3,829.6 million will be financed by \$3,668.3 million in general revenue, \$124.3 million in loans and a grant of \$3 million from the European Community. The Inter-American Development Bank (IDB) remains the major source of loan financing contributing \$144.3 million.

18. The Infrastructure Development Fund will be financed by general revenues in the amount of \$4,150.4 million or 51.88 per cent and loan resources totalling \$20 million or 25 per cent (25%), from the IDB for the Wastewater Network Expansion programme and the Multi-phased Wastewater Rehabilitation Programme – Phase I.

PART I

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2013

Strategic Priority – Crime and Law and Order

GOAL: SAFE AND SECURE SOCIETY

MAIN OUTCOMES:

- **REDUCTION IN CRIME**
- **MORE EFFECTIVE LAW ENFORCEMENT**

19. In fiscal year 2013 ensuring the safety and security of citizens was one of the critical areas identified for attention. Accordingly the sum of \$727.8 million was invested in projects and programmes to upgrade infrastructure, construct and refurbish facilities.

Law Enforcement

20. The Trinidad and Tobago Police Service received an allocation in the sum of \$325.1 million to implement the planned programme of works in keeping with its goal to provide professional policing services. A total of \$275 million was utilised mainly for upgrading and expanding its physical facilities (including the construction of police stations) and stock of vehicles.

21. A total of \$128.4 million was utilised in the construction of eight (8) Police Stations and other facilities. Construction work continued at the Brasso, Arima, Maloney, Piarco, Cumuto, La Brea, Oropouche and Moruga Police Stations. Tender procedures continued for designs and commencement of construction of ten (10) stations at Besson Street, St. Clair, St. Joseph, Maracas St. Joseph, Maracas Bay, Manzanilla, Mathura, Matelot, Roxborough and Old Grange. The construction of new facilities at the Police Training Academy is still in the planning stage.

22. In efforts to upgrade the physical facilities of the Police Service, other infrastructural works were executed in 2013, including:

- Infrastructural work and refurbishment work at approximately forty (40) police facilities including Morvant, Caroni, Point Fortin, Belmont, Barataria, St Joseph, St Barb's, Couva, San Juan, San Fernando and La Horquetta Police Stations; Police Administration Building and Police Headquarters

- Refurbishment works on the floor and ceiling on the 9th floor and configuration of offices for the Anti-Corruption Investigations Bureau on the 14th floor of Riverside Plaza
- Upgrade of the electrical system at the Police Training Academy
- Infrastructural works at the Canine Academy, Chaguaramas.

23. A total of \$30 million was provided for the purchase of vehicles, equipment and furniture in 2013, with an additional \$77.5 million being allocated for the purchase of additional vehicles during the year. Furniture was procured for twelve (12) police facilities including the new facility at Garden Road, Aranguez, the Four Roads and San Fernando police stations, while forty five (45) vehicles were purchased for the Police Service.

Acquisition of Equipment

Procurement of 45 police vehicles

24. The Transformation of the Police Service programme continued with a \$5 million allocation to conduct community relations involving schools and youth clubs to assist in improving the public's trust and confidence in the Police Service. This programme also involved the continued training of officers.

25. The Police Training Academy was upgraded in 2013 with works performed to improve the Storm Water Drainage System and electrical system. Renovation works commenced on the Telecommunication Building, and a condition survey of the facility was conducted to define additional works to be done.

26. The Municipal Police Units of the Regional Corporations were provided with an allocation of \$1.9 million, which was utilised in four (4) corporations – Point Fortin, Sangre Grande, Chaguanas and Mayaro/Rio Claro. CCTV cameras were installed in Point Fortin and Chaguanas and the Sangre Grande and Point Fortin Municipal Police Stations each purchased one (1) vehicle to assist in their surveillance activities.

Public Safety and Citizen Security

27. The Inter-American Development Bank (IDB) assisted Citizen Security Programme (CSP) has as its main objectives the reduction of serious crime and violence, firearm related injuries and youth violence, as well as increasing the perception of safety in twenty-two (22) targeted communities in Morvant, Laventille, Beetham, Cocorite, Diego Martin, Chaguanas and San Fernando. In 2013 the sum of \$30 million was utilised in the following areas:

Community Action Programme

- provision of training in Group Dynamics and Team Building in three (3) communities and Advanced Counselling in eight (8) communities to build the capacity and skills required by community residents and community based organisations to support as well as lead violence prevention efforts

- completion of one **Rapid Impact Project** which involved the Painting of Murals in Cocorite. Rapid Impact Projects are quick win small scale infrastructure projects implemented to address urgent community safety needs implemented by the Community Action Council (maximum budget of \$90,000), intended to enhance the safety and security of the community
- continuation of Community-based Social Interventions including the After School Programme in Mon Repos, the Capacity Building Programme for CBOs in Embacadere and Covigne Road and the Micro Entrepreneurship Programme in Cocorite
- continuation of *school based violence reduction interventions* at Primary and Secondary schools in San Fernando, La Romaine, Enterprise and Darrel Spring, Tobago
- conduct of twelve (12) Community-based Public Education initiatives including the Peace March and Interfaith Service in St Barbs, the Walk for Peace and Career Fair in Enterprise and the Embacadere Positive Community Signage project
- the sponsorship of fifty-five (55) community engagement events to facilitate building community cohesion at a cost of \$7,500 - \$10,000 and
- the upgrade of the North Eastern Settlement Home Work Centre

Assistance to the Trinidad and Tobago Police

- continuation of support to the Trinidad and Tobago Police Service through the provision of five (5) Projectors and other ICT Equipment purchased for TTPS Training Centres and the procurement of Computer Equipment for TTPS Briefing Rooms



Gender Based Violence Prevention Programme



Sport for Development Programme – Sogren Trace

Trinidad and Tobago Coast Guard

28. The major achievements under the Trinidad and Tobago Coast Guard included:

- the upgrade of the Sewer System and Air Conditioning at Hart's Cut
- purchase of vehicles for the Marine Ship Safety and Port Facility and
- the evaluation of tenders for the upgrade of the Administration Building at Milford Road, Tobago

The Trinidad and Tobago Regiment

29. The Trinidad and Tobago Regiment benefitted from investments totalling \$17.09 million in 2013 to undertake upgrade works at various camps and facilities, namely Camp Ogden, Teteron and the Second Battalion including:

- construction of Warrant Officers' and Sergeants' Mess at Camp Ogden
- infrastructural development activities for the establishment of Camps at La Romain, Felicity and Forres Park
- installation of an Emergency Electrical System at Teteron
- purchase of Vehicles & Equipment for the Regiment
- upgrade works at the various camps and facilities, namely, Camp Ogden, Teteron and the Second Battalion

30. The entire allocation of \$3 million for improvement works to Defence Force Headquarters, was utilised to modify the gymnasium for use as office space. Among the activities completed include the construction of walls, electrical installation, tiling, installation of an acoustic ceiling and air conditioning units. The tendering process for

improvement works for the Defence Force Reserves facility at Granwood and Tobago commenced in fiscal 2013. With respect to the purchase of vehicles and equipment of the Defence Force Reserves and Defence Force Headquarters, the tendering process has been initiated.

Trinidad and Tobago Fire Service

31. The Trinidad and Tobago Fire Service continued its development programme geared at enhancing its ability to provide efficient fire protection to the nation and utilised the sum of \$7.7 million to undertake the following activities:

- continuation of the redevelopment of the water distribution system through the installation of seventy-six (76) hydrants in Port of Spain.
- purchase of an Emergency Water Tender and
- refurbishment of vehicles including Skylifts, Water Tankers and Water Tenders

Air Guard

32. Out of a revised allocation of \$313 million for the acquisition of four (4) Medium Twin Turbine Helicopters for the Air Guard, the sum of \$276 million was utilised in fiscal 2013 to meet contractual obligations with respect to the provision of maintenance and training support. A further sum of \$17 million was allocated for logistic support for the existing helicopters. The entire allocation of \$17 million was expended for the following:

- upgrade of Hanger One at the Air Guard Station
- payment of annual aircraft insurance
- training of pilots, air crew and technicians

Prison Service

33. In 2013, the Trinidad and Tobago Prison utilised a total of \$ 9.3 million out of an allocation of \$24.5 million for upgrade works at the nation's prisons as follows:

- Golden Grove Prison - completion of drawings for the construction of the Visit Room Extension and Ration Room, completion of the designs for the Nursery at the Women's Prison, construction of the Senior Officer's Mess and the installation of underground electrical ducting
- Port-of Spain Prison - completion of re-roofing of the prison
- Carrera Convict Prison - upgrade works to the ration room
- The fleet of the prison service also benefitted from the purchase of four (4) additional vehicles.

34. The Maximum Security Prison undertook extensive work in order to provide safe and secure facilities and a humane environment for the inmate population. Some of the major accomplishments for the year included:

- repairs to the main gate
- upgrade of plumbing, purchase of vacuum breaker, flush valves and plumbing parts
- purchase and installation of stainless steel toilets
- construction of 422 ft. box drain and roadway to garbage dump site
- upgrade of lighting fixtures for the Food Services Building
- supply and installation of ten (10) fresh air ventilation fans
- purchase and installation of sixteen (16) A/C Units

Social Rehabilitation Services

35. In 2013, an allocation of \$14.5 million was provided to the Ministry of the People and Social Development to assist NGOs with the implementation of social programmes and projects aimed at providing rehabilitative services to former social offenders (ex-prisoners), drug abusers and socially displaced persons.

36. The Vision on Mission Development Programme renamed Establishment of an Anti-Crime, Ex-Prisoners in Transit Rehabilitation, Reintegration and Delinquency Treatment Centre was given an allocation of \$ 2.0 million for the completion of the construction of the Centre at Hamilton Siding in Wallerfield. Works commenced in fiscal 2012 and continued in 2013 with the completion of the construction of the main building, which houses the living facilities, counselling rooms and administrative offices, and the commencement of external works at a cost of \$1.4 million. The facility will provide programmes that are designed to foster rehabilitation and reintegration of ex-offenders into society. The facility will accommodate up to eighty (80) men.

37. In addition, \$1.0 million was provided for the refurbishment of dormitories at the Substance Abuse and Rehabilitation Centre at Piparo. Of this amount, \$0.846 million was expended for the procurement and installation of a 1,000 gallon diesel tank for the generator to provide backup power supply to the Centre. This facility offers rehabilitation for substance abusers and training in agriculture, carpentry, masonry and food preparation.

38. A revised allocation of \$4.5 million was provided for the removal, rehabilitation and reintegration of street dwellers under the Street Dwellers Rehabilitation and Reintegration Programme. From this sum, \$3.9 million was utilised for setting up the Inter-Agency Unit established to coordinate this programme; and for the completion of designs for the Queen Street Assessment Centre.

39. Financial assistance in the amount of \$2.0 million was granted to towards the completion of the Centre for Socially Displaced Children (CREDO) located at 24 Nelson Street, Port of Spain.

40. Of the \$1 million allocated to the Support of Mediation Services, the sum of \$0.5 million was utilised in fiscal 2013. Properties in the areas of San Fernando, Port of Spain and Arima have been identified for the establishment of the Mediation Centres.

Strategic Priority – Agriculture and Food Security

GOAL

A FOOD SECURE NATION

MAIN OUTCOMES:

- **ADEQUATE AND AFFORDABLE FOOD**
- **AGRICULTURE WILL BE A VIABLE SECTOR OF THE ECONOMY**

Agriculture

41. One of the major strategic priorities of Government is to become a Food Secure Nation by 2015. In addition to its contributions as a viable economic sector through the creation of sustainable livelihoods, competitive employment and innovation, the agriculture sector has been identified as one of the main areas for achieving a diversified economy. This sector has been identified as having significant potential due to the inter-linkages to several sectors such as tourism, food processing and manufacturing.

42. Additionally, Government, through its support of the development of this sector is aiming to reduce the food import bill, create sustainable long-term employment, and increase the overall contribution of the agricultural sector to GDP. In 2013, investment in the Agriculture Sector amounted to \$166.2 million to achieve these objectives.

43. In 2013 the Ministry of Food Production had the main responsibility for the achievement of the aims and objectives under this priority, for which an allocation of \$105.150 million was provided under the Consolidated Fund and \$61 million under the Infrastructure Development Fund. A revised allocation of \$168.9 million was provided for the ongoing work of the Ministry.

44. The funds were utilised to facilitate a number of projects linked to the achievement of strategic outputs associated with achieving this priority area. The primary areas of investment to improve agricultural production were the, Water Management and Flood Control Programme, Agricultural Land Management Development of the Fish Processing Industry, Upgrade of Fishing Facilities, Upgrade of Wholesale Markets, Establishment of Small Scale Packing Houses and Research and Development.

45. In fiscal 2013, the Estate Management and Business Development Company (EMBD) continued its thrust of the development of lands at Caroni and Orange Grove Estate at a cost of \$293.1 million.

Water Management and Flood Control Programme

46. In 2013, funding was provided in the amount of \$15 million for implementation of the Water Management and Flood Control Programme of which the entire amount was utilised. This programme sought to provide and make available water for sustainable farming in the dry season. It includes the establishment of communal pond storage and/or water harvesting systems and reservoir storage in the Ortoire and North Oropouche River Catchments, as well as the development of water control structures and de-silting of channels at Caroni, Waterloo, Felicity, Edinburgh, Caparo/Mamoral and Cushe.

47. Additionally, in 2013 significant clearing de-silting works were undertaken at Caroni, Waterloo, Felicity, Edinburgh, Exchange and Carapo/Mamoral. Purchases and Maintenance of Drainage Pump and Accessories, Service and Repairs of twelve (12) Pumps were completed and purchase of Portable Tower Lights and Accessories were undertaken. With regard to Infrastructure for Rice Cultivation, road works were undertaken as shown in the following table.

Infrastructure for Rice- Phase I		Infrastructure for Rice- Phase II
Caroni & Jerningham	(33km)	Cumuto Area & Environs (35Ha)
Cushe Food Crop Project	(8km)	Oropouche Area (40Ha)
La Gloria	(18km)	Biche Ortoire Lagoon 1 (36Ha)
Ecclesville	(20Ha)	Biche Ortoire Lagoon II (46Ha)
Penal	(30Ha)	Wade Road Area (75Ha)
Plum Mitan	(50Ha)	Kanhai Trace and Environs (35Ha)
Hart Road	(100Ha)	Cunjal Area (35Ha)
Brigand Road	(70Ha)	
Navet	(16Ha)	

Agricultural Land Management

48. Through the Food Basket Programme, the Ministry continued to rehabilitate agricultural access roads to allow farmers to have ease of access to sixty-nine (69) major food basket areas in Trinidad. This programme significantly increased agricultural production in communities, thus supporting the thrust towards national food security. An investment of \$40 million was spent for the activities under the programme in 2013 resulting in 20 km of road being created. Box 1 refers.

Box 1: Road Infrastructure – Food Basket Areas

- Mayaro Network 4.75km - \$4.75 million
- Marper Approach Road 1.4km - \$2.732 million
- Tableland Network 1.35km - \$1.217 million
- Hobal Network 2.06km - \$2.908 million
- Penal Network 2.1km - \$1.812 million
- Mamoral Network 3.28km - \$4.978 million
- La Horquetta Network 4.53km - \$3.401 million

Upgrade and Construction of Wholesale Markets and Establishment of Small Scale Packing Houses.

49. An injection in the amount of \$20 million was provided in 2013 for the Establishment of Small Scale Packing Houses in Agricultural Production Centres. The funds were utilised to undertake upgrade works at the Packing Houses which included resurfacing of receival areas, resurfacing of processing floors, construction of drains, purchase and installation of tumble washers, and purchase of testing equipment.

50. Creating farmer's markets at strategic locations throughout the country continued as a priority. As such upgrade works at the Wholesale Market at Macoya were undertaken utilising the sum of \$1million for upgrade of the electrical system and installation of a new generator.

Development of the Fish Processing Industry and Upgrade of Fishing Facilities

51. Expenditure in the amount of \$10 million was utilised for the Upgrading/Construction of Fishing Facilities to ensure the provision of modern infrastructure and facilities in accordance with international standards. In 2013, the Ministry of Food Production in collaboration with EMBD commenced refurbishment works to several of the fish landing sites while designs and tender documents have also been prepared and completed for a number of additional sites. Box 2 refers.

52. The fisheries sub-sector continued its development thrust to ensure growth in the domestic seafood industry as well as its expansion to value added fishery products. Through the Fisheries Development Programme the sum of \$2 million was utilised to engage in research of fish stocks and to enhance fishing facilities to meet established standards. The main achievements under this initiative were as follows:

**Box 2: Upgrading/
Construction of Fishing
Facilities in Trinidad**

Landing Sites

Cumana
Jetty and Ancillary Facilities
at Brickfield
Extension of Causeway at
Orangefield
Cacandee
La Brea
Las Cuevas Phases I to III
Grand Chemin
Mayaro (Plaisance)
Upgrade to Matelot
St Marie (Cedros)

- development of Fishing Centers and Related Facilities –Strengthening of the engineering capacity to deliver critical components of infrastructure works at twenty-seven (27) Fish Landing Sites. Geo-technical and land surveys were also conducted at Blue River, Felicity and Cumana.
- upgrade of facilities- electrical upgrade and repair to roof of the Port of Spain Wholesale Fish Market as well as overall upgrades to Orange Valley and Southern Wholesale Fish Market to HACCP standards
- research and testing - Field trials were undertaken to test feasibility of a tank-based tilapia production system under the commercial Aquaculture Development project. The project is ongoing and the funds were utilised to

facilitate import of tilapia fingerlings and also included the training of fisherfolk, promotion of products and quality assurance and control.

- expenditure in the amount of \$10 million was utilised for the continued construction and upgrading of fishing facilities in Trinidad at ten (10) fishing facilities and five (5) vessel repair facilities
- research in the area of marine fisheries resources specifically shrimp and groundfish was undertaken to provide adequate facilities at fish landing sites to meet the required HACCP/EU standards. The main activity was the establishment of a Data Resource Centre for Knowledge Sharing, Public Education and Fisheries Biodiversity Management – Phase I.

53. Project 5 Zero is an on-going social restructuring exercise being conducted within five (5) communities of the North Coast of Trinidad. The five (5) communities to benefit from this initiative are Toco, Matelot, Maracas, Las Cuevas and Blanchisseuse. For Fiscal 2013, the project is addressing the immediate relief needs of fishermen at Matelot and Toco. The Engine Locker Room Building at Matelot is being refurbished to provide safe and secure storage for the fishermen's boat engines. Also a separate Net Repair Facility is being constructed by the National Commission for Self-Help to provide a secure location for storing and mending nets. At Toco, temporary storage for eight (8) boat engines and other items has been provided through the purchase and modification of a 20 foot container. Fishermen are also being sensitised to Good Seafood Vending Practices through workshops conducted by SIDC.

Aquaculture Development

54. Public stakeholder consultations were held to guide the revision of the draft of Policy for Sustainable Aquaculture Development. Two (2) cycles of extension support and training in commercial aquaculture were completed.

Research and Development

55. Research and development to improve research facilities, quality of production yields as well as to create new strains of crops, livestock and fisheries continued as a priority for the Ministry of Food Production. The sum of \$6.5 million was utilised in the fiscal year 2013, for the following projects.

- *Livestock Improvement Programme* – An investment of \$2 million was utilised for the improvement of 1km of roadway to dairy farms and for the purchase of equipment namely: Milk Pasteurizers, an Electronic Scale, a Water Heater, Shelving, a Microwave, Cold storage, as well as the establishment of four (4) hectares of soiling grass and high protein shrubs
- *Integrated Pest Management Strategies* project utilised the sum of \$1.5 million for Improved Crop Protection Public Awareness, production of pest alerts, flyers and brochures. In addition monies were utilised on Laboratory and Field Investigative Studies in the Red Palm Mite (RPM) programme and

Field Investigation of pests and diseases for agriculture crops inclusive of watermelon, lettuce, peppers, christophene, sweet potato, cassava

- *Conservation and Preservation of Buffalypso* – the amount of \$1.0 million was utilised for the Construction of corrals and pens and for hiring labourers for the daily routine management of buffalo herds by Rio Claro Industries Limited.
- *Rehabilitation of Cocoa Industry* – an investment in the amount of \$1 million was utilised for work on the Construction of the Cocoa Office, La Reunion 2nd Phase. Construction of walls and roof, as well as the establishment and maintenance of a cocoa seed garden on two (2) hectares were undertaken focusing on propagation and planting of seeds.
- *Mandatory Citrus Quality Programme* - Procurement and installation of shelving for store rooms and Library have been completed for the citrus facility to produce disease free plants under this programme. These disease free plants will be provided to farmers to ensure the production of safe, healthy and high quality crops.
- *Rehabilitation of Marper Farm* - Improvements to infrastructure have been undertaken at Marper Farm as a site of germplasm conservation for cocoa and fruit crops. Works continued during 2013, for the refurbishment of the soil shed, propagation shed, installation of chain link fence to secure the propagation area and refurbishment of the workers facility.

Employment Creation

56. Making agriculture a viable and competitive sector requires creating the impetus for employment. Government's youth employment strategy for the agriculture sector is geared towards encouraging persons in skill development in several in aspects of farm management, crop cultivation and livestock production so as to stimulate interest to become engaged in commercial farming as a competitive and profitable career. In this regard, the amount of \$5 million was spent to promote continuation of the following programmes:

- the Youth Apprenticeship Programme in Agriculture (YAPA) where youths between the ages of 18-25 years are exposed to technological knowledge and skills involved in the business of agriculture. In 2013 sixteen (16) persons participated in this programme

YAPA Participants

Caroni	- 3 trainees
St. George West	- 5 trainees
St. George East	- 4 trainees
St. Andrew/St. David	- 4 trainees

- Young Professionals in Agricultural Development and Mentoring Programme – through the University of the West Indies tertiary level graduates participated in this mentorship programme that focused on, primary production, agro-processing, agricultural academic development and

professional skills development which provided opportunities for graduates to become more involved in the sector.

Strategic Priority – Health Care Services and Hospitals

GOAL

A FIT AND HEALTHY NATION

MAIN OUTCOMES:

- **IMPROVED HEALTH CARE SYSTEM**
- **GREATER PARTICIPATION IN SPORT AND RECREATIONAL ACTIVITIES**

Health/HIV Aids

The Health Sector continued to be a major priority for the Government with an overall revised budget of \$ 449.1million in 2013. Of this sum, a total of \$40 million was utilised for the purchase of major medical equipment for Health Care Facilities operated by the Regional Health Authorities (RHAs). The major achievements under the Hospital Enhancement and Development Programme included:

- the installation of ten (10) monitors at the Eric Williams Medical Sciences Complex (EWMSC) to improve patient monitoring and care
- purchase of dental equipment for the Dental Surgery Services Unit at the EWMSC
- purchase of one hundred (100) regulators for the Medical Gas System at the EWMSC
- commissioning of four (4) Hemodialysis Machines for the San Fernando General Hospital (SFGH)
- purchase of medical equipment for the Ear, Nose and Throat (ENT) Unit at the SFGH
- purchase of fourteen (14) monitors for the Maternity Department at the Port of Spain General Hospital (POSGH)
- purchase of one (1) Echocardiograph Machine for the Cardiovascular Unit at the POSGH
- purchase of disaster management equipment for the Sangre Grande Hospital and the Mayaro District Health Facility

- purchase of medical equipment for the Valencia, Coryal, Cumuto, Toco, Grande Riviere and San Souci Health Centres

57. The **Special Programmes** implemented by the Ministry of Health also continued in 2013 and utilised the sum of \$6 million for the following activities:

- under the Adult Cardiac Programme seven hundred and fifty-nine (759) surgical procedures were performed utilizing \$11 million dollars
- the Renal Dialysis Programme provided dialysis treatment for one hundred and ninety-six (196) persons at a cost of \$16 million dollars
- under the Tissue Transplant Programme, eleven (11) renal transplant procedures were undertaken.

58. The Ministry of Health engaged the University of the West Indies to conduct a National Eye Survey of Trinidad and Tobago. Proposals were also reviewed for consultancy services for the establishment of a Health Services Accreditation Programme for Trinidad and Tobago. The Ministry of Health's training programme continued with three (3) persons continuing the Master of Medicine (MMed) in Radiation Oncology at the University of Cape Town South Africa, the Clinical Fellowship Programme in Nephrology at the University of Toronto and the Fellowship in Neonatology at Centre for Newborn Care at Westwood Hospital, University of Sydney, Australia.

59. Cabinet approved a revised project budget of \$891.6 million for the construction of the National Oncology Centre. The National Oncology Centre, which will be located at the Eric Williams Medical Sciences Complex, will serve as the main treatment centre for cancer in the country. The services provided will include Radiation Therapy, Chemotherapy and High-Dose Radiation (HDR) Brachytherapy.

60. Construction of the Insect Vector Control Division Chemical Warehouse and Head Office Building was completed at a cost of \$31.7 million. The building is located at Jerningham Junction, Extension Road, Cunupia and will provide accommodation for staff and storage for insecticides.



New Insect Vector Control Division Chemical Warehouse and Head Office Building

61. The sum of \$47 million was utilised for the upgrade of Health Care Facilities operated by the Regional Health Authorities. The major achievements under the Physical Investments Programme during the fiscal year included:

- the upgrade of the Neonatal Intensive Care Unit at the San Fernando General Hospital (SFGH) was completed
- paving of the drive way and parking areas at the SFGH Students Accommodation Facility was completed
- upgrade works to the X-ray Building at the Point Fortin Hospital was completed and
- extension of the Radiology Building at the Sangre Grande Hospital was twenty-five per cent (25%) completed

62. The HIV/AIDS epidemic and its consequences continue to be a high priority for Government in 2013. Through the Office of the Prime Minister the HIV/AIDS Social Marketing programme was implemented and included the development of a five-year National Strategic Plan, which was approved by Cabinet in February 2013. Other achievements under the programme included:

- the provision of financial assistance to NGOs in support of awareness and prevention activities, implemented during the Carnival season
- the production and distribution of one thousand (1000) Statistical booklets entitled “Trends in HIV and AIDS 1983-2011”
- the completion of the HIV/AIDS Website
- the provision of financial assistance in support of the Commemoration of World AIDS Day in December

63. Additionally the Special programme for HIV/AIDS implemented by the Ministry of Health a subvention of \$5.8 million was provided to the Medical Research Foundation to treat persons living with HIV/AIDS.

Sport and Recreation

64. Sports and recreation can be used as a preventive measure against lifestyle diseases among citizens. In fiscal 2013 the drive towards developing existing recreational facilities and sporting arenas continued with the investment of a total of \$164.4 million to develop many facilities as well as invest in new state of the art facilities across the country.

65. In 2013 preliminary construction work commenced on the six (6) national signature facilities:

- a 2500 seating capacity –National Cycle Centre at Couva
- a National Aquatic Centre to host international swimming competitions at Couva
- a National Tennis Centre at Mt. Hope and
- three (3) Multipurpose Sport and Indoor Facilities at Charlieville, Couva and Fyzabad.

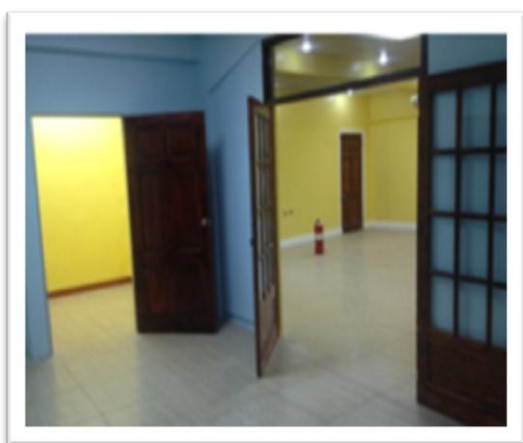
66. Preparatory earthwork was completed and piling work commenced at the Couva site for construction of the National Cycle Track and the National Aquatic Centre. At the National Tennis Centre excavation works began, while designs are on-going for the three (3) Multipurpose facilities.



Aerial View of National Cycle Track Concept

67. The programme of upgrading the national stadia commenced with the following works undertaken in 2013:

- Larry Gomes Stadium - track refurbishment and outfield works were undertaken to enhance the playing surface and improve water run-off
- Dwight Yorke Stadium - drainage work was also done in addition to milling and asphalt laying
- Jean Pierre Complex - the parking area was re-paved.
- Hasely Crawford Stadium - storage areas below the uncovered stands were converted to office spaces and athletes gym. Team locker rooms were upgraded to an acceptable standard.



Office Space (left) and Boxing Gym (right) below the Hasely Crawford Stadium

68. Funds in the sum of \$20.8 million were utilised under the Development and Upgrading of Recreational Grounds, Parks and Spaces Project, for the construction of a car park and pavilion, grading and grassing, installation of lighting and plumbing and implementation of drainage works at following locations: Mayaro, Ojoe Road Sangre Grande, Penal, Malabar, Santa Cruz, Diego Martin and Caparo.

69. Approximately nineteen (19) Corporation grounds were completed and twenty-six (26) grounds are undergoing construction across the nation including Wallerfield, Cumuto, Petit Valley, Point Cumana, Moka, Aranguez and St. Paul's Street.



Phoenix Park Recreation Ground

70. The Yolande Pompey Recreation Ground located in Princes Town was transformed into a Sub-Regional Recreation Sport Complex in fiscal year 2013. The facility was upgraded to include two (2) pavilions, a parking lot, an events and conference room, bathroom facilities and cricket nets. The access road to the facility was also repaired to allow for the smooth flow of traffic.

71. The Ministry of Sport expended \$4 million to undertake improvement works at Indoor Sporting Arenas to ensure compliance with Occupational Safety and Health (OSH) standards. In the main, the hard wood floors were refurbished and upgrades to the Public Address (PA) system were undertaken during fiscal 2013. Other upgrades works included:

- upgrade to floodlighting over hard court and security lighting at Chaguanas Indoor Sporting Arena
- an extension to the facilities building to accommodate the District Office at the South West Regional Indoor Sporting Arena, Point Fortin

72. In keeping with the Ministry of Sport's drive to ensure that all public sporting facilities meet national and international standards public pools throughout Trinidad were upgraded to OSH standards. Upgrades were made in accordance with the conditions and requirements for each pool to meet the standards as follows:

- Diego Martin Community Swimming Pool – replacement of the roof above the change rooms and pump house, and installation of a Public Address system.
- Sangre Grande Community Swimming Pool – upgrade of electrical systems, installation of burglar proofing on the new building and a fence for the car park. The plumbing was repaired and a Public Address system installed.

- Siparia and La Horquetta Community Swimming Pools – installation of a Public Address system
- Cocoyea and Couva Swimming Pools – refurbishment work was undertaken on the pool deck and pool pumps and a Public Address system installed.

Strategic Priority – Economic Growth, Job Creation, Competitiveness and Innovation

GOAL

**A RESILIENT, COMPETITIVE, STABLE
AND SUSTAINABLE ECONOMY**

MAIN OUTCOMES:

- **ECONOMIC GROWTH AND JOB CREATION**
- **INNOVATION, ENTREPRENEURSHIP AND PARTNERSHIP**

73. The creation of a diversified economic environment is imperative for sustainable economic growth, investment and job creation. Key to the Diversification Strategy is social and economic transformation, innovation and entrepreneurship. The Trinidad and Tobago economy has essentially been driven by the hydro-carbon sector, however Government in its efforts to improve the dependence on this sector, has developed a two-pronged **Diversification Strategy for Trinidad and Tobago**:

- **Sectoral diversification** – with seven (7) clusters identified for development - Energy; Food Sustainability; Culture and Creative Industries; Maritime; Tourism; Information and Communication Technology (ICT) and Financial Services
- **Geographical diversification** – five (5) growth poles across Trinidad and Tobago earmarked for development as a strategy for balanced regional development. These areas are the South West Peninsula, the Central Growth Pole – Couva, Chaguanas, Carapichaima and Charlieville, North East Coast, East Port of Spain and North East Tobago

74. Government through its initiatives has begun to invest in a number of core areas that would facilitate the achievement of the diversification strategy.

Science, Research and Development

75. In fiscal 2013, Science, Research and Development has been a major area of focus to increase innovation and competitiveness in Trinidad and Tobago. Utilising over

ninety per cent (90%) of the \$46.3 million allocated, some key projects were funded to support this initiative which include:

- Planning for the Sci-TechKnoFest 2013 which will focus on Human Ingenuity. Over one hundred and one (101) exhibits will be displayed and thousands of persons are estimated to attend the Festival in October 2013
- Developing the National Innovation System included staging a Prime Minister's Award for Scientific Ingenuity, encouraging work on robotics and renewable energy. In 2013, over three hundred and five (305) entries have been submitted to this competition.
- Research and Development Foresighting involves the study on jobs for future growth. Assistance continued with research on scoping the market identifying business models and standards for the health and wellness sector
- Exhibitions on the Environment have commenced under the Rainwater Harvesting project with installations at Inverness Presbyterian School and Cunjal Government Primary School in Barrackpore. Solar panels for the

Box 3: Development of the National Innovation System Competition

- Competition for age 13-17 and 18 & over
- 254 entries in 2012/2013
- 305 entries for 2014/2015

Box 4: Community-Centered Design and Innovation

- Over 100% increase in participation
- 75 students from 9 schools trained in AutoCAD

water pump were also installed at Rochard Douglas Presbyterian Primary School.

- Community Centred Design and Innovation (COMDESI) continued its programme and conducted training which assisted students in successfully building prototype versions of their ideas.

• NISTADS and NIHERST collaborated for the conference which was held on June 4 2013 in which The Vice Minister of Science and Technology, Costa Rica, gave greetings and the keynote address was given by the Chairman of Malta Council for Science and Technology



Rainwater Harvesting at Invernes



National Innovation System - Vacation Camp

76. Instrumental to increasing the nation's innovation and competitiveness, is the creation of science and research space for testing, experimentation and the conduct of exploratory work. In 2013 the architectural and engineering designs for the National Science Centre were undertaken and are in its final stage. The construction of the Centre is carded to begin in fiscal 2014.

CARIRI Centre for Enterprise Development

77. In Fiscal 2013, the Caribbean Industrial Research Institute (CARIRI) completed and launched its Centre for Enterprise Development (CED), which was established at a cost of \$23.23 million. The purpose of this Centre is to build capacity and capability for enterprise creation, consistent with Government's strategic priorities of Economic Growth, Job Creation, Competitiveness and Innovation. The CED provides both accommodation and technical business advisory support services to individuals and enterprises with innovative ideas/projects wishing to take these through the incubation process to commercialisation. CED comprises an innovation incubator facility, a business incubator facility, a technology incubator facility and an ICT centre.



Launch of the Centre for Enterprise Development in Freeport

Economic Restructuring and Transformation

78. Government continued towards its objective of transforming the economy, through the restructuring and diversifying of the economic base, a total of \$111.3 million was allocated from the IDF and Consolidated Fund to support industrial initiatives and business development, from which a total of \$96 million was utilised. These initiatives are described below.

Film, Fashion and Music

79. One of the strategies for diversifying the economy is the development of the creative industry for which \$15 million was allocated in support of the film, fashion and music industries. The Fashion Industry Development Committee received support in the sum of \$2 million to continue promoting the fashion industry. Achievements included:

- Hosting of a fashion show and booth display at the Trade and Investment Convention 2013, which was hosted at the Hyatt Regency Trinidad during the period June 12th to 15th, 2013
- Financial assistance to Heather Jones International for participation in the Mediterranean Dreams Fashion Show 2013 in Elba, Italy to showcase fashion interest in Trinidad and Tobago
- Financial support to host the Fashion Fundamentals Summer Camp 2013 from July 15th to 20th in Trinidad and July 22nd to 27th in Tobago

80. Support was also provided to the music industry in the sum of \$6.5 million. Achievements included:

- Financial support to Ask Promotions for the hosting of the Artiste Management Music Business Conference (AMMBCON) from 14th to 17th August at the National Academy for the Performing Arts (NAPA)
- Participation by the Trinidad and Tobago Entertainment Company (TTENT) at the Trade and Investment Convention 2013

81. The Trinidad and Tobago Film Company received an allocation of \$6.5 million for continued promotion of the film industry, which included the hosting of outreach sessions for students, participation in the Martinique Film Festival, American Black Film Festival and the Locations Trade Fair. These initiatives focused on promoting Trinidad and Tobago's film industry and the potential of our twin island as a premier site for filming.

The Food and Beverage Industry

82. The Food and Beverage industry expended a total of \$1.5 million in 2013 to facilitate food safety training for HACCP compliance and participation in domestic, regional and international food and beverage trade exhibitions.

Tobago Development

83. Government, through the Tobago House of Assembly, continued facilitating business and industry development and promoted diversification of the Tobago economy through the following projects:

- Business Incubator Programme
- Enterprise Development Company of Tobago
- Enterprise Assistance Grant Programme

Investment Promotion

84. The sum of \$8 million was expended in fiscal 2013 for the promotion of investment by invesTT with the goals of improving the investment environment, marketing Trinidad and Tobago to investors and facilitating the investment and reinvestment processes. Activities in fiscal 2013 included:

- Update of invesTT website
- Hosting of the Caribbean Investment Forum 2013 at the Hyatt Regency Port of Spain from June 10th to 11th.
- Participation in the Trade and Investment Convention 2013 in Port of Spain and Trade Americas Expo in Miami, Florida from June 20-21 2013
- Production of promotional material including investment guide, teasers for the new targeted sector – Agribusiness and a revised version of the DVD *“This is where I want to be”*

85. Under the 10th European Development Fund (EDF) as part of the agreement between Government and the European Commission a \$6 million allocation was utilised to enable the development of competitive businesses in Trinidad and Tobago. Projects contributed to the upgrade of the Single Electronic Window for Trade and Business Facilitation, including the development of electronic export permits and enhancement of the e-company registry.

TTBizLink

Over one thousand
businesses and individuals
are active users

86. During Fiscal 2013, the Ministry of Trade, Industry and Investment as part of the establishment of the Single Electronic Window for business and trade facilitation, continued its roll out of e-services on TTBizLink. TTBizLink now offers twenty-one (21) different e-government services with interconnectivity to more than a dozen Government departments and as at 31

August 2013, over one thousand (1000) businesses and individuals were active users of TTBizLink. Services provided on the continued roll out of the initiative included:

- In April 2013 e-Export Health Certificates for Dairy and Dairy Products and Meat and Poultry issued by the Ministry of Health and Ministry of Food Production went 'live'.
- In July 2, 2013 Employers and Employees were now also able to apply online via TTBizLinK for their NI 1 (Employer) and NI 4 (Employee) registration numbers from the National Insurance Board (NIB) of the Ministry of Finance and the Economy.

In May 2013, TTBizLink was awarded 1st Place in the Prestigious United Nations Global Public Service Awards

Manufacturing

87. Development of industry in the non-energy manufacturing sector remained a key priority of the diversification efforts in Trinidad and Tobago in fiscal 2013, a total of \$89.6 million, sourced from both the Consolidated Fund and the IDF were undertaken on related initiatives. These included:

- continued construction of the Flagship Building at Wallerfield Industrial and Technology Park (Tamana InTech Park), which included maintenance and corrective infrastructure
- completion of remedial works at the Debe Industrial Park including construction of a detention pond concrete drains and repairs/replacement of water connections, street lighting and fencing works
- continued promotion of the Tamana InTech Park for tenancy by branding and marketing the Park through local and international advertisements

88. Trinidad and Tobago's efforts to internationalise the manufacturing sector, into a more globally competitive sector was been supported by the Trinidad and Tobago Bureau of Standards (TTBS). The TTBS assist companies in the sector to ensure that the infrastructure for upholding standards and conformity to global industry standards are properly developed and accessible. Refurbishment and expansion of the TTBS building continued, as well as the procurement of testing materials and equipment and ICT hardware and software.

