

REPUBLIC OF
TRINIDAD AND TOBAGO

DRAFT ESTIMATES

OF THE

REVENUE AND EXPENDITURE

OF THE

STATUTORY BOARDS AND

SIMILAR BODIES

AND OF THE

TOBAGO HOUSE OF ASSEMBLY

FOR THE FINANCIAL YEAR

2021

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REPUBLIC OF TRINIDAD AND TOBAGO - STATUTORY BOARDS AND SIMILAR BODIES
Abstract of Estimated Revenue and Expenditure for the year ending 30th September 2021

	BOARDS	EXPENDITURE					REVENUE	
		Personnel Expenditure	Goods And Services	Minor Equipment Purchases	Current Transfers & Subsidies	Total	Revenue	Government Loan/Subvention
	Under the General Control of the Prime Minister							
06	TOBAGO HOUSE OF ASSEMBLY	684,188,060	602,746,010	12,260,490	616,805,440	1,916,000,000	0	1,916,000,000
53	NATIONAL LIBRARY AND INFORMATION SYSTEM (NALIS)	84,613,000	28,853,120	150,000	16,800,000	130,416,120	416,120	130,000,000
	Head Sub-Total	**768,801,060**	**631,599,130**	**12,410,490**	**633,605,440**	**2,046,416,120**	**416,120**	**2,046,000,000**
	Under the General Control of the Minister of Finance							
07	NATIONAL LOTTERIES CONTROL BOARD	6,522,163	1,718,070,723	1,009,350	3,012,274	1,728,614,510	1,911,371,691	0
	Head Sub-Total	**6,522,163**	**1,718,070,723**	**1,009,350**	**3,012,274**	**1,728,614,510**	**1,911,371,691**	**0**
	Under the General Control of the Minister of Education							
01	NATIONAL INSTITUTE OF HIGHER EDUCATION (RESEARCH, SCIENCE AND TECHNOLOGY)	7,802,400	11,705,700	0	1,850,000	21,358,100	3,358,100	18,000,000
12	BOARD OF INDUSTRIAL TRAINING	85,200	0	0	0	85,200	0	85,200
13	TRINIDAD AND TOBAGO NATIONAL COMMISSION FOR UNESCO	1,150,000	595,000	85,000	0	1,830,000	0	1,830,000
56	COLLEGE OF SCIENCE, TECHNOLOGY AND APPLIED ARTS OF TRINIDAD AND TOBAGO	3,925,000	113,375,400	999,600	17,700,000	136,000,000	41,000,000	95,000,000
	Head Sub-Total	**12,962,600**	**125,676,100**	**1,084,600**	**19,550,000**	**159,273,300**	**44,358,100**	**114,915,200**
	Under the General Control of the Minister of Health							
14	PRINCESS ELIZABETH HOME FOR HANDICAPPED CHILDREN	4,090,000	5,818,575	0	2,843,590	12,752,165	1,042,400	11,709,765
	Head Sub-Total	**4,090,000**	**5,818,575**	**0**	**2,843,590**	**12,752,165**	**1,042,400**	**11,709,765**
	Under the General Control of the Minister of Labour							
17	CIPRIANI COLLEGE OF LABOUR AND CO-OPERATIVE STUDIES	10,735,000	14,886,000	150,000	562,068	26,333,068	5,333,068	21,000,000
	Head Sub-Total	**10,735,000**	**14,886,000**	**150,000**	**562,068**	**26,333,068**	**5,333,068**	**21,000,000**
	Under the General Control of the Minister of Public Administration and Digital Transformation							
03	TRINIDAD AND TOBAGO TELECOMMUNICATIONS AUTHORITY	28,831,000	31,467,400	1,544,000	7,713,000	69,555,400	83,882,400	0
	Head Sub-Total	**28,831,000**	**31,467,400**	**1,544,000**	**7,713,000**	**69,555,400**	**83,882,400**	**0**

REPUBLIC OF TRINIDAD AND TOBAGO - STATUTORY BOARDS AND SIMILAR BODIES
Abstract of Estimated Revenue and Expenditure for the year ending 30th September 2021

	BOARDS	EXPENDITURE					REVENUE	
		Personnel Expenditure	Goods And Services	Minor Equipment Purchases	Current Transfers & Subsidies	Total	Revenue	Government Loan/Subvention
	Under the General Control of the Minister of Public Utilities							
55	REGULATED INDUSTRIES COMMISSION	9,055,515	5,650,000	150,000	1,579,000	16,434,515	16,434,515	0
	Head Sub-Total	**9,055,515**	**5,650,000**	**150,000**	**1,579,000**	**16,434,515**	**16,434,515**	**0**
	Under the General Control of the Minister of Rural Development and Local Government							
23	PORT-OF-SPAIN CITY CORPORATION	160,908,163	39,929,593	512,867	27,660,239	229,010,862	6,231,045	222,779,817
24	SAN FERNANDO CITY CORPORATION	95,644,637	23,228,264	126,600	11,648,361	130,647,862	1,096,390	129,551,472
25	ARIMA BOROUGH CORPORATION	61,899,950	14,838,908	138,100	7,381,800	84,258,758	1,821,000	82,437,758
26	POINT FORTIN BOROUGH CORPORATION	52,889,063	13,505,339	68,449	6,012,725	72,475,576	3,099,000	69,376,576
27	CHAGUANAS BOROUGH CORPORATION	48,079,525	21,949,013	0	1,446,355	71,474,893	2,151,500	69,323,393
	Group Sub-Total	**419,421,338**	**113,451,117**	**846,016**	**54,149,480**	**587,867,951**	**14,398,935**	**573,469,016**
28	DIEGO MARTIN REGIONAL CORPORATION	67,818,000	35,214,826	123,083	0	103,155,909	410,000	102,745,909
29	SAN JUAN/LAVENTILLE REGIONAL CORPORATION	88,456,522	69,439,974	55,640	3,500	157,955,636	835,000	157,120,636
30	TUNAPUNA/PIARCO REGIONAL CORPORATION	111,497,300	47,512,312	131,400	137,295	159,278,307	2,073,071	157,205,236
31	SANGRE GRANDE REGIONAL CORPORATION	49,405,500	26,591,156	25,707	3,000	76,025,363	340,000	75,685,363
32	COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION	72,087,000	28,355,784	0	0	100,442,784	825,000	99,617,784
33	MAYARO/RIO CLARO REGIONAL CORPORATION	42,758,600	15,453,893	0	0	58,212,493	1,112,000	57,100,493
34	SIPARIA REGIONAL CORPORATION	57,194,002	22,056,544	13,980	112,824	79,377,350	922,350	78,455,000
35	PENAL/DEBE REGIONAL CORPORATION	35,350,000	28,754,715	435,200	0	64,539,915	834,500	63,705,415
36	PRINCES TOWN REGIONAL CORPORATION	52,640,355	20,590,741	7,782	113,979	73,352,857	1,138,789	72,214,068
37	REGIONAL CORPORATION SERVICES - GENERAL	0	0	0	16,000,000	16,000,000	0	16,000,000
	Group Sub-Total	**577,207,279**	**293,969,945**	**792,792**	**16,370,598**	**888,340,614**	**8,490,710**	**879,849,904**
38	TRINIDAD AND TOBAGO ASSOCIATION OF LOCAL GOVERNMENT AUTHORITIES	183,120	236,615	0	0	419,735	0	419,735
	Head Sub-Total	**996,811,737**	**407,657,677**	**1,638,808**	**70,520,078**	**1,476,628,300**	**22,889,645**	**1,453,738,655**
	Under the General Control of the Minister of Works and Transport							
57	TRINIDAD AND TOBAGO CIVIL AVIATION AUTHORITY	93,755,164	93,275,562	2,332,368	19,716,701	209,079,795	200,479,795	8,600,000
	Head Sub-Total	**93,755,164**	**93,275,562**	**2,332,368**	**19,716,701**	**209,079,795**	**200,479,795**	**8,600,000**

REPUBLIC OF TRINIDAD AND TOBAGO - STATUTORY BOARDS AND SIMILAR BODIES
Abstract of Estimated Revenue and Expenditure for the year ending 30th September 2021

	BOARDS	EXPENDITURE					REVENUE	
		Personnel Expenditure	Goods And Services	Minor Equipment Purchases	Current Transfers & Subsidies	Total	Revenue	Government Loan/Subvention
	Under the General Control of the Minister of Trade and Industry							
44	TRINIDAD AND TOBAGO BUREAU OF STANDARDS	14,116,200	37,700,300	905,000	5,200,000	57,921,500	48,721,500	9,200,000
45	TRINIDAD AND TOBAGO RACING AUTHORITY	0	0	0	0	0	0	0
	Head Sub-Total	**14,116,200**	**37,700,300**	**905,000**	**5,200,000**	**57,921,500**	**48,721,500**	**9,200,000**
	Under the General Control of the Minister of Housing and Urban Development							
18	SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION	2,244,800	1,663,400	25,100	0	3,933,300	0	3,933,300
54	LAND SETTLEMENT AGENCY	459,000	19,414,800	174,000	1,895,200	21,943,000	1,000,000	20,943,000
	Head Sub-Total	**2,703,800**	**21,078,200**	**199,100**	**1,895,200**	**25,876,300**	**1,000,000**	**24,876,300**
	Under the General Control of the Minister of Planning and Development							
02	INSTITUTE OF MARINE AFFAIRS	10,093,000	6,266,250	75,000	1,916,200	18,350,450	410,000	17,940,450
49	CHAGUARAMAS DEVELOPMENT AUTHORITY	28,603,800	8,717,800	560,000	1,852,000	39,733,600	39,733,600	0
	Head Sub-Total	**38,696,800**	**14,984,050**	**635,000**	**3,768,200**	**58,084,050**	**40,143,598**	**17,940,452**
	Under the General Control of the Minister of Agriculture, Land and Fisheries							
08	AGRICULTURAL SOCIETY OF TRINIDAD AND TOBAGO	569,400	194,000	0	0	763,400	0	763,400
09	NATIONAL AGRICULTURAL MARKETING AND DEVELOPMENT CORPORATION	12,406,900	21,466,900	922,000	5,520,700	40,316,500	8,460,100	31,856,400
11	ZOOLOGICAL SOCIETY OF TRINIDAD AND TOBAGO	4,972,800	12,429,500	418,300	250,000	18,070,600	3,917,000	14,153,600
	Head Sub-Total	**17,949,100**	**34,090,400**	**1,340,300**	**5,770,700**	**59,150,500**	**12,377,100**	**46,773,400**
	Under the General Control of the Minister of Social Development and Family Services							
15	TRINIDAD AND TOBAGO ASSOCIATION FOR RETARDED CHILDREN (LADY HOCHOY HOMES)	7,759,841	1,888,010	0	5,382,149	15,030,000	30,000	15,000,000
41	TRINIDAD AND TOBAGO ASSOCIATION FOR THE HEARING IMPAIRED	3,511,722	4,233,804	186,722	6,542,752	14,475,000	1,500,000	12,975,000
42	TRINIDAD AND TOBAGO BLIND WELFARE ASSOCIATION	8,483,429	3,830,300	55,000	2,341,771	14,710,500	1,510,500	13,200,000
	Head Sub-Total	**19,754,992**	**9,952,114**	**241,722**	**14,266,672**	**44,215,500**	**3,040,500**	**41,175,000**

REPUBLIC OF TRINIDAD AND TOBAGO - STATUTORY BOARDS AND SIMILAR BODIES
Abstract of Estimated Revenue and Expenditure for the year ending 30th September 2021

	BOARDS	EXPENDITURE					REVENUE	
		Personnel Expenditure	Goods And Services	Minor Equipment Purchases	Current Transfers & Subsidies	Total	Revenue	Government Loan/Subvention
	Under the General Control of the Minister of Tourism, Culture and the Arts							
20	QUEEN'S HALL	3,269,624	6,555,290	0	1,449,456	11,274,370	1,640,000	9,634,370
21	NAPARIMA BOWL	1,868,940	3,179,800	0	84,000	5,132,740	635,510	4,497,230
22	NATIONAL CARNIVAL COMMISSION OF TRINIDAD AND TOBAGO	8,980,700	25,109,260	200,000	2,230,040	36,520,000	520,000	36,000,000
	Head Sub-Total	**14,119,264**	**34,844,350**	**200,000**	**3,763,496**	**52,927,110**	**2,795,510**	**50,131,600**
	UTILITIES							
	Under the General Control of the Minister of Works and Transport							
39	AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO	171,569,000	91,639,400	856,000	150,286,619	414,351,019	278,772,400	10,578,619
50	PORT AUTHORITY OF TRINIDAD AND TOBAGO	214,210,860	82,774,740	3,305,600	56,030,800	356,322,000	346,238,000	10,084,000
52	PUBLIC TRANSPORT SERVICE CORPORATION	196,333,910	184,692,890	6,567,500	47,974,310	435,568,610	135,568,610	300,000,000
	Head Sub-Total	**582,113,770**	**359,107,030**	**10,729,100**	**254,291,729**	**1,206,241,629**	**760,579,010**	**320,662,619**
	Under the General Control of the Minister of Public Utilities							
51	WATER AND SEWERAGE AUTHORITY	378,004,500	1,031,835,500	9,885,000	1,065,933,500	2,485,658,500	1,468,746,000	1,016,912,500
	Head Sub-Total	**378,004,500**	**1,031,835,500**	**9,885,000**	**1,065,933,500**	**2,485,658,500**	**1,468,746,000**	**1,016,912,500**
	Sub Total	**960,118,270**	**1,390,942,530**	**20,614,100**	**1,320,225,229**	**3,691,900,129**	**2,229,325,010**	**1,337,575,119**
	GRAND TOTAL	**2,999,022,665**	**4,577,693,111**	**44,454,838**	**2,113,991,648**	**9,735,162,262**	**4,623,610,952**	**5,183,635,489**

STATUTORY BOARDS AND SIMILAR BODIES - GOVERNMENT SUBVENTION
Abstract showing 2019 Actual Expenditure, 2020 Estimates, 2020 Revised Estimates, 2021 Estimates
and Increase/Decrease of 2021 Estimates over/under 2020 Revised Estimates

HEAD BOARD NO.	MINISTRY/BOARD	ACTUAL 2019	ESTIMATES 2020	REVISED ESTIMATES 2020	ESTIMATES 2021	VARIANCE +/(-)	REMARKS
13	**Office of the Prime Minister**						
53	NATIONAL LIBRARY AND INFORMATION SYSTEM (NALIS)	0	0	0	130,000,000	130,000,000	Formerly under the Ministry of Communications
	Sub Total....	**0**	**0**	**0**	**130,000,000**	**130,000,000**	
15	**Tobago House of Assembly**						
06	TOBAGO HOUSE OF ASSEMBLY	1,962,714,308	2,033,000,000	2,022,832,999	1,916,000,000	-106,832,999	
	Sub Total....	**1,962,714,308**	**2,033,000,000**	**2,022,832,999**	**1,916,000,000**	**-106,832,999**	
18	**Ministry of Finance**						
07	NATIONAL LOTTERIES CONTROL BOARD	0	0	0	0	0	
	Sub Total....	**0**	**0**	**0**	**0**	**0**	
26	**Ministry of Education**						
01	NATIONAL INSTITUTE OF HIGHER EDUCATION (RESEARCH, SCIENCE AND TECHNOLOGY)	13,940,683	18,000,000	18,000,000	18,000,000	0	
12	BOARD OF INDUSTRIAL TRAINING	78,220	100,000	100,000	85,200	-14,800	
13	TRINIDAD AND TOBAGO NATIONAL COMMISSION FOR UNESCO	519,310	2,183,000	2,183,000	1,830,000	-353,000	
56	COLLEGE OF SCIENCE, TECHNOLOGY AND APPLIED ARTS OF TRINIDAD AND TOBAGO	109,938,029	131,000,000	105,000,000	95,000,000	-10,000,000	
	Sub Total....	**124,476,242**	**151,283,000**	**125,283,000**	**114,915,200**	**-10,367,800**	
28	**Ministry of Health**						
14	PRINCESS ELIZABETH HOME FOR HANDICAPPED CHILDREN	10,758,193	12,000,000	11,637,960	11,709,765	71,805	
	Sub Total....	**10,758,193**	**12,000,000**	**11,637,960**	**11,709,765**	**71,805**	
30	**Ministry of Labour**						
17	CIPRIANI COLLEGE OF LABOUR AND CO-OPERATIVE STUDIES	25,833,021	21,000,000	21,000,000	21,000,000	0	Formerly under the Ministry of Labour and Small Enterprise Development
	Sub Total....	**25,833,021**	**21,000,000**	**21,000,000**	**21,000,000**	**0**	
31	**Ministry of Public Administration and Digital Transformation**						
03	TRINIDAD AND TOBAGO TELECOMMUNICATIONS AUTHORITY	0	0	0	0	0	Formerly under the Ministry of Public Administration
	Sub Total....	**0**	**0**	**0**	**0**	**0**	
39	**Ministry of Public Utilities**						
55	REGULATED INDUSTRIES COMMISSION	0	0	0	0	0	
	Sub Total....	**0**	**0**	**0**	**0**	**0**	

STATUTORY BOARDS AND SIMILAR BODIES - GOVERNMENT SUBVENTION
Abstract showing 2019 Actual Expenditure, 2020 Estimates, 2020 Revised Estimates, 2021 Estimates
and Increase/Decrease of 2021 Estimates over/under 2020 Revised Estimates

HEAD BOARD NO.	MINISTRY/BOARD	ACTUAL 2019	ESTIMATES 2020	REVISED ESTIMATES 2020	ESTIMATES 2021	VARIANCE +/(-)	REMARKS
42	**Ministry of Rural Development and Local Government**						
23	PORT-OF-SPAIN CITY CORPORATION	230,694,794	243,282,000	222,779,817	222,779,817	0	
24	SAN FERNANDO CITY CORPORATION	120,741,159	139,694,500	129,551,472	129,551,472	0	
25	ARIMA BOROUGH CORPORATION	79,268,261	86,812,900	82,437,758	82,437,758	0	
26	POINT FORTIN BOROUGH CORPORATION	62,983,880	71,764,700	69,376,576	69,376,576	0	
27	CHAGUANAS BOROUGH CORPORATION	69,133,418	73,149,000	69,323,393	69,323,393	0	
28	DIEGO MARTIN REGIONAL CORPORATION	104,366,975	110,828,900	102,745,909	102,745,909	0	
29	SAN JUAN/LAVENTILLE REGIONAL CORPORATION	161,952,160	178,348,800	157,120,636	157,120,636	0	
30	TUNAPUNA/PIARCO REGIONAL CORPORATION	165,998,507	176,941,500	157,205,236	157,205,236	0	
31	SANGRE GRANDE REGIONAL CORPORATION	78,449,969	83,173,300	75,685,363	75,685,363	0	
32	COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION	98,173,125	109,993,400	99,617,784	99,617,784	0	
33	MAYARO/RIO CLARO REGIONAL CORPORATION	62,916,043	64,966,500	57,100,493	57,100,493	0	
34	SIPARIA REGIONAL CORPORATION	74,041,337	83,676,100	78,455,000	78,455,000	0	
35	PENAL/DEBE REGIONAL CORPORATION	60,463,599	66,828,800	63,705,415	63,705,415	0	
36	PRINCES TOWN REGIONAL CORPORATION	78,385,409	84,694,700	72,214,068	72,214,068	0	
37	REGIONAL CORPORATION SERVICES - GENERAL	14,144,043	21,752,000	16,000,000	16,000,000	0	
38	TRINIDAD AND TOBAGO ASSOCIATION OF LOCAL GOVERNMENT AUTHORITIES	510,298	612,800	419,735	419,735	0	
	Head Sub Total....	**1,462,222,977**	**1,596,519,900**	**1,453,738,655**	**1,453,738,655**	**0**	
43	**Ministry of Works and Transport**						
57	TRINIDAD AND TOBAGO CIVIL AVIATION AUTHORITY	9,700,000	10,000,000	9,600,000	8,600,000	1,000,000	
	Sub Total....	**9,700,000**	**10,000,000**	**9,600,000**	**8,600,000**	**1,000,000**	
48	**Ministry of Trade and Industry**						
44	TRINIDAD AND TOBAGO BUREAU OF STANDARDS	9,200,000	9,200,000	9,200,000	9,200,000	0	
45	TRINIDAD AND TOBAGO RACING AUTHORITY	0	0	0	0	0	
	Sub Total....	**9,200,000**	**9,200,000**	**9,200,000**	**9,200,000**	**0**	
61	**Ministry of Housing and Urban Development**						
18	SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION	9,003,870	9,908,600	8,258,100	3,933,300	(4,324,800)	
54	LAND SETTLEMENT AGENCY	19,514,477	23,565,200	17,397,800	20,943,000	3,545,200	
	Sub Total....	**28,518,347**	**33,473,800**	**25,655,900**	**24,876,300**	**(779,600)**	
62	**Ministry of Community Development, Culture and the Arts**						
20	QUEEN'S HALL	8,260,000	9,907,901	9,200,000	0	(9,200,000)	
21	NAPARIMA BOWL	4,284,951	5,976,500	5,000,000	0	(5,000,000)	} Now under the Ministry of Tourism, Culture and the Arts
22	NATIONAL CARNIVAL COMMISSION OF TRINIDAD AND TOBAGO	118,140,263	165,000,000	153,000,000	0	(153,000,000)	
	Sub Total....	**130,685,214**	**180,884,401**	**167,200,000**	**0**	**(167,200,000)**	

STATUTORY BOARDS AND SIMILAR BODIES - GOVERNMENT SUBVENTION
Abstract showing 2019 Actual Expenditure, 2020 Estimates, 2020 Revised Estimates, 2021 Estimates
and Increase/Decrease of 2021 Estimates over/under 2020 Revised Estimates

HEAD BOARD NO.	MINISTRY/BOARD	ACTUAL 2019	ESTIMATES 2020	REVISED ESTIMATES 2020	ESTIMATES 2021	VARIANCE +/(-)	REMARKS
67	**Ministry of Planning and Development**						
02	INSTITUTE OF MARINE AFFAIRS	18,443,751	21,500,000	17,940,450	17,940,450	0	
49	CHAGUARAMAS DEVELOPMENT AUTHORITY	0	0	0	0	0	
	Sub Total....	**18,443,751**	**21,500,000**	**17,940,450**	**17,940,450**	**0**	
70	**Ministry of Communications**						
53	NATIONAL LIBRARY AND INFORMATION SYSTEM (NALIS)	123,824,000	134,326,455	139,826,455	0	(139,826,455)	Now under the Office of the Prime Minister
	Sub Total....	**123,824,000**	**134,326,455**	**139,826,455**	**0**	**(139,826,455)**	
77	**Ministry of Agriculture, Land and Fisheries**						
08	AGRICULTURAL SOCIETY OF TRINIDAD AND TOBAGO	1,865,707	4,044,400	666,200	763,400	97,200	
09	NATIONAL AGRICULTURAL MARKETING AND DEVELOPMENT CORPORATION (NAMDEVCO)	24,492,523	34,787,162	31,171,402	31,856,400	684,998	
11	ZOOLOGICAL SOCIETY OF TRINIDAD AND TOBAGO	11,505,650	16,678,427	14,731,680	14,153,600	(578,080)	
	Sub Total....	**37,863,880**	**55,509,989**	**46,569,282**	**46,773,400**	**204,118**	
78	**Ministry of Social Development and Family Services**						
15	TRINIDAD AND TOBAGO ASSOCIATION FOR RETARDED CHILDREN (LADY HOCHOY HOMES)	14,308,087	18,203,251	15,000,000	15,000,000	0	
41	TRINIDAD AND TOBAGO ASSOCIATION FOR THE HEARING IMPAIRED	7,867,587	12,700,000	12,700,000	12,975,000	275,000	
42	TRINIDAD AND TOBAGO BLIND WELFARE ASSOCIATION	11,449,212	14,000,000	13,000,000	13,200,000	200,000	
	Sub Total....	**33,624,886**	**44,903,251**	**40,700,000**	**41,175,000**	**475,000**	
80	**Ministry of Tourism, Culture and the Arts**						
20	QUEEN'S HALL	0	0	0	9,634,370	9,634,370	
21	NAPARIMA BOWL	0	0	0	4,497,230	4,497,230	} Formerly under the Ministry of Community Development, Culture and the Arts
22	NATIONAL CARNIVAL COMMISSION OF TRINIDAD AND TOBAGO	0	0	0	36,000,000	36,000,000	
	Sub Total....	**0**	**0**	**0**	**50,131,600**	**50,131,600**	

STATUTORY BOARDS AND SIMILAR BODIES - GOVERNMENT SUBVENTION
Abstract showing 2019 Actual Expenditure, 2020 Estimates, 2020 Revised Estimates, 2021 Estimates
and Increase/Decrease of 2021 Estimates over/under 2020 Revised Estimates

HEAD BOARD NO.	MINISTRY/BOARD	ACTUAL 2019	ESTIMATES 2020	REVISED ESTIMATES 2020	ESTIMATES 2021	VARIANCE +/(-)	REMARKS
	UTILITIES						
39	**Ministry of Public Utilities**						
51	WATER AND SEWERAGE AUTHORITY	1,773,433,608	1,611,995,000	1,611,995,000	1,016,912,500	(595,082,500)	
	Sub Total....	**1,773,433,608**	**1,611,995,000**	**1,611,995,000**	**1,016,912,500**	**(595,082,500)**	
43	**Ministry of Works and Transport**						
39	AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO	129,354,510	65,546,200	65,548,292	10,578,619	(54,969,673)	
50	PORT AUTHORITY OF TRINIDAD AND TOBAGO	30,262,882	10,084,000	6,427,400	10,084,000	3,656,600	
52	PUBLIC TRANSPORT SERVICE CORPORATION	256,498,599	306,350,000	260,129,900	300,000,000	39,870,100	
	Sub Total....	**416,115,991**	**381,980,200**	**332,105,592**	**320,662,619**	**(11,442,973)**	
	SUB -TOTAL UTILITIES	**2,189,549,599**	**1,993,975,200**	**1,944,100,592**	**1,337,575,119**	**(606,525,473)**	
	GRAND TOTAL	**6,167,414,418**	**6,297,575,996**	**6,035,285,293**	**5,183,635,489**	**-1,029,781,404**	

CHART OF ACCOUNTS (INCOME)

Subhead 01 - GOVERNMENT SUBVENTION

Subhead 02 - GOVERNMENT LOANS

Subhead 03 - DEPRECIATION

Subhead 04 - OTHER INCOME

Item	Description
001	Rent
002	Fees
003	Service Charges
004	Rates and Taxes
005	Licences
006	Interest
007	Grants
008	Disposal
009	Principal on Mortgage Loans
010	Recoverable Receipts
011	Contributions
012	Reimbursements
013	Gate Receipts
014	Dues
015	Contribution from Woodbrook Estates
016	Golf Courses
017	Convention Centre
018	Sales
019	Rental of Industrial Estates Allotments
020	Hotel Schools
021	Photocopying
022	Certification of Goods for Export
023	Tests
024	Repayment of Loans
025	Insurance (Jockey)
026	Subscriptions
027	Passenger Income
028	Special Bus Route
029	Know Your Country Tours

Subhead 04 - OTHER INCOME - Cont'd

Item	Description
030	Slipways Income (Port)
031	Towage Services
032	Receiving, Storing and Delivery Charges
033	Labour and Overtime Recoverable
034	Storage (Rent)
035	Hire of Equipment
036	Metered Supplies
037	Unmetered Supplies
038	Other Water Revenue
039	Sewerage Rates
040	Sale of Effluent
041	Disposal of Faecal Matter
042	Restaurant and Bar (Airports)
043	Advertising
044	Dividends
045	Ordinary Draws
046	Giant Draws
047	Super Giant
048	Instant Lottery
049	Donations
050	Fines
051	Lost Books
052	Functions
053	Board Charges
054	Collection Lists
055	Performances - Foreign
056	Performances - Local
057	Recordings
058	Public Address System
059	Commissions
060	Departure Tax Retained
061	Carifesta V
063	On-Line Games
065	Property Development Services
097	Gross Surplus / Deficit on Trading
098	Extraordinary
099	Miscellaneous

CHART OF ACCOUNTS (EXPENDITURE)

Subhead	01 - PERSONNEL EXPENDITURE
Sub-Item	Description
01	Salaries and Cost of Living Allowance
02	Wages and C.O.L.A. (including Leave Pay)
03	Overtime - Monthly Paid Officers
04	Allowances - Monthly Paid Officers
05	Government's Contribution to N.I.S.
06	Remuneration to Board Members
07	Vacant Posts-Salaries & C.O.L.A. (with bodies)
08	Vacant Posts-Salaries & C.O.L.A. (without incumbents)
09	Remuneration to Chairman and Members of Commissions of Inquiry
10	Remuneration to Auxiliary Fire Unit
12	Settlement of Arrears to Public Officers
13	Remuneration to Council Members
14	Remuneration to members of Cabinet-Appointed Committees
16	Payment of Increments - Salaries
20	Government's Contribution to Group Health Insurance - Daily - Rated Workers
21	Government's Contribution to Group Pension - Daily - Rated Workers
22	Increased Salaries to Public Officers 1999-2001
23	Salaries - Direct Charges
24	Allowances - Direct Charges
25	Renumeration to members - Direct Charges
26	Vacant Posts-Salaries & Cola (without incumbents) - Direct Charges
27	Gov't Contribution to Group Health Insurance-Monthly Paid Officers
28	Remuneration to Cabinet Appointed Representatives for Trinidad andTobago
29	Overtime - Daily - Rated Workers
30	Allowances - Daily - Rated Workers
31	Government's Contribution to N.I.S. - Direct Charges
32	Remuneration to Substitute Teachers

Subhead	02 - GOODS AND SERVICES
Sub-Item	Description
01	Travelling and Subsistence
02	Overseas Travel Facilities
03	Uniforms
04	Electricity
05	Telephones
06	Water and Sewerage Rates
07	House Rates
08	Rent / Lease - Office Accommodation and Storage
09	Rent / Lease - Vehicles and Equipment
10	Office Stationery and Supplies
11	Books and Periodicals
12	Materials and Supplies
13	Maintenance of Vehicles
15	Repairs and Maintenance - Equipment
16	Contract Employment
17	Training
19	Official Entertainment
21	Repairs and Maintenance - Buildings
22	Short-term Employment
23	Fees
24	Refunds and Rebates
25	Audit of Overseas Missions
26	Expenses of President's Establishment
27	Official Overseas Travel
28	Other Contracted Services
29	Losses on Foreign Currency Conversion
30	Government Vehicles Insurance Premium
31	Expenses of Prime Minister's Establishment
32	Losses of Public Money
33	Interest on Late V.A.T. Refunds
34	University Graduate Recruitment Programme
35	Interest on Overpayment of Income Tax
36	Extraordinary Expenditure
37	Janitorial Services
39	Drugs and Other Related Materials and Supplies
40	Food at Institutions
42	Street Lighting
43	Security Services
46	Natural Disasters
49	Construction of Facilities
50	Housing Accommodation

Subhead	02 - GOODS AND SERVICES - Cont'd
Sub-Item	Description
51	Relocation of Overseas Staff
52	Commission on Taxes collected on behalf of Government
53	Refund to W.A.S.A. re Water Improvement Rate
56	Loss of Public Monies on payment of Pensioners through Banks
57	Postage
58	Medical Expenses
59	Expenses re Liquidation of Insurance Companies
60	Travelling - Direct Charges
61	Insurance
62	Promotions, Publicity and Printing
63	Repatriation of Nationals
64	Operation of Constituency Offices
65	Expenses of Cabinet appointed Bodies
66	Hosting of Conferences, Seminars and other Functions
67	Delivery of Containers to the Container Examination Section (C.E.S.)
68	Water trucking
69	Road Re-Instatement W.A.S.A.
70	Lottery Tickets-Traditional
71	Lottery Tickets-Instant
72	Money for Prizes-Traditional
73	Money for Prizes-Instant
74	Agents' Commission-Traditional
75	Agents' Commission-Instant
76	Allowance and Assistance to Blind Persons
82	Quarrying Operations
83	Money for Prizes On-Line Games
84	Agents'/Punters'/Runners' Commission On-Line Games
85	Outstanding Insurance Claims - Government Vehicles
86	Administration Cost On-Line Games
87	Improvement and Extension Works on Assisted Primary Schools
88	Improvement and Extension Works on Government Primary Schools
89	Cultural Programmes
90	Folk and Arts Festivals
91	Tobago Heritage Festival
92	Claims for Payment in respect of Void Cheques
93	Operations of Electoral District Offices for Councillors of Municipal Corporations
94	Tobago Indigenous and Traditional Art Academy
97	Expenses of the Office of the Leader of the Opposition
98	Overseas Travel Facilities - Direct Charges
99	Employee Assistance Programme

Subhead	03 - MINOR EQUIPMENT PURCHASES
Sub-Item	Description
01	Vehicles
02	Office Equipment
03	Furniture and Furnishings
04	Other Minor Equipment

Subhead	04 - CURRENT TRANSFERS AND SUBSIDIES
Item	Description
001	Regional Bodies
002	Commonwealth Bodies
003	United Nations Organisations
004	International Bodies
005	Non-Profit Institutions
006	Educational Institutions
007	Households
008	Subsidies
009	Other Transfers
010	Other Transfers Abroad
011	Transfers to State Enterprises
012	Loans to Statutory Authorities
013	Loans to State Enterprises
014	Loans to Other Governments

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 01: Personnel Expenditure

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
01	**Salaries and Cost of Living Allowance**	Payment of Salaries and Cost of Living Allowance to Officers (Permanent, Acting or Temporary) in established Public Service Posts	
02	**Wages and Cost of Living Allowance**	Payment of Wages and Cost of Living Allowance to Hourly, Daily and Weekly-Rated (Permanent, Regular and Casual) Workers of Central Government,The Tobago House of Assembly, Municipal, Borough and Regional Corporations	
03	**Overtime - Monthly- Paid Officers**	Payment of Overtime to Monthly-Paid Officers in established Public Service Posts in accordance with principles governing the treatment of excess hours worked by Monthly-Paid Officers as agreed to between the Chief Personnel Officer and the Recognised Bargaining Bodies	
04	**Allowances - Monthly-Paid Officers**	Payment of Allowances to Monthly-Paid Officers in established Public Service Posts as agreed to by the Employer and the Recognised Bargaining Bodies, or as approved by the Salaries Review Commission.	
05	**Government's Contribution to N.I.S.**	Employer's Contribution to National Insurance Scheme in respect of Officers paid under Sub-Items 01, 02, 10 and 13	
06	**Remuneration to Board Members**	Payment of Remuneration to Chairman, Deputy Chairman, Co -Chairman and Members of Boards established under the Constitution or Act of Parliament, except Members whose Remuneration is a Direct Charge on the Consolidated Fund, and Members of Local Government Bodies	
07	**Vacant Posts - Salaries and C.O.L.A. (with bodies)**		Use of this Sub-Item is discontinued
08	**Vacant Posts - Salaries and C.O.L.A. (without incumbents)**	To cater for posts which are vacant without incumbents but which are critical to the operations of the Ministry, Department or Agency	Formerly shown as Vacant Posts - Salaries and C.O.L.A.(without bodies)
09	**Remuneration to Chairman and Members of Commissions of Inquiry**	Payment of Remuneration to Chairman and Members of various Commissions of Inquiry as appointed by His Excellency, the President	Provided for under Head - Office of the Prime Minister ***only***
10	**Remuneration to Auxillary Fire Unit**	Payment of Remuneration to Members of the Auxillary Fire Unit	Provided for under Head - Ministry of National Security ***only***

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 01: Personnel Expenditure

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
12	**Settlement of Arrears to Public Officers**		To be activated as required
13	**Remuneration to Council Members**	Payment of Remuneration to Aldermen and Councillors of the Municipal, Borough and Regional Corporations	Provided for under Head - Ministry of Rural Development and Local Government (Local Government Bodies) ***only***
14	**Remuneration to Members of Cabinet-Appointed Committees**	Payment of Remuneration to Members of Cabinet-Appointed Committees established for a specific duration and purpose	
16	**Payment of Increments - Salaries**	Settlement of arrears of Increments to eligible Officers which arose as a consequence of the suspension of Increments over the period January 23,1987 to December 31,1995	
19	**Payment of Increments - Wages**	Settlement of arrears of Increments to eligible Daily-Rated Workers which arose as a consequence of the suspension of Increments over the period January 23, 1987 to December 31, 1995	
20	**Government's Contribution to Group Health Insurance - Daily-Rated Workers**	Employer's Contribution to Group Health Insurance for Daily-Rated Workers	To be activated when agreement is reached between the Employer and the Recognised Bargaining Bodies
21	**Government's Contribution to Group Pension - Daily-rated Workers**	Employer's Contribution to Group Pension Plan for Daily-Rated Workers	To be activated when agreement is reached between the Employer and the Recognised Bargaining Bodies
23	**Salaries - Direct Charges**	Payment of Salaries and Cost of Living Allowance to Officers (Permanent, Acting or Temporary) in established Public Service Posts which are Direct Charges on the Consolidated Fund	
24	**Allowances - Direct Charges**	Payment of Allowances to Monthly-Paid Officers (Permanent, Acting or Temporary) in established Public Service Posts as approved by the Salaries Review Commission, and are Direct Charges on the Consolidated Fund	
25	**Remuneration to Members - Direct Charges**	Payment of Remuneration to Chairman, Deputy Chairman, Co-Chairman and Members of Commissions whose positions are not established Public Service Posts but are Direct Charges on the Consolidated Fund	

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 01: Personnel Expenditure

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
26	**Vacant Posts - Salaries and C.O.L.A. (without incumbents) - Direct Charges**	To cater for posts which are vacant without incumbents but which are critical to the operations of the Ministry, Department or Agency, and are Direct Charges on the Consolidated Fund	Formerly shown as Vacant Posts - Salaries and C.O.L.A. (without bodies) - Direct Charges
27	**Government's Contribution to Group Health Insurance - Monthly-Paid Officers**	Employer's Contribution to Group Health Insurance for Monthly-Paid Officers	
28	**Remuneration to Cabinet-Appointed Representatives for Trinidad and Tobago**	Payment of Remuneration to Persons appointed by Cabinet as special Representatives for Trinidad and Tobago	Provided for under Head - Ministry of Foreign Affairs ***only***
29	**Overtime - Daily-Rated Workers**	Payment of Overtime to Daily-Rated Workers as agreed to by the Employer and the Recognised Bargaining Bodies	
30	**Allowances - Daily-Rated Workers**	Payment of Allowances to Daily-Rated Workers as agreed to by the Employer and the Recognised Bargaining Bodies	Includes payment of Premiums as well as Sick leave Bonus
31	**Government's Contribution to N.I.S. - Direct Charges**	Employer's Contribution to National Insurance in respect of Officers paid under Sub-Items 23 and 25	
32	**Remuneration to Substitute Teachers**	To meet cost of Remuneration to Substitute Teachers	Provided for under Head - Ministry of Education ***only***

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
01	**Travelling and Subsistence**	Payment of all Travelling Allowances to Monthly-Paid Officers who are holders of Scheduled Travelling Posts in Ministries/Departments in accordance with the Travelling Allowance Act, Chapter 23:50 and the Travelling Allowances Regulations made under the Act, as revised, or as approved in accordance with the Salaries Review Commission Report together with any other approved travelling costs. Includes:- - Upkeep Allowance - Kilometric Claims -Transportation Allowance - Commuted Travel Allowance - Chauffeur Allowance (including N.I.S.) - Depreciation and Sea Blast Allowances - Cost of travel between Trinidad and Tobago [Air/Sea Fare, Hotel Accommodation] - Meals/Subsistence Allowance	NB: Cost of meals for late work now classified under 10 - Office Stationery and Supplies
02	**Overseas Travel Facilities**	Cost of Overseas Travel Facilities due to eligible Monthly-Paid Officers whose remuneration is within the purview of the Salaries Review Commission but which is not a Direct Charge on the Consolidated Fund	Formerly Leave Passage
03	**Uniforms**	Purchase of all uniforms and protective gear whenever required as per terms and conditions of service as agreed to between the Employer and the Recognised Bargaining Bodies. Includes: - - purchase of uniform materials, shoes, boots, caps, helmets etc. - payment of allowances in lieu of uniforms not supplied - payment of uniform allowances - payment for sewing of uniforms - purchase of ceremonial wear	
04	**Electricity**	All charges on electricity bills including meter charges, connection, re-connection and disconnection charges	