Tourism

89. An overall allocation of \$38 million was provided for implementation of projects and programmes by the Ministry of Tourism, its agency - the Tourism Development Company (TDC), the Municipal Corporations and the THA to facilitate developmental works in the Tourism Sector.

90. The Ministry of Tourism continued its efforts to diversify the economy away from its dependence on the energy sector and has directed its focus on the development and advancement of the tourism sector as a prime income earner capable of generating

revenue and sustaining the economy. The sum of \$38 million was utilised during the fiscal year which focused on a number of key areas recreation, infrastructure development, hotels and guest houses and training.

- completion of construction of new lifeguard facilities at Los Iros and Toco, the award of contracts for the construction of a lifeguard tower at Mayaro and refurbishment works to lifeguard quarters at Salybia and Maracas
- development of scope of work was completed for the Master Plan for the establishment of the Sugar Heritage Museum at Brechin Castle Factory and the commencement of cleaning and processing of historical records for placement at the Archive and Documentation Centre

91. Additionally, several initiatives were undertaken by the TDC for the development of the Tourism Development Programme with the sum of \$17.8 million utilised.

92. The Trinidad and Tobago Convention Bureau, a destination marketing body established for the purpose of increasing the number of events, conferences and meetings held in Trinidad and Tobago, completed production of the heritage and culture video to promote T&T. This video will serve as a valuable sales tool by Travel Professionals of Color (TPOC) travel agents, and other meeting planners interested in heritage meetings.

**246 Hotel
Rooms
Upgraded**

93. TDC continued its incentive programme of providing financial assistance in the amount of \$2.5 million to hotels and guest houses for repairs/upgrades. Approximately eight (8) hotels/guest houses received reimbursements for the completion of two hundred and forty-six (246) upgraded rooms. Other initiatives included:

- Blue Flag/Green Globe environmental conservation pilot programme with water testing at Maracas and Las Cuevas beach facilities; procurement of amphibious wheelchairs for persons with disabilities and training of lifeguards by the National Centre for Disabled Persons to facilitate interaction with disabled individuals and use of the amphibious wheelchairs at Maracus Beach facility
- conduct of Trinidad and Tobago Tourism Certificate (TTTIC) awareness sessions and certification of one hundred and fifteen (115) tourism service operators in Trinidad and Tobago including accommodation providers, taxi operators, tour guides and short term rental operators
- conduct of Service Training Attitude and Respect (STAR) workshops for stakeholders from the accommodation sector and agencies including the Airports Authority of Trinidad and Tobago (AATT), Trinidad and Tobago Tourist Transport Service Association

**803 stakeholders in Trinidad
and 400 in Tobago benefitted
from Service Training
Attitude and Respect (STAR)
workshops**

(TTTTSA), Airports Security, Piarco Airport Taxi Co-op Services, Subway, Stechers, Digicel, Rhyner's

- initiation of production of Meeting Planners' Guide towards making the Trinidad & Tobago Convention Bureau a 'one-stop' shop for dissemination of information
- installation of signage at Moruga; construction of carat sheds and signage at the Maracas Waterfall; and completion of lighthouse tower and boundary safety barrier at the Toco Lighthouse Project under the Community Tourism Development Programme

94. Under the Maracas Beach Community Initiative the construction of a new security guard booth at a cost of \$0.179 million; structural engineering survey of the bridge and fabrication of one hundred and twenty (120) boundary safety bollards were completed. Works also commenced on the construction of the visitor car park.

95. The Tourism Action Programme continued with expenditure of \$5.1 million being incurred for continuing physical renovations at all sites. Activities included:

- award of contract for rehabilitation of the sewerage treatment plant at Las Cuevas beach facility
- completion of upgrade works to the sewerage treatment plant at a cost of \$0.676 million and the site office upgrade at a cost of \$0.141 million at the Vessigny Beach Facility
- upgrade of drainage works at La Brea Pitch Lake, eighty per cent (80%) completed
- resurfacing of the northern portion of car park at Manzanilla Beach Facility completed and a contract was awarded for partial resurfacing of southern car park and redesign of visitor seating area

96. A total allocation of \$0.5 million was utilised to continue efforts to ensure Trinidad and Tobago improve its position as a world class tourism destination. Professional training and development workshops on protocol and business etiquette, conflict resolution and first aid training were held through the Caribbean Small Tourism Enterprise Project (STEP). Additionally, through the Certification of Tourism Programme Operators programme, the official launch and printing of the TTIC Directory was realised. One public consultation on the Bed and Breakfast/Self-catering facilities standard was hosted.

Development of the Chaguaramas Peninsula

97. The Chaguaramas Development Authority recorded expenditure of \$24.2 million as it continued projects geared to infrastructural improvements and increased business activity in the Peninsula.

98. At the Chagville Facility \$2 million was expended on restoration works to an area of Phase I of the Boardwalk including the installation of lighting of the area designated for parking. Phase II construction of an additional 3,000 ft of Boardwalk commenced with expenditure of \$10 million comprising civil, structural and infrastructure works.

99. Under the motor vehicle and equipment upgrade expenditure of \$0.8 million was utilised for the procurement of seven (7) vehicles, upgrade of wireless radios used by CCTV System, installation of New PBX System, Purchase of Audio Visual Equip. Other initiatives undertaken by the Chaguaramas Development Authority in the Peninsula included:

- Refurbishment of Lobby area, Office Spaces and Bathroom Facilities at Chaguaramas Administrative Building
- Request for Proposals (RFP's) are being developed to procure consultancy services for the development of Sky Rail & Observation Tower, Water Park, Transportation Hub, Water sports Facility and other rental zone

100. In fiscal 2013, \$15.0 million was provided for Improvement and Expansion Work at the Emperor Valley Zoo. Bringing Phase II to its completion, The Emperor Valley Zoo located at Zoo Road, Royal Botanical Gardens, St. Clair was expanded to include:

- Chimpanzee Exhibit
- Mandrill Exhibit
- Asian Exhibit, for Asian animals
- Giraffe Exhibit, by upgrading an existing building
- Ostrich Exhibit
- Design work for the African Exhibit was completed in fiscal 2013



Tiger Exhibit



Giraffe Exhibit

Industrial Development

101. Non-petroleum initiatives aimed at developing globally competitive Maritime, Yachting and Printing and Packaging industries continued in fiscal 2013, with an expenditure of \$1 million. Initiative undertaken include:

- the Yachting Steering Committee updated the draft Yachting Policy and Yachting Career Brochure, installed mooring buoys, and participated at the Trade and Investment Convention 2013.
- the Maritime Industry Development Committee also participated in TIC 2013, holding their sixth instalment of the Maritime Industry Seminar Series. The Committee also participated in Caribbean Investment Forum 2013.
- efforts to enhance the competitiveness of the Printing and Packaging industry continued with the launch of the website of the Printing and Packaging Industry Council website and their participation in TIC 2013.

Energy/Renewable Energy Alternatives

102. The sum of \$418 million was allocated under the Infrastructure Development Fund in the 2013 PSIP for the Ministry of Energy and Energy Affairs to continue with works on ports, industrial sites, Multi-fuel pipeline and a service station in order to provide the infrastructure to attract investments for economic development.

103. The National Gas Company continued the construction of the Multi-fuel pipeline from Pointe-a-Pierre to Piarco via Caroni. The construction of this pipeline, will provide security of fuel supply, reduce tanker wagons on the road and eliminate marine transport to Sea Lots. The works were executed at the three main project sites, Petrotrin West Refinery at Pointe-a-Pierre, Piarco and the Blue River Interchange at Caroni. The entire allocation of \$153 million was utilised in advancing the following:

- Blue River Interchange at Caroni - completion of installation of eight (8) fuel tanks, two (2) water tanks, loading gantries, foam generator, and support buildings with electrical and instrumentation works
- Petrotrin West Refinery at Point-a-Pierre- completion of underground piping, civil, electrical and mechanical works inclusive of infrastructure support for four (4) storage tanks
- Piarco Airport - completion of electrical and mechanical works to support four (4) storage tanks and piping

**Blue River
Interchange at
Caroni - 70 %
completed**

104. In 2013 the National Energy Corporation (NEC) continued with its mandate to provide infrastructure by the development of ports and industrial sites to support investments in the gas and oil downstream and upstream industries. The NEC received

an allocation of \$265 million under the Infrastructure Development Fund and expended \$260 million on infrastructure works to the Galeota Port, Brighton Port and Union Industrial Estate which included:

- the dredging and reclamation of land at Galeota Port as well as sheet piling, backfilling and construction of five (5) berths with installation of navigational aids to an overall seventy-five per cent (75%) project completion
- fencing of the Union Industrial Estate and relocation of tenants as well as the construction of sediment trap, perimeter drains, collector drains and the reshaping of the Vessigny River as drainage solutions to alleviate erosion and flooding in the area
- the completion of installation of five hundred and fifteen (515) Anodes at the Brighton Port to complete the dock which now features three hundred and seven (307) linear meters of dock, with a dredge water depth of minus 12.8 meters able to accommodate bulk cargo of up to 30,000 DWT (dead weight tonnes)



Overview of construction of the Galeota Port

105. The residents of Tobago benefitted from the construction of a new service station at Roxborough by the National Petroleum Marketing Company Limited. The Company received an allocation of \$9 million under the Consolidated Fund to construct the station which features a modern convenience store within the compound surrounded by a wirewall fence. The sum of \$5 million was expended on the project which was completed within budget and on schedule.



NP Service Station with convenience store at Roxborough

106. The Renewable Energy and Energy Efficiency Initiatives undertaken by the Ministry of Energy and Energy Affairs continued in 2013 with a focus on green designs and technologies. The Ministry with its allocation of \$7 million, conducted a public awareness campaign and commenced the introduction of photovoltaic lighting and solar water heating pilot projects in schools and community centres across the country. The sum of \$5 million was utilised on the following activities:

- introduction of photo voltaic lighting to satisfy the primary exterior security lighting needs at nine (9) community centres including: Malabar Phase IV, North Manzanilla, Roystonia, and St John's Village
- installation of Off-grid solar photo voltaic systems and solar distillation units in twenty-one (21) selected secondary schools including: North Eastern College, Moruga Secondary, San Fernando Central, Penal Secondary and ASJA Girls Charlieville
- a National Energy Communication Campaign to increase the public's awareness about the energy sector, renewable energy and energy efficiency through public service announcements/advertisements and articles in electronic and print media

Electricity

107. Resources in the sum of \$7 million were allocated to the Trinidad and Tobago Electricity Commission (T&TEC) for the continuation of the Street Lighting Programme. This programme continued to focus on the illumination of communities, highways and major roadways identified by the Municipal Corporations and the Tobago House of

Assembly, in an effort to assist in improving citizen security and enhancing the quality of life.

108. The entire allocation was expended during the fiscal year on the installation and upgrade of units and erecting of new poles. Approximately one thousand, four hundred and ninety-one (1,491) new units were installed and two hundred and thirty-five (235) upgraded from 70W and 150W to 250W under the programme in Trinidad and five (5) in Tobago, and a total of three hundred and seven (307) new poles were erected. The geographic spread of units installed and upgraded is:

- North - 162 new units installed and 14 upgraded
- East - 380 new units installed and 94 upgraded
- Central - 356 new units installed and 58 upgraded
- South - 593 new units installed and 69 upgraded
- Tobago - 0 new units installed and 5 upgraded

109. In fiscal 2013 the Programme of Lighting of Parks and Recreation Grounds continued with T&TEC. This programme is intended to impact communities by providing them with overhead lighting for longer hours after dark to engage in recreational, leisure and other health-related activities. Approximately thirty-two (32) parks and recreation grounds across Trinidad and Tobago were illuminated including: Naparima Boys College Recreation Ground, San Fernando; Islamic Centre Recreation Ground, Barrackpore; Lange Park Recreation Ground, Chaguanas; Congo Village Recreation Ground, Debe; Crown Street Recreation Ground, Tacarigua; Morne Diablo Recreation Ground, Siparia; Henry Street (Squadron) Recreation Ground, Arouca; Guaracara Recreation Ground, Guaracara and Bourg Mulatresse Recreation Ground, Santa Cruz. The entire allocation of \$3 million was expended on these activities.

110. Similarly, the Lighting of Public Spaces continued to positively contribute to safety where people congregate. For this initiative an allocation of \$4 million was provided in 2013 and was utilised by T&TEC to illuminate of thirty-one (31) public areas. These areas included: Paradise Hill Car Park Area, St. Andrew's Theological College, San Fernando; Carapichaima Mosque, Waterloo Road, Carapichaima; PTSC Compound, KingsWharf, San Fernando; Keshorn Walcott Lighthouse, #131 Galera Road, Toco; California Hindu Temple, Sandford Street, California, Couva; Tunapuna Aramalya Presbyterian Church; Chatham South Beach Front, Chatham; Our Lady of Fatima R.C Church, LP# 62 Bushe Street, Curepe; Woodbrook Cemetery, Port of Spain; Bamboo Masjid, Bamboo #2 Road, Valsayn and Lady Hailes Avenue, Waterfront, San Fernando.

111. T&TEC received a revised sum of \$31 million to continue development of its Infrastructure for Bulk Power Requirements across the country. The sum of \$26 million was expended on the upgrade and expansion of transmission and sub-transmission infrastructure to move power from generating sites to load centres to meet the demands of

residential and economic development for a stable and reliable supply. Activities undertaken during the fiscal year included:

- completion of two (2) Overhead Lines - Mt Pleasant/Diamond Vale 66 kV Overhead line (4.7 km) and the Carenage/Mt Pleasant 66 kV Overhead line (5.5 km) with the Debe/Peñal 132 kV tower line (12 km) being ninety-eight per cent (98%) completed and the Cove/Milford Bay #2 66 kV Circuits-Phase I - Cable Section having ninety per cent (90%) completion
- completion of two (2) Tower Lines - Bamboo/Mt Hope 132 kV tower line (3.6 km) and San Rafael/Wallerfield 132 kV tower Line (10 km) with surveys completed for establishment of four (4) Tower Lines - Pinto Road/Wallerfield Tower line (7.2 km), Reform/Debe 220 kV tower line (12.5 km), Debe/Union 220 kV tower line (22.5 km) and Bamboo/East Dry River 132 kV Tower Line (11 km)
- progression of works at four (4) substations: Pinto Road 66 kV Substation – overall seventy-five per cent (75%) completed.; St James Substation - overall ten per cent (10%) completed; Gateway 132/33 kV Substation - overall eighty-seven per cent (87%) completed and Milford Bay Crown Point, Tobago 66/33/12 kv Sub-Station having sixty per cent (60%) overall completion
- completion of Cable circuits at Brechin Castle/Reform #1 & #2 220 kV circuits with three (3) cable circuits at Gateway Substation eight per cent (8%) completed and the Sealots/Gateway 132 kV cable circuit overall sixty-three (63%) completed.

112. The Tobago House of Assembly received an allocation of \$0.5 million for Street Lighting throughout Tobago. This amount was expended on works to Mt. Pleasant Local Road, Bethesda Road, Dunveygon Road, and Store Bay Local Road which entailed upgrades from 75W to 150W streetlights and also at Carnbee #1 which had an upgrade from 150W to 250W.

The Arts and Multiculturalism

113. An allocation of \$2 million was provided in fiscal 2013 for the refurbishment of Queen's Hall. The entire allocation was utilised and the following activities were undertaken:

- purchase and installation of one (1) Dual Circuit Chiller and one (1) Air Separator
- upgrade of the orchestra pit lift, main theatre curtain system and the audio system

114. The amount allocated to the project for the Establishment of a Heritage Site at Nelson Island was revised upwards from an allocation of \$2 million to \$5.24 million.

The entire allocation was expended on restoration and related infrastructure works to one (1) of the three (3) building on the island. Additionally the supply of supporting services such as power generation, potable water, sewer system and air conditioning were completed.

115. The programme for the Construction and *Upgrade of Cultural Facilities* continued in fiscal 2013 with of an allocation of \$7 million. The sum of \$4.71 million was utilised on activities such as:

- completion of roof refurbishment, re-construction of walls and iron works at Sevilla House which will house the Sugar Museum
- completion of Phase I of the Virtual Museum
- restoration of the Museum of the City of Port of Spain including ceiling repairs, masonry, floor repairs, electrical and plumbing upgrades
- electrical and restorative works to the La Brea Community Museum under the Community Museum Services
- restoration of the Royal Victoria Institute

116. Efforts towards the development of the *Cultural Industries of Trinidad and Tobago* continued with an allocation \$3.5 million in fiscal 2013. The entire allocation was utilised and the major achievement included:

- recruitment of a consultant for the commencement of the National Cultural Mapping Exercise
- expansion of the membership of the National Registry of Artists and Cultural Workers. An additional one hundred and thirty-nine (139) certificates were awarded for the year
- conduct of cultural camps throughout the country during July to August 2013
- completion of an awards ceremony for the masters under the Mentoring of the Masters Programme
- commencement of training of musicians under the Music Schools in the Community Initiative

117. A project brief was developed for the construction of the Trinidad Unified Calypsonians Association (TUCO) Convalescence Home for Calypsonians to be located at the La Reunion Estate in Caparo. A review of the Construction of Pan Trinbago Headquarters and the Establishment of Pan Chroming Factory commenced in fiscal 2013.

118. The National Academy for the Performing Arts (NAPA) received a revised allocation of \$200.74 million during the fiscal year. The entire amount was utilised to meet outstanding payments for the completion of the South Campus located at Todd's Street, San Fernando.

Water Security

119. During fiscal 2013 the Water and Sewerage Authority (WASA) continued its capital investment programmes with the distinct focus to expand the delivery and sustainability of its water supply and to support new initiatives to improve wastewater services to its customers. Overall funding of \$197.6 million was budgeted for WASA, of which an amount of a \$98.4 million was incurred in expenditure by the Authority.

120. Initiatives to improve service delivery in the water sector were advanced in fiscal 2013 with the continuation of major projects for the development of water supplies and treatment. Rehabilitative works to Water Treatment Plants that were completed included:

- fabrication and installation of catwalk structure, repair of tank and replacement of internal piping of clarifier at Acono
- installation of Suction Lift Raw Water Pumps, Alum Transfer Pumps and High Lift Pumps at Biche
- procurement of pipes and fitting at a cost of \$1.5 million to facilitate replacement of 0.5 kilometres of raw water line at Navet Wastewater Treatment Plant (WTP)

121. Activities related to the expansion of the distribution and transmission system were also undertaken with progress noted as follows:

- installation of 3km of pipeline along South Central Road
- commencement of works on the replacement of the Hollis Main in phases from El Socorro to Hollis Dam with replacement component of approximately 9,500m installed. Pipes and fittings have been procured

122. Project activities for the collective installation of approximately 24.4 Km of transmission and distribution mains in South East Trinidad were deferred to next fiscal year. Other initiatives relating to replacement/upgrade works of several transmission and distribution pipelines which were funded under WASA's development programme were at the planning phase.

123. Pipeline installation projects to improve the level of supply to customers were completed in the Morvant area, while pipelaying works commenced from Siparia to Penal with approximately six hundred (600) metres installed. With respect to the project for the design and installation of mains along Caroni South Trunk, approximately 32 km of pipe was procured and a consultant was hired to prepare the designs. Refurbishment works to increase the operational efficiency at the North Oropouche Water Treatment Plant was completed and a contract was awarded for the procurement of seven (7) vertical turbine pump sets for the Navet Water Treatment Plant. Preparation of designs commenced for the Maloney Wastewater Collection system and steps have been advanced to invite bids for the procurement of standby power for Navet and North Oropouche Water Treatment Plants.

124. Initiatives proposed to improve the level of water supply to customers in Tobago were slow as preparation of documents to invite bids for the undermentioned projects is ongoing:

- Upgrade of Charlotteville Intake
- Refurbishment of Courland Water Treatment Plant
- Upgrade of Transmission Network
- Installation of transmission mains from Englishmen's Bay to Castara and Hope to Bacolet

125. In Tobago, letters of award were issued for the collective replacement of 10km of distribution pipeline in areas of South West Tobago. While the upgrade of transmission network project is in progress as replacement and upgrade of undersized and /or leaking mains are being undertaken throughout Tobago including, Top Hill Road to Blue Waters and Lucyvale. Pipeline installation from Englishman Bay to Castara was completed during the first quarter of fiscal year 2013.

Sewerage

126. The IDB-assisted Programme Wastewater Network Expansion for the Rehabilitation of private Wastewater Treatment Plants in Maloney, Couva and Chaguanas Catchments recorded no expenditure for fiscal year 2013. However, preparation of final designs with regard to one Regional Plant in Maloney, the integration of two (2) small Treatment Plants in Homeland Gardens and Point Pleasant Park and associated sewer collection systems and sewer connections were completed. Prequalification of contractors to commence construction works for the above-mentioned Plants is also in progress.

127. Construction works to increase the capacity to accommodate flows from adjacent developments is in progress at the wastewater Treatment Plant at Edinburgh 500. Additionally, documents have been prepared to invite tenders for the commencement of works for the rehabilitation of Mt Hope Lift Station and the procurement of consultancy services for sewer collection system in the Malabar/South catchment.

128. In Tobago, an allocation of \$9 million was provided for the Water and Sewerage Authority to implement rehabilitative works to Wastewater services in Tobago however no expenditure was recorded for works in respect of the Scarborough Wastewater Treatment Plant and the South West Sewerage Upgrade. However, documents have been prepared to invite tenders to commence the undermentioned activities:

- Tobago Wastewater System Phase I for the procurement of consultancy services to design the sewer connection system to the Scarborough WWTP
- Rehabilitation works at the Scarborough Wastewater Treatment Plant

Roads and Bridges

129. In fiscal 2013, \$1.04 billion was incurred on improvements in road infrastructure through several major projects and programmes throughout Trinidad and Tobago.

130. The National Highway Programme expended \$33.3 million on the completion of road rehabilitative and bridge reconstruction works throughout Trinidad and Tobago. River protection works are to be undertaken at bridges B1/6 Moruga Road and B1/1 La Lune Road Moruga, B1/13 Brasso Tabaquite Road and at B5/24 Curapo Southern Road Navet. Construction works are also scheduled for bridge B1/5 Golden Grove Road and landslip repair at bridge B1/18 Balandra, Toco Main Road.

131. The Port of Spain East/West Corridor Transportation Project utilised \$293 million under the IDF for the continued construction of the Churchill Roosevelt Highway/ Uriah Butler Highway (CRH/UBH) interchange. Activities included the widening of the St. Joseph and San Juan River bridges and infrastructure works on the westbound and eastbound sides of the Churchill Roosevelt Highway reached an overall completion of forty-eight per cent (48%), thirty-six per cent (36%) respectively. At Bamboo No. 3 works were thirty-two per cent (32%) complete.

132. The Road Construction and Major Road Rehabilitation Programme utilised \$382.4 million on over three hundred (300) projects in fiscal 2013 aimed at improving traffic safety while reducing travel time, traffic congestion and vehicle operating costs on the national road network. The programme of activities included road rehabilitation, landslip stabilisation and bridge reconstruction throughout Trinidad:

133. Under slope stabilisation, nineteen (19) projects commenced of which 4 were completed and 15 ongoing. Slope stabilisation works were completed at Moruga Road, Coryal Road #1 off the Naparima Mayaro Road, Caratal Road LP# 34, LP#40, LP#43 off Hermitage Road and St. Julien Road off the Naparima Mayaro Road Princes Town. At fifteen (15) sites slope stabilisation works continued including Caratal Road LP#32 off Hermitage Road Tabaquite, Charuma Junction Road 600m North off Tabaquite Rio Claro Road Mayaro, Poui Hill Off Lady Chancellor Road Port-of-Spain North/St. Ann's West, Moruga Road LP #73 Moruga/Tableland, Paria Main Road 70.50km - 71.00km Toco/Sangre Grande, Sisters Road Off Sancho Road Princes Town, Mandingo Road LP # 9 - 10 Moruga/Tableland.

134. With regards to road rehabilitation, over two hundred and thirty-eight (238) projects were undertaken at different locations throughout Trinidad. Approximately one hundred and five (105) road projects were completed, eighty-four (84) are ongoing and thirty (30) have not yet commenced. Major road rehabilitation projects executed included continuation of road and drainage works on the Blanchisseuse Road, road and slope stabilisation on Fort George Road and drainage and road works on the Naparima Mayaro Road. Additionally, road works were completed at Southern Main Road from Ramsaran Street to St Mary's Junction, Tabaquite Rio Claro Road, Southern Main Road between Cap de Ville and Chatham Junction, Vistabella Road off Chacon Street, Penal Rock Road off S.S. Erin Road, Southern Main Road between Bassie Trace and Trantrill

Road, Avocat Road from Avocat Junction to High Street Siparia, Camden Link Road from Calcutta #2 - Camden Road, Hoseinee Trace off Guaracara Tabaquite Road, Forres Park Trace Off Cedar Hill Road, Fishing Pond Road off Manzanilla Mayaro Road.

135. Under the Bridges Reconstruction and Landslips Repair Programmes, tenders were initiated for construction works on twenty (20) bridges and twenty-four (24) landslips respectively. Bridge reconstruction works commenced on B1/3 Calcutta Road No. 2 with an overall completion of fifteen per cent (15%). The existing bridge was demolished and a pedestrian footbridge and walkway was constructed. Excavation for the northern and southern abutments and piling works for the foundation of the retaining wall were completed. Piling works for the northern abutment are twenty per cent (20%) complete.



Construction works at B1/3 Calcutta Road No. 2

136. The Ministry of Local Government was allocated \$88.6 million to continue its programme of roads and bridges improvement in the regional corporations. An amount of \$99.9 million was expended on resurfacing of roads, rehabilitation of slipper drains, box drains and footpaths and construction of retaining walls. Achievements included:

- *Port of Spain City Corporation:* - reconstruction of footpath, kerbwall and slipper drains were completed on several streets including Dunlop Drive, Warner/Picton Marli Street, Gallus Street and Cawnpore Street. Whilst a retaining wall was completed at 18 La Resource Street and road paving was completed at Pioneer Drive
- *San Fernando City Corporation:* reconstruction works on roads and bridges were completed on several streets in the areas of Les Efforts, Cipero,

Marabella, Vistabella, Pleasantville, Cocoyea, Tarouba, Mon Repos, Navet, Springvale, Paradise, La Romain

- *Chaguanas Borough Corporation*: completion of road works at Phillip Augustus Road, Amoorosingh and London Street, Pokhar Road, Branch Trace, Assaraff Road Extension, Soogrim Trace, Abiraj Avenue, Lukhar Drive, Vanda Crescent, Ramsingh Street, Tobago Road Extension, Lange Park Western Avenue and Danien Road, Felecity Village Street. Bunsee Trace, Dularie Street, Tahal Street and Suchit Trace, Johnnattan Trace
- *Couva/Tabaquite/Talparo Regional Corporation*: Road paving works were completed on several roads including Grant Trace Beaucarro, Pond Land Road, Grant Street Extension, William Street, Peak Avenue, Ramoo Trace and Rocky Avenue
- *Sangre Grande Regional Corporation*: contracts were awarded for road paving works on several streets including Upper Cunapo Road, Ogis Trace, Kowlessur Road, St. Marie Emmanuel Road, Beggs Trace Road, Rampersad Trace, Hart Road, Mc Gilvery, Old Plum Road
- *San Juan/Laventille Regional Corporation*: completion of road works at Simon Valley Road to #58 Ariapita Road, Upper Mapp Lands, 1st Street off 6th Avenue Malick Heading East, Thomasine Street, Sawmill Avenue, Plover Gardens and Palmiste Street
- *Tunapuna/Piarco Regional Corporation*: road works were completed at Ross Trace, Warren Road, Mohammed Trace, Watts Trace, Bellesmythe Street, Hosein Circular Streets off La Baha Road, Boodoo Street, Baltazar Street, Loblolly Trace, 8th Street East Cazabon, 9th Street East Cazabon, Isley Drive off Boys Lane, Paradise Drive, Dora lane, Sesame Street and Neville Jules Cresent

137. The Tobago House of Assembly (THA) incurred expenditure of \$79.7 million on improving the road infrastructure throughout Tobago.

Transportation

138. In fiscal 2013, the Ministry of Transport utilised approximately \$35 million of its \$153.7 million allocation. This low expenditure was mainly due to the absence of constituted Boards in a few of their executing agencies specifically AATT, VMCOTT, PATT and PTSC. Several initiatives were executed:

Air Transportation

139. The Airport Authority utilised \$16.33 million of its \$33.2 million allocation to partially fulfil contractual obligations for the Upgrading of the Infrastructure for Perimeter lighting at Piarco and Repairs to the Fire Alarm System at North Terminal.

Land Transportation

140. The Public Transport Service Corporation expended \$22.61 million of its \$40.5 million allocation for fiscal 2013. Works undertaken included:

- Refurbishment of work areas at the PTSC compound – Fencing at VMCOTT ninety five per cent (95%) completed and HR upgrade works in progress
- Improvement of bus shelters - Contract awarded for nine (9) bus shelters and this work is in progress, approximately twenty per cent (20%) completed
- Improvement of Operating Infrastructure OSHA - funds were utilised to refurbish sewer and waste water systems and the female washrooms at the Arima and Sangre Grande Facility. Expenditure also accounted for the purchase of safety equipment.
- Port of Spain Maxi Taxi Facility - funds were utilised to do improvement works to the transport hub.
- Development of the Rio Claro passenger facility-tender packages have been sent out to contractors to carry out improvement works to the facility.
- Purchase of one hundred (100) buses - Phase I of this project, which is the purchase of thirty-five buses (35), was initiated and will be delivered in fiscal 2014.
- Acquisition of a GPS system - the PTSC completed Phase I of a project which involved the installation of GPS tracking systems on its entire fleet.

Sea Transportation

141. Sea Transport accounted for the bulk of expenditure in fiscal 2013 utilizing approximately \$32.8 million of a \$63 million allocation. This can be attributed to the following projects:

- Upgrading and Modernization of Navigational Aids - for fiscal 2013 approximately \$1.5 million was expended mainly as payment to contractors for work done on four (4) buoys (Crown Point, Erin).
- Demolition of Shed 9 and Concrete Paving for Container Storage - The demolition of Shed 9 was completed in July, 2013 at a cost of \$15.5 million.
- Upgrade of G.S.S Facilities - Improvement works to the quay were undertaken in November 2012 to facilitate the berthing of the Warrior Spirit. Plans for the refurbishment of the Warrior Spirit Jetty are currently being finalised, as tenders are being evaluated at present. Works on the Jetty are expected to commence by the end of August, 2013. Approximately \$3 million has been utilised on this project for fiscal 2013.

142. The Public Awareness component of the National Road Safety Campaign was launched at the Hyatt Regency Hotel on October 31, 2012. The event was a public launch which saw attendance by close to two hundred (200) stakeholders that impact Road Safety in Trinidad and Tobago. Expenditure to date on this project was approximately \$2 million.

143. The Motor Vehicle Authority (MVA) completed Phase I which involved the execution of a government to government arrangement between the Government of the Republic of Trinidad and Tobago (GORTT) and the Province of Nova Scotia (PNS) which allowed the Nova Scotia Registered Motor Vehicle Model (RMV) to be adopted in Trinidad and Tobago. This arrangement would improve the efficiency of mandatory motor vehicle transactions in Trinidad & Tobago.

144. The first phase of the Traffic Management Programme consists of twenty-seven (27) roads divided into eight (8) construction packages. In January 2013, the detailed designs for all packages were completed. Since that time, tender documents have also been completed and we are awaiting the provision of adequate funding in order to issue the first set of tenders.

Drainage

145. The sum of \$204.5 million was provided to assist in reducing flooding in low lying areas in Trinidad and Tobago.

146. An allocation of \$12 million was utilised for the continuation of the Comprehensive National Drainage Development Study. During the period under review the Ortoire River Basin Study was completed and the Flood Mitigation and Integrated Watershed Management Project for the Caroni River Basin reached an overall completion of eighty per cent (80%).

147. The Major River Clearing Programme also advanced and the Honda River Improvement project which is located in Chase Village reached an overall completion of ninety-nine per cent (99%). A contract was awarded in the sum of \$5.5 million for the Marabella River Improvement project and the project was five per cent (5%) completed. Tenders were invited for the Irrigation and Drainage Structures in the Caroni Area project.

148. Under the Flood Mitigation and Erosion Control Programme fifty (50) Short Term Flood Mitigation projects were completed.

Drainage Upgrades completed

Tunapuna River
Tacarigua River
Miss Gutter Ravine Arouca
San Juan River

A contract in the sum of \$5.8 million for the construction of reinforced concrete walling and paving at the Diana River located in Central Trinidad was awarded. The project attained

overall completion during the period under review.

149. A contract was also awarded under the Comprehensive Drainage Development Programme for a Consultancy of the Caparo River Basin, which includes a revisit of the Mamoral Dam concept and the newly formed Ravine Sable Lake. The consultancy reached an overall completion of seventy-seven per cent (77%) and is estimated to be completed in November 2013.



Construction of Gabion Basket Wall at Manicou River Arima



Tunapuna River Improvement Works – Dry River Trace



Construction of reinforced concrete wall on the north bank of the San Juan River

Information Technology and Infrastructure

150. Improvements to Information and Communication Technology (ICT) have continued in fiscal 2013 with an expenditure of \$105.566 million under the Public Sector Reform Computerisation Programme. Activities carried out for fiscal 2013 included:

- At the Police Service: server room upgrades at the San Fernando Office, expansion of the network at Riverside Plaza. Distribution of GPS Units to Tobago, and the Southern and South Western Divisions for the implementation of the mobile GPS Project. Three hundred (300) computer systems and seventy eight (78) printers were purchased, the Versadex Database has been upgraded and the software for the Firearms Database has been purchased.
- At the Ministry of Justice for the Forensic Science Centre: Upgrade of electrical and cooling systems in the Server Room were completed. Installation of servers and networking equipment, switches and re-cabling of network infrastructure in main building have commenced. For the Legal Aid and Advisory Authority, network cabling has been completed and computers have been purchased and installed at the San Fernando and Scarborough Offices.
- At the Ministry of the People and Social Development: Dell Storage Area Network was installed and the datacentre relocated, all electrical and cooling works were completed, and preparatory works commenced on the Integrated Social Enterprise Management System.

- At the Ministry of Sport: works continued on the upgrade of the data-centre electrical infrastructure, the migration and design of Infrastructure of the Network for Head Office, design and installation of data voice networking infrastructure, the setup of video conferencing facilities and the installation of an IP-PBX phone and building intercom system.

151. The computerisation programme in Tobago continued with an expenditure of \$3.8 million on the Secondary School Computerisation Programme, networking of the THA Divisions and the computerisation and networking of the Ministry of Tobago Affairs.

152. In fiscal 2013, the Ministry of Science and Technology completed the development of smarTT - the National ICT Plan 2014-2018. SmarTT was developed following extensive Government and national consultations which highlighted the need to better utilised resources to achieve sustainable development. The Plan was developed using a 5-stage approach, Plan–Discover–Design–Report–Consult and its formulation builds on the programmes initiated under Fast Forward - the National ICT Plan 2003-2008, and the projects and initiatives implemented post *fastforward*.

153. The core of smarTT features five (5) thematic areas as follows:

- Innovation and Human Capital Development;
- Access and Digital Inclusion;
- e-Business and ICT Sector Development;
- Infrastructure Development, and
- e-Government

154. Significant progress was also made on the implementation of Phase I for the establishment of six (6) Community-based ICT Access Centres by September 30, 2013. It is proposed that two (2) of the proposed centres in the Penal/Siparia/Debe and Toco/Cumana regions will be operational by September 2013

155. The publication of Tender Notices has been implemented on the *ttconnect* portal. This service provides a central, easy-to-use environment where all of GoRTT Tender Notices will be published and made available online. Additionally, the Ministry of Science and Technology commenced the procurement and implementation of its Managed Services and High Availability Solutions for *ttconnect*.

156. In fiscal 2013, a review of GovNeTT was conducted by the Infocomm Development Authority International of Singapore (IDAi) which yielded a gap analysis for the current network and recommendations on enhancing the current investment to meet the growing demands of GoRTT. Additionally, five (5) IT Manager's Consultations were held in Trinidad and Tobago to collaborate on developing the specifications for the technical Terms of Reference for the envisioned GovNeTT 3.0.

157. The IDB assisted E-Government and Knowledge Brokering Programme continued in fiscal 2013 on the procurement of consultancy and services on over thirty (30) projects including:

- at the Ministry of Health Mobilization has commenced for the Reengineering of the Ministry of Health
- at the Service Commissions Department, evaluation has been completed for the Design of an Electronic Document Management System
- at the Parliament discussions have been initiated on the transitioning of Parliament to an E – Parliament and a draft plan has been developed

Communication

158. The goal of improving the Postal Services to all clients throughout Trinidad and Tobago was sustained in fiscal 2013 with expenditure on various projects including:

- Commencement of implementation works on the Postal Code and S42 Addressing system in Point Fortin and Chaguanas
- Fleet upgrades continued with the replacement of one revenue vehicle
- Two (2) out of three (3) stamp machines were purchased and installed

Foreign Policy and Trade Relations

159. Foreign Policy underscores the importance of meaningful and decisive engagement with the community of nations and the strategic positioning at the regional, hemispheric and global levels. Trinidad and Tobago's development strategy seeks to build our global competitiveness and to showcase our country as a place of business.

160. Many buildings overseas that are occupied by the various Missions are owned by The Government of the Republic of Trinidad and Tobago (GORTT). Many require upgrade to a standard of comfort, efficiency and effectiveness befitting as Overseas Missions. Funds amounting to \$24.1 million were allocated in fiscal year 2013 to continue structural upgrade and interior refurbishment of selected Government-owned properties. While progress was slow with implementation of projects under the Programme, a few accomplishments of upgrading of Overseas Missions were achieved:

- continuation of demolition works and removal of debris of the Residence of the First Secretary, Jamaica and completion of preliminary designs for a new residence for the High Commissioner, Jamaica
- preparatory works were undertaken to upgrade the air-conditioning, electrics and plumbing of the Chancery Embassy at 1714 Massachusetts Avenue, NW, Washington, DC

- outfitting works to the Ambassador's Residence Permanent Representative to the United Nations (PRUN). N.Y; preparatory works to upgrade the air-conditioning, electrics and plumbing of the Consul's General Residence in N.Y.
- completion of scope of works by consultants for refurbishment works at the official residence of the PRUN in Geneva
- completion of preliminary designs and modifications for the construction of a Chancery in Brasilia, Brazil

Strategic Priority – Poverty Reduction and Human Capital Development

GOAL

POVERTY REDUCTION

KNOWLEDGE DRIVEN AND SKILLED POPULATION

MAIN OUTCOMES:

- **EFFECTIVE AND EFFICIENT SOCIAL SYSTEM**
- **ACCESS TO AFFORDABLE HOUSING**
- **SUSTAINABLE COMMUNITIES**
- **QUALITY PRE PRIMARY TO TERTIARY EDUCATION**

161. Integral to transforming the economy and society, while ensuring a decent standard of living and protection of the marginalised in society is the reduction of poverty and development of human capital. Over the fiscal year approximately \$2561.4 million was invested in projects aimed at poverty reduction, social and community development initiatives and human capital development. These included the provision of quality housing, educational and training facilities.

Human Capital Development

162. Our country has achieved universal primary and secondary education and has set targets of achieving universal early childhood education and sixty per cent (60%) tertiary education participation rate by 2015. One of the main strategies for ensuring access to education and developing a universal education system is the construction of education and training facilities across the nation.

Early Childhood Education

163. In fiscal 2013 the Ministry of Education continued the execution of the IDB-assisted Seamless Education System (SES) Programme to construct fifty (50) Early

Childhood Care and Education (ECCE) centres. Phase I construction of the ECCE centres entailed the award of contracts for twenty four (24) centres at a cost of \$106 million, of which twenty two (22) are expected to be completed before the end of the fiscal year

IDB- PHASE I ECCE CONSTRUCTION PROGRAMME	
Schools to be completed in 2013	
Arima New	La Ruffin
Arouca - Pine Haven S.D.A.	Madras Government Primary
Bamboo Government Primary	Malabar (Phase 4)
Barataria AC	Maloney Gardens 2
Brothers Road	Mt. Hope
Buen Intento	Palmiste Government Primary
Enterprise GPS (Preysal /California)	Pleasantville Government Primary
Corinth Hills	Quarry Village
Cunupia - St. Ambrose AC Church	Salazar Trace
Fyzabad	Mendez (Siparia) Government Primary
Jacob's Hill	Southern Gardens

164. The Ministry also awarded contracts at a cost of approximately \$43 million to facilitate the construction of twenty-nine (29) Early Childhood Care Centres. Twenty (20) centres have been completed and are operational, and an additional eight (8) centres although completed require water and sewerage connections to be fully operational. One contract for the centre at Cushe was due to be re-tendered in August 2013.

Government Funded ECCE Centres completed in 2013	
Aranguez	Maraj Hill
Bon Air	Maraval
Carlsen Field	Milton
Caura Royal Road	Morvant
Clarke Rochard	Oropune Gardens
Edinburgh South	Phoenix Park
Egypt Trace	Raghunanan
Golconda	Retrench
Harmony Hall	Roystonia
La Horquetta South	St Augustine
Lisas Gardens	St Mary's Village
Lower Cumuto	Union Hall
Malabar	Valencia
Maloney	Wellington Road

165. Additionally \$5 million was allocated for improvement, refurbishment and extensions to the ECCE Centres. All of the allocation was utilised.

Primary Education

166. The *Primary School Programme, Trinidad* utilised \$289.34 million of its \$332 million in fiscal year 2013. The funds were expended on the following:

- completion construction of the Barrackpore ASJA primary school.
- continued construction of nine (9) primary schools - Fanny Village, Enterprise, Belmont, Monkey Town, Febeau Village and New Grant Government, Rosehill and Paramin RC and Eckel Village Anglican
- improvement, refurbishment and extensions to primary schools accounted for \$106.1 million of the expenditure during fiscal 2013 as preservation works continued on one hundred and fifty (150) Government assisted primary schools across Trinidad and Tobago. Schools benefitting include Dow Village, Ortoire, Santa Rita RC, Hermitage, La Romaine RC, Mucurapo Boys RC, Guayaguayare RC, Eastern Girls, Grant Memorial Presbyterian and Clarke Rochard Government Primary School, to name a few
- procurement of furniture and equipment expended approximately \$18.2 million to continue furnishing activities in primary schools

Secondary Education

167. The Ministry of Education's effort to develop our human capital continued in fiscal 2013 with the construction of eleven (11) secondary schools. Under the Secondary School Construction Programme the Ministry of Education expended \$20 million for the construction of eleven (11) secondary schools. Thus far more than eighty per cent (80%) have been completed, while the remainder are in the early stages of construction.

168. Preventative and routine maintenance works continued under the *Improvement/Refurbishment Works Programme* on Government and Government Assisted Secondary Schools in fiscal 2013. The programme utilised its revised allocation of \$71 million in its entirety as nearly all the schools had severe plumbing and electrical activities to be carried out.

169. Additionally, approximately \$20 million was expended in fiscal 2013 to initiate construction works at six (6) denominational schools namely Shiva Boys', Sangre Grande and Lakshmi Girls' Hindu Colleges, Caroni Village SDMS Boys' and Charlieville ASJA Boys' and Girls' Secondary Schools.

Tertiary Education

University of the West Indies (UWI)

170. The development works at the University of the West Indies continued with an expenditure of \$249.million in fiscal 2013. Works continued at the South Campus including:

- completion of piling and foundation works at the Academic, Law, Central Library and Signature Buildings of the UWI South Campus; commencement of the Moot Court
- ninety-nine per cent (99%) completion of the Teaching and Learning Complex

171. Construction, refurbishment and upgrade works were undertaken at the St. Augustine Campus of the University of the West Indies as follows:

- at the Seismic Research Centre construction works are at eighty-eight (88%) complete, air-conditioning and electrical ducting works have been completed. The transformer and air-conditioning equipment are onsite and ready for installation. Tiling and gypsum works have been substantially completed and painting is in progress.
- the South Block of Canada Hall: roofing, masonry, concrete works, electrical, plumbing fixtures, installation of solar water heaters and finishes and painting have been completed while designs are nearing completion on the North Block.

University of Trinidad and Tobago (UTT)

172. The programme for the establishment of the University of Trinidad and Tobago continued in Fiscal 2013 with an expenditure of \$103 million on several construction and upgrade projects including:

- Point Lisas Campus lab design works are currently in progress on the drilling Fluids Lab, Strength and Materials Lab, High Pressure/High Temperature Research Petroleum Lab and the Thermodynamics Lab
- San Fernando Technical Institute - works currently in progress on internal painting of classrooms, offices, labs, upgrades to the auditorium light system and acoustics, renovation of the cafeteria and emergency roof works
- Eastern Caribbean Institute for Agriculture and Forestry - works have been completed on construction of the storage room, upgrade of Buffalypso Pens and installation of Pigeon Netting. Works are currently in progress on general upgrades to the facility's buildings, signage and upgrade of electrical systems

- Tamana Campus - continuation of construction work at the signature building which is seventy-one per cent (71%) completed
- O'Meara Campus - equipment was purchased for Biomedical Engineering Lab and repainting of the internal walls of the Academic Building has commenced



Refurbished Computer Laboratory at John Donaldson Technical Institute

173. Upgrades have continued to the Caribbean Union College and works have continued on the development of the Tobago Technical School.

College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT)

174. The College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT) utilised \$43.4 million for fiscal 2013.

175. In preparation for the development of a Master Plan for COSTAATT, five (5) Project management staff were recruited and internal stakeholder consultations to inform the Master Plan were held at all campus sites. External stakeholder consultations with regional corporations, chambers of commerce and relevant NGOs are to be undertaken. Several activities were undertaken for construction of the new COSTAAT campus at Chaguanas including the preparation of the request for proposal for design and construction project management consultancy services as well as the completion of the user/design brief.

176. Development works continued at the Nursing and Allied Health Facility at El Dorado, a contract in the amount of \$2.2 million was awarded for the construction of car park facility. Other activities undertaken include upgrade works on the multi-purpose courts which is seventy-five per cent (75%) complete, and electrical upgrade, plumbing, sewerage and drainage works. A contract totalling \$1.8 million was awarded for the construction of perimeter fencing. Work is to be undertaken in two (2) phases. In Phase I, 1,800 feet of fencing will be replaced on the front perimeter of the site and for Phase 2, the western (700 feet) and eastern (1,000 feet) perimeters will be fenced. Overall completion is thirty-five per cent (35%).



Main Building of the Nursing Facility at El Dorado

177. The Ministry of Public Administration Scholarships Division utilised approximately \$211 million for continued investment in human capital. For fiscal year 2013 this was distributed as follows:

- *Training of Librarians at Master's Level* – approximately twenty-five (25) scholarship recipients with expenditure of \$3.5 million
- *President's Medal and Non Advanced Level Examinations* –fifteen (15) scholars tuition and allowances with expenditure of \$3.5 million
- *Teachers on Full Pay Study Leave* at Local Institutions – approximately \$45 million expended to meet cost of salaries and allowances for five hundred and thirty-eight (538) teachers currently in training (144 completed in Dec 2012) and an estimated two hundred (200) scholars in 2013

- *National/Additional Scholarships based on Advanced Level Examinations* – approximately \$110 million expended to pay personal maintenance, book allowances, special equipment fees, warm clothing allowance and tuition fees for nine hundred and eighty-nine (989) new and continuing students
- *Annual Scholarship and Technical Assistance Programme* – approximately \$10 million was utilised to pay tuition and allowances of sixty-seven (67) current students and forty-five (45) new scholars
- *Undergraduate Scholarship Scheme for Students with Disabilities* – approximately \$1.2 million used to pay tuition and allowances for eight (8) current students and five (5) new scholars
- *Arrears of Scholarships* – approximately \$5 million was utilised to pay increment arrears and back pay to teachers on scholarship
- *Programme of Development Scholarships for Public Servants* – approximately \$10.8 million was expended for payment of tuition and allowances of twenty-five (25) scholars
- *Postgraduate Scholarships* – approximately \$20 million was expended to finance tuition and allowances for eighty-three (83) current students with First Class degrees and for two hundred (200) students who will graduate with First Class Honors at the end of the current academic year.

Libraries

178. The National Library and Information System Authority utilised \$50 million, for the Libraries Programme, Trinidad. An investment of \$6 million was made toward the purchase of books and materials for twenty-three (23) public libraries throughout the country, four (4) mobile libraries and four (4) libraries located in correctional institutions.

179. The construction of new libraries continued with the Rio Claro, Mayaro and Couva libraries substantially completed at a total cost of \$52.7 million. Construction works on Chaguanas, library is twenty-seven per cent (27%) complete, piling has been completed along with the construction of all pile caps and ground beams. The ground floor slab and all ground floor columns were completed. Work commenced on construction of the first floor slab which is forty-five per cent (45%) complete. Approximately eighty-five per cent (85%) of the southern boundary wall has been completed along with fabrication and installation of rebar to approximately seventy-five per cent (75%) of the first floor beams. Installation of formwork to the first floor beam has commenced and is about forty per cent (40%) complete.

180. Under the upgrade of public libraries facilities, refurbishment and extension of Sangre Grande Library continued. The ground floor, first floor and external works are approximately eighty-five per cent (85%), seventy per cent (70%), and eighty per cent (80%) complete respectively. A restoration architect was selected for the restoration of the Heritage Library.

181. Tenders were initiated for the acquisition of equipment for the Conservation Laboratory at the National Library. A regional workshop with a foreign consultant on preservation was being finalised.

182. The Training of Librarians continued with seventeen (17) 2nd and 3rd year scholarship undergraduates travelling for study to Wales. Interviews were held for nine (9) more scholarship awardees carded to begin the scholarship programme in September 2013.

183. The Accreditation Council of Trinidad and Tobago utilised \$3 million for fiscal 2013 on activities related to the hosting of an International Conference on Quality Assurance in Higher Education, public displays for Quality Assurance Month, Quality Assurance and Credential Fraud workshops for staff and the general public and external evaluators training.

Special Education

184. In the area of Special Education the Ministry of Education expended \$.83 million of its \$3 million allocation to facilitate upgrade works at:

- the School for the Blind - Santa Cruise
- the School for the Deaf – Cascade
- Audrey Jeffers School for the Deaf – Marabella
- Lady Hochoy Centre – Cocorite, Gasparillo, Heights of Guanapo

Skills Development

185. An overall amount of \$85.1 million was expended in the area of Skills Development and Training for expansion and upgrading of training facilities, procurement of equipment and furnishing, and training of technical teachers/instructors.

186. The Metal Industries Company Limited utilised \$43.1 million for refurbishment works and installation of security system at training facilities, purchase of training equipment and the completion of designs for the construction of a Skills and Technology Centre in Debe/Penal.

187. The National Energy Skills Centre continued refurbishment works on buildings used for skills and ICT training at the Ste. Madeleine, Pt. Lisas, La Brea, Palo Seco and Moruga Technology Centres for which \$14.6 million was expended. The Youth Training and Employment Partnership Programme Company Limited utilised \$16.6 million for training facilities at Waterloo and Chaguanas.

Capacity Building/Institutional Strengthening

188. The Government continues to recognise the need to continue to build and maintain human and institutional capacity within the public sector, in order to be better able to deliver better quality and more efficient services to the public. In this regard, the Ministry of Planning and Sustainable Development is in the process of establishing a methodology to target the building of core competencies within the context of approved Strategic Plans and Training Plans by Ministries, Departments, and Statutory Boards and by the THA. In this regard, fiscal year 2013 marked the introduction of this process aimed at reviewing and refining the approach to capacity building and institutional strengthening. The sum of approximately \$142 million was made available in 2013 for a wide range of activities across the public service, of which approximately \$96 million (or 67%) was utilised.

189. The sum of \$2 million was originally provided to the IDB/GORTT-funded Public Sector Reform Initiation Programme to complete payment for the final deliverables under this Programme. Included among these were the establishment of a Project Management Unit (PMU) at the Ministry of Finance, institutional reform of CSO and a review of Scholarship Allowances. Over the course of the year, the Bank agreed to a final extension to this US\$6.2 million Programme, to February 2014 to allow for the completion of an expanded listing of selected projects by a number of Ministries and Departments, for which expenditure totalling approximately \$9.5 million was incurred. Among these were the following:

- re-engineering of the Ministry of Health
- institutional Strengthening of the Personnel Department and the Service Commissions Department
- the procurement of Business Intelligence Tools for and the restructuring of the CSO
- Institutional Strengthening of the Ministry of Planning and Sustainable Development
- Outfitting of a computer Laboratory for the Public Service Academy

190. Other critical initiatives which were geared towards the building of capacity within the Public Sector and which were funded by General Revenues, were addressed in 2013 with a total allocation of \$128 million, of which \$98.9 million was expended. Among the key achievements were the following:

- continuation of training at the Auditor General Department in the areas of IDEA, IPSAS, Value for Money Auditing and IFRA
- completion of initiatives by the Parliament with United Nations Development Programme (UNDP) funding, targeting regional networking, strategic planning and the strengthening of the Parliament's legislative function

- continuation of consultancies utilising \$30 million under the aegis of the Chief Personnel Officer (CPO) relating to Job Evaluations for the Public Service and the Prison Service, and completion of the review and redesign of the Performance Management Appraisal System (PMAS) and the conduct of a Diagnostic Study for positions falling under the Purview of the Salaries Review Commission
- launch of a National Productivity Programme, continuation of development of a Business Continuity Plan and the enhancement of Human Resource Function in the Public Service by the Ministry of Public Administration
- continuation of the rollout of the Local Government Reform Programme
- continuation of training initiatives across the public service in areas such as Project Cycle Management, Strategic Planning and Change Management, Conflict Management, Quality Customer Service, Total Quality Management and Organisational Development

191. Initiatives under the Labour Sector were advanced with an allocation of \$13.2 million, of which \$9.1 million was utilised in 2013. Among these were:

- The roll-out of the Occupational Safety and Health (OSH) programme with the Agency focusing on staff capacity building, strategic planning and human resource policy development while establishing their website for developing its corporate image
- Institutional strengthening of various Divisions of the Ministry including the Labour Inspectorate Unit, the Conciliation Division, Friendly Societies and the National Employment Service, particularly, in areas of their core competencies including mediation and providing opportunities for upgrading of academic and professional qualifications
- Continuation of the following projects:
 - Prevention and Elimination of Child Labour in Trinidad and Tobago – the reconstituting of the National Steering Committee, the conduct of youth survey and youth community seminars were undertaken
 - Determination of the Level of the Minimum Wage and an Assessment of the Impact on the Economy – TORs are being finalised to commence the study of the Impact of Minimum Wage and a public education campaign was launched via advertisements in the print media
 - The National Productivity Centre - preliminary work began on the public education campaign for the National Productivity Centre as well as work on the terms of reference for the consultancy
 - Heroes Park and Museum in Fyzabad - a site is currently being finalised along with recruitment of an architectural firm for the conceptual design for the park and museum

- Social Dialogue Process in Trinidad and Tobago - progress of this initiative was constrained due to a lack of technical staff. The Ministry is now in the process of recruiting competent team members to take this venture forward.
- Establishment of Community – Based Business Incubators (CBBI) - this initiative was advanced whereby pre-incubator training was conducted at the Laventille, San Juan/Barataria and Point Fortin areas with a total of sixty-three (63) persons being trained
- The development of a Modernised Labour Market Information System was advanced through the hiring of a consultant to develop the market analysis and projections model

192. The review of key pieces of labour legislation was severely hampered by staffing constraints at the Ministry in fiscal year 2013. Among the items of legislation that were carded to be addressed were:

- The Friendly Societies Act
- The Industrial Relations Act Chapter 88:01
- Legislative support for the National Workplace Policy on HIV/AIDS
- The Workmen's' Compensation Act Chapter 88:05

193. A number of projects designed to continue to build human and institutional capacity on the sister island continued to be implemented in Tobago in 2013. The sum of \$1.4 million was invested in the continuation of the following:

- Human Resources Development
- Young Professionals Programme
- Establishment of a Tobago Intellectual Property Unit
- Technical Assistance Programme
- Energy Secretariat
- Institutional Strengthening of Divisions of the THA
- Community Liaison Unit
- Disaster Preparedness and Mitigation

Social Development

194. The Government of Trinidad and Tobago recognized the need to provide rehabilitative services to persons with disabilities and in this regard, the Development Centre for Persons with Challenges was initiated. In addition to providing diagnostic and rehabilitative services to persons with disabilities, the Centre would:

- offer opportunities for vocational training and employment;
- facilitate independent life skills programmes and socially interactive activities, and
- function as a resource Centre to physically accommodate NGOs and persons with disabilities including cerebral palsy.

195. An original allocation in the sum of \$4 million was provided in 2013 for the commencement of construction. The National Centre for Persons with Disabilities is aimed at facilitating early diagnosis and detection followed by timely intervention and support services to such persons and their families. To date, the construction of the Centre at Carlsen Field is ninety-five per cent (95%) completed at a total cost of \$15.5 million. Revised expenditure for fiscal 2013 is estimated at \$8.359 million. The facility includes a Lecture Hall, a Library, a Conference Room, Administrative Offices, Sensory Gyms and Therapy Rooms, Counselling Room, Office Space, Cafeteria and Sick Bay. The Facility was designed with appropriate ramps and wider doors and corridors to ensure access to all people with disabilities. In addition, the Centre will be equipped with elevators and emergency evacuation procedures which are in compliance with international accessibility standards.



The National Centre for Persons with Disabilities

196. The Trinidad and Tobago Association for the Hearing Impaired was allocated \$4 million to meet the costs of the redevelopment and refurbishment of the Diagnostic, Research and Therapeutic Centre for the Hearing Impaired (DRETCHI).

- Phase I – the construction of a Noise Attenuation Wall - was completed in fiscal 2012
- Phase II which includes refurbishing the existing facility, the procurement and installation of equipment and commissioning of the facility is estimated to cost \$16.3 million

197. In fiscal 2013, \$1.4 million was expended to allow for the retro fitting and outfitting of spaces to meet international standards. Activities conducted included:

- construction of an external walkway and a security booth
- procurement and installation of an intercom system and security gates
- area lighting and electrical upgrade
- preparation of designs for refurbishing the existing facilities

198. The National Commission for Self Help Limited received an allocation of \$40 million in fiscal 2013 for continued implementation of infrastructure projects throughout Trinidad and Tobago. The entire allocation was utilised and some of the major achievements include:

- completion of six (6) activity centres which provides facilities such as homework centres, accommodation for various types of training, handicraft development, meetings and grounds for sporting activities
- provision of twenty-five (25) Low Cost Housing Grants (LCHG) to families living in abject poverty
- distribution of a total of two hundred and seventy-seven (277) Emergency Repairs and Reconstruction Assistance Grants (ERRAG) to provide emergency relief to persons who have been impacted by natural disasters
- provision of one thousand and seventeen (1017) Minor Repairs and Reconstruction Grants (MRRG) to enable citizens to have a more habitable home
- distribution of \$5.52 million in building materials to CBO's and NGO's in order to provide improved physical facilities that will enable care giving organisations to improve the level of care dispensed to members in the community
- commencement of twenty-two (22) road projects for minor road repairs and construction
- completion of three (3) bridges in rural communities
- commencement of forty-five (45) projects to provide improved drainage systems
- construction of nine (9) retaining walls for the prevention of landslips

199. Under the Poverty Alleviation Programme which consists of the Community Based Micro Credit System and the Expansion of the Community Based Telecentres, work did not proceed as planned. A re-assessment and revaluation of the Community Based Micro Credit System commenced in fiscal 2013. The expansion of the community based telecentres under the Ministry of Social Development encountered difficulties in acquiring the sites for establishing the Telecentres.

200. The sum of \$18.6 million was expended for the implementation of projects related to Gender and Child Development. In 2013, the Ministry of Gender, Youth and Child Development focused was on the advancement of its construction and refurbishment projects with over fifty per cent (50%) of its Public Sector Investment Programme (PSIP) allocation geared towards improving the lives of youth and children through the establishment of facilities such as Model Children's Homes, Transition Homes and Assessment Centres.

201. Additionally, the Ministry continued to place special emphasis on reducing the incidence of domestic violence through the establishment of Safe Homes and the provision of support to women and children. Given that these projects were in the pre-investment phase which involved the selection and acquisition of sites and the preparation of preliminary designs, the expectation was that the preparatory work would have been advanced to the stage where the final designs and drawings and the engagement of contractors would have been completed.

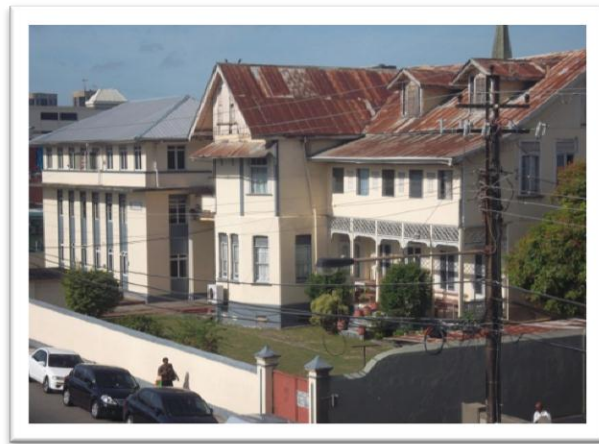
202. The unavailability of sites for most of the facilities stymied the advancement of the preparatory work. Attempts were made to identify suitable buildings for rental or acquisition so that service delivery will not be delayed due to the unavailability of sites.

203. The Children's Authority has also sought to explore alternatives for the establishment of Assessment Centres. The Authority approached the Eric Williams Medical Sciences Complex (EWMSC), which agreed to the establishment of an Assessment Centre at that facility. One Assessment Centre will be constructed at the Ministry's property in Chaguanas and another is expected to be established in St Madeleine. Significant progress was made in the advancement of children's rights through the implementation of advocacy and awareness programmes and the development of standards for community residences. The sum of \$5 million was given to the Children's Authority to advance their course.

204. A number of Non-Governmental Organisations have been assisted through the provision of funding for youth and child programmes. The Ministry oversaw the opening of a new wing at the St. Michael's Home for Boys, undertook the expansion of the Gatekeepers programme and assisted the Salvation Army, St. Dominic's and St Mary's Homes for Children for the refurbishment of facilities. These initiatives were undertaken at a cost of \$1.7 million.



St Mary's Childrens Home (Girls Temporary Quarters) St. Dominc's Childrens Home (re-furbishment of Old Bethlehem)



The Salvation Army Josephine Shaw House,

205. In addition, \$5 million was utilised in the area of Child Development to undertake the following activities:

- successfully piloted the Children's Bill 2012 which was passed in both Houses
- conducted the sensitisation of key stakeholders on the Children Act 2012
- developed the National Strategic Plan for Child Development
- completed the Temporary Building for St. Mary's Children's Home which was recently commissioned
- developed a Child Protection and Awareness Campaign
- established Inter-Ministerial Teams to Develop National Policies in respect of all children, children in alternative care, child protection and a National Children's Registry

Community Development

206. Out of an allocation of \$85 million in fiscal 2013, a total of \$65 million was utilised for the on-going construction and refurbishment of community centres under the Programme for the Construction and Upgrade of Community Facilities. A total of five (5) new community centres in the areas of Jerningham Junction, Quarry Drive, Marac, Sister's Road and Calvary Hill were completed and opened during the fiscal year. The entire allocation of \$15 million made towards the refurbishment of community centres was spent on upgrade works to existing centres. For the fiscal year, eight (8) community centres in the areas of Carapichima, Cumana, Golconda, Guaico Tamana, Manahmabre, Mendez Village, Patna River Estate and Tunapuna were completely refurbished.

207. Refurbishment of Export Centres throughout the country continued in fiscal 2013 with expenditure in the sum of \$4 million. Major achievements for the year included:

- construction of offices, partition and other upgrades at Mausica, Bon Air, Mount Hope, Fyzabad and Point Fortin
- installation of perimeter fencing at Morvant, Point Fortin and Mausica
- upgrade of guard booths at Bon Air, Mausica and Bourg Mulatresse
- installation of air conditioning units at La Brea, Fyzabad, Tunapuna, Point Fortin and Palo Seco
- electrical upgrades Mausica, Bon Air, Tunapuna and La Brea

208. The sum of \$4 million was expended in fiscal 2013 for the refurbishment of civic centres and complexes throughout the country. Tender documents have been prepared for refurbishment works at the Sangre Grande Civic Centre and regional complexes in the areas of Toco, Esperance, Plaisance and Laventille.

209. The Community Development Fund (CDF) continued in its thrust to alleviate poverty and promote development in targeted communities with expenditure in the sum of \$9.3 million out of an allocation of \$15 million. The activities that were undertaken included:

- establishment of three (3) household interventions in Icacos, Barrackpore and Penal under the Basket of Funding Programme
- completion of a training programme in project proposal development under the Organisational Development Programme in which twenty-four (24) persons from six (6) organisations participated
- recruitment of a core group of thirteen (13) community volunteers under the Community Volunteers Programme. The community volunteers also received training which would allow them to provide technical assistance and institutional strengthening support to CSO's
- implementation of the Parlatuvier Community Enhancement and Regeneration Programme which was completed in June 2013.

210. Infrastructure upgrade works implemented by Special Purposes State Enterprises continued in various communities within Trinidad with expenditure totalling \$452.4 million under the IDF.

211. In the Laventille West, POS North/St Ann's West and POS South Constituencies, community enhancement projects totalling approximately \$30 million were implemented. Completed works include construction of box drains, storm water drains and slipper drains in Angelina Terrace, Never Dirty; Beetham Phase 5 and Mande Terrace, Belmont. Expenditure for these initiatives was \$0.3 million. Construction of designated garbage collection points were completed at a cost of \$0.2 million at Rosewood Avenue, Coconut Drive; Desperlie Crescent, Laventille and Beverly Hills, John John.

212. Infrastructure works on Laventille Road which comprised the construction of retaining walls, widening of roadways to include kerbs, slipper and pavements was completed with expenditure incurred in the amount of \$5.4 million. Works in the Morvant area comprised the renovation of the existing pavilion at Coconut Drive, Morvant at a cost of \$1 million which include the construction of new public toilets and cafeteria and the construction of a retaining wall at Red Hill. Conceptual designs have also been prepared to facilitate the establishment of a Homework Centre at Sea Lots.



Recreation Ground at Coconut Drive Morvant



Retaining wall at Red Hill Morvant

213. Other infrastructure works in progress in the Laventille West, POS North/St Ann's West and POS South Constituencies comprise:

- Upgrade of Babilon Street Youth Facility
- construction of retaining walls, box drains, bridge with guardrails and paving of 1,000 feet of roadway at Beecham Coco, Belmont
- construction of a new pavilion and storm water drains at Point Pleasant Park, Picton
- construction of play parks at Sea Lots; Jacobin Street, Morvant and Beetham Gardens Phase 4

214. The sum of \$131.4 million was utilised within the central and northeastern Regional Corporations of Chaguanas, Couva/Talparo/Tabaquite and Sangre Grande to undertake infrastructural development projects. Approximately thirteen (13) pavilions are under construction and will provide safe and sheltered accommodation for both sporting and community activities. Of the thirteen (13), three (3) pavilions are being constructed with maximum seating for three hundred (300) persons, while the other ten (10) pavilions will have capacity seating for two hundred (200) persons. The seating capacity for these pavilions was dependent on the size of the community being served. The first floor of each pavilion when completed will include a meeting/community room and washroom facilities for athletes and the public as well as a car park area for approximately thirty (30) vehicles. The estimated population expected to benefit from the construction of these pavilions is one hundred and fifty thousand (150,000). Other activities currently being undertaken and for which contracts have been awarded include:

- one hundred and nineteen (119) road rehabilitation projects

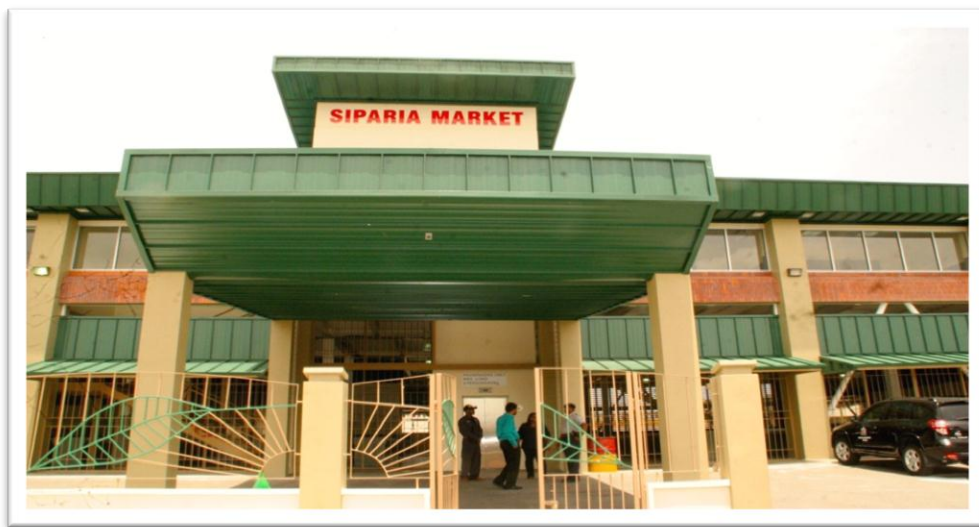
- 5km of drainage upgrades
- reconstruction of eighteen (18) existing deteriorated and failed timber bridges to provide access to abandoned agricultural estates as well as the communities they serve.

215. Approximately \$160 million was expended for the execution of road paving and bridges and pavilions construction in areas that fall under the jurisdiction of the Arima Borough Corporation, Regional Corporations of Tunapuna/Piarco, San Juan/Laventille and Diego Martin and Port of Spain City Corporation. Twenty one (21) projects which comprise remedial and restorative works to roads; construction of box drains, slipper drains, retaining walls and culverts and construction of a jogging track were completed at a cost of \$23.9 million.

216. Contracts to the value of approximately \$72.9 million have been awarded for an additional thirty-one (31) road paving projects, five (5) of which have commenced. Works are progressing on the construction of four (4) pavilions at the Blanchisseuse, Brazil, Hardial and Four Roads Diego Martin Recreation Grounds. A total of eleven (11) bridge construction projects have been awarded at an estimated cost of \$18.6 million. Construction works to first floor of Building three (3) and the first and ground floors of Building 1 at the San Juan Market Complex is ninety-seven per cent (97%) complete.

217. The construction of the Siparia Market facility which commenced in December 2011 was completed at a cost of \$54 million and was formally opened and operational in July 2013. Other works undertaken in the southern areas of Trinidad include:

- construction of approximately one hundred and sixty four (164) roads for which contracts were awarded
- construction of seven (7) bridges
- construction of twelve (12) pavilions



Siparia Market



Tabaquite Bridge

Youth Development and Entrepreneurship

218. In fiscal 2013, more than sixty-nine per cent (69%) of the Youth Development and Entrepreneurship allocation of \$22.1 million was utilised for outfitting of the St. James Youth Centre at a total estimated cost of \$16.2 million. Additionally, the Ministry of Gender, Youth and Child Development engaged consultants for the assessment and preparation of designs for the Malick, Los Bajos, Laventille and California Youth Training Facilities to prepare for refurbishment and upgrade works. The East Port-of-Spain Development Company is undertaking refurbishment work at the Basilon Street Youth Facility in Laventille. Refurbishment at the Youth Development and Apprenticeship Centres started in 2013 with Phase I completed at the Chatham Centre. T&TEC and the Ministry of Works and Infrastructure have been engaged for upgrade works at both Persto Praesto and Chatham Youth Development and Apprenticeship Centres.

219. A key objective of the Government's policy is the development and empowerment of the youth of the nation. In this regard, \$11.4 million will be provided to fund projects and programmes aimed at achieving this objective. These projects/programmes include:

- National Youth Non-Governmental Organisations Project which will provide financial support to assist the Boy Scouts in completing its Headquarters at Arima and refurbishing its District Building at St. Clair
- Implementation of the Action Plan of the National Youth Policy Project
- Youth Health Programme which allows for the continuation of Peer Education Programmes and Youth Health Initiatives including Caravans and Eduvans

- Establishment of a Headquarters for the National Youth Council of Trinidad and Tobago

Housing and Shelter

220. The implementation of the IDB-assisted Neighbourhood Upgrading Programme (NUP) continued in fiscal 2013 at a cost of \$45 million. The squatter regularization component which is being implemented by the Land Settlement Agency (LSA) aims to improve the infrastructure and living conditions of 5,360 beneficiaries on twenty-five (25) squatter sites, and to deliver statutory leases to those beneficiaries.

221. In fiscal 2013, the LSA completed land use engineering designs on eight (8) squatter sites at La Savanne, La Phillipine, Arena Road, Pondarosa, Ramlal Street and Sunress, Kangalee Street and St. Mary's Village. These sites have yielded a total of one thousand, six hundred and nine (1,609) lots, and infrastructure works on these sites are to commence in fiscal 2014. In addition, infrastructure works have been completed on twenty (20) squatter sites to produce one thousand, five hundred (1,500) upgraded lots. One thousand, five hundred (1,500) Certificates of Comfort (COC) were distributed to squatters who had applied for title regularisation and two thousand (2,000) applications are being processed. A total of nine thousand, three hundred and seventy-two (9,372) persons have applied for COC. The sum of \$20 million was expended on this project.

222. The home improvement and new housing subsidy component of the NUP aims to facilitate home improvement to an estimated two thousand (2,000) eligible low and middle income families through a twenty thousand (\$20,000) matching subsidy, and new home construction or purchase for an estimated one thousand, five hundred and thirty (1,530) eligible low and middle income families through a fifty thousand (\$50,000) matching subsidy. In fiscal 2013, two hundred and fifty (250) home improvement subsidies were disbursed at a cost of \$18 million.

223. The institutional strengthening and design/programme administration component of the NUP involve the provision of support for a Programme Management Information System (PMIS), the development of a system to monitor and prevent squatting, the control of existing squatter settlements and undertaking of sector studies, purchase of equipment and training of staff. Of the revised allocation of \$8.1 million in 2013, \$7 million was utilised.

224. The implementation of the Residential Lots Programme (Land for the Landless) aims to produce serviced residential lots at subsidised rates to low income, landless persons so that they can incrementally construct their homes. Households with gross monthly income below three thousand (\$3,000) will be considered for starter homes with a concrete foundation and sanitary facilities. Serviced lots are to be developed on selected squatter sites, through infill development and expansion, greenfield sites on State lands, and adjacent to established villages and towns also on private and State lands.

225. The first public draw for lots under the Land for the Landless Programme was done in fiscal 2013, and five hundred (500) persons were selected to become potential beneficiaries. The successful persons will become eligible to access funding under the existing two per cent (2%) financing facility administered by the Trinidad and Tobago Mortgage Finance Company Limited (TTMF) for the purchase of land as well as to construct their homes. To assist beneficiaries of the Land for the Landless Programme to purchase their lot of land, Government has approved a pricing policy for State lands, whereby State lands will be leased for a period of one hundred and ninety-nine (199) years, and the cost will include a premium plus an infrastructure cost per square foot.

226. In addition, six (6) sites at Balmain, Beaucarro, Factory Road I, Orange Field II, Waterloo I, and Felicity which had been partially developed by the Estate Management Development Company Limited (EMBD), were transferred to the LSA for development and distribution under the Land for the Landless Programme. These sites are expected to yield a total of one thousand, four hundred and sixty-six (1,466) lots. The implementation of this programme was executed at a cost of \$35 million.

227. In fiscal 2013, the Housing Development Corporation (HDC) continued work on the refurbishment of apartment buildings and remedial works on apartment complexes in Port of Spain. Electrification works were completed on housing projects at Bon Air, Cleaver Heights, Egypt Village, Diego Martin, La Horquetta, Malabar and Oropune. Wastewater facilities at thirteen (13) sites located at D'Abadie, Curepe, Diego Martin, Sangre Grande, Valencia, Pleasantville, San Fernando, Tarouba and Point Fortin were completed and are ready for adoption by the Water and Sewerage Authority.

228. Evaluation of wastewater facilities at Cleaver Heights, Tarouba, Couva, Mayaro, Mount Hope and Huberts Town continued, to facilitate their adoption into WASA's central sewer system. Work also continued on the upgrading and maintenance of apartment buildings in Powder Magazine, Ethel Street, Harding Place, Oleara Heights, Trou Macaque, Roy Joseph Street, Paradise Heights and Maloney at a cost of \$10 million.

229. Disbursement of home improvement grants and emergency grants continued in fiscal 2013 to assist needy persons with their housing needs, and to keep the country's housing stock at an acceptable standard. Home improvement grants are provided to eligible, needy citizens. The programme targets persons whose homes are in need of repair or improvement, but because of their limited financial means, they are unable to undertake the necessary works.

230. Eligible persons can access the housing grant up to a maximum of fifteen thousand (\$15,000) per household, to undertake works which will contribute to improved health, sanitation, safety and security or to alleviate overcrowding. In fiscal 2013, \$25.0 million in the form of one thousand, one hundred and fifty-seven (1,157) grants were disbursed.

231. The emergency grant is provided to needy persons whose homes have been severely affected by fire, natural disasters such as flooding, landslides, storms and

earthquakes. Grants up to a maximum of fifteen thousand (\$15,000) will be provided to eligible persons/households. Two hundred and sixty-eight (268) families whose homes were affected by fire and floods received emergency grants in fiscal 2013.

232. The Accelerated Housing Programme which is implemented by the Housing Development Corporation (HDC) aims to construct eight thousand, eight hundred (8,800) new homes on greenfield sites and infill developments for middle and low income families. To address the shortfall in the delivery of new homes, the HDC recognised the importance of establishing greater collaboration with the private sector and other public sector agencies

233. In fiscal 2013, the HDC focussed on the completion and close out of on-going projects, the completion of repairs to houses, resumption of work on suspended projects, purchase of land for future housing projects, construction of multifamily units, and the provision of housing accommodation through the mechanism of rent-to-own and rental accommodation, to persons who cannot access mortgage financing. An expenditure of \$1.009 billion was utilised in this fiscal year.

234. Construction of houses continued on sites at Malabar, Valsayn, Tarouba, Diego Martin, St James, Princes Town, Union Hall, Chaguanas, Guapo, which are to yield in excess of two thousand (2,000) housing units. In addition, the HDC acquired a 50-acre fully developed parcel of land in Freeport which can yield two hundred and sixty-four (264) residential lots, to accommodate approximately two hundred and seventy-five (275) residential units.

235. The Sugar Industry Labour Welfare Committee (SILWC) continued work on the upgrading of infrastructure on its housing developments. In fiscal 2013, the focus of work was on the Orangefield and Picton housing developments. On the Orangefield housing development, rehabilitation of roads and drains were completed. Infrastructural works for water and sewer systems were also completed. With respect to the Picton Housing Development, infrastructure works on roads and drains were completed in Phases I, II and III, and work involving the construction of box drains, curb and slipper drains, catch pits and retaining walls, and the paving of roadways continued on Phases IV and V of the settlement in fiscal 2013. The programme of works was executed at a cost of \$11.8 million.