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
05	**Telephones**	All rental and user charges for Telephones,Telecommunication Systems Facsimile and PABX systems installed in Government Ministries, Departments and Agencies Includes:- - refunds to eligible officers of Telephone rental and cost of official calls - Internet charges - repairs to telephone equipment - official mobile (cellular) telephone rental and user charges - rental of Wide Area Network (WAN) lines	
06	**Water and Sewerage Rates**	All WASA charges	
07	**House Rates**	All House Rates due on Government properties and payable to City and Borough Corporations	
08	**Rent/Lease - Office Accommodation and Storage**	Rental or lease of buildings/premises housing Government offices where Government's business is carried out. Includes Car Park facilities and BOLT payments	
09	**Rent/Lease - Vehicles and Equipment**	Rental or lease of all equipment and vehicles, includes lease-to-own arangements	
10	**Office Stationery and Supplies**	Consumables used in the running of the office, i.e.: - - the purchase of all office stationery not supplied by the Government Printery - other supplies include cleaning materials, toiletries, refreshments for meetings, etc - cost of meals for late work*	*Formerly shown under Sub-Item 01 - Travelling and Subsistence.
11	**Books and Periodicals**	Purchase of books and periodicals for reference use in offices and libraries **including Newspapers**	

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
12	**Materials and Supplies**	Purchase of materials and supplies used by Ministries/Departments **in the discharge of their core functions** e.g.: - - Paper used by agencies for the generation of Reports - purchase of software packages subsequent to initial supply with purchase of hardware - **Ministry of Works and Transport** - Items used in construction including shovels, wheel barrows, etc - **Ministry of Agriculture** - weedicides, seeds, livestock feed etc - **Ministry of Legal Affairs**- Binding of Records **Ministry of National Security**- Purchase of Supplies for Prison Inmates, Purchase of Materials for Fire Stations and Fire Appliances, Consumables, Foodstuff, etc	
13	**Maintenance of Vehicles**	Purchase of all items necessary for the upkeep and maintenance of Government Vehicles, i.e., cars, vans, trucks, buses, vessels and aircraft - the running costs - oil, gas, tyres, batteries - repairs to vehicles, engine, body and upholstery	
15	**Repairs and Maintenance - Equipment**	Repair and maintenance of: - - office machines e.g. computers, photocopiers - other specialised equipment, e.g. cameras, X-ray Machines	
		Includes service contracts and consultancy services	

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
16	**Contract Employment**	Payment of salaries for Monthly-Paid Officers employed on contract for a minimum period of one (1) year as agreed to by Cabinet and in accordance with the terms and conditions as set out by the Chief Personnel Officer. Allocation to include Employer's Contribution to National Insurance, Travelling and other approved allowances	
17	**Training**	All expenses associated with the training and development of staff both locally and abroad including: - cost of overseas travel pertinent to the training - cost of Contracted or Consultancy Services	
19	**Official Entertainment**	Provision for official entertainment for holders of certain Public Offices within the purview of the Salaries Review Commission. These include:- - Auditor General - Top Managers in the Public Service - Senior Officers in the Protective Services and Defence Force - Chairman and Members of Commissions and Boards - The Judicial and Legal Service	
21	**Repairs and Maintenance - Buildings**	Repairs and maintenance to Government Buildings, inclusive of air conditioning, elevators, generators, furniture, furnishings and pest control Includes service contracts and Consultancy Services	Security and Janitorial costs to be met under Sub-Items 43-Security Services and 37- Janitorial Services, respectively
22	**Short-Term Employment**	Short-term or revolving employment in specific Government Departments and Agencies where each employee's term does not exceed six (6) Months	

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
23	**Fees**	Payment of various Fees and Legal Costs incurred by Government Ministries, Departments and Agencies e.g.: - - Sequestering of Jurors - Prison Chaplain - Jury Fees - Slaughtering Fees - Funeral expenses for unclaimed bodies - Examination fees - Audit fees - Legal fees - Brokerage fees - Licences and Technical Support - Anti-Virus Agreements	
24	**Refunds and Rebates**	Refunds and Rebates of payments made	Provided for under Board of Inland Revenue and Customs and Excise Divisions of the Ministry of Finance ***only***
25	**Audit of Overseas Missions**	Expenses incurred in conducting a review of the accounting operations of Overseas Missions' Financial Management Systems and examining the adequacy off their internal controls	Provided for under Treasury Division of the Ministry of Finance ***only***
26	**Expenses of President's Establishment**	Expenses and associated costs of the President's household excluding minor equipment purchases.	
27	**Official Overseas Travel**	Expenses incurred in connection with approved official overseas travel	
28	**Other Contracted Services**	Cost of contracts awarded for services not catered for under other Sub-Items e.g. - Scavenging - Repairs to Roads and Bridges - Management Contracts	

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item No.	Sub-Item Description	Type of Expenditure to be Accommodated	Remarks
		- Maintenance of Watercourses - Laundering of Uniforms - Servicing of Ceremonial Wear - Cable Television Services - Other short contracts	
29	**Losses of Foreign Currency Conversion**	Losses arising out of fluctuation in the exchange rate of the Trinidad and Tobago Dollar	Provided for under Head - Ministry of Finance ***only***
30	**Government Vehicles Insurance Premium**	Insurance premium for all Central Government vehicles	Provided for under Head - Ministry of Finance ***only***
31	**Expenses of Prime Minister's Establishment**	Expenses and associated costs of the Prime Minister's household excluding minor equipment purchases.	
32	**Losses of Public Money**	Write-off of losses of public monies e.g. Petty cash	Provided for under Head - Ministry of Finance only
33	**Interest on Late Value Added Tax Refunds**		Provided for under Head - Ministry of Finance ***only***
34	**University Graduate Recruitment Programme**	Payment of salary to University graduates	
35	**Interest on Overpayment of Income Tax**	The interest element only on refunds of taxes collected in previous years	Provided for under Head - Ministry of Finance ***only***
36	**Extraordinary Expenditure**	Unforseen expenditure that is **unlikely to recur**	
37	**Janitorial Services**	All contracted cleaning and janitorial services	
39	**Drugs and Other Related Materials and Supplies**	Purchase of drugs and other medical stores for the entire Health Service	Provided for under Head - Ministry of Health ***only***

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item No.	Sub-Item Description	Type of Expenditure to be Accommodated	Remarks
40	**Food at Institutions**	Purchase of foodstuff for Government Institutions	
42	**Street Lighting**	Electricity charges for the lighting of roadways, highways, Parks and Recreation Grounds - excluding installation costs	
43	**Security Services**	All contracted Security Services	
46	**Natural Disasters**		Provided for under Head - Ministry of Public Utilities, and the Local Government Bodies ***only*** Rehabilitation works under other Ministries/Departments are to be funded as follows: - (a) where the activity is to be performed in-house, from Sub-Item 12: Materials and Supplies, and cost of Wages, from Personnel Expenditure (b) where the activity is to be contracted out, from Sub-Item 28 - Other Contracted Services
49	**Construction of Facilities**	Construction and dismantling of carnival facilities	Provided for under the National Carnival Commission ***only***
50	**Housing Accommodation**	Cost of rental accommodation for eligible officers. Includes refund of rent to such officers where applicable	
51	**Relocation of Overseas Staff**	Transportation, Hotel Accomodation, Meals and Other Expenses relative to the transfer of Staff overseas	
53	**Refunds to WASA re Water Improvement Rate**		Provided for under the Ministry with responsibity for the Water and Sewerage Authority **only**
56	**Loss of Public Monies on payment of Pensioners through Banks**	To bring to account irrecoverable monies paid through banks to pensioners whose accounts are no longer valid due to death or otherwise	Provided for under Treasury Division, Ministry of Finance ***only***

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
57	**Postage**	Cost of all activities relative to delivery of mail and packages including Courier Services	
58	**Medical Expenses**	Medical Expenses of all eligible Public Officers in accordance with their terms and conditions of service or as agreed to by Cabinet	
59	**Expenses re: Liquidation of Insurance Companies**		Provided for under Head - Ministry of Finance ***only***
60	**Travelling-Direct Charges**	Payment of Travelling Allowances to Monthly-Paid Officers in established Public Service Posts which are Direct Charges on the Consolidated Fund	
61	**Insurance**	Insurance coverage for property of Ministries, Departments, Statutory Boards and Similar Bodies and the Tobago House of Assembly,i.e., Buildings, Furniture, Fixtures, Plant and Machinery. Also includes coverage for Vehicles of Statutory Boards and Similar Bodies and the Tobago House of Assembly	
62	**Promotions, Publicity and Printing**	This Sub-Item caters for the following:- - Printing of Manuals, Forms, Brochures - Advertisements in Newspapers, Television and in International Publications - Outreach programmes - Creation, Upgrade and Maintenance of Web Sites etc.	
63	**Repatriation of Nationals**	Approved emergency expenses to facilitate the return of nationals of Trinidad and Tobago from other countries in times of crisis	Provided for under Head - Ministry of Foreign and CARICOM Affairs ***only***
64	**Operations of Constituency Offices**	Approved expenses incurred in the running of Constituency Offices of Members of Parliament	Provided for under Head - Parliament ***only***
65	**Expenses of Cabinet-Appointed Bodies**	All expenses, other than remuneration, of Committees, Secretariats and other such Bodies appointed by Cabinet for specific purposes	

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
66	**Hosting of Conferences , Seminars and Other Functions**	This Sub-Item caters for:- - Hosting of conferences and seminars in Trinidad and Tobago as agreed to by Cabinet - Presentation of credentials by Foreign Ambassadors - Visits by Foreign Heads of State and other Dignitaries - Programmes for Project EXSCCD (Excellent Service Customer Care and Dependability)	
67	**Delivery of Containers to the Container Examination Section (C.E.S.)**	Costs incurred for the movement of shipping containers into the Container Examination Section (C.E.S.) at the various Ports of entry i.e - Costs incurred for the services provided by Hauliers	Provided for under the Port Authority of Trinidad and Tobago ***only***
68	**Water Trucking**	Cost of truck borne water provided to certain areas of the country	Provided for under the Boroughs, Regional Corporations and W.A.S.A.
69	**Road Re-Instatement WASA**	Restoration of Roads after pipe laying or repairs	Provided for under W.A.S.A.
70	**Lottery Tickets -Traditional**		Provided for under National Lotteries Control Board ***only***
71	**Lottery Tickets- Instant**	Cost of printing Lottery Tickets	Provided for under National Lotteries Control Board ***only***
72	**Money for Prizes- Traditional**		Provided for under National Lotteries Control Board ***only***
73	**Money for Prizes- Instant**	Payment to holders of winning tickets [Instant]	Provided for under National Lotteries Control Board ***only***
74	**Agents' Commission- Traditional**		Provided for under National Lotteries Control Board ***only***
75	**Agents' Commission- Instant**	Commission to agents selling Instant Lottery Tickets	Provided for under National Lotteries Control Board ***only***

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
76	Allowance and Assistance to Blind Persons	Assistance to blind persons from Swanston House and other welfare cases	Provided for under the Trinidad and Tobago Blind Welfare Association ***only***
82	Quarrying Operations		Provided for under Head - Tobago House of Assembly **only**
83	Money For Prizes - On - Line Games		Provided for under National Lotteries Control Board ***only***
84	Agents'/Punters'/Runners' Commission - On- Line Games		Provided for under National Lotteries Control Board ***only***
85	Outstanding Insurance Claims - Government vehicles	Payment of oustanding claims with respect to accidents involving Government-owned vehicles	Provided for under Treasury Division, Ministry of Finance **only**
86	Administration Cost - On- Line Games		Provided for under National Lotteries Control Board ***only***
87	Improvement and Extension Works on Assisted Primary Schools		Provided for under Head - Tobago House of Assembly **only**
88	Improvement and Extension Works on Government Primary Schools		Provided for under Head - Tobago House of Assembly **only**
89	Cultural Programmes		Provided for under Head - Tobago House of Assembly and the Ministry of the Arts and Multiculturalism **only**
90	Folk and Arts Festivals		Provided for under Head - Tobago House of Assembly **only**
91	Tobago Heritage Festival		Provided for under Head - Tobago House of Assembly only.

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 02: Goods and Services

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
92	**Claims for Payment in respect of Void Cheques**	Claims in respect of cheques which remained unpaid on the expiration of six (6) months after the end of the financial year in which they were issued, and which were subsequently deposited with the Comptroller of Accounts	Provided for under Treasury Division, Ministry of Finance ***only***
93	**Operations of Electoral District Offices for Councillors of Municipal Corporations**	Expenses of the operation of the offices of Councillors of Municipal Corporations. Expenses include rent, telephone, electricity, stationery, stipend for an office clerk and other incidentals but excluding minor equipment purchases.	Provided for under the Municipal Corporations, Ministry of Local Government ***only***
94	**Tobago Indigenous and Traditional Art Academy**	Expenses associated with the preservation, contextualization and dissemination of Tobago / Caribbean art forms.	Provided for under Head - Tobago House of Assembly **only**
97	**Expenses of the Office of the Leader of the Opposition**	Expenses and associated costs of the Office of the Leader of the Opposition excluding minor equipment purchases.	Provided for under Head - Parliament ***only***
98	**Overseas Travel Facilities - Direct Charges**	Cost of Overseas Travel Facilities due to Monthly-Paid Officers whose remuneration is within the purview of the Salaries Review Commission and whose salaries and allowances are Direct Charges on the Consolidated Fund	Formerly Leave Passage-Direct Charges
99	**Employee Assistance Programme**	Cost of implementing Employee Assistance Programmes	

CLASSIFICATION OF EXPENDITURE SUB-ITEMS
Sub-Head 03: Minor Equipment Purchases

Sub-Item		Type of Expenditure to be Accommodated	Remarks
No.	Description		
01	**Vehicles**	Purchase of vehicles for all Government Ministries/Departments	A Board of Survey is required in instances where replacement vehicles are to be purchased
02	**Office Equipment**	Purchase of Adding Machines, Typewriters, Fax Machines, Computers and related accessories (initial purchase), Photo Copying Machines, Shredders, Scanners, Printers, etc.	
03	**Furniture and Furnishings**	Purchase of Chairs, Desks, Tables, Cabinets (metal/wooden), Drapery, Suites, Beds, Shelving, Partitioning, etc.	Includes installation cost where applicable
04	**Other Minor Equipment**	Purchase of equipment, such as, Wireless Equipment, Cell phones, Vacuum Cleaners, Offset Printing Presses, Refrigerators, Stoves, Lawn Mowers, Air Conditioning Units, Fans, Microwave Ovens, Electric Kettles, PBX Systems, Generators, Hospital Equipment, Dogs and Horses, etc.	Includes installation cost where applicable

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE PRIME MINISTER

HEAD	**13**	**-**	**OFFICE OF THE PRIME MINISTER**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item No.	**004**	**-**	**Statutory Boards**
Sub-Item No.	**53**	**-**	**National Library and Information System (NALIS)**

53 - NATIONAL LIBRARY AND INFORMATION SYSTEM
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	123,824,000	134,326,455	139,826,455	130,000,000	(9,826,455)
03	DEPRECIATION	-	-	-	-	-
04	OTHER INCOME	353,929	380,000	380,000	416,120	36,120
	Rent	162,091	184,000	184,000	220,120	36,120
	Photocopying	33,776	36,000	36,000	36,000	-
	Repayment of Loans	-	-	-	-	-
	Ordinary Draws	-	-	-	-	-
	Fines	101,173	100,000	100,000	100,000	-
	Lost Books	24,904	24,000	24,000	24,000	-
	Miscellaneous	31,985	36,000	36,000	36,000	-
	Total	124,177,929	134,706,455	140,206,455	130,416,120	(9,790,335)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

53 - NATIONAL LIBRARY AND INFORMATION SYSTEM
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	82,702,041	85,663,000	85,613,000	84,613,000	(1,000,000)
	Salaries and Cost of Living Allowance	74,453,402	77,000,000	76,950,000	76,000,000	(950,000)
	Wages and Cost of Living Allowance	-	-	-	-	-
	Overtime-Monthly Paid Officers	-	100,000	100,000	50,000	(50,000)
	Gov't Contribution to NIS	6,708,098	6,850,000	6,850,000	6,850,000	-
	Government Contribution to Group Health Insurance	869,863	900,000	900,000	900,000	-
	Allowances - Monthly Paid Officers	285,928	300,000	300,000	300,000	-
	Remuneration to Board Members	384,750	513,000	513,000	513,000	-
02	GOODS AND SERVICES	20,479,285	31,413,455	35,573,455	28,853,120	(6,720,335)
03	MINOR EQUIPMENT PURCHASES	86,566	130,000	830,000	150,000	(680,000)
04	CURRENT TRANSFERS AND SUBSIDIES	17,760,880	17,500,000	18,190,000	16,800,000	(1,390,000)
	Total	121,028,772	134,706,455	140,206,455	130,416,120	(9,790,335)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	353,929	380,000	380,000	416,120
Expenditure	121,028,772	134,706,455	140,206,455	130,416,120
Operating Surplus/(Deficit)	(120,674,843)	(134,326,455)	(139,826,455)	(130,000,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(120,674,843)	(134,326,455)	(139,826,455)	(130,000,000)
Add: Government Subvention	123,824,000	134,326,455	139,826,455	130,000,000
Surplus/(Unfinanced Deficit)	3,149,157			

53 - NATIONAL LIBRARY AND INFORMATION SYSTEM
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	123,824,000	134,326,455	139,826,455	130,000,000	-	9,826,455	
03 DEPRECIATION	-	-	-	-	-	-	
04 OTHER INCOME	353,929	380,000	380,000	416,120	36,120	-	
001 Rent							
01 Conference Room	75,081	100,000	100,000	100,000	-	-	
02 Cafe	87,010	84,000	84,000	120,120	36,120	-	
Total Rent	162,091	184,000	184,000	220,120	36,120	-	
021 Photocopying	33,776	36,000	36,000	36,000	-	-	
024 Repayment of loans (vehicles)	-	-	-	-	-	-	
045 Donations	-	-	-	-	-	-	
050 Fines	101,173	100,000	100,000	100,000	-	-	
051 Lost Books	24,904	24,000	24,000	24,000	-	-	
099 Miscellaneous							
03 Other Miscellaneous	31,985	36,000	36,000	36,000	-	-	
Total Miscellaneous	31,985	36,000	36,000	36,000	-	-	
Total Income	124,177,929	134,706,455	140,206,455	130,416,120	-	9,790,335	

53 - NATIONAL LIBRARY AND INFORMATION SYSTEM
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	82,702,041	85,663,000	85,613,000	84,613,000	-	1,000,000	
001 General Administration							
01 Salaries and Cost of Living Allowance	74,453,402	77,000,000	76,950,000	76,000,000	-	950,000	
02 Wages and C.O.L.A. (including Leave Pay)	-	-	-	-	-	-	
03 Overtime - Monthly Paid Officers	-	100,000	100,000	50,000	-	50,000	
04 Allowances - Monthly Paid Officers	285,928	300,000	300,000	300,000	-	-	
05 Government's Contribution to N.I.S.	6,708,098	6,850,000	6,850,000	6,850,000	-	-	
06 Remuneration to Board Members	384,750	513,000	513,000	513,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	-	-	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	869,863	900,000	900,000	900,000	-	-	
Total General Administration	82,702,041	85,663,000	85,613,000	84,613,000	-	1,000,000	
02 GOODS AND SERVICES	20,479,285	31,413,455	35,573,455	28,853,120	-	6,720,335	
001 General Administration							
01 Travelling and Subsistence	1,025,768	1,000,000	1,260,000	1,000,000	-	260,000	
03 Uniforms	10,296	25,000	25,000	25,000	-	-	
04 Electricity	2,202,024	3,000,000	3,000,000	3,000,000	-	-	
05 Telephones	678,571	600,000	1,600,000	600,000	-	1,000,000	
06 Water and Sewerage Rates	90,000	100,000	300,000	100,000	-	200,000	
08 Rent / Lease - Office Accommodation and Storage	2,048,000	3,500,000	3,500,000	3,500,000	-	-	
09 Rent / Lease - Vehicles and Equipment	615,861	500,000	700,000	500,000	-	200,000	
10 Office Stationery and Supplies	-	400,000	400,000	200,000	-	200,000	
11 Books and Periodicals	695,639	2,212,455	1,562,455	1,000,000	-	562,455	
12 Materials and Supplies	-	100,000	100,000	100,000	-	-	
13 Maintenance of Vehicles	-	150,000	150,000	150,000	-	-	
15 Repairs and Maintenance - Equipment	-	150,000	150,000	150,000	-	-	
16 Contract Employment	4,696,447	5,300,000	5,300,000	5,000,000	-	300,000	
17 Training	6,000	100,000	100,000	50,000	-	50,000	
19 Official Entertainment	-	5,000	5,000	5,000	-	-	
21 Repairs and Maintenance - Buildings	1,993,998	2,000,000	3,250,000	2,000,000	-	1,250,000	
22 Short-term Employment	22,380	80,000	80,000	50,000	-	30,000	
23 Fees	65,000	300,000	750,000	200,000	-	550,000	
27 Official Overseas Travel	-	20,000	20,000	20,000	-	-	
28 Other Contracted Services	650,798	1,500,000	1,500,000	973,120	-	526,880	
37 Janitorial Services	1,745,657	3,500,000	4,450,000	3,500,000	-	950,000	
43 Security Services	2,424,165	4,500,000	5,000,000	4,500,000	-	500,000	
57 Postage	-	6,000	6,000	5,000	-	1,000	
58 Medical Expenses	-	5,000	5,000	5,000	-	-	
61 Insurance	1,500,000	2,000,000	2,000,000	2,000,000	-	-	
General Administration Carried Forward	20,470,604	31,053,455	35,213,455	28,633,120	-	6,580,335	

53 - NATIONAL LIBRARY AND INFORMATION SYSTEM
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	20,470,604	31,053,455	35,213,455	28,633,120	-	6,580,335	
62 Promotions, Publicity and Printing	-	200,000	200,000	100,000	-	100,000	
65 Expenses of Cabinet appointed Bodies	4,181	20,000	20,000	20,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	-	40,000	40,000	50,000	10,000	-	
99 Employee Assistance Programme	4,500	100,000	100,000	50,000	-	50,000	
Total General Administration	20,479,285	31,413,455	35,573,455	28,853,120	-	6,720,335	
03 MINOR EQUIPMENT PURCHASES	86,566	130,000	830,000	150,000	-	680,000	
001 General Administration							
01 Vehicles	-	-	700,000	-	-	700,000	
02 Office Equipment	-	30,000	30,000	50,000	20,000	-	
03 Furniture and Furnishings	86,566	50,000	50,000	50,000	-	-	
04 Other Minor Equipment	-	50,000	50,000	50,000	-	-	
Total General Administration	86,566	130,000	830,000	150,000	-	680,000	
04 CURRENT TRANSFERS AND SUBSIDIES	17,760,880	17,500,000	18,190,000	16,800,000	-	1,390,000	
007 Households							
01 Gratuity	760,880	900,000	900,000	800,000	-	100,000	
02 Pension Contribution	17,000,000	16,600,000	17,290,000	16,000,000	-	1,290,000	
Total Households	17,760,880	17,500,000	18,190,000	16,800,000	-	1,390,000	
Total Expenditure	121,028,772	134,706,455	140,206,455	130,416,120	-	9,790,335	

Board 53 - National Library and Information Systems
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Executive Director	Group 1	
1	1	(2)	Deputy Executive Director	Group 2	
1	1	(3)	Director, Educational Library Services	Grade 10	
1	1	(4)	Director, Heritage Library Division	Grade 10	
1	1	(5)	Director, Public Libraries Division	Grade 10	
1	1	(6)	Director, Information Networks Division	Grade 10	
1	1	(7)	Director, Human Resources Division	Grade 10	
1	1	(8)	Director of Finance	Grade 10	
1	1	(9)	Corporate Secretary	Grade 10	
1	1	(10)	Administrative Officer	Grade 7	
1	1	(11)	Accounting Executive I	Grade 6	
2	2	(12)	Accounting Assistant	Grade 5	
1	1	(13)	Clerk II	Grade 3	
1	1	(14)	Auditor I	Grade 6	
9	9	(15)	Librarian IV	Grade 9	
20	20	(16)	Librarian III	Grade 8	
24	24	(17)	Librarian II	Grade 7	
34	34	(18)	Librarian I	Grade 6	
72	72	(19)	Librarian I	Grade 6	
103	103	(20)	Library Assistant II	Grade 5	
168	168	(21)	Library Assistant I	Grade 4	
14	14	(22)	Branch Library Assistant	Grade 4	
8	8	(23)	Library Assistant II	Grade 5	
12	12	(24)	Library Assistant I	Grade 4	
2	2	(25)	Branch Library Assistant	Grade 4	
1	1	(26)	Librarian II	Grade 7	
1	1	(27)	Library Assistant I	Grade 4	
1	1	(28)	Information Services Librarian II	Grade 7	
1	1	(29)	Library Technician I	Grade 4	
1	1	(30)	Information Services Librarian IV	Grade 9	
1	1	(31)	Information Services Librarian I	Grade 6	

Board 53 - National Library and Information Systems
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Secondary Schools Library		
22	22	(32)	Information Services Librarian II	Grade 7	
60	60	(33)	Information Services Librarian I	Grade 6	
73	73	(34)	Library Technician II	Grade 5	
53	53	(35)	Library Technician I	Grade 4	
			School Library Services		
3	3	(36)	Information Services Librarian III	Grade 8	
1	1	(37)	Systems Librarian		(37) Post to be classified by the Chief Personnel Officer
			Corinth Teachers' Training College		
1	1	(38)	Information Services Librarian II	Grade 7	
1	1	(39)	Information Systems Librarian I	Grade 6	
1	1	(40)	Library Technician I	Grade 4	
			Valsayn Teachers' Training College		
1	1	(41)	Information Services Librarian II	Grade 7	
1	1	(42)	Information Services Librarian I	Grade 6	
1	1	(43)	Library Technician I	Grade 4	
1	1	(44)	Planning Officer II	Grade 6	
1	1	(45)	Planning Officer I	Grade 6	
1	1	(46)	Human Resource Officer I	Grade 6	
1	1	(47)	Clerk IV	Grade 5	

Board 53 - National Library and Information Systems
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(48)	Clerk III	Grade 4	
3	3	(49)	Clerk II	Grade 3	
21	21	(50)	Clerk I	Grade 3	
1	1	(51)	Statistical Officer I	Grade 4	
1	1	(52)	Clerk Stenographer III	Grade 4	
2	2	(53)	Clerk Stenographer I/II	Grade 3	
10	10	(54)	Clerk/Typist II	Grade 3	
11	11	(55)	Clerk/Typist I	Grade 2	
2	2	(56)	Telephone Operator I	Grade 2	
1	1	(57)	Printing Operator V	Grade 6	
3	3	(58)	Printing Operator II	Grade 2	
8	8	(59)	Printing Operator I	Grade 2	
3	3	(60)	Estate Constable	Grade 3	
6	6	(61)	Motor Vehicle Driver Operator I	Grade 2	
5	5	(62)	Motor Vehicle Driver	Grade 2	
1	1	(63)	Chauffeur I	Grade 1	
1	1	(64)	Maintenance Repairman	Grade 3	
1	1	(65)	Messenger II	Grade 2	
9	9	(66)	Messenger I	Grade 1	
4	4	(67)	Library Aide	Grade 1	
3	3	(68)	Library Commissionaire	Grade 1	
3	3	(69)	Watchman	Grade 1	
2	2	(70)	Stores Attendant	Grade 1	
2	2	(71)	Handyman	Grade 1	
1	1	(72)	Groundsman	Grade 1	
5	5	(73)	Cleaner II	Grade 1	
9	9	(74)	Cleaner I	Grade 1	
7	7	(75)	Part-time Cleaner		

Board 53 - National Library and Information Systems
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Parliament Library		
1	1	(76)	Information Services Librarian III	Grade 8	
1	1	(77)	Library Technician II	Grade 5	
			Public Libraries Division **Children's Library**		
1	1	(78)	Information Services Librarian II	Grade 7	
1	1	(79)	Information Services Librarian I	Grade 6	
1	1	(80)	Library Technician II	Grade 5	
3	3	(81)	Library Technician I	Grade 4	
			Young Adult Library		
1	1	(82)	Information Services Librarian I	Grade 6	
1	1	(83)	Library Technician I	Grade 4	
			Adult Library		
2	2	(84)	Information Services Librarian II	Grade 7	
4	4	(85)	Information Services Librarian I	Grade 6	
4	4	(86)	Library Technician II	Grade 5	
8	8	(87)	Library Technician I	Grade 4	
			Heritage Library Division		
1	1	(88)	Informantion Services Librarian IV	Grade 9	
4	4	(89)	Information Services Librarian II	Grade 7	
4	4	(90)	Information Services Librarian I	Grade 6	
4	4	(91)	Library Assistant I	Grade 4	

Board 53 - National Library and Information Systems
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Human Resource Division		
1	1	(92)	Senior Human Resource Specialist	Grade 8	
1	1	(93)	Human Resource Specialist III	Grade 7	
2	2	(94)	Human Resource Specialist II	Grade 6	
1	1	(95)	Records Management Officer	Grade 5	
			Public Libraries Division		
5	5	(96)	Information Services Librarian I	Grade 6	
3	3	(97)	Library Technician II	Grade 5	
9	9	(98)	Library Technician I	Grade 4	
1	1	(99)	Library Aide	Grade 1	
2	2	(100)	Motor Vehicle Operator	Grade 2	
2	2	(101)	Clerical Assistant I	Grade 3	
		(102)	Motor Vehicle Operator	Grade 2	
			Finance Division		
1	1	(103)	Accountant	Grade 5	
1	1	(104)	Accounting Officer	Grade 5	
2	2	(105)	Clerical Assistant II	Grade 3	
3	3	(106)	Clerical Assistant I	Grade 3	
			Internal Audit Department		
1	1	(107)	Audit Manager	Grade 8	
3	3	(108)	Audit Technician	Grade 5	

Board 53 - National Library and Information Systems
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Information Network Division		
1	1	(109)	Information Services Librarian II	Grade 7	
2	2	(110)	Information Services Librarian I	Grade 6	
2	2	(111)	Library Technician II	Grade 5	
2	2	(112)	Clerical Assistant I	Grade 3	
			Carnegie Free Library		
1	1	(113)	Librarian III	Grade 8	
1	1	(114)	Librarian II	Grade 7	
1	1	(115)	Library Assistant II	Grade 5	
1	1	(116)	Clerk Typist I	Grade 2	
1	1	(117)	Library Commissionaire	Grade 1	
1	1	(118)	Library Assistant I	Grade 4	
			Council for National Library and Information Services		
1	1	(119)	Secretary, Council for National Library and Information Services	Grade 10	
3	3	(120)	Librarian IV	Grade 9	
1	1	(121)	Planning Officer II	Grade 6	
1	1	(122)	Planning Officer I	Grade 6	
1	1	(123)	Clerk Stenographer III	Grade 4	
1	1	(124)	Statistical Officer I	Grade 4	
935	935				

STATUTORY BOARD UNDER THE GENERAL CONTROL OF THE PRIME MINISTER

HEAD	**15**	**-**	**TOBAGO HOUSE OF ASSEMBLY**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards And Similar Bodies**
Item No.	**001**	**-**	**Tobago House of Assembly**
Sub-Item No.	**06**	**-**	**Tobago House of Assembly**

REPUBLIC OF TRINIDAD AND TOBAGO - STATUTORY BOARDS AND SIMILAR BODIES
SUMMARY ESTIMATES BY DIVISION FOR YEAR ENDING 2021/09/30

Board: 06 TOBAGO HOUSE OF ASSEMBLY

Division	Personnel Expenditure	Goods And Services	M. Equipment Purchases	Current Tran & Subsidies	Total
01 Assembly Legislature	4,177,000	11,731,000	373,500	1,600,000	17,881,500
02 Office of the Chief Secretary	14,181,000	74,396,000	2,397,500	7,500,000	98,474,500
03 Finance and the Economy	23,974,000	59,503,900	1,119,000	27,120,000	111,716,900
04 Food Production, Forestry and Fisheries	83,705,200	57,648,000	1,808,100	13,220,000	156,381,300
05 Tourism, Culture and Transportation	29,636,000	38,483,150	506,550	61,555,000	130,180,700
06 Education, Innovation and Energy	139,357,200	149,157,100	1,455,000	62,610,000	352,579,300
07 Community Development, Enterprise Development and Labour	12,522,800	30,113,900	975,800	9,890,000	53,502,500
08 Infrastructure, Quarries and the Environment	259,425,600	68,430,400	1,544,800	15,200,000	344,600,800
10 Health Wellness and Family Development	88,261,000	65,615,960	713,900	413,040,440	567,631,300
11 Settlement, Urban Renewal and Public Utilities	3,896,000	20,870,600	478,000	1,220,000	26,464,600
13 Sport and Youth Affairs	25,052,260	26,796,000	888,340	3,850,000	56,586,600
Grand Total	684,188,060	602,746,010	12,260,490	616,805,440	1,916,000,000

HEAD: 15 TOBAGO HOUSE OF ASSEMBLY

BREAKDOWN ESTIMATES OF RECURRENT EXPENDITURE 2019 - 2021

Sub-Head/ Subitem No.		2019 Actual Expenditure	2020 Approved Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease
01	**PERSONNEL EXPENDITURE**	$	$	$	$	$	$
01	Salaries and Cost of Living Allowance	235,855,921	240,539,200	235,075,673	235,075,980	-	5,463,220
02	Wages and C.O.L.A. (including Leave Pay)	367,691,989	371,242,000	362,338,393	362,412,000	-	8,830,000
03	Overtime - Monthly Paid Officers	6,547,483	6,815,000	6,684,000	6,694,000	-	121,000
04	Allowances - Monthly Paid Officers	6,529,574	8,196,000	6,615,120	6,615,120	-	1,580,880
05	Government's Contribution to N.I.S.	49,645,345	51,629,000	49,890,760	49,944,760	-	1,684,240
06	Remuneration to Board Members	266,400	220,000	222,000	222,000	2,000	-
08	Vacant Posts-Salaries & C.O.L.A. (without	-	7,238,000	-	-	-	7,238,000
14	Remuneration to members of Cabinet-Appointed	1,137,000	1,818,000	1,538,000	1,608,000	-	210,000
20	Government's Contribution to Group Health	4,927,518	5,248,000	5,024,000	5,024,000	-	224,000
27	Gov't Contribution to Group Health Insurance-	2,375,903	2,683,000	2,670,885	2,688,200	5,200	-
29	Overtime - Daily - Rated Workers	6,036,504	7,348,000	6,546,000	6,546,000	-	802,000
30	Allowances - Daily - Rated Workers	6,470,156	6,665,000	7,358,000	7,358,000	693,000	-
	TOTAL	687,483,793	709,641,200	683,962,831	684,188,060	-	25,453,140

HEAD: 15 TOBAGO HOUSE OF ASSEMBLY

BREAKDOWN ESTIMATES OF RECURRENT EXPENDITURE 2019 - 2021

Sub-Head/ Subitem No.		2019 Actual Expenditure	2020 Approved Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease
02	**GOODS AND SERVICES**	$	$	$	$	$	$
01	Travelling and Subsistence	14,356,227	17,016,000	14,236,000	14,653,000	-	2,363,000
02	Overseas Travel Facilities	1,185,656	-	-	-	-	-
03	Uniforms	625,951	825,500	637,000	616,500	-	209,000
04	Electricity	16,463,760	16,012,000	15,351,000	15,386,000	-	626,000
05	Telephones	15,336,536	16,306,000	14,650,489	14,706,400	-	1,599,600
06	Water and Sewerage Rates	1,516,916	1,773,600	1,722,600	1,727,600	-	46,000
07	House Rates	-	3,000	3,000	3,000	-	-
08	Rent/Lease - Office Accommodation and Storage	37,144,893	39,159,400	37,621,500	50,645,500	11,486,100	-
09	Rent / Lease - Vehicles and Equipment	21,388,147	20,025,000	20,126,100	19,005,000	-	1,020,000
10	Office Stationery and Supplies	7,218,162	8,634,000	8,345,874	9,304,000	670,000	-
11	Books and Periodicals	1,856,210	2,986,000	2,605,000	2,772,040	-	213,960
12	Materials and Supplies	32,832,703	36,864,000	34,059,000	34,847,000	-	2,017,000
13	Maintenance of Vehicles	5,933,424	8,335,000	7,924,000	8,275,000	-	60,000
15	Repairs and Maintenance - Equipment	2,399,377	3,958,000	3,423,520	3,863,750	-	94,250
16	Contract Employment	232,482,659	234,647,000	226,686,500	226,342,000	-	8,305,000
17	Training	1,741,946	5,861,000	5,054,000	3,938,000	-	1,923,000
19	Official Entertainment	148,279	625,000	498,600	447,000	-	178,000
21	Repairs and Maintenance - Buildings	10,515,921	11,601,000	9,121,000	9,581,000	-	2,020,000
22	Short-term Employment	16,373,315	23,012,000	19,014,300	18,841,000	-	4,171,000
23	Fees	4,042,320	4,702,000	4,722,000	4,441,000	-	261,000
24	Refunds and Rebates	-	6,000	3,000	6,000	-	-
27	Official Overseas Travel	3,226,197	6,399,000	5,362,000	981,000	-	5,418,000
28	Other Contracted Services	53,403,660	41,462,000	55,107,089	40,557,500	-	904,500
34	University Graduate Recruitment Programme	-	800,000	300,000	300,000	-	500,000
36	Extraordinary Expenditure	1,114,858	1,478,000	1,413,000	1,413,000	-	65,000
37	Janitorial Services	24,493,426	24,548,000	24,187,000	24,622,000	74,000	-
42	Street Lighting	7,992,993	2,000,000	4,206,500	4,206,500	2,206,500	-
43	Security Services	68,836,764	61,038,500	65,131,000	65,283,000	4,244,500	-
50	Housing Accommodation	1,126,200	1,060,000	1,060,000	1,060,000	-	-
57	Postage	41,907	364,400	250,400	257,320	-	107,080
58	Medical Expenses	3,000	245,000	134,561	165,000	-	80,000
61	Insurance	3,028,113	4,199,200	3,469,326	3,536,500	-	662,700
62	Promotions, Publicity and Printing	7,551,103	17,352,000	11,685,089	7,482,000	-	9,870,000
64	Operation of Constituency Offices	4,843,045	4,800,000	4,845,000	4,845,000	45,000	-
65	Expenses of Cabinet appointed Bodies	502,048	290,000	191,400	191,400	-	98,600
66	Hosting of Conferences, Seminars and other	10,567,875	12,803,000	11,578,500	4,375,000	-	8,428,000
68	Water Trucking	-	100,000	-	-	-	100,000
82	Studley Park Quarry - Operations	410,500	3,000,000	350,000	800,000	-	2,200,000
87	Improvement and Extension Works on Assisted	127,690	400,000	100,000	200,000	-	200,000

HEAD: 15 TOBAGO HOUSE OF ASSEMBLY

BREAKDOWN ESTIMATES OF RECURRENT EXPENDITURE 2019 - 2021

Sub-Head/ Subitem No.	2019 Actual Expenditure	2020 Approved Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease
88 Improvement and Extension Works on Government	155,627	400,000	100,000	200,000	$ -	200,000
89 Cultural Programmes	2,151,756	1,500,000	1,000,000	1,000,000	-	500,000
90 Folk and Arts Festivals	812,651	2,000,000	1,000,000	1,000,000	-	1,000,000
91 Tobago Heritage Festival	15,247,796	20,000,000	16,000,000	-	-	20,000,000
94 Tobago Indigenous and Traditional Art Academy	76,809	1,000,000	400,000	400,000	-	600,000
99 Employee Assistance Programme	244,022	601,000	426,000	470,000	-	131,000
TOTAL	629,520,442	660,191,600	634,101,348	602,746,010	-	57,445,590

HEAD: 15 TOBAGO HOUSE OF ASSEMBLY

BREAKDOWN ESTIMATES OF RECURRENT EXPENDITURE 2019 - 2021

Sub-Head/ Subitem No.	2019 Actual Expenditure	2020 Approved Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease
03 MINOR EQUIPMENT PURCHASES	$	$	$	$	$	$
01 Vehicles	9,543,360	14,843,700	12,424,304	-	-	14,843,700
02 Office Equipment	5,293,022	5,151,900	6,416,815	5,602,340	450,440	-
03 Furniture and Furnishings	1,833,922	4,193,700	4,055,860	3,075,000	-	1,118,700
04 Other Minor Equipment	3,226,915	4,438,100	5,328,875	3,583,150	-	854,950
TOTAL	19,897,219	28,627,400	28,225,854	12,260,490	-	16,366,910

HEAD: 15 TOBAGO HOUSE OF ASSEMBLY

BREAKDOWN ESTIMATES OF RECURRENT EXPENDITURE 2019 - 2021

Sub-Head/ Item No.	2019 Actual Expenditure	2020 Approved Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease
04 CURRENT TRANSFERS AND SUBSIDIES	$	$	$	$	$	$
005 Non-Profit Institutions	16,705,234	21,770,000	18,424,000	16,710,000	-	5,060,000
006 Educational Institutions	13,210,180	14,500,000	13,600,000	11,910,000	-	2,590,000
007 Households	54,987,247	79,770,000	88,926,616	70,270,000	-	9,500,000
008 Subsidies	1,358,304	2,500,000	2,500,000	2,500,000	-	-
009 Other Transfers	539,551,889	515,999,800	553,092,350	515,415,440	-	584,360
TOTAL	625,812,854	634,539,800	676,542,966	616,805,440	-	17,734,360

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 - TOBAGO HOUSE OF ASSEMBLY
SUMMARY OF INCOME, 2019 - 2021

Sub-Head	Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	1,962,714,308	2,033,000,000	2,022,832,999	1,916,000,000	(106,832,999)
	Total	1,962,714,308	2,033,000,000	2,022,832,999	1,916,000,000	(106,832,999)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 - TOBAGO HOUSE OF ASSEMBLY
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	687,483,793	709,641,200	683,962,831	684,188,060	225,229
	Salaries and Cost of Living Allowance	235,855,921	240,639,200	235,075,673	235,075,980	307
	Remuneration to Members of Cabinet-Appointed Cmte	1,137,000	1,518,000	1,238,000	1,293,000	55,000
	Wages and Cost of Living Allowance	367,691,989	371,242,000	362,338,393	362,412,000	73,607
	Remuneration to Members - Direct Charges	-	300,000	300,000	300,000	-
	Overtime - Daily Rated Workers	6,036,504	7,348,000	6,546,000	6,546,000	-
	Overtime-Monthly Paid Officers	6,547,483	6,815,000	6,684,000	6,694,000	10,000
	Gov't Contribution to NIS	49,645,345	51,629,000	49,890,760	49,944,760	54,000
	Government Contribution to Group Health Insurance	7,303,421	7,931,000	7,694,885	7,712,200	17,315
	Vacant Posts	-	7,138,000	-	-	-
	Allowances - Monthly Paid Officers	6,529,574	8,196,000	6,615,120	6,615,120	-
	Allowances - Daily Rated Workers	6,430,376	6,265,000	6,958,000	6,958,000	-
	Remuneration to Board Members	266,400	220,000	222,000	222,000	-
	Remuneration to Cabinet Appointed Representatives	-	-	-	15,000	15,000
02	GOODS AND SERVICES	629,520,442	660,191,600	634,101,348	602,746,010	(31,355,338)
03	MINOR EQUIPMENT PURCHASES	19,897,219	28,627,400	28,225,854	12,260,490	(15,965,364)
04	CURRENT TRANSFERS AND SUBSIDIES	625,812,854	634,539,800	676,542,966	616,805,440	(59,737,526)
	Total	1,962,714,308	2,033,000,000	2,022,832,999	1,916,000,000	(106,832,999)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income				
Expenditure	1,962,714,308	2,033,000,000	2,022,832,999	1,916,000,000
Operation Surplus/(Deficit)	(1,962,714,308)	(2,033,000,000)	(2,022,832,999)	(1,916,000,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(1,962,714,308)	(2,033,000,000)	(2,022,832,999)	(1,916,000,000)
Add: Government Subvention	1,962,714,308	2,033,000,000	2,022,832,999	1,916,000,000
Surplus/(Unfinanced Deficit)				

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 - TOBAGO HOUSE OF ASSEMBLY
DETAILS OF INCOME

Sub-Head / Item	Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
		$	$	$	$	$	$	
01	GOVERNMENT SUBVENTION	1,962,714,308	2,033,000,000	2,022,832,999	1,916,000,000	-	106,832,999	
	Total Income	1,962,714,308	2,033,000,000	2,022,832,999	1,916,000,000	-	106,832,999	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 01 - Assembly Legislature

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	3,718,329	4,077,000	4,177,000	4,177,000	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	3,261,966	3,500,000	3,500,000	3,500,000	-	-	
03 Overtime - Monthly Paid Officers	17,892	20,000	20,000	20,000	-	-	
04 Allowances - Monthly Paid Officers	136,335	72,000	292,000	292,000	-	-	
05 Government's Contribution to N.I.S.	264,236	340,000	320,000	320,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	37,900	45,000	45,000	45,000	-	-	
Total General Administration	3,718,329	4,077,000	4,177,000	4,177,000	-	-	
02 GOODS AND SERVICES	11,481,079	12,090,000	11,913,000	11,731,000	-	182,000	
001 General Administration							
01 Travelling and Subsistence	334,711	400,000	300,000	300,000	-	-	
02 Overseas Travel Facilities	151,407	-	-	-	-	-	
03 Uniforms	3,109	27,000	5,000	5,000	-	-	
04 Electricity	63,151	100,000	100,000	100,000	-	-	
05 Telephones	127,343	130,000	100,000	100,000	-	-	
08 Rent/Lease - Office Accommodation and Storage	-	405,000	366,000	366,000	-	-	
09 Rent / Lease - Vehicles and Equipment	66,145	80,000	30,000	80,000	50,000	-	
10 Office Stationery and Supplies	251,426	300,000	204,874	250,000	45,126	-	
11 Books and Periodicals	35,498	50,000	36,000	50,000	14,000	-	
12 Materials and Supplies	210,951	250,000	212,000	250,000	38,000	-	
13 Maintenance of Vehicles	62,844	85,000	78,000	85,000	7,000	-	
15 Repairs and Maintenance - Equipment	81,592	100,000	17,000	87,000	70,000	-	
16 Contract Employment	2,782,132	2,542,000	2,800,000	2,800,000	-	-	
17 Training	31,344	100,000	80,000	50,000	-	30,000	
19 Official Entertainment	22,000	40,000	22,000	22,000	-	-	
21 Repairs and Maintenance - Buildings	153,219	200,000	200,000	200,000	-	-	
22 Short-term Employment	339,259	400,000	325,000	340,000	15,000	-	
27 Official Overseas Travel	65,368	450,000	253,000	50,000	-	203,000	
28 Other Contracted Services	239,500	345,000	173,000	200,000	27,000	-	
36 Extraordinary Expenditure	1,500	50,000	5,000	5,000	-	-	
37 Janitorial Services	396,625	416,000	195,000	250,000	55,000	-	
43 Security Services	238,050	200,000	786,000	786,000	-	-	
57 Postage	4,195	10,000	10,000	10,000	-	-	
58 Medical Expenses	-	20,000	20,000	20,000	-	-	
61 Insurance	26,404	30,000	30,126	30,000	-	126	
General Administration Carried Forward	5,687,773	6,730,000	6,348,000	6,436,000	88,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 01 - Assembly Legislature

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	5,687,773	6,730,000	6,348,000	6,436,000	88,000	-	
62 Promotions, Publicity and Printing	303,450	60,000	320,000	250,000	-	70,000	
64 Operation of Constituency Offices	4,843,045	4,800,000	4,845,000	4,845,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	646,811	500,000	400,000	200,000	-	200,000	
Total							
General Administration	11,481,079	12,090,000	11,913,000	11,731,000	-	182,000	
03 MINOR EQUIPMENT PURCHASES	785,484	425,000	425,000	373,500	-	51,500	
001 General Administration							
01 Vehicles	441,845	-	-	-	-	-	
02 Office Equipment	195,610	200,000	200,000	200,000	-	-	
03 Furniture and Furnishings	18,550	75,000	75,000	75,000	-	-	
04 Other Minor Equipment	129,479	150,000	150,000	98,500	-	51,500	
Total							
General Administration	785,484	425,000	425,000	373,500	-	51,500	
04 CURRENT TRANSFERS AND SUBSIDIES	-	1,600,000	1,600,000	1,600,000	-	-	
007 Households							
02 Retirement, Severance Benefits and Compensation to Injured Workmen	-	100,000	100,000	100,000	-	-	
40 Gratuities to Contract Officers	-	1,500,000	1,500,000	1,500,000	-	-	
Total							
Households	-	1,600,000	1,600,000	1,600,000	-	-	
Total Expenditure	15,984,892	18,192,000	18,115,000	17,881,500	-	233,500	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 02 - Office of the Chief Secretary

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	12,149,889	14,481,000	14,181,000	14,181,000	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	3,946,700	4,500,000	4,500,000	4,500,000	-	-	
04 Allowances - Monthly Paid Officers	572,651	530,000	530,000	530,000	-	-	
05 Government's Contribution to N.I.S.	300,320	340,000	340,000	340,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A.(without incumbents)	-	100,000	-	-	-	-	
14 Remuneration to members of Cabinet-Appointed Committees	407,900	168,000	168,000	168,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	35,895	73,000	73,000	73,000	-	-	
Total General Administration	5,263,466	5,711,000	5,611,000	5,611,000	-	-	
007 Public Administration							
01 Salaries and Cost of Living Allowance	4,933,234	5,850,000	5,850,000	5,850,000	-	-	
03 Overtime - Monthly Paid Officers	290,651	330,000	330,000	330,000	-	-	
05 Government's Contribution to N.I.S.	443,897	465,000	465,000	465,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	39,078	50,000	50,000	50,000	-	-	
Total Public Administration	5,706,860	6,795,000	6,695,000	6,695,000	-	-	
011 Planning							
01 Salaries and Cost Of Living Allowance	993,719	1,500,000	1,500,000	1,500,000	-	-	
05 Government's Contribution to N.I.S.	169,310	300,000	300,000	300,000	-	-	
08 vacant Posts-Salaries & C.O.L.A.(without incumbents)	-	100,000	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	16,534	75,000	75,000	75,000	-	-	
Total Planning	1,179,563	1,975,000	1,875,000	1,875,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 02 - Office of the Chief Secretary

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES	79,127,418	81,872,000	77,657,000	74,396,000	-	3,261,000	
001 General Administration							
01 Travelling and Subsistence	969,466	900,000	900,000	900,000	-	-	
02 Overseas Travel Facilities	417,339	-	-	-	-	-	
04 Electricity	1,580,163	1,200,000	1,000,000	1,000,000	-	-	
05 Telephones	791,119	800,000	750,000	750,000	-	-	
06 Water and Sewerage Rates	51,104	5,000	5,000	5,000	-	-	
07 House Rates	-	1,000	1,000	1,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	5,846,290	3,500,000	4,000,000	4,000,000	-	-	
10 Office Stationery and Supplies	417,057	500,000	450,000	400,000	-	50,000	
11 Books and Periodicals	4,077	85,000	55,000	55,000	-	-	
12 Materials and Supplies	202,933	300,000	300,000	300,000	-	-	
13 Maintenance of Vehicles	130,752	200,000	100,000	150,000	50,000	-	
15 Repairs and Maintenance - Equipment	605,219	85,000	85,000	85,000	-	-	
16 Contract Employment	13,785,495	14,000,000	14,000,000	14,000,000	-	-	
17 Training	145,172	200,000	200,000	200,000	-	-	
19 Official Entertainment	39,975	100,000	100,000	100,000	-	-	
21 Repairs and Maintenance - Buildings	1,449,262	500,000	500,000	500,000	-	-	
22 Short-term Employment	1,245,234	1,500,000	1,200,000	1,200,000	-	-	
23 Fees	1,280,271	1,300,000	1,700,000	1,300,000	-	400,000	
27 Official Overseas Travel	337,373	400,000	400,000	75,000	-	325,000	
28 Other Contracted Services	1,724,233	1,500,000	1,000,000	1,100,000	100,000	-	
34 University Graduate Recruitment Programme	-	800,000	300,000	300,000	-	-	
37 Janitorial Services	2,388,566	1,000,000	1,000,000	1,000,000	-	-	
43 Security Services	3,836,304	2,500,000	2,500,000	2,500,000	-	-	
57 Postage	-	200,000	100,000	100,000	-	-	
58 Medical Expenses	-	30,000	30,000	30,000	-	-	
61 Insurance	278,983	130,000	130,000	130,000	-	-	
62 Promotions, Publicity and Printing	219,059	300,000	300,000	300,000	-	-	
65 Expenses of Cabinet appointed Bodies	-	100,000	50,000	50,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	1,231,006	1,000,000	1,420,000	500,000	-	920,000	
99 Employee Assistance Programme	-	100,000	50,000	100,000	50,000	-	
Total General Administration	38,976,452	33,236,000	32,626,000	31,131,000	-	1,495,000	

06 TOBAGO HOUSE OF ASSEMBLY
Division 02 - Office of the Chief Secretary

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Information							
05 Telephones	74,673	50,000	50,000	50,000	-	-	
10 Office Stationery and Supplies	64,363	80,000	80,000	80,000	-	-	
11 Books and Periodicals	-	10,000	10,000	10,000	-	-	
12 Materials and Supplies	311	150,000	100,000	150,000	50,000	-	
13 Maintenance of Vehicles	8,282	50,000	50,000	50,000	-	-	
15 Repairs and Maintenance - Equipment	1,100	20,000	20,000	20,000	-	-	
16 Contract Employment	4,039,567	3,500,000	3,500,000	3,500,000	-	-	
17 Training	5,000	150,000	150,000	150,000	-	-	
22 Short-term Employment	135,086	500,000	350,000	350,000	-	-	
23 Fees	61,662	100,000	100,000	100,000	-	-	
28 Other Contracted Services	165,900	200,000	150,000	200,000	50,000	-	
61 Insurance	10,199	100,000	100,000	100,000	-	-	
62 Promotions, Publicity and Printing	2,680,031	2,500,000	2,500,000	1,000,000	-	1,500,000	
Total Information	7,246,174	7,410,000	7,160,000	5,760,000	-	1,400,000	
007 Public Administration							
01 Travelling and Subsistence	207,225	300,000	300,000	300,000	-	-	
03 Uniforms	9,125	9,000	9,000	9,000	-	-	
04 Electricity	578,104	675,000	675,000	675,000	-	-	
05 Telephones	685,083	900,000	900,000	900,000	-	-	
06 Water and Sewerage Rates	11,978	100,000	100,000	100,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	1,581,182	1,751,000	1,751,000	1,751,000	-	-	
10 Office Stationery and Supplies	459,723	500,000	450,000	500,000	50,000	-	
11 Books and Periodicals	13,825	20,000	20,000	20,000	-	-	
12 Materials and Supplies	197,979	200,000	200,000	200,000	-	-	
13 Maintenance of Vehicles	152,310	200,000	160,000	200,000	40,000	-	
15 Repairs and Maintenance - Equipment	105,598	69,000	109,000	109,000	-	-	
16 Contract Employment	3,279,797	4,000,000	4,000,000	4,000,000	-	-	
17 Training	62,143	203,000	203,000	100,000	-	103,000	
21 Repairs and Maintenance - Buildings	228,357	140,000	125,000	140,000	15,000	-	
22 Short-term Employment	536,117	837,000	337,000	400,000	63,000	-	
23 Fees	25,934	50,000	50,000	50,000	-	-	
27 Official Overseas Travel	-	200,000	100,000	25,000	-	75,000	
28 Other Contracted Services	843,968	900,000	900,000	900,000	-	-	
37 Janitorial Services	1,049,388	1,000,000	1,000,000	1,000,000	-	-	
43 Security Services	1,838,055	2,000,000	2,000,000	2,000,000	-	-	
50 Housing Accommodation	1,126,200	1,000,000	1,000,000	1,000,000	-	-	
57 Postage	-	4,000	4,000	4,000	-	-	
Public Administration Carried Forward	12,992,086	15,058,000	14,393,000	14,383,000	-	10,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 02 - Office of the Chief Secretary

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Public Administration							
Brought Forward	12,992,086	15,058,000	14,393,000	14,383,000	-	10,000	
61 Insurance	39,759	45,000	45,000	45,000	-	-	
62 Promotions, Publicity and Printing	-	50,000	50,000	50,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	281,306	500,000	455,000	100,000	-	355,000	
99 Employee Assistance Programme	4,500	50,000	40,000	50,000	10,000	-	
Total Public Administration	13,317,651	15,703,000	14,983,000	14,628,000	-	355,000	
008 Tobago Emergency Management Agency							
04 Electricity	22,405	40,000	40,000	40,000	-	-	
05 Telephones	798,314	500,000	500,000	500,000	-	-	
06 Water and Sewerage Rates	8,037	20,000	20,000	20,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	-	100,000	100,000	100,000	-	-	
09 Rent / Lease - Vehicles and Equipment	39,116	50,000	50,000	50,000	-	-	
10 Office Stationery and Supplies	100,430	200,000	130,000	200,000	70,000	-	
11 Books and Periodicals	-	15,000	15,000	15,000	-	-	
12 Materials and Supplies	604,432	825,000	725,000	825,000	100,000	-	
13 Maintenance of Vehicles	292,268	500,000	450,000	500,000	50,000	-	
15 Repairs and Maintenance - Equipment	143,541	300,000	300,000	300,000	-	-	
16 Contract Employment	5,384,721	5,500,000	5,500,000	5,500,000	-	-	
17 Training	85,031	500,000	500,000	500,000	-	-	
21 Repairs and Maintenance - Buildings	164,321	200,000	200,000	200,000	-	-	
23 Fees	155,282	200,000	150,000	200,000	50,000	-	
28 Other Contracted Services	803,903	1,000,000	800,000	800,000	-	-	
36 Extraordinary Expenditure	1,000,149	1,000,000	1,000,000	1,000,000	-	-	
37 Janitorial Services	180,677	200,000	200,000	200,000	-	-	
43 Security Services	869,805	800,000	800,000	800,000	-	-	
57 Postage	-	5,000	5,000	5,000	-	-	
61 Insurance	103,374	400,000	100,000	100,000	-	-	
62 Promotions, Publicity and Printing	-	125,000	75,000	125,000	50,000	-	
66 Hosting of Conferences, Seminars and other Functions	138,866	200,000	100,000	50,000	-	50,000	
Total Tobago Emergency Management Agency	10,894,672	12,680,000	11,760,000	12,030,000	270,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 02 - Office of the Chief Secretary

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
010 Information Systems Department							
10 Office Stationery and Supplies	72,391	150,000	80,000	110,000	30,000	-	
11 Books and Periodicals	-	3,000	3,000	3,000	-	-	
12 Materials and Supplies	169,059	200,000	250,000	260,000	10,000	-	
15 Repairs and Maintenance - Equipment	10,320	30,000	30,000	30,000	-	-	
16 Contract Employment	1,354,008	1,000,000	1,300,000	1,300,000	-	-	
17 Training	-	250,000	200,000	100,000	-	100,000	
23 Fees	-	150,000	100,000	100,000	-	-	
28 Other Contracted Services	425,723	500,000	300,000	300,000	-	-	
57 Postage	-	2,000	2,000	2,000	-	-	
62 Promotions, Publicity and Printing	932	80,000	70,000	40,000	-	30,000	
66 Hosting of Conferences, Seminars and other Functions	-	48,000	48,000	20,000	-	28,000	
Total Information Systems Department	2,032,433	2,413,000	2,383,000	2,265,000	-	118,000	
011 Planning							
01 Travelling and Subsistence	320,050	500,000	350,000	350,000	-	-	
03 Uniforms	-	18,000	18,000	18,000	-	-	
04 Electricity	117,685	200,000	150,000	150,000	-	-	
05 Telephones	166,803	198,000	198,000	198,000	-	-	
10 Office Stationery and Supplies	40,611	100,000	100,000	100,000	-	-	
11 Books and Periodicals	2,366	40,000	40,000	40,000	-	-	
12 Materials and Supplies	7,822	50,000	50,000	50,000	-	-	
13 Maintenance of Vehicles	14,342	58,000	58,000	58,000	-	-	
15 Repairs and Maintenance - Equipment	-	50,000	50,000	50,000	-	-	
16 Contract Employment	1,854,456	2,000,000	2,000,000	2,000,000	-	-	
17 Training	5,083	150,000	100,000	50,000	-	50,000	
21 Repairs and Maintenance - Buildings	-	1,000,000	275,000	365,000	90,000	-	
22 Short-term Employment	-	500,000	500,000	500,000	-	-	
23 Fees	-	100,000	100,000	100,000	-	-	
27 Official Overseas Travel	21,671	100,000	100,000	25,000	-	75,000	
28 Other Contracted Services	-	200,000	100,000	100,000	-	-	
37 Janitorial Services	157,011	165,000	165,000	165,000	-	-	
43 Security Services	418,810	575,000	575,000	575,000	-	-	
57 Postage	-	2,000	2,000	2,000	-	-	
61 Insurance	3,703	100,000	50,000	50,000	-	-	
62 Promotions, Publicity and Printing	-	300,000	200,000	100,000	-	100,000	
66 Hosting of Conferences, Seminars and other Functions	197,822	250,000	150,000	50,000	-	100,000	
Total Planning	3,328,235	6,656,000	5,331,000	5,096,000	-	235,000	

06 TOBAGO HOUSE OF ASSEMBLY
Division 02 - Office of the Chief Secretary

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
012 Land Management							
05 Telephones	40,840	50,000	50,000	50,000	-	-	
10 Office Stationery and Supplies	53,237	100,000	80,000	100,000	20,000	-	
11 Books and Periodicals	-	15,000	15,000	15,000	-	-	
12 Materials and Supplies	26,501	50,000	40,000	50,000	10,000	-	
13 Maintenance of Vehicles	40,253	100,000	90,000	100,000	10,000	-	
15 Repairs and Maintenance - Equipment	-	20,000	20,000	20,000	-	-	
16 Contract Employment	3,146,274	3,000,000	3,000,000	3,000,000	-	-	
21 Repairs and Maintenance - Buildings	-	20,000	-	20,000	20,000	-	
22 Short-term Employment	-	388,000	88,000	100,000	12,000	-	
57 Postage	-	1,000	1,000	1,000	-	-	
61 Insurance	24,696	30,000	30,000	30,000	-	-	
Total Land Management	3,331,801	3,774,000	3,414,000	3,486,000	72,000	-	
03 MINOR EQUIPMENT PURCHASES	3,122,665	4,902,500	4,522,500	2,397,500	-	2,125,000	
001 General Administration							
01 Vehicles	288,920	340,000	300,000	-	-	300,000	
02 Office Equipment	27,129	50,000	50,000	50,000	-	-	
03 Furniture and Furnishings	295,320	50,000	210,000	50,000	-	160,000	
04 Other Minor Equipment	82,964	17,500	17,500	17,500	-	-	
Total General Administration	694,333	457,500	577,500	117,500	-	460,000	
002 Information							
02 Office Equipment	199,893	200,000	200,000	200,000	-	-	
03 Furniture and Furnishings	23,541	100,000	100,000	100,000	-	-	
04 Other Minor Equipment	57,604	100,000	100,000	100,000	-	-	
Total Information	281,038	400,000	400,000	400,000	-	-	
007 Public Administration							
01 Vehicles	428,475	1,000,000	500,000	-	-	500,000	
02 Office Equipment	-	100,000	100,000	100,000	-	-	
03 Furniture and Furnishings	247,777	200,000	200,000	200,000	-	-	
04 Other Minor Equipment	70,978	100,000	100,000	100,000	-	-	
Total Public Administration	747,230	1,400,000	900,000	400,000	-	500,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 02 - Office of the Chief Secretary

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
008 Tobago Emergency Management Agency							
01 Vehicles	466,358	1,200,000	1,200,000	-	-	1,200,000	
02 Office Equipment	14,229	100,000	100,000	100,000	-	-	
03 Furniture and Furnishings	-	300,000	300,000	300,000	-	-	
04 Other Minor Equipment	166,289	200,000	200,000	200,000	-	-	
Total Tobago Emergency Management Agency	646,876	1,800,000	1,800,000	600,000	-	1,200,000	
010 Information Systems Department							
02 Office Equipment	612,316	550,000	550,000	550,000	-	-	
03 Furniture and Furnishings	14,320	75,000	75,000	75,000	-	-	
04 Other Minor Equipment	68,907	35,000	35,000	35,000	-	-	
Total Information Systems Department	695,543	660,000	660,000	660,000	-	-	
011 Planning							
02 Office Equipment	-	145,000	145,000	145,000	-	-	
03 Furniture and Furnishings	25,205	-	-	-	-	-	
04 Other Minor Equipment	3,240	40,000	40,000	40,000	-	-	
Total Planning	28,445	185,000	185,000	185,000	-	-	
012 Land Management							
03 Furniture and Furnishings	-	-	-	20,000	20,000	-	
04 Other Minor Equipment	29,200	-	-	15,000	15,000	-	
Total Land Management	29,200	-	-	35,000	35,000	-	
04 CURRENT TRANSFERS AND SUBSIDIES	9,975,770	12,400,000	9,450,000	7,500,000	-	1,950,000	
005 Non-Profit Institutions							
01 Contribution to Non Profit Organisations	698,423	800,000	600,000	600,000	-	-	
02 Ecclesiasties Desk	137,000	250,000	150,000	200,000	50,000	-	
03 Representation office	-	250,000	50,000	100,000	50,000	-	
04 Partnership for Political and Economic Transformation	-	300,000	50,000	100,000	50,000	-	
05 Shaw Park Cultural Complex	-	650,000	1,150,000	800,000	-	350,000	
Total Non-Profit Institutions	835,423	2,250,000	2,000,000	1,800,000	-	200,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 02 - Office of the Chief Secretary

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
007 Households							
02 Retirement, Severance Benefits and Compensation to Injured Workmen	142,848	150,000	150,000	150,000	-	-	
03 Urgent Temporary Assistance	556,708	1,000,000	500,000	650,000	150,000	-	
40 Gratuities to Contract Officers	-	3,000,000	5,000,000	3,000,000	-	2,000,000	
Total Households	699,556	4,150,000	5,650,000	3,800,000	-	1,850,000	
009 Other Transfers							
01 Establishment of Comprehensive Economic Development (CED)	40,791	1,000,000	300,000	400,000	100,000	-	
02 Tobago Information Technology Limited	8,400,000	-	-	-	-	-	
03 Establishment of Public Service Academy	-	5,000,000	1,500,000	1,500,000	-	-	
Total Other Transfers	8,440,791	6,000,000	1,800,000	1,900,000	100,000	-	
Total Expenditure	104,375,742	113,655,500	105,810,500	98,474,500	-	7,336,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	21,932,801	24,074,000	23,974,000	23,974,000	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	800,444	1,000,000	1,000,000	1,000,000	-	-	
04 Allowances - Monthly Paid Officers	114,156	200,000	200,000	200,000	-	-	
05 Government's Contribution to N.I.S.	39,814	50,000	50,000	50,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
14 Remuneration to members of Cabinet-Appointed Committees	-	300,000	300,000	300,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	2,376	4,000	4,000	4,000	-	-	
Total General Administration	956,790	1,654,000	1,554,000	1,554,000	-	-	
002 Finance and Accounting							
01 Salaries and Cost of Living Allowance	10,905,449	11,650,000	11,650,000	11,650,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	394,167	330,000	330,000	330,000	-	-	
03 Overtime - Monthly Paid Officers	18,200	50,000	50,000	50,000	-	-	
04 Allowances - Monthly Paid Officers	30,000	120,000	120,000	120,000	-	-	
05 Government's Contribution to N.I.S.	940,151	1,000,000	1,000,000	1,000,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	3,557	6,000	6,000	6,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	147,780	200,000	200,000	200,000	-	-	
29 Overtime - Daily - Rated Workers	-	15,000	15,000	15,000	-	-	
30 Allowances - Daily - Rated Workers	-	2,000	2,000	2,000	-	-	
Total Finance and Accounting	12,439,304	13,373,000	13,373,000	13,373,000	-	-	
003 Customs							
01 Salaries and Cost of Living Allowance	76,176	200,000	200,000	200,000	-	-	
03 Overtime - Monthly Paid Officers	5,092,513	5,100,000	5,100,000	5,100,000	-	-	
04 Allowances - Monthly Paid Officers	79,916	234,000	234,000	234,000	-	-	
05 Government's Contribution to N.I.S.	6,508	20,000	20,000	20,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	1,188	2,000	2,000	2,000	-	-	
Total Customs	5,256,301	5,556,000	5,556,000	5,556,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Inland Revenue							
01 Salaries and Cost of Living Allowance	1,865,712	2,106,000	2,106,000	2,106,000	-	-	
04 Allowances - Monthly Paid Officers	2,270	1,000	1,000	1,000	-	-	
05 Government's Contribution to N.I.S.	159,831	174,000	174,000	174,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	26,496	26,000	26,000	26,000	-	-	
Total Inland Revenue	2,054,309	2,307,000	2,307,000	2,307,000	-	-	
013 Co-operatives							
01 Salaries and Cost of Living Allowance	1,157,133	1,100,000	1,100,000	1,100,000	-	-	
05 Government's Contribution to N.I.S.	61,836	74,000	74,000	74,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	7,128	10,000	10,000	10,000	-	-	
Total Co-operatives	1,226,097	1,184,000	1,184,000	1,184,000	-	-	
02 GOODS AND SERVICES	39,841,614	47,820,500	47,997,000	59,503,900	11,506,900	-	
001 General Administration							
01 Travelling and Subsistence	313,207	300,000	300,000	300,000	-	-	
02 Overseas Travel Facilities	135,266	-	-	-	-	-	
05 Telephones	-	2,000	35,400	35,400	-	-	
08 Rent/Lease - Office Accommodation and Storage	-	-	-	14,500,000	14,500,000	-	08 - New Sub-Item
09 Rent / Lease - Vehicles and Equipment	31,972	50,000	62,100	50,000	-	12,100	
10 Office Stationery and Supplies	244,608	150,000	150,000	200,000	50,000	-	
11 Books and Periodicals	32,228	80,000	80,000	80,000	-	-	
12 Materials and Supplies	-	40,000	40,000	50,000	10,000	-	
13 Maintenance of Vehicles	70,116	50,000	50,000	50,000	-	-	
16 Contract Employment	2,819,781	3,000,000	3,000,000	3,000,000	-	-	
17 Training	130,782	150,000	150,000	150,000	-	-	
19 Official Entertainment	-	60,000	41,600	20,000	-	21,600	
22 Short-term Employment	94,536	800,000	800,000	800,000	-	-	
27 Official Overseas Travel	317,130	300,000	300,000	50,000	-	250,000	
28 Other Contracted Services	2,175,653	2,000,000	2,000,000	2,000,000	-	-	
36 Extraordinary Expenditure	-	50,000	50,000	50,000	-	-	
58 Medical Expenses	-	5,000	5,000	5,000	-	-	
61 Insurance	647,831	700,000	700,000	700,000	-	-	
62 Promotions, Publicity and Printing	721,835	500,000	472,900	350,000	-	122,900	
General Administration Carried Forward	7,734,945	8,237,000	8,237,000	22,390,400	14,153,400	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
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DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	7,734,945	8,237,000	8,237,000	22,390,400	14,153,400	-	
66 Hosting of Conferences, Seminars and other Functions	648,920	500,000	458,000	200,000	-	258,000	
99 Employee Assistance Programme	5,625	10,000	10,000	10,000	-	-	
Total General Administration	8,389,490	8,747,000	8,705,000	22,600,400	13,895,400	-	
002 Finance and Accounting							
01 Travelling and Subsistence	468,524	600,000	600,000	600,000	-	-	
03 Uniforms	17,735	52,000	52,000	52,000	-	-	
04 Electricity	1,258,657	885,000	885,000	885,000	-	-	
05 Telephones	1,383,214	1,500,000	1,500,000	1,500,000	-	-	
06 Water and Sewerage Rates	39,794	20,000	20,000	20,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	34,000	200,000	196,000	135,000	-	61,000	
10 Office Stationery and Supplies	375,777	300,000	300,000	300,000	-	-	
11 Books and Periodicals	-	2,000	2,000	2,000	-	-	
12 Materials and Supplies	21,637	60,000	60,000	60,000	-	-	
13 Maintenance of Vehicles	92,089	50,000	50,000	50,000	-	-	
15 Repairs and Maintenance - Equipment	42,100	100,000	100,000	100,000	-	-	
16 Contract Employment	2,902,392	2,500,000	2,500,000	2,500,000	-	-	
17 Training	47,127	200,000	200,000	50,000	-	150,000	
21 Repairs and Maintenance - Buildings	624,693	500,000	500,000	500,000	-	-	
22 Short-term Employment	686,034	1,500,000	1,500,000	1,500,000	-	-	
23 Fees	372,474	400,000	400,000	400,000	-	-	
28 Other Contracted Services	264,713	300,000	300,000	300,000	-	-	
37 Janitorial Services	2,000,875	2,000,000	2,000,000	2,000,000	-	-	
43 Security Services	1,936,165	2,300,000	2,300,000	2,300,000	-	-	
57 Postage	1,000	10,000	10,000	10,000	-	-	
61 Insurance	16,002	20,000	24,000	24,000	-	-	
Total Finance and Accounting	12,585,002	13,499,000	13,499,000	13,288,000	-	211,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
003 Customs							
01 Travelling and Subsistence	1,021,641	1,080,000	1,080,000	1,080,000	-	-	
03 Uniforms	-	8,000	8,000	8,000	-	-	
04 Electricity	57,037	70,000	70,000	70,000	-	-	
05 Telephones	139,013	184,000	184,000	184,000	-	-	
06 Water and Sewerage Rates	2,808	3,000	3,000	3,000	-	-	
09 Rent / Lease - Vehicles and Equipment	16,200	15,000	15,000	15,000	-	-	
10 Office Stationery and Supplies	35,238	50,000	50,000	50,000	-	-	
11 Books and Periodicals	-	4,000	4,000	4,000	-	-	
13 Maintenance of Vehicles	48,190	54,000	54,000	54,000	-	-	
15 Repairs and Maintenance - Equipment	731	19,000	19,000	19,000	-	-	
16 Contract Employment	291,190	350,000	350,000	350,000	-	-	
17 Training	-	20,000	20,000	20,000	-	-	
21 Repairs and Maintenance - Buildings	6,021	40,000	40,000	40,000	-	-	
24 Refunds and Rebates	-	3,000	3,000	3,000	-	-	
28 Other Contracted Services	-	5,000	5,000	5,000	-	-	
37 Janitorial Services	2,800	50,000	50,000	50,000	-	-	
57 Postage	770	2,000	2,000	2,000	-	-	
61 Insurance	18,411	24,000	24,000	24,000	-	-	
Total Customs	1,640,050	1,981,000	1,981,000	1,981,000	-	-	
004 Inland Revenue							
01 Travelling and Subsistence	459,883	450,000	450,000	450,000	-	-	
03 Uniforms	1,567	6,000	6,000	6,000	-	-	
10 Office Stationery and Supplies	17,030	100,000	100,000	100,000	-	-	
11 Books and Periodicals	-	3,000	3,000	3,000	-	-	
13 Maintenance of Vehicles	18,094	40,000	40,000	40,000	-	-	
15 Repairs and Maintenance - Equipment	-	30,000	30,000	30,000	-	-	
16 Contract Employment	1,029,537	510,000	1,008,000	1,008,000	-	-	
17 Training	-	10,000	10,000	10,000	-	-	
21 Repairs and Maintenance - Buildings	3,590	50,000	50,000	50,000	-	-	
28 Other Contracted Services	-	10,000	10,000	10,000	-	-	
37 Janitorial Services	378,531	340,000	340,000	340,000	-	-	
43 Security Services	255,758	200,000	200,000	200,000	-	-	
57 Postage	2,780	1,000	1,000	1,000	-	-	
61 Insurance	-	10,000	8,000	8,000	-	-	
62 Promotions, Publicity and Printing	-	10,000	10,000	10,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	-	10,000	12,000	10,000	-	2,000	
Total Inland Revenue	2,166,770	1,780,000	2,278,000	2,276,000	-	2,000	

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
008 Budget Division							
10 Office Stationery and Supplies	-	60,000	60,000	60,000	-	-	
12 Materials and Supplies	31,216	60,000	60,000	60,000	-	-	
Total Budget Division	31,216	120,000	120,000	120,000	-	-	
012 Consumer Affairs							
10 Office Stationery and Supplies	356	50,000	50,000	50,000	-	-	
11 Books and Periodicals	-	1,000	1,000	1,000	-	-	
12 Materials and Supplies	-	3,000	3,000	3,000	-	-	
15 Repairs and Maintenance - Equipment	-	8,000	8,000	8,000	-	-	
16 Contract Employment	984,570	1,012,000	1,012,000	1,012,000	-	-	
17 Training	-	30,000	30,000	30,000	-	-	
22 Short-term Employment	-	50,000	50,000	50,000	-	-	
23 Fees	-	6,000	6,000	-	-	6,000	
27 Official Overseas Travel	-	48,000	48,000	24,000	-	24,000	
28 Other Contracted Services	-	50,000	50,000	50,000	-	-	
57 Postage	-	2,000	2,000	2,000	-	-	
62 Promotions, Publicity and Printing	192,091	100,000	100,000	100,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	21,429	50,000	50,000	20,000	-	30,000	
Total Consumer Affairs	1,198,446	1,410,000	1,410,000	1,350,000	-	60,000	
013 Co-operatives							
01 Travelling and Subsistence	254,310	230,000	230,000	230,000	-	-	
10 Office Stationery and Supplies	835	60,000	60,000	60,000	-	-	
11 Books and Periodicals	-	2,000	2,000	2,000	-	-	
12 Materials and Supplies	-	2,000	2,000	2,000	-	-	
15 Repairs and Maintenance - Equipment	-	8,000	8,000	8,000	-	-	
16 Contract Employment	94,484	117,000	117,000	117,000	-	-	
17 Training	64,840	60,000	60,000	60,000	-	-	
22 Short-term Employment	5,516	60,000	60,000	60,000	-	-	
27 Official Overseas Travel	94,300	100,000	100,000	25,000	-	75,000	
28 Other Contracted Services	-	150,000	150,000	150,000	-	-	
57 Postage	-	2,000	2,000	2,000	-	-	
62 Promotions, Publicity and Printing	125,916	50,000	50,000	50,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	18,194	50,000	50,000	20,000	-	30,000	
Total Co-operatives	658,395	891,000	891,000	786,000	-	105,000	

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
015 Financial Literacy Secretariat							
10 Office Stationery and Supplies	2,930	35,000	35,000	35,000	-	-	
11 Books and Periodicals	-	5,000	5,000	5,000	-	-	
15 Repairs and Maintenance - Equipment	8,213	29,000	29,000	29,000	-	-	
16 Contract Employment	833,462	1,400,000	1,000,000	1,000,000	-	-	
17 Training	21,738	50,000	50,000	50,000	-	-	
22 Short-term Employment	-	50,000	50,000	50,000	-	-	
27 Official Overseas Travel	-	60,000	60,000	-	-	60,000	
28 Other Contracted Services	-	4,000	4,000	4,000	-	-	
57 Postage	-	500	500	500	-	-	
62 Promotions, Publicity and Printing	105,384	50,000	50,000	50,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	445,176	150,000	150,000	50,000	-	100,000	
Total Financial Literacy Secretariat	1,416,903	1,833,500	1,433,500	1,273,500	-	160,000	
016 Youth Energised for Success							
10 Office Stationery and Supplies	37,339	50,000	50,000	50,000	-	-	
11 Books and Periodicals	-	5,000	5,000	5,000	-	-	
16 Contract Employment	757,131	560,000	1,122,000	1,122,000	-	-	
17 Training	20,156	20,000	20,000	20,000	-	-	
22 Short-term Employment	1,608,645	1,100,000	1,100,000	1,100,000	-	-	
27 Official Overseas Travel	-	100,000	50,000	-	-	50,000	
28 Other Contracted Services	111,825	100,000	50,000	100,000	50,000	-	
57 Postage	-	2,000	2,000	2,000	-	-	
62 Promotions, Publicity and Printing	107,019	50,000	50,000	50,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	297,802	125,000	225,000	100,000	-	125,000	
Total Youth Energised for Success	2,939,917	2,112,000	2,674,000	2,549,000	-	125,000	
017 Emergency Social and Medical Assistance Unit							
10 Office Stationery and Supplies	-	15,000	15,000	15,000	-	-	
11 Books and Periodicals	-	1,000	1,000	-	-	1,000	
15 Repairs and Maintenance - Equipment	-	15,000	15,000	15,000	-	-	
16 Contract Employment	304,779	346,000	346,000	346,000	-	-	
57 Postage	-	2,000	2,000	2,000	-	-	
62 Promotions, Publicity and Printing	9,050	50,000	50,000	50,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	-	20,000	20,000	20,000	-	-	
Total Emergency Social and Medical Assistance Unit	313,829	449,000	449,000	448,000	-	1,000	