Facilitative Priority Initiatives – Good Governance

GOAL AN INTEGRATED ENABLING ENVIRONMENT

Administration

To effectively execute the business of Government, strong infrastructure that includes buildings, information and communication technology, law and the regulatory environment have been given priority attention.

OSHA Compliance

236. The provision of suitable accommodation and safe and healthy OSHA-compliant working environments in Ministries and Department continued to receive priority attention in fiscal year 2013. The sum of \$252.1 million was provided for the construction and renovation of public buildings under which refurbishment and extension works were undertaken at several locations, including:

- continuation of the refurbishment and re-tooling of Constituency offices in Pt. Fortin, Diego Martin, Arima, Couva South and Cumuto/Manzanilla and the provision of furniture to various Constituency Offices including POS North/St Anns, Fyzabad, Debe and Laventille West
- completion of repaving of the car park and main entrance, completion of new store room, retaining wall and underground drainage, office and washroom refurbishment at the Trinidad and Tobago Hospitality and Tourism Institute
- completion of outfitting of the upper East Wing Classrooms, a Chemistry Lab and the installation of a standby generator at the Cipriani College of Labour and Cooperative Studies (CCLCS),
- upgrading of the physical infrastructure, at the Eric Williams Finance Building including upgrade of washrooms and office refurbishment on Level 2 and basement ceiling refurbishment
- continuation of refurbishment works to District Revenue Offices which included electrical upgrade works at Port of Spain and Rio Claro; installation of new AC units at Pt. Fortin, Mayaro, La Brea and Arima; completion of Phase I tiling at Port of Spain and the relocation of Scarborough District Revenue Office to the Scarborough Financial Complex

Construction and Refurbishment of Building

237. The GORTT progressed with the construction of several new key buildings under several Ministries which included:

- the completion of conceptual, preliminary and final designs for the construction of an office complex to accommodate the Equal Opportunity and Environmental Commissions, Equal Opportunity Tribunal, Environmental Commission and Tax Appeal Board in central Trinidad
- acquisition of five (5) acres of land in central Trinidad and commencement of preliminary designs for the construction of a state-of-the-art facility for Forensic and Pathology Services
- completion of final drawings, soil testing and Topographical Surveys for the Construction of a building for the Meteorological Services Division in Tobago
- the completion of conceptual and preliminary designs, soil testing and Topographical Surveys for Construction of Administrative Complex for the Ministry of Tertiary Education, National Training Agency, YTEPP and ACTT Head Offices in central Trinidad

238. The support to small and micro business continued with upgrade and expansion works at East Side Plaza and New City Mall. The East Side Plaza continued in fiscal year 2013 with its upgrading and expansion works with an allocation of \$1.5 million which is intended to benefit one hundred and fifty-six (156) small business owners and its customers. The entire allocation was utilised on tiling works as well as demolition and construction of seventeen (17) booths located upstairs and downstairs of the mall. Renovations to New City Mall also progressed in 2013 with an allocation of \$2 million whose beneficiaries include one hundred and twenty-one (121) small business tenants and their clientele. Stage 1 which is upgrading of the eastern side of the Mall on Charlotte Street continued with works on demolition seventy-five per cent (75%) completed, foundation sixty-seven per cent (67%) completed and laying of ground slab thirty-five per cent (35%) completed.

239. An allocation of \$21.5 million was provided for the improvement/refurbishment of Court Facilities in fiscal 2013. Accomplishments included:

- supply and installation of outrigger panels at the Hall of Justice and general upgrade works to the internal of the building
- development of RFP's and for comprehensive facilities assessment for courts throughout Trinidad and Tobago
- repairs to Water Infiltration System in the basement and air condition change out works at San Fernando Magistrates' Court
- installation of perimeter fencing and lighting at the Hall of Justice, Tobago

- refurbishment, expansion and fit-out of a building to accommodate the San Fernando Family Court
- fit out of the Administration Building located at Corner Duke and Pembroke Streets, Port of Spain, to accommodate staff of the Human Resource Division and the Accounting Division
- continuation of reconfiguration of the Registry at the Industrial Court

240. An allocation of \$7 million was provided in 2013 for the Programme Construction of Court Facilities of which \$1.5 million was utilised for construction of purpose-built Supreme Court Judicature Buildings. Conceptual drawings as well as boundary and topographic surveys were completed. The design/finance/construct method is to be engaged for this programme. Tenders were re-invited for design, finance, and construction of judicial complexes at Sangre Grande, Trincity, Chaguanas, Penal, Malabar and Tobago

241. The Court Annexed Mediation Pilot Project continued to be rolled out in fiscal 2013 with an investment of \$3.3 million. The funds were utilised for payment of mobilization and consultancy fees for alternate dispute resolution services (mediation and judicial settlement conferencing).

242. The Ministry of Justice is mandated to initiate the transformation of the criminal justice and penal systems in Trinidad and Tobago. The approach undertaken by this Ministry is to ensure the delivery of a speedier criminal justice system through the adoption of a restorative approach to addressing offender management and the incidence of recidivism.

243. In this regard, the Ministry has under its purview a number of Statutory Bodies such as Legal Aid Advisory Authority, Police Complaints Authority and Criminal Injuries Compensation Board. The Ministry also oversees the operations of Divisions such as the Forensic Science Centre, the Penal Reform and Transformation Unit and Probation Services.

Heritage Sites

244. Out of an allocation of \$97.4 million provided for the 2013 PSIP for the Restoration of Historical Buildings, a total sum of \$31.5 million was expended for the following:

- continuation of restoration works to Stollmeyer's Caste including repairs to the Main Castle, roof rehabilitation, construction of the Stables building and supply of furniture
- payments for utilities, landscaping and security at the Whitehall
- commencement of construction of the main building of the President's Residence

- completion of designs for the restoration of the Red House and payments to the archaeological research and rescue excavation team for careful excavation and storage of historical material following the discovery of human skeletal remains under the Red House
- restoration of the Cocoa House at the Count de Lopinot Estate

Law Reform

245. The Programme Revision of the Laws of the Tobago House of Assembly (THA) implemented by the Ministry of Tobago Development continued in fiscal 2013 with the on-going review of the draft amendments to the THA Act No. 40 of 1996.

Regional Development Planning

246. In 2013, a sum of \$12.7 million was provided to facilitate the conceptualization, designs and commencement of implementation of various projects as outlined in the Municipal Investment Plans (MIPs) of ten (10) of the Regional Municipalities and in Tobago. Of this amount, the sum of \$12.4 million ninety-seven per cent (97%) was utilised. While the initial total cost of these initiatives is estimated to be in excess of \$173 million, the funding provided under the PSIP is intended to be seed capital only. It is expected that these projects will be financed through public-private partnerships and will result in significant benefits to the local communities in terms of employment creation and revenue generation, through stimulation of the local economies, and from other spin-off effects.

247. Progress of the activities which were financed in 2013 for implementation by various local government authorities was as follows:

- Chaguanas Borough Corporation – development of the Ramsaran Street Boulevard to make it more attractive for business expansion. Designs were completed and funding estimated at \$25 million is now being sought from both the public as well as the private sectors, to commence the widening and beautification of this Boulevard
- Couva/Tabaquite/Talparo – While a number of initiatives aimed at the enhancement of domestic tourism through the phased development of six (6) sites including Knolly's Tunnel, the Gran Couva River Lime, and La Vega Estate was envisaged, the progress was delayed as the Corporation sought to implement measures to ensure transparency and accountability in the rollout of its projects
- Penal/Debe Regional Corporation – Implementation of the original project, the enhancement of the entry point between Debe and Penal through the installation of a Feature including a flag display, was delayed when it was replaced with the construction of a facility for the hosting of sporting, cultural and civic events in the Penal /Debe region

- Point Fortin Regional Corporation – The upgrade and expansion of recreation facilities in the Borough focusing on the relocation of tennis facilities to Coronation Park was significantly advanced through the completion of one Tennis court and the commencement of preparatory works on three others Courts
- Princes Town Regional Corporation – enhancing domestic tourism through the development of several sites including the Moruga Beach Facility, the L’Anse Miton Spring Bridge, the Devil’s Wood Yard and the Ste. Madeleine Recreation Facility
- San Fernando City Corporation – The project to re-develop the waterfront including upgrade of the fish market and restoration of the Old Railway Building progressed through the award of a contract for the demolition of the old Abattoir Building, the completion of two hundred (200) feet of Rip-Rap for the boardwalk and the commencement of tendering for the laying of piles for the fish market
- Sangre Grande Regional Corporation – The project to re-develop the Town Centre through the relocation of the PTSC Garage and re-development of the site, was advanced through the laying of the foundation for the relocated Garage and for the completion of electrical and plumbing works. The estimated total cost of the project is estimated to be \$60 Million for which alternative sources of funding are being sought.
- San Juan/Laventille Regional Corporation – The Croisee Renaissance project is well on the way to completion. A Master Plan is currently being developed by the Architects, and Marketing and Branding Experts have been commissioned for this project
- Siparia Regional Corporation – The project was intended to facilitate domestic tourism through the development of entrance features at the three (3) points of entry into the town, the construction of a band stand and plaza at Irwin Park and the development of a transportation hub along the SS Erin Road. It was advanced through the completion of retaining walls and drainage works and the completion of designs for the vendors’ booths and washroom facilities
- Tunapuna/Piarco Regional Corporation – The implementation of the original plan to install features at the Auzonville Road and the Macoya Road points of entry, along with pavement upgrade and landscaping in the vicinity of the Tunapuna Market, was delayed by replacement with another project which is outside of the scope and intent of this funding

248. With regard to the programmes and projects of the other four Corporations, (Port of Spain, Arima, Diego Martin and Mayaro/Rio Claro) the Ministry of Local Government continued to work with these Corporations to develop their programmes and projects for seed funding in future PSIPs.

249. The sum of \$0.5 million was also utilised for the development of the Tobago Spatial Development Strategy, a new initiative being undertaken by the THA.

Environment

250. A revised allocation of approximately \$41 million was provided in 2013 to continue to advance the Government's environmental protection and enhancement agenda. Of this amount, approximately \$20 million was utilised by the major implementers namely; the Environmental Management Agency (EMA), the Environmental Policy and Planning Division and the Forestry Division of the Ministry of Environment and Water Resources, and the Tobago House of Assembly (THA). The Solid Waste Management Company Ltd. (SWMCOL) continued to reorganise itself and to restructure in order to be better positioned to discharge its functions in the area of solid waste management.

251. The Environmental Management Authority (EMA) continued to implement its programme of activities in 2013, in keeping with its mandate to coordinate, facilitate and oversee implementation of the national environmental strategy and programmes, incurring expenditure of approximately \$3 Million. Some achievements for 2013 include the following:

- efforts were made to acquire the services of a facilitator for the establishment of an Ambient Air Quality Monitoring Network, to enable the move towards evidenced-based decision making
- proposals were received and evaluated for developing and proposing water quality standards/guidelines for all watersheds through the development of an anti-degradation policy
- proposals for a video documentary series were submitted for approval for increasing awareness and educating stakeholders to comply with international obligations on Treaties relating to the eco-system and species conservation and protection
- selection of a consultant for conducting baseline research, providing relevant information on the impact of seismic survey on marine populations in order to identify and implement appropriate guidelines to the Certificate of Environment Clearing (CEC) process.
- proposals were received and evaluated to assess and understand the impact of quarrying on the environment by designing and conducting a full Strategic Environment Assessment (SEA)
- conditions prior to first disbursement of funds are being satisfied with the IDB aimed at ensuring that climate change issues are properly addressed through existing and proposed regulatory processes
- Chaguanas was selected as the area for the hosting of the Community Pilot Programme as part of the overall programme of developing a model

environmental education and awareness program, applicable to all communities throughout Trinidad and Tobago thereby encouraging behavioural changes

- the EMA continued to clarify its roles and responsibilities towards educating and influencing positive attitudes/behaviours among the citizenry and informing the citizenry about the agencies responsible for other natural environmental issues
- the Terms of Reference (TOR) and contract are being finalised for achieving the ISO 14001 Certification in 4 phases utilising the services of Premier Quality Services Ltd (PQSL)

252. In addition, the Environmental Policy and Planning Division, of the Ministry of Environment and Water Resources was able to advance and complete a number of important policy initiatives in 2013. These included the following:

- completion of Terms of Reference (TORs) for consultancies to develop organisational structures, job descriptions, training needs and other human resource development requirement necessary for the establishment of the new Forest and Protected Areas Management Authority, while the Wildlife Policy was developed by the Cabinet appointed Committee.
- A third draft of enabling legislation for the implementation of the National Forest Policy and the National Protected Areas Policy were developed by the consultants and are being reviewed by the Ministry
- other policy initiatives which were advanced in 2013 included:
 - the completion of the study for the Reduction of Methyl Bromide in Quarantine and Pre-shipment Usage in Trinidad and Tobago
 - the completion of the consultancy to develop a Strategy for Reduction in Emissions of Carbon Dioxide

253. The sustainable development of the forest resources in Trinidad continued to be addressed by the Forestry Division through the utilization of approximately \$13.2 million out of its total allocation of \$19.6 million in 2013. Among the activities undertaken were:

- the continued regeneration of forest cover throughout the five (5) Conservancies in North-East, North-Central, South-East, South-Central and South-West Trinidad through the nurturing and replanting of seedlings, utilizing an allocation of \$2 million
- the re-forestation of the Northern Range Hillsides denuded by fires utilizing an allocation of \$0.6 million
- the development and implementation of effective forest management strategies through ongoing research and planning with emphasis on Wetlands, National Parks and Watersheds and Wild Life Resources

- Development of Park Facilities at Palmiste, Caroni and Caura, utilising an allocation of \$5 million

254. The THA with an allocation of \$0.4 million conducted the following forestry initiatives in fiscal 2013:

- Forestry Plantation Inventory Study
- Veteran Trees Husbandry Programme
- Urban Forestry Programme

255. Additionally, a number of environmental and ecological initiatives were undertaken in Tobago, for which an allocation of \$1.1 million was provided. These include:

- improvement of Buccoo Reef Marine Park Ecological Monitoring
- improvement to Reefs at Buccoo and Speyside
- Ecological Monitoring Reef Check
- Oil Spill Contingency Management
- Watershed Management Pilot Project

PART II

PUBLIC SECTOR INVESTMENT PROGRAMME 2014

KEY INITIATIVES FOR 2014



Strategic Priority – Crime and Law and Order

GOAL: SAFE AND SECURE SOCIETY

MAIN OUTCOMES:

- **REDUCTION IN CRIME**
- **MORE EFFECTIVE LAW ENFORCEMENT**

256. The provision of a safe and secure nation for all citizens is high on the action agenda for fiscal 2014. Government remains committed to the realisation of the national objectives of more effective law enforcement, crime reduction and overall public order and safety. To this end, in fiscal 2014, the Government will invest a total of \$820.8 million in projects and programmes that are aligned to the achievement of these objectives.

Law Enforcement

257. The Trinidad and Tobago Police Service (TTPS) will receive an allocation of \$328.5 million in 2014 to implement the planned programme of works that is in keeping with its goal of providing professional policing services. The TTPS will therefore continue to focus on upgrading and expanding its physical facilities and stock of vehicles, and computerisation of the Police Service.

258. A total of \$212 million will be provided for construction of Police Stations and other facilities. Construction work will continue at Arima, Brasso, Cumuto, La Brea, Maloney, Moruga, Oropouche and Piarco Police Stations, all of which are expected to be completed in fiscal 2014 at an estimated cumulative cost of \$388 million. Construction will commence on stations at Besson Street, St. Clair, St. Joseph, Maracas St. Joseph, Manzanilla, Mathura, Matelot, Roxborough and Old Grange. Additionally, construction of new facilities including eight classrooms and a 200-bed dormitory will commence at the Police Training Academy to accommodate new recruits. Construction on a new armoury and bunker will also commence in fiscal 2014.



La Brea Police Station



Arima Police Station



Oropouche Police Station



Piarco Police Station

259. Other infrastructural works will be executed in fiscal 2014 with an investment of \$35.4 million. These include:

- improvement works to police stations including outfitting of an indoor shooting range at the Guard and Emergency Branch (GEB) in Aranguez, and upgrade of the facilities at the Riverside Plaza and continued roll-out of the 21st Century Policing Programme
- upgrade of offices on the 2nd and 4th floors of the Police Administration Building
- roof repairs at the Police Headquarters
- construction of a new southern block at the Mounted Branch
- refurbishment of the Guard House and GEB building and upgrade of the cafeteria at the Police Training Academy

260. The sum of \$60 million will be provided for purchase of vehicles, equipment and furniture in 2014. Over 200 vehicles will be added to the existing operational fleet to improve mobility of the

Acquisition of Police Vehicles

Procurement of 200 custom built police vehicles

Police Service and will include 100 sedans and 100 SUVs ambulances, buses and a bomb disposal vehicle. The vehicles will be “fit for purpose” and custom built to meet the requirements of the Police and allow for standardization of the fleet. Several facilities will be targeted for upgrade with the provision of appropriate furniture and furnishings to create ergonomic work spaces. The TTPS will also continue its programme to improve surveillance capabilities in and around police facilities through the installation of closed circuit television systems at facilities including the Anti-Corruption Bureau, Police Training Academy, Traffic Branch, Aranguez Vehicle Storage Facility and Riverside Plaza, as well as several Police stations.

261. The Transformation of the Police Service programme will continue in 2014 with an allocation of \$11 million to pursue several initiatives including the use of covert camera devices on the uniforms of officers to capture the interactions of officers engaged in active duty, with a view to increasing public trust and confidence in the Police Service. This programme will also involve partnering with the University of the West Indies to conduct research to inform the development of new strategies for combating the fear of crime, as well as community relations involving youth clubs.

262. An allocation of \$3.35 million will be provided for Municipal Police Units. This will facilitate:

- the acquisition of CCTV cameras for Point Fortin, Chaguanas and Sangre Grande
- purchase of a vehicle to aid in mobile patrol in Mayaro/Rio Claro
- provision of proper accommodation for the Inspector and additional space for housing of prisoners at Chaguanas

Public Safety and Citizen Security

263. An allocation of \$25 million has been provided for the continuation of the IDB-assisted *Citizen Security Programme (CSP)* to assist in reducing crime and violence in 22 pilot communities and for the expansion of the programme into 14 additional communities within East Port of Spain. The major initiatives scheduled for fiscal year 2014 include:

- commencement of Rapid Impact Projects in the fourteen (14) new CSP communities
- strengthening of Community Action Councils members and other community residents to provide training in the areas in Domestic Violence Prevention, Child Abuse Prevention, Crime Prevention and Community Safety Planning
- provision of assistance to the Police Youth Club

- execution of public education activities to promote peace and lawfulness including billboards, radio, television, print and electronic media ads
- implementation of a Cease Fire Programme
- support for the TTPS through the provision of Specialised Training for Victim Support Unit officers and Furniture and Equipment for Victim Support Units
- provision of grants up to \$50,000 to schools to implement projects to address issues related to school safety

Trinidad and Tobago Coast Guard

264. The sum of \$52 million has been provided for the Trinidad and Tobago Coast Guard to improve infrastructure and purchase vessels for maritime surveillance and control. The activities scheduled for 2014 include:

- the supply and delivery of four (4) High Speed Inboard Diesel Interceptors for the provision of reliable surveillance
- continuation of the refurbishment of Staubles Bay facilities including the upgrade of the Main Gallery
- procurement of vehicles including a fuel truck and a long wheel base vehicle
- continuation of electrical upgrade of Coast Guard Facilities
- purchase of furniture and furnishings for facilities including Staubles Bay and Galeota
- construction and installation of an antenna tower at Morne St Catherine

265. The sum of \$8.5 million has been allocated to facilitate the scheduled quarterly maintenance of the six (6) Fast Patrol Crafts acquired for use by the Coast Guard.

Air Guard

266. The sum of \$17.1 million will be provided to the Trinidad and Tobago Air Guard for:

- the purchase vehicles including forklifts and long wheel based vehicles
- the construction of Guard Building and Guard Hut and Civilian Staff Quarters at the Piarco Air-Wing to Air Guard Base
- the development of additional land at the Air Guard Headquarters to provide parking facilities

267. An allocation of \$135 million has been made in the 2014 PSIP to meet contractual obligation with respect to the provision of maintenance and training support for the four (4) Medium Twin Turbine Helicopters which were acquired for the Air Guard of Trinidad and Tobago. Logistic support for the helicopters will also be provided with an allocation of \$26.71 million in fiscal 2014.

Fire Service

268. An allocation of \$26 million has been provided for the refurbishment of Fire Stations in Couva and Arima and to commence construction of Fire Stations in Mayaro and San Fernando. Additionally, the sum of \$10 million has been provided for the preparation of designs for the fire stations in Tunapuna, Point Fortin, Penal, Wrightson Road and Black Rock, Tobago.

Trinidad and Tobago Regiment

269. The Trinidad and Tobago Regiment will receive an allocation of \$37.4 million to undertake extensive construction and upgrade works at various camps, namely, Teteron, Ogden, Cumuto, Omega and Tobago. Improvement works at camp Ogden will continue with an allocation of \$3 million. The electrical distribution and panelling system at Camp Ogden will be also be upgraded within all areas of the camp to improve the reliability of supply of electrical and provide additional security lighting. A total of \$10.7 million has been provided for improvement works at Camp Teteron. The funds allocated will be utilised to construct an Officers' Mess, construct and refurbish facilities, upgrade roadway and drainage and install an emergency electrical system. Resources totalling \$4 million have been provided for construction and refurbishment works at Camp Cumuto. Upgrading of Camp Omega will also continue with funding in the sum of \$3 million.

270. Refurbishment of Medical Inspection Room for the Regiment will be undertaken with an allocation of \$2 million. Consultancy services for the design of a Readiness Training/Army Learning Centre to be located at Forres Park will commence in fiscal 2014 with an allocation of \$2 million. The sum of \$2 million will be provided for infrastructural development for the establishment of a Regiment Base at La Romain. Also, vehicles and equipment will be purchased for the Regiment and the Defence Force Engineering Corp.

271. In addition to the programme of work scheduled for the various Camps in 2014, funding will be allocated from the Infrastructure Development Fund (IDF) in the sum of \$11.08 million for commencement of designs for the following facilities:

- Dormitory at Camp Signal Hill Tobago
- Detachment Headquarters at Camp Omega, Chaguaramas
- Detachment Headquarters at Camp Signal Hill, Tobago

- Dining Hall and Kitchen Facility at Cumuto Barracks
- Guard Room and Detention Centre at Cumuto Barracks
- The Regiment Laundry Facility, Detention Centre and Band Room at Teteron

272. The Defence Force Reserves and Defence Force Headquarter will benefit from investments totalling \$11 million for the upgrade of the facilities and for the purchase of vehicles and equipment.

Prison Service

273. An allocation of \$27 million will be provided to the Trinidad and Tobago Prison Service for improvement of prison facilities and for the purchase of vehicles and equipment. The planned programme of works includes:

- purchase of six (6) vehicles including one garbage disposal truck, two buses, one panel van and two trucks
- construction of a Nursery at Women's Prison for female juveniles housed at Golden Grove
- continued construction of a the Senior Officer's Mess at Golden Grove
- construction of Quarters at Golden Grove to ensure secure living accommodation for Senior Prison Officials
- extension of the female officers dormitory at the Youth Training Centre
- construction of visit room and ration room at Golden Gove
- acquisition of land for the construction of a prison in Hope, Tobago
- upgrade works to the Maximum Security Prison to ensure safe, secure and humane facilities for inmates

Social Rehabilitation Services

274. An allocation of \$9.9 million will be provided to Non-Governmental Organisations (NGOs) which house and provide rehabilitative services to former social offenders and drug abusers under the following:

- provision of financial assistance to "Vision On Mission" for the completion of external works at Halfway House at Wallerfield -\$1.9 million
- completion of designs for the establishment of the Remand Facility for Young Male and Female Offenders - \$3.0 million

- refurbishment of dormitories at the Piparo Substance Abuse and Rehabilitation Centre - \$1.0 million
- completion of designs and refurbishment of Social Displacement Centres at Queen Street, Port of Spain and for the commencement of construction of a new wing at New Horizon, Piparo - \$2.0 million
- refurbishment of the western wing and completion the spine of the original E-Shape dormitory at St. Michael's School for boys - \$1.0 million.
- continuation of the programme for the Rehabilitation and Re-Integration of Street Dwellers at a cost of \$1.0 million.

Strategic Priority – Agriculture and Food Security

GOAL

A FOOD SECURE NATION

MAIN OUTCOMES:

- **ADEQUATE AND AFFORDABLE FOOD**
- **AGRICULTURE WILL BE A VIABLE SECTOR OF THE ECONOMY**

Agriculture

275. The programme of works under the Agriculture Sector will be funded with an appropriation of \$165.43 million for investment in the fiscal year 2014.

276. In 2014, Government will remain committed to achieving its goal of Trinidad and Tobago becoming a Food Secure Nation by 2015. The programme of work will continue to focus on the diversification of the sector, the infusion of new technologies, skills and infrastructure to ensure that previous and new initiatives are supported.

277. For fiscal year 2014 therefore, the budget proposed for investment in the Agriculture Sector is \$285.9 million to be administered mainly by the Ministry of Food Production and \$30.7 million under the Tobago House of Assembly (THA). The funds budgeted for the Ministry of Food Production will be sourced from the IDF (\$42 million) and the Consolidated Fund (\$123.4 million). The resources will be utilised for land development for farmers, provision of irrigation systems and access roads; upgrade of fishing centres, development of the agriculture business; and the continuation of scientific research and development into new agricultural technologies.

Land Development

278. Well-developed road infrastructure supports the farming community by ensuring easy access to lands and to markets. Road access, effective drainage and irrigation systems secure crops from inclement weather conditions, thereby improving fluctuations of costs at markets. The following projects will be funded in fiscal 2014, in the amount of \$43.5 million, sourced from both the Consolidated Fund and the IDF:

- establishment of Agricultural Settlements by desilting irrigation/drainage channels, construction of cylinder crossings and providing access roads, drains, electricity, water and other physical infrastructure in various locations including Ramlal Street in Caroni and Streatham Lodge in St. George East
- survey and Sub-division of State Lands to establish legal boundaries to state lands in the Regional Administration North Area involving approximately 280 plots of land
- Accelerated Pond Construction for the design and construction of irrigation ponds to provide on-farm water storage at agricultural food basket areas
- Food Basket Road Programme which allows the rehabilitation of roads and bridges for farmers along 200km of roads and to facilitate easy access to and from agricultural holdings located in 69 major food basket areas in Trinidad
- sustainable Management of Agricultural Water which allows for the installation of on-farm irrigation systems

279. The Estate Management and Business Development Company Limited (EMBD) will be allocated \$150 million to compensate contractors and for continued development of lands at Caroni and Orange Grove Estates.

280. Under the Water Management and Flood Control Programme the Ministry of Food Production will undertake to improve water management infrastructure. An injection of \$3 million will be provided to install communal irrigation systems at the Moruga Food Crop Project (300 ha), Orange Grove Project (600 ha) and Edinburgh Food Crop Project (478 ha). Also included in the programme is the construction/rehabilitation of farm ponds, development of water control structures and desilting of channels.

Small Scale Packing Houses

281. The Ministry of Food Production continues to establish small scale packing houses in agricultural production clusters in an effort to address the business aspect of agriculture. This project will provide effective marketing of produce and adequate packing and processing facilities to allow farmers to add value to their goods by packaging them in a timely manner for supply to a wide area of markets. A total of \$5 million will be allocated for this initiative in 2014.

Fisheries

282. Development of the fisheries sub sector remains a major priority of the Ministry of Food Production. This will be promoted through research in fish stocks and provision of facilities at fish landing sites to ensure compliance with international sanitary and environment standards. The sum of \$20 million will be invested in 2014 in the following projects:

- construction and upgrading of fishing facilities– ten (10) fishing facilities and five (5) vessel repair facilities are earmarked for construction/upgrade in 2014 in Trinidad. The facilities will be provided with materials appropriate for coastal infrastructure to provide basic amenities at fish landing sites which includes cold storage, washrooms, water storage, waste disposal, berthing, fish handling and boat net and engine repair
- establishment of Community-based Aquaculture Programme which entails developing an aquaculture policy and providing aquaculture training and extension support in communities
- training of fisherfolk, sensitizing consumers, promotion of value added products and quality assurance and control, through commercial aquaculture under the development of the Fish Processing Industry,
- rehabilitation, extension and upgrade of wholesale fish markets (Port of Spain, Orange Valley and Southern Wholesale) to HACCP standards

283. In Fiscal 2014, infrastructural works for the Project Five Zero which are five (5) sites at Maracas, Las Cuevas, Blanchisseuse, Matelot and Toco are expected to either commence or intensify. All infrastructural works are targeted for completion by October 2014. By the end of this project, fishermen should be able to clean, cold store and sell more of their catch to customers and vendors. They should also experience less damage to their vessels, nets and equipment during periods of bad weather, thereby reducing fishing downtime, lost income and the strain on individual cash-flows due to unplanned purchases/repairs. Continued training in basic business-management and certified fishing-industry courses is also expected to help target communities earn more and retain more of what they earn from fishing.

Employment in Agriculture

284. Promoting agriculture as a viable and lucrative source for young persons remains a priority. Through direct employment initiatives young persons are exposed to all aspects of farm management, crop cultivation and livestock production which demonstrate the potential profitability of commercial farming. In this regard, an allocation of \$2 million will be provided for the continuation of the following Programme:

- *Young Professionals in Agriculture Development and Mentoring Programme* conducted by the University of the West Indies in collaboration with the Ministry provides for tertiary level graduates to be mentored, on an annual basis, in primary production, agro-processing, agriculture academic development and professional skills.

Research and Development

285. The transformation of the Agriculture Sector will be realised through a strong programme of Research and Development (R&D). In fiscal 2014, the sum of \$47 million will be provided to fund R&D Projects, which includes:-

- St Augustine Nurseries Development and Provision of Facilities
- Development of Demonstration Projects – Protected Agricultural Production (Green Houses) which is intended to exhibit the economic benefits and potential increase in the supply of fresh produce using improved technologies
- advancing Ecological Crop Management to train farmers in techniques of ecological crop Management
- Livestock Improvement Programme
- establishment of a Mandatory Citrus Quality Programme for Trinidad and Tobago
- conservation and preservation of Buffalypso
- development of 200-Ewe Small Ruminant Farms in Trinidad and Tobago
- Production Market Information and other surveys for major food tree crops and livestock commodities
- rehabilitation of the Cocoa Industry

286. The Agriculture sector plays a fundamental role in the effort to diversify and stabilise the economy of Tobago. In this regard, \$30.7 million will be invested in 2014 for roll-out of the programmes and projects including the following:

- improvements to the Beaches and Landing Facilities, and Constructing Fishing Centres at Delaford and Pigeon Point
- Agricultural Access Roads
- Tobago Heritage Trust
- Invasive Plants Control Project
- Coastal Zone Protection Programme (Installation of Sea Defence Wall)
- establishment of Root and Tuber Crop Planting Material Repository, Lure Estate,
- Cocoa Rehabilitation
- Commercial Tilapia/Prawn Production

- establishment of Processing Facilities for Coconut, Bay leaf Oil and Pigeon Peas
- Agricultural Land Information System and Inventory of State Lands
- establishment of Argo-processing Facilities
- development of the Banana Industry
- Coconut Industry Rehabilitation
- development of a Sheep Fattening Facility, Studley Park, Tobago
- development of Home Garden Initiative
- training in Post-harvest technology

Strategic Priority – Health Care Services and Hospitals

GOAL

A FIT AND HEALTHY NATION

MAIN OUTCOMES:

- **IMPROVED HEALTH CARE SYSTEM**
- **GREATER PARTICIPATION IN SPORT AND RECREATIONAL ACTIVITIES**

Health/HIV Aids

287. The Government will continue to improve health care through the development and acquisition modern physical infrastructure and equipment towards ensuring the delivery of quality health care services and the establishment of an efficient health care system.

288. In fiscal year 2014 the sum of \$481.2 million will be provided to facilitate improvements in public health facilities and the delivery of health care services in Trinidad and Tobago.

289. An allocation of \$40 million will be provided for the upgrade of health facilities through the Physical Investments Programme. The major upgrades in fiscal year 2014 will include:

- expansion of the Valencia Health Centre and the Accident and Emergency Department at the Sangre Grande Hospital
- refurbishment of the Laundry Department at the Sangre Grande Hospital
- refurbishment of Ward 8 at the Port of Spain General Hospital
- repairs to the Radiology Department Roof at the Port of Spain General Hospital
- repairs to the roof of the Main Operating Theatre at the Port of Spain General Hospital
- upgrade of the Point Fortin Health Centre

- refurbishment of the Emergency Department at the San Fernando General Hospital

290. A provision of \$120 million will be provided for the re-commencement of construction of the National Oncology Centre at Mt. Hope which will serve as the main treatment centre for cancer in the country. A contract was awarded for the construction of the Oncology Centre at Mt. Hope.

291. An investment of \$25 million will be made for the provision of Dialysis Services and the sum of \$10 million will be provided to facilitate an increase in the number of surgical procedures performed under the Adult Cardiac programme. Additionally \$2 million will be used to finance transplant procedures under the National Organ Transplant Programme.

292. The *Hospital Enhancement and Development Programme* which facilitates the purchase of major medical equipment for health institutions owned by the Regional Health Authorities will receive an overall allocation of \$40 million. The equipment purchases for fiscal year 2014 will include:

- equipment for the Urology Theatre at the San Fernando General Hospital (SFGH)
- portable X-Ray Units and Ultrasound Units for the SFGH
- laparoscopic equipment for the SFGH
- adjustable electric beds for the accident and emergency department at the Arima District Health Facility
- dental equipment for the Eric Williams Medical Sciences Centre

293. The sum of \$12 million will also be provided to commence the implementation of the *Health Information Management System (HIMS)* which when fully operational would facilitate the sharing of patient records through all health facilities.

294. Work will continue on the construction of the Couva Children's Hospital with an allocation of \$80 million. The hospital and multi-training facility located at Preysal, Couva will provide ultra-modern medical services to approximately 300,000 persons from the Couva district as well as surrounding areas, including persons from Central and South Trinidad. The facility will include:

- a school of Medicine, Nursing, and Pharmacology
- a medical facility with an adult hospital and a burns unit, and
- a children's hospital

295. The *Special Programme for HIV/AIDS* implemented by the Ministry of Health will receive an allocation of \$5.8 million to support the Medical Research Foundation of Trinidad and Tobago in providing treatment and support to persons living with HIV/AIDS. An allocation of \$9 million has also been provided for the HIV/AIDS Social Marketing project implemented by the Office of the Prime Minister for the operationalisation of the HIV/AIDS National Strategic Plan.

Sports and Recreation

296. An investment of \$187 million will be made to support the promotion of Sports and Recreation in communities across the nation and encourage healthy lifestyles. Consequent upon the country's Olympic successes, the Ministry of Sport and the Ministry of Local Government will be tasked with building and upgrading several sporting facilities in fiscal 2014, with the provision of \$157 million and \$30 million respectively.

297. The Export Import Bank of China (EXIM Bank) has agreed to provide the Sport Company of Trinidad and Tobago with a loan for 85 per cent of the total cost of \$630 million, to construct the six (6) National Signature Facilities under the purview of the Ministry of Sport. The additional 15 per cent of funds required will be provided through the IDF in the sum of \$94.5 million and in fiscal 2014 the Government will allocate \$58 million as follows:

- *National Aquatic Centre* – excavation and earthworks, sub-surface investigation, structural work to pools, building main pavilion and offices. - \$30 million



Aerial Perspective of the National Aquatic Centre

- *National Cycle Centre* – conduct geo-technical work, substructure construction, develop an access road, preliminary and site preparation - \$17 million
- *National Tennis Centre* - excavation and earthwork, sub-surface investigation, structural work to Tennis Centre, special tennis surface, construction of courts. - \$8 million



Aerial Perspective of the National Tennis Centre

- *Three Multipurpose Sport Indoor Facilities* located in Sangre Grande, Aranguez and Cunupia - for further geo-technical work, substructure building, roofing, preliminary and site preparation - \$3 million

298. In 2013, \$9.8 million will be allocated to complete the conversion of Yolande Pompey Recreation Facility in Princess Town into a Sub-Regional Complex. These funds will be directed towards the completion of the drainage, construction of pavilion, play park gym and cricket practice nets, of as well as outfield work and fencing.



Yolande Pompey Recreation Facility Pavillion under construction

299. The *Upgrading of Multipurpose Stadia project* will continue in 2014 with an allocation of \$15 million to be utilised over the fiscal year. As the physical condition of these stadia has deteriorated over the years, it has become critical to restore and upgrade to ensure the safety of patrons and athletes, and provide the best facilities for training and development. Some of the upgrades at the Mannie Ramjohn, Ato Boldon, Larry Gomes, Dwight Yorke and Hasely Crawford stadia include:

- construction of a Boxing Gym and audio-visual room
- National Athlete training Gym
- improving the standard of changing rooms
- re-grassing of football field
- re-laying of track turf to meet International Association of Athletics Federations standards
- structural, electrical and plumbing refurbishment

300. The *Development and Upgrading of Recreational Grounds, Parks and Spaces project* is funded in the main via a loan from the ANSA Merchant Bank Limited in the sum of \$496 million. In fiscal 2014 an allocation of \$20 million will be made available to cover consultancy and administrative costs. Nine (9) regional grounds will receive upgrades under this project as follows:

Regional Grounds	Project Scope
Irwin Park, Siparia	• Land surveying • Grassing/ Outfield Work • Cricket Field and Turf • Football Field • Hard Court • Pavilion/ Bleachers • Drainage • Fencing/Gate • Paving of Carpark • Indoor Facility
Penal Recreational Ground, Penal	
India Recreational Ground, Malabar	
Buen Intento Recreation Ground, Princess Town	
Eddie Hart Grounds, Tacarigua	
Brian Lara Recreation Ground, Santa Cruz	
Dass Trace Recreation Ground, Cunupia	
Carapo Recreation Ground, Carapo	
Northern Recreation Ground, Diego Martin	

301. The *Upgrade and Rehabilitation of Former Caroni Sport Facilities* project will be given \$6 million to continue work on:

- St. Madeleine Staff Club and Golf Course – refurbishment of club house, plumbing and electrical works, outfield maintenance and drainage works
- Sevilla Staff Club, Golf Course, Tennis Court and Swimming Pool - upgrade of golf course and tennis court, and refurbishment of the pool
- Woodford Lodge Sports Club – refurbishment of staff club house, plumbing and electrical work, and drainage
- Dubisson Park - refurbishment of club house, outfield maintenance and drainage works

302. *Upgrading of Corporation Grounds* which is meant to promote the participation in sport, enhancement of residential life, health and wellness across communities in Trinidad and Tobago. In 2014 funds will be administered to both the Ministry of Sport - \$35 million, and the Ministry of Local Government - \$30 million for construction of pavilions, restoration of outfields, laying of cricket turfs, paving of jogging tracks, construction of changing rooms and bathrooms and fencing of perimeters at forty two (42) grounds.