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
018 Communication Unit							
10 Office Stationery and Supplies	-	126,000	126,000	126,000	-	-	
11 Books and Periodicals	-	284,000	284,000	284,000	-	-	
16 Contract Employment	142,232	1,102,000	660,500	700,000	39,500	-	
17 Training	-	78,000	78,000	78,000	-	-	
22 Short-term Employment	-	129,000	129,000	129,000	-	-	
27 Official Overseas Travel	245,150	29,000	29,000	-	-	29,000	
28 Other Contracted Services	567,612	1,468,000	1,468,000	1,468,000	-	-	
57 Postage	-	21,000	21,000	21,000	-	-	
62 Promotions, Publicity and Printing	-	878,000	878,000	878,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	-	500,000	500,000	150,000	-	350,000	
Total Communication Unit	954,994	4,615,000	4,173,500	3,834,000	-	339,500	
019 Economic Management and Research Unit							
10 Office Stationery and Supplies	930	36,000	36,000	36,000	-	-	
11 Books and Periodicals	-	20,000	20,000	20,000	-	-	
12 Materials and Supplies	-	45,000	45,000	45,000	-	-	
16 Contract Employment	2,742,392	2,500,000	2,500,000	2,500,000	-	-	
17 Training	21,299	20,000	20,000	20,000	-	-	
27 Official Overseas Travel	224,328	156,000	156,000	37,000	-	119,000	
28 Other Contracted Services	486,831	200,000	200,000	200,000	-	-	
57 Postage	-	2,000	2,000	2,000	-	-	
62 Promotions, Publicity and Printing	-	100,000	100,000	100,000	-	-	
Total Economic Management and Research Unit	3,475,780	3,079,000	3,079,000	2,960,000	-	119,000	
020 Investment and Public/Private Partnership Unit							
10 Office Stationery and Supplies	34,752	100,000	100,000	100,000	-	-	
11 Books and Periodicals	21,800	50,000	50,000	50,000	-	-	
12 Materials and Supplies	27,598	74,000	74,000	74,000	-	-	
16 Contract Employment	1,030,940	1,000,000	1,000,000	1,000,000	-	-	
17 Training	-	463,000	463,000	463,000	-	-	
27 Official Overseas Travel	208,950	216,000	216,000	50,000	-	166,000	
28 Other Contracted Services	989,039	2,000,000	2,000,000	2,000,000	-	-	
62 Promotions, Publicity and Printing	2,537	39,000	39,000	39,000	-	-	
66 Hosting of Conferences, Seminars and Other Functions	61,453	300,000	300,000	100,000	-	200,000	
Total Investment and Public/Private Partnership	2,377,069	4,242,000	4,242,000	3,876,000	-	366,000	

06 TOBAGO HOUSE OF ASSEMBLY
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DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
021 Strategic Sector Support Unit							
10 Office Stationery and Supplies	3,679	22,000	22,000	22,000	-	-	
11 Books and Periodicals	-	20,000	20,000	20,000	-	-	
12 Materials and Supplies	-	50,000	50,000	50,000	-	-	
15 Repairs and Maintenance - Equipment	-	10,000	10,000	10,000	-	-	
16 Contract Employment	624,064	1,000,000	1,000,000	1,000,000	-	-	
17 Training	23,817	200,000	200,000	200,000	-	-	
22 Short-term Employment	3,199	150,000	150,000	150,000	-	-	
27 Official Overseas Travel	98,543	600,000	600,000	100,000	-	500,000	
57 Postage	-	10,000	10,000	10,000	-	-	
62 Promotions, Publicity and Printing	96,668	500,000	400,000	300,000	-	100,000	
66 Hosting of Conferences, Seminars and Other Functions	843,783	500,000	600,000	300,000	-	300,000	
Total Strategic Sector Support Unit	1,693,753	3,062,000	3,062,000	2,162,000	-	900,000	
03 MINOR EQUIPMENT PURCHASES	2,366,742	1,756,000	1,753,600	1,119,000	-	634,600	
001 General Administration							
01 Vehicles	832,000	-	-	-	-	-	
02 Office Equipment	155,053	34,000	34,000	34,000	-	-	
03 Furniture and Furnishings	65,216	150,000	120,700	-	-	120,700	
04 Other Minor Equipment	109,338	127,000	127,000	55,000	-	72,000	
Total General Administration	1,161,607	311,000	281,700	89,000	-	192,700	
002 Finance and Accounting							
02 Office Equipment	273,089	50,000	50,000	-	-	50,000	
03 Furniture and Furnishings	14,951	76,000	76,000	76,000	-	-	
04 Other Minor Equipment	317,939	45,000	45,000	45,000	-	-	
Total Finance and Accounting	605,979	171,000	171,000	121,000	-	50,000	

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06 TOBAGO HOUSE OF ASSEMBLY
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DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
003 Customs							
01 Vehicles	221,178	-	-	-	-	-	
03 Furniture and Furnishings	19,651	50,000	50,000	-	-	50,000	
04 Other Minor Equipment	8,170	100,000	100,000	100,000	-	-	
Total Customs	248,999	150,000	150,000	100,000	-	50,000	
004 Inland Revenue							
02 Office Equipment	66,357	10,000	10,000	10,000	-	-	
03 Furniture and Furnishings	52,211	40,000	40,400	40,000	-	400	
04 Other Minor Equipment	10,044	20,000	46,500	-	-	46,500	
Total Inland Revenue	128,612	70,000	96,900	50,000	-	46,900	
008 Budget Division							
02 Office Equipment	-	45,000	45,000	45,000	-	-	
03 Furniture and Furnishings	-	80,000	80,000	80,000	-	-	
04 Other Minor Equipment	-	22,000	22,000	22,000	-	-	
Total Budget Division	-	147,000	147,000	147,000	-	-	
012 Consumer Affairs							
02 Office Equipment	-	20,000	20,000	20,000	-	-	
03 Furniture and Furnishings	-	19,000	19,000	19,000	-	-	
04 Other Minor Equipment	-	15,000	15,000	15,000	-	-	
Total Consumer Affairs	-	54,000	54,000	54,000	-	-	
013 Co-operatives							
02 Office Equipment	-	20,000	20,000	20,000	-	-	
03 Furniture and Furnishings	-	25,000	25,000	25,000	-	-	
04 Other Minor Equipment	-	31,000	31,000	31,000	-	-	
Total Co-operatives	-	76,000	76,000	76,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
015 Financial Literacy Secretariat							
02 Office Equipment	43,300	107,000	107,000	75,000	-	32,000	
03 Furniture and Furnishings	-	47,000	47,000	47,000	-	-	
04 Other Minor Equipment	-	10,000	10,000	13,000	3,000	-	
Total Financial Literacy Secretariat	43,300	164,000	164,000	135,000	-	29,000	
016 Youth Energised for Success							
02 Office Equipment	4,923	37,000	37,000	37,000	-	-	
03 Furniture and Furnishings	12,752	56,000	56,000	10,000	-	46,000	
Total Youth Energised for Success	17,675	93,000	93,000	47,000	-	46,000	
017 Emergency Medical amd Social Assistance Unit							
03 Furniture and Furnishings	-	12,000	12,000	5,000	-	7,000	
04 Other Minor Equipment	-	6,000	6,000	6,000	-	-	
Total Emergency Medical amd Social Assistance Unit	-	18,000	18,000	11,000	-	7,000	
018 Communication Unit							
03 Furniture and Furnishings	-	15,000	15,000	15,000	-	-	
04 Other Minor Equipment	-	20,000	20,000	20,000	-	-	
Total Communication Unit	-	35,000	35,000	35,000	-	-	
019 Economic Management and Research Unit							
02 Office Equipment	-	150,000	150,000	25,000	-	125,000	
03 Furniture and Furnishings	-	6,000	6,000	6,000	-	-	
Total Economic Management and Research Unit	-	156,000	156,000	31,000	-	125,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
020 Investment and Public/Private Partnership Unit							
02 Office Equipment	7,746	50,000	50,000	50,000	-	-	
03 Furniture and Furnishings	109,524	50,000	50,000	50,000	-	-	
04 Other Minor Equipment	-	3,000	3,000	3,000	-	-	
Total Investment and Public/Private Partnership	117,270	103,000	103,000	103,000	-	-	
021 Strategic Sector Support Unit							
02 Office Equipment	43,300	80,000	80,000	55,000	-	25,000	
03 Furniture and Furnishings	-	78,000	78,000	35,000	-	43,000	
04 Other Minor Equipment	-	50,000	50,000	30,000	-	20,000	
Total Strategic Sector Support Unit	43,300	208,000	208,000	120,000	-	88,000	
04 CURRENT TRANSFERS AND SUBSIDIES	36,380,117	46,120,000	46,120,000	27,120,000	-	19,000,000	
005 Non-Profit Institution							
01 Contribution to Non-Profit Organisations	124,500	1,000,000	1,000,000	1,000,000	-	-	
Total Non-Profit Institution	124,500	1,000,000	1,000,000	1,000,000	-	-	
007 Households							
02 Retirement, Severance Benefits and Compensation to Injured Workmen	-	20,000	20,000	20,000	-	-	
03 Payment of Superannuation Benefits to Former Members of Tobago House of Assembly	2,001,305	3,000,000	3,000,000	3,000,000	-	-	
04 Emergency Medical and Social Assistance Card	1,250,000	500,000	2,622,950	1,000,000	-	1,622,950	
40 Gratuities to Contract Officers	-	2,000,000	2,000,000	2,000,000	-	-	
Total Households	3,251,305	5,520,000	7,642,950	6,020,000	-	1,622,950	

06 TOBAGO HOUSE OF ASSEMBLY
Division 03 - Finance and the Economy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
009 Other Transfers							
15 Interest on Project Financing Repayment	-	7,000,000	-	3,500,000	3,500,000	-	
16 Studley Park Escrow Account	-	2,000,000	-	1,000,000	1,000,000	-	
19 Milford Road, Esplanade	2,261,318	2,000,000	2,190,000	2,000,000	-	190,000	
21 Eco Industrial Company of Tobago	7,800,000	5,000,000	7,000,000	5,000,000	-	2,000,000	
23 Productivity Council	-	500,000	187,050	300,000	112,950	-	
24 Research and Development Council	-	600,000	300,000	300,000	-	-	
26 Project Financing Repayments	21,442,994	18,000,000	23,300,000	5,000,000	-	18,300,000	26 - BOLT payments transferred to 001/08 - Rent/ Lease - Office Accommodation and Storage
27 Venture Capital	1,500,000	1,500,000	1,500,000	1,500,000	-	-	
28 Establishment of an Intelligent Island	-	3,000,000	3,000,000	1,500,000	-	1,500,000	
Total Other Transfers	33,004,312	39,600,000	37,477,050	20,100,000	-	17,377,050	
Total Expenditure	100,521,274	119,770,500	119,844,600	111,716,900	-	8,127,700	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 04 - Food Production, Forestry and Fisheries

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	77,054,340	83,805,200	83,705,200	83,705,200	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	7,781,735	7,770,200	7,770,200	7,770,200	-	-	
03 Overtime - Monthly Paid Officers	-	10,000	10,000	10,000	-	-	
04 Allowances - Monthly Paid Officers	137,274	200,000	200,000	200,000	-	-	
05 Government's Contribution to N.I.S.	650,441	746,000	746,000	746,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	106,632	106,000	106,000	106,000	-	-	
Total General Administration	8,676,082	8,932,200	8,832,200	8,832,200	-	-	
002 Agriculture							
01 Salaries and Cost of Living Allowance	5,714,956	7,300,000	7,300,000	7,300,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	30,533,354	32,000,000	32,000,000	32,000,000	-	-	
03 Overtime - Monthly Paid Officers	-	10,000	10,000	10,000	-	-	
04 Allowances - Monthly Paid Officers	8,455	50,000	50,000	50,000	-	-	
05 Government's Contribution to N.I.S.	2,726,999	3,000,000	3,000,000	3,000,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	375,878	400,000	400,000	400,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	66,306	72,000	72,000	72,000	-	-	
29 Overtime - Daily - Rated Workers	1,610,388	1,800,000	1,800,000	1,800,000	-	-	
30 Allowances - Daily - Rated Workers	39,780	400,000	400,000	400,000	-	-	
Total Agriculture	41,076,116	45,032,000	45,032,000	45,032,000	-	-	
003 Marketing							
01 Salaries and Cost of Living Allowance	3,162,756	3,500,000	3,500,000	3,500,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	6,932,472	7,100,000	7,100,000	7,100,000	-	-	
03 Overtime - Monthly Paid Officers	66,874	10,000	10,000	10,000	-	-	
04 Allowances - Monthly Paid Officers	7,214	20,000	20,000	20,000	-	-	
05 Government's Contribution to N.I.S.	795,634	900,000	900,000	900,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	90,110	100,000	100,000	100,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	41,172	45,000	45,000	45,000	-	-	
29 Overtime - Daily - Rated Workers	273,448	320,000	320,000	320,000	-	-	
Marketing Carried Forward	11,369,680	11,995,000	11,995,000	11,995,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 04 - Food Production, Forestry and Fisheries

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE (Cont'd)							
Marketing							
Brought Forward	11,369,680	11,995,000	11,995,000	11,995,000	-	-	
30 Allowances - Daily - Rated Workers	-	60,000	60,000	60,000	-	-	
Total Marketing	11,369,680	12,055,000	12,055,000	12,055,000	-	-	
004 Natural Resources and Forestry							
01 Salaries and Cost of Living Allowance	891,141	1,380,000	1,380,000	1,380,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	11,644,784	12,500,000	12,500,000	12,500,000	-	-	
03 Overtime - Monthly Paid Officers	-	20,000	20,000	20,000	-	-	
04 Allowances - Monthly Paid Officers	24,146	25,000	25,000	25,000	-	-	
05 Government's Contribution to N.I.S.	1,094,950	1,200,000	1,200,000	1,200,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	135,559	160,000	160,000	160,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	14,337	22,000	22,000	22,000	-	-	
29 Overtime - Daily - Rated Workers	84,624	100,000	100,000	100,000	-	-	
30 Allowances - Daily - Rated Workers	89,822	60,000	60,000	60,000	-	-	
Total Natural Resources and Forestry	13,979,363	15,467,000	15,467,000	15,467,000	-	-	
005 Marine Resources and Fisheries							
01 Salaries and Cost of Living Allowance	1,118,144	1,200,000	1,200,000	1,200,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	660,258	704,000	704,000	704,000	-	-	
03 Overtime - Monthly Paid Officers	-	150,000	150,000	150,000	-	-	
05 Government's Contribution to N.I.S.	148,417	175,000	175,000	175,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	9,666	15,000	15,000	15,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	16,614	20,000	20,000	20,000	-	-	
29 Overtime - Daily - Rated Workers	-	50,000	50,000	50,000	-	-	
30 Allowances - Daily - Rated Workers	-	5,000	5,000	5,000	-	-	
Total Marine Resources and Fisheries	1,953,099	2,319,000	2,319,000	2,319,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 04 - Food Production, Forestry and Fisheries

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES	51,130,681	58,892,500	58,555,500	57,648,000	-	907,500	
001 General Administration							
01 Travelling and Subsistence	338,984	400,000	400,000	400,000	-	-	
02 Overseas Travel Facilities	91,736	-	-	-	-	-	
03 Uniforms	7,765	10,000	10,000	10,000	-	-	
04 Electricity	241,427	270,000	270,000	270,000	-	-	
05 Telephones	1,285,941	1,200,000	1,200,000	1,200,000	-	-	
06 Water and Sewerage Rates	-	5,000	5,000	5,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	2,892,015	2,800,000	2,800,000	2,800,000	-	-	
10 Office Stationery and Supplies	297,213	350,000	350,000	350,000	-	-	
11 Books and Periodicals	10,411	11,000	11,000	11,000	-	-	
13 Maintenance of Vehicles	87,278	100,000	100,000	100,000	-	-	
15 Repairs and Maintenance - Equipment	71,171	100,000	90,000	100,000	10,000	-	
16 Contract Employment	7,948,447	8,200,000	8,200,000	8,200,000	-	-	
17 Training	37,726	100,000	90,000	50,000	-	40,000	
19 Official Entertainment	-	30,000	30,000	30,000	-	-	
21 Repairs and Maintenance - Buildings	26,724	20,000	15,000	20,000	5,000	-	
22 Short-term Employment	364,685	500,000	500,000	500,000	-	-	
23 Fees	18,075	150,000	150,000	150,000	-	-	
27 Official Overseas Travel	35,448	200,000	200,000	50,000	-	150,000	
28 Other Contracted Services	149,293	150,000	150,000	150,000	-	-	
36 Extraordinary Expenditure	101,200	100,000	90,000	100,000	10,000	-	
37 Janitorial Services	446,287	424,000	424,000	424,000	-	-	
43 Security Services	264,701	360,000	360,000	360,000	-	-	
57 Postage	2,080	3,000	3,000	3,000	-	-	
61 Insurance	30,210	150,000	150,000	150,000	-	-	
62 Promotions, Publicity and Printing	7,997	100,000	100,000	100,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	64,991	400,000	308,000	75,000	-	233,000	
Total General Administration	14,821,805	16,133,000	16,006,000	15,608,000	-	398,000	
002 Agriculture							
01 Travelling and Subsistence	1,535,687	1,600,000	1,600,000	1,600,000	-	-	
03 Uniforms	31,191	50,000	50,000	50,000	-	-	
04 Electricity	345,286	400,000	400,000	400,000	-	-	
05 Telephones	327,405	350,000	350,000	350,000	-	-	
06 Water and Sewerage Rates	378,146	400,000	400,000	400,000	-	-	
09 Rent/Lease - Vehicles and Equipment	-	200,000	190,000	200,000	10,000	-	
10 Office Stationery and Supplies	138,561	200,000	200,000	200,000	-	-	
Agriculture Carried Forward	2,756,276	3,200,000	3,190,000	3,200,000	10,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 04 - Food Production, Forestry and Fisheries

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Agriculture							
Brought Forward	2,756,276	3,200,000	3,190,000	3,200,000	10,000	-	
11 Books and Periodicals	571	30,000	30,000	30,000	-	-	
12 Materials and Supplies	3,246,286	3,500,000	3,500,000	3,500,000	-	-	
13 Maintenance of Vehicles	1,026,824	1,500,000	1,500,000	1,500,000	-	-	
15 Repairs and Maintenance - Equipment	170,830	70,000	70,000	70,000	-	-	
16 Contract Employment	4,877,025	5,307,000	5,307,000	5,307,000	-	-	
17 Training	1,624	100,000	100,000	50,000	-	50,000	
21 Repairs and Maintenance - Buildings	291,582	300,000	300,000	300,000	-	-	
28 Other Contracted Services	117,322	200,000	200,000	200,000	-	-	
36 Extraordinary Expenditure	4,500	10,000	10,000	10,000	-	-	
37 Janitorial Services	187,516	180,000	180,000	180,000	-	-	
43 Security Services	4,695,723	5,500,000	5,500,000	5,500,000	-	-	
57 Postage	-	-	-	500	500	-	57 - New Sub-Item
61 Insurance	194,316	150,000	150,000	150,000	-	-	
62 Promotions, Publicity and Printing	22,943	100,000	100,000	100,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	795,504	500,000	500,000	200,000	-	300,000	
Total Agriculture	18,388,842	20,647,000	20,637,000	20,297,500	-	339,500	
003 Marketing							
01 Travelling and Subsistence	49,111	100,000	100,000	100,000	-	-	
03 Uniforms	1,980	10,000	10,000	10,000	-	-	
04 Electricity	429,471	600,000	600,000	600,000	-	-	
05 Telephones	117,882	210,000	210,000	210,000	-	-	
06 Water and Sewerage Rates	107,176	100,000	100,000	100,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	749,628	750,000	750,000	750,000	-	-	
10 Office Stationery and Supplies	15,476	50,000	50,000	50,000	-	-	
11 Books and Periodicals	-	5,000	5,000	5,000	-	-	
12 Materials and Supplies	130,887	300,000	300,000	300,000	-	-	
13 Maintenance of Vehicles	1,166	50,000	50,000	50,000	-	-	
15 Repairs and Maintenance - Equipment	140,036	500,000	450,000	500,000	50,000	-	
16 Contract Employment	2,106,507	3,000,000	3,000,000	3,000,000	-	-	
17 Training	2,466	50,000	50,000	50,000	-	-	
21 Repairs and Maintenance - Buildings	113,300	300,000	300,000	300,000	-	-	
23 Fees	11,800	100,000	100,000	100,000	-	-	
27 Official Overseas Travel	-	50,000	50,000	-	-	50,000	
Marketing Carried Forward	3,976,886	6,175,000	6,125,000	6,125,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 04 - Food Production, Forestry and Fisheries

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Marketing							
Brought Forward	3,976,886	6,175,000	6,125,000	6,125,000	-	-	
28 Other Contracted Services	178,950	140,000	140,000	140,000	-	-	
37 Janitorial Services	60,650	400,000	400,000	400,000	-	-	
43 Security Services	526,152	600,000	580,000	600,000	20,000	-	
57 Postage	560	2,000	2,000	2,000	-	-	
61 Insurance	52,636	50,000	50,000	50,000	-	-	
62 Promotions, Publicity and Printing	-	50,000	40,000	40,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	980	50,000	50,000	25,000	-	25,000	
Total Marketing	4,796,814	7,467,000	7,387,000	7,382,000	-	5,000	
004 Natural Resources and Forestry							
01 Travelling and Subsistence	242,323	300,000	300,000	300,000	-	-	
03 Uniforms	53,509	16,000	16,000	16,000	-	-	
04 Electricity	157,760	204,000	204,000	204,000	-	-	
05 Telephones	62,787	150,000	150,000	150,000	-	-	
06 Water and Sewerage Rates	28,636	100,000	100,000	100,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	540,000	630,000	630,000	630,000	-	-	
10 Office Stationery and Supplies	28,494	50,000	50,000	50,000	-	-	
11 Books and Periodicals	806	20,000	20,000	20,000	-	-	
12 Materials and Supplies	178,179	300,000	270,000	300,000	30,000	-	
13 Maintenance of Vehicles	136,336	200,000	200,000	200,000	-	-	
15 Repairs and Maintenance - Equipment	9,190	50,000	50,000	50,000	-	-	
16 Contract Employment	912,798	2,220,000	2,220,000	2,220,000	-	-	
17 Training	3,050	50,000	50,000	50,000	-	-	
21 Repairs and Maintenance - Buildings	51,926	150,000	140,000	150,000	10,000	-	
27 Official Overseas Travel	43,171	50,000	50,000	25,000	-	25,000	
28 Other Contracted Services	286,711	375,000	375,000	375,000	-	-	
37 Janitorial Services	13,345	400,000	400,000	400,000	-	-	
43 Security Services	1,494,588	1,300,000	1,300,000	1,300,000	-	-	
57 Postage	-	1,000	1,000	1,000	-	-	
61 Insurance	53,627	100,000	100,000	100,000	-	-	
62 Promotions, Publicity and Printing	-	200,000	190,000	190,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	37,409	150,000	140,000	50,000	-	90,000	
Total Natural Resources and Forestry	4,334,645	7,016,000	6,956,000	6,881,000	-	75,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 04 - Food Production, Forestry and Fisheries

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Marine Resources and Fisheries							
01 Travelling and Subsistence	110,880	150,000	150,000	150,000	-	-	
03 Uniforms	-	30,000	30,000	30,000	-	-	
04 Electricity	296,918	311,000	311,000	311,000	-	-	
05 Telephones	85,083	100,000	100,000	100,000	-	-	
06 Water and Sewerage Rates	178,554	100,000	100,000	100,000	-	-	
09 Rent/Lease - Vehicles and Equipment	-	100,000	100,000	100,000	-	-	
10 Office Stationery and Supplies	61,871	100,000	100,000	100,000	-	-	
11 Books and Periodicals	571	20,000	20,000	20,000	-	-	
12 Materials and Supplies	72,123	100,000	100,000	100,000	-	-	
13 Maintenance of Vehicles	46,654	89,000	89,000	89,000	-	-	
15 Repairs and Maintenance - Equipment	2,595	39,000	39,000	39,000	-	-	
16 Contract Employment	2,833,567	3,500,000	3,500,000	3,500,000	-	-	
17 Training	-	50,000	50,000	50,000	-	-	
21 Repairs and Maintenance - Buildings	274,495	125,000	125,000	125,000	-	-	
28 Other Contracted Services	382,275	300,000	300,000	300,000	-	-	
36 Extraordinary Expenditure	-	80,000	80,000	80,000	-	-	
37 Janitorial Services	913,927	500,000	500,000	500,000	-	-	
43 Security Services	3,449,551	1,600,000	1,550,000	1,600,000	50,000	-	
57 Postage	-	500	500	500	-	-	
61 Insurance	76,045	35,000	35,000	35,000	-	-	
62 Promotions, Publicity and Printing	-	200,000	190,000	100,000	-	90,000	
66 Hosting of Conferences, Seminars and other Functions	3,466	100,000	100,000	50,000	-	50,000	
Total Marine Resources and Fisheries	8,788,575	7,629,500	7,569,500	7,479,500	-	90,000	
03 MINOR EQUIPMENT PURCHASES	1,285,276	4,909,800	5,999,454	1,808,100	-	4,191,354	
001 General Administraiton							
01 Vehicles	-	500,000	500,000	-	-	500,000	
02 Office Equipment	1,112,204	100,000	1,819,715	1,000,000	-	819,715	
03 Furniture and Furnishings	77,556	50,000	9,400	50,000	40,600	-	
04 Other Minor Equipment	95,516	50,000	1,602,643	50,000	-	1,552,643	
Total General Administraiton	1,285,276	700,000	3,931,758	1,100,000	-	2,831,758	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 04 - Food Production, Forestry and Fisheries

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Agriculture							
01 Vehicles	-	1,500,000	642,559	-	-	642,559	
02 Office Equipment	-	100,000	98,700	100,000	1,300	-	
03 Furniture and Furnishings	-	76,000	30,660	76,140	45,480	-	
04 Other Minor Equipment	-	100,000	100,000	100,000	-	-	
Total Agriculture	-	1,776,000	871,919	276,140	-	595,779	
003 Marketing							
01 Vehicles	-	1,000,000	250,000	-	-	250,000	
02 Office Equipment	-	50,000	14,000	50,000	36,000	-	
03 Furniture and Furnishings	-	46,800	800	46,780	45,980	-	
04 Other Minor Equipment	-	100,000	251,441	100,000	-	151,441	
Total Marketing	-	1,196,800	516,241	196,780	-	319,461	
004 Natural Resources and Forestry							
01 Vehicles	-	500,000	-	-	-	-	
02 Office Equipment	-	29,500	28,000	28,000	-	-	
04 Other Minor Equipment	-	100,000	90,341	100,000	9,659	-	
Total Natural Resources and Forestry	-	629,500	118,341	128,000	9,659	-	
005 Marine Resources and Fisheries							
01 Vehicles	-	500,000	528,045	-	-	528,045	
02 Office Equipment	-	50,000	21,000	50,000	29,000	-	
03 Furniture and Furnishings	-	7,500	-	7,180	7,180	-	
04 Other Minor Equipment	-	50,000	12,150	50,000	37,850	-	
Total Marine Resources and Fisheries	-	607,500	561,195	107,180	-	454,015	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 04 - Food Production, Forestry and Fisheries

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES	5,533,472	13,220,000	13,220,000	13,220,000	-	-	
005 Non-Profit Institutions							
01 Contribution to Non-Profit Organizations	25,000	20,000	20,000	20,000	-	-	
Total Non-Profit Institutions	25,000	20,000	20,000	20,000	-	-	
007 Households							
02 Retirement, Severance Benefits and Compensation to to Injured Workmen	950,168	2,500,000	2,500,000	2,500,000	-	-	
40 Gratuities to Contract Officers	-	2,000,000	2,000,000	2,000,000	-	-	
Total Households	950,168	4,500,000	4,500,000	4,500,000	-	-	
008 Subsidies							
03 Boat Subsidy	-	150,000	150,000	150,000	-	-	
04 Agricultural Incentive Programme	773,304	700,000	700,000	700,000	-	-	
05 Tobago Agricultural Society	200,000	200,000	200,000	200,000	-	-	
06 Subsidy for Fishermen	-	450,000	450,000	450,000	-	-	
07 Tobago Apicultural Society	385,000	1,000,000	1,000,000	1,000,000	-	-	
Total Subsidies	1,358,304	2,500,000	2,500,000	2,500,000	-	-	
009 Other Transfers							
01 Tobago Cassava Products Ltd	1,075,000	2,000,000	2,000,000	2,000,000	-	-	
02 Fish Processing Company of Tobago	925,000	3,000,000	3,000,000	3,000,000	-	-	
03 Tobago Cold Storage Warehouse Facility	1,200,000	1,200,000	1,200,000	1,200,000	-	-	
Total Other Transfers	3,200,000	6,200,000	6,200,000	6,200,000	-	-	
Total Expenditure	135,003,769	160,827,500	161,480,154	156,381,300	-	5,098,854	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 05 – Tourism, Culture and Transportation

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	27,919,049	29,689,000	29,621,000	29,636,000	15,000	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	2,245,059	2,300,000	2,500,000	2,500,000	-	-	
03 Overtime – Monthly Paid Officers	9,951	52,000	52,000	52,000	-	-	
04 Allowances – Monthly Paid Officers	101,280	108,000	108,000	108,000	-	-	
05 Government's Contribution to N.I.S.	155,600	170,000	170,000	170,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	88,000	-	-	-	-	
14 Remuneration to Memebers of Cabinet – Appointed Committees	-	-	-	15,000	15,000	-	14 – New Sub-Item
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	19,314	21,000	21,000	21,000	-	-	
Total General Administration	2,531,204	2,739,000	2,851,000	2,866,000	15,000	-	
002 Tourism							
01 Salaries and Cost of Living Allowance	2,671,115	3,100,000	2,900,000	2,900,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	16,254,700	16,300,000	16,300,000	16,300,000	-	-	
04 Allowances – Monthly Paid Officers	-	30,000	30,000	30,000	-	-	
05 Government's Contribution to N.I.S.	1,618,338	1,700,000	1,900,000	1,900,000	-	-	
20 Government's Contribution to Group Health Insurance – Daily – Rated Workers	203,174	200,000	240,000	240,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	36,216	38,000	38,000	38,000	-	-	
29 Overtime – Daily – Rated Workers	1,248,513	1,300,000	1,300,000	1,300,000	-	-	
30 Allowances – Daily – Rated Workers	477,172	485,000	485,000	485,000	-	-	
Total Tourism	22,509,228	23,153,000	23,193,000	23,193,000	-	-	
007 Culture							
01 Salaries and Cost of Living Allowance	1,041,624	1,500,000	1,500,000	1,500,000	-	-	
02 Wages and C.O.L.A.(including Leave Pay)	1,561,824	1,678,000	1,678,000	1,678,000	-	-	
03 Overtime – Monthly Paid Officers	-	10,000	10,000	10,000	-	-	
05 Government's Contribution to N.I.S.	198,143	250,000	250,000	250,000	-	-	
20 Government's Contribution to Group Health Insurance – Daily – Rated Workers	25,391	250,000	30,000	30,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	15,732	29,000	29,000	29,000	-	-	
29 Overtime – Daily – Rated Workers	5,969	60,000	60,000	60,000	-	-	
Culture Carried Forward	2,848,683	3,777,000	3,557,000	3,557,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 05 – Tourism, Culture and Transportation

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE (Cont'd)							
Culture							
Brought Forward	2,848,683	3,777,000	3,557,000	3,557,000	-	-	
30 Allowances - Daily - Rated Workers	29,934	20,000	20,000	20,000	-	-	
Total Culture	2,878,617	3,797,000	3,577,000	3,577,000	-	-	
02 GOODS AND SERVICES	51,960,939	66,272,000	59,662,589	38,483,150	-	21,179,439	
001 General Administration							
01 Travelling and Subsistence	204,594	281,000	378,000	378,000	-	-	
02 Overseas Travel Facilities	131,460	-	-	-	-	-	
03 Uniforms	737	3,000	3,000	3,000	-	-	
04 Electricity	341,947	350,000	350,000	350,000	-	-	
05 Telephones	473,399	350,000	362,089	350,000	-	12,089	
06 Water and Sewerage Rates	14,443	8,000	8,000	8,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	3,481,506	3,210,000	3,240,000	3,240,000	-	-	
10 Office Stationery and Supplies	197,588	200,000	300,000	350,000	50,000	-	
11 Books and Periodicals	-	3,000	3,000	2,000	-	1,000	
12 Materials and Supplies	7,541	60,000	60,000	60,000	-	-	
13 Maintenance of Vehicles	68,913	60,000	60,000	60,000	-	-	
15 Repairs and Maintenance - Equipment	113,512	80,000	80,000	80,000	-	-	
16 Contract Employment	6,888,001	7,200,000	7,200,000	6,527,000	-	673,000	
17 Training	62,309	150,000	150,000	150,000	-	-	
19 Official Entertainment	-	100,000	100,000	100,000	-	-	
21 Repairs and Maintenance - Buildings	30,789	140,000	140,000	140,000	-	-	
22 Short-term Employment	160,706	200,000	200,000	200,000	-	-	
23 Fees	-	336,000	336,000	336,000	-	-	
27 Official Overseas Travel	679,538	800,000	800,000	100,000	-	700,000	
28 Other Contracted Services	92,143	200,000	200,000	120,000	-	80,000	
37 Janitorial Services	55,125	500,000	500,000	500,000	-	-	
43 Security Services	920,565	1,000,000	1,000,000	1,000,000	-	-	
57 Postage	2,132	2,000	5,000	2,000	-	3,000	
61 Insurance	31,804	29,000	25,000	25,000	-	-	
62 Promotions, Publicity and Printing	293,304	400,000	800,000	400,000	-	400,000	
66 Hosting of Conferences, Seminars and other Functions	328,524	400,000	358,000	200,000	-	158,000	
99 Employee Assistance Programme	13,500	56,000	56,000	20,000	-	36,000	
Total General Administration	14,594,080	16,118,000	16,714,089	14,701,000	-	2,013,089	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 05 – Tourism, Culture and Transportation

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Tourism							
01 Travelling and Subsistence	238,141	350,000	350,000	350,000	-	-	
03 Uniforms	64,386	37,000	37,000	37,000	-	-	
04 Electricity	334,778	400,000	400,000	400,000	-	-	
05 Telephones	267,701	350,000	250,000	250,000	-	-	
06 Water and Sewerage Rates	89,640	200,000	200,000	200,000	-	-	
07 House Rates	-	2,000	2,000	2,000	-	-	
08 Rent / Lease – Office Accommodation and Storage	145,396	160,000	156,500	156,500	-	-	
10 Office Stationery and Supplies	392,709	170,000	400,000	400,000	-	-	
11 Books and Periodicals	-	30,000	3,000	3,000	-	-	
12 Materials and Supplies	522,575	260,000	700,000	700,000	-	-	
13 Maintenance of Vehicles	82,679	130,000	130,000	130,000	-	-	
15 Repairs and Maintenance – Equipment	55,415	50,000	50,000	50,000	-	-	
16 Contract Employment	5,161,596	4,000,000	4,000,000	3,536,400	-	463,600	
17 Training	125,530	100,000	100,000	100,000	-	-	
21 Repairs and Maintenance – Buildings	600,132	800,000	800,000	800,000	-	-	
22 Short-term Employment	455,310	340,000	340,000	340,000	-	-	
23 Fees	21,800	240,000	115,000	115,000	-	-	
28 Other Contracted Services	1,019,980	2,000,000	2,000,000	1,361,500	-	638,500	
37 Janitorial Services	16,088	150,000	150,000	150,000	-	-	
43 Security Services	4,887,428	4,000,000	6,000,000	6,000,000	-	-	
61 Insurance	18,863	69,000	69,000	69,000	-	-	
62 Promotions, Publicity and Printing	1,193,164	8,000,000	3,000,000	1,500,000	-	1,500,000	
66 Hosting of Conferences, Seminars and other Functions	150,555	200,000	200,000	100,000	-	100,000	
Total Tourism	15,843,866	22,038,000	19,452,500	16,750,400	-	2,702,100	
006 Transport							
05 Telephones	-	20,000	20,000	20,000	-	-	
10 Office Stationery and Supplies	964	30,000	5,000	5,000	-	-	
15 Repairs and Maintenance – Equipment	-	7,000	12,000	10,750	-	1,250	
16 Contract Employment	208,415	450,000	450,000	257,000	-	193,000	
17 Training	-	27,000	27,000	7,000	-	20,000	
27 Official Overseas Travel	-	300,000	300,000	50,000	-	250,000	
Total Transport	209,379	834,000	814,000	349,750	-	464,250	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 05 – Tourism, Culture and Transportation

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
007 Culture							
01 Travelling and Subsistence	286,872	220,000	220,000	220,000	-	-	
04 Electricity	4,518	80,000	80,000	80,000	-	-	
05 Telephones	10,342	10,000	10,000	10,000	-	-	
06 Water and Sewerage Rates	8,608	10,000	10,000	10,000	-	-	
08 Rent / Lease – Office Accommodation and Storage	380,760	-	-	-	-	-	
10 Office Stationery and Supplies	1,048	50,000	50,000	50,000	-	-	
11 Books and Periodicals	-	35,000	35,000	35,000	-	-	
12 Materials and Supplies	-	10,000	10,000	10,000	-	-	
13 Maintenance of Vehicles	35,687	28,000	28,000	28,000	-	-	
15 Repairs and Maintenance – Equipment	-	65,000	65,000	65,000	-	-	
16 Contract Employment	1,960,847	2,000,000	3,500,000	3,500,000	-	-	
17 Training	-	100,000	100,000	100,000	-	-	
21 Repairs and Maintenance – Buildings	305,247	100,000	100,000	100,000	-	-	
37 Janitorial Services	13,319	50,000	50,000	50,000	-	-	
57 Postage	400	10,000	10,000	10,000	-	-	
61 Insurance	16,954	14,000	14,000	14,000	-	-	
89 Cultural Programmes	2,151,756	1,500,000	1,000,000	1,000,000	-	-	
90 Folk and Arts Festivals	812,651	2,000,000	1,000,000	1,000,000	-	-	
91 Tobago Heritage Festival	15,247,796	20,000,000	16,000,000	-	-	16,000,000	
94 Tobago Indigenous and Traditional Art Academy	76,809	1,000,000	400,000	400,000	-	-	
Total Culture	21,313,614	27,282,000	22,682,000	6,682,000	-	16,000,000	
03 MINOR EQUIPMENT PURCHASES	2,097,378	2,352,000	2,352,000	506,550	-	1,845,450	
001 General Administration							
01 Vehicles	354,340	300,000	300,000	-	-	300,000	
02 Office Equipment	386,586	40,000	40,000	40,000	-	-	
03 Furniture and Furnishings	82,207	60,000	60,000	57,000	-	3,000	
04 Other Minor Equipment	339,704	45,000	45,000	40,000	-	5,000	
Total General Administration	1,162,837	445,000	445,000	137,000	-	308,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 05 – Tourism, Culture and Transportation

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Tourism							
01 Vehicles	303,434	500,000	500,000	–	–	500,000	
02 Office Equipment	16,500	72,000	72,000	115,000	43,000	–	
03 Furniture and Furnishings	8,060	255,000	255,000	18,000	–	237,000	
04 Other Minor Equipment	72,492	100,000	100,000	100,000	–	–	
Total Tourism	400,486	927,000	927,000	233,000	–	694,000	
006 Transport							
02 Office Equipment	–	10,000	10,000	–	–	10,000	
03 Furniture and Furnishings	–	24,000	24,000	7,600	–	16,400	
04 Other Minor Equipment	–	7,000	7,000	6,800	–	200	
Total Transport	–	41,000	41,000	14,400	–	26,600	
007 Culture							
01 Vehicles	460,590	643,000	643,000	–	–	643,000	
02 Office Equipment	68,000	150,000	150,000	–	–	150,000	
03 Furniture and Furnishings	–	–	–	10,000	10,000	–	
04 Other Minor Equipment	5,465	146,000	146,000	112,150	–	33,850	
Total Culture	534,055	939,000	939,000	122,150	–	816,850	
04 CURRENT TRANSFERS AND SUBSIDIES	82,058,548	85,881,000	75,881,000	61,555,000	–	14,326,000	
005 Non – Profit Institutions							
01 Contribution to Non – Profit Organisations	260,010	500,000	500,000	200,000	–	300,000	
02 Assistance to Cultural Groups	689,244	1,000,000	1,000,000	1,000,000	–	–	
03 National Day and Festivals	503,676	1,000,000	1,000,000	1,000,000	–	–	
05 Pembroke Heritage Park	109,077	500,000	500,000	500,000	–	–	
06 Assistance to Pan Group	367,000	500,000	500,000	500,000	–	–	
Total Non – Profit Institutions	1,929,007	3,500,000	3,500,000	3,200,000	–	300,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 05 – Tourism, Culture and Transportation

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
007 Households							
02 Retirement, Severance Benefits and Compensation to Injured Workmen	210,031	250,000	250,000	250,000	-	-	
40 Gratuities to Contract Officers	-	2,600,000	2,600,000	2,600,000	-	-	
Total Households	210,031	2,850,000	2,850,000	2,850,000	-	-	
009 Other Transfers							
13 Rolling Three – Year Tourism Plan	14,222,887	40,000,000	-	-	-	-	13 – Transferred to Sub-Item 20 – Tobago Tourism Agency Ltd
14 Airlift Committee	4,475	150,000	150,000	-	-	150,000	
15 Assistance to Small Properties in the Tourism Industry	-	500,000	-	-	-	-	15 – Transferred to Development Programme
16 Assistance to Sport Tourism Organisation and Others	678,977	2,000,000	1,000,000	1,000,000	-	-	
17 Tobago Tourism Festivals	13,890,605	15,381,000	8,381,000	1,405,000	-	6,976,000	
18 Tourism Infrastructure Development Fund	-	1,000,000	-	1,000,000	1,000,000	-	
19 Zip Line Management	-	500,000	-	-	-	-	
20 Tobago Tourism Agency Limited	51,122,566	20,000,000	60,000,000	40,000,000	-	20,000,000	
21 Tobago Festivals Commission Ltd	-	-	-	12,100,000	12,100,000	-	21 – New Sub-Item
Total Other Transfers	79,919,510	79,531,000	69,531,000	55,505,000	-	14,026,000	
Total Expenditure	164,035,914	184,194,000	167,516,589	130,180,700	-	37,335,889	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 06 - Education, Innovation and Energy

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	145,710,716	146,206,700	139,307,500	139,357,200	49,700	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	9,357,146	9,500,000	9,415,000	9,415,000	-	-	
04 Allowances - Monthly Paid Officers	3,600	200,000	200,000	200,000	-	-	
05 Government's Contribution to N.I.S.	721,344	800,000	800,000	800,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	6,000,000	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	80,670	115,000	85,000	85,000	-	-	
Total General Administration	10,162,760	16,615,000	10,500,000	10,500,000	-	-	
002 Primary Secondary and Vocational Education							
01 Salaries and Cost of Living Allowance	122,057,111	115,000,000	115,000,000	115,000,000	-	-	
04 Allowances - Monthly Paid Officers	53,400	500,000	125,000	125,000	-	-	
05 Government's Contribution to N.I.S.	9,457,217	9,300,000	9,500,000	9,500,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	1,065,853	1,000,000	1,100,000	1,100,000	-	-	
Total Primary Secondary and Vocational Education	132,633,581	125,800,000	125,725,000	125,725,000	-	-	
003 Library Services							
01 Salaries and Cost of Living Allowance	782,784	900,000	800,000	800,000	-	-	
04 Allowances - Monthly Paid Officers	-	67,000	25,000	25,000	-	-	
05 Government's Contribution to N.I.S.	69,421	80,000	80,000	80,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	10,296	13,000	10,500	10,500	-	-	
Total Library Services	862,501	1,060,000	915,500	915,500	-	-	
004 School Feeding Programme							
01 Salaries and Cost of Living Allowance	-	318,000	-	-	-	-	
05 Government's Contribution to N.I.S.	-	44,000	-	44,000	44,000	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	-	5,700	-	5,700	5,700	-	
Total School Feeding Programme	-	367,700	-	49,700	49,700	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 06 - Education, Innovation and Energy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
007 Happy Haven School - Tobago Council for Haven School)							
01 Salaries and Cost of Living Allowance	701,174	750,000	750,000	750,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	291,962	320,000	320,000	320,000	-	-	
05 Government's Contribution to N.I.S.	62,388	72,000	72,000	72,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	7,051	4,000	4,000	4,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	4,752	7,000	7,000	7,000	-	-	
29 Overtime - Daily - Rated Workers	25,283	23,000	26,000	26,000	-	-	
30 Allowances - Daily - Rated Workers	6,568	8,000	8,000	8,000	-	-	
Total Happy Haven School - Tobago Council for	1,099,178	1,284,000	1,187,000	1,187,000	-	-	
008 Tobago School for the Deaf, Speech and Language Impaired							
01 Salaries and Cost of Living Allowance	874,707	1,000,000	900,000	900,000	-	-	
05 Government's Contribution to N.I.S.	68,611	70,000	70,000	70,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	9,378	10,000	10,000	10,000	-	-	
Total Tobago School for the Deaf, Speech and Language	952,696	1,080,000	980,000	980,000	-	-	
02 GOODS AND SERVICES	153,254,499	157,674,100	148,822,100	149,157,100	335,000	-	
001 General Administration							
01 Travelling and Subsistence	648,941	775,000	550,000	550,000	-	-	
02 Overseas Travel Facilities	11,515	-	-	-	-	-	
04 Electricity	687,988	600,000	700,000	700,000	-	-	
05 Telephones	1,429,111	1,500,000	1,000,000	1,000,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	5,364,000	5,811,000	5,364,000	5,364,000	-	-	
10 Office Stationery and Supplies	340,436	350,000	350,000	350,000	-	-	
11 Books and Periodicals	8,360	40,000	40,000	40,000	-	-	
12 Materials and Supplies	271,819	350,000	425,000	425,000	-	-	
13 Maintenance of Vehicles	-	100,000	100,000	100,000	-	-	
15 Repairs and Maintenance - Equipment	129,105	200,000	150,000	200,000	50,000	-	
16 Contract Employment	10,389,055	10,500,000	8,500,000	8,500,000	-	-	
17 Training	35,548	150,000	150,000	75,000	-	75,000	
General Administration Carried Forward	19,315,878	20,376,000	17,329,000	17,304,000	-	25,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 06 - Education, Innovation and Energy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	19,315,878	20,376,000	17,329,000	17,304,000	-	25,000	
19 Official Entertainment	-	45,000	45,000	45,000	-	-	
21 Repairs and Maintenance - Buildings	187,783	200,000	150,000	200,000	50,000	-	
22 Short Term Employment	-	-	-	50,000	50,000	-	22 - New Sub-Item
27 Official Overseas Travel	64,110	250,000	150,000	25,000	-	125,000	
57 Postage	5,250	20,000	20,000	20,000	-	-	
61 Insurance	102,584	102,600	102,600	102,600	-	-	
62 Promotions, Publicity and Printing	128,981	200,000	94,000	75,000	-	19,000	
66 Hosting of Conferences, Seminars and other Functions	481,801	500,000	500,000	100,000	-	400,000	
Total General Administration	20,286,387	21,693,600	18,390,600	17,921,600	-	469,000	
002 Primary, Secondary and Vocational Education							
01 Travelling and Subsistence	509,159	1,000,000	500,000	600,000	100,000	-	
03 Uniforms	188,355	300,000	150,000	150,000	-	-	
04 Electricity	4,369,852	3,500,000	3,500,000	3,500,000	-	-	
05 Telephones	1,680,035	2,050,000	2,050,000	2,050,000	-	-	
06 Water and Sewerage Rates	311,325	300,000	300,000	300,000	-	-	
10 Office Stationery and Supplies	717,727	200,000	200,000	400,000	200,000	-	
11 Books and Periodicals	220,693	300,000	300,000	300,000	-	-	
12 Materials and Supplies	4,823,055	5,600,000	5,550,000	5,650,000	100,000	-	
13 Maintenance of Vehicles	176,992	300,000	200,000	300,000	100,000	-	
15 Repairs and Maintenance - Equipment	226,891	500,000	300,000	400,000	100,000	-	
16 Contract Employment	48,588,985	50,000,000	48,000,000	48,000,000	-	-	
17 Training	105,547	300,000	176,000	200,000	24,000	-	
21 Repairs and Maintenance - Buildings	245,925	300,000	300,000	300,000	-	-	
22 Short-term Employment	5,904,074	7,900,000	6,400,000	6,400,000	-	-	
23 Fees	-	250,000	250,000	250,000	-	-	
27 Official Overseas Travel	11,515	400,000	100,000	-	-	100,000	
28 Other Contracted Services	9,442,538	10,000,000	10,000,000	10,000,000	-	-	
37 Janitorial Services	12,754,916	13,000,000	13,000,000	13,300,000	300,000	-	
43 Security Services	28,686,727	25,500,000	25,500,000	25,500,000	-	-	
57 Postage	-	1,000	1,000	1,000	-	-	
61 Insurance	-	100,000	100,000	100,000	-	-	
62 Promotions, Publicity and Printing	12,996	50,000	50,000	50,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	404,895	500,000	300,000	150,000	-	150,000	
Primary, Secondary and Vocational Education Carried Forward	119,382,202	122,351,000	117,227,000	117,901,000	674,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 06 - Education, Innovation and Energy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Primary, Secondary and Vocational Education							
Brought Forward	119,382,202	122,351,000	117,227,000	117,901,000	674,000	-	
87 Improvement and Extension Works on Assisted Primary Schools	127,690	400,000	100,000	200,000	100,000	-	
88 Improvement and Extension Works on Government Primary Schools	155,627	400,000	100,000	200,000	100,000	-	
99 Employee Assistance Programme	99,000	200,000	100,000	100,000	-	-	
Total Primary, Secondary and Vocational Education	119,764,519	123,351,000	117,527,000	118,401,000	874,000	-	
003 Library Services							
01 Travelling and Subsistence	7,580	20,000	10,000	10,000	-	-	
03 Uniforms	2,690	5,000	5,000	5,000	-	-	
04 Electricity	1,068,740	1,116,000	1,076,000	1,116,000	40,000	-	
05 Telephones	335,445	250,000	250,000	250,000	-	-	
06 Water and Sewerage Rates	41,302	35,000	35,000	35,000	-	-	
10 Office Stationery and Supplies	113,615	190,000	170,000	190,000	20,000	-	
11 Books and Periodicals	1,454,561	1,500,000	1,400,000	1,400,000	-	-	
12 Materials and Supplies	247,393	200,000	190,000	200,000	10,000	-	
13 Maintenance of Vehicles	32,441	40,000	40,000	40,000	-	-	
15 Repairs and Maintenance - Equipment	30,306	40,000	40,000	40,000	-	-	
16 Contract Employment	3,721,675	3,000,000	3,200,000	3,200,000	-	-	
17 Training	7,258	20,000	10,000	10,000	-	-	
21 Repairs and Maintenance - Buildings	951,681	800,000	900,000	800,000	-	100,000	
23 Fees	-	75,000	-	50,000	50,000	-	
28 Other Contracted Services	332,118	600,000	300,000	300,000	-	-	
37 Janitorial Services	1,491,393	1,200,000	1,500,000	1,500,000	-	-	
43 Security Services	2,413,743	2,100,000	2,400,000	2,400,000	-	-	
57 Postage	2,700	3,000	3,000	3,000	-	-	
61 Insurance	5,851	7,000	7,000	7,000	-	-	
62 Promotions, Publicity and Printing	27,047	60,000	40,000	40,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	69,251	100,000	80,000	50,000	-	30,000	
Total Library Services	12,356,790	11,361,000	11,656,000	11,646,000	-	10,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 06 - Education, Innovation and Energy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
007 Tobago Council for Handicapped Children - Happy Haven School							
01 Travelling and Subsistence	10,900	35,000	15,000	15,000	-	-	
04 Electricity	48,099	50,000	50,000	50,000	-	-	
05 Telephones	12,086	15,000	15,000	15,000	-	-	
06 Water and Sewerage Rates	432	600	600	600	-	-	
10 Office Stationery and Supplies	3,765	20,000	20,000	20,000	-	-	
11 Books and Periodicals	-	2,000	2,000	2,000	-	-	
12 Materials and Supplies	23,516	28,000	28,000	28,000	-	-	
13 Maintenance of Vehicles	13,793	26,000	26,000	26,000	-	-	
15 Repairs and Maintenance - Equipment	9,347	5,000	5,000	5,000	-	-	
16 Contract Employment	393,511	520,000	520,000	520,000	-	-	
17 Training	19,000	10,000	10,000	10,000	-	-	
21 Repairs and Maintenance - Buildings	3,280	10,000	10,000	10,000	-	-	
27 Official Overseas Travel	-	50,000	50,000	-	-	50,000	
28 Other Contracted Services	59,869	40,000	60,000	60,000	-	-	
43 Security Services	42,323	50,000	50,000	50,000	-	-	
57 Postage	155	200	200	200	-	-	
61 Insurance	15,650	30,000	30,000	30,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	4,459	10,000	10,000	5,000	-	5,000	
Total Tobago Council for Handicapped Children - Happy	660,185	901,800	901,800	846,800	-	55,000	
008 Tobago School for the Deaf, Speech and Language Language Impaired							
01 Travelling and Subsistence	7,200	40,000	20,000	20,000	-	-	
04 Electricity	41,144	40,000	40,000	40,000	-	-	
05 Telephones	8,511	12,000	12,000	12,000	-	-	
10 Office Stationery and Supplies	11,630	40,000	40,000	40,000	-	-	
12 Materials and Supplies	46,711	50,000	50,000	50,000	-	-	
13 Maintenance of Vehicles	53,045	100,000	100,000	100,000	-	-	
15 Repairs and Maintenance - Equipment	-	6,000	6,000	6,000	-	-	
28 Other Contracted Services	-	50,000	50,000	50,000	-	-	
57 Postage	-	200	200	200	-	-	
61 Insurance	18,377	18,500	18,500	18,500	-	-	
66 Hosting of Conferences, Seminars and other Functions	-	10,000	10,000	5,000	-	5,000	
Total Tobago School for the Deaf, Speech and Language	186,618	366,700	346,700	341,700	-	5,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 06 - Education, Innovation and Energy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	2,421,169	2,832,800	2,832,800	1,455,000	-	1,377,800	
001 General Administration							
01 Vehicles	462,501	450,000	450,000	-	-	450,000	
02 Office Equipment	115,198	100,000	100,000	100,000	-	-	
03 Furniture and Furnishings	57,179	50,000	50,000	50,000	-	-	
04 Other Minor Equipment	13,655	50,000	50,000	50,000	-	-	
Total General Administration	648,533	650,000	650,000	200,000	-	450,000	
002 Primary, Secondary and Vocational Education							
02 Office Equipment	46,069	100,000	100,000	350,000	250,000	-	
03 Furniture and Furnishings	7,175	500,000	500,000	200,000	-	300,000	
04 Other Minor Equipment	99,790	300,000	300,000	300,000	-	-	
Total Primary, Secondary and Vocational Education	153,034	900,000	900,000	850,000	-	50,000	
003 Library Services							
01 Vehicles	490,706	261,000	261,000	-	-	261,000	
02 Office Equipment	41,906	8,100	8,100	50,000	41,900	-	
03 Furniture and Furnishings	82,471	100,000	100,000	60,000	-	40,000	
04 Other Minor Equipment	7,856	50,000	50,000	50,000	-	-	
Total Library Services	622,939	419,100	419,100	160,000	-	259,100	
007 Tobago Council for Handicapped Children - Happy Haven School							
01 Vehicles	459,840	208,400	208,400	-	-	208,400	
02 Office Equipment	8,060	12,000	12,000	12,000	-	-	
03 Furniture and Furnishings	15,857	29,000	29,000	18,700	-	10,300	
04 Other Minor Equipment	20,734	42,300	42,300	42,300	-	-	
Total Tobago Council for Handicapped Children - Happy	504,491	291,700	291,700	73,000	-	218,700	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 06 - Education, Innovation and Energy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
008 Tobago School for the Deaf, Speech and Language Impaired							
01 Vehicles	457,590	400,000	400,000	-	-	400,000	
02 Office Equipment	2,350	100,000	100,000	100,000	-	-	
03 Furniture and Furnishings	1,977	22,000	22,000	22,000	-	-	
04 Other Minor Equipment	30,255	50,000	50,000	50,000	-	-	
Total Tobago School for the Deaf, Speech and Language	492,172	572,000	572,000	172,000	-	400,000	
04 CURRENT TRANSFERS AND SUBSIDIES	69,824,342	78,850,000	78,641,500	62,610,000	-	16,031,500	
005 Non-Profit Institutions							
01 Contribution to Non-Profit Organization	122,200	350,000	100,000	150,000	50,000	-	
Total Non-Profit Institutions	122,200	350,000	100,000	150,000	50,000	-	
006 Educational Institutions							
03 Trade Centres	12,496,645	12,600,000	12,900,000	10,900,000	-	2,000,000	
05 Local School Boards - Secondary Schools	-	100,000	-	100,000	100,000	-	
07 Grants for students attending conferences, Seninars, Competitions	97,135	150,000	100,000	60,000	-	40,000	
09 Special Education Resources Programme	165,312	250,000	150,000	200,000	50,000	-	
11 Adult Education Extension Services (Adult Classes)	401,770	800,000	350,000	350,000	-	-	
20 Fees for Students at Private Secondary Schools	-	200,000	-	100,000	100,000	-	
21 Tobago Science, Technology and Tertiary Education	49,318	400,000	100,000	200,000	100,000	-	
Total Educational Institutions	13,210,180	14,500,000	13,600,000	11,910,000	-	1,690,000	
007 Households							
01 School Feeding Programme	35,950,640	37,000,000	33,000,000	26,250,000	-	6,750,000	
02 Retirement, Severance Benefits and Compensation to Injured Workmen	75,045	100,000	100,000	100,000	-	-	
09 Early Childhood Care	280,665	500,000	300,000	300,000	-	-	
14 Grant - Trinidad and Tobago National Council of Parent Teacher Association Inc.	-	100,000	15,000	50,000	35,000	-	
15 Students Support Services Unit	144,647	500,000	300,000	300,000	-	-	
16 Centre of Excellence Teacher Training	-	100,000	20,000	50,000	30,000	-	
40 Gratuities to Contract Officers	-	2,600,000	2,600,000	2,600,000	-	-	
Total Households	36,450,997	40,900,000	36,335,000	29,650,000	-	6,685,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 06 - Education, Innovation and Energy

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
009 Other Transfers							
01 Basic Grants	10,824,064	11,000,000	10,500,000	9,000,000	-	1,500,000	
02 Building Grants to Assisted Schools	-	150,000	50,000	100,000	50,000	-	
04 Tobago Nursery Association	-	50,000	-	50,000	50,000	-	
06 Grants to Necessitous Students attending Public Schools	526,510	400,000	400,000	400,000	-	-	
07 Tobago Hospitality and Tourism Institute	8,690,391	6,000,000	9,000,000	7,000,000	-	2,000,000	
08 Tobago Information Technology Limited	-	5,000,000	8,306,500	4,000,000	-	4,306,500	
09 Tobago Higher Educational Council	-	500,000	350,000	350,000	-	-	
Total Other Transfers	20,040,965	23,100,000	28,606,500	20,900,000	-	7,706,500	
Total Expenditure	371,210,726	385,563,600	369,603,900	352,579,300	-	17,024,600	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY

Division 07 - Community Development, Enterprise Development and Labour

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	12,605,119	13,594,800	12,491,300	12,522,800	31,500	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	821,486	1,000,000	700,000	700,000	-	-	
04 Allowances - Monthly Paid Officers	285,551	300,000	300,000	300,000	-	-	
05 Government's Contribution to N.I.S.	35,253	45,000	40,000	40,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
14 Remuneration to members of Cabinet-Appointed Committees	-	-	-	20,000	20,000	-	14 - New Sub-Item
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	594	1,300	1,300	1,300	-	-	
Total General Administration	1,142,884	1,446,300	1,041,300	1,061,300	20,000	-	
002 Community Development							
01 Salaries and Cost of Living Allowance	3,268,316	3,700,000	3,500,000	3,500,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	6,832,350	7,000,000	6,725,000	6,725,000	-	-	
03 Overtime - Monthly Paid Officers	251	12,000	2,000	2,000	-	-	
05 Government's Contribution to N.I.S.	924,274	929,000	849,000	849,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	84,248	100,000	89,000	89,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	56,826	60,000	60,000	60,000	-	-	
29 Overtime - Daily - Rated Workers	174,696	200,000	100,000	100,000	-	-	
30 Allowances - Daily-Rated Workers	121,274	125,000	125,000	125,000	-	-	
Total Community Development	11,462,235	12,126,000	11,450,000	11,450,000	-	-	
004 Labour							
05 Government's Contribution to N.I.S.	-	20,000	-	10,000	10,000	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	-	2,500	-	1,500	1,500	-	
Total Labour	-	22,500	-	11,500	11,500	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY

Division 07 - Community Development, Enterprise Development and Labour

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES	32,710,909	34,733,000	31,086,900	30,113,900	-	973,000	
001 General Administration							
01 Travelling and Subsistence	335,090	480,000	360,000	360,000	-	-	
02 Overseas Travel Facilities	94,408	-	-	-	-	-	
05 Telephones	19,633	40,000	20,000	20,000	-	-	
10 Office Stationery and Supplies	94,587	200,000	140,000	200,000	60,000	-	
11 Books and Periodicals	5,966	10,000	10,000	10,000	-	-	
13 Maintenance of Vehicles	87,439	50,000	65,000	50,000	-	15,000	
16 Contract Employment	2,423,758	3,000,000	2,500,000	2,500,000	-	-	
19 Official Entertainment	63,738	100,000	50,000	50,000	-	-	
22 Short-term Employment	1,094,406	2,000,000	1,190,000	1,190,000	-	-	
27 Official Overseas Travel	142,775	400,000	100,000	25,000	-	75,000	
28 Other Contracted Services	322,100	400,000	300,000	300,000	-	-	
58 Medical Expenses	-	10,000	10,000	10,000	-	-	
61 Insurance	27,770	62,000	52,000	52,000	-	-	
62 Promotions, Publicity and Printing	116,675	300,000	100,000	100,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	455,783	600,000	858,000	200,000	-	658,000	
99 Employee Assistance Programme	39,159	10,000	20,000	20,000	-	-	
Total General Administration	5,323,287	7,662,000	5,775,000	5,087,000	-	688,000	
002 Community Development							
01 Travelling and Subsistence	128,546	100,000	90,000	90,000	-	-	
03 Uniforms	6,779	10,000	10,000	10,000	-	-	
04 Electricity	955,806	800,000	1,000,000	1,000,000	-	-	
05 Telephones	849,894	900,000	800,000	800,000	-	-	
06 Water and Sewerage Rates	64,709	100,000	80,000	80,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	5,375,161	5,400,000	5,400,000	5,400,000	-	-	
09 Rent / Lease - Vehicles and Equipment	-	30,000	-	10,000	10,000	-	
10 Office Stationery and Supplies	159,032	150,000	150,000	150,000	-	-	
11 Books and Periodicals	21,009	20,000	20,000	20,000	-	-	
12 Materials and Supplies	290,352	230,000	320,000	320,000	-	-	
13 Maintenance of Vehicles	202,834	200,000	185,000	200,000	15,000	-	
15 Repairs and Maintenance - Equipment	92,968	50,000	40,000	50,000	10,000	-	
16 Contract Employment	6,837,708	5,900,000	6,400,000	6,400,000	-	-	
17 Training	36,250	140,000	40,000	40,000	-	-	
21 Repairs and Maintenance - Buildings	361,448	500,000	250,000	250,000	-	-	
23 Fees	582,800	50,000	25,000	50,000	25,000	-	
28 Other Contracted Services	-	50,000	40,000	50,000	10,000	-	
Community Development Carried Forward	15,965,296	14,630,000	14,850,000	14,920,000	70,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY

Division 07 - Community Development, Enterprise Development and Labour

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Community Development							
Brought Forward	15,965,296	14,630,000	14,850,000	14,920,000	70,000	-	
37 Janitorial Services	270,045	300,000	300,000	300,000	-	-	
43 Security Services	1,884,169	1,800,000	1,900,000	1,900,000	-	-	
57 Postage	3,550	5,000	4,400	4,400	-	-	
61 Insurance	66,851	100,000	100,000	100,000	-	-	
Total Community Development	18,189,911	16,835,000	17,154,400	17,224,400	70,000	-	
004 Labour							
01 Travelling and Subsistence	-	10,000	-	10,000	10,000	-	
05 Telephones	15,588	28,000	8,000	10,000	2,000	-	
10 Office Stationery and Supplies	24,980	60,000	20,000	60,000	40,000	-	
11 Books and Periodicals	2,600	10,000	5,000	5,000	-	-	
12 Materials and Supplies	3,229	50,000	10,000	15,000	5,000	-	
13 Maintenance of Vehicles	19,985	25,000	20,000	25,000	5,000	-	
15 Repairs and Maintenance - Equipment	-	10,000	-	10,000	10,000	-	
16 Contract Employment	1,040,516	1,200,000	900,000	900,000	-	-	
17 Training	10,000	50,000	10,000	10,000	-	-	
23 Fees	-	20,000	10,000	10,000	-	-	
57 Postage	-	1,000	-	500	500	-	
62 Promotions, Publicity and Printing	25,446	50,000	20,000	20,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	54,370	150,000	100,000	50,000	-	50,000	
Total Labour	1,196,714	1,664,000	1,103,000	1,125,500	22,500	-	
005 Occupational Safety and Health							
10 Office Stationery and Supplies	69,619	150,000	75,000	100,000	25,000	-	
11 Books and Periodicals	1,415	5,000	5,000	5,000	-	-	
12 Materials and Supplies	74,153	50,000	80,000	80,000	-	-	
13 Maintenance of Vehicles	-	20,000	20,000	20,000	-	-	
15 Repairs and Maintenance - Equipment	4,120	30,000	-	20,000	20,000	-	
16 Contract Employment	2,498,445	2,600,000	2,500,000	2,500,000	-	-	
17 Training	100,575	200,000	75,000	50,000	-	25,000	
62 Promotions, Publicity and Printing	22,895	50,000	20,000	20,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	92,483	150,000	50,000	30,000	-	20,000	
Total Occupational Safety and Health	2,863,705	3,255,000	2,825,000	2,825,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY

Division 07 - Community Development, Enterprise Development and Labour

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Business Development Unit							
05 Telephones	40,167	80,000	10,000	10,000	-	-	
08 Rent/Lease - Office Accommodation and Storage and Storage	-	30,000	-	15,000	15,000	-	
10 Office Stationery and Supplies	17,353	50,000	30,000	50,000	20,000	-	
11 Books and Periodicals	-	20,000	-	5,000	5,000	-	
12 Material and Supplies	30,000	50,000	30,000	25,000	-	5,000	
13 Maintenance of Vehicles	41,585	45,000	35,000	45,000	10,000	-	
15 Repairs and Maintenance - Equipment	-	30,000	-	30,000	30,000	-	
16 Contract Employment	1,888,168	2,000,000	1,900,000	1,900,000	-	-	
17 Training	47,916	100,000	25,000	25,000	-	-	
21 Repairs and Maintenance - Buildings	31,979	100,000	25,000	25,000	-	-	
22 Short-term Employment	-	112,000	112,000	112,000	-	-	
23 Fees	13,811	75,000	40,000	40,000	-	-	
27 Official Overseas Travel	57,535	300,000	220,000	25,000	-	195,000	
28 Other Contracted Services	-	200,000	25,000	25,000	-	-	
37 Janitorial Services	304,800	300,000	300,000	300,000	-	-	
43 Security Services	1,504,209	1,000,000	1,000,000	1,000,000	-	-	
57 Postage	-	10,000	-	5,000	5,000	-	
61 Insurance	14,948	15,000	15,000	15,000	-	-	
62 Promotions, Publicity and Printing	476,581	300,000	150,000	100,000	-	50,000	
66 Hosting of Conferences, Seminars and Other Functions	668,240	500,000	312,500	100,000	-	212,500	
Total Business Development Unit	5,137,292	5,317,000	4,229,500	3,852,000	-	377,500	
03 MINOR EQUIPMENT PURCHASES	1,802,370	2,206,200	1,516,400	975,800	-	540,600	
001 General Administration							
01 Vehicles	460,204	500,000	400,000	-	-	400,000	
02 Office Equipment	95,079	100,000	100,000	58,100	-	41,900	
03 Furniture and Furnishings	-	25,000	25,000	25,000	-	-	
04 Other Minor Equipment	45,794	50,000	50,000	50,000	-	-	
Total General Administration	601,077	675,000	575,000	133,100	-	441,900	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY

Division 07 - Community Development, Enterprise Development and Labour

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Community Development							
01 Vehicles	117,275	320,000	300,000	-	-	300,000	
02 Office Equipment	193,575	200,000	200,000	200,000	-	-	
03 Furniture and Furnishings	128,573	84,400	84,400	84,400	-	-	
04 Other Minor Equipment	30,557	50,000	50,000	50,000	-	-	
Total Community Development	469,980	654,400	634,400	334,400	-	300,000	
004 Labour							
02 Office Equipment	8,213	115,000	10,000	15,800	5,800	-	
03 Furniture and Furnishings	32,144	100,000	40,000	50,000	10,000	-	
04 Other Minor Equipment	-	10,000	10,000	10,000	-	-	
Total Labour	40,357	225,000	60,000	75,800	15,800	-	
005 Occupational Safety and Health							
01 Vehicles	307,950	-	-	-	-	-	
02 Office Equipment	126,816	180,000	60,000	112,300	52,300	-	
03 Furniture and Furnishings	97,992	162,000	50,000	78,800	28,800	-	
04 Other Minor Equipment	63,647	87,000	27,000	21,400	-	5,600	
Total Occupational Safety and Health	596,405	429,000	137,000	212,500	75,500	-	
006 Business Development Unit							
02 Office Equipment	-	75,000	40,000	75,000	35,000	-	
03 Furniture and Furnishings	86,456	81,500	50,000	81,500	31,500	-	
04 Other Minor Equipment	8,095	66,300	20,000	63,500	43,500	-	
Total Business Development Unit	94,551	222,800	110,000	220,000	110,000	-	
04 CURRENT TRANSFERS AND SUBSIDIES	9,577,006	11,850,000	10,965,000	9,890,000	-	1,075,000	
005 Non-Profit Institutions							
01 Small Grants	101,574	400,000	75,000	100,000	25,000	-	
07 Assistance to Community Organizations	193,500	500,000	200,000	200,000	-	-	
16 Regional Complexes	4,283,497	4,300,000	4,300,000	3,300,000	-	1,000,000	
17 Special Community Programme	1,696,265	1,500,000	2,050,000	1,500,000	-	550,000	
21 Multi-Purpose Community Facilities	142,278	200,000	150,000	150,000	-	-	
Non-Profit Institutions Carried Forward	6,417,114	6,900,000	6,775,000	5,250,000	-	1,525,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY

Division 07 - Community Development, Enterprise Development and Labour

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES (Cont'd)							
Non-Profit Institutions							
Brought Forward	6,417,114	6,900,000	6,775,000	5,250,000	-	1,525,000	
22 Developing Communities through Heritage Research and Expression	6,860	200,000	50,000	50,000	-	-	
23 Community Oriented Voluntary Activities (COVA)	107,492	100,000	-	50,000	50,000	-	
24 Establishment of a Production - Division, Communication and Media Unit	219,644	100,000	100,000	100,000	-	-	
25 Contribution to Non - Profit Organizations	75,450	150,000	-	100,000	100,000	-	
27 Integration of Culture and Commerce	194,782	200,000	140,000	140,000	-	-	
Total Non-Profit Institutions	7,021,342	7,650,000	7,065,000	5,690,000	-	1,375,000	
007 Households							
02 Retirement, Severance Benefits and Compensation to Injured Workmen	81,782	100,000	100,000	100,000	-	-	
05 Community Action for Renewal and Empowerment(CARE)	-	200,000	-	200,000	200,000	-	
40 Gratuities to Contract Officers	-	1,500,000	1,500,000	1,500,000	-	-	
Total Households	81,782	1,800,000	1,600,000	1,800,000	200,000	-	
009 Other Transfers							
09 National Service	-	100,000	-	100,000	100,000	-	
10 Export Centres	2,473,882	2,300,000	2,300,000	2,300,000	-	-	
Total Other Transfers	2,473,882	2,400,000	2,300,000	2,400,000	100,000	-	
Total Expenditure	56,695,404	62,384,000	56,059,600	53,502,500	-	2,557,100	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 08 - Infrastructure, Quarries and the Environment

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	262,883,045	264,995,000	259,341,993	259,425,600	83,607	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	16,654,096	17,000,000	16,000,000	16,000,000	-	-	
04 Allowances - Monthly Paid Officers	443,997	562,000	500,000	500,000	-	-	
05 Government's Contribution to N.I.S.	1,481,047	1,500,000	1,400,000	1,400,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
14 Remuneration to members of Cabinet-Appointed Comm	-	100,000	320,000	320,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	217,017	250,000	250,000	250,000	-	-	
Total General Administration	18,796,157	19,512,000	18,470,000	18,470,000	-	-	
002 Maintenance of Roads							
01 Salaries and Cost of Living Allowance	4,297,533	5,600,000	4,700,000	4,700,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	166,322,950	166,600,000	165,426,393	165,500,000	73,607	-	
03 Overtime - Monthly Paid Officers	78,707	56,000	70,000	70,000	-	-	
04 Allowances - Monthly Paid Officers	108,000	150,000	180,000	180,000	-	-	
05 Government's Contribution to N.I.S.	14,426,189	14,400,000	14,000,000	14,000,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	2,340,525	2,200,000	2,342,000	2,342,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	37,998	50,000	40,000	40,000	-	-	
29 Overtime - Daily - Rated Workers	686,395	1,000,000	765,000	765,000	-	-	
30 Allowances - Daily - Rated Workers	3,146,059	3,000,000	3,150,000	3,150,000	-	-	
Total Maintenance of Roads	191,444,356	193,056,000	190,673,393	190,747,000	73,607	-	
003 Maintenance of Buildings							
01 Salaries and Cost of Living Allowance	1,563,709	1,800,000	1,200,000	1,200,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	34,001,619	34,000,000	32,250,000	32,250,000	-	-	
05 Government's Contribution to N.I.S.	3,137,347	3,200,000	2,700,000	2,700,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	445,017	450,000	400,000	400,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	13,059	20,000	12,600	12,600	-	-	
29 Overtime - Daily - Rated Workers	530,633	660,000	300,000	300,000	-	-	
30 Allowances - Daily - Rated Workers	1,050,567	800,000	1,100,000	1,100,000	-	-	
Total Maintenance of Buildings	40,741,951	40,930,000	37,962,600	37,962,600	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 08 - Infrastructure, Quarries and the Environment

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Transport							
01 Salaries and Cost of Living Allowance	1,277,957	1,200,000	1,400,000	1,400,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	212,337	210,000	220,000	220,000	-	-	
03 Overtime - Monthly Paid Officers	-	15,000	-	10,000	10,000	-	
04 Allowances - Monthly Paid Officers	32,592	65,000	40,000	40,000	-	-	
05 Government's Contribution to N.I.S.	124,809	100,000	135,000	135,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	2,018	3,000	3,000	3,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	12,336	10,000	16,000	16,000	-	-	
Total Transport	1,662,049	1,603,000	1,814,000	1,824,000	10,000	-	
007 Mechanical Workshop							
02 Wages and C.O.L.A. (including Leave Pay)	9,282,040	8,600,000	9,300,000	9,300,000	-	-	
05 Government's Contribution to N.I.S.	805,170	849,000	849,000	849,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	125,001	135,000	135,000	135,000	-	-	
30 Allowances - Daily - Rated Workers	26,321	60,000	38,000	38,000	-	-	
Total Mechanical Workshop	10,238,532	9,644,000	10,322,000	10,322,000	-	-	
009 The Environment							
14 Remuneration to members of Cabinet-Appointed Committees	-	250,000	100,000	100,000	-	-	
Total The Environment	-	250,000	100,000	100,000	-	-	
02 GOODS AND SERVICES	72,872,921	80,177,900	67,864,149	68,430,400	566,251	-	
001 General Administration							
01 Travelling and Subsistence	128,011	180,000	180,000	180,000	-	-	
02 Overseas Travel Facilities	91,808	-	-	-	-	-	
03 Uniforms	29,702	40,000	30,000	30,000	-	-	
05 Telephones	1,366,752	1,400,000	1,000,000	1,000,000	-	-	
10 Office Stationery and Supplies	978,016	750,000	1,000,000	1,000,000	-	-	
11 Books and Periodicals	-	30,000	-	30,000	30,000	-	
15 Repairs and Maintenance - Equipment	78,504	150,000	149,520	150,000	480	-	
16 Contract Employment	15,821,763	16,000,000	13,400,000	13,400,000	-	-	
General Administration Carried Forward	18,494,556	18,550,000	15,759,520	15,790,000	30,480	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 08 - Infrastructure, Quarries and the Environment

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	18,494,556	18,550,000	15,759,520	15,790,000	30,480	-	
17 Training	178,522	200,000	200,000	100,000	-	100,000	
19 Official Entertainment	10,118	10,000	10,000	10,000	-	-	
22 Short-term Employment	1,030,346	976,000	1,393,300	1,000,000	-	393,300	
23 Fees	1,422,192	1,000,000	1,000,000	1,000,000	-	-	
27 Official Overseas Travel	277,709	150,000	390,000	50,000	-	340,000	
28 Other Contracted Services	40,741	130,000	465,625	130,000	-	335,625	
37 Janitorial Services	-	65,000	65,000	65,000	-	-	
43 Security Services	-	-	-	100,000	100,000	-	43 - New Sub-Item
57 Postage	620	500	1,100	500	-	600	
58 Medical Expenses	-	100,000	9,000	30,000	21,000	-	
62 Promotions, Publicity and Printing	63,681	150,000	267,000	100,000	-	167,000	
65 Expenses of Cabinet appointed Bodies	310,858	25,000	81,400	81,400	-	-	
66 Hosting of Conferences, Seminars and other Functions	456,492	500,000	450,000	100,000	-	350,000	
99 Employee Assistance Programme	66,938	50,000	70,000	70,000	-	-	
Total General Administration	22,352,773	21,906,500	20,161,945	18,626,900	-	1,535,045	
002 Maintenance of Roads							
01 Travelling and Subsistence	1,487,467	1,500,000	1,200,000	1,250,000	50,000	-	
03 Uniforms	-	1,500	-	1,500	1,500	-	
04 Electricity	1,189,323	1,200,000	1,200,000	1,200,000	-	-	
05 Telephones	148,983	170,000	100,000	100,000	-	-	
06 Water and Sewerage Rates	47,645	60,000	60,000	60,000	-	-	
09 Rent / Lease - Vehicles and Equipment	15,897,067	16,000,000	14,000,000	15,000,000	1,000,000	-	
10 Office Stationery and Supplies	313	60,000	60,000	60,000	-	-	
11 Books and Periodicals	-	10,000	-	5,000	5,000	-	
12 Materials and Supplies	14,214,089	15,000,000	13,628,000	13,500,000	-	128,000	
13 Maintenance of Vehicles	-	500,000	500,000	500,000	-	-	
15 Repairs and Maintenance - Equipment	-	50,000	150,000	150,000	-	-	
17 Training	-	50,000	100,000	50,000	-	50,000	
28 Other Contracted Services	298,350	150,000	390,204	150,000	-	240,204	
36 Extraordinary Expenditure	-	150,000	150,000	150,000	-	-	
37 Janitorial Services	406,609	460,000	400,000	460,000	60,000	-	
43 Security Services	1,518,226	1,254,500	1,600,000	1,600,000	-	-	
61 Insurance	743,368	1,000,000	745,000	745,000	-	-	
Maintenance of Roads Carried Forward	35,951,440	37,616,000	34,283,204	34,981,500	698,296	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 08 - Infrastructure, Quarries and the Environment

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Maintenance of Roads							
Brought Forward	35,951,440	37,616,000	34,283,204	34,981,500	698,296	-	
82 Studley Park Quarry - Operations	410,500	3,000,000	350,000	800,000	450,000	-	
Total Maintenance of Roads	36,361,940	40,616,000	34,633,204	35,781,500	1,148,296	-	
003 Maintenance of Buildings							
01 Travelling and Subsistence	841,015	1,000,000	450,000	500,000	50,000	-	
04 Electricity	58,247	120,000	20,000	20,000	-	-	
05 Telephones	263,086	300,000	120,000	120,000	-	-	
06 Water and Sewerage Rates	11,700	30,000	12,000	12,000	-	-	
10 Office Stationery and Supplies	32,438	50,000	35,000	50,000	15,000	-	
12 Materials and Supplies	2,237,978	2,300,000	1,900,000	2,000,000	100,000	-	
17 Training	-	30,000	-	30,000	30,000	-	
21 Repairs and Maintenance - Buildings	3,702,601	4,000,000	3,000,000	3,200,000	200,000	-	
28 Other Contracted Services	3,000	100,000	50,000	50,000	-	-	
Total Maintenance of Buildings	7,150,065	7,930,000	5,587,000	5,982,000	395,000	-	
004 Transport Division							
01 Travelling and Subsistence	75,833	120,000	115,000	115,000	-	-	
03 Uniforms	4,035	5,000	5,000	5,000	-	-	
04 Electricity	-	15,000	-	15,000	15,000	-	
05 Telephones	32,429	5,000	35,000	35,000	-	-	
06 Water and Sewerage Rates	-	5,000	-	5,000	5,000	-	
08 Rent/Lease - Office Accommodation and Storage	-	-	-	100,000	100,000	-	08 - New Sub-Item
10 Office Stationery and Supplies	40,391	50,000	120,000	120,000	-	-	
11 Books and Periodicals	1,954	5,000	2,000	5,000	3,000	-	
13 Maintenance of Vehicles	10,964	30,000	11,000	30,000	19,000	-	
15 Repairs and Maintenance - Equipment	2,124	20,000	4,000	5,000	1,000	-	
17 Training	-	20,000	-	10,000	10,000	-	
21 Repairs and Maintenance - Buildings	-	40,000	15,000	40,000	25,000	-	
22 Short-term Employment	-	20,000	-	20,000	20,000	-	
24 Refunds and Rebates	-	3,000	-	3,000	3,000	-	
37 Janitorial Services	60,932	50,000	55,000	55,000	-	-	
43 Security Services	218,599	400,000	215,000	215,000	-	-	
57 Postage	-	1,000	-	1,000	1,000	-	
Transport Division Carried Forward	447,261	789,000	577,000	779,000	202,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 08 - Infrastructure, Quarries and the Environment