303. The *Development of a Master Plan for Sport Facilities* will receive an allocation of \$5 million to provide a frame work for the Ministry of Sport to design systematic processes based on evaluations and studies. The Master Plan will define the priorities and actions, future direction, policies and philosophy to guide the Ministry of Sport's Investments in facilities and planning for the period 2013-2015. It will comprise:

- an inventory analysis
- a background and preliminary analysis
- an evaluation of current systems
- an evaluation of goals and objectives
- development alternative strategies
- recommendations for action

304. Already in its second year, the *National Excellence in Sport Trinidad and Tobago (NESTT)* will be provided with \$1 million to continue the implementation of this project. The NESTT is a project envisaged to nurture potential athletes from the initial development of their motor skills through various coaching levels of their chosen sport, as well as coach development.

305. The Ministry of Sport operates six (6) swimming pools nationwide and in fiscal 2014 will be provided with \$2 million to continue with its efforts of *Upgrading of Swimming Pools*. The scope of upgrades in 2014 is as follows:

- Cocoyea Swimming Pool - improvements to pool deck, replacement of pumps and installation of a Public Address system
- Couva Swimming Pool - pump room will be refurbished along with other facility improvement
- Diego Martin Swimming Pool - pool deck restoration and roof replacement of both the changing room and pump house
- La Horquetta Swimming Pool repair of pool deck
- Sangre Grande Swimming Pool - upgrade of electrical system and sewer system, the new office building will be burglars proofed and a car park will be constructed along with the erection of a fence
- Siparia Swimming Pool - building and fence renovation and other improvement works

306. Improvements to Indoor Sporting Arenas will be allocated \$1 million to improve facilities for participants and patrons. The Ministry of Sport has responsibility for seven (7) of these Arenas and the upgrade works will include:

- Chaguanas Indoor Sporting Arena – upgrade of flood lights and repair to the sport floor
- Eastern Regional Indoor Sporting Arena, Tacarigua – repair to the sport floor
- Mayaro Indoor Sporting Arena – upgrade of the playing court
- St. Paul Street Indoor Sporting Arena – upgrades to the washroom facilities
- South Regional Indoor Sporting Arena, Pleasantville – refurbishment of sport floor
- South West Regional Indoor Sporting Arena, Point Fortin – refurbishment of sport floor and extension of office building
- Maloney Indoor Sporting Arena – improvement works

Strategic Priority – Economic Growth, Job Creation, Competitiveness and Innovation

GOAL

**A RESILIENT, COMPETITIVE, STABLE
AND SUSTAINABLE ECONOMY**

MAIN OUTCOMES:

- **ECONOMIC GROWTH AND JOB CREATION**
- **INNOVATION, ENTREPRENEURSHIP AND PARTNERSHIP**

Science, Research and Development

307. The thrust to diversify the economy through the creation of greater value added goods and services require continuous investment into Science, Research and Development. In 2014, the sum of \$68.5 million was allocated for NIHERST to implement its projects and programmes in this sector. This allocation indicates the commitment to promote innovation and develop alternative means for production systems and creation of new products. Some of the initiatives to support this drive include:

- the Establishment of a *National Science Centre* which will serve as a milestone project in fiscal 2014 with an allocation of \$60 million for the completion of designs and to commence construction of the *Science City*. Expected to be completed in fiscal 2017, the Science City will include a visitor's facility, administrative facility, laboratories, kiddies' science 'house', a workshop building, Science Park and an outdoor amphitheater. It is projected that the City will accommodate over three hundred thousand visitors annually
- *Sci-TechknoFest 2013* themed "The Frontiers of Knowledge" will showcase many inventions that change the world. Given an allocation of \$5 million, the festival aims to inspire innovative thinking by highlighting great human inventions
- an apportioned sum of \$1 million in fiscal 2014 to continue the Development of a National Innovation System (Young Investors Award) which is aimed at sensitising adults and children to the process of innovation and invention, to

build capabilities in creative thinking, prototype design and development, and entrepreneurship, as well as promote understanding of basic concepts in science and their application in the real world experiences

- the *Research and Development Foresighting* project will focus on a future-based study on Engineering Education and a future-based study on Natural Science and Mathematics Education in fiscal 2014
- *Exhibition on the Environment* which continues into its next phase of the Environmental Solutions community-based programme on sustainable development through its Rainwater Harvesting (RWH) project
- *NIHERST President's Awards for Excellence in Science and Technology* to help promote the goals of developing an S&T literate and innovative people, as well as a culture of excellence
- *Community-centred Design & Innovation (COMEDSI)*, an initiative aimed at developing the capabilities of secondary school students in problem-solving, design and innovation to meet real needs in local communities
- *NISTADS/NIHERST Collaboration on Science and Technology Policy Studies* will conduct a joint survey on innovation mapping in Trinidad and Tobago. NIHERST also intends to conduct a survey, in conjunction with the OAS and with inputs from NISTADS, on the level of innovation in the country. A third study, an assessment of the level of technology transfer, adaptation and sophistication of the local manufacturing sector will be undertaken



Participants at the Caribbean Youth Science Forum

Economic Restructuring and Transformation

308. For fiscal 2014, Government will invest \$140.7 million from both the IDF and Consolidated Fund to support industrial initiatives and business development in order to continue restructuring and diversifying the economic base.

309. One strategy for transforming the economy is the development of new Growth Centres in Central, the South West Peninsula, East Port of Spain and the North Coast in Trinidad and the North East Region of Tobago. It is intended that each Growth Centre will focus on developing a (different cluster of business/industry). The sum of \$2 million will be provided to continue projects relating to the development of these Centres. Complementary to the Growth Centre initiative is the development of the Invaders' Bay Waterfront to encourage investors in the area. The sum of \$50 million will be provided for infrastructural work at the Bay.

310. The Creative Industries Sector is one of the seven priority areas for diversification. In 2014, \$20 million will be allocated in support of the film, fashion and music industries. Financial support will be given to CREATIVETT to develop a strategic plan for the Creative Industry and to support the overall growth of the fashion, film and music industries through its subsidiaries MusicTT, FashionTT and FilmTT.

311. Another aspect of the diversification strategy is the development of the Creative Industries for which \$20 million will be allocated in support of the Film, Fashion and Music Industries. Financial support will be given to the Creative Industries Company of Trinidad and Tobago (CREATIVETT) to develop a strategic plan for the Creative Industry and to support the overall growth of the fashion, film and music industries through its subsidiaries MusicTT, FashionTT and FilmTT.

312. The Food and Beverage Industry will also benefit from an injection of \$1.5 million to increase market access through promotion, increase food safety awareness to undertake research and development and innovation, and host and participate in events to build awareness among stakeholders.

313. Several projects will continue in fiscal 2014 aimed at facilitating business and industry and promoting the diversification effort in Tobago. These projects include:

- Enterprise Development
- Business Incubator Programme
- Venture Capital
- Establishment of Fish Processing Company of Tobago

314. Government will continue to promote and strengthen the Services Industry using the expertise of the Trinidad and Tobago Coalition of Services Industries (TTCSI). TTCSI will utilise \$2 million to promote development of the services sector through business development, export promotion, education and development of TTCSI capacity. These initiatives are directed towards achieving the goal of increasing services export and the value of the contribution to GDP of the services sector locally by 10 per cent by 2016.

315. Another activity necessary for continued economic development is investment for which \$8 million will be provided in 2014. *InvesTT* will continue undertaking activities to increase investments in targeted sectors through its branding, investment sourcing, facilitation and aftercare activities, with the aim of contributing to the diversification of Trinidad and Tobago's economy. Promotional activities will be undertaken to publicise internationally Trinidad and Tobago's business offering as a location for investment and as a source of high quality goods and services in the non-energy sector.

316. Under the IDF an allocation of \$30 million will be made for implementation of the Single Electronic Window (SEW). The main activities to be undertaken will include:

- Phase III Development Works: addition of new e-services
- Upgrade of the SEW infrastructure to expand e-services
- Maintenance and support services for the SEW

Manufacturing

317. Development of the non-energy manufacturing sector is an important aspect of the diversification efforts. An allocation of \$88.6 million, sourced from both the IDF and the Consolidated Fund, has been provided to continue several initiatives aimed at developing industry within the non-energy sector in Trinidad and Tobago. These initiatives include infrastructure design and development at the Wallerfield Industrial and Technology Park (Tamana InTech Park), and continued promotion of the Tamana InTech Park for tenancy.

318. The Trinidad and Tobago Bureau of Standards (TTBS) will continue to have an important role in ensuring that the infrastructure for upholding standards and conformity assessment in industry are properly developed and accessible as Trinidad and Tobago seeks to internationalise its manufacturing sector. A total of \$5 million will be allocated to the upgrading of the TTBS building and upgrading and equipping of its laboratories, which will involve procurement of testing materials and equipment for testing the safety and performance of electrical products.

Tourism

319. The sum of \$91.4 million is proposed for the Ministry of Tourism, its agency - the Tourism Development Company (TDC), the Municipal Corporations and the THA for implementation of projects and programmes in the Tourism Sector. As one of the seven priority sectors for diversification, the Tourism sector has been provided with the sum of \$47 million to develop a comprehensive strategy for refining the tourism product, to expand and uplift the product base in accordance with international tourism standards. In 2014 the Ministry and its Agencies will continue to upgrade and construct lifeguard facilities, establish the Sugar Heritage Museum and enhance the tourism sites and attractions.

320. The Ministry of Tourism will also seek to develop the Cruise Industry over the next two years through a new cruise tourism initiative with emphasis on increased marketing, safety and security of cruise passengers and provision of incentives to cruise lines to select Trinidad and Tobago as one of their destination sites.

321. A provision of \$20 million will be made available for the upgrade of Maracas Beach on a phased basis with infrastructure works to include the upgrade of washroom facilities, expansion of the water distribution system, improvement of wastewater collection system and treatment plant. The sum of \$6 million will also be provided for the acquisition of land for the construction of required amenities at Saline Beach, Toco to improve the visitor experience that beach facility.

322. TDC will receive funding in the amount of \$7.6 million to continue implementation of physical works at hotels and guest houses and to promote Trinidad and Tobago as a business and tourism site. The TDC's main focus will include:

- incentives to hoteliers for the upgrade of hotel and guestroom stock in Trinidad
- promotion of services of the Trinidad and Tobago Convention Bureau aimed at increasing awareness of T&T as the meeting capital of the southern Caribbean
- visitor safety and security awareness initiatives
- development of national tourism industry standards and continued certification of tourism operators

323. Improvements in Basic Tourism Infrastructure Programme will receive an investment of \$10.5 million for the Tobago House of Assembly to continue development of the tourism sector. Key projects to be undertaken during fiscal year 2014 include:

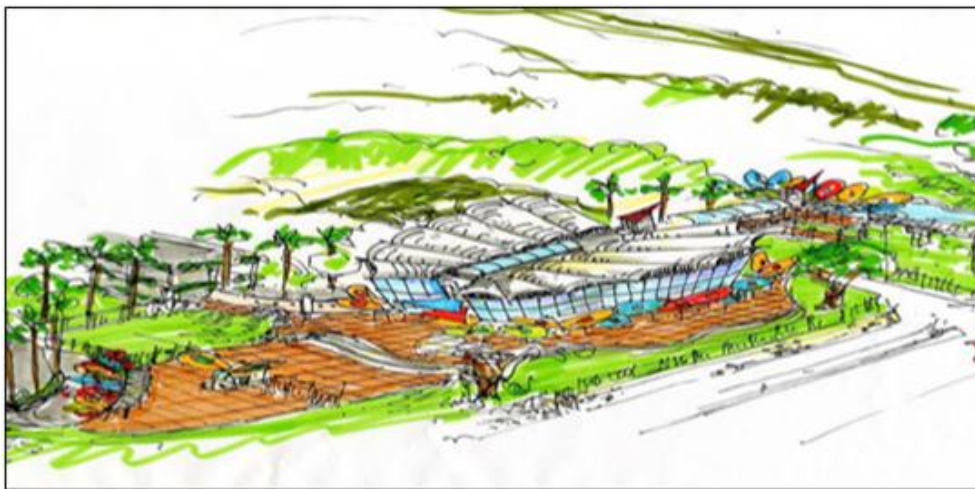
- upgrade of Fort George Heritage Park, Store bay and Mt Irvine Beach Facilities

- scarborough Beautification programme at Carrington Street
- restoration of historical sites at Alina/Nutmeg Grove Sugar Mill, St George Sugar Mill and Moriah waterfall
- construction of life guard facilities at Turtle Beach and Pigeon Point
- construction of visitor facilities at Roxborough Lay Bye and Speyside Lookout
- collection of artifacts and site restoration at Cove Estate Historical Site
- community awareness programmes.

324. *Improvement and Expansion Works at Emperor Valley Zoo* will continue in fiscal 2014 with an allocation of \$16 million. With Phase III scheduled to begin in 2014, four major projects will be undertaken:

- constructing a new Primate Enclosure
- South American Exhibit for Big Cats and Small Mammals
- constructing an Insectarium and Upgrading of the Aquarium and Serpentarium
- constructing an Animal Hospital and Quarantine

325. Additional works scheduled for the fiscal year include construction of a car park, discovery centre, front entrance and ticketing, refurbishment to kitchen and the renovation of the African Lion Exhibit. The modernisation of facilities at the largest City Zoo in the Caribbean promises to increase the number of visitors with its new attractions including Giraffes, Bengal Tigers, African Warthogs, Chimps and Bird Species.



Artist Rendition of the Emperor Butterfly Shaped Discovery Center

326. In fiscal year 2014, the Chaguaramas Development Authority (CDA) will receive the sum of \$25.7 million to pursue several of its capital programmes. Another phase of construction of an additional 3,000 ft. of the Boardwalk will commence, extending in an easterly direction towards the Tembladora area. An allocation of \$7 million will be provided to develop attractions at the Boardwalk such as a mini golf course, a family entertainment centre, a skyrail and an observation tower.

327. Other initiatives to be pursued include:

- continued upgrade of surveillance of the Chaguaramas peninsula
- rehabilitation works to Guave Road
- construction of a multi storey car park at Guave Road
- construction of a birthing facility for the Water Taxi Service to Chaguaramas and the Islands
- minor upgrade works to the existing facilities

Industrial Development

328. An allocation of \$1.5 million will be provided for continuation of non-petroleum initiatives aimed at developing globally competitive domestic Maritime, Yachting and Printing and Packaging industries. Research and development, sector support and training, marketing and promotion activities will continue in the Yachting industry, with a view to creating an enabling environment for private sector investment as well as improving the efficiency and effectiveness of service providers and contractors.

329. The Maritime Industry Development Committee will continue to focus on development of its subsectors: transshipment, ship building and repair, marine construction and ship ownership clusters and will seek to promote the maritime industry through a number of marketing activities. The project will also involve development of the institutional and regulatory environment, hosting of workshops and seminars and revision of the Merchant Marine Industry Strategic Plan.

330. Efforts to enhance the competitiveness of the Printing and Packaging industry will include the further development of alliances for cooperation, implementation of the competitiveness programme which includes the launch of the Printing and Packaging Institute and the execution of schools' projects, and participation at the Trade and Investment Convention in June 2014.

Energy/Renewable Energy Alternatives

331. For fiscal 2014 the National Energy Corporation (NEC) will continue to carry out its mandate to develop, construct, operate and manage industrial estates, ports and marine infrastructure to serve the country's vital downstream and upstream energy industries and to attract direct foreign investments.

332. An allocation of \$196 million under the IDF in the 2014 PSIP will assist the National Energy Corporation to carry out development works at the Union Estate and Point Lisas South and East Industrial sites, and at the ports situated at Galeota and Savonetta Pier 5. Works scheduled for the fiscal year will include:

- continuation of drainage rehabilitation and improvements at Vessigny River and Beach to alleviate flooding and site erosion affecting the Union Industrial Estate
- redesign of infrastructure and the completion of an Environmental Impact Assessment (EIA) study for the Point Lisas South and East Industrial Estate and EIA study to obtain CEC at Point Lisas North Industrial Estate
- preliminary Design and EIA study for Savonetta Pier 5 and Brighton Port expansion
- completion of Phase I of construction of Galeota Port, including construction of warehouses and office facilities, berth completion, utilities and project management fees

333. The *Multifuel Pipeline Project* being implemented by the National Gas Company has been allocated the sum of \$382 million under the IDF for scheduled completion in the first quarter of fiscal 2014. The 10 inch diameter pipeline from Pointe-a-Pierre to the Blue River Interchange, Caroni and another 8 inch pipeline to Piarco will ensure security of supply, reduce transport by roadway tankers and also replace Trinidad and Tobago National Petroleum Marketing Company Limited (NP) obsolete ocean tankers and aged fuel loading gantries at Sea Lots and Pointe-a-Pierre. Works scheduled for completion in fiscal year 2014 include:

- completion of all mechanical and electrical infrastructure works to support four (4) aviation fuel storage tanks at Piarco
- installation and completion of all outstanding electrical and instrumentation works to complete the facility at the Caroni Site
- completion of any outstanding civil, electrical and mechanical works at Pointe-a-Pierre West Refinery and contractual disbursements

334. Renewable Energy and Energy Efficiency initiatives will continue to be actively pursued by the Ministry of Energy and Energy Affairs with an allocation of \$6.1 million

in fiscal year 2014. These initiatives will maintain the focus on green designs and technologies involving pilot projects on solar powered water heating, photo voltaic exterior lighting and a public outreach and awareness campaign. The activities carded for the year include:

- continuation of pilot projects on photo voltaic exterior lighting involving 15 community centres along with solar powered water heating and photo voltaic exterior lighting technologies involving 25 secondary schools
- conducting a Needs Assessment Study for a Solar Water Heater Test facility
- continuation of a National Energy Communication Campaign featuring public service announcements/advertisements and articles in electronic and print media to increase the public's awareness about the energy sector, renewable energy and energy efficiency

335. The Ministry of Energy and Energy Affairs has plans to conduct the teaching of renewable energy and energy efficiency technologies in four (4) secondary schools in Tobago. The curriculum will focus on solar powered water heating and photo voltaic exterior lighting.

Electricity

336. The Electricity Programme will continue in fiscal 2014 with an overall allocation of \$97 million to be utilised for the continued implementation of several key high impact projects including illumination of public spaces, street lighting and illumination of recreation grounds and for meeting bulk power requirements.

337. The sum of \$6 million has been allocated for the *National Street Lighting Programme* to continue with the installation of street lights in new housing developments and to continue upgrade works from 75W to 150W throughout the country. Additionally, lighting of main roads and highways will continue with the upgraded 250W high pressure sodium units for enhanced illumination.

338. The lighting of Parks and Recreational Grounds along with Public Spaces will continue to progress with a combined allocation of \$16 million for fiscal 2014. The Ministry of Public Utilities will continue to work in cooperation with Municipal Corporations and the THA to identify parks, recreation grounds and public spaces for illumination which will enhance opportunities for socialization and healthy outdoor activities.

339. Trinidad and Tobago Electricity Commission (T&TEC) will continue to meet projected growth in load demand from 1,400 MW to 3,000 MW which is critical for the commercial, industrial and residential development of the country. Resources totalling

\$70 million have been provided in fiscal 2014 for the Production and Delivery of Bulk Power and to provide additional transmission infrastructure to move power from Trinidad Generation Unlimited (TGU) to the national grid. Works planned will include:

- construction of the St. James 33kV Substation
- establishment of Sealots/Gateway 132kV Cable
- establishment of a Union Estate – Gandhi Village 220 kV Double Circuit
- diversion of the existing Brechin Castle-Union 220 kV Tower Line
- expansion of Union 220 kV Substation

The Arts and Multiculturalism

340. Investment totalling \$69.6 million will be made for the development of the Culture Sector in Trinidad and Tobago for fiscal 2014.

341. An allocation of \$2 million has been made towards the refurbishment of Queen's Hall. The major activities planned for fiscal 2014 include:

- construction of covering for the outdoor Courtyard in order to increase rental of this space and provide clients and patrons with improved services
- installation of dressing/bathroom facilities backstage for physically challenged performers
- construction of covering for backstage loading dock
- conversion of two 40ft. containers for rehearsals and storage
- purchase and installation of an electronic signboard
- upgrade of audio theatrical equipment
- purchase of one grand piano

342. The development of the Cultural Industries will continue in fiscal 2014 with an allocation of \$5 million. The allocation will be utilised to undertake the following initiatives:

- National Cultural Mapping Exercise
- National Registry of Artists and Cultural Workers
- Development of Music Schools in the Community
- Mentoring of the Masters
- New Vision Competitive Award

- Recreation of Port of Spain as a museum city
- Establishment of the “*Remember When*” Institute

343. The project for the *Establishment of a Heritage Site at Nelson Island* will receive an allocation of \$2 million to undertake restoration of works on two of the existing buildings. The buildings will be refurbished and outfitted. An allocation of \$2 million has been made for the supply and installation of signs at heritage sites throughout the country. A Heritage Fund for Gazetted Sites will be created by the Ministry of National Diversity and Social Integration which will provide funding for the restoration of heritage sites to preserve their architectural and historical value. An allocation of \$1 million will be provided for the establishment of the Heritage Fund. Funding in the sum of \$1 million has also been made available for the provision of financial assistance for major infrastructural work to religious facilities in need of repair.

344. The programme for the *Construction and Upgrade of Cultural Facilities* financed through the Consolidated Fund will continue with funding in the sum of \$38 million. The following programme of works is planned:

- completion of restoration of Sevilla House to accommodate the Sugar Museum
- continuation of restoration of the National Museum Building
- establishment of community museums in the areas of Mayaro, Belmont and Moruga
- commencement of preparatory works for the development of a Cocoa and Coffee Museum
- completion of the digital cataloguing of entire collection of the National Museum and completion of Phase II of the website for the Virtual Museum
- upgrade and restoration of the Museum of the City of Port of Spain
- restoration of the Chaguaramas Military Museum
- conduct of a feasibility study and public consultations for the establishment of a Purpose-Built National Art Gallery
- preparatory work for the establishment a Ramleela Centre at Felicity and 5 festival facilities to be located in the areas of Arouca, Cedros, Laventille, Princes Town and Sangre Grande
- upgrade of facilities at Naparima Bowl

345. Resources totaling \$13 million from the IDF will facilitate the construction and upgrade of cultural facilities including the Pan Trinbago Headquarters, Pan Chroming Facility, TUCO Convalescence Home for Calypsonians and the Grand Stand, Queen’s Park Savannah. An allocation of \$10 million has been provided for the construction of

the Pan Trinbago Headquarters. Designs for the *Pan Chroming Facility* and the *TUCO Convalescence Home* will be undertaken with an allocation of \$2 million. The Grand Stand at the Queen's Park Savannah will be upgraded to provide enhanced facilities for patrons with funding in the sum of \$2 million.

Water Security

346. An overall investment of \$57.3 million is budgeted for the water sector to assist the Water and Sewerage Authority (WASA), Local Government Authorities and the THA to continue its programme of activities that address the deficiency in the nation's water supply.

347. Upgrading of water distribution systems will continue WASA's efforts for a reliable and sustainable pipe-borne supply to every community. Funding in the amount of \$28.2 million will facilitate the undermentioned projects:

- design and construction of the Mayaro Service Reservoir
- installation of ductile iron mains from Maloney Street to the Santa Cruz Booster Station
- settlement of outstanding contract commitments for the installation of 6 km ductile iron mains from Claxton Bay to Springlands and the construction of a Booster Station in Claxton Bay
- construction of 1,000,000 gallon storage tank at La Fillette
- replacement of 0.5 kilometres of raw water line at Navet Water Treatment Plant

348. Additionally, the sum of \$2.7 million will enable WASA to commence implementation of new critical projects that will support new initiatives to realize improvements to its systems such as:

- replacement of tank at Tucker Valley High Lift
- construction supervision services for the supply and installation of water and sewer lines in Downtown Port of Spain

349. Financing of \$15 million under the IDF will be utilised to continue replacement works to high-leakage mains along Navet transmission line and Naparima Mayaro Road. Other major works to deliver an adequate service to customers while reducing the loss of treated water through leakages will be funded in the amount of approximately \$20 million. Works will include the upgrade of transmission systems for the south eastern and western areas of Trinidad. Commencement works for the preparation of designs and installation of 32 km of 900 mm pipelines along Caroni South Trunk will receive an allocation of \$40 million. The sum of \$1.7 million was also be made available to

facilitate final payments for refurbishment works undertaken at North Oropouche Water Treatment Plant.

350. The Water and Sewerage Authority (WASA) will focus attention on improvement of its water supply to customers in Tobago. Funding in the amount of \$15 million will be provided for the collective replacement of 28.7 km of oversized and/or leaking distribution pipelines. Areas to benefit include Sangsters Hill, Buccoo, Montgomery and Bon Accord. An additional \$10 million will also facilitate the replacement of approximately 39 km of distribution pipelines in areas of Pembroke, Bacolet Gardens, Storebay, Culloden, Studley Park, Plantation, Carnbee, Glen Road and Mason Hall. The sum of \$3.8 million has been provided to commence dredging and excavation works at the Hillsborough Dam in Tobago.

351. Water main installation projects will be advanced by Local Government Authorities in communities of Arima, Point Fortin, Diego Martin, Couva/Tabaquite/Talparo, and Princes Town with funding of \$1.8 million. The construction of public baths and conveniences will also be undertaken by the Arima Borough Corporation and the Siparia Regional Corporation.

Sewerage

352. As WASA progresses in its efforts to improve efficiency of sewerage plant operations and effluent quality in Trinidad and Tobago, the sum of \$14.6 million has been allocated to assist the rehabilitation works being undertaken at the Edinburgh 500 WWTP and the Mt Hope Lift Station in Trinidad. In Tobago, works related to the rehabilitation of the Scarborough WWTP and the upgrade of South West Tobago will be pursued with funding of \$3 million and \$10 million respectively.

353. The IDB-assisted programme, the *Improvement of Trinidad and Tobago Wastewater Systems* will be provided \$20 million to pursue construction of lift stations, new trunk sewers and integration of existing wastewater networks. In fiscal year 2014 another IDB-assisted programme the *Multi-Phase Wastewater Rehabilitation Program – Phase I* will be implemented with a provision of \$8 million. The total estimated cost of the Programme is US\$34.1 million (TT\$215.1 million). Phase I will comprise the procurement of a programme manager with responsibility for the review of design documents, general project administration and programme monitoring.

Roads and Bridges

354. For fiscal 2014, a total of \$929 million has been provided for the continuation of roads and bridges rehabilitation that commenced in fiscal 2013, and the implementation of new projects throughout Trinidad and Tobago.

355. The Roads and Bridges Rehabilitation component of the *National Highway Programme* has been provided with the sum of \$28 million to complete payments for road rehabilitative works completed on Naparima Mayaro Road, Lothians Inverness Road, St. Croix Extension Road and bridges reconstruction works completed on the Cunapo Southern Road (Rio Claro), La Lune and Moruga Road.

356. The *Port of Spain East/West Corridor Transportation Project* has been provided with \$280 million for completion of the interchange at the intersection of the Churchill Roosevelt Highway and the Uriah Butler Highway and the commencement of construction works for an overpass at the intersection of the Churchill Roosevelt Highway and Southern Main Road, Curepe.

357. The *Road Construction and Major Road Rehabilitation Programme* has been allocated \$275 million under the IDF for the continued rehabilitation of roads, major landslip repairs, reconstruction and repairs to bridges. Major projects for fiscal 2014 include Indian Trail Overpass upgrade, Saddle Road Phase II, Valencia Bypass and reconstruction of bridges at Eastern Main Road D'Abadie, Guaico Tamana Road, Toco, and Todd's Road, Freeport. Over 200 roads throughout Trinidad in areas including Arima, Couva, Manzanilla, Diego Martin, Laventille/Morvant, La Brea, Mayaro, Siparia and Pointe a Pierre are earmarked for rehabilitation works. Landslips repairs will be undertaken in several areas including Claxton Bay, Oropouche, Caroni and Sangre Grande



Proposed works on Valencia By Pass Road

358. The *Bridges Reconstruction and Landslips Repair Programmes* have a total allocation of \$45 million which will be used for the reconstruction of bridges and landslips in several areas including Toco, St Anns, St. Augustine, Eastern Main Road St.

Joseph, Valencia, Ste. Madeleine, Debe, Couva, Torrib Tabaquite Road, Blanchisseuse, Mayo and Cedros.

359. The programme of local roads and bridges rehabilitation and stabilisation of landslips in the 14 Regional Corporations will continue under the Ministry of Local Government with an allocation of \$127.5 million.

360. Major improvements on secondary roads including construction of bridges and retaining walls throughout the island of Tobago will continue under the Tobago House of Assembly with an allocation of \$83.5 million for priority projects.

361. To ensure safety on the nation's roadways \$9 million will be made available to the Traffic Management Branch for the:

- implementation of zebra crossing street furniture
- installation of cable barriers to highway medians and roadside edges
- provision of Backup Power Supply for Traffic Signalized Intersection
- development of a Highways Information System

Transportation

362. The Ministry of Transport will receive approximately \$168 million to continue to improve the quality of air, land and sea transport in Trinidad and Tobago during fiscal 2014.

363. Improvement works at both the Piarco International Airport (PIA) and the ANR Robinson (Crown Point) International Airport (ANRRRIA) will continue to be funded in fiscal 2014 with an allocation of \$26.55 million. Funds will finance the following activities:

- installation of Incinerators at the PIA and ANRRRIA at an estimated cost of \$3.7 million. The works will comprise the installation and commissioning of incinerators to burn biodegradable and non-recyclable waste from international carriers in an environmentally sound and in accordance with internationally accepted practices to minimize the risk of the spread of disease and viruses
- implementation of a Computerized Maintenance Management System (CMMS) with an allocation of \$0.75 million. The CMMS will enable automation of workflow processes and provide the tools for trending, analysis of service issues, proactive maintenance, measurement of returns on

assets and the generation of real-time information for rapid and informed decision-making

- implementation of a Security Systems CCTV and Access Control Systems with an allocation of \$5 million to upgrade the current security system to meet the current needs, specifications and national security requirements at both PIA and ANRRRIA
- upgrading of Security Screening Equipment with an allocation of 10 million; the scope of the project is the replacement of six checked baggage screening equipment and four portable explosive tracer detectors at the PIA and ANRRRIA. This is to ensure compliance with the Convention on International Civil Aviation, document 8973 for safeguarding International Civil Aviation against acts of unlawful Interference
- construction of an Engineering and Maintenance Workshop with an allocation of \$2 million to commence the construction of a new building at the South side of house Maintenance and Engineering
- expansion of the aircraft Parking Ramps – Flood Lighting - \$1 million was allocated to excavate and install ducts, low voltage cabling , 15 50 ft high lamp poles with ramp lights, obstruction lights and lowering device for the extended eastern and western ramps at the North Terminal and new ramp positions at the South Terminal. Lights will be installed on the extended eastern ramp, three (3) on the extended western ramp at the North Terminal. Additional lamps will be installed at the South Terminal Ramp
- Security Base and Training Facility, PIA will receive an allocation of \$2 million to provide permanent infrastructure and facilities for security operations, training, stores, dormitory and administrative offices
- repairs to South West Perimeter Road, PIA - \$2 million will be allotted to this project to facilitate repairs to the South West Perimeter Road
- commissioning of a runway sweeper for the maintenance of Runway, Taxiway and Ramp surfaces at ANRRRIA, an allocation of \$1 million has been provided. The unit will be used in the housekeeping of the paved airside areas
- completion of the upgrade of the Mass Transit Public Address System for PIA and ANRRRIA financing of \$3 million has been allocated to improve the quality of audio broadcast services at both Airports.

364. The Public Transport Corporation (PTSC) will receive \$42 million to aid the delivery of its bus transportation services. Funds will be utilised for the creation of a park and ride facility in San Fernando, the development of passenger facilities in Arima and Rio Claro. The allocation will also assist PTSC to improve the bus shelters and to achieve compliance to OSH standards. Additionally, the PTSC will complete the purchase of 35 buses; Phase I of the purchase of 100 buses.

365. Sea Transport will receive a sum of \$70.5 million under the Consolidated Fund which will fund the Port of Port-of-Spain, Trinidad and Tobago Inter-Island Transportation and the Port-of-Spain Infrastructure Company. Funds will be utilised to carry out improvement works to the port facilities and enhance the travel experience for passengers utilising of the inter-island service. Additionally, \$11 million was allocated under the IDF for the Water Taxi Service to carry out improvement works to existing terminals at San Fernando and Port of Spain and to begin construction of the Chaguaramas terminal.

366. The Vehicle Management Company of Trinidad and Tobago (VMCOTT) will be allocated \$12 million to continue expansion works at its facilities in Beetham, San Fernando and Tobago.

367. Emphasis will also be placed on the curbing of road fatalities by the Trinidad and Tobago National Road Safety Council. The sum \$2 million has been allocated to improve public awareness of road safety importance.

Drainage

368. An allocation of \$296.7 million has been provided to improve drainage infrastructure and assist in reducing the occurrence of flooding in Trinidad and Tobago.

369. The sum of \$13 million has been provided under the IDF for the completion of the *Caroni River Basin Study* and to commence work on the *South Oropouche River Basin and North West Peninsula Studies*.

370. *The National Programme for the Upgrade of Drainage Channels* will continue in fiscal year 2014 with an allocation of \$60 million for the following:

- continuation of the Mausica River Improvement project
- commencement of the Cascade River Improvement project
- commencement of the Arima River Improvement project
- commencement of the St. Ann's River Rehabilitation project

371. An allocation of \$15 million has been provided under the *Major River Clearing Programme* for the continuation of reinforced concrete walling and paving on the Marabella River. Construction of reinforced concrete wall and paving will also commence on the Soledad River, located in Gasparillo. Funding has also been provided through the *Infrastructure Rehabilitation Programme* to commence work on the Dunderhill Ravine located in Arouca and the Diana River located in Central Trinidad.

Information Technology and Infrastructure

372. The improvement of the information technology infrastructure of the Public Service will continue with the allocation of \$138.1 million to the *Public Sector Reform Computerisation Programme*. Activities scheduled to continue include:

- the acquisition of hardware by the Police Service, upgrade of network infrastructure at the Police Headquarters, server rooms, Digital Finger Print Capture System, interrogator system, Firearms Management System, Versadex upgrade, network security upgrade, purchase of 600 computers and the expansion of the police network
- the Ministry of Finance and the Economy upgrade of ASYCUDA to ASYCUDA World at the Customs and Excise Division will continue, as well as its integration with the Single Electronic Window
- the Ministry of Justice upgrades to the network of the Forensic Science Centre as well as the procurement of a Laboratory Integrated Management System, upgrade of cabling infrastructure for the Port of Spain Legal Aid and Advisory Office, installation and configuration of centralized, management IT Systems for the Prison Service and the establishment of an Electronic Monitoring Programme
- network upgrades at the Ministry of the People and Social Development, hardware and software acquisition for the continued implementation of a storage area network and the continued implementation of an Integrated Social Enterprise Management System

373. An allocation of \$3.8 million for the *Computerization Programme Tobago* will allow for the continuation of the Secondary School Computerization Programme, the networking of the divisions of Finance, Planning, Education, Youth Affairs and Sports and the computerisation and networking of the Ministry of Tobago Development.

374. The Ministry of Science and Technology will continue several ICT initiatives including:

- the *STAR.TT* Community-based ICT Access Centre initiative, targeted at reducing the Digital Divide through the implementation of fit-for-purpose equipped ICT facilities. It is envisaged that as many as eighteen (18) additional Centres will be made available in underserved communities throughout Trinidad and Tobago in fiscal 2014
- the rollout of further key enhancements to the *ttconnect* technology platform such as the *ttconnect* Foundation Services Infrastructure (FSi), whereby Ministries and Government Agencies will be able to re-use common services to rapidly develop, deploy and operate their e-Services more efficiently and

the *ttconnect* Business Continuity Management Initiative which will establish a disaster recovery capability of the enterprise Portal Solution

- the implementation of Phase III of the Government Wide Area Network, GovNeTT 3.0. GovNeTT provides secure high-speed connections among Government Ministries and Agencies as well as the means to work more collaboratively and efficiently to deliver enhanced and seamless services to the public.

Communication

375. The Trinidad and Tobago Postal Corporation will further the goal of the improvement of postal services to all of its clients through the following activities:

- the establishment of an Electronic Time and Attendance Monitoring System
- the commencement of construction of 5 of the 15 proposed new post offices in Newtown, Toco, Rio Claro, South Oropouche and Marabella
- purchase of hardware and software for the implementation of an electronic records management system

376. In fiscal 2014, funding will be provided for the upgrade of the communication system of the Trinidad and Tobago Police Service (TTPS). In 2009, approval was given for the migration of the communication system of the TTPS from analogue to digital while ensuring full nationwide compatibility with other national security agencies. A contract was signed at value of \$198.72 million of which eighty five per cent (85%) will be funded by an ExIMBank direct loan. To achieve full operation the project will be executed for a duration of 28 months and will provide:

- increased microwave capacity for various types of data transfer
- increased coverage for Tobago
- integrated Computer Aided Dispatch (CAD) with mapping and Automatic Vehicle Location (AVL)
- integration of TTPS inter-operability capability with Military Tactical Radio Systems and other civilian agencies
- an integrated CAD with E911 logging and recorder systems for public safety and protection

Foreign Policy and Trade Relations

377. An allocation of \$24.3 million is provided in the 2014 PSIP for Overseas Missions to address infrastructure and accommodation needs.

378. The Ministry of Foreign Affairs has been provided with the sum of \$24.3 million to continue the upgrade and refurbishment of buildings occupied by Missions abroad in keeping with Government's goal of ensuring effective implementation of the country's foreign policy. A new initiative, *Establishment of a Diplomatic Academy*, will feature collaborative efforts between the Ministry of Foreign Affairs and UWI's Institute of International Relations. Several projects are also planned for continuation at Missions abroad including:

- preparation of designs for residences of the First Secretary and High Commissioner, Jamaica and completion of final designs for a new residence for the High Commissioner, Jamaica
- completion of upgrade works to the air-conditioning, electrics and plumbing of the Washington DC Chancery Embassy
- structural refurbishment works at the official residence of the PRUN in Geneva
- completion of outfitting works to the Ambassador's Residence PRUN New York and upgrading of the air-conditioning, electrics and plumbing of the Consul's General Residence in New York
- commencement of construction of a Chancery in Brasilia, Brazil
- refurbishment to the Chancery and Residence Ottawa, Canada
- design and construction of a Chancery and Official Residence in New Delhi, India on property allocated to the Government of Trinidad and Tobago

Strategic Priority – Poverty Reduction and Human Capital Development

GOAL	POVERTY REDUCTION
	KNOWLEDGE DRIVEN AND SKILLED POPULATION
MAIN OUTCOMES:	
	• EFFECTIVE AND EFFICIENT SOCIAL SYSTEM • ACCESS TO AFFORDABLE HOUSING • SUSTAINABLE COMMUNITIES • QUALITY PRE PRIMARY TO TERTIARY EDUCATION

379. Poverty reduction and Human Capital Development will continue in fiscal 2014 to be key elements in achieving economic growth and sustainable development.

Early Childhood Education

380. Investment in early childhood care development continues in fiscal year 2014 under the IDB-assisted *Seamless Education System (SES) Programme*. The programme will receive an allocation of \$60 million to complete Phase I and commence Phase II which involves the construction of 24 early childhood centres and the construction of 26 early childhood centres, respectively.

381. Five of the fifty centres will be located in Tobago at Belle Garden, Milford Court-Bon Accord, Adventure Plymouth, Courtland (Black Rock) and Roxborough. In addition, the Early Childhood Care Programme in Tobago will receive \$1.3 million for extension and improvement works to existing ECCE centres.