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Transport Division							
Brought Forward	447,261	789,000	577,000	779,000	202,000	-	
61 Insurance	-	29,000	-	29,000	29,000	-	
66 Hosting of Conferences, Seminars and other Functions	-	50,000	-	20,000	20,000	-	
Total Transport Division	447,261	868,000	577,000	828,000	251,000	-	
007 Mechanical Workshop							
10 Office Stationery and Supplies	76,324	110,000	60,000	100,000	40,000	-	
12 Materials and Supplies	1,388,585	1,500,000	1,400,000	1,400,000	-	-	
13 Maintenance of Vehicles	1,437,484	1,500,000	1,500,000	1,500,000	-	-	
15 Repairs and Maintenance - Equipment	6,313	200,000	200,000	200,000	-	-	
17 Training	-	50,000	-	25,000	25,000	-	
28 Other Contracted Services	126,675	200,000	150,000	200,000	50,000	-	
43 Security Services	-	110,000	100,000	100,000	-	-	
Total Mechanical Workshop	3,035,381	3,670,000	3,410,000	3,525,000	115,000	-	
009 The Environment							
04 Electricity	5,904	72,000	6,000	10,000	4,000	-	
05 Telephones	13,031	100,000	14,000	30,000	16,000	-	
06 Water and Sewerage Rates	6,506	7,000	7,000	7,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	-	574,400	150,000	150,000	-	-	
10 Office Stationery and Supplies	25,515	50,000	26,000	50,000	24,000	-	
11 Books and Periodicals	13,071	30,000	-	30,000	30,000	-	
12 Materials and Supplies	50,033	100,000	50,000	100,000	50,000	-	
13 Maintenance of Vehicles	88,993	100,000	90,000	100,000	10,000	-	
15 Repairs and Maintenance - Equipment	37,595	100,000	40,000	50,000	10,000	-	
16 Contract Employment	2,358,153	2,500,000	2,000,000	2,100,000	100,000	-	
17 Training	600	50,000	15,000	15,000	-	-	
21 Repairs and Maintenance - Buildings	22,574	60,000	25,000	60,000	35,000	-	
27 Official Overseas Travel	94,660	200,000	100,000	25,000	-	75,000	
28 Other Contracted Services	326,073	500,000	500,000	500,000	-	-	
37 Janitorial Services	5,822	147,000	147,000	147,000	-	-	
43 Security Services	87,413	89,000	90,000	90,000	-	-	
57 Postage	-	2,000	-	2,000	2,000	-	
The Environment Carried Forward	3,135,943	4,681,400	3,260,000	3,466,000	206,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 08 - Infrastructure, Quarries and the Environment

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
The Environment							
Brought Forward	3,135,943	4,681,400	3,260,000	3,466,000	206,000	-	
61 Insurance	-	76,000	-	76,000	76,000	-	
62 Promotions, Publicity and Printing	63,515	100,000	65,000	50,000	-	15,000	
65 Expenses of Cabinet Appointed Bodies	159,000	30,000	20,000	20,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	167,043	300,000	150,000	75,000	-	75,000	
Total The Environment	3,525,501	5,187,400	3,495,000	3,687,000	192,000	-	
03 MINOR EQUIPMENT PURCHASES	2,502,897	4,196,000	3,777,000	1,544,800	-	2,232,200	
001 General Administration							
02 Office Equipment	154,411	300,000	140,000	140,000	-	-	
03 Furniture and Furnishings	92,006	50,000	50,000	50,000	-	-	
04 Other Minor Equipment	3,250	50,000	50,000	50,000	-	-	
Total General Administration	249,667	400,000	240,000	240,000	-	-	
002 Maintenance of Roads							
01 Vehicles	1,056,303	1,000,000	1,000,000	-	-	1,000,000	
02 Office Equipment	-	200,000	200,000	200,000	-	-	
03 Furniture and Furnishings	-	100,000	100,000	100,000	-	-	
04 Other Minor Equipment	-	100,000	100,000	100,000	-	-	
Total Maintenance of Roads	1,056,303	1,400,000	1,400,000	400,000	-	1,000,000	
003 Maintenance of Buildings							
01 Vehicles	268,031	400,000	-	-	-	-	
02 Office Equipment	-	100,000	100,000	100,000	-	-	
03 Furniture and Furnishings	-	100,000	100,000	100,000	-	-	
04 Other Minor Equipment	-	100,000	100,000	100,000	-	-	
Total Maintenance of Buildings	268,031	700,000	300,000	300,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 08 - Infrastructure, Quarries and the Environment

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Transport							
02 Office Equipment	11,348	60,000	-	58,800	58,800	-	
03 Furniture and Furnishings	-	40,000	-	40,000	40,000	-	
04 Other Minor Equipment	-	55,000	-	55,000	55,000	-	
Total Transport	11,348	155,000	-	153,800	153,800	-	
007 Mechanical Workshop							
01 Vehicles	388,520	500,000	1,400,000	-	-	1,400,000	
03 Furniture and Furnishings	-	38,300	38,300	38,300	-	-	
04 Other Minor Equipment	-	100,000	100,000	100,000	-	-	
Total Mechanical Workshop	388,520	638,300	1,538,300	138,300	-	1,400,000	
009 The Environment							
01 Vehicles	377,041	540,000	-	-	-	-	
02 Office Equipment	96,307	100,000	95,000	100,000	5,000	-	
03 Furniture and Furnishings	-	112,700	103,700	112,700	9,000	-	
04 Other Minor Equipment	55,680	150,000	100,000	100,000	-	-	
Total The Environment	529,028	902,700	298,700	312,700	14,000	-	
04 CURRENT TRANSFERS AND SUBSIDIES	14,997,432	16,800,000	20,024,100	15,200,000	-	4,824,100	
005 Non-Profit Institutions							
01 Contribution to Non-Profit Organisations	-	200,000	-	200,000	200,000	-	
Total Non-Profit Institutions	-	200,000	-	200,000	200,000	-	
007 Households							
02 Retirement, Severance Benefits and Compensation to Injured Workmen	9,557,676	8,000,000	10,971,800	8,000,000	-	2,971,800	
40 Gratuities to Contract Officers	-	1,600,000	3,043,300	2,000,000	-	1,043,300	
Total Households	9,557,676	9,600,000	14,015,100	10,000,000	-	4,015,100	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 08 - Infrastructure, Quarries and the Environment

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
009 Other Transfers							
01 Studley Park Enterprises Ltd	5,439,756	7,000,000	6,009,000	5,000,000	-	1,009,000	
Total Other Transfers	5,439,756	7,000,000	6,009,000	5,000,000	-	1,009,000	
Total Expenditure	353,256,295	366,168,900	351,007,242	344,600,800	-	6,406,442	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 10 - Health Wellness and Family Development

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	94,777,215	98,955,000	88,261,000	88,261,000	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	2,458,703	2,775,000	2,775,000	2,775,000	-	-	
03 Overtime - Monthly Paid Officers	-	20,000	5,000	5,000	-	-	
04 Allowances - Monthly Paid Officers	117,432	145,000	145,000	145,000	-	-	
05 Government's Contribution to N.I.S.	186,794	200,000	210,000	210,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
14 Remuneration to members of Cabinet-Appointed Committees	729,100	1,000,000	650,000	650,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	25,344	20,000	30,000	30,000	-	-	
Total General Administration	3,517,373	4,260,000	3,815,000	3,815,000	-	-	
002 Hospitals							
01 Salaries and Cost of Living Allowance	8,576,092	9,000,000	8,110,000	8,110,000	-	-	
03 Overtime - Monthly Paid Officers	861,947	800,000	795,000	795,000	-	-	
04 Allowances - Monthly Paid Officers	2,681,209	2,700,000	1,800,000	1,800,000	-	-	
05 Government's Contribution to N.I.S.	827,153	850,000	810,000	810,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	82,343	100,000	80,000	80,000	-	-	
Total Hospitals	13,028,744	13,450,000	11,595,000	11,595,000	-	-	
003 Health Centres							
01 Salaries and Cost of Living Allowance	3,037,533	3,400,000	2,950,000	2,950,000	-	-	
04 Allowances - Monthly Paid Officers	1,310,386	1,550,000	1,050,000	1,050,000	-	-	
05 Government's Contribution to N.I.S.	329,674	350,000	250,000	250,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	38,532	50,000	36,000	36,000	-	-	
Total Health Centres	4,716,125	5,350,000	4,286,000	4,286,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 10 - Health Wellness and Family Development

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Public Health and the Environment							
01 Salaries and Cost of Living Allowance	3,099,135	3,000,000	2,610,000	2,610,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	60,545,466	61,500,000	55,400,000	55,400,000	-	-	
03 Overtime - Monthly Paid Officers	110,497	150,000	50,000	50,000	-	-	
04 Allowances - Monthly Paid Officers	10,220	50,000	50,000	50,000	-	-	
05 Government's Contribution to N.I.S.	4,984,852	5,300,000	4,680,000	4,680,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	803,729	900,000	800,000	800,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	37,692	40,000	40,000	40,000	-	-	
29 Overtime - Daily - Rated Workers	1,116,287	1,500,000	1,500,000	1,500,000	-	-	
30 Allowances - Daily - Rated Workers	1,239,903	1,400,000	1,705,000	1,705,000	-	-	
Total Public Health and the Environment	71,947,781	73,840,000	66,835,000	66,835,000	-	-	
005 Social Services							
01 Salaries and Cost of Living Allowance	1,191,905	1,500,000	1,391,000	1,391,000	-	-	
04 Allowances - Monthly Paid Officers	-	50,000	5,000	5,000	-	-	
05 Government's Contribution to N.I.S.	94,649	253,000	98,000	98,000	-	-	
06 Remuneration to Board Members	266,400	220,000	222,000	222,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	14,238	32,000	14,000	14,000	-	-	
Total Social Services	1,567,192	2,055,000	1,730,000	1,730,000	-	-	
02 GOODS AND SERVICES	83,093,303	73,008,500	79,833,493	65,615,960	-	14,217,533	
001 General Administration							
01 Travelling and Subsistence	388,013	415,000	365,000	375,000	10,000	-	
02 Overseas Travel Facilities	60,717	-	-	-	-	-	
04 Electricity	590,827	300,000	600,000	600,000	-	-	
05 Telephones	888,511	800,000	900,000	900,000	-	-	
06 Water and Sewerage Rates	20,588	20,000	20,000	20,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	4,945,964	5,900,000	5,000,000	5,200,000	200,000	-	
10 Office Stationery and Supplies	454,879	600,000	600,000	600,000	-	-	
11 Books and Periodicals	4,428	30,000	-	10,000	10,000	-	
12 Materials and Supplies	13,693	30,000	20,000	40,000	20,000	-	
13 Maintenance of Vehicles	109,674	125,000	125,000	125,000	-	-	
15 Repairs and Maintenance - Equipment	5,933	100,000	80,000	100,000	20,000	-	
16 Contract Employment	8,680,884	8,700,000	8,000,000	8,400,000	400,000	-	
General Administration Carried Forward	16,164,111	17,020,000	15,710,000	16,370,000	660,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 10 - Health Wellness and Family Development

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	16,164,111	17,020,000	15,710,000	16,370,000	660,000	-	
17 Training	66,941	500,000	422,000	100,000	-	322,000	
19 Official Entertainment	9,812	50,000	40,000	20,000	-	20,000	
21 Repairs and Maintenance - Buildings	152,547	50,000	50,000	50,000	-	-	
22 Short-term Employment	1,053,358	1,500,000	1,440,000	1,500,000	60,000	-	
27 Official Overseas Travel	59,343	100,000	100,000	50,000	-	50,000	
28 Other Contracted Services	1,323,350	410,000	1,370,000	1,346,000	-	24,000	
37 Janitorial Services	552,389	500,000	400,000	400,000	-	-	
43 Security Services	2,883,257	2,500,000	3,000,000	3,000,000	-	-	
57 Postage	5,765	2,000	2,000	2,000	-	-	
58 Medical Expenses	-	10,000	10,000	10,000	-	-	
61 Insurance	27,340	65,000	65,000	65,000	-	-	
62 Promotions, Publicity and Printing	20,801	150,000	130,000	130,000	-	-	
65 Expenses of Cabinet Appointed Bodies	32,190	135,000	40,000	40,000	-	-	
66 Hosting of Conferences, Seminars and other functions	366,361	500,000	458,000	200,000	-	258,000	
Total General Administration	22,717,565	23,492,000	23,237,000	23,283,000	46,000	-	
002 Hospital							
01 Travelling and Subsistence	9,163	52,000	12,000	52,000	40,000	-	
03 Uniforms	97,035	65,000	65,000	65,000	-	-	
Total Hospital	106,198	117,000	77,000	117,000	40,000	-	
003 Health Centres							
01 Travelling and Subsistence	430,214	500,000	270,000	320,000	50,000	-	
03 Uniforms	13,536	50,000	45,000	23,000	-	22,000	
05 Telephones	-	20,000	-	20,000	20,000	-	
10 Office Stationery and Supplies	12,446	50,000	50,000	75,000	25,000	-	
11 Books and Periodicals	-	10,000	-	10,000	10,000	-	
12 Materials and Supplies	2,510	50,000	50,000	75,000	25,000	-	
13 Maintenance of Vehicles	15,500	30,000	30,000	30,000	-	-	
15 Repairs and Maintenance - Equipment	-	50,000	10,000	50,000	40,000	-	
16 Contract Employment	1,040	600,000	5,000	200,000	195,000	-	
28 Other Contracted Services	1,688	35,000	35,000	35,000	-	-	
Health Centres Carried Forward	476,934	1,395,000	495,000	838,000	343,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 10 - Health Wellness and Family Development

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Health Centres							
Brought Forward	476,934	1,395,000	495,000	838,000	343,000	-	
37 Janitorial Services	-	37,000	37,000	37,000	-	-	
61 Insurance	12,418	20,000	12,000	12,000	-	-	
62 Promotions, Publicity and Printing	17,441	30,000	30,000	30,000	-	-	
Total Health Centres	506,793	1,482,000	574,000	917,000	343,000	-	
004 Public Health and the Environment							
01 Travelling and Subsistence	936,450	1,000,000	933,000	1,000,000	67,000	-	
03 Uniforms	91,395	60,000	60,000	60,000	-	-	
04 Electricity	62,775	80,000	80,000	80,000	-	-	
05 Telephones	257,256	300,000	300,000	300,000	-	-	
06 Water and Sewerage Rates	41,542	20,000	42,000	42,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	71,500	100,000	80,000	100,000	20,000	-	
09 Rent / Lease - Vehicles and Equipment	5,337,647	3,500,000	5,679,000	3,500,000	-	2,179,000	
10 Office Stationery and Supplies	52,098	200,000	140,000	200,000	60,000	-	
11 Books and Periodicals	-	20,000	-	20,000	20,000	-	
12 Materials and Supplies	2,249,455	2,600,000	1,870,000	2,100,000	230,000	-	
13 Maintenance of Vehicles	983,434	1,000,000	950,000	1,000,000	50,000	-	
15 Repairs and Maintenance - Equipment	55,263	150,000	150,000	150,000	-	-	
16 Contract Employment	1,438,916	1,300,000	1,300,000	1,300,000	-	-	
21 Repairs and Maintenance - Buildings	10,012	10,000	10,000	10,000	-	-	
28 Other Contracted Services	29,419,078	13,000,000	25,919,993	13,000,000	-	12,919,993	
36 Extraordinary Expenditure	5,044	20,000	10,000	-	-	10,000	
57 Postage	-	3,000	-	2,500	2,500	-	
61 Insurance	238,638	250,000	250,000	242,200	-	7,800	
62 Promotions, Publicity and Printing	75,976	300,000	235,000	235,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	105,890	300,000	130,000	100,000	-	30,000	
68 Water Trucking	-	100,000	-	-	-	-	
Total Public Health and the Environment	41,432,369	24,313,000	38,138,993	23,441,700	-	14,697,293	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 10 - Health Wellness and Family Development

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Social Services							
01 Travelling and Subsistence	572,628	720,000	420,000	450,000	30,000	-	
04 Electricity	77,813	150,000	85,000	100,000	15,000	-	
05 Telephones	329,726	350,000	350,000	350,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	1,289,665	3,200,000	1,300,000	1,300,000	-	-	
10 Office Stationery and Supplies	124,363	200,000	150,000	200,000	50,000	-	
11 Books and Periodicals	-	30,000	-	26,440	26,440	-	
12 Materials and Supplies	5,743	40,000	-	40,000	40,000	-	
13 Maintenance of Vehicles	48,908	65,000	65,000	65,000	-	-	
15 Repairs and Maintenance - Equipment	-	50,000	50,000	50,000	-	-	
16 Contract Employment	8,832,492	9,720,000	7,720,000	8,000,000	280,000	-	
21 Repairs and Maintenance - Buildings	272,518	400,000	200,000	300,000	100,000	-	
37 Janitorial Services	189,032	200,000	200,000	200,000	-	-	
43 Security Services	2,450,099	2,000,000	2,400,000	2,332,000	-	68,000	
57 Postage	-	1,000	1,000	1,000	-	-	
61 Insurance	27,914	46,000	46,000	16,100	-	29,900	
62 Promotions, Publicity and Printing	74,750	200,000	20,000	20,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	178,631	500,000	325,000	150,000	-	175,000	
Total Social Services	14,474,282	17,872,000	13,332,000	13,600,540	268,540	-	
007 Probation Services							
16 Contract Employment	460,918	800,000	508,000	378,600	-	129,400	
Total Probation Services	460,918	800,000	508,000	378,600	-	129,400	
008 Litter Eradication Programme							
04 Electricity	-	5,000	-	-	-	-	
05 Telephones	-	10,000	-	10,000	10,000	-	
10 Office Stationery and Supplies	525	10,000	6,000	10,000	4,000	-	
12 Materials and Supplies	78,292	500,000	80,000	150,000	70,000	-	
15 Repairs and Maintenance - Equipment	-	15,000	5,000	15,000	10,000	-	
16 Contract Employment	2,638,838	2,891,000	2,891,000	2,891,000	-	-	
28 Other Contracted Services	668,000	900,000	803,000	528,000	-	275,000	
57 Postage	-	1,000	1,000	320	-	680	
62 Promotions, Publicity and Printing	-	10,000	-	10,000	10,000	-	
Total Litter Eradication Programme	3,385,655	4,342,000	3,786,000	3,614,320	-	171,680	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 10 - Health Wellness and Family Development

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
009 Gender Affairs							
08 Rent / Lease - Office Accommodation and Storage	-	50,000	-	-	-	-	
10 Office Stationery and Supplies	-	30,000	10,000	30,000	20,000	-	
11 Books and Periodicals	-	10,000	-	3,600	3,600	-	
16 Contract Employment	-	200,000	100,000	200,000	100,000	-	
57 Postage	-	500	500	200	-	300	
62 Promotions, Publicity and Printing	-	100,000	10,000	10,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	9,523	200,000	60,000	20,000	-	40,000	
Total Gender Affairs	9,523	590,500	180,500	263,800	83,300	-	
03 MINOR EQUIPMENT PURCHASES	688,411	3,061,800	3,061,800	713,900	-	2,347,900	
001 General Administration							
02 Office Equipment	195,839	100,000	100,000	100,000	-	-	
03 Furniture and Furnishings	49,341	54,000	54,000	54,000	-	-	
04 Other Minor Equipment	47,868	35,000	35,000	35,000	-	-	
Total General Administration	293,048	189,000	189,000	189,000	-	-	
003 Health Centres							
01 Vehicles	-	281,300	281,300	-	-	281,300	
02 Office Equipment	37,591	30,000	30,000	30,000	-	-	
03 Furniture and Furnishings	-	48,700	48,700	7,300	-	41,400	
04 Other Minor Equipment	30,443	50,000	50,000	50,000	-	-	
Total Health Centres	68,034	410,000	410,000	87,300	-	322,700	
004 Public Health and the Environment							
01 Vehicles	-	2,000,000	2,000,000	-	-	2,000,000	
02 Office Equipment	127,521	100,000	100,000	100,000	-	-	
03 Furniture and Furnishings	17,593	36,000	36,000	36,000	-	-	
04 Other Minor Equipment	47,899	100,000	100,000	100,000	-	-	
Total Public Health and the Environment	193,013	2,236,000	2,236,000	236,000	-	2,000,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 10 - Health Wellness and Family Development

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Social Services							
02 Office Equipment	93,725	100,000	100,000	100,000	-	-	
03 Furniture and Furnishings	10,000	38,300	38,300	33,100	-	5,200	
04 Other Minor Equipment	30,591	9,000	9,000	9,000	-	-	
Total Social Services	134,316	147,300	147,300	142,100	-	5,200	
008 Litter Eradication Programme							
02 Office Equipment	-	10,000	10,000	10,000	-	-	
04 Other Minor Equipment	-	8,000	8,000	6,000	-	2,000	
Total Litter Eradication Programme	-	18,000	18,000	16,000	-	2,000	
009 Gender Affairs							
02 Office Equipment	-	17,000	17,000	9,000	-	8,000	
03 Furniture and Furnishings	-	42,500	42,500	32,500	-	10,000	
04 Other Minor Equipment	-	2,000	2,000	2,000	-	-	
Total Gender Affairs	-	61,500	61,500	43,500	-	18,000	
04 CURRENT TRANSFERS AND SUBSIDIES	394,108,142	361,398,800	412,803,800	413,040,440	236,640	-	
005 Non-Profit Institutions							
06 Special Social Programmes	3,971,021	3,000,000	2,300,000	2,300,000	-	-	
08 Contribution to Non-Profit Organisations	99,500	300,000	50,000	200,000	150,000	-	
Total Non-Profit Institutions	4,070,521	3,300,000	2,350,000	2,500,000	150,000	-	
007 Households							
02 Retirement, Severance Benefits and Compensation to Injured Workmen	1,606,879	1,800,000	1,800,000	1,800,000	-	-	
03 Assistance to Home for the Aged	49,500	30,000	30,000	30,000	-	-	
04 Emergency Cases Fund	788,201	800,000	1,600,000	1,600,000	-	-	
06 The Children Authority of T'dad & T'go	2,400	100,000	5,000	100,000	95,000	-	
07 Foster Care Service	557,968	200,000	600,000	600,000	-	-	
40 Gratuities to Contract Officers	-	3,000,000	5,250,000	3,000,000	-	2,250,000	
Total Households	3,004,948	5,930,000	9,285,000	7,130,000	-	2,155,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 10 - Health Wellness and Family Development

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
009 Other Transfers							
05 Grants Towards Necessitous Patients	1,504,254	3,000,000	2,000,000	2,000,000	-	-	
07 Tobago Regional Health Authority	385,528,419	349,168,800	399,168,800	401,410,440	2,241,640	-	
Total Other Transfers	387,032,673	352,168,800	401,168,800	403,410,440	2,241,640	-	
Total Expenditure	572,667,071	536,424,100	583,960,093	567,631,300	-	16,328,793	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY

Division 11 - Settlement, Urban Renewal and Public Utilities

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	3,458,552	3,896,000	3,896,000	3,896,000	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	1,901,311	1,700,000	1,961,880	1,961,880	-	-	
04 Allowances - Monthly Paid Officers	96,480	95,000	213,120	213,120	-	-	
05 Government's Contribution to N.I.S.	139,908	123,000	163,000	163,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	21,546	21,000	21,000	21,000	-	-	
Total General Administration	2,159,245	2,039,000	2,359,000	2,359,000	-	-	
002 Settlements							
01 Salaries and Cost of Living Allowance	-	320,000	-	-	-	-	
02 Wages and C.O.L.A.(including Leave Pay)	341,726	400,000	400,000	400,000	-	-	
05 Government's Contribution to N.I.S.	30,263	95,000	95,000	95,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	5,304	5,000	5,000	5,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	-	2,000	2,000	2,000	-	-	
29 Overtime - Daily - Rated Workers	1,399	20,000	20,000	20,000	-	-	
Total Settlements	378,692	842,000	522,000	522,000	-	-	
004 Electricial Inspectrate							
01 Salaries and Cost of Living Allowance	836,654	900,000	900,000	900,000	-	-	
05 Government's Contribution to N.I.S.	69,606	100,000	100,000	100,000	-	-	
27 Gov't Contribution to Group Health Insurance-Insurance - Monthly Paid Officers	14,355	15,000	15,000	15,000	-	-	
Total Electricial Inspectrate	920,615	1,015,000	1,015,000	1,015,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 11 - Settlement, Urban Renewal and Public Utilities

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES	24,686,133	16,370,100	23,368,428	20,870,600	-	2,497,828	
001 General Administration							
01 Travelling and Subsistence	254,627	258,000	258,000	258,000	-	-	
04 Electricity	132,966	189,000	189,000	150,000	-	39,000	
05 Telephones	185,441	296,000	296,000	296,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	2,347,826	2,500,000	4,250,000	2,500,000	-	1,750,000	
10 Office Stationery and Supplies	284,040	180,000	180,000	200,000	20,000	-	
11 Books and Periodicals	-	20,000	20,000	20,000	-	-	
12 Materials and Supplies	-	20,000	20,000	40,000	20,000	-	
13 Maintenance of Vehicles	49,693	100,000	100,000	100,000	-	-	
15 Repairs and Maintenance - Equipment	17,942	50,000	50,000	50,000	-	-	
16 Contract Employment	5,677,871	3,300,000	5,005,000	5,005,000	-	-	
17 Training	48,814	150,000	150,000	150,000	-	-	
19 Official Entertainment	1,547	40,000	40,000	40,000	-	-	
21 Repairs and Maintenance - Buildings	15,389	100,000	100,000	100,000	-	-	
22 Short-term Employment	832,459	600,000	600,000	600,000	-	-	
23 Fees	34,969	50,000	50,000	50,000	-	-	
27 Official Overseas Travel	56,318	140,000	140,000	25,000	-	115,000	
28 Other Contracted Services	4,048	150,000	175,000	150,000	-	25,000	
36 Extraordinary Expenditure	2,465	18,000	18,000	18,000	-	-	
37 Janitorial Services	182,204	150,000	150,000	150,000	-	-	
42 Street Lighting	7,992,993	2,000,000	4,206,500	4,206,500	-	-	
43 Security Services	656,146	400,000	425,000	425,000	-	-	
50 Housing Accommodation	-	60,000	60,000	60,000	-	-	
57 Postage	-	3,000	3,000	3,000	-	-	
58 Medical Expenses	-	50,000	40,561	50,000	9,439	-	
61 Insurance	22,706	30,000	30,000	30,000	-	-	
62 Promotions, Publicity and Printing	16,823	100,000	100,000	50,000	-	50,000	
66 Hosting of Conferences, Seminars and other Functions	14,942	250,000	208,000	75,000	-	133,000	
99 Employee Assistance Programme	450	50,000	50,000	50,000	-	-	
Total General Administration	18,832,679	11,254,000	16,914,061	14,851,500	-	2,062,561	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY

Division 11 - Settlement, Urban Renewal and Public Utilities

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Settlements							
01 Travelling and Subsistence	-	80,000	80,000	80,000	-	-	
03 Uniforms	-	10,000	10,000	10,000	-	-	
05 Telephones	15,117	50,000	50,000	50,000	-	-	
10 Office Stationery and Supplies	91,604	100,000	100,000	100,000	-	-	
11 Books and Periodicals	-	3,000	3,000	3,000	-	-	
12 Materials and Supplies	1,634	2,000	2,000	5,000	3,000	-	
13 Maintenance of Vehicles	6,728	20,000	20,000	20,000	-	-	
15 Repairs and Maintenance - Equipment	3,699	13,000	13,000	13,000	-	-	
16 Contract Employment	5,436,669	4,000,000	4,000,000	4,000,000	-	-	
17 Training	56,490	30,000	30,000	30,000	-	-	
21 Repairs and Maintenance - Buildings	-	86,000	86,000	86,000	-	-	
27 Official Overseas Travel	-	100,000	100,000	50,000	-	50,000	
28 Other Contracted Services	-	50,000	1,388,267	1,000,000	-	388,267	
57 Postage	700	2,000	2,000	2,000	-	-	
61 Insurance	-	12,100	12,100	12,100	-	-	
62 Promotions, Publicity and Printing	9,844	50,000	50,000	50,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	35,740	80,000	80,000	80,000	-	-	
Total Settlements	5,658,225	4,688,100	6,026,367	5,591,100	-	435,267	
004 Electricial Inspectrate							
01 Travelling and Subsistence	145,432	300,000	300,000	300,000	-	-	
03 Uniforms	1,320	3,000	3,000	3,000	-	-	
05 Telephones	20,031	26,000	26,000	26,000	-	-	
10 Office Stationery and Supplies	21,542	50,000	50,000	50,000	-	-	
13 Maintenance of Vehicles	4,091	10,000	10,000	10,000	-	-	
15 Repairs and Maintenance - Equipment	2,813	15,000	15,000	15,000	-	-	
37 Janitorial Services	-	24,000	24,000	24,000	-	-	
Total Electricial Inspectrate	195,229	428,000	428,000	428,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 11 - Settlement, Urban Renewal and Public Utilities

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	559,086	509,000	509,000	478,000	-	31,000	
001 General Administration							
02 Office Equipment	321,774	200,000	200,000	200,000	-	-	
03 Furniture and Furnishings	55,249	50,000	50,000	40,000	-	10,000	
04 Other Minor Equipment	82,138	120,000	120,000	120,000	-	-	
Total General Administration	459,161	370,000	370,000	360,000	-	10,000	
002 Settlements							
02 Office Equipment	71,382	54,000	54,000	54,000	-	-	
03 Furniture and Furnishings	26,010	41,000	41,000	20,000	-	21,000	
04 Other Minor Equipment	2,533	4,000	4,000	4,000	-	-	
Total Settlements	99,925	99,000	99,000	78,000	-	21,000	
004 Electricial Inspectrate							
02 Office Equipment	-	15,000	15,000	15,000	-	-	
03 Furniture and Furnishings	-	15,000	15,000	15,000	-	-	
04 Other Minor Equipment	-	10,000	10,000	10,000	-	-	
Total Electricial Inspectrate	-	40,000	40,000	40,000	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	-	1,220,000	2,143,566	1,220,000	-	923,566	
007 Households							
02 Retirement Severance Benefits and Compensation to Injured Workmen	-	20,000	20,000	20,000	-	-	
40 Gratuities to Contract Officers	-	1,200,000	2,123,566	1,200,000	-	923,566	
Total Households	-	1,220,000	2,143,566	1,220,000	-	923,566	
Total Expenditure	28,703,771	21,995,100	29,916,994	26,464,600	-	3,452,394	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 13 - Sport and Youth Affairs

DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	25,274,738	25,867,500	25,006,838	25,052,260	45,422	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	294,926	350,000	320,000	320,000	-	-	
04 Allowances - Monthly Paid Officers	173,010	172,000	172,000	172,000	-	-	
05 Government's Contribution to N.I.S.	12,153	30,000	15,000	15,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	50,000	-	-	-	-	
14 Remuneration to Members of Cabinet Appointed Bodies	-	-	-	35,000	35,000	-	14 - New Sub-Item
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	-	15,000	-	10,000	10,000	-	
Total General Administration	480,089	617,000	507,000	552,000	45,000	-	
002 Sport							
01 Salaries and Cost of Living Allowance	236,580	250,000	150,693	151,000	307	-	
02 Wages and C.O.L.A.(including Leave Pay)	21,879,980	22,000,000	21,685,000	21,685,000	-	-	
05 Government's Contribution to N.I.S.	1,882,798	2,000,000	1,883,000	1,883,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	271,290	320,000	295,000	295,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	2,376	3,000	1,485	1,600	115	-	
29 Overtime - Daily - Rated Workers	278,869	300,000	190,000	190,000	-	-	
30 Allowances - Daily - Rated Workers	242,756	240,000	200,000	200,000	-	-	
Total Sport	24,794,649	25,113,000	24,405,178	24,405,600	422	-	
003 Youth							
01 Salaries and Cost of Living Allowance	-	120,000	85,900	85,900	-	-	
05 Government's Contribution to N.I.S.	-	15,000	7,760	7,760	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	-	2,500	1,000	1,000	-	-	
Total Youth	-	137,500	94,660	94,660	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 13 - Sport and Youth Affairs

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES	29,360,946	31,281,000	27,341,189	26,796,000	-	545,189	
001 General Administration							
01 Travelling and Subsistence	35,471	200,000	40,000	40,000	-	-	
04 Electricity	35,927	45,000	35,000	35,000	-	-	
05 Telephones	339,640	250,000	195,000	195,000	-	-	
06 Water and Sewerage Rates	9,045	20,000	10,000	10,000	-	-	
08 Rent/Lease - Office Accommodation and Storage	1,752,000	1,740,000	1,740,000	1,740,000	-	-	
10 Office Stationery and Supplies	91,880	200,000	200,000	200,000	-	-	
11 Books and Periodicals	-	3,000	-	3,000	3,000	-	
12 Materials and Supplies	287,383	200,000	200,000	200,000	-	-	
13 Maintenance of Vehicles	42,785	135,000	85,000	85,000	-	-	
15 Repairs and Maintenance - Equipment	93,888	150,000	90,000	100,000	10,000	-	
16 Contract Employment	831,677	1,100,000	1,020,000	1,020,000	-	-	
17 Training	49,848	100,000	90,000	40,000	-	50,000	
19 Official Entertainment	1,089	50,000	20,000	10,000	-	10,000	
21 Repairs and Maintenance - Buildings	51,869	100,000	40,000	40,000	-	-	
22 Short-term Employment	824,350	900,000	200,000	200,000	-	-	
23 Fees	41,250	50,000	40,000	40,000	-	-	
27 Official Overseas Travel	91,262	150,000	100,000	20,000	-	80,000	
37 Janitorial Services	6,984	310,000	50,000	50,000	-	-	
43 Security Services	860,198	850,000	1,000,000	1,000,000	-	-	
57 Postage	9,250	10,000	10,000	10,000	-	-	
58 Medical Expenses	3,000	20,000	10,000	10,000	-	-	
61 Insurance	14,181	20,000	20,000	20,000	-	-	
62 Promotions, Publicity and Printing	202,440	150,000	59,189	50,000	-	9,189	
66 Hosting of Conferences, Seminars and other Functions	52,688	200,000	303,000	75,000	-	228,000	
99 Employee Assistance Programme	14,850	75,000	30,000	50,000	20,000	-	
Total General Administration	5,742,955	7,028,000	5,587,189	5,243,000	-	344,189	
002 Sport							
01 Travelling and Subsistence	48,878	60,000	60,000	60,000	-	-	
04 Electricity	1,290,144	1,900,000	1,200,000	1,200,000	-	-	
05 Telephones	80,216	100,000	80,000	100,000	20,000	-	
06 Water and Sewerage Rates	43,198	100,000	80,000	80,000	-	-	
10 Office Stationery and Supplies	11,150	100,000	60,000	100,000	40,000	-	
11 Books and Periodicals	-	4,000	-	4,000	4,000	-	
12 Materials and Supplies	794,346	1,000,000	900,000	900,000	-	-	
13 Maintenance of Vehicles	69,144	180,000	250,000	250,000	-	-	
Sport Carried Forward	2,337,076	3,444,000	2,630,000	2,694,000	64,000	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 13 - Sport and Youth Affairs

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Sport							
Brought Forward	2,337,076	3,444,000	2,630,000	2,694,000	64,000	-	
15 Repairs and Maintenance - Equipment	20,348	100,000	100,000	100,000	-	-	
16 Contract Employment	13,962,583	12,500,000	12,500,000	12,500,000	-	-	
17 Training	34,623	100,000	70,000	40,000	-	30,000	
21 Repairs and Maintenance - Buildings	173,207	250,000	150,000	150,000	-	-	
28 Other Contracted Services	10,458	100,000	60,000	100,000	40,000	-	
37 Janitorial Services	5,578	15,000	-	15,000	15,000	-	
57 Postage	-	500	500	500	-	-	
61 Insurance	30,594	20,000	20,000	20,000	-	-	
62 Promotions, Publicity and Printing	96,273	110,000	60,000	40,000	-	20,000	
66 Hosting of Conferences, Seminars and other Functions	333,589	300,000	300,000	100,000	-	200,000	
Total Sport	17,004,329	16,939,500	15,890,500	15,759,500	-	131,000	
003 Youth							
01 Travelling and Subsistence	-	10,000	-	10,000	10,000	-	
04 Electricity	18,898	45,000	35,000	35,000	-	-	
05 Telephones	168,905	200,000	100,000	100,000	-	-	
06 Water and Sewerage Rates	-	5,000	5,000	5,000	-	-	
08 Rent/Lease - Office Accommodation and Storage	348,000	348,000	348,000	348,000	-	-	
10 Office Stationery and Supplies	21,258	150,000	70,000	100,000	30,000	-	
11 Books and Periodicals	-	5,000	-	5,000	5,000	-	
12 Materials and Supplies	40,704	25,000	105,000	105,000	-	-	
13 Maintenance of Vehicles	22,835	90,000	60,000	60,000	-	-	
15 Repairs and Maintenance - Equipment	21,055	20,000	20,000	20,000	-	-	
16 Contract Employment	5,478,427	5,500,000	4,725,000	4,725,000	-	-	
17 Training	47,777	30,000	30,000	20,000	-	10,000	
21 Repairs and Maintenance - Buildings	9,450	10,000	-	10,000	10,000	-	
28 Other Contracted Services	-	100,000	-	50,000	50,000	-	
37 Janitorial Services	1,992	15,000	5,000	10,000	5,000	-	
43 Security Services	-	50,000	-	50,000	50,000	-	
57 Postage	-	500	500	500	-	-	
61 Insurance	15,106	10,000	10,000	10,000	-	-	
62 Promotions, Publicity and Printing	17,558	100,000	50,000	30,000	-	20,000	
66 Hosting of Conferences, Seminars and other Functions	401,697	600,000	300,000	100,000	-	200,000	
Total Youth	6,613,662	7,313,500	5,863,500	5,793,500	-	70,000	

06 TOBAGO HOUSE OF ASSEMBLY
Division 13 - Sport and Youth Affairs

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	2,265,741	1,476,300	1,476,300	888,340	-	587,960	
001 General Administration							
01 Vehicles	140,923	-	360,000	-	-	360,000	
02 Office Equipment	319,623	22,300	170,300	24,940	-	145,360	
03 Furniture and Furnishings	7,058	100,000	163,000	100,000	-	63,000	
04 Other Minor Equipment	894,665	800,000	184,000	250,000	66,000	-	
Total General Administration	1,362,269	922,300	877,300	374,940	-	502,360	
002 Sport							
01 Vehicles	525,958	-	-	-	-	-	
02 Office Equipment	-	104,000	154,000	104,000	-	50,000	
03 Furniture and Furnishings	-	50,000	170,000	50,000	-	120,000	
04 Other Minor Equipment	19,285	100,000	135,000	100,000	-	35,000	
Total Sport	545,243	254,000	459,000	254,000	-	205,000	
003 Youth							
01 Vehicles	233,378	-	-	-	-	-	
02 Office Equipment	-	100,000	-	84,400	84,400	-	
03 Furniture and Furnishings	-	100,000	40,000	75,000	35,000	-	
04 Other Minor Equipment	124,851	100,000	100,000	100,000	-	-	
Total Youth	358,229	300,000	140,000	259,400	119,400	-	
04 CURRENT TRANSFERS AND SUBSIDIES	3,358,025	5,200,000	5,694,000	3,850,000	-	1,844,000	
005 Non-Profit Institutions							
01 Contribution to Non-Profit Organizations	30,216	200,000	170,000	200,000	30,000	-	
02 Assistance to Sporting Organizations	1,905,560	2,000,000	1,770,000	1,000,000	-	770,000	
03 Youth Development Programme	299,365	500,000	150,000	350,000	200,000	-	
04 Assistance to Youth Organizations	201,190	500,000	150,000	300,000	150,000	-	
05 Sports Development Programme	140,910	300,000	149,000	300,000	151,000	-	
Total Non-Profit Institutions	2,577,241	3,500,000	2,389,000	2,150,000	-	239,000	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

06 TOBAGO HOUSE OF ASSEMBLY
Division 13 - Sport and Youth Affairs

DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
007 Households							
02 Retirement, Severance Benefits and Compensation to Injured Workmen	780,784	500,000	600,000	500,000	-	100,000	
40 Gratuities to Contract Officers	-	1,200,000	2,705,000	1,200,000	-	1,505,000	
Total Households	780,784	1,700,000	3,305,000	1,700,000	-	1,605,000	
Total Expenditure	60,259,450	63,824,800	59,518,327	56,586,600	-	2,931,727	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Assembly Legislature		
			Office of Presiding Officer		
		(1)	Presiding Officer		
		(2)	Deputy Presiding Officer		
		(3)	Minority Leader		
		(4)	Chairman of the P.A.C.		
		(5)	Members		
1	1	(6)	Clerk Tobago House of Assembly	Group 5	
1	1	(7)	Deputy Clerk of the Assembly		(7) Post to be classified by the Chief Personnel Officer
1	1	(8)	Clerk Stenographer IV	30E	
1	1	(9)	Human Resource Officer I	46	
1	1	(10)	Administrative Assistant	35F	
1	1	(11)	Editor of Assembly Debates		(11) Post to be classified by the Chief Personnel Officer
1	1	(12)	Verbatim Reporter II	35F	
5	5	(13)	Verbatim Reporter I	30E	
1	1	(14)	Library Assistant II	25	
1	1	(15)	Research Assistant I	23	
13	13	(16)	Clerical Establishment-		
			1 Clerk III	24E	
			1 Clerk II	20C	
			2 Clerk Stenographer III	26C	
			3 Clerk Stenographer II	20	
			1 Clerk I	14	
			5 Clerk Typist I	13	
1	1	(17)	Chauffeur/Messenger	17	
1	1	(18)	Printing Operator I	16	
1	1	(19)	Cleaner I	4	
			Office of Marshall of the Assembly		
1	1	(20)	Marshall of the Assembly		(20) - (24) Posts to be classified by the Chief Personnel Officer
1	1	(21)	Assembly Audio/Visual Officer		
1	1	(22)	Assembly Chauffeur/Attendant		
1	1	(23)	Assembly Attendant		

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(24)	Food Service Attendant II		
			Accounting Unit		
1	1	(25)	Accounting Executive I	54	
2	2	(26)	Accountant I	31C	
4	4	(27)	Accounting Assistant	25E	
9	9	(28)	Clerical Establishment:		
			4 Clerk II	20C	
			3 Clerk I	14	
			1 Clerk Stenographer II	20	
			1 Clerk Typist I	13	
1	1	(29)	Auditing Assistant	30C	
			Office of the Chief Secretary **General Administration**		
		(30)	Chief Secretary		
		(31)	Assistant Secretary		(31) One (1) post now shown under the Division of Education, Innovation and Energy as Item (355) and one (1) post now shown under the Division of Health, Wellness and Development as Item (667).
			Assistant Secretary		
1	1	(32)	Chief Administrator	Group 1C	
1	1	(33)	Executive Secretary	35F	
1	1	(34)	Clerk Stenographer IV	30E	
1	1	(35)	Senior State Counsel	Group L4B	
1	1	(36)	State Counsel II	Group L6A	
			Human Resource Management Unit		
1	1	(37)	Director of Human Resource	67	
1	1	(38)	Senior Human Resource Officer	63	
1	1	(39)	Human Resource Officer III	58E	
1	1	(40)	Human Resource Officer I	46	
1	1	(41)	Administrative Assistant	35F	
			Temporary Staff:		
		(42)	4 Human Resource Officer II	53E	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
10	10	(43)	Clerical Establishment:		
			3 Clerk III	24E	
			3 Clerk II	20C	
			2 Clerk Stenographer I/II	15/ 20	
			2 Clerk Typist I	13	
			Accounting Unit		
1	1	(44)	Accounting Executive I	54	
1	1	(45)	Accountant I	31C	
1	1	(46)	Accounting Assistant	25E	
2	2	(47)	Clerk II	20C	
2	2	(48)	Clerk I	14	
			Check Staff		
1	1	(49)	Accounting Assistant	25E	
1	1	(50)	Clerk II	20C	
			Pay Branch		
1	1	(51)	Accountant 1	31C	
1	1	(52)	Accounting Assistant	25E	
1	1	(53)	Clerk 11	20C	
1	1	(54)	Clerk 1	14	
2	2	(55)	Clerk Typist 1	13	
			Final Accounts		
1	1	(56)	Accounting Assistant	25E	
1	1	(57)	Clerk II	20C	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Executive Council Secretariat		
1	1	(58)	Executive Council Officer II		(58-60) Posts to be classified by the CPO
1	1	(59)	Executive Council Officer I		
1	1	(60)	Secretary to Executive Council		
			Public Administration		
2	2	(61)	Administrative Officer IV	54D	
4	4	(62)	Administrative Officer II	46D	
1	1	(63)	Records Manager II	46D	
1	1	(64)	Training Officer I	46	
2	2	(65)	Administrative Assistant	35F	
1	1	(66)	Personnel and Industrial Relations Officer I	35F	
22	22	(67)	Clerical Establishment-		
			5 Clerk IV	30C	
			3 Clerk III	24E	
			6 Clerk II	20C	
			5 Clerk Stenographer II	20	
			3 Clerk Typist I	13	
1	1	(68)	Clerk IV	30C	
1	1	(69)	Clerk II	20C	
1	1	(70)	Clerk Typist I	13	
			Registry		
1	1	(71)	Clerk III	24E	
1	1	(72)	Clerk II	20C	
1	1	(73)	Clerk I	14	
1	1	(74)	Receptionist/Telephone Operator	13	
1	1	(75)	Cleaner I	4	
1	1	(76)	Maid I	4	
1	1	(77)	Vault Attendant I	10	
2	2	(78)	Messenger I	9	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Printing and Stationery		
1	1	(79)	Printing Supervisor II	36G	
2	2	(80)	Printing Operator V	28E	(80) One (1) Post to be abolished when vacant. Cabinet Minute No. 2953 dated November 1, 2007
7	7	(81)	Printing Operator II	19F	
1	1	(82)	Printing Operator I	16	
1	1	(83)	Printing Mechanic II	24D	(83) - (84) Posts to be abolished when vacant. Cabinet Minute No. 2953 dated November 1, 2007
1	1	(84)	Printing Mechanic I	19F	
1	1	(85)	Storekeeper I	24E	
1	1	(86)	Printing Assistant	9	(86) Post to be abolished when vacant. Cabinet Minute No. 2953 dated November 1, 2007
			Internal Audit		
1	1	(87)	Auditor III	53	
2	2	(88)	Auditor II	42E	
4	4	(89)	Auditor I	35F	
7	7	(90)	Auditing Assistant	30C	
1	1	(91)	Clerk Typist I	13	
			Planning		
1	1	(92)	Director of Planning	67	
1	1	(93)	Senior Planning Officer	60	
1	1	(94)	Senior Project Analyst	60	
2	2	(95)	Planning Officer II	53E	
2	2	(96)	Project Analyst II	53E	
1	1	(97)	Project Analyst I	46	
2	2	(98)	Project Officer II	49G	
1	1	(99)	Economist II	53E	
2	2	(100)	Planning Officer I	46	
1	1	(101)	Economist I	46	
1	1	(102)	Research Assistant II	35	
1	1	(103)	Research Assistant I	23	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(104)	Clerk Stenographer II	20	
1	1	(105)	Clerk Typist I	13	
5	5	(106)	Clerical Establishment		
			1 Clerk IV	30C	
			1 Clerk II	20C	
			2 Clerk Typist	13	
			1 Clerk Stenographer I/II	15/20	
1	1	(107)	Chauffeur/Messenger	17	
			Department of Land Management		
1	1	(108)	Director of Land Management	65	
			Monitoring and Maintenance Unit		
1	1	(109)	Inspector of State Lands	26C	
2	2	(110)	Assistant Inspector of State Lands	20	
4	4	(111)	State Lands Patrolman	9	
			Finance and the Economy **General Administration**		
		(112)	Secretary		
1	1	(113)	Administrator	Group 4B	
1	1	(114)	Clerk Stenographer IV	30E	
			Budgets		
1	1	(115)	Senior Budget Manager	65	(115) - (116) Posts re-designated and reclassified with effect from November 21, 2019. Cabinet Minute No.2342 dated November 21, 2019
1	1	(116)	Budget Manager	62	
2	2	(117)	Budget Analyst II	59D	(117) - (118) Posts reclassified with effect from November 21, 2019. Cabinet Minute No.2342 dated November 21, 2019
2	2	(118)	Budget Analyst I	53	
1	1	(119)	Clerk III	24E	
1	1	(120)	Clerk Stenographer II	20	
1	1	(121)	Clerk Typist I	13	
1	1	(122)	Electronic Data Processing Control Clerk	21	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Finance and Accounting		
1	1	(123)	Director of Finance	65	
1	1	(124)	Accounting Executive I	54	
1	1	(125)	Accountant II	35G	
1	1	(126)	Accountant I	31C	
3	3	(127)	Accounting Assistant	25E	
13	13	(128)	Clerical Establishment-		
			5 Clerk II	20C	
			6 Clerk I	14	
			1 Clerk Stenographer III	26C	
			1 Clerk Stenographer II	20	
			Check Staff/Accounts		
1	1	(129)	Accounting Executive I	54	
2	2	(130)	Accountant II	35G	
2	2	(131)	Accountant I	31C	
1	1	(132)	Paymaster II	32E	
4	4	(133)	Paymaster I	28C	
5	5	(134)	Accounting Assistant	25E	
		(135)	Temporary Staff:		
			1 Cashier II	22B	
1	1	(136)	Cashier II	22B	
1	1	(137)	Cashier I	15	
44	44	(138)	Clerical Establishment-		
			1 Clerk III	24E	
			20 Clerk II	20C	
			16 Clerk I	14	
			1 Clerk Stenographer II	20	
			1 Clerk Stenographer I/II	15/ 20	
			5 Clerk Typist I	13	
12	12	(139)	Estate Constable	17/ 20C	
1	1	(140)	Vault Attendant II	15D	
1	1	(141)	Vault Attendant I	10	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Administrative Support Staff		
1	1	(142)	Clerk IV	30C	
1	1	(143)	Chauffeur/Messenger	17	
1	1	(144)	Receptionist/Telephone Operator	13	
			Human Resources		
1	1	(145)	Clerk Typist I	13	
			Temporary Staff:		
		(146)	1Human Resource Officer II	53E	
			1 Human Resource Officer 1	46	
			Information Technology		
1	1	(147)	Systems Analyst II	59E	
1	1	(148)	Systems Analyst I	55	
2	2	(149)	Computer Technician	34	
			Customs and Excise		
1	1	(150)	Customs and Excise Supervisor	53F	
1	1	(151)	Customs and Excise Officer III	47E	
2	2	(152)	Customs and Excise Officer II	40	
1	1	(153)	Customs and Excise Officer I	22/ 31	
2	2	(154)	Coxswain Engineer	21F	
1	1	(155)	Customs and Excise Guard II	28C	
4	4	(156)	Customs and Excise Guard I	19/ 22C	
1	1	(157)	Clerk Typist I	13	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Inland Revenue		
1	1	(158)	Revenue Officer IV	48E	
1	1	(159)	Revenue Officer III	41E	
1	1	(160)	Tax Officer II	41E	
1	1	(161)	Tax Officer I	34	
3	3	(162)	Revenue Officer II	34	
4	4	(163)	Revenue Officer I	22	
8	8	(164)	Clerical Establishment-		
			2 Clerk II	20C	
			4 Clerk I	14	
			1 Clerk Stenographer II	20	
			1 Clerk Typist I	13	
1	1	(165)	Cashier II	22B	
1	1	(166)	Cashier I	15	
1	1	(167)	Vault Attendant	10	
2	2	(168)	Messenger I	9	
			Supernumerary		
		(169)	1 Revenue Officer I	22	
			Co-operatives		
1	1	(170)	Co-operative Officer III	54D	
2	2	(171)	Co-operative Officer II	46D	
3	3	(172)	Co-operative Officer I	35	
1	1	(173)	Clerk Typist I	13	
			FOOD PRODUCTION, FORESTRY AND FISHERIES		
			General Administration		
		(174)	Secretary		
1	1	(175)	Administrator	Group 4B	
1	1	(176)	Administrative Officer II	46D	
1	1	(177)	Accountant I	31C	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(178)	Accounting Assistant	25E	
1	1	(179)	Messenger I	9	
3	3	(180)	Storekeeper I	24E	
40	40	(181)	Clerical Establishment -		
			1 Clerk IV	30C	
			2 Clerk III	24E	
			8 Clerk II	20C	
			16 Clerk I	14	
			1 Clerk Stenographer IV	30E	
			2 Clerk Stenographer III	26C	
			2 Clerk Stenographer II	20	
			8 Clerk Typist I	13	
		(182)	Temporary Staff		(182) Posts to be abolished when vacant. Cabinet
			1 Agricultural Officer I	46	Minute No. 1839 dated July 19, 2007
			1 Part-Time Cleaner		
			1 Project Manager	53E	
			1 Technical Assistant	40G	
1	1	(183)	Motor Vehicle Driver	17	
			Human Resource		
1	1	(184)	Human Resource Officer III	58E	
1	1	(185)	Human Resource Officer II	53E	
3	3	(186)	Human Resource Officer I	46	
6	6	(187)	Clerical Establishment -		
			1 Clerk III	24E	
			2 Clerk II	20C	
			1 Clerk Stenographer I/II	15/20	
			2 Clerk Typist I	13	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Agriculture		
1	1	(188)	Director of Agriculture		(188) Post to be classified by the Chief Personnel Officer
1	1	(189)	Technical Officer (Agriculture)	63	(189) Post to be abolished when vacant. Cabinet Minute No. 1925 dated July 23, 2007
1	1	(190)	Senior Veterinary Officer	61	
2	2	(191)	Veterinary Officer	56	
1	1	(192)	Agricultural Officer II	53E	
1	1	(193)	Agricultural Engineer I	53	
7	7	(194)	Agricultural Officer I	46	
8	8	(195)	Agricultural Assistant III	40G	
12	12	(196)	Agricultural Assistant II	36F	
29	29	(197)	Agricultural Assistant I	30	
3	3	(198)	Animal Health Assistant	30	
1	1	(199)	Artificial Inseminator Technician II	30D	
2	2	(200)	Artificial Inseminator Technician I	25	
1	1	(201)	Medical Laboratory Technician II	40F	
1	1	(202)	Medical Laboratory Technician I	34C	
		(203)	Temporary Staff		
			1 Veterinary Officer	56	
2	2	(204)	Plant Quarantine Guard	15	
1	1	(205)	Laboratory Assistant I	15	
1	1	(206)	Rehabilitation Officer I	46	
1	1	(207)	Audio Visual Equipment Technician	26	
1	1	(208)	Field Interviewer I	25	
1	1	(209)	Senior Environmental Officer		(209) - (211) Posts to be classified by the Chief Personnel Officer
4	4	(210)	Environmental Officer		
1	1	(211)	Environmental Assistant		
1	1	(212)	Clerk Stenographer I/II	15/20	
1	1	(213)	Livestock Officer	56	
1	1	(214)	Agronomist	56	
1	1	(215)	Plant Pathologist	56	
1	1	(216)	Entomologist	56	
				46	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Administrative and Accounting Support		
1	1	(217)	Clerk III	24E	
1	1	(218)	Clerk I	14	
1	1	(219)	Clerk Typist I	13	
			Planning and Project Unit		
1	1	(220)	Planning Officer II	53E	
1	1	(221)	Project Analyst	46	
			Accounting Unit		
1	1	(222)	Accounting Executive I	54	
1	1	(223)	Accountant II	35G	
2	2	(224)	Accountant I	31C	
4	4	(225)	Accounting Assistant	25E	
5	5	(226)	Clerk II	20C	
6	6	(227)	Clerk I	14	
2	2	(228)	Clerk Typist I	13	
			Kendall Farm School		
1	1	(229)	Principal, Farm School	53	
2	2	(230)	Farm School Instructor	36F	
1	1	(231)	Warden	35	
1	1	(232)	Hostel Manageress	23	
1	1	(233)	Farm School Demonstrator	30	
1	1	(234)	Motor Vehicle Driver	17	
3	3	(235)	Cook I	16	
1	1	(236)	Stores Clerk I	14	
1	1	(237)	Janitor	6	
1	1	(238)	Stores Attendant	8	
5	5	(239)	Maid I	4	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(240)	Groundsman	6	
2	2	(241)	Cleaner	4	
1	1	(242)	Watchman	9	
1	1	(243)	Clerk II	20C	
1	1	(244)	Clerk Typist I	13	
		(245)	Temporary Staff - 2 Watchman	9	
			Marine Resources and Fisheries		
1	1	(246)	Director, Marine Resources and Fisheries	63	
3	3	(247)	Fisheries Officer	53	
3	3	(248)	Trawler Captain I	30C	
6	6	(249)	Fisheries Assistant	20	
2	2	(250)	Deckhand Fisherman	17	
8	8	(251)	Reef Patrolman	17/20C	
1	1	(252)	Motor Vehicle Driver	17	
5	5	(253)	Fisheries Extension Officer	25	
1	1	(254)	Statistical Assistant I	23	
1	1	(255)	Park Manager		(255) Post to be classified by the Chief Personnel Officer
1	1	(256)	Clerk Stenographer II	20	
1	1	(257)	Clerk Typist I	13	
4	4	(258)	Cleaner	4	
1	1	(259)	Fish Culturist	53	
2	2	(260)	Scientific Assistant II	29C	
1	1	(261)	Clerk III	24E	
1	1	(262)	Clerk I	14	
1	1	(263)	Clerk Typist I	13	
1	1	(264)	Trawler Engineer/Fisherman	24	
1	1	(265)	Cook/Fisherman	19	
1	1	(266)	Manager, Fisheries Training Centre		(266) -(270) Posts to be classified by the Chief Personnel Officer
1	1	(267)	Reef Patrol Supervisor		
1	1	(268)	Marine Development Officer II		
1	1	(269)	Dive Superintendent		
1	1	(270)	Marine Research Officer		

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
2	2	(271)	Dive Inspection Officer		(271) - (272) Posts to be classified by the Chief Personnel Officer
2	2	(272)	Marine Development Officer I		
2	2	(273)	Technical Instructor	36F	
			Natural Resources and the Environment		
			Forestry		
1	1	(274)	Director, Natural Resources and the Environment		(274) - (275) Posts to be classified by the Chief Personnel Officer
1	1	(275)	Manager, Natural Resources		
		(276)	Temporary Staff -		
			1 Assistant Conservator of Forest	46	
1	1	(277)	Assistant Conservator of Forests	46	
2	2	(278)	Forester II	35F	
4	4	(279)	Forester I	31C	
1	1	(280)	Game Warden II	31C	
1	1	(281)	Game Warden I	21/24C	
1	1	(282)	Forest Ranger II	31C	
2	2	(283)	Forest Ranger I	21/24C	
1	1	(284)	Motor Vehicle Driver	17	
1	1	(285)	Custodian I	13	
6	6	(286)	Game Warden I	21/24C	
1	1	(287)	Wildlife Management Officer		(287) - (288) Posts to be classified by the Chief Personnel Officer
1	1	(288)	Watershed Management Officer		
			Supernumerary		
		(289)	Fisheries Officer	53	
			Marketing		
1	1	(290)	Marketing Manager	54D	
1	1	(291)	Assistant Marketing Manager	46	
1	1	(292)	Marketing Assistant V	24B	
2	2	(293)	Marketing Assistant IV	17	
1	1	(294)	Warehouse Supervisor	32E	
1	1	(295)	Chief Cutter	28A	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(296)	Accounting Assistant	25E	
1	1	(297)	Transport Foreman I	22	
1	1	(298)	Stores Clerk II	20C	
2	2	(299)	Stores Attendant	8	
8	8	(300)	Watchman	9	
1	1	(301)	Assistant Cutter	20	
20	20	(302)	Clerical Establishment -		
			3 Clerk III	24E	
			4 Clerk II	20C	
			12 Clerk I	14	
			1 Clerk Typist I	13	
3	3	(303)	Market Clerk I	14	
3	3	(304)	Caretaker/Watchman	9	
2	2	(305)	Estate Constable	17/20C	
6	6	(306)	Motor Vehicle Driver/Operator	18	
			Tourism, Culture and Transportation		
			General Administration		
		(307)	Secretary		
		(308)	Assistant Secretary		(308) One (1) post previously shown under the Division of Community Development, Enterprise Development and Labour as Item (494)
1	1	(309)	Administrator	Group 4B	
1	1	(310)	Human Resource Officer III	58E	
1	1	(311)	Administrative Officer II	46D	
2	2	(312)	Human Resource Officer I	46	
7	7	(313)	Clerical Establishment:		
			1 Clerk IV	30C	
			1 Clerk III	24E	
			1 Clerk II	20C	
			1 Clerk Stenographer I/II	15/ 20	
			2 Clerk I	14	
			1 Clerk Typist I	13	
1	1	(314)	Storekeeper I	24E	
1	1	(315)	Stores Attendant	8	
1	1	(316)	Vault Attendant I	10	
1	1	(317)	Chauffeur/Messenger	17	

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Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(318)	Messenger I	9	
			Accounting Unit		
1	1	(319)	Accounting Executive I	54	
1	1	(320)	Accountant II	35G	
1	1	(321)	Accountant I	31C	
4	4	(322)	Accounting Assistant	25E	
4	4	(323)	Clerk II	20C	
1	1	(324)	Clerk Stenographer I/II	15 /20	
1	1	(325)	Clerk Typist I	13	
			Tourism		
1	1	(326)	Manager	54D	
1	1	(327)	Tourism Promotion Officer II	35F	
1	1	(328)	Tourism Promotion Officer I	30	
1	1	(329)	Tourist Receptionist II	18E/ 20	
1	1	(330)	Tourism Development Officer II	45D	
1	1	(331)	Life Guard Supervisor II	34F	
2	2	(332)	Life Guard Supervisor I	28G	
6	6	(333)	Tourist Receptionist I	14	
1	1	(334)	Maintenance Foreman	24	
1	1	(335)	Estate Corporal	24C	
9	9	(336)	Estate Constable	17/ 20C	
7	7	(337)	Clerical Establishment-		
			1 Clerk III	24E	
			1 Clerk II	20C	
			2 Clerk Typist I	13	
			1 Clerk Stenographer II	20	
			2 Clerk I	14	
2	2	(338)	Motor Vehicle Driver	17	
1	1	(339)	Office Attendant	4	(339) Post to be abolished when vacant. Cabinet Minute No.3229 dated November 20, 2008.

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Culture		
1	1	(340)	Director of Culture, THA		(340) Post to be classified by the Chief Personnel Officer
2	2	(341)	Cultural Officer II	46	
6	6	(342)	Cultural Officer I	35	
1	1	(343)	Audio Visual Equipment Technician	26	
1	1	(344)	Clerk Stenographer II	20	
1	1	(345)	Clerk I	14	
1	1	(346)	Clerk Typist I	13	
			Fine Arts Centre		
1	1	(347)	Manager	46	
1	1	(348)	Assistant Curator	35	
1	1	(349)	Archive Assistant	35	
1	1	(350)	Clerk Typist I	13	
6	6	(351)	Watchman	9	
1	1	(352)	Handyman	6	
2	2	(353)	Cleaner I	4	
			Education, Innovation and Energy **General Administration**		
		(354)	Secretary		
		(355)	Assistant Secretary		(355) One (1) post previously shown under the Office of the Chief Secretary as Item (31)
1	1	(356)	Administrator	Group 4B	
1	1	(357)	Administrative Officer II	46D	
1	1	(358)	Senior Human Resource Officer	63	
1	1	(359)	Human Resource Officer III	58E	
2	2	(360)	Human Resource Officer II	53E	
4	4	(361)	Human Resource Officer I	46	
7	7	(362)	Clerical Establishment:		
			2 Clerk III	24E	
			1 Clerk II	20C	
			2 Clerk Stenographer I/II	15/ 20	
			2 Clerk Typist I	13	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Secretarial Support Staff		
1	1	(363)	1 Clerk Stenographer IV	30E	
1	1	(364)	1 Clerk Stenographer III	26C	
			Education Department		
1	1	(365)	Director of Education		(365) - (369) Posts to be classified by the Chief Personnel Officer
1	1	(366)	Assistant Director, Quality Management		
1	1	(367)	Assistant Director, Curriculum Planning & Development		
1	1	(368)	Assistant Director, School Supervision		
1	1	(369)	Assistant Director, Student Support Services		
1	1	(370)	Assistant Director, Research and Evaluation	62	
1	1	(371)	Curriculum Co-ordinator	62	
15	15	(372)	Curriculum Officer	59D	
1	1	(373)	Education Extension Officer	46	
			Accounting Unit		
1	1	(374)	Accounting Executive II	58E	
1	1	(375)	Accounting Executive I	54	
1	1	(376)	Acccountant II	35G	
4	4	(377)	Accountant I	31C	
6	6	(378)	Accounting Assistant	25E	
38	38	(379)	Clerical Establishment-		
			1 Clerk IV	30C	
			1 Clerk III	24E	
			19 Clerk II	20C	
			11 Clerk I	14	
			1 Clerk/Stenographer I/II	15/ 20	
			1 Clerk Stenographer II	20	
			4 Clerk Typist I	13	
1	1	(380)	Motor Vehicle Driver	17	
1	1	(381)	Chauffeur/Messenger	17	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(382)	Caretaker	6	
1	1	(383)	Cleaner I	4	
			Primary, Secondary and Vocational Education		
1	1	(384)	Schools Supervisor III	62	
1	1	(385)	Schools Supervisor II	59	
2	2	(386)	Schools Supervisor I	53D	
1	1	(387)	Administrative Assistant	35F	
1	1	(388)	Messenger I	9	
			Primary Education **Government Primary Schools**		
173	173	(389)	Salaries of Teachers and Student Teachers' Bonuses-		
			12 Principal (Primary)	Grade 7	
			3 Vice-Principal (Primary)	Grade 5	
			8 Heads of Department (Primary)	Grade 5	
			Teacher I (Primary)	Grade 3	
			119 Special Education Teacher II	Grade 4	
			Assistant Teacher (Primary)	Grade 1	
			31 Senior Teacher (Primary)	Grade 4	
17	17	(390)	Cleaner I	4	
			Part-time Cleaner		
			Assisted Primary Schools		
239	239	(391)	Salaries of Teachers and Student Teachers' Bonuses-		
			24 Principal (Primary)	Grade 7	
			4 Vice-Principal (Primary)	Grade 5	
			Teacher I (Primary)	Grade 3	
			211 Special Education Teacher II	Grade 4	
			Assistant Teacher (Primary)	Grade 1	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Secondary and Vocational Schools		
7	7	(392)	Salaries of Teachers-		
			7 Teacher III (Secondary)	Grade 4	
6	6	(393)	Principal (Secondary)	Grade 8	
3	3	(394)	Vice-Principal (Secondary)	Grade 7	
8	8	(395)	Dean (Secondary)	Grade 5	
9	9	(396)	Head of Department (Secondary)	Grade 5	
132	132	(397)	Teacher III (Secondary)	Grade 4	
28	28	(398)	Teacher I, Teacher II (Secondary)	Grade 3	
			Assistant Teacher (Secondary)	Grade 2	
14	14	(399)	Laboratory Assistant I	15	
7	7	(400)	School Farm Attendant	14C	
4	4	(401)	Assistant School Farm Attendant	8	
1	1	(402)	Agricultural Assistant I	30	
12	12	(403)	Clerical Establishment-		
			6 Clerk Typist I	13	
			6 Clerk III	24E	
1	1	(404)	School Librarian	46	
1	1	(405)	Library Assistant II	25	
3	3	(406)	Library Assistant I	17	
17	17	(407)	Schools Workshop Attendant	13	
2	2	(408)	Games Master/Mistress	31	
1	1	(409)	Registrar/Bursar	42	
1	1	(410)	Storekeeper I	24E	
1	1	(411)	Stores Clerk I	14	
4	4	(412)	School Laboratory Technician	29	
1	1	(413)	Stores Attendant	8	
1	1	(414)	Handyman	6	
8	8	(415)	Teacher II, (Secondary) Teacher I, (Secondary)	Grade 3	
			Assistant Teacher (Secondary)	Grade 2	
5	5	(416)	Technical Vocational Teacher III	Grade 3	
6	6	(417)	Technical Vocational Teacher IV	Grade 4	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
4	4	(418)	Technical Vocational Teacher I/II/III,IV	Grades 1 - 4	
			Teacher II (Secondary)	Grade 3	
25	25	(419)	Teacher III/Technical Vocational Teacher IV	Grade 4	
14	14	(420)	Teacher II (Secondary)	Grade 3	
			Teacher I, (Secondary) Assistant Teacher (Secondary)	Grade 3, 2	
			Technical Vocational Teacher I/II/III/IV	Grades 1-4	
3	3	(421)	Technology Technician	43	
			Assisted Secondary Schools		
81	81	(422)	2 Principal (Secondary)	Grade 8	
			2 Vice Principal (Secondary)	Grade 7	
			14 Teacher III (Secondary)	Grade 4	
			8 Teacher II, Assistant Teacher (Secondary)	Grades 3, 2	
			Teacher II	Grade 3	
			4 Laboratory Assistant I	15	
			1 Clerk Stenographer II	20	
			1 Clerk Typist I	13	
			2 Clerk III	24E	
			1 School Librarian	46	
			11 Teacher III, Technical Vocational Teacher IV	Grade 4	
			9 Teacher III (Secondary) Technical Vocational Teacher I-IV	Grades 4, 1-4	
			Teacher II (Secondary), Teacher I (Secondary), Assistant Teacher (Secondary)	3, 3, 2	
			10 Teacher I-III / Assistant Teacher (Secodary) / Technical Vocational Teacher I - IV	Grade 4	
			3 Teacher II(Secondary), Technical Vocational Teacher III	Grade 3	
			6 Teacher II (Secondary)/Technical Vocational Teacher III	Grade 3	
			1 School Workshop Attendant	13	
			2 School Farm Attendant	10	
			1 Clerk Typist I	13	
			1 Assistant School Farm Attendant	6	
			1 Library Assistant	17	
			1 Messenger I	9	
1	1	(423)	Technology Technician	43	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Secondary School Centres		
79	79	(424)	3 Principal (Secondary)	Grade 8	
			5 Vice Principal (Secondary)	Grade 7	
			41 Teacher III/Technical Vocational Teacher I- IV/	Grades 4, 1-4	
			Teacher II/Teacher1/Assistant Teacher (Secondary)	Grade 3/3/2	
			2 School Laboratory Technician	29	
			5 School Workshop Attendant	13	
			5 Clerk III	24	
			5 Clerk Typist I	13	
			5 School Farm Attendant	14C	
			3 Guidance Officer	46	
			5 Technology Technician	43	
11	11	(425)	*Student Support Services-*		
			1 Supervisor Student Support Services		Post to be classified by the Chief Personnel Officer
			2 Guidance Officer II	53E	
			2 Special Education Teacher II	Grade 4	
			2 Special Education Teacher I	Grade 3	
			2 Social Worker I		Post to be classified by the Chief Personnel Officer.
			1 Diagnostic Prescriptive Officer II		Post to be classified by the Chief Personnel Officer.
			1 District Health Visitor		Post to be classified by the Chief Personnel Officer.
			Happy Haven School		
1	1	(426)	Principal Special Education	Grade 7	
3	3	(427)	Teacher 1 Special Education	Grade 3	
2	2	(428)	Technical Vocational Teacher I-IV	Grade 4	
1	1	(429)	Assistant Teacher III	Grade 1	
1	1	(430)	Special Teacher I	Grade 3	
1	1	(431)	Clerk III	24E	
1	1	(432)	Stores Attendant	8	
1	1	(433)	Nurse's Aide	9	
1	1	(434)	Chauffeur / Handyman	14	
1	1	(435)	Cook I	16	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(436)	Maid / Cleaner	4	
			The School for the Deaf, Language and Speech Impaired		
13	13	(437)	1 Principal, Special Education	Grade 7	
			1 Special Education Teacher II	Grade 4	
			3 Special Education Teacher I	Grade 3	
			1 Technical Vocational Teacher I-IV	Grade 4	
			1 Assistant Teacher	Grade I	
			1 Clerk Stenographer I	15	
			2 Nurse's Aide	9	
			1 Maid	4	
			1 Cleaner I	4	
			1 Messenger / Driver	17	
			Temporary Staff		
			13 Teacher I	Grade 3	
			Supernumeraries		
			1 Principal (Primary)	Grade 7	
			1 Teacher (Primary)	Grade 3	
			1 Special Education Teacher II	Grade 4	
			Youth Camps		
1	1	(438)	Youth Camp Director I	40F	
4	4	(439)	Youth Camp Assistant Director	34F	
1	1	(440)	Agricultural Instructor I	34C/36F	
1	1	(441)	Farm Supervisor I	24	
1	1	(442)	Camp Matron	19	
7	7	(443)	Trade Instructor	24/31	
1	1	(444)	Cook II	19F	
4	4	(445)	Cook I	16	
1	1	(446)	Clerk II	20C	
1	1	(447)	Clerk I	14	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(448)	Clerk Typist I	13	
1	1	(449)	Storekeeper	24E	
2	2	(450)	Stores Attendant	8	
2	2	(451)	Handyman	6	
			Trade Centres		
2	2	(452)	Trade Superintendent	34	
6	6	(453)	Trade Instructor	24/31	
2	2	(454)	Stores Clerk I	14	
2	2	(455)	Stores Attendant	8	
			2 Part-time Cleaner		
6	6	(456)	Watchman	9	
			Library Services		
1	1	(457)	Director, Library Services		(457) Post to be classified by the Chief Personnel Officer
1	1	(458)	Librarian IV	59F	
1	1	(459)	Librarian III	56G	
2	2	(460)	Librarian I	46	
4	4	(461)	Library Assistant II	25	
6	6	(462)	Library Assistant I	17	
1	1	(463)	Branch Library Assistant	17	(463) Post to be abolished when vacant. Cabinet Minute No.2322 dated September 06, 2007.
6	6	(464)	Clerical Establishment-		
			2 Clerk Typist I	13	
			1 Clerk Typist II	19C	
			1 Clerk II	20C	
			2 Clerk I	14	
2	2	(465)	Motor Vehicle Driver-Operator I	18	
1	1	(466)	Motor Vehicle Driver	17	
1	1	(467)	Messenger I	9	
3	3	(468)	Watchman	9	
1	1	(469)	Groundsman	6	
1	1	(470)	Cleaner I	4	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Information Technology		
1	1	(471)	Computer Technician	34	
			Scarborough Library		
4	4	(472)	Librarian I	46	
7	7	(473)	Library Assistant II	25	
9	9	(474)	Library Assistant I	17	
			Roxborough Library		
1	1	(475)	Library Assistant II	25	
1	1	(476)	Library Assistant I	17	
			Charlotteville Library		
1	1	(477)	Library Assistant II	25	
2	2	(478)	Library Assistant I	17	
			Mobile,Community and Primary Schools Service		
1	1	(479)	Librarian II	53E	
1	1	(480)	Librarian I	46	
2	2	(481)	Library Assistant II	25	
2	2	(482)	Library Assistant I	17	
			Technical Services		
1	1	(483)	Librarian III	56G	
			Acquisition, Cataloguing, Bindery		
1	1	(484)	Librarian II	53E	
1	1	(485)	Library Assistant II	25	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(486)	Printing Operator II	19F	
			Training and Research		
1	1	(487)	Research Assistant I	23	
			Sub-Accounting Unit		
1	1	(488)	Clerk III	24E	
			School Feeding Programme		
1	1	(489)	Director, School Feeding Programme	61	
1	1	(490)	Operations Catering Manager	54	
1	1	(491)	Clerk Stenographer II	20	
1	1	(492)	Clerk Typist I	13	
1	1	(493)	Clerk II	20C	
1	1	(494)	Clerk I	14	
			Community Development, Enterprise Development and Labour		
			General Administration		
		(495)	Secretary		
		(496)	Assistant Secretary		(496) One (1) post now shown under the Division of Tourism, Culture and Transport as Item (308)
1	1	(497)	Administrator	Group 4B	
1	1	(498)	Director, Community Development, THA		(498) Post to be classified by the Chief Personnel Officer
1	1	(499)	Community Development Supervisor I	40F	
2	2	(500)	Community Development Officer II	34F	
4	4	(501)	Community Development Officer I	29	
1	1	(502)	Audio Visual Equipment Technician	26	
2	2	(503)	Handicraft Development Officer I	17	
1	1	(504)	Manager/Tutor I	17	(504) Post to be abolished when vacant. Cabinet Minute No. 2886 dated October 14, 2004
1	1	(505)	Administrative Officer II	46D	
1	1	(506)	Human Resource Officer I	46	

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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
11	11	(507)	Clerical Establishment-		
			1 Clerk Stenographer IV	30E	
			1 Clerk Stenographer III	26C	
			1 Clerk Stenographer II	20C	
			2 Clerk III	24E	
			1 Clerk II	20C	
			1 Clerk I	14	
			4 Clerk Typist 1	13	
1	1	(508)	Receptionist/Telephone Operator	13	
1	1	(509)	Motor Vehicle Driver-Operator II	22F	(509) - (510) Posts to be abolished when vacant. Cabinet Minute No. 2886
1	1	(510)	Motor Vehicle Driver-Operator I	18	dated October 14, 2004
2	2	(511)	Motor Vehicle Driver I	17	
1	1	(512)	Messenger I	9	
			Registry/Office Management		
1	1	(513)	Clerk III	24E	
1	1	(514)	Clerk Typist I	13	
1	1	(515)	Messenger I	9	
			Accounting Unit		
1	1	(516)	Accounting Executive I	54	
2	2	(517)	Accountant I	31C	
4	4	(518)	Accounting Assistant	25E	
7	7	(519)	Clerical Establishment:		
			1 Clerk Stenographer II	20	
			3 Clerk II	20C	
			2 Clerk I	14	
			1 Clerk Typist I	13	
1	1	(520)	Auditing Assistant	30C	
			Research and Development Unit		
1	1	(521)	Research Officer II	54D	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
2	2	(522)	Research Officer I	46	
1	1	(523)	Audio Visual Equipment Technician	26	
			Fairfield Complex		
1	1	(524)	Manager	30	
1	1	(525)	Clerk Typist I	13	
4	4	(526)	Estate Constable	17/20C	
1	1	(527)	Groundsman	6	
1	1	(528)	Janitor	4	
2	2	(529)	Cleaner I	4	
			Labour		
1	1	(530)	Labour Officer I	45	
1	1	(531)	Labour Inspector II	30D	
			Infrastructure, Quarries and the Environment		
			General Administration		
		(532)	Secretary		
		(533)	Assistant Secretary		
1	1	(534)	Administrator	Group 4B	
1	1	(535)	Administrative Assistant	35F	
1	1	(536)	Clerk Stenographer IV	30E	
1	1	(537)	Clerk Stenographer III	26C	
1	1	(538)	Technical Officer (Works)	65	
1	1	(539)	Chief Construction Engineer	62	
1	1	(540)	Chief Planning Engineer (Development)	62	
1	1	(541)	Administrative Officer II	46D	
1	1	(542)	Accountant II	35G	
2	2	(543)	Accountant I	31C	
5	5	(544)	Accounting Assistant	25E	
1	1	(545)	Personnel and Industrial Relations Officer I	35F	

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Details of Establishment, 2021

Establishment		Item	Description	Range	Explanation
2020	2021	No.		No.	
59	59	(546)	Clerical Establishment-		
			2 Clerk IV	30C	
			2 Clerk III	24E	
			9 Clerk II	20C	
			38 Clerk I	14	
			1 Clerk Stenographer II	20	
			7 Clerk Typist I	13	
1	1	(547)	Messenger I	9	
19	19	(548)	Motor Vehicle Driver	17	
2	2	(549)	Cleaner I	4	
16	16	(550)	Clerical Establishment-		
			1 Clerk IV	30C	
			4 Clerk II	20C	
			7 Clerk I	14	
			1 Clerk Stenographer II	20	
			1 Clerk Stenographer I	15	
			2 Clerk Typist I	13	
			Maintenance of Roads		
3	3	(551)	Civil Engineer II	59D	
3	3	(552)	Civil Engineer I	53	
2	2	(553)	Mechanical Engineer I	53	
2	2	(554)	Roads Superintendent	53	
1	1	(555)	Equipment Superintendent	53	
1	1	(556)	Mechanical Supervisor II	41G	
4	4	(557)	Mechanical Supervisor I	38G	
4	4	(558)	Works Supervisor III	38G	
1	1	(559)	Drainage Supervisor	38G	
3	3	(560)	Engineering Assistant III	38G	
1	1	(561)	Bridges Supervisor	38G	
2	2	(562)	Roads Supervisor	38G	
1	1	(563)	Engineering Surveyor III	34E	
3	3	(564)	Engineering Surveyor II	34E	
4	4	(565)	Engineering Assistant II	34E	
4	4	(566)	Works Supervisor II	34E	