Primary Education

382. The *Primary Schools Programme*, Trinidad will receive \$270.86 million to improve the quality of the accommodation for students at the primary school level. The funds will be utilised for:

- the purchase of furniture and equipment in existing primary schools
- preventative maintenance works at primary schools across the country
- the completion of the construction of Government primary schools at Fanny Village, Enterprise, Belmont, Monkey Town, Febeau Village and New Grant. Also, for the completion of Rose Hill R.C and Rousillac SDMS
- the continuation of construction of Paramin, Moruga, Point Cumana RC schools and Cap-de-ville, Arima New, Lower Morvant, Chatham and Penal Quinam Government primary schools.
- the commencement of construction of 24 Primary Schools throughout Trinidad including Malabar, Santa Flora, Vance River, Longdenville, St Clements Vedic, Flanigan Town, Woodbrook, and Ortoire RC primary schools.

Secondary Education

383. The *Secondary School Construction Programme* will be allotted \$231.5 million under the IDF to continue investment in human capital.

384. Approximately \$78 million will be utilised to continue construction at Sangre Grande, SWAHA, Shiva Boys', Parvati and Lakshmi Girls' Hindu Schools, Caroni Village SDMS, Holy Name Convent – Point Fortin and Charlieville Boys' and Girls' Secondary Schools. Also, \$2 million will be used to commence the construction of Toco Secondary.

385. The *Improvement/Refurbishment/Extension to Secondary Schools* will continue in fiscal year 2014 with an allocation of \$30 million. In addition, \$3 million will be made available for the procurement of furniture and equipment while \$2 million will be utilised to replace blocks within existing secondary schools.

386. The *Secondary School Construction Programme* and other infrastructure works project will receive \$110 million to aid the completion of improvement works at 16 schools and to begin works at 15 others in fiscal year 2014.

387. Two million dollars will be allocated for the Reviewing of Secondary Schools' Curriculum and the conducting of Stakeholders Consultation for Community Groups and Parents Tertiary Education will receive \$2 million each.

Tertiary Education

388. The *Programme of Development Works* at the University of the West Indies will continue with an allocation of \$204.5 million for the establishment of a South Campus in Debe. Work will continue works to include the construction of the Signature Building for the UWI Faculty of Law, the Moot Court, Central Library, Academic Building, Student Union Building and Hall of Residence. The upgrade and expansion of Canada Hall, the Senior Common Room, and the Seismic Research Centre will continue. Works are also scheduled to commence on the expansion of the School of Dentistry at Mount Hope Medical Sciences Complex and the UWI Open Campus in Chaguanas.

389. The establishment of the University of Trinidad and Tobago (UTT) will continue in fiscal 2014 with an allocation of \$144 million dollars for upgrade and construction works at various campuses including:

- the continuation of construction of a hazardous chemical storage facility and Strength and Materials Lab, a PVT Reservoir Research Petroleum Lab and thermodynamics Lab at the Point Lisas Campus
- continuation of works on the east block, central plaza, west block, cafeteria, main plant building, maintenance workshop and switch gear building at the Signature Building of the Campus at Tamana, with a \$100 million allocation under the IDF
- at the San Fernando Technical Institute - the focus will be on general upgrades to the building entrance, dormitories, the firewater system and central air conditioning for classrooms
- at the John S. Donaldson Technical Institute - work will focus on the upgrade to washrooms, pigeon proofing the entire campus, supply and installation of a backup generator and UPS and the refurbishment of the Electrical and Telecommunication Lab
- at the Eastern Caribbean Institute for Agriculture and Forestry (ECIAF) - the upgrade of buildings, the Milking Parlour of the Farm and existing farm roads. Procurement of laboratory equipment and the construction of 2 ponds

390. An allocation of \$1 million has been allocated for tertiary education in Tobago for the continuation of the upgrades to the Caribbean Union College, and the development of the Tobago Technical School.

391. With an allocation of \$59.8 million, the College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT) will continue its expansion programme. The funding will assist COSTAATT to commence construction of Phase 1 of the main campus at Chaguanas, complete Phase II works at the Nursing and Allied Health Training Facility in El Dorado, upgrade and expand City Campus and North Learning Centre, and expand of the library collection.

392. The National Library and Information System (NALIS) has been allocated \$115 million to continue several projects and programmes started in fiscal 2013. The programme of work for fiscal year 2014 includes:

- development of its human resources through the award of online distance learning scholarships to nationals for BSc and MSc degrees in Library and Information Science
- design and construction of new pre-engineered libraries in Toco, Siparia, Arouca and Moruga
- restoration and refurbishment of the former Trinidad Public Library situated at Knox and Pembroke Streets, Port of Spain to house collections of national significance
- complete construction of the custom-built public library in Chaguanas
- upgrade of Carnegie, La Brea, Cedros, Diego Martin and Pt. Fortin public libraries

393. In fiscal 2014, funding of \$2.4 million has been provided to the Accreditation Council of Trinidad and Tobago for continuation of its programme of activities centered around the following:

- developing a National Qualifications and Credit Framework (NQCF) that will provide the basis for the creation of a seamless education and training system
- developing a Journal on Quality Assurance in Higher Education
- hosting the Annual Quality Assurance Month within the first quarter of fiscal 2014 which includes conferences, fora and other events in collaboration with local and international partners to bring to the fore various higher education and quality assurance issues

394. The Scholarships Division under the Ministry of Public Administration has received an allocation of \$244.6 million for tuition and related expenses for scholarship recipients to pursue tertiary and post graduate education at local and foreign institutions under the various scholarships programmes as follows:

- Training of Librarians at Master's Level
- President's Medal and Non Advanced Level Examinations
- Teachers on Full Pay Study Leave at Local Institutions
- National/Additional Scholarships based on Advanced Level Examinations
- Annual Scholarship and Technical Assistance Programme

- Undergraduate Scholarship Scheme for Students with Disabilities
- Programme of Development Scholarships for Public Servants
- Postgraduate Scholarships

Skills Development

395. A total of \$64 million is budgeted for skills development in fiscal year 2014. The focus will continue to be on expansion and upgrade of existing technology centres, procurement of training equipment, and construction of additional facilities.

396. An amount of \$16.8 million has been allocated to the Metal Industries Company Limited to commence construction of a Skills and Technology Centre in Debe/Penal, upgrade several existing facilities and improve security systems at all its location to enhance the safety and security of trainees and staff. With funding of \$16.1 million, the National Energy Skills Centre will continue expansion works at the Ste. Madeleine, Pt. Lisas, La Brea, Palo Seco and Moruga Technology Centres. The Youth Training and Employment Partnership Programme Company Limited will receive \$17 million to complete construction of training facilities at Waterloo and Chaguanas.

Capacity Building/Institutional Strengthening

397. In recognition of the importance of building and maintaining human and institutional capacity within the public sector, the sum of approximately \$244 million will be made available for the implementation of a wide range of activities among Ministries, Statutory Boards, Departments and the Tobago House of Assembly (THA) in 2014.

398. The sum of \$1.080 million will be provided to the IDB/GORTT-funded *Public Sector Reform Initiation Programme* to complete the implementation of the final list of projects among key Ministries and Departments in the public sector. The activities to be undertaken include:

- reengineering of the Ministry of Health
- institutional strengthening of the Personnel Department and the Service Commissions Department
- procurement of Business Intelligence Tools for and the restructuring of the CSO
- institutional strengthening of the Ministry of Planning and Sustainable Development
- outfitting of a computer Laboratory for the Public Service Academy

399. This US\$6.2 million Programme, which began in 2003, and was originally scheduled to end in September 2009, will end in March 2014. It is expected that an ex-post evaluation will be conducted to assess the developmental impact of this loan intervention against the following intended outcomes:

- the quality of public dialogue on Public Sector Reform has been enhanced
- the factors that affect the efficiency and effectiveness of the Public Sector have been identified and appropriate strategies for addressing have been defined
- the Capacity of the Government of Trinidad and Tobago (GORTT) to successfully conduct the reform process has been substantially enhanced

400. The rollout of a US\$100 million IDB-funded programme, *the Public Financial Management Reform Programme in 2014* will continue with an initial allocation of \$6.8 million. A number of activities will be implemented including: four short term consultancies to help with institutional strengthening and the introduction of long term consultants to help guide the changes in the Budget, Treasury and IT Divisions of the Ministry of Finance and the Project Planning and Reconstruction Division in the Ministry of Planning and Sustainable Development. The introduction of an IFMIS is also scheduled to take place in the last quarter of the fiscal year.

401. The objective of this loan intervention is to support the Government's major reform effort to enhance and modernize public capital expenditure management and to contribute to the Government's overall objectives of enhancing efficiency, effectiveness, transparency and accountability in the use of public resources. The reforms supported by the Program combine policy initiatives and government actions in three areas: (i) policy design and public investment management; (ii) public procurement; and (iii) public financial management and audit.

402. Other critical interventions for the building of capacity within the Public Sector will be addressed in 2014 with a total allocation of \$128 million. Among the key projects will be the continuation of the following:

- training of staff at the Auditor General Department with an allocation of \$4.0 million as they seek to improve their capabilities and competencies to meet the increasing demands of a public that is increasingly demanding greater transparency and accountability and good governance
- consultancies utilizing \$23 million under the aegis of the Chief Personnel Officer to undertake relating to Job Evaluations for the Public Service and the Prison Service, and to conduct a Diagnostic Study for positions falling under the Purview of the Salaries Review Commission
- the Productivity Improvement Programme, which commenced in 2013, which seeks to roll out a new Service Excellence Model for the Public

Service and focuses upon the Diamond Standard Certification Programme, the development of Customer Service Charters and the Re-engineering of Business Processes within the Public service.

- training initiatives across the public service in areas such as Project Cycle Management, Strategic Planning and Change Management, Conflict Management, Quality Customer Service, Total Quality Management and Organisational Development

403. The Labour Sector will also benefit from the advancement of a series of initiatives with an allocation of \$22.9 million. Among these activities will be:

- continuation of the implementation of the Occupational Safety and Health (OSH) programme
- advancement of the labour legislation agenda through the review of the Retrenchment and Severance Benefits Act, Chap.88:13, the Friendly Societies Act and the Prevention and Elimination of the worst forms of Child Labour
- continuation of consultancies on Prevention and Elimination of Child Labour in Trinidad and Tobago, and Determination of the Level of the Minimum Wage and Assessment of the Impact on the Economy
- liquidation of the assets of the Housing Investment and Land Ownership Cooperative (HILOC) amounting to \$2.0 million
- the continuation of the Community-Based Business Incubators
- the establishment of the National Productivity Centre
- the rollout of the Social Dialogue Process in Trinidad and Tobago
- the establishment of a Heroes Park and Museum in Fyzabad and
- the development of a Modernised Labour Market Information System.

404. Human capacity building of the Police Service and the other National Security agencies will also continue in 2014 with a total allocation of \$18.3 million. Personnel of the Air Guard, Coast Guard, Defence Force, Regiment, Fire and Prison Services will continue to undergo training for which an allocation of \$6.5 million has been provided.

405. In addition, the efforts of the Trinidad and Tobago Police Service (TTPS) to fight crime through a variety of indirect interventions will be facilitated with an allocation of \$11.0 million under the Transformation of the TTPS. Included among the many initiatives being employed will be :

- the instilling of public trust and confidence through the use of covert cameras installed on the uniforms of on duty officers for capturing their interaction with the public,
- the conduct of a National Survey on the Anatomy of Fear by UWI in combating the fear of crime
- the staging of various events geared to building relationships with youths under the establishment of Police Youth Clubs
- the continued use of Community Caravans as an opportunity for making and maintaining contact with the public

406. A number of projects designed to build capacity will continue to be implemented in Tobago in fiscal 2014. The sum of \$1.8 million has been allocated for the following:

- establishment of the Energy Secretariat
- Human Resources Development
- Young Professionals Programme
- institutional Strengthening of Divisions of the THA
- establishment of the THA Asset Management Unit

Social Development

407. An allocation of \$109.2 million will be provided for projects and programmes aimed at social development and poverty alleviation.

408. An allocation of \$60 million will be made available to the National Commission for Self Help in fiscal 2014 for continued implementation of the various programmes aimed at improving the standard of living of less fortunate persons in society. The Commission will continue to provide financial assistance to underprivileged citizens through the Minor Repairs and Reconstruction Grant (MRRG), Emergency Repairs and Reconstruction Assistance Grant (ERRAG) and the Low Cost Housing Grant (LCHG). Funding will also be made available for self-help projects including the construction of bridges, drains, activity centres, roads, walls and steps.

409. The Poverty Alleviation Programme has been allocated the sum of \$2 million in fiscal 2014 to undertake the following:

- establishment of seven (7) Telecentres in the areas of La Brea, Siparia, Chaguanas, Sangre Grande, Diego Martin, Couva and Princes Town
- provision of grant funding to Community Based Organisations (CBO's) which would provide micro-finance and support services to low income

persons in various communities under the Community Based Micro Credit System

410. The care and well-being of the nation's elderly is of paramount importance to the Government. Funding in the sum of \$1.0 million will be allocated for the establishment of an Adult Daycare Model and to complete the construction of the Toco Home for Senior Citizen.

411. A provision of \$17.2 million will be made for enhancing facilities that serve the differently-abled citizens of the nation in adapting to society. The planned programme of works for 2014 includes:

- an allocation of \$4 million for reconstruction of the Administration Building at the School for the Blind in Santa Cruz, estimated to cost \$5.2 million
- assistance in the sum of \$4 million for the refurbishment of the existing facility of DRETCHI at Wrightson Road, estimated to cost \$16.3 million
- outfitting of the Development Centre for Persons with Challenges at Carlsen Field with specialty furniture and equipment at a cost of \$9.2million.

412. In an effort to improve the delivery of social services throughout Trinidad and Tobago, the Ministry of the People and Social Development initiated the implementation of 'One Stop Shop'. To advance this initiative, funding in the sum of \$2.6 million will be allocated for the following:

- establishment of four (4) additional Ministry of the People offices in Trinidad
- preparation of designs for the construction of a new Centre at Point Fortin
- establishment of Governance Service Centres
- decentralization of social services

413. An allocation of \$1 million will be provided for the continuation of the HIV/AIDS Coordinating Programme which focuses on the integration of a national response into the development process of the Ministry. This funding will be used for the design and dissemination of information and to conduct a series of 'Caravan Type' lunchtime educational lectures.

414. A key priority of the Government is the protection of the rights of the nation's children especially those affected by crime and those who are at a social disadvantage. The Government, through the Ministry of Gender, Youth and Child Development will continue to provide safe accommodation, educational opportunities and counselling services for those who are affected. To advance these initiatives the sum of \$8.7 million

will be allocated for the preparation of designs for the establishment of new facilities as follows:

- Transition Home aimed at enabling children from Children's Homes to be equipped with life skills to navigate the road to adulthood
- construction of three (3) and refurbishment of one (1) Interdisciplinary Child Development Centres
- construction of (4) Assessment Centres where children of abuse can be seen by social workers, medical professionals, psychologists and other service providers in order to determine an appropriate care plan
- Institute of Healing aimed at offering counseling and other healing therapies to individuals and groups who have experienced violence and trauma
- Respite Centre which will offer relief to caregivers for children with special needs through the provision of counseling, therapy, training and advice

415. The Children's Authority will receive the sum of \$5.0 million to commence the following projects:

- support to Community Residences to implement standards
- customise and Outfit Assessment Centres and One (1) Regional Office - (Chaguanas) and (Ste. Madeleine)
- establish five (5) Reception Centres and Places of Safety
- implement New Foster Care Programme
- establish a Child Protection Library

416. An additional allocation of \$1.5 million will be provided to the Ministry of Gender, Youth and Child Development for the establishment of the following:

- National Strategy for the Promotion and Protection of Child Rights
- National Children's Registry

417. In addition, \$4.4 million will be provided for construction and refurbishment of existing Government-Assisted Children Homes and Hostels for young women as follows:

- refurbishment of St. Dominic's and St. Mary's Homes for Children
- renovation of Salvation Army Hostel -Josephine Shaw House
- establishment of a Model Children's Home

418. In 2014, Government will continue to focus on reducing the incidence of domestic violence and providing support to victims and their children. To this end, the sum of \$2.0 million is budgeted for the preparation of designs for the construction of three (3) Safe Houses to provide safe and secure shelters that offer services specific to the needs of women, men, boys and girls who experience domestic violence.

419. The THA will be provided with an allocation of \$3.750 million for the administration of welfare services programme aimed at the delivery of social services to the vulnerable persons in Tobago. The programme includes, *inter alia*, the following:

- provision of services for the social wellbeing of senior citizens in Tobago under the Golden Apple/Adolescents Partnership Programme
- establishment of Senior Citizen Centres where the elderly can interact with peers
- implementation of a 911 Emergency Alert System for Senior Citizens, physically challenged and victims of domestic violence
- provision of rehabilitation services for stroke victims and drug users through the Tobago Rehabilitation Programme
- provision of training and assistance to micro-enterprise entrepreneurs and the under-employed to enable them to become economically independent, under the project for the Realization of Economic Achievement (REACH)
- upgrading of the Vocation Centre for Persons with Mental Challenges

Community Development

420. A total of \$85 million has been allocated in the 2014 PSIP for the programme for the Construction and Upgrade of Community Facilities throughout Trinidad. The funds allocated will be used to complete community centres that are on-going as well commence construction of new centres. For fiscal 2014, eighteen (18) centres in the areas of Bagatelle, Bamboo Settlement, Beetham Gardens, Ben Lomond, Cantaro, Caratal, El Socorro, Enterprise Community Centre, Frederick Settlement, Gran Couva, Harmony Hall, La Savanne, Las Lomas #2, Mohess Road, Morvant Central, San Fernando North, Surry and Tabaquite will be constructed.

421. Refurbishment of community centres will continue in fiscal 2014 with an allocation of \$15 million. A total of seventeen (17) centres in the areas of Bamboo, Belmont, Chickland Village, Debe, Embacadere, Four Roads, Frederick Settlement, Indian Trails, La Fortune, Plum Mitán, Sampson Street, South Oropouche, St John's Road, St Margaret's, Tabaquite, Todd's Road and Williamsville will undergo major refurbishment.

422. The Community Development Fund (CDF) will receive an allocation of \$15 million for the continued implementation of community-based projects. Among the major initiatives geared towards poverty reduction and assisting with the delivery of services to the poor and vulnerable population include the following:

- Basket of Funding Programme
- Organisational Development Programme
- Community-Clustered Synergistic Interventions Programme
- Community Volunteer and Apprenticeship Programme (CVAP)
- Community Enhancement and Regeneration Programme
- CDF Public Profiling/Implementation of Communications Strategy
- Development and Implementation of CDF Management Information System

423. A total of eight (8) Civic Centres and Regional Complexes in the areas of Esperance, Plaisance, Vistabella, Warrenville, Laventille, Mayaro, Barataria and Toco will be refurbished with an allocation of \$2 million. Refurbishment of Export Centres is also planned for fiscal 2014. The planned programme of works include roof repairs, electrical upgrades, painting, construction of perimeter fencing, refurbishment of guard booths, installation of toilets and construction of storage rooms. Additionally, product design and development workshops for craft artisans will be conducted at the export centres.

Youth Development and Entrepreneurship

424. Youth development and entrepreneurship is an integral component of the Medium Term objective of building human capacity. Therefore, \$21million will be provided in fiscal 2014 to continue programmes for building youth facilities, education and enhancing the next generation.

425. The Ministry of Gender, Youth and Child Development will continue the *Refurbishment of the Youth Development and Apprenticeship Centre* with a budget of \$5 million. These funds are directed to completing the refurbishment work by upgrading the dormitories, farm, assembly hall, dinner hall, installation of generators and fencing of the perimeter.

426. Four Youth Training Facility located in Malick, Los Bajos, Laventille and California require restoration and repair work and has been allocated \$3 million in fiscal 2014 to do as such. These facilities will also be outfitted with air-condition units and provision for access by the differently-abled to the facilities.

427. With an allocation of \$3 million, *Save the youth in Marginalized Communities* (Gatekeepers) will host their Parenting Programme in north and south Trinidad.

428. The *Youth Health Programme* will be given \$3 million to implement four (4) projects in fiscal 2014 as follows:

- Two caravans each in nine districts will be used to disseminate information about healthy lifestyle, engage the community in activities and foster collaboration amongst stakeholders in various communities.
- Enduvans- A project to expose students to pertinent information about HIV/ AIDS prevention, substance abuse prevention, domestic violence and adolescent rights.
- HIV/AIDS Workplace Programme – In response to the approval of the National Workplace Policy on HIV/ AIDS, the Ministry of Gender, Youth and Child Development has established a programme to provide support, sensitization and education for staff
- Adolescent Intervention Programme (AIP) – To provide psychosocial support for post SEA students to ease the transitional stress of transferring school

429. The *Implementation of a National Youth Policy* programme is in progress and will continue with an allocation of \$2 million to implement a host of projects to effect the policy. These projects are:

- Four After School Centres
- Thirty-Six Skills Enhancement and Social Education Centres
- Vacation Camps
- Creation of a Youth Development Fund
- Development of a National Youth Employment Strategy
- Coordinated Programming for Differently Abled Youth
- Establishment of a Registry for Youth in Institutions and Challenging Circumstances
- Establishing National Youth Commission

430. The Ministry has decided to re-establish the National Youth Council and the Council will be allocated \$1 million.

431. The *Leadership, Education and Development* project (LEAD) will facilitate the development and piloting of an integrated thematic curriculum and model for leadership,

and will be given an allocation of \$1million to execute as planned. This curriculum will aid national human capital development.

432. The *National Youth Volunteerism Project* will continue with its drive in fiscal 2014. The project aims to establish a district registry, render assistance to volunteer groups and establish a monitoring mechanism for projects.

Housing and Shelter

433. In fiscal 2014, \$486.1 million was allocated to continue the development of the housing sector. This funding will be provided to address the ever increasing demand for housing, develop infrastructure on housing settlements, improve living conditions for low and middle income families, and provide assistance for emergency home improvements and repairs.

434. The IDB-assisted *Neighbourhood Upgrading Programme* will receive the sum of \$36 million for implementation of the various components of the Programme which seek to improve living and shelter conditions for lower-income groups, regularize the tenure of properties for families living in squatter settlements, relocate squatters where regularization is not feasible and introduce strategies to prevent the occurrence of further squatting. In addition, funding will be provided for home improvements and new housing subsidies for low and middle income families.

435. The Squatter Settlement Regularization component which is managed by the Land Settlement Agency (LSA) will continue in fiscal 2014 with an allocation of \$10 million aimed at the provision of upgraded physical infrastructure on 25 squatter sites, title regularization through the issuance of statutory leases and letters of comfort to beneficiaries of upgraded lots, relocation of squatters and development of communities. In 2014 an allocation of \$20 million will be provided under the Home Improvement and New Housing Subsidies components to facilitate the disbursement of assistance to qualifying homeowners up to a maximum \$20,000 for home repairs and the provision of subsidies to lower and middle income persons to access mortgages for home acquisition/construction.

436. An allocation of \$6 million will be provided under the Sector and Institutional Strengthening and the Programme Design and Administration components of the Programme which seek to ensure institutional capacity of the Ministry is strengthened in the following areas:

- operationalisation of a Programme Management and Information System (PMIS)
- development of a system to monitor and prevent squatting

- establishment of a system to control the expansion of existing squatter settlements
- conduct of sector studies, purchase of equipment, and training of staff.

437. In Fiscal 2014, the LSA will receive an allocation of \$26 million to undertake the following projects:

- an allocation of \$20 million was provided to implement the Residential Lots Programme, commonly referred to as Land for the Landless, whereby individuals who satisfy specific criteria would be offered serviced lots at subsidized rates for the purpose of constructing homes at their own cost. Those lots would be provided with road access, water, electricity, drainage and provision of sewage disposal at the following eleven (11) locations:- Orange Field II, Glenroy II, Balmain, Cocoyea (Allamby Street), Factory Road I, Arena II, Waterloo I, Ponderosa (Golconda) Beaucarro, Felicity II and La Phillipine (Gran Couva).
- an allocation of \$5 million for the Resettlement of Squatters Project to provide serviced lots, foundation slabs, habitable structures and finished homes to low income individuals and families; and
- an allocation of \$1 million to complete surveys of squatter sites.

438. The Housing Development Corporation will receive an overall allocation of \$390 million for the implementation of new programmes and projects. In fiscal 2014, the *Accelerated Housing Programme* will be provided with a budget of \$350 million under the Infrastructure Development Fund (IDF) to facilitate the construction of 8,800 new homes on Greenfield sites and Infill Development for middle and low income families; and to close out projects in East, Central and South Trinidad.

439. Other key initiatives of the HDC, for which the sum of \$14 million is budgeted, include:

- refurbishment and remediation of infrastructural defects on sixty (60) buildings which comprise the building estates of the Housing Development Corporation in Port of Spain, Morvant, Maloney and San Fernando
- refurbishment of basketball courts within residential communities of Trinidad and Tobago
- assistance to low income families (monthly income less than 5,000) to improve their quality of life through improved living conditions

440. A total of \$26 million is provided to facilitate the disbursement of Housing Grants to applicants for home repairs/improvements, and for emergency financial assistance to needy persons for homes affected by natural disaster, fires and accidents.

441. The SILWC will receive an allocation of \$5.7 million in fiscal 2014. This will facilitate upgrading the infrastructure at the following SILWC Housing Development at Orangefield, Cedar Hill, La Gloria and Bien Venue. On completion, the four (4) settlements will be handed over to the respective Regional Corporations for future maintenance of the settlements' infrastructure.

442. The THA will receive \$28.4 million to continue consultancies and development works on housing sites at Castara Housing Development, Charlottesville Village Expansion, Courland, Belle Garden, Adelphi Estate, Speyside, Mt. Irvine and Shirvan Road, as well as, areas survey and developmental works for a green community under the Special Land Development Programme at Windward, Tobago. The allocation will allow for the provision of Surveys/Deeds, infrastructural works and installation of utilities at Adelphi Estate; Courtland Estate Land Development; Belle Garden Phase II; Adventure Phase II; and the Shirvan Road Land Development. The allocation will also allow for design and construction of Rest Stop/Mini Plaza under Roxborough Town Expansion Phase II and Adventure Phase II. Provision is also made for reimbursing the HDC for the construction of housing units at the Adventure Phase II Housing Estates; as well as for disbursement of home improvement grants and subsidies to beneficiaries.

Facilitative Priority Initiatives – Good Governance

GOAL AN INTEGRATED ENABLING ENVIRONMENT

Administration

443. For 2014, an overall allocation totalling \$22.8 million is proposed for the Programme Improvement /Refurbishment to Court Facilities.

444. Under the rehabilitation of the Hall of Justice, Trinidad, the amount of \$2 million is proposed to be utilised as follows:

- supply and installation of new outrigger panels to the Hall of Justice
- contract for supply and installation of a fully loaded standby generator
- General upgrade works to the interior of the Hall of Justice

445. Funding in the amount of \$2 million is proposed to facilitate the purchase of buildings to accommodate the Centralised Coroners' Court and a Centralised Administrative Office. The necessary approvals for the building are required for completion of the transaction

446. Upgrade works of several courts throughout Trinidad and Tobago under the Refurbishment of Magistrates' courts project will be provided with \$5 million to facilitate Phase II improvement and expansion works. The restoration of the San Fernando Supreme Court Building will be provided with an amount of \$0.5 million to repair water infiltration in the basement.

447. Under the Rehabilitation of the Hall of Justice, Tobago project, \$0.8 million is proposed for the following:

- installation of perimeter fencing and lighting
- construction of security module to court entrance
- upgrade of Registry

448. An allocation in the amount of \$1 million will be utilised for Implementation of Comprehensive Security Systems in the Judiciary in 2014. This will facilitate training for all Court Security Officers and Procurement and upgrade of security equipment

449. Works have been identified to be undertaken in two (2) phases for the Expansion of Rio Claro Magistrates' Court. The amount of \$5 million will be utilised in 2014 for refurbishment works and emergency upgrades to be undertaken, and to accommodate additional courtrooms and ancillary services for improved court operations.

450. The Judiciary will continue the customisation and outfitting of offices at 102 St Vincent Street, 112-114 Duke Street, King's Court 110-112 Frederick Street POS, through the project Provision Accommodation for Court Administration offices with an allocation of \$2 million.

451. The construction, refurbishment, renovation and extension of Government buildings and offices to provide better accommodation for public servants and clients accessing Government services, will continue in fiscal year 2014 with an allocation of \$339.9 million. The works, designed to create a more OSH compliant working environment, will include:

- continued refurbishment and re-tooling of Constituency Offices of Members of the House of Representatives along with additional sub offices and security access devices
- major refurbishment works to the Siparia and Point Fortin District Revenue Offices and minor upgrade works to the Chaguanas District Revenue Office
- upgrade of facilities at the Trinidad and Tobago Hospitality and Tourism Institute (TTHTI) including refurbishment of the bakery/cafeteria and internal plumbing works
- refurbishment of the old 20,000 gallon waste water treatment plant and installation of a new 35,000 gallon waste water treatment plant at the Cipriani College of Labour and Cooperative Studies
- continuation of the upgrading of washrooms at the Eric Williams Finance Building including repairs to potable water pipes and replacement of Air Handlers
- refurbishment to the Ministry of Works and Infrastructure offices including the Stockpile in Barataria, D'Abadie Warehouse and Regional Office, Laventille
- commencement of resheeting of roof to the Tunapuna Administrative Complex as well as other electrical and plumbing works

452. The construction of new buildings by the Government will continue in Fiscal 2014 and will include:

- commencement of site preparation for the construction of an office complex to accommodate the Equal Opportunity and Environmental Commissions, Equal Opportunity Tribunal, Environmental Commission and Tax Appeal Board in central Trinidad
- commencement of superstructure works for the construction of a new South Office for the Ministry of the Attorney General
- completion of preliminary designs and final designs for the construction of a state-of-the-art facility for Forensic Laboratory and Pathology Services in Carlsen Field, Chaguanas
- commencement of the construction of a building for the Meteorological Services Division in Tobago
- completion of final designs and commencement of Construction of Administrative Complex for the Ministry of Tertiary Education,, National Training Agency, YTEPP and ACTT Head Offices in central Trinidad
- commencement of final designs for a building to accommodate the Arima/Piarco Registration Office
- construction of a Children's Hospital and Multi-Training Facility in Preysal, Couva

453. The GORTT will continue to support the development of small and micro businesses and entrepreneurship with an overall sum of \$3.5 million in Fiscal 2014 to finance renovation works at New City Mall (formerly Tent City) and East Side Plaza in Port of Spain. The planned works targeted for East Side Plaza include roof repairs and booth upgrades. New City Mall will complete Stage I of upgrade works on the eastern side with steel and concrete expansion works leading towards the commencement of Stage II.

454. Under the Restoration of Historical Buildings Programmes, the sum of \$91.9 million will be allocated for the continuation of restorative and rehabilitative works for the preservation of these irreplaceable and ancient monuments. The planned programme of works includes the following:

- completion of restoration work to Stollymeyer's Caste to facilitate its transformation into an official protocol house
- restoration of the main building of the President's Official Residence at St. Ann's
- continuation of restorative works to the Red House for Parliamentary accommodation
- commencement of renovation of the Mille Fleur Building
- rehabilitation of the Count de Lopinot Estate House

455. Resources totaling \$32.7 million will be disbursed to the THA in fiscal 2014 for the construction and refurbishment of public buildings throughout Tobago. The funds are to be utilised on a number of projects, including:

- construction of Education Head Office Building with substructure and superstructure works
- outfitting of the Scarborough Post Office/Financial Complex
- clearing of site and infrastructural works for the construction of Settlements Head Office Building
- upgrading of Assembly Legislature Chambers with glass doors, ceiling renovation, sound proofing and AC system
- completion of construction of the new Roxborough Plaza
- development of site and designs for the Assembly Administrative Complex
- repairs to the Old Scarborough Market to facilitate vendors and consumers
- commencement of construction of Public Conveniences
- completion of construction of Mini Mall at Charlotteville
- preparation of site, foundation works and erection of a steel frame for the Construction of Tobago Emergency Operation Centre

Law Reform

456. The sum of \$3 million will be provided for the Programme, Revision and Printing of the Laws of Trinidad and Tobago in fiscal 2014. This allocation will seek to produce a revised edition of all Acts and Subsidiary Legislation of the laws of Trinidad and Tobago, and to update the database as well as, allow for the annual publications in both textual and electronic formats.

457. Drafting and Amendments to Law regarding the THA Act will continue with an allocation of \$0.5 million

Regional Development Planning

458. In 2014, an initial sum of \$8.5 million will be provided as seed capital to continue the implementation of various projects as outlined in the Municipal Investment Plans (MIPs) of five (5) of the Regional Municipalities and in Tobago. This initiative is important against the backdrop of the Government's intention to debate the Planning and Development Land Bill (PADL) in the Parliament in 2013 and to subsequently implement among the Regional Corporations the new planning regulation on a phased

basis over the next two years. The Municipal Development Plans (MDPs) and the MIPs will provide the context for the regional planning initiatives of the Corporations.

459. Seed funding will continue to be provided in the 2014 PSIP to the following Local Government Authorities for implementation of their projects under their respective MIPs:

- Chaguanas Borough Corporation – for the commencement of the widening and beautification of the Ramsaran Street Boulevard to make it more attractive for business expansion
- Princes Town Regional Corporation – continuation of development of several sites including the Moruga Beach Facility, the L’Anse Miton Spring Bridge, the Devil’s Wood Yard and the Ste. Madeleine Recreation Facility
- San Fernando City Corporation – continuation of the re-development of the Waterfront including upgrade of the fish market and restoration of the Old Railway Building
- Sangre Grande Regional Corporation – continuation of the Town Centre re-development with emphasis on the completion of the PTSC Garage
- Mayaro/Rio Claro Regional Corporation – commencement of the upgrade of the Rio Claro Town Centre, with emphasis on the street-scape, vendors mall and construction of public washrooms

460. With regard to the programmes and projects of the other nine (9) municipalities, the Ministry of Local Government will continue to work with the Corporations to conceptualise and develop their programmes and projects for implementation utilising the seed funding provided under future PSIPs.

461. The sum of \$0.5 million will also be provided for the continued development of the Tobago Spatial Development Strategy, an initiative which commenced in 2013 by the THA.

Environment

462. Government continues to recognise the pivotal role played by the environment in ensuring sustainable human development. Towards ensuring that environmental protection is advanced in 2014, the sum of \$23 million has been allocated to the major stakeholders of the environment including the Ministry of the Environment and Water Resources (MEWR) and its agencies; the Environmental Management Authority (EMA), the Solid Waste Management Co. Ltd (SWMCOL), and the THA.

463. The MEWR will be provided in 2014 with a total of \$18.5 million to continue to implement its programme of environmental management. Of this amount the Forestry

Division will receive an allocation of \$14.0 million to continue developing and restoring the stock of forest resources in Trinidad and will address the following activities:

- regeneration of forests in all five conservancies of North-East, North-Central, South-East, South-Central and South-West Trinidad, utilising an allocation of \$1.8 million
- continuation of the development of forestry access roads, utilising an allocation of \$3.0 million
- improvement of management practices in the area of Watersheds, Wetlands, National Parks, Wild Life, utilising an allocation of \$1.8 million and
- development of Park facilities at Palmiste, Caroni and Caura

464. The Environmental Policy and Planning Division of the Ministry of the Environment and Water Resources will continue to lead the programme of developing and rolling-out environmental policies with an allocation of \$3.0 million in 2014.

465. It will steer the implementation of a new initiative, the Environment Programme, over the period 2014-2019, utilising grant-funding from the European Union (EU) totaling €8.000 million. This programme will support Government's pursuit of a low-carbon development path through the implementation of the National Environment Policy, the Forest and Protected Areas Policy and the National Climate Change Policy. In doing so, the Programme will promote sustainable management of environmental resources in the extractive, transportation and forestry sectors. It will have the following as its performance targets:

- establishment of 9,180 hectares of protected forest areas for carbon sequestration and climate resilience
- an increase of community environmental awareness of the extractive sector by 10 per cent
- the rehabilitation of 24 per cent of abandoned stated owned mined areas for carbon sequestration and climate resilience
- the reduction of CO₂ emissions in the public transportation sector by 12,000 metric tonnes

466. In 2014 an allocation of \$4.0 million will be provided to commence the implementation of this programme. A Project Coordination Unit (PCU) will be established within the Ministry of the Environment and Water Resources (MEWR) to implement the following projects by this Ministry and the Ministry of Energy and Energy Affairs (MEEA) respectively:

- Climate Change Vulnerability Adaptation and Mitigation

- Extractive Industries Transparency Initiative

467. The Solid Waste Management Company (SWMCOL), under the authority of the Ministry of Local Government, also continues to be an important factor in the environmental arena. The Company continues to reorganise and restructure to position itself to make a more decisive contribution to the advancement of the environmental cause in Trinidad and Tobago. In this regard, an initial funding of \$1.2 million is being provided for the development of a Strategic Plan and for the purchase of a weigh-bridge for the Beetham Landfill site. Emanating from its strategic planning exercise, it is anticipated that the Company will also develop its Human Resource and Information Technology Plans, with an accompanying comprehensive capital development programme.

468. The THA will utilise an allocation of \$1.550 million in 2014, to continue its efforts at advancing its environmental thrust in keeping with the brand image of Tobago as “Clean, Green and Serene”. Among its many and varied initiatives will be the following:

- Forest Fire Protection
- Urban Forestry Programme
- Forest Plantation Inventory
- Veteran Trees Husbandry
- Watershed Management Pilot Project
- Ecological and Reef Monitoring
- Oil Spill Contingency Management
- Wetlands Assessment and Evaluation
- Wildlife Research and Education

Chart 1
Public Sector Investment Programme 2014 by Strategic Priority
 (TT\$ Millions)

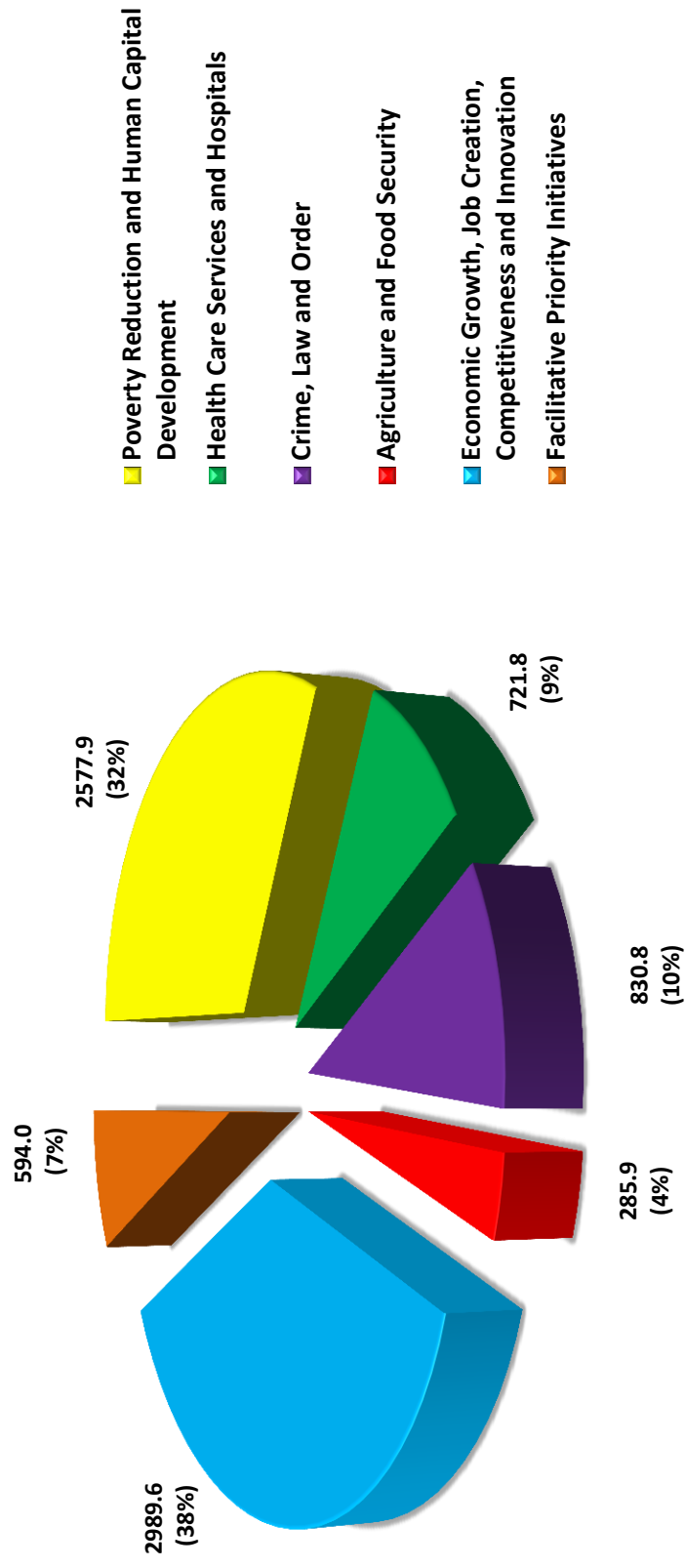


Chart 2
Public Sector Investment Programme - Sources of Financing (TT\$ Millions)

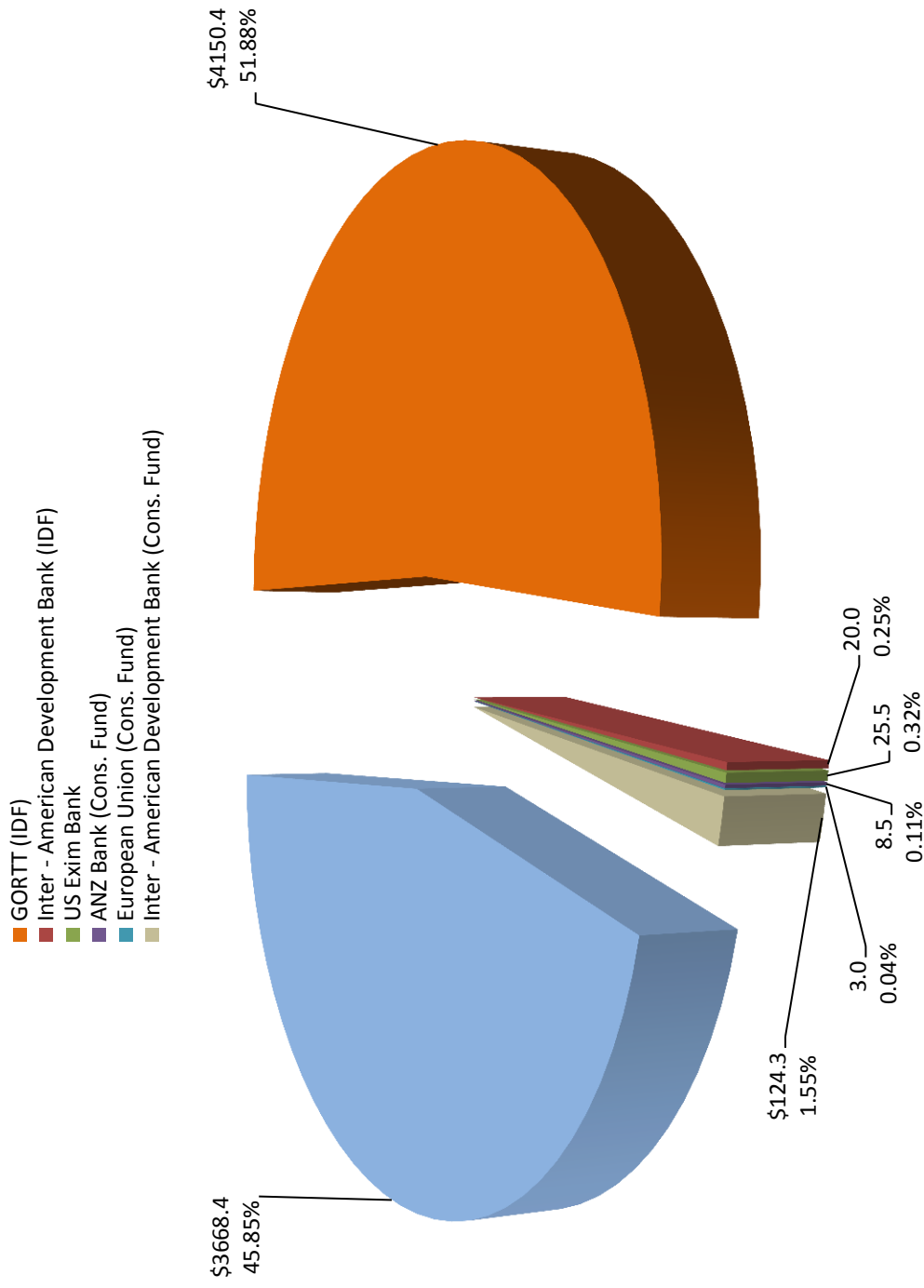
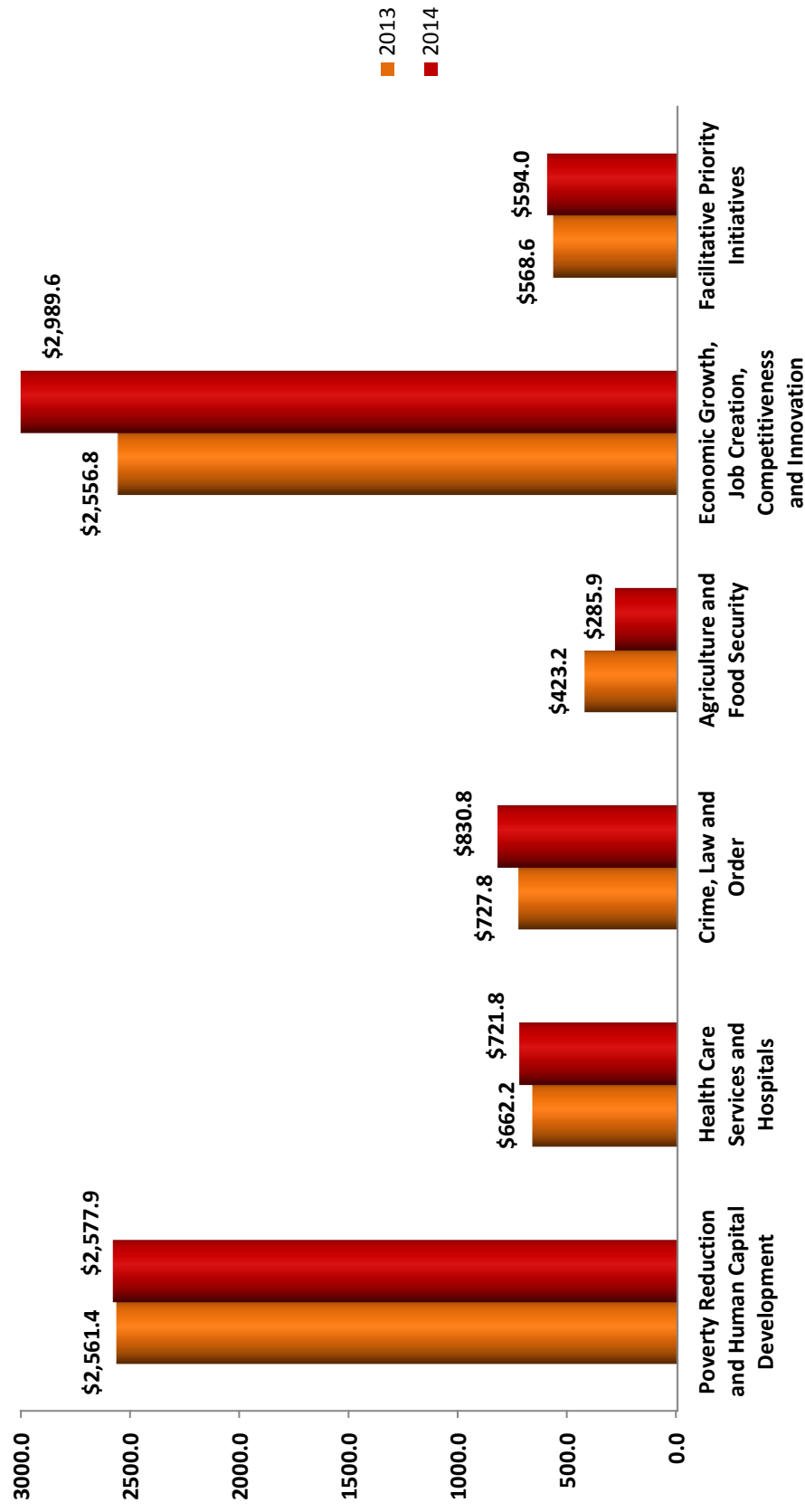


Chart 3
Comparison of Allocations by Strategic Priorities 2013-2014
(TT\$ Millions)



APPENDIX 1
PUBLIC SECTOR INVESTMENT PROGRAMME 2013
EXPENDITURE BY STRATEGIC PRIORITY
(TTS Million)

STRATEGIC PRIORITY AND SECTOR	Total Revised Expenditure	Budgeted Expenditure Consolidated Fund	Revised Expenditure Consolidated Fund	Budgeted Expenditure IDF	Revised Expenditure IDF
Crime and Law and Order	<u>681.1</u>	<u>377.6</u>	<u>550.6</u>	<u>350.2</u>	<u>130.5</u>
Law Enforcement	259.7	56.4	131.3	256.0	128.4
Public Safety and Citizen Security	421.4	321.2	419.2	94.2	0.6
Agriculture and Food Security	<u>477.5</u>	<u>111.2</u>	<u>131.4</u>	<u>312.0</u>	<u>346.1</u>
Agriculture	477.5	111.2	131.4	312.0	346.1
Health Care Services and Hospitals	<u>656.1</u>	<u>328.2</u>	<u>387.1</u>	<u>334.0</u>	<u>269.0</u>
Health/HIV AIDS	395.7	274.1	285.7	175.0	110.0
Sport and Recreation	260.4	54.1	101.4	159.0	159.0
Economic Growth, Job Creation, Competitiveness and Innovation	<u>2,702.9</u>	<u>1,110.4</u>	<u>1,025.5</u>	<u>1,446.4</u>	<u>1,677.4</u>
Communication	121.6	9.8	121.6	0.0	0.0
Drainage	161.2	100.5	77.2	102.0	84.0
Economic Restructuring and Transformation	96.0	123.3	91.0	20.0	5.0
Electricity	66.9	66.9	66.9	0.0	0.0
Energy/Renewable Energy Alternatives	418.0	9.0	5.0	418.0	413.0
Foreign Policy and Trade Relation	4.1	23.5	4.1	0.0	0.0
Industrial Development	1.0	2.0	1.0	0.0	0.0
Information Technology and Infrastructure	155.9	185.5	155.9	0.0	0.0
Manufacturing	89.6	28.5	34.1	86.0	55.5
Roads and Bridges	1040.4	253.4	247.4	632.6	793.0
Science, Research and Development	26.8	37.9	26.8	0.0	0.0
Sewerage	4.7	12.2	3.2	40.1	1.5
The Arts and Multiculturalism	227.0	17.0	18.0	9.0	209.0
Tourism	60.3	60.6	60.3	0.0	0.0
Transportation	96.4	138.4	93.4	31.0	3.0
Water Security	128.0	42.0	14.8	107.7	113.2
Poverty Reduction and Human Capital Development	<u>3,287.9</u>	<u>1,082.4</u>	<u>1,149.1</u>	<u>1,477.8</u>	<u>2,138.8</u>
Capacity Building/Institutional Strengthening	98.9	141.5	98.9	0.0	0.0
Community Development	640.5	64.3	53.1	277.4	587.4
Early Childhood Education	11.1	4.3	4.3	5.5	6.8
Housing and Shelter	1,170.4	144.8	161.9	574.0	1,008.5
Primary Education	366.4	61.5	77.1	332.0	289.3
Secondary Education	175.4	7.0	8.8	210.9	166.6
Skills Development	85.1	84.3	85.1	0.0	0.0
Social Development	55.3	79.3	55.3	0.0	0.0
Special Education	24.1	18.4	18.9	3.0	5.2
Tertiary Education	652.1	465.6	577.1	75.0	75.0
Youth Development and Entrepreneurship	8.7	11.4	8.7	0.0	0.0
Facilitative Priority Initiatives	<u>462.7</u>	<u>337.2</u>	<u>339.2</u>	<u>227.6</u>	<u>123.5</u>
Administration	428.3	280.5	304.7	227.6	123.5
Environment	20.6	40.6	20.6	0.0	0.0
Law Reform	1.5	3.5	1.5	0.0	0.0
Regional Development Planning	12.4	12.7	12.4	0.0	0.0
GRAND TOTAL	8,268.2	3,347.0	3,582.9	4,148.0	4,685.3

PUBLIC SECTOR INVESTMENT PROGRAMME 2014

TRANCHE I

Conversion rates of US\$1 = TT\$6.30 and Euro 1 = TT\$9.10 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	LOAN/GRANT DRAWDOWNS 2014 TT\$ Mn.	DETAILS OF ACTIVITY 2014
Crime and Law and Order <u>Communication</u> Acquisition of Digital Communication Systems	198.272	2013	US-Exim Bank Loan US\$27.086mn; GORTT US\$4.647mn	30.000 30.000	4.500 4.500	25.500 25.500	The upgrade of Communications Equipment for the Trinidad and Tobago Police Service
Public Safety and Citizen Security Acquisition of Helicopters	589.400	2010	.	260.205 198.705	234.205 198.705	26.000 0.000	Maintenance and Training for aquisition of 4 Helicopters, provision of Logistic Support for the Helicopters and acquisition of additional Helicopters.
Acquisition of Patrol Vessels	2600.000	2008	BNP PARIBAS - GPB 160.8 Mn, US \$28.4 Mn, ANZ Bank- AU 75.3 Mn, GORTT- \$143.9 Mn	36.500	28.000	8.500	Maintenance and training for the acquisition of 6 Fast Patrol Crafts, provision of Logistic Support and acquisition of additional Fast Patrol Crafts
Citizen Security Programme	126.000	2005	IDB - US\$ 24.5Mn; GORTT - US \$10.5Mn; PPF - US\$0.75Mn	25.000	7.500	17.500	Institutional strengthening of the Ministry of National Security and co-ordination and implementation of community-based proactive and restorative strategies including public education and media engagement.
Economic Growth, Job Creation, Competitiveness and Innovation <u>Information Technology and Infrastructure</u> E-Government and Knowledge Brokering Programme	198.272	2014	IDB Loan US\$28.0mn; GORTT US\$7.0mn	40.000 40.000	8.000 8.000	32.000 32.000	Development and implementation of e-government solutions through the transfer of knowledge (knowledge brokering).
Facilitative Priority Initiatives <u>Environment</u> EU-Funded Environment Programme for Trinidad and Tobago	68.000	2014	European Union - €8.0 million	2.000 2.000	0.000 0.000	2.000 2.000	Implementation of Climate Change Vulnerability Adaptation and Mitigation project by the Ministry of Environment and Water Resources and the Extractive Industries Transparency Initiatives by the Ministry of Energy and Energy Affairs

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	LOAN/GRANT DRAWDOWNS 2014 TT\$ Mn.	DETAILS OF ACTIVITY 2014
Poverty Reduction and Human Capital Development							
<u>Capacity Building/Institutional Strengthening</u>				2.080	0.108	1.972	
Public Sector Reform Initiation Programme	39.060	2003	IDB - US\$5.0 Mn GORTT - US\$1.2 Mn	1.080	0.108	0.972	Completion of outstanding deliverables by the close of the Loan Programme scheduled for March 2014. Among the Ministries and Departments which will be targeted are the Ministry of Planning and Sustainable Development, the Ministry of Public Administration and the Personnel Department.
Institutional Strengthening of the Ministry of Planning and Development - Technical Co-operation Facility	5.000	1996	EU Grant - Euro 0.544 Mn	1.000	0.000	1.000	Provision of technical assistance for short and medium term studies, conferences, seminars and staff training to support the formulation and implementation of EDF funded projects and support for the promotion of governance and effective government.
<u>Housing and Shelter</u>				36.000	7.200	28.800	
Neighbourhood Upgrading Programme (NUP)	315.000	2011	IDB Loan - US \$40.0 Mn GORTT - US\$10.0 Mn	36.000	7.200	28.800	To improve the living and housing conditions for low income groups through the squatter settlements regularization programme; home improvement and new housing subsidies; sector and institutional strengthening; and design and programme administration.
<u>Primary Education</u>				60.000	15.000	45.000	
Seamless Education System Programme	393.120	2009	IDB Loan - \$45.0 GORTT - \$15.0	60.000	15.000	45.000	Continuation of construction of 20 ECCE centres and commencement of construction of 4 Centres; and continuation of consulting services relating to several technical studies, including revision of the primary school curriculum and assessment guide, longitudinal tracer study on child development and school supervision and school-based management.
<u>Social Development</u>				0.693	0.693	0.000	
Support for the Enhancement of the Education Strategy	0.000	0	GOTT	0.693	0.693	0.000	Support for the Enhancement of the Education Strategy
Total Tranche I				430.978	269.706	161.272	

PUBLIC SECTOR INVESTMENT PROGRAMME - 2014

TRANCHE II

Conversion rates of US\$1 = TT\$6.30 and Euro 1 = TT\$9.10 were used.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2014 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2014 TT\$ MIN.	DETAILS OF ACTIVITY 2014
Agriculture and Food Security							
<u>Agriculture</u> Fisheries Development Programme, Tobago	4.700	Annual	General Revenue	11.700 3.700	11.700 3.700	0.000 0.000	Upgrading of beach and landing facilities in Tobago; improvement to reefs at Buccoo and Speyside; and construction of fishing centres at Pigeon Point and Delaford.
Upgrade of Fishing Facilities, Trinidad	10.700	Annual	General Revenue	5.000	5.000	0.000	Upgrade of infrastructure at the Orange Valley; Development of Fish processing Industry; Rehabilitation/Extension of Southern Wholesale Market.
Water Management and Flood Control Programme	15.000	Annual	General Revenue	3.000	3.000	0.000	Improvement to water management infrastructure through establishment of communal irrigation systems; construction/ rehabilitation of farm ponds; and desilting of channels.
Economic Growth, Job Creation, Competitiveness and Innovation							
<u>Administration</u> Public Sector Reform Programme	31.324	1997	General Revenue	1.000 1.000	1.000 1.000	0.000 0.000	Establishment of Case Management Software for the Legal Aid and Advisory Authority, Ministry of Justice
<u>Communication</u> Postal Sector Reform Project	37.900	1998	General Revenues	6.000 6.000	6.000 6.000	0.000 0.000	Conduct of Equipment and System Upgrades in the areas of the Transport Fleet, Retail Network, Communication and Information Technology.
<u>Economic Restructuring and Transformation</u> Household and Population Census	3.000	1999	General Revenue	6.000 3.000	6.000 3.000	0.000 0.000	Physical Transitioning of CSO to New Facilities; Development and revision of core economic indices
Investment Sector Reform Programme	3.000	Annual	General Revenues	3.000	3.000	0.000	Modernization and computerization of the Companies Registry; and Land Tenure Rationalisation; Land Registry.
<u>Roads and Bridges</u> National Highway Programme	1935.000	1996	General Revenue	28.000 28.000	28.000 28.000	0.000 0.000	Continuation of roads and bridges rehabilitation; completion of feasibility studies and designs for new trunk roads.
<u>Transportation</u> Construction of Jetties, Tobago	8.200	1994	General Revenue	82.500 6.000	82.500 6.000	0.000 0.000	Continuation of refurbishment of landing jetties at Studley Park, Charlotteville, and Scarborough Port Extension; and initiation of works at Cove and Plymouth.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2014 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2014 TT\$ MIN.	DETAILS OF ACTIVITY 2014
Development of Marine Industry Infrastructure	218.000	1999	General Revenue	76.500	76.500	0.000	Reconstruction of Warrior Spirit Jetty, Refurbishment of Fast Ferries Guide, Paving Terminal Yard, purchase of Vehicle Scanners and a Baggage Scanner, installation of ship to shore crane rails, paving of container yard, Establishment of a Vessel Traffic Management System in the Gulf of Paria, Equipment for the Maritime Services Division, Maritime Monitoring System
Facilitative Priority Initiatives <u>Administration</u> Establishment of a Family Court	235.000	2003	General Revenue	7.000 2.000	7.000 2.000	0.000 0.000	Finalization of implementation of the Family Court Pilot Project in POS that involve mainly administrative expenses and customization of the building into court offices and hearing rooms.
Implementation of a New Payroll System for the Public Service	26.000	2001	General Revenue	5.000	5.000	0.000	Upgrade of hardware and software for the payroll system.
Regional Development Planning Urban Redevelopment Programme	173.000	1996	General Revenue	8.000 8.000	8.000 8.000	0.000 0.000	Continuation of implementation of Municipal Investment Plans in San Fernando, Sangre Grande, Mayaro/Rio Claro, Princes Town and Chaguanas
Poverty Reduction and Human Capital Development <u>Community Development</u> Community Development Fund Programme	15.000	Annual	General Revenues	15.000 15.000	15.000 15.000	0.000 0.000	Provision of funding for the Secretariat Administration; Basket of Funding Programme, Organisational Development Programme, Clustered Synergistic Intervention Programme, Development and Implementation of CDF Management Information System, Community Enhancement and Regeneration Programme, Community Volunteer and Apprenticeship Programme, CDF Public Profiling/ Implementation of Communications Strategy, Strengthening Poverty Alleviation Capacity in Government Ministries and Institutional Strengthening of the CDF.
<u>Housing and Shelter</u> Community Facilities on Housing Estates	5.000	Annual	General Revenue	71.700 14.000	71.700 14.000	0.000 0.000	Retrofitting of defects on sixty (60) buildings on HDC Estates; Refurbishment of basketball courts within residential communities in Trinidad and Tobago; development of new parks and revitalization of dilapidated parks.
HDC Settlement Programme	200.000	1987	General Revenues	26.000	26.000	0.000	Continuation of the housing grants programme for low income earners and the emergency shelter relief fund.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2014 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2014 TT\$ MIN.	DETAILS OF ACTIVITY 2014
Land Settlement Agency Squatter Programmes	192.700	Annual	General Revenue	26.000	26.000	0.000	Continuation of survey of Squatter Sites;resettlement of Squatters; and the Residential Lots Programme (Land for the Landless).
Sugar Industry Labour Welfare Committee, Housing Development Programme	12.265	Annual	General Revenues	5.700	5.700	0.000	Continuation of infrastructure works including roads, drainage, water, sewerage and electricity at SILWC Housing Development at Orangefield (Old Settlement), Cedar Hill, La Gloria and Bien Venue Housing Settlements; and at Orange Field(New)Housing Development (Extension 1)
<u>Tertiary Education</u> Scholarship and Advanced Training Programme	244.588	Annual	General Revenue	244.588 244.588	244.588 244.588	0.000 0.000	Continuation of: (1) national scholarship awards programme based on Advanced Level Examination results (2) Annual Scholarship and Technical Assistance Programme (3) Graduate Scholarships (4) Librarian Scholarships (5) Scholarships for students with disabilities.
Total Tranche II				481.488	481.488	0.000	

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2014

Conversion rates of US\$1 = TT\$6.30 and Euro 1 = TT\$9.10 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	DETAILS OF ACTIVITY 2014
Agriculture and Food Security				78.180	78.180	
Agriculture						
Agricultural Land Development, Trinidad	7.502	Annual	General Revenue	7.502	7.502	Establishment of agricultural settlements; continuation of survey and subdivision of state lands, establishment of a national agricultural land information system and inventory of state lands; and development of sustainable management of agricultural water-on-farm irrigation.
Agriculture Fisheries and Forestry Development Programme, Tobago	23.600	Annual	General Revenue	24.900	24.900	Establishment of Tobago Heritage Land "Trust"; construction of agricultural access roads; continuation of the Cocoa Rehabilitation Project; establishment of a microbiology laboratory at Hope; development of the Banana Industry; Establishment of root and tuber crop planting material repository - Lure Estate; construction of well extension to existing irrigation system; Establishment of an agricultural land information system; and continuation of sub-division of estates.
Fisheries Development Programme, Trinidad	3.250	Annual	General Revenue	2.000	2.000	Continuation of the Trinidad and Tobago Marine Fisheries Research Project; Community-based Aquaculture programmes; and research on the inshore/coastal fisheries.
Improvements to Markets and Abattoirs, Trinidad	4.200	Annual	General Revenue	4.200	4.200	Upgrade of markets and abattoirs by Local Government Authorities.
Research and Development Programme	17.650	Annual	General Revenue	27.478	27.478	Establishment of small scale packing houses in agricultural clusters; Conservation and preservation of Buffalypso; Continuation of programme of livestock improvement and research at Sugarcane Feeds Centre; enhancement of artificial breeding service capabilities; management and control of infectious diseases; establishment of the Mandatory Citrus Quality Programme for revitalization of the citrus industry; integration of pest management strategies and expansion of the Sanitary, Phytosanitary and Food Safety Capabilities of Trinidad & Tobago and strategies for the management of Avian Influenza; and refurbishment of irrigation facilities at La Reunion.
Land Administration Programme	10.000	1999	General Revenue	4.500	4.500	Continuation of preservation and restoration of cadastral land records and development of electronic protection devices for map products of the Lands and Surveys Division.
Cocoa Rehabilitation Programme (Phase I)	2.500	2003	General Revenue	1.000	1.000	Development of cocoa seed garden, rehabilitation of 55 acres of cocoa fields at Mora Valley and repairs to access roads and bridges at the La Reunion Estate.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	DETAILS OF ACTIVITY 2014
Construction of Markets and Abattoirs	4.400	Annual	General Revenue	4.600	4.600	Continuation of construction of markets and abattoirs by Local Government Authorities at Chaguanas, San Juan/ Laventille, Tunapuna/ Piarco, Couva/ Tabaquite/ Talparo and Rio Claro/ Mayaro.
Agricultural Youth Apprenticeship Programme	8.674	2003	General Revenue	2.000	2.000	Training of 17-25 year-old trainees in agri-business development and continuation of the Young Professionals in Agricultural Development and Mentoring Programme.
Crime and Law and Order						
<u>Law Enforcement</u>				94.200	94.200	
Establishment of Municipal Police Units	3.200	Annual	General Revenue	3.200	3.200	Equipping of the Municipal Police Service of the Local Government Authorities.
Improvements to Police Stations	79.000	Annual	General Revenue	79.000	79.000	Improvement Works to Police Stations and Police Administration Buildings; acquisition of vehicles, furniture and equipment.
Improvement in Law Enforcement	12.000	2013	General Revenue	12.000	12.000	Establishment of Electronic Monitoring Programme; and Offender Management Programme.
<u>Public Safety and Citizen Security</u>				172.054	172.054	
Improvement to Fire Stations	64.000	Annual	General Revenues	10.000	10.000	Improvements to Fire Service Buildings and Redevelopment of the Water Distribution System.
Improvement to Prison Facilities	13.000	Annual	General Revenues	18.000	18.000	Continuation of Improvement Works at Prison Buildings; Refurbishment of Youth Training Centre; and Development of an Emergency Response Unit at Golden Grove.
Improvement to Defence Force Facilities	7.000	Annual	General Revenue	7.000	7.000	Improvement Works at Defence Force Headquarters and Granwood; Establishment of a Commissary; and upgrade of facility in Tobago for the Defence Force Reserves.
Improvement to the Coast Guard	484.600	Annual	General Revenues	46.000	46.000	Improvement Works to Coast Guard Facilities at Staubles Bay, Cedros, Galeota, Hart's Cut, Chaguaramas Heliport and Tobago; Purchase of vessels; Upgrade of Net Control Station; Establishment of an interim maintenance facility; and purchase of Specialized Equipment
Construction and Upgrade of Regiment Facilities	27.700	Annual	General Revenue	33.400	33.400	Establishment of a Readiness Training and Army Learning Centre; Construction and Upgrade Works at Camp Ogden, Camp Cumuto, Teteron Bay Barracks, Camp Signal Hill and Camp Omega; Base Infrastructure for a Camp at La Romain
Construction of Prison Facilities	5.950	2006	General Revenue	6.000	6.000	Construction of Quarters for Senior Officers, Senior Officers' Mess and Nursery at Golden Grove.
Improvement to the Air Guard	62.300	Annual	General Revenues	9.100	9.100	Upgrade of Piarco Air Wing to Air Guard Base; Development of Land at Air Guard Headquarters; and refurbishment of Coast Guard Aircraft C26.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	DETAILS OF ACTIVITY 2014
Improvements to Police Service	15.600	Annual	General Revenue	16.454	16.454	Expansion of the Homicide Prevention Unit and Mounted Branch Facility; Establishment of Canine Facilities at Police Division at Chaguanas; Upgrade of Police Hospital and Police Training Academy; and Refurbishment of Police Commissioner's Residence.
Equipping of National Security Divisions and Agencies	39.600	Annual	General Revenues	26.100	26.100	Purchase of vehicles and equipment for the Coast Guard, Air Guard, Regiment, Defence Force Headquarters and Reserves, Fire Service, Prison Service and Immigration Division.
Economic Growth, Job Creation, Competitiveness and Innovation <u>Communication</u>	1.000	Annual	General Revenue	1.000 1.000	1.000 1.000	Development of telecommunications infrastructure at the Ministry of Community Development with emphasis on Information Management System
<u>Drainage</u> Drainage Works, Tobago	7.500	Annual	General Revenues	146.700 6.500	146.700 6.500	Continuation of improvements to the drainage and irrigation infrastructure in Tobago in areas including Carnbee and Darrel Spring.
Drainage improvements, Trinidad	82.000	Annual	General Revenues	86.200	86.200	Upgrading of drainage and irrigation systems in local communities throughout Trinidad by Local Government Authorities.
Major Drainage Works, Trinidad	94.100	2006	General Revenues	50.000	50.000	Continuation of the Marabella River Improvement Project and Soledad River Improvement Project.
Major Drainage Rehabilitation Works, Tobago	5.000	2006	General Revenues	4.000	4.000	Continuation of the Milford Coastal Protection project and construction of Sea Defence Walls.
<u>Economic Restructuring and Transformation</u> Development of Small Business Sector, Tobago	11.700	2002	General Revenue	134.710 11.700	134.710 11.700	Continuation of assistance to the private small and medium enterprises engaged in Agriculture, Fishing, Restaurants and Retail (mini marts); assistance to entrepreneurs through venture capital; establishment of Tobago Cassava Projects Ltd, the Fish Processing Co. of Tobago and the Enterprise Development Company of Tobago, Scarborough Esplanade Phase II; continuation of the Enterprise Assistance Grant Programme
Planning and Pre-Investment Studies, Trinidad and Tobago	4.470	Annual	General Revenue	4.010	4.010	conduct of planning studies and land use surveys, physical planning studies and designs; establishment of a National Land/Geographic Information System; feasibility studies for various projects including the San Fernando Waterfront Project.
Investment Promotion Programme	8.000	Annual	General Revenue	8.000	8.000	Continuation of country promotion internationally through branding, public relations and media campaigns, and production of promotional materials.

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Support to Industrial Development Initiatives	80.000	Annual	General Revenue	80.000	80.000	Commencement of infrastructural work at Invaders Bay; Development of new Growth Centres throughout the country; Continuation of development of the Food and Beverage Industry through food safety training and participating in regional and international food fairs; and Development of the Music, Film and Fashion Industries.
Trade Promotion Programme	13.000	Annual	General Revenue	13.000	13.000	Conduct of Market surveys and promotion programmes in export market opportunities; support to local industries trade missions/fairs abroad; hosting of trade and investments events; provision of trade financing for exporters; creation of a trade information network; and support for enabling competitive business in Trinidad and Tobago.
Development of Small Businesses Programme	16.000	2003	General Revenue	16.000	16.000	Continuation of the Fairshare Programme for small entrepreneurs; conduct of training/workshops for certification in international standards and their management capacity; establishment of Community-based Business Incubators; establishment of a Policy, Strategy and Institutional Framework for MSE development; and provision of assistance to businesses for productivity enhancement standards.
Establishment of a Population Statistical Database	2.000	1997	General Revenue	2.000	2.000	Establishment of an electronic register of the entire population.
Electricity						
Electricity Programme, Tobago	1.000	Annual	General Revenue	98.000 1.000	98.000 1.000	Continuation of priority rural electrification projects and street lighting throughout Tobago.
National Street Lighting Programme	626.927	2005	General Revenue	6.000	6.000	Continuation of the National Street Lighting Programme including installation of new streetlights and poles; upgrading of lamps to 150 and 250W Watts; illumination of new highways, primary roads and new housing developments throughout the country.
Electricity Programme	866.842	2006	General Revenue	91.000	91.000	Infrastructure for Meeting Bulk Power Requirements and additional Transmission Infrastructure to Move Power from TGU to National Grid; continuation of lighting of parks and recreational grounds in communities; lighting of Police Compounds, RHA facilities and public spaces; Development of Disaster Preparedness Capabilities in T&TEC;
Foreign Policy and Trade Relation						
Upgrading of Overseas Missions	41.200	2001	General Revenue	19.200 19.200	19.200 19.200	Refurbishment of GORTT-owned properties in Washington, Chanceries and residences in Ottawa, Canada; Pretoria, South Africa; Caracas, Venezuela; and Brussels, Belgium; residence in Geneva; and properties in Costa Rica. Provision of new residence for High Commissioner and refurbishment of residence of First Secretary in Jamaica; construction of residence of H.C. and Chancery in Brasilia, Brazil; designs for construction of Chancery in New Delhi, India

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Health Rehabilitation of Public Buildings, Trinidad	45.800	Annual	General Revenues	10.000 10.000	10.000 10.000	Construction of a Perimeter Fence and Infrastructure Work - Maximum Security Prison
Industrial Development Non-Petroleum Sector Development	1.500	2005	General Revenue	1.500 1.500	1.500 1.500	Updating of legislation and institutional structures, development of business plans and building awareness for new industries - Maritime, Yachting, Printing and Packaging.
Information Technology and Infrastructure Public Sector Reform Computerisation	138.107	Annual	General Revenue	152.007 138.107	152.007 138.107	Continuation of computerization projects throughout the public sector ;computerization of the Police Service, the Ministry of The People and Social Development, the Judiciary and the Ministry of Tobago Development.
Computerisation Programme, Tobago	3.800	Annual	General Revenue	3.500	3.500	Networking of various Divisions of the Tobago House of Assembly; and the purchase of computer hardware and software.
Information and Communications Technology Support Programme, Trinidad	492.000	2003	General Revenue	10.000	10.000	Implementation of ICT projects in departments and provision of government technical assistance to line ministries to enhance capabilities.
Information and Communications Technology Support Programme, Tobago	10.000	2008	General Revenue	0.400	0.400	Information, communication technology programme; and establishment of an information and communication technology unit
Manufacturing Refurbishment of CARIRI	7.000	Annual	General Revenue	23.600 7.000	23.600 7.000	Continuation of improvement of existing infrastructure and purchase of equipment for laboratories in the areas of Bio-Technology, Industrial Materials, Calibration and Computer System Upgrade.
Upgrading and Equipping of TTBS Laboratories	4.000	Annual	General Revenue	4.000	4.000	Procurement of materials and equipment for testing the safety and performance of products; computerisation of the Bureau of Standards; and implementation of the Metrology Act of 2004.
Accreditation of Laboratories	1.500	2003	General Revenue	1.500	1.500	Development of a National Quality Policy; and training in ISO benchmarks.
Development of Industry	11.100	2006	General Revenue	11.100	11.100	Conduct of a Strategic EIA Study-Establishment of Mining Zones; and a Renewable Energy & Energy Efficiency Initiatives.
Roads and Bridges Upgrading & Improvement of Local Roads & Bridges, Trinidad	127.500	Annual	General Revenue	229.500 127.500	229.500 127.500	Upgrading of priority secondary roads, bridges and landslips throughout Trinidad by Local Government Authorities.
Roads and Bridges Development, Tobago	71.500	Annual	General Revenue	71.500	71.500	Completion of construction of Northside Road, Gardenside Street, Scarborough, Milford Road Bridges; and continuation of Road Resurfacing Programme.

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Road Infrastructure Improvement Programme, Trinidad	18.500	Annual	General Revenue	18.500	18.500	Commencement of designs for improvement to Maraval Access Road (Saddle Road from Rapsey Street to Valleton Avenue) and Diego Martin Valley Access; redefinition of highway reserves.
Road Infrastructure Improvement Programme, Tobago	13.000	2006	General Revenue	12.000	12.000	Continuation of Major Improvement Works on Secondary Roads and the Windward Road Special Development Programme.
<u>Science, Research and Development</u> Science and Technology Development	37.900	Annual	General Revenue	75.100 75.100	75.100 75.100	Popularisation of science and technology through Construction of a National Science Centre; Sci-TechKnoFest; promotion of Inventors and Innovators Prime Minister's Award; continuation of Research and Development Foresighting exercise, continuation of Exhibitions on the Environment project; NIHIRST's President's Award; and continuation of the Innovation Financing Facility.
<u>Sewerage</u> Improvements to Sewerage Systems, Trinidad	12.200	Annual	General Revenues	4.600 4.600	4.600 4.600	Rehabilitation of Edinburgh 500 WWTP; Tobago Wastewater System Phase 1; consultancy service for sewer collection system in Malabar South Catchment
<u>The Arts and Multiculturalism</u> Cultural Programmes and Facilities, Tobago	50.000	2002	General Revenue	40.600 2.600	40.600 2.600	Conduct of a feasibility study for the creation a Heritage Marine Museum; a Living Heritage Museum and for the establishment of the Coconut DJMI Festival; initial outfitting and furnishing of the Orange Hill Community Workshop and Art Gallery and conduct of a feasibility study for the development of Schools for the Performing Arts
Construction and Upgrade of Cultural Facilities, Trinidad	45.000	2006	General Revenues	38.000	38.000	Upgrade of Queen's Hall; Restoration and Upgrade of Museum of the City of Port Of Spain at Fort San Andres; Restoration of Royal Victoria Institute; Continuation of restoration works at Sevilla House, Couva; Restoration of Old Magistrate's Quarter's at La Brea to accommodate a Community Museum; Completion of Phase II of the Virtual Museum, Establishment of Cultural Industries; Establishment of a National Heritage Site at Nelson Island; Establishment of a Heroes Park and Museum at Fyzabad; establishment of a Ramleela Centre, establishment of festival facilities at Arouca, Bonasse Village, Laventille, Princes Town and Sangre Grande; upgrade of Naparima Bowl, restoration of Chaguaramas Military Museum, Heritage Site Signage, Heritage fund for Gazetted Sites, construction of a Purpose Built National Art Gallery and establishment of a Folk Art Museum.

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<u>Tourism</u>						
Chaguaramas Area Development	24.570	Annual	General Revenues	25.700	25.700	Water Taxi Terminal, Rehabilitation of Guava Road, continuation of Boardwalk Phase 2; Surveillance of the Chaguaramas Peninsula, Strategic Plan for Chaguaramas Development, construction of a Multi-story car park at Guava Road.
Improvement in Basic Tourism Infrastructure, Tobago	11.000	Annual	General Revenues	10.500	10.500	Continuation of construction works at Fort King George Heritage Park and King's Bay; paving of fore court at Storebay Beach Facility; construction of ramp at Mt. Irvine Beach facility; continuation of the Scarborough Beautification project at Carrington Street; visitor facilities at Roxborough Lay Bye and Speyside Lookout; new lifeguard facilities at Pigeon Point; lifeguard towers at Grange Bay and Grafton; landscaping at Fort Granby Beach Facility, collection of artefacts and site restoration at Cove Estate Historical Site; continuation of community awareness programmes; and landscaping of Bloody Bay Beach Facility.
Tourism Action Programme	5.170	Annual	General Revenues	3.400	3.400	Implementation of the Maracas Community Tourism Initiative; Las Cuevas Beach Enhancement Project; Manzanilla Beach Facade Improvement Project; Vessigny Beach Facility Upgrade; and La Brea Pitch Lake Enhancement Project.
Tourism Development Programme	19.840	Annual	General Revenues	51.800	51.800	Incentives for the upgrade of hotel and guesthouses; establishment of a Tourism Convention Bureau, the STEP project, the Tourism Safety and Security Project; TTIC, the establishment of lifeguard facilities, and Local Government Tourism Programmes in Siparia, Couva, Mayaro and Penal/Debe.
<u>Transportation</u>						
Purchase of Vehicles and Equipment, Tobago	2.000	Annual	General Revenue	2.000	94.550 2.000	Purchase of Vehicles and Equipment - for THA Divisions of Infrastructure and Public Utilities, Public Health, Community Development and Culture and Office of the Chief Secretary
Improvement in Public Transportation Services	71.980	1998	General Revenue	37.000	37.000	Development of Terminus Facilities, Completion of designs and commencement of construction of Passenger Facility at Arima, Rio Claro; continued refurbishment of Port of Spain Maxi Taxi Facility; improvement of Bus Shelters and Operating Infrastructure, OSHA and the Cleaning of the Electrical Power System, installation of Flood water recycling and bus washing systems at South Quay, Port of Spain, acquisition of 24 new 15- seater buses for differently abled; and Establishment of Engineering Facility at Wallerfield and Caroni.

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Airport Infrastructure Development	55.000	1997	General Revenue	26.550	26.550	Continuation of upgrade works at Piarco and ANR Robinson International Airports; installation of Computerised Maintenance Management System and Security Systems (CCTV and Access Control Systems, provision of parking for bonafide airport taxis and facilities for local food vendors at the Airport Landside Transit mall; Upgrade of Security Systems and Infrastructure for Perimeter Lighting; Repairs to Fire Alarm System at the North Terminal, Security Base and Training Facility Intransit Passenger Terminal Modifications at PIA
Implementation of Traffic Management Measures	29.400	2001	General Revenue	8.000	8.000	Continued installation of New Jersey Type barriers, backup power supply for signalized traffic intersections along major highways, installation of Cable Barriers to Medians of Highways and Roadside Edges.
Purchase of Vehicles and Equipment, Trinidad	3.000	Annual	General Revenue	9.000	9.000	Procurement of Critical Heavy Equipment for Emergency Response and Flood Relief vehicles, Purchase of Heavy Equipment for Transport Division WASA
VMCOTT Capital Works Programme	15.000	2006	General Revenue	12.000	12.000	Continued expansion of facilities at San Fernando, Beetham and Tobago
Water Security						
Laying of Water Mains Programme	1.600	Annual	General Revenues	48.190 1.850	48.190 1.850	Continuation of expansion of the water distribution system by the local government authorities at Diego Martin, Chaguanas, Couva/Tabaquite/Taiparo, Arima, Pt Fortin, Princes Town and Sangre Grande.
Upgrading of Water Distribution Systems	37.718	Annual	General Revenues	28.240	28.240	Upgrade of Booster Pumping Stations, distribution systems, service reservoirs and water works; desilting and rehabilitation of Hillsborough Dam, Tobago; upgrade of high-leakage mains.
Water and Sewerage Sector: Administrative Services	20.442	Annual	General Revenues	1.000	1.000	Development of Disaster Preparedness Capabilities in WASA
Public Baths	2.600	2005	General Revenues	0.600	0.600	Construction of Public Conveniences and the local government public conveniences.
Water Supply Projects	321.000	2006	General Revenues	16.500	16.500	Procurement of Standby Power for Navet and North Oropouche Water Treatment Plant; Strategic priority- Santa Cruz Pipeline and Claxton Bay to Springlands
Facilitative Priority Initiatives						

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Administration Rehabilitation of Public Buildings, Trinidad	52.700	Annual	General Revenues	285.470 52.700	285.470 52.700	Renovation and refurbishment of public buildings including Trinidad House, Treasury Building, District Revenue Offices, Eric Williams Finance Building, Refurbishment of Constituency Offices of Members of the House of Representatives, Ministry of Works and Transport Offices - Renovation Works, Development and Provision of Facilities at Marper Farm establishment of a government production house, Establishment of Packing House Facility for Fresh Produce and refurbishment of Customs and Excise Regional Training School.
Construction of Public Buildings, Tobago	168.515	Annual	General Revenues	27.270	27.270	Continuation of construction of market and vendors mall, Scarborough; Education Head Office; Construction of New Licensing Main Office - Scarborough, Tobago Emergency Operations Centre, construction of Settlements Head Office, restoration of Old Administrative Building, construction, Assembly Administrative Complex, New Roxborough Plaza and Mini mall at Charlotteville
Acquisition of Sites for the Construction of Public Facilities	256.909	Annual	General Revenue	20.000	20.000	Acquisition of sites to facilitate the construction of public facilities and compensate Claimants for land acquired by the State.
Improvement/Refurbishment to Court Facilities	24.400	Annual	General Revenue	24.400	24.400	Rehabilitation of both Halls of Justice T&T, installation of security systems, refurbishment of Magistrates' Courts, expansion of Rio Claro Magistrates' Court, provision of accommodation for San Fernando Magistrates' Court, restoration of San Fernando Supreme Court Building, provision of accommodation for Court Administration Offices; improvement works and furnishing of the Industrial Court; establishment of the Equal Opportunities Commissions and Tribunals; and acquisition of property; and a new project, Establishment of Drug Treatment Court
Improvement/Refurbishment of Public Buildings, Tobago	25.438	Annual	General Revenue	5.400	5.400	Refurbishment of Townhouse A2-17 Flag Staff; refurbishment of Windward Meeting and Conference Centre; Repairs to the Old Scarborough Market; Upgrading of Assembly Legislature Chambers and Annex; Renovation of Chief Secretary's Residence
Improvements to Customs and Excise Division	3.700	Annual	General revenue	3.700	3.700	Construction of Customs Facilities at Hart's Cut; Infrastructure Upgrade of the Container Examination Station (CES) at POS; Continuation of acquisition of trained drug detection dogs for drug interdiction; upgrade of Jetty at Port of Cedros

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Construction of Public Buildings, Trinidad	28.700	Annual	General Revenue	28.700	28.700	Relocation and Outfitting of New Government Printery Building; Construction of new Forensic Science Centre facilities; Official Residence for the Chief Justice; works district office in Chaguanas; Construction of Immigration Building in San Fernando; construction of Probation Hostel; Design and Construction of the South Regional Office for Works and Infrastructure; Construction of office Complex for Commissions and Tribunals (Central Trinidad)
Restoration of Historic Buildings III	45.000	1998	General Revenue	0.400	0.400	Restoration works to Count de Lopinot's Estate House.
Construction of Court Facilities	90.000	2006	General Revenue	16.000	16.000	Provision of suitable accommodation for the Anti-Corruption Investigation Bureau; and construction of four (4) purpose-built Supreme Court of Judicature Buildings.
Construction of Public Buildings, Trinidad and Tobago	28.000	Annual	General Revenue	55.700	55.700	Construction of meteorological services building and Judges and Magistrates' housing in Tobago; Relocation & Outfitting of Divisions of MPA; provision of Accommodation for Tobago Office of the Industrial Court; Construction of Institute of Marine Affairs (IMA) New Facilities; Construction of Ministry of Tertiary Education and Skills Training, NTA, YTEPP and ACTT Head Offices
Rehabilitation of Public Buildings, Trinidad and Tobago	22.700	Annual	General Revenue	22.700	22.700	Continuation of works on Local Government Buildings; Outfitting of Accommodation for the Director of Public Prosecutions South; refurbishment of T&T Hospitality and Tourism Institute; renovations to New City Mall and East Side Plaza, outfitting of accommodation for Tax Appeal Board ; Outfitting of New Office for the Personnel Department; Provision of accommodation for Civil and Criminal Law Department
Restoration of Historic Buildings	34.500	2006	General Revenue	23.500	23.500	Restoration of the President's Residence; additional works on the QRC restoration project; and consulting by a technical team for restoration of the Red House.
Development of National Pride	2.000	Annual	General Revenues	3.000	3.000	Implementation of a National Patriotism Campaign and Filming of 60 National Icons
Improvement to Law Administration	3.800	Annual	General Revenue	2.000	2.000	Development of a Court Annexed Mediation Process in the Judiciary; and Implementation of the Administration of Justice (Indictable Proceedings) Act No. 20 of 2011.
Environment Forestry Development Programme	18.400	Annual	General Revenue	24.200 13.500	24.200 13.500	Continuation of forest regeneration in all five Conservancies of Trinidad; reafforestation of the Northern Range; production of pine and teak seedlings for replanting; continuation of community-based Forestry & Agro-forestry Programme; wetlands management project; national parks and watershed management; improvement of forest fire protection capability; rehabilitation of access roads; and development of Caura River Facilities.
Development of Infrastructure for installation of Meteorological Equipment	15.000	Annual	General Revenue	7.000	7.000	Construction of new Meteorological Office.

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Environmental Conservation & Management Programme	4.650	Annual	General Revenue	2.500	2.500	Continuation of the work programme of the EMA, Roll-out of legislation in respect of the Forest and Protected Areas Park Development
Solid Waste Management Programme	56.400	2004	General Revenue	1.200	1.200	Procurement and Installation of Weight-Bridges at the Beetham Landfill site and Strategic Plan for SWMCOL.
Health Care Services and Hospitals						
Health/HIV AIDS				231.100	231.100	
Health Sector Reform Programme	1253.000	1991	General Revenues	56.000	56.000	Upgrading and refurbishment works at hospitals and health centres nationwide and continuation of training of medical personnel.
Medical Facilities Upgrading Programme, Tobago	128.000	Annual	General Revenues	6.100	6.100	Procurement and installation of medical equipment and establishment of an integrated data network to link health facilities.
Public Health Facilities, Tobago	19.500	Annual	General Revenues	20.300	20.300	Upgrading of Waste Facility at Studley Park; expansion of Primary Health Care and expansion of District Dental Services.
Public Health Facilities, Trinidad	75.900	Annual	General Revenues	29.200	29.200	Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.
Infrastructure Improvements at Regional Health Authorities	206.000	Annual	General Revenues	40.000	40.000	Purchase of equipment for health institutions in all four Regional Health Authorities in Trinidad.
Special Programmes for Chronic Diseases	159.000	2001	General Revenues	60.300	60.300	Continuation of treatment programmes for Adult Cardiac Disease, continuation of Tissue Transplants and reduction of waiting lists for surgeries.
Implementation of HIV/AIDS Programmes	250.000	2003	General Revenues	16.700	16.700	Subvention to the Medical Research Foundation for treatment of HIV/AIDS patients and implementation of the National HIV/AIDS Strategic Plan.
Community Medicine Programme	31.222	2006	General Revenues	2.500	2.500	Purchase of Mobile Units for the Regional Health Authorities.
Sport and Recreation						
Construction/Upgrade of Sport and Youth Facilities, Tobago	20.500	Annual	General Revenue	75.700 33.600	75.700 33.600	Continuation of construction of Shaw Park Regional Ground and Cultural Complex; refurbishment of Roxborough Sport and Cultural Complex; upgrade of hard courts and recreation grounds; construction of Community Swimming Pools; establishment of a Youth Empowerment Centre at Betsy's Hope; expansion of the Apprenticeship Service Programme; continuation of the Mobile Youth Health Centre project and expansion of the Mardon House Youth Development Centre.
Construction/Upgrade of Sport and Youth Facilities, Trinidad	14.500	Annual	General Revenue	11.500	11.500	Refurbishment of Youth Development and Apprenticeship Centres and Youth Training Facilities; and upgrade of Indoor Sporting Facilities and public Swimming Pools.
Development of Recreational Facilities	19.100	Annual	General Revenue	30.600	30.600	Continuation of improvement works on recreational facilities throughout Trinidad by Local Government Authorities and upgrade works to the Botanic Gardens and Queen's Park Savannah.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	DETAILS OF ACTIVITY 2014
Poverty Reduction and Human Capital Development Capacity Building/Institutional Strengthening Improvement in Administrative Services, Tobago	1.000	Annual	General Reserve	235.650 1.800	235.650 1.800	Continued training of staff of Divisions of the Tobago House of Assembly, granting of scholarships under the Human Resource Development Programme and the establishment of the Energy Secretariat, The Asset Management Unit and Young Professionals Programme.
Institutional Strengthening of Public Sector Administrative Services	12.950	Annual	General Reserve	8.050	8.050	Strengthening of records management and customer service centres in the Judiciary; Institutional Strengthening of Friendly Societies; Televising and Broadcasting of Parliamentary Proceedings; Development and Actualization of the Strategic Plan; Enhanced Career and Succession Management Processes in the Public Service; Consultancy to Determine the Minimum Wage Level and Assess the Impact on the Economy of Trinidad and Tobago; Rationalization and Development of the Government Printery; Canine Control Programme - Mayaro/Rio Claro; Establishment of Communications Policy and Strategic Road Map; Institutional Strengthening of the National Archives.
Institutional Strengthening of Ministries and Departments	153.000	Annual	General Revenue	153.000	153.000	Continuation of training and capacity building initiatives in Ministries and Departments across the public sector including the Ministries of Labour and Small and Micro Enterprise Development, Planning and Sustainable Development, Local Government, Tertiary Education and Skills Training, Foreign Affairs; Gender, Youth & Child Development; Public Administration, Finance and the Economy and the Tobago House of Assembly.
Institutional Strengthening of the Ministry of National Security Divisions and Agencies	11.250	Annual	General Revenue	6.500	6.500	Continuation of Training for the Coast Guard, Air Guard, Regiment, Defence Force Reserves, Fire Service and Prison Service.
Institutional Strengthening of the Ministry of National Security	0.750	Annual	General Reserve	0.800	0.800	Institutional Strengthening of the Project Office and Immigration Division of the Ministry of National Security.
Institutional Strengthening of Ministries and Departments	25.000	2006	General Reserve	53.500	53.500	Establishment of a Commodity Value Chain Development Project; National Adaptation Strategy for the Sugar Industry
Institutional Strengthening of Ministries and Departments	4.450	2006	General Revenue	1.000	1.000	Strengthening of the Ministries of Agriculture Land and Marine Resources and Sport to effectively perform their functions. Centre for Spiritual Life.
Institutional Strengthening of the Police Service	5.000	Annual	General Reserve	11.000	11.000	Continuation of the Transformation of the Police Service.
Community Development Upgrading of Cemeteries and Cremation Facilities	6.200	Annual	General Revenue	48.460 5.900	48.460 5.900	Development of a national policy re: programme of action burial grounds, cremation sites and crematoria and continuation of upgrade to cemeteries and cremation sites by local government authorities.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	DETAILS OF ACTIVITY 2014
Establishment of Mediation Centres	1.500	Annual	General Revenues	4.500	4.500	Establishment of Mediation Centres at Arima, Sangre Grande and Laventille
Community Development Programme	10.000	Annual	General Revenue	2.000	2.000	Continuation of community-based micro credit and telecentre projects
Buccoo Integrated Community Development Programme	10.000	2005	General Revenue	0.500	0.500	Buccoo Integrated Community Development Centre
Construction and Upgrading of Community Facilities, Tobago	20.600	Annual	General Revenue	21.060	21.060	Continuation of construction and upgrades to community centres located at Calder Hall, Canaan/Bon Accord, Parlatuvier, Golden Lane, Lambeau, Glamorgan, John Dial, Betsy's Hope, Mt Grace, Signal Hill, Les Coteaux, Goodwood, Castara, Speyside, Charlotteville, Delaford, Belle Garden, Carnbee/Mt. Pleasant, Pembroke, Moriah, Scarborough, Charlotteville, Whim, Delaford, Bloody Bay, Bethesda, Lowlands, Mason Hall, Plymouth and Fairfield; continuation of the Community Enhancement Project; upgrade of the Orange Hill Art Gallery; upgrade of Pan Theatres and payment of outstanding claims for the Pembroke Heritage Park.
Improvement to Community Facilities, Trinidad	9.000	2005	General Revenue	4.000	4.000	Improvement of Export Centres, Civic Centres and Regional Complexes in communities throughout the country.
Construction and Upgrade of Community Facilities	2.000	Annual	General Revenue	2.000	2.000	Refurbishment of the Community Education, Training, Information and Resource Centre at St Anns
Disaster Preparedness and Mitigation Programme, Trinidad	28.000	2012	General Revenue	8.500	8.500	Building capacity for implementation of disaster preparedness and mitigation projects in Municipal Corporations
<u>Early Childhood Education</u> Early Childhood Education Programme, Tobago	4.300	Annual	General Revenue	1.300 1.300	1.300 1.300	Establishment of an ECCE Unit and ECCE Centers; and extension and improvement to existing centres.
<u>Housing and Shelter</u> Housing and Settlements Expansion Programme, Tobago	28.580	Annual	General Revenue	28.399 28.399	28.399 28.399	Reimbursement to HDC for housing construction at Castara, Blenheim and Adventure; construction of box drains at Signal Hill and Belle Garden, retaining walls at Mt. Irvine and Castara Developments; and the Green Community special development at Windward; designs for Courland Estate; infrastructure works at Adelphi Estate and Shirvan Road developments; revitalization of previous NHA projects at Bon Accord, Kilgwyn and Buccoo; disbursement of Home Improvement Grants and Subsidies; financial assistance for home completion and new home construction; establishment of Charlotteville Assisted Living Facility and Friendship Estate Land Development; and two new initiatives, infrastructure development at Roxborough Town Expansion Phase II and construction at Adventure Phase II.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	DETAILS OF ACTIVITY 2014
<u>Primary Education</u>				15.450	15.450	
Primary Schools Programme, Tobago	15.500	Annual	General Revenue	15.450	15.450	Continuation of construction of Scarborough R.C. and Scarborough Methodist Primary Schools; upgrading of Primary Schools including Bon Accord, Mason Hall and Signal Hill Government. and St. Patrick Primary School Government; security installation at schools; continuation of the School-based Management Project; computerisation of Primary Schools; establishment of Visual Arts and Performing Theatres; provision of Mobile Community and Primary School Service; implementation of Music, Dance and Fine Arts into Schools; and development of physical education and sports.
<u>Secondary Education</u>				5.400	5.400	
Secondary Schools Programme, Trinidad	2.000	Annual	General Revenue	1.000	1.000	Physical security of secondary schools
Secondary Schools Programme, Tobago	5.000	Annual	General Revenue	4.400	4.400	Continuation of works at Roxborough Composite, Bishop's High, Scarborough Secondary, Mason Hall Government and Signal Hill Senior Comprehensive. Expansion of Goodwood and Speyside High Schools, Tobago Multi-faceted Education Complex.
<u>Skills Development</u>				64.000	64.000	
Skills Development Programme	60.200	Annual	General Revenue	60.200	60.200	Completion of designs and commencement of construction of Head Office for the NESC; refurbishment of YTEPP Centres, MIC and NESC Skills Technology Centres and acquisition of tools and equipment for Technology Centres.
Skills Development Programme, Tobago	4.050	Annual	General Revenue	3.800	3.800	Refurbishment of Skills and Trade Centres in Tobago.
<u>Social Development</u>				68.379	68.379	
Establishment of Social Services Facilities and Facilities for the Socially Displaced	55.800	Annual	General Revenue	51.829	51.829	Upgrading of St. Michael's School for Boys, St. Dominic's Home, Princess Elizabeth Home for Retarded Children and Josephine Shaw House for Women, provision of financial assistance to Halfway House for Ex-prisoners owned by NGO's for upgrade works and construction of a Social Displacement Centre in Port of Spain and a Remand Home for Female Offenders at Aripo.
Social Services Programme, Tobago	3.750	Annual	General Revenue	3.750	3.750	Establishment of a probation hostel and Senior Citizen Centres; provision of home care services for the elderly under the Golden Apple/ Adolescents Partnership Programme; training in technical skills and provision of education for Adolescent Mothers; training and assistance to micro-enterprise entrepreneurs, the unemployed and ex-prisoners.
Social Services Programmes, Trinidad	100.000	2006	General Revenue	12.800	12.800	Continuation of the Poverty Reduction Programme, Community Outreach and provision of financial assistance to the Children's Authority.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	DETAILS OF ACTIVITY 2014
<u>Special Education</u>				14.325	14.325	
Special Education Programme, Tobago	18.350	Annual	General Revenue	6.025	6.025	Upgrade of Happy Haven School for the Physically Challenged and the School for the Deaf; establishment of Music in Schools Programme; continuation of the Seamless Education System Project; implementation of Pan in the Classroom; research study on student under-achievement; surveillance and research on youth at risk in schools; after school study programme; and career fair programme.
Special Education Services Programme, Tobago	7.500	Annual	General Revenue	4.650	4.650	Chief Secretary's Award for Excellence in science, teaching, research, innovation, development and empowerment; establishment of a consortium of retired educators and specialist teachers; a professional development centre; restructuring and decentralization unit; and industrial relations unit
Special Science, Technology, Research Education Programme, Tobago	2.800	Annual	General Revenue	0.200	0.200	Establishment of a science research centre; Tobago Sci-Tech Exposition; Family Institute of Research, Science and Technology (F.I.R.S.T); and Popularisation of Science in Tobago Programme
Special Information Technology Education Programme, Tobago	1.800	Annual	General Revenue	1.100	1.100	Establishment of Computerized Asset Register; Networking Department of Education with Schools; Department of Education ICT Training; and Automation of Library Operations
Special Tertiary Education Programme, Tobago	7.000	Annual	General Revenue	1.000	1.000	Establishment of UTT Tobago Campus; Development of The University of the Southern Caribbean (Caribbean Union College); and Development of Tobago Technical School
Special Sport, Youth Education Programme, Tobago	2.100	Annual	General Revenue	1.250	1.250	Establishment of Outdoor Circuit Training and Recreational Facilities; Its All about the Steel Pan (camps); Tobago Primary and Secondary School Tennis Championships; Sports Hall at Destination of Education (SHADE) Programme and Pools in Schools; Teaching Tobago's Young People to Swim; D.E.Y.A.S. Sport Career Fair; and Sport Aid Grant for Schools
Special Environment Education Programme, Tobago	1.000	Annual	General Revenue	0.100	0.100	Conduct of Environmental Public Awareness Programme
<u>Tertiary Education</u>				353.947	353.947	
Refurbishment of Technical Institutes	10.000	Annual	General Revenues	8.000	8.000	Improvement works at ECIAF, John Donaldson and San Fernando Technical Institutes.
Libraries Programme,Trinidad	27.000	Annual	General Revenue	26.307	26.307	Upgrading of public libraries, purchase of books and materials for the National Library, the RCLRC and other public libraries; and acquisition of mobile libraries.
Libraries Programme, Tobago	13.940	Annual	General Revenue	13.940	13.940	Completion of repairs to Roxborough, Scarborough and Charlotteville Libraries; development of library facilities, operationalization of new libraries and library outreach programmes.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2014 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$Mn	DETAILS OF ACTIVITY 2014
Establishment of a National Community College - COSTAATT	59.800	1999	General Revenue	59.800	59.800	Training of Faculty and Administrative staff of COSTAATT; continued provision of financial aid to COSTAATT students, expansion of tertiary level training programmes.
Establishment of the University of Trinidad and Tobago	44.000	2004	General Revenue	44.000	44.000	Expansion and upgrading of UTT Campuses at Valsayn, Corinth, Pt. Lisas, San Fernando, Chaguaramus, Eastern Caribbean Institute of Agriculture and Forestry, and O'Meara.
Establishment of a National Accreditation Council	2.400	2004	General Revenue	2.400	2.400	Continuation of staff development and training programmes.
Development Works at the University of the West Indies	204.500	Annual	General Revenue	199.500	199.500	Construction of the UWI South Campus Debe, and Construction of an OPEN Campus Facility in Chaguanas.
<u>Youth Development and Entrepreneurship</u> Youth Programme, Trinidad	100.000	2003	General Revenue	12.800 12.800	12.800 12.800	Conduct of Youth Health Caravans/Eduvans; implementation of programmes under the National Youth Policy; provision of financial assistance to Youth Non Governmental Organizations and continuation of the Youth RISE Project.
Total for Tranche III				2979.671	2979.671	

PUBLIC SECTOR INVESTMENT PROGRAMME - 2014

TRANCHE V

Conversion rates of US\$1 = TT\$6.30 and Euro 1 = TT\$9.10 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2014 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2014 TT\$ MIN.	DETAILS OF ACTIVITY 2014
Agriculture and Food Security Agriculture Agricultural Land Development T5	324.000	2007	General Revenue	196.000 176.000	196.000 176.000	0.000 0.000	Development of lands at Caroni and Orange Grove by the Estate Management and Business Development Company Limited; Development of a Land Management Information System; Continuation of the Food basket road programme and accelerated pond construction programme.
Fisheries Development Programme, Trinidad T5	95.000	2006	General Revenue	20.000	20.000	0.000	Upgrade of Fish Landing Sites.
Crime and Law and Order Law Enforcement Construction and Upgrade of Police Stations T5	212.000	Annual	General Revenue	212.000 212.000	212.000 212.000	0.000 0.000	Construction of 16 Police Stations including Piarco, La Brea, Brasso, Oropouche, Maloney and Roxborough Police Stations; construction of new armory and ammunition bunker; and construction of new facilities at Police Training Academy.
Public Safety and Citizen Security Construction and Upgrade of Coast Guard Facilities T5	40.700	Annual	General Revenues	82.375 6.500	82.375 6.500	0.000 0.000	Upgrade of All Ranks Facility and Construction of Bachelors' Quarters and Male and Female Junior Rates Dormitory at Staubles Bay.
Construction and Upgrade of Regiment Facilities T5	18.700	Annual	General Revenues	11.875	11.875	0.000	Construction of Detachment Headquarters at Camp Signal Hill and Camp Omega, construction of dormitory at Signal Hill, Band and Training Facilities at Teteron Bay Barracks, Detention Centre and Kitchen Facilities at Cumuto Barracks; Regiment Laundry Facility and Detention Centre
Construction of Air Guard Facilities	80.000	Annual	General Revenues	7.000	7.000	0.000	Construction of Air Guard Facilities including Hanger; Air Operations Control Centre
Construction of Fire Stations, Trinidad	900.000	Annual	General Revenues	57.000	57.000	0.000	Construction of Fire Stations at San Fernando and Mayaro and preparation of designs for the construction of Fire Stations at Tunapuna, Point Fortin, Penal and Black Rock.
Economic Growth, Job Creation, Competitiveness and Innovation Drainage Comprehensive Drainage Development Programme	330.000	1994	General Revenues	150.000 15.000	150.000 15.000	0.000 0.000	Completion of the re-design of the Mamoral Dam and Flood Detention Reservoir project and land acquisition.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2014 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2014 TT\$ Min.	DETAILS OF ACTIVITY 2014
Major Drainage Works, Trinidad T5	248.000	2006	General Revenues	135.000	135.000	0.000	Continuation of projects under the National Programme for the Upgrade of Drainage Channels, Comprehensive Drainage Development Studies and the Flood Mitigation Programme.
<u>Energy/Renewable Energy Alternatives</u>							
NEC- Capital Works Programme	1890.000	2007	General Revenue	573.000	573.000	0.000	Development of ports to support downstream industries at Galeota, Savonetta and Brighton; development of new industrial sites at Pt.Lisas; completion of liquid multifuel pipeline from Point a Pierre to Caroni and from Caroni to Piarco
<u>Manufacturing</u>							
Development of Industry T5	65.000	2006	General Revenue	65.000	65.000	0.000	Continuation of construction of Wallerfield Industrial and Technology Park (Tamana InTech Park); promotion of the Tamana InTech Park for tenancy by branding and marketing; and continued implementation of the Single Electronic Window for Trade and Business Facilitation.
<u>Roads and Bridges</u>							
Road Infrastructure Improvement Programme	671.500	2006	General Revenue	671.500	671.500	0.000	Continuation of construction works on the UBH-CRH interchange; continued rehabilitation of roads and bridges, implementation of traffic management measures and alternative access routes.
<u>Sewerage</u>							
Improvements to Sewerage Systems T5	11.800	Annual	General Revenues	13.000	13.000	0.000	Rehabilitation of Scarborough Wastewater Treatment Plant; South West sewerage upgrade.
Improvements to Waste Water Treatment Plant - Cipriani Labour College	5.303	Annual	General Revenues	5.300	5.300	0.000	Improvement to waste water treatment plant at Cipriani Labour College.
Wastewater Network Expansion T5	321.750	2013	IDB - US \$40Mn / US \$34.1Mn GOTT - US \$10M / US \$.793Mn	28.000	8.000	20.000	Rehabilitation/expansion of private Wastewater Treatment Plants in Maloney and Chaguanas Catchment; integration of wastewater collection system; construction of lift stations; de-commissioning of existing wastewater treatment plants. Procurement of consultancy services for Wastewater Treatment plants in San Fernando and Malabar Catchment
<u>The Arts and Multiculturalism</u>							
Academy for Performing Arts	1105.000	Annual	General Revenue	23.000	23.000	0.000	Settlement of outstanding project management fees owed to UDECOTT
Construction and Upgrade of Cultural Facilities, Trinidad T5	9.000	Annual	General Revenue	13.000	13.000	0.000	Completion of Pan Trinbago Headquarters; establishment of a Pan Chroming Facility; construction of the TUCO Convalescence Home for Calypsonians and upgrade of Grand Stand at Queen's Park Savannah
<u>Transportation</u>							
Sea Transport	408.127	2007	General Revenue	15.910	15.910	0.000	Ferry 'Water Taxi' Service

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2014 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2014 TT\$ MIN.	DETAILS OF ACTIVITY 2014
Traffic Management Programme T5	26.780	2013	General Revenues	5.000	5.000	0.000	Initiation of the Traffic Management Programme.
<u>Water Security</u> Water Supply Projects T5	0.000	Annual	General Revenues	91.700 91.700	91.700 91.700	0.000 0.000	Upgrade of Transmission Networks in South East, South West Trinidad and Tobago; Refurbishment of North Oropouche WTP; Design and Installation of mains; Upgrade of
Facilitative Priority Initiatives <u>Administration</u> Construction and Rehabilitation of Public Buildings, Trinidad and Tobago T5	191.000	Annual	General Revenue	266.288 191.000	266.288 191.000	0.000 0.000	Restoration of Heritage Library; Modernisation of Registration Offices of the EBC; continuation of infrastructural works to Cipriani Labour College and C40 building; construction of five Libraries; Construction of Couva Hospital and Multi-Training Facility ; construction of the south office of the Ministry of the Attorney General; refurbishment of Tunapuna Administrative Complex; design and construction of New Head Office Building for the Ministry of Community Development; the Arima/Piarco Registration Area Office; and Purpose-built national archives.
Construction of Court Facilities T5	100.000	2005	General Revenue	5.000	5.000	0.000	Provision of accommodation for the Chaguanas and Siparia Magistrates' Courts; and establishment of a Centralized Coroners' Court and Petty Civil Court.
Restoration of Historic Buildings T5	200.000	2006	General Revenue	70.288	70.288	0.000	Restoration of Mille Fleur Building, Stollmeyer's Castle, and Red House
Health Care Services and Hospitals <u>Health/HIV AIDS</u> Health Sector Reform Programme T5	2000.000	2006	General Revenues	250.000 250.000	250.000 250.000	0.000 0.000	Commencement of construction of the new Arima Hospital and commencement of the RHA Physical Upgrade Projects.
<u>Sport and Recreation</u> Improvements to Recreational, Sport and Youth Facilities, Trinidad T5	159.000	Annual	General Revenue; EXIM Bank of China- US\$85Mn; GOTT - US\$15Mn	165.000 165.000	165.000 165.000	0.000 0.000	Construction of 6 national facilities: Tennis Centre, Hockey and Cycling Centre, Aquatic Centre and 3 Multipurpose Sport and Indoor Facilities; expansion works to the Emperor Valley Zoo; upgrading of Recreation Grounds, Parks and Spaces nationwide; Development of Yolande Pompey Sub-Regional Recreation Sport Complex; Upgrade and Rehabilitation of Former Caroni Sport Facilities and the nation's Stadia; and start-up of the National Excellence in Sport for T & T Programme (NEST).
Poverty Reduction and Human Capital Development <u>Community Development</u> Community Development T5	330.000	2005	General Revenues	320.000 175.000	320.000 175.000	0.000 0.000	Implementation of large scale rural and urban development projects.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2014 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2014 TT\$ MIN.	DETAILS OF ACTIVITY 2014
Construction and Upgrade of Community Facilities, Trinidad T5	85.000	Annual	General Revenues	85.000	85.000	0.000	Continuation of construction and rehabilitation of community facilities throughout Trinidad
Implementation of Self Help Programmes	40.000	Annual	General Revenues	60.000	60.000	0.000	Provision of funding for the continuation of infrastructure works in communities aimed at improving the supply of water, electricity, roads, drains, recreational facilities and community centres; and financial assistance to vulnerable citizens for repair and upgrade of their homes under the Minor Repairs and Reconstruction Grant, Emergency Repair/Reconstruction Assistance Grant (ERRAG) and Low Cost Housing Grant (LCHG).
<u>Early Childhood Education</u> Early Childhood Education Programme	5.500	Annual	General Revenue	24.000 24.000	24.000 24.000	0.000 0.000	Construction of Early Childhood Care and Education centres, Refurbishment works on existing ECCE centres and procurement of equipment and furniture
<u>Housing and Shelter</u> Accelerated High Density Housing Programme T5	1600.000	2002	General Revenue	350.000 350.000	350.000 350.000	0.000 0.000	Continuation of construction of single and multiple family housing units and developmental works under the New Way Home and Infill Projects; as well as modification/upgrade of STP's on older completed HDC facilities and construction of new STP's through the Wastewater Projects initiative
<u>Primary Education</u> Primary Schools Programme, Trinidad	332.000	Annual	General Revenue	270.860 270.860	270.860 270.860	0.000 0.000	Construction of over 30 Primary Schools including Kanhai and Curepe Presbyterian, Barrackpore ASJA, St. Barbara's Spiritual Shouter Baptist, Eckel Village AC, Rose Hill and Paramin RC. and Feabeau, Lower Morvant, New Grant, Fanny Village, Manzanilla and Monkey Town Government; refurbishment of primary schools; and procurement of furniture and equipment.
<u>Secondary Education</u> Secondary Schools Programme, Trinidad	210.900	Annual	General Revenue	231.530 231.530	231.530 231.530	0.000 0.000	Continuation of construction of Secondary Schools throughout Trinidad and Tobago; procurement of furniture and equipment; improvement/refurbishment/extension to secondary schools; emergency upgrade to secondary schools; upgrade/expansion of schools to facilitate single sex schools.
<u>Special Education</u> Upgrade of Facilities for Special Education Programmes	3.000	Annual	General Revenue	3.400 3.400	3.400 3.400	0.000 0.000	Repairs and Maintenance of Special Schools

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2014 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2014 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2014 TT\$ MIN.	DETAILS OF ACTIVITY 2014
Tertiary Education							
Establishment of the University of Trinidad and Tobago T5	1800.000	2004	General Revenue	100.000 100.000	100.000 100.000	0.000 0.000	Continuation of works on the Signature Building of The University of Trinidad and Tobago.
Total for Tranche V				4170.400	4150.400	20.000	

APPENDIX III
PUBLIC SECTOR INVESTMENT PROGRAMME 2014
ALLOCATION BY STRATEGIC PRIORITY
TT\$ Million

STRATEGIC PRIORITY AND SECTOR	Total Allocation	Consolidated Fund	%	IDF	%
Crime and Law and Order	<u>830.8</u>	<u>526.5</u>	<u>13.8</u>	<u>304.4</u>	<u>7.1</u>
Law Enforcement	306.2	94.2	2.5	212.0	5.1
Public Safety and Citizen Security	524.6	432.3	11.3	92.4	2.0
Agriculture and Food Security	<u>285.9</u>	<u>92.9</u>	<u>2.4</u>	<u>193.0</u>	<u>4.6</u>
Agriculture	285.9	92.9	2.4	193.0	4.6
Health Care Services and Hospitals	<u>721.8</u>	<u>306.8</u>	<u>8.0</u>	<u>415.0</u>	<u>10.0</u>
Health/HIV AIDS	481.1	231.1	6.0	250.0	6.0
Sport and Recreation	240.7	75.7	2.0	165.0	4.0
Economic Growth, Job Creation, Competitiveness and Innovation	<u>2989.6</u>	<u>1,304.4</u>	<u>33.9</u>	<u>1,686.4</u>	<u>40.6</u>
Communication	37.0	37.0	0.9	0.0	0.0
Drainage	296.7	146.7	3.8	150.0	3.6
Economic Restructuring and Transformation	140.7	90.7	2.4	50.0	1.2
Electricity	98.0	98.0	2.6	0.0	0.0
Energy/Renewable Energy Alternatives	573.0	0.0	0.0	573.0	13.7
Foreign Policy and Trade Relation	19.2	19.2	0.5	0.0	0.0
Industrial Development	1.5	1.5	0.0	0.0	0.0
Information Technology and Infrastructure	192.0	192.0	5.0	0.0	0.0
Manufacturing	88.6	23.6	0.6	65.0	1.6
Roads and Bridges	929.0	257.5	6.7	671.5	16.1
Science, Research and Development	75.1	75.1	2.0	0.0	0.0
Sewerage	50.9	4.6	0.1	46.3	1.1
The Arts and Multiculturalism	63.6	40.6	1.1	23.0	0.6
Tourism	91.4	91.4	2.4	0.0	0.0
Transportation	193.0	177.1	4.6	15.9	0.4
Water Security	139.9	48.2	1.3	91.7	2.2
Poverty Reduction and Human Capital Development	<u>2,577.9</u>	<u>1,272.2</u>	<u>33.4</u>	<u>1,305.8</u>	<u>31.3</u>
Capacity Building/Institutional Strengthening	237.7	231.7	6.1	6.0	0.1
Community Development	383.5	63.5	1.7	320.0	7.7
Early Childhood Education	25.3	1.3	0.0	24.0	0.6
Housing and Shelter	486.1	136.1	3.6	350.0	8.4
Primary Education	346.3	75.5	2.0	270.9	6.5
Secondary Education	236.9	5.4	0.1	231.5	5.6
Skills Development	64.0	64.0	1.7	0.0	0.0
Social Development	69.1	69.1	1.8	0.0	0.0
Special Education	17.7	14.3	0.4	3.4	0.1
Tertiary Education	698.5	598.5	15.6	100.0	2.4
Youth Development and Entrepreneurship	12.8	12.8	0.3	0.0	0.0
Facilitative Priority Initiatives	<u>594.0</u>	<u>326.2</u>	<u>8.5</u>	<u>265.8</u>	<u>6.4</u>
Administration	559.8	294.0	7.6	265.8	6.4
Environment	26.2	24.2	0.6	0.0	0.0
Regional Development Planning	8.0	8.0	0.2	0.0	0.0
GRAND TOTAL	8,000.0	3,829.6	100.0	4,170.4	100.0