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Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
2	2	(567)	Road Surfacing Foreman	34E	
1	1	(568)	Works Foreman III	28	
1	1	(569)	Engineering Surveyor I	28	
6	6	(570)	Engineering Assistant I	30F	
2	2	(571)	Draughtsman II	27A	
3	3	(572)	Draughtsman I	19	
7	7	(573)	Draughting Assistant	28	
12	12	(574)	Works Supervisor I	28	
1	1	(575)	Scientific Assistant II	28E	
1	1	(576)	Transport Foreman III	28	
6	6	(577)	Workshop Foreman	35	
1	1	(578)	Topographer	24	
4	4	(579)	Plant Maintenance Mechanic	23	
2	2	(580)	Scientific Assistant I	23	
2	2	(581)	Storekeeper I	24E	(581) One (1) post to be abolished when vacant . Cabinet Minute No. 3182 dated December 15, 2006
1	1	(582)	Stores Clerk II	20C	
1	1	(583)	Stores Clerk I	14	
2	2	(584)	Stores Attendant	8	
1	1	(585)	Quarry Supervisor I	28	
2	2	(586)	Engineering Assistant I	28	
2	2	(587)	Laboratory Assistant I	15	
1	1	(588)	Vault Attendant I	10	
1	1	(589)	Print-Room Operator I	9	
3	3	(590)	Automotive Mechanic I	18	
4	4	(591)	Sanitation Foreman I	18	
1	1	(592)	Road Officer III	38G	
1	1	(593)	Road Officer II	34G	
4	4	(594)	Road Officer I	30	
1	1	(595)	Accounting Assistant	25E	
1	1	(596)	Clerk II	20C	
1	1	(597)	Transport Foreman II	24F	
1	1	(598)	Clerk I	14	
1	1	(599)	Clerk Typist I	13	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Maintenance of Buildings		
1	1	(600)	Civil Engineer II	59D	
2	2	(601)	Electrical Engineer I	53	
1	1	(602)	Building Superintendent	53	
1	1	(603)	District Superintendent	53	
1	1	(604)	Engineering Assistant III	38G	
2	2	(605)	Building Inspector I	34	
3	3	(606)	Works Supervisor I	28	
2	2	(607)	Plumbing and Sanitation Foreman	28	
2	2	(608)	Furniture Inspector	24	
1	1	(609)	Furniture Foreman I	28	
2	2	(610)	Electrical Supervisor	38G	
2	2	(611)	Electrical Foreman I	28	
2	2	(612)	Building Supervisor	38G	
1	1	(613)	Plumbing and Sanitation Supervisor	38C	
2	2	(614)	Refrigeration Foreman	28	
1	1	(615)	Storekeeper II	28E	
5	5	(616)	Rest House Keeper	9	
			Construction and Planning		
3	3	(617)	Civil Engineer I	53	
2	2	(618)	Clerk Stenograher I/II	15 /20	
			Supernumaries		
		(619)	Technical Officer (Works)	53	
		(620)	Civil Engineer I	53	
			Coastal and Drainage Designs		
1	1	(621)	Civil Engineer II	59D	
1	1	(622)	Hydrographic Surveyor I	53	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Maintenance Department		
1	1	(623)	Chief Engineer (Maintenance)	62	
1	1	(624)	Clerk Stenographer I/II	15/20	
			Mechanical Department		
1	1	(625)	Chief Engineer (Mechanical)	62	
1	1	(626)	Mechanical Engineer II	59D	
1	1	(627)	Electrical Supervisor	38G	
			Building Designs		
1	1	(628)	Civil Engineer II	59D	
1	1	(629)	Architect I	53	
			Infrastructure/Project		
1	1	(630)	Project Officer II	49G	
1	1	(631)	Project Officer I	45	
1	1	(632)	Clerk Typist I	13	
			Other Technical Services (Unemployment Relief Programme)		
1	1	(633)	Works Superintendent	53	
1	1	(634)	Works Supervisor II	34E	
2	2	(635)	Works Supervisor I	28	
1	1	(636)	Engineering Assistant I	28	
1	1	(637)	Clerk Typist I	13	
			Accounting Unit		
1	1	(638)	Accounting Executive I	54	

Board 06 - Tobago House of Assembly
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Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(639)	Accountant II	35G	
1	1	(640)	Accountant I	31C	
5	5	(641)	Accounting Assistant	25E	
4	4	(642)	Clerk II	20C	
1	1	(643)	Cashier I	15	
1	1	(644)	Clerk Stenographer I/II	15/20	
			Human Resource Management		
1	1	(645)	Senior Human Resource Officer	63	
1	1	(646)	Human Resource Officer III	58E	
2	2	(647)	Human Resource Officer II	53E	
2	2	(648)	Human Resource Officer I	46	
1	1	(649)	Clerk Stenographer II	20	
			Transport		
1	1	(650)	Assistant Transport Commissioner	57A	
1	1	(651)	Automotive Licensing Officer II	44G	
1	1	(652)	Automotive Licensing Officer I	39	
1	1	(653)	Motor Vehicle Supervisor I	39	
1	1	(654)	Motor Vehicle Officer II	31C	
2	2	(655)	Motor Vehicle Officer I	21/24C	
1	1	(656)	Driver Licensing Examiner	34	
1	1	(657)	Motor Vehicle Inspection Officer I	39	
8	8	(658)	Clerical Establishment-		
			1 Clerk III	24E	
			1 Clerk 11	20C	
			3 Clerk 1	14	
			2 Clerk Stenographer 11	20	
			1 Clerk Typist I	13	
1	1	(659)	Cashier II	22B	
1	1	(660)	Chauffeur/Messenger	17	
1	1	(661)	Photographer I	22	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Administrative Services		
1	1	(662)	Administrative Assistant	35F	
2	2	(663)	Clerk II	20C	
1	1	(664)	Clerk Typist I	13	
			Environment		
3	3	(665)	Environmental Assistant		(665) Post To be classified by the Chief Personnel Officer.
			Health, Wellness and Family Development		
			General Administrartion		
		(666)	Secretary		
		(667)	Assistant Secretary		(667) One post previously shown under the Office of the Chief Secretary as Item (31)
1	1	(668)	Administrator	Group 4B	
1	1	(669)	Clerk Stenographer IV	30E	
1	1	(670)	Clerk Stenographer III	26C	
			Hospital		
1	1	(671)	Hospital Manager II	45F	
1	1	(672)	Hospital Steward	35D	
1	1	(673)	Administrative Assistant	35F	
18	18	(674)	Clerical Establishment-		
			1 Clerk III	24E	
			3 Clerk II	20C	
			9 Clerk I	14	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			3 Clerk Typist I	13	
			1 Clerk Stenographer III	26C	
			1 Clerk Stenographer II	20	
1	1	(675)	Accountant I	31C	
2	2	(676)	Accounting Assistant	25E	
1	1	(677)	Library Assistant II	25	
1	1	(678)	Laundry Supervisor II	28E	
1	1	(679)	Kitchen Supervisor	26E	
1	1	(680)	Domestic Supervisor I	16	
1	1	(681)	Laundress II	16C	
10	10	(682)	Laundress I	10	
23	23	(683)	Wardsmaid	12	
1	1	(684)	Hospital Attendant II	20D	
21	21	(685)	Hospital Attendant I	15	
3	3	(686)	Seamstress I	15	
5	5	(687)	Nurse's Aide	9	
126	126	(688)	Nursing Assistant	22	
49	49	(689)	Nursing Assistant Trainee	9	
		(690)	7 Nursing Assistant I (Unqualified)		
1	1	(691)	Stores Clerk II	20C	
1	1	(692)	Stores Clerk I	14	
1	1	(693)	Cook II	19F	
9	9	(694)	Cook I	16C	
1	1	(695)	Messenger I	9	
3	3	(696)	Cleaner I	4	
1	1	(697)	Sterilizer Operator	20	
5	5	(698)	Maid I	4	
1	1	(699)	Mortuary Attendant I	16	
1	1	(700)	Receptionist/Telephone Operator	13	
5	5	(701)	Motor Vehicle Driver	17	
		(702)	Part-time Cleaner		
2	2	(703)	Maid I	4	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Medical Staff		
1	1	(704)	Hospital Medical Director	66	
6	6	(705)	Specialist Medical Officer	64	
6	6	(706)	Registrar	62	
11	11	(707)	House Officer/Junior Registrar	56G/58	
1	1	(708)	Psychologist	46	
1	1	(709)	Ophthalmic Optician	37	
			Nursing Staff		
1	1	(710)	Nursing Administrator I	44G	
2	2	(711)	Nursing Supervisor	39G	
2	2	(712)	Mental Health Officer	39G	
1	1	(713)	Clinical Instructor	35G	
8	8	(714)	Head Nurse	35G	
106	106	(715)	Nurse	32	
			Pharmacy		
1	1	(716)	Pharmacist III	46G	
1	1	(717)	Pharmacist II	42G	
5	5	(718)	Pharmacist I	38	
			Scientific and Allied Staff		
2	2	(719)	Radiographer I	46	
1	1	(720)	Laboratory Technician III	41E	
1	1	(721)	Physiotherapist I	46	
1	1	(722)	Medical Laboratory Technician II	34F	
3	3	(723)	Medical Laboratory Technician I	29C	
1	1	(724)	Laboratory Assistant I	15	
1	1	(725)	Dark Room Technician	22	
1	1	(726)	Dietitian	46	
1	1	(727)	Storekeeper	24C	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(728)	Orthopaedic Orderly	20	
			Engineering		
1	1	(729)	Hospital Equipment Supervisor I	30F	
3	3	(730)	Boiler Operator II	20E	
1	1	(731)	Boiler Operator I	16	
1	1	(732)	Hospital Equipment Serviceman	30	
			Community Health Services		
1	1	(733)	County Medical Officer of Health	65	
1	1	(734)	Public Health Medical Officer	62	
4	4	(735)	Medical Officer I	62	
3	3	(736)	Dentist	56	
9	9	(737)	Dental Auxiliary	26	
2	2	(738)	Dental Assistant	17	
1	1	(739)	Medical Orderly	17	
1	1	(740)	County Health Visitor	44G	
15	15	(741)	District Health Visitor	39G	
1	1	(742)	Field Interviewer I	25	
6	6	(743)	District Nurse	35G	
10	10	(744)	Midwife	26	
1	1	(745)	Dental Nurse	26	
5	5	(746)	Nursing Assistant	22	
3	3	(747)	Caretaker	6	
17	17	(748)	Cleaner I	4	
1	1	(749)	Health Education Officer	46	
1	1	(750)	Transport Foreman II	24F	
3	3	(751)	Motor Vehicle Driver-Operator II	22E	
3	3	(752)	Motor Vehicle Driver-Operator I	18	
14	14	(753)	Motor Vehicle Driver	17	
1	1	(754)	Accountant I	31C	
1	1	(755)	Accounting Assistant	25E	
1	1	(756)	Administrative Assistant	35F	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
21	21	(757)	Clerical Establishment-		
			1 Clerk IV	30C	
			4 Clerk II	20C	
			14 Clerk I	14	
			1 Clerk Stenographer III	26C	
			1 Clerk Typist I	13	
1	1	(758)	Receptionist/Telephone Operator	13	
1	1	(759)	Messsenger I	9	
2	2	(760)	Watchman	9	
1	1	(761)	Groundsman	6	
1	1	(762)	Stores Attendant	8	
1	1	(763)	Seamstress I	15	
3	3	(764)	Laundress I	10	
		(765)	Temporary Posts-		
			1 Clerk III	24E	
			1 Clerk II	20C	
			1 Clerk Typist I	13	
			1 Part-time Cleaner		
			4 Part-time Motor Vehicle Driver		
			Supernumeraries		
		(766)	1 Optician (Part-time)		
		(767)	11 Nursing Assistant (Unqualified)		
			Environmental Health		
1	1	(768)	Public Health Inspector IV	53E	
3	3	(769)	Public Health Inspector III	45F	
3	3	(770)	Public Health Inspector II	40F	
7	7	(771)	Public Health Inspector I	34	
1	1	(772)	Public Health Inspector Trainee	9	
2	2	(773)	Health Control Officer III	28C	
9	9	(774)	Health Control Officer II	22E	
10	10	(775)	Health Control Officer I	18	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(776)	Motor Vehicle Driver	17	
1	1	(777)	Supervisor of Cesspits	20	
			Transport, Waste, Collection and Disposal		
1	1	(778)	Transport Foreman I	22	
			Social Welfare		
1	1	(779)	Social Welfare Supervisor I	40F	
1	1	(780)	Social Welfare Adviser II	34F	
5	5	(781)	Social Welfare Adviser I	29	
2	2	(782)	Clerical Establishment-		
			1 Clerk III	24E	
			1 Clerk Typist I	13	
			Probation Services		
1	1	(783)	Probation Officer II	53E	
1	1	(784)	Probation Officer I	46	
1	1	(785)	Clerk Typist I	13	
			Medical Social Work		
2	2	(786)	Medical Social Worker I / II	46/53E	
1	1	(787)	Psychiatric Social Worker	46	
			Social Services and Gender Affairs		
			Directorate		
		(788)	Temporary Staff		
			1 Director, Social Welfare	60	
			1 Clerk Stenographer III	26C	
			1 Clerk Stenographer I/II	15/20	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Social Welfare Unit		
			1 Social Welfare Supervisor II	45F	
			1 Social Welfare Adviser I	29	
			Probation Unit		
			1 Probation Officer III	58E	
			5 Probation Officer I	46	
			Disability Affairs Unit		
			1 Research Officer II	54D	
			1 Research Officer I	46	
			1 Clerk Typist I	13	
			Children and Family Services Unit		
			2 Regional Co-ordinator	53	
			2 Community Family Case Worker	46	
			2 Child Care Officer I	46	
			1 Research Assistant	23	
			Alcohol and Drug Abuse Prevention Programme		
			1 Co-ordinator, Substance Abuse and Prevention Programme	59	
			1 Project Analyst I	46	
			1 Research Officer I	46	
			1 Project Officer I	45	
			1 Research Assistant	23	
			Gender Affairs Unit		
			1 Manager, Gender Support	54E	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			1 Project Analyst I	46	
			1 Project Officer I	45	
			1 Research Assistant I	23	
			Research , Policy and Planning Unit		
			1 Senior Planning Officer	60	
			1 Project Analyst II	53E	
			1 Planning Officer I	46	
			1 Project Analyst I	46	
			1 Research Officer I	46	
			Monitoring and Evaluation Unit		
			1 Project Analyst I	46	
			Finance and Administration Unit		
			1 Administrative Officer V	61	
			1 System Analyst II	59E	
			1 Human Resource Officer II	53E	
			1 Clerk II	20C	
			4 Clerk Stenographer I/II	15/20	
			2 Clerk I	14	
			1 Messenger I	9	
			1 Maid	4	
			Administrative Support Services		
1	1	(789)	Administrative Officer II	46D	
1	1	(790)	Clerk III	24E	
1	1	(791)	Clerk I	14	
1	1	(792)	Chauffeur/Messenger	17	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Accounting Unit		
1	1	(793)	Accounting Executive	54	
2	2	(794)	Accountant I	31C	
2	2	(795)	Accounting Assistant	25E	
5	5	(796)	Clerk II	20C	
4	4	(797)	Clerk I	14	
1	1	(798)	Clerk Typist I	13	
			Human Resource Management Unit		
1	1	(799)	Human Resource Officer II	53E	
1	1	(800)	Human Resource Officer I	46	
1	1	(801)	Clerk II	20C	
1	1	(802)	Clerk Typist I	13	
			Settlement, Urban Renewal and Public Utilities		
		(803)	Secretary		
1	1	(804)	Administrator	Group 4B	
			Settlements		
1	1	(805)	Engineering Assistant III	38G	
1	1	(806)	Engineering Assistant II	34E	
1	1	(807)	Engineering Assistant I	28	
			Accounting Unit		
1	1	(808)	Accounting Executive I	54	
1	1	(809)	Accountant II	35G	
1	1	(810)	Accountant I	31C	
3	3	(811)	Accounting Assistant	25E	
4	4	(812)	Clerk II	20C	
2	2	(813)	Clerk I	14	

Board 06 - Tobago House of Assembly
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(814)	Clerk Stenographer I/II	15 /20	
1	1	(815)	Clerk/Typist I	13	
			Electrical Inspectorate		
1	1	(816)	Electrical Inspector II	42G	
2	2	(817)	Electrical Inspector I	38	
1	1	(818)	Clerk III	24E	
1	1	(819)	Chauffeur/Messenger	17	
1	1	(820)	Clerk I	14	
			Sports and Youth Affairs		
			Physical Education and Sports		
		(821)	Secretary		
1	1	(822)	Administrator	GP 4B	
1	1	(823)	Director of Sports		(823) Post to be classified by the Chief Personnel Officer
2	2	(824)	Physical Education and Sports Officer I	46	
2	2	(825)	Youth Officer I	34F	
6	6	(826)	Games Coach	31	
			Department of Youth Affairs		
1	1	(827)	Director of Youth Affairs		(827) Post to be classified by the Chief Personnel Officer
1	1	(828)	Youth Officer III	54D	
2	2	(829)	Youth Officer II	40F	
2	2	(830)	Youth Officer I	34F	
4	4	(831)	Youth Aide		(831) Post to be classified by the Chief Personnel Officer
3096	3096				

DISTRIBUTION OF APPROVED ESTABLISHMENT
GOVERNMENT SECONDARY SCHOOLS
TOBAGO HOUSE OF ASSEMBLY-EDUCATION

Establishment	Grade/ Range	Scarborough Secondary School	Roxborough Secondary School	Signal Hill Secondary School	Unallocated	TOTAL
Principal (Secondary)	8	1	1	1	3	6
Vice-Principal (Secondary)	7	1	1	1	1	4
Dean (Secondary)	5			3		3
Head of Department (Secondary)	5			5		5
Teacher III (Secondary)	4	15	19	30	68	132
Teacher II (Secondary), Teacher I (Secondary)	3					
Assistant Teacher (Secondary)	2	17	13	7	1	38
Teacher III (Secondary), Teacher II (Secondary)	3 / 4					
Teacher I (Secondary), Assistant Teacher (Secondary)	3 / 2	-	-	8	-	8
Technical/Vocational Teacher I/II/III/IV	2 / 3 / 4	-	-	9	-	9
Teacher II/Technical/Vocational Teacher IV	4	3	8	20	-	31
School Librarian	Range 46	-	-	1	-	1
Teacher II (Secondary), Teacher I (Secondary)	3					
Assistant Teacher (Secondary), Technical/	2 / 3 / 4					
Vocational Teacher I/II/III/IV		3	4	8	-	15
Teacher I-III (Assistant Teacher (Secondary)/Technical						
Vocational Teacher I-IV	2/3/3/4	-	-	-	10	10
Registrar/Bursar	Range 42	-	-	1	-	1
Games Master/Mistress	Range 31	-	-	2	3	5
School Laboratory Technician	Range 29	-	-	1	6	7
Laboratory Assistant I	Range 15	2	2	4	-	8
Agricultural Assistant I	Range 30	-	-	1	-	1
Library Assistant II	Range 25	-	-	1	-	1
Library Assistant I	Range 17	1	1	1	-	3
Technology Technician					3	3
Clerk III	Range 24E	1	1	1	1	4
Clerk Typist I	Range 13	-	-	3	-	3
Storekeeper I	Range 24E	-	-	1	-	1
Stores Clerk I	Range 14	-	-	1	3	4
Stores Attendant	Range 8	-	-	1	-	1
Schools Workshop Attendant	Range 13	-	4	11	-	15
School Farm Attendant	Range 10	1	1	1	1	4
Assistant School Farm Attendant	Range 6	1	1	1	1	4
Handyman	Range 6	-	-	1	-	1
Messenger I	Range 9	-	-	-	1	1
Cleaner I	Range 4	-	-	-	-	-
TOTAL		46	56	125	102	329

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF FINANCE

Head	**18**	**-**	**MINISTRY OF FINANCE**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item No.	**004**	**-**	**Statutory Boards**
Sub-Item No.	**07**	**-**	**National Lotteries Control Board**

07 - NATIONAL LOTTERIES CONTROL BOARD
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
03	DEPRECIATION	565,000	1,340,125	564,996	882,629	317,633
04	OTHER INCOME	2,849,235,316	3,177,734,695	1,839,392,537	1,910,489,062	71,096,525
	Rent	588,000	660,000	686,000	588,000	(98,000)
	Interest	351,058	380,000	2,533,712	2,610,000	76,288
	Ordinary Draws	-	-	-	-	-
	Instant Lottery	140,315,600	147,113,186	101,583,669	116,535,120	14,951,451
	On-Line Games	2,703,557,448	3,027,855,454	1,733,885,905	1,789,037,197	55,151,292
	Miscellaneous	4,423,210	1,726,055	703,251	1,718,745	1,015,494
	Total	2,849,800,316	3,179,074,820	1,839,957,533	1,911,371,691	71,414,158

07 - NATIONAL LOTTERIES CONTROL BOARD
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	5,419,444	7,821,750	5,279,335	6,522,163	1,242,828
	Salaries and Cost of Living Allowance	4,175,971	6,758,110	4,138,649	5,494,915	1,356,266
	Overtime-Monthly Paid Officers	10,263	10,000	13,412	20,000	6,588
	Gov't Contribution to NIS	658,059	463,680	587,935	417,288	(170,647)
	Government Contribution to Group Health Insurance	167,474	183,600	123,816	183,600	59,784
	Allowances - Monthly Paid Officers	11,677	10,360	8,523	10,360	1,837
	Remuneration to Board Members	396,000	396,000	407,000	396,000	(11,000)
02	GOODS AND SERVICES	2,602,360,446	2,849,100,442	1,639,004,112	1,718,070,723	79,066,611
03	MINOR EQUIPMENT PURCHASES	1,869,806	698,063	698,063	1,009,350	311,287
04	CURRENT TRANSFERS AND SUBSIDIES	565,000	5,461,933	2,625,900	3,012,274	386,374
	Total	2,610,214,696	2,863,082,188	1,647,607,410	1,728,614,510	81,007,100

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	2,849,235,316	3,177,734,695	1,839,392,537	1,910,489,062
Expenditure	2,610,214,696	2,863,082,188	1,647,607,410	1,728,614,510
Operating Surplus/(Deficit)	239,020,620	314,652,507	191,785,127	181,874,552
Add: Depreciation	565,000	1,340,125	564,996	882,629
Cash Surplus/(Deficit)	239,585,620	315,992,632	192,350,123	182,757,181
Add: Government Subvention				
Surplus/(Unfinanced Deficit)	239,585,620	315,992,632	192,350,123	182,757,181

07 - NATIONAL LOTTERIES CONTROL BOARD
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 DEPRECIATION	565,000	1,340,125	564,996	882,629	317,633	-	
04 OTHER INCOME	2,849,235,316	3,177,734,695	1,839,392,537	1,910,489,062	71,096,525	-	
001 Rent	588,000	660,000	686,000	588,000	-	98,000	
006 Interest - Bank	351,058	380,000	2,533,712	2,610,000	76,288	-	
045 Ordinary Draws	-	-	-	-	-	-	
048 Instant Lottery	140,315,600	147,113,186	101,583,669	116,535,120	14,951,451	-	
063 On-Line Games	2,703,557,448	3,027,855,454	1,733,885,905	1,789,037,197	55,151,292	-	
064 Super Lotto - On Line Game	-	-	-	-	-	-	
099 Miscellaneous	4,423,210	1,726,055	703,251	1,718,745	1,015,494	-	
Total Income	2,849,800,316	3,179,074,820	1,839,957,533	1,911,371,691	71,414,158	-	

07 - NATIONAL LOTTERIES CONTROL BOARD
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	5,419,444	7,821,750	5,279,335	6,522,163	1,242,828	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	4,175,971	6,758,110	4,138,649	5,494,915	1,356,266	-	
03 Overtime - Monthly Paid Officers	10,263	10,000	13,412	20,000	6,588	-	
04 Allowances - Monthly Paid Officers	11,677	10,360	8,523	10,360	1,837	-	
05 Government's Contribution to N.I.S.	658,059	463,680	587,935	417,288	-	170,647	
06 Remuneration to Board Members	396,000	396,000	407,000	396,000	-	11,000	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	167,474	183,600	123,816	183,600	59,784	-	
Total General Administration	5,419,444	7,821,750	5,279,335	6,522,163	1,242,828	-	
02 GOODS AND SERVICES	2,602,360,446	2,849,100,442	1,639,004,112	1,718,070,723	79,066,611	-	
001 General Administration							
01 Travelling and Subsistence	38,875	518,760	272,993	468,480	195,487	-	
03 Uniforms	4,725	6,145	5,375	6,145	770	-	
04 Electricity	190,351	272,400	209,013	272,400	63,387	-	
05 Telephones	1,052,269	1,301,580	1,087,498	1,291,380	203,882	-	
06 Water and Sewerage Rates	7,821	8,300	5,661	8,300	2,639	-	
07 House Rates	-	35,000	-	35,000	35,000	-	
08 Rent / Lease - Office Accommodation and Storage	1,098,742	1,159,000	1,193,172	2,359,000	1,165,828	-	
09 Rent / Lease - Vehicles and Equipment	236,324	277,602	281,709	276,951	-	4,758	
10 Office Stationery and Supplies	726,141	799,200	652,336	888,420	236,084	-	
11 Books and Periodicals	31,579	20,640	34,217	34,500	283	-	
12 Materials and Supplies	-	515,182	257,591	515,182	257,591	-	
13 Maintenance of Vehicles	25,730	58,000	23,716	58,000	34,284	-	
15 Repairs and Maintenance - Equipment	19,369	65,375	19,214	55,375	36,161	-	
16 Contract Employment	318,350	4,844,404	245,900	4,584,016	4,338,116	-	
17 Training	188,485	200,000	115,103	571,000	455,897	-	
19 Official Entertainment	-	250,000	-	250,000	250,000	-	
21 Repairs and Maintenance - Buildings	728,310	515,264	546,534	571,464	24,930	-	
22 Short-term Employment	3,761,040	2,529,924	3,406,084	2,433,849	-	972,235	
23 Fees	2,859,601	1,856,403	3,804,295	2,894,303	-	909,992	
27 Official Overseas Travel	94,100	750,000	-	750,000	750,000	-	
28 Other Contracted Services	2,123,202	5,065,956	2,334,986	4,920,456	2,585,470	-	
36 Extraordinary Expenditure	-	-	-	-	-	-	
37 Janitorial Services	361,481	381,130	373,591	381,130	7,539	-	
43 Security Services	1,615,116	1,930,800	1,833,886	1,978,800	144,914	-	
57 Postage	3,267	5,000	1,251	5,000	3,749	-	
61 Insurance	141,370	219,140	167,190	167,039	-	151	
62 Promotions, Publicity and Printing	25,735,266	36,790,748	23,240,788	26,113,717	2,872,929	-	
66 Hosting of Conferences, Seminars and other Functions	1,358,671	2,007,500	1,872,624	2,057,500	184,876	-	
General Administration Carried Forward	42,720,185	62,383,453	41,984,727	53,947,407	11,962,680	-	

07 - NATIONAL LOTTERIES CONTROL BOARD
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	42,720,185	62,383,453	41,984,727	53,947,407	11,962,680	-	
71 Lottery Tickets - Instant	4,386,163	3,604,339	2,702,809	2,670,281	-	32,528	
73 Money for Prizes - Instant	100,592,736	100,036,967	66,379,825	79,243,882	12,864,057	-	
74 Agents' Commission - Traditional	-	-	-	-	-	-	
75 Agents' Commission - Instant	14,733,626	14,711,319	10,576,941	11,653,512	1,076,571	-	
83 Money for Prizes On-Line Games	1,974,806,314	2,124,524,906	1,204,250,797	1,251,972,396	47,721,599	-	
84 Agents'/Punters'/Runners' Commission-On-Line Games	216,370,397	257,312,920	139,102,059	143,122,976	4,020,917	-	
85 Money for Prizes - Super Lotto On-Line Game	-	-	-	-	-	-	
86 Administration Cost - On-Line Games	248,751,025	286,481,538	174,006,954	175,415,269	1,408,315	-	
87 Agents' Commission - Super Lotto On-Line Game	-	-	-	-	-	-	
99 Employee Assistance Programme	-	45,000	-	45,000	45,000	-	
Total							
General Administration	2,602,360,446	2,849,100,442	1,639,004,112	1,718,070,723	79,066,611	-	
03 MINOR EQUIPMENT PURCHASES	1,869,806	698,063	698,063	1,009,350	311,287	-	
001 General Administration							
01 Vehicles	245,000	-	-	-	-	-	
02 Office Equipment	1,413,572	658,125	658,125	715,388	57,263	-	
03 Furniture and Furnishings	200,425	39,938	39,938	271,462	231,524	-	
04 Other Minor Equipment	10,809	-	-	22,500	22,500	-	
Total							
General Administration	1,869,806	698,063	698,063	1,009,350	311,287	-	
04 CURRENT TRANSFERS AND SUBSIDIES	565,000	5,461,933	2,625,900	3,012,274	386,374	-	
007 Households							
01 Contract Gratuities	-	4,121,808	2,060,904	2,129,645	68,741	-	
02 Severence Pay	-	-	-	-	-	-	
Total							
Households	-	4,121,808	2,060,904	2,129,645	68,741	-	
009 Other Transfers							
01 Depreciation	565,000	1,340,125	564,996	882,629	317,633	-	
02 Transfers for purchase of property	-	-	-	-	-	-	
Total							
Other Transfers	565,000	1,340,125	564,996	882,629	317,633	-	
Total Expenditure	2,610,214,696	2,863,082,188	1,647,607,410	1,728,614,510	81,007,100	-	

Board 07 - National Lotteries Control Board
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			National Lotteries Control Board		
1	1	(1)	Director	68	
1	1	(2)	Deputy Director	55D	
1	1	(3)	Secretary to Board	46D	
1	1	(4)	Chief Accountant	42E	
1	1	(5)	Auditor II	42E	
1	1	(6)	Accountant I	31C	
2	2	(7)	Cashier	31B	
1	1	(8)	Ticket Supervisor	31B	
1	1	(9)	Clerk Stenographer III	26C	
7	7	(10)	Lottery Ticket Clerk	24E	
1	1	(11)	Clerk III	24E	
4	4	(12)	Clerk II	20C	
2	2	(13)	Clerk Stenographer II	20	
1	1	(14)	Clerk I	14	
1	1	(15)	Porter	5	
1	1	(16)	Messenger I	9	
2	2	(17)	Cleaner I	4	
1	1	(18)	Printing Operator II	19F	
1	1	(19)	Marketing and Public Relations Officer	46	
1	1	(20)	Chauffeur/Messenger	17	
32	32				
			Instant Lottery Staff		
1	1	(21)	Supervisor Instant Lottery	46D	
1	1	(22)	Cashier	31B	
1	1	(23)	Accounting Assistant	25E	
1	1	(24)	Clerk I	14	
4	4				
36	36				

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF EDUCATION

HEAD	26	-	MINISTRY OF EDUCATION
Sub-Head	06	-	Current Transfers to Statutory Boards and Similar Bodies
Item No.	004	-	Statutory Boards
Sub-Item No.	01	-	National Institute of Higher Education (Research, Science and Technology)
Sub-Item No.	12	-	Board of Industrial Training
Sub-Item No.	13	-	Trinidad and Tobago National Commission for UNESCO
Sub-Item No.	56	-	College of Science, Technology and Applied Arts of Trinidad and Tobago

01 - NATIONAL INSTITUTE OF HIGHER EDUCATION (RESEARCH, SCIENCE AND TECHNOLOGY)
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	13,940,683	18,000,000	18,000,000	18,000,000	-
04	OTHER INCOME	702,277	3,358,100	3,358,100	3,358,100	-
	Interest	4,633	5,600	5,600	5,600	-
	Miscellaneous	697,644	3,352,500	3,352,500	3,352,500	-
	Total	14,642,960	21,358,100	21,358,100	21,358,100	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

01 - NATIONAL INSTITUTE OF HIGHER EDUCATION (RESEARCH, SCIENCE AND TECHNOLOGY)
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	6,538,891	7,802,400	7,802,400	7,802,400	-
	Salaries and Cost of Living Allowance	5,037,171	6,000,000	6,000,000	6,000,000	-
	Gov't Contribution to NIS	410,389	478,000	478,000	478,000	-
	Government Contribution to Group Health Insurance	251,028	275,000	275,000	275,000	-
	Vacant Posts	-	100,000	100,000	100,000	-
	Allowances - Monthly Paid Officers	217,503	260,000	260,000	260,000	-
	Remuneration to Board Members	622,800	689,400	689,400	689,400	-
02	GOODS AND SERVICES	11,006,615	11,705,700	11,705,700	11,705,700	-
03	MINOR EQUIPMENT PURCHASES	-	-	-	-	-
04	CURRENT TRANSFERS AND SUBSIDIES	1,420,055	1,850,000	1,850,000	1,850,000	-
	Total	18,965,561	21,358,100	21,358,100	21,358,100	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	702,277	3,358,100	3,358,100	3,358,100
Expenditure	18,965,561	21,358,100	21,358,100	21,358,100
Operating Surplus/(Deficit)	(18,263,284)	(18,000,000)	(18,000,000)	(18,000,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(18,263,284)	(18,000,000)	(18,000,000)	(18,000,000)
Add: Government Subvention	13,940,683	18,000,000	18,000,000	18,000,000
Surplus/(Unfinanced Deficit)	(4,322,601)			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

01 - NATIONAL INSTITUTE OF HIGHER EDUCATION (RESEARCH, SCIENCE AND TECHNOLOGY)
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	13,940,683	18,000,000	18,000,000	18,000,000	-	-	
04 OTHER INCOME	702,277	3,358,100	3,358,100	3,358,100	-	-	
006 Interest	4,633	5,600	5,600	5,600	-	-	
099 Miscellaneous	697,644	3,352,500	3,352,500	3,352,500	-	-	
Total Income	14,642,960	21,358,100	21,358,100	21,358,100	-	-	

01 - NATIONAL INSTITUTE OF HIGHER EDUCATION (RESEARCH, SCIENCE AND TECHNOLOGY)
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	6,538,891	7,802,400	7,802,400	7,802,400	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	5,037,171	6,000,000	6,000,000	6,000,000	-	-	
04 Allowances - Monthly Paid Officers	217,503	260,000	260,000	260,000	-	-	
05 Government's Contribution to N.I.S.	410,389	478,000	478,000	478,000	-	-	
06 Remuneration to Board Members	622,800	689,400	689,400	689,400	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	100,000	100,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	251,028	275,000	275,000	275,000	-	-	
Total General Administration	6,538,891	7,802,400	7,802,400	7,802,400	-	-	
02 GOODS AND SERVICES	11,006,615	11,705,700	11,705,700	11,705,700	-	-	
001 General Administration							
01 Travelling and Subsistence	371,365	400,000	400,000	400,000	-	-	
03 Uniforms	6,040	20,000	20,000	20,000	-	-	
04 Electricity	335,341	400,000	400,000	400,000	-	-	
05 Telephones	325,713	100,000	100,000	100,000	-	-	
06 Water and Sewerage Rates	5,680	5,700	5,700	5,700	-	-	
08 Rent / Lease - Office Accommodation and Storage	1,906,296	1,000,000	1,000,000	1,000,000	-	-	
09 Rent / Lease - Vehicles and Equipment	124,725	100,000	100,000	100,000	-	-	
10 Office Stationery and Supplies	96,524	200,000	200,000	200,000	-	-	
11 Books and Periodicals	5,866	20,000	20,000	20,000	-	-	
12 Materials and Supplies	78,509	200,000	200,000	200,000	-	-	
13 Maintenance of Vehicles	57,222	50,000	50,000	50,000	-	-	
15 Repairs and Maintenance - Equipment	34,420	50,000	50,000	50,000	-	-	
16 Contract Employment	5,918,383	6,800,000	6,800,000	6,800,000	-	-	
17 Training	28,027	40,000	40,000	40,000	-	-	
19 Official Entertainment	-	10,000	10,000	10,000	-	-	
21 Repairs and Maintenance - Buildings	74,206	100,000	100,000	100,000	-	-	
22 Short-term Employment	446,888	500,000	500,000	500,000	-	-	
23 Fees	117,212	400,000	400,000	400,000	-	-	
27 Official Overseas Travel	-	50,000	50,000	50,000	-	-	
28 Other Contracted Services	55,505	100,000	100,000	100,000	-	-	
37 Janitorial Services	29,614	200,000	200,000	200,000	-	-	
43 Security Services	526,360	500,000	500,000	500,000	-	-	
57 Postage	1,383	5,000	5,000	5,000	-	-	
58 Medical Expenses	-	5,000	5,000	5,000	-	-	
61 Insurance	184,954	200,000	200,000	200,000	-	-	
62 Promotions, Publicity and Printing	73,968	100,000	100,000	100,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	174,331	100,000	100,000	100,000	-	-	
General Administration Carried Forward	10,978,532	11,655,700	11,655,700	11,655,700	-	-	

01 - NATIONAL INSTITUTE OF HIGHER EDUCATION (RESEARCH, SCIENCE AND TECHNOLOGY)
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	10,978,532	11,655,700	11,655,700	11,655,700	-	-	
99 Employee Assistance Programme	28,083	50,000	50,000	50,000	-	-	
Total General Administration	11,006,615	11,705,700	11,705,700	11,705,700	-	-	
03 MINOR EQUIPMENT PURCHASES	-	-	-	-	-	-	
001 General Administration							
01 Vehicles	-	-	-	-	-	-	
02 Office Equipment	-	-	-	-	-	-	
03 Furniture and Furnishings	-	-	-	-	-	-	
04 Other Minor Equipment	-	-	-	-	-	-	
Total General Administration	-	-	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	1,420,055	1,850,000	1,850,000	1,850,000	-	-	
007 Households							
14 Pension Contributions	757,839	850,000	850,000	850,000	-	-	
16 Contract Gratuities	662,216	1,000,000	1,000,000	1,000,000	-	-	
Total Households	1,420,055	1,850,000	1,850,000	1,850,000	-	-	
009 Other Transfers							
01 Establishment of AI Technology Driven School	-	-	-	-	-	-	
Total Other Transfers	-	-	-	-	-	-	
Total Expenditure	18,965,561	21,358,100	21,358,100	21,358,100	-	-	

Board 01 - National Institute of Higher Education Research, Science and Technology
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Office of the President,Science & Technology		
1	1	(1)	President	Group 1	
1	1	(2)	Vice President, Science & Technology		
1	1	(3)	Registrar		
1	1	(4)	Senior Specialist	68	
1	1	(5)	Assistant Registrar	63	
1	1	(6)	Senior Economist	60	
1	1	(7)	Systems Analyst II	59E	
1	1	(8)	Mechanical/Electrical Engineer I	59D	
1	1	(9)	Information Analyst	56G	
1	1	(10)	Systems Analyst I	55	
1	1	(11)	Economist II	53E	
1	1	(12)	Librarian II	53E	
1	1	(13)	Administrative Officer II	46D	
1	1	(14)	Teacher II	46D	
3	3	(15)	Research Officer I	46	
2	2	(16)	Economist I	46	
1	1	(17)	Programmer/Systems Analyst	39/45	
1	1	(18)	Programmer I	39	
1	1	(19)	Personnel and Industrial Relations Officer	35G	
1	1	(20)	Accountant II	35G	
1	1	(21)	Auditor	35F	
2	2	(22)	Administrative Assistant	35F	
2	2	(23)	Administrative Cadet	35D	
1	1	(24)	Workshop Superintendent	34	
1	1	(25)	Accountant I	31C	
3	3	(26)	Laboratory Technician	29	
1	1	(27)	Accounting Assistant	25E	
2	2	(28)	Clerk III	24E	
3	3	(29)	Research Assistant I	23	
2	2	(30)	Chauffeur/Messenger	17	
3	3	(31)	Direct Data Entry Operator	17	
1	1	(32)	Clerk Stenographer I	15	
3	3	(33)	Clerk I	14	
4	4	(34)	Clerk Typist I	13	
1	1	(35)	Messenger I	9	
1	1	(36)	Cleaner/Maid I	4	
54	54				

12 - BOARD OF INDUSTRIAL TRAINING
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	78,220	100,000	100,000	85,200	(14,800)
03	DEPRECIATION	-	1,000	1,000	-	(1,000)
	Total	78,220	101,000	101,000	85,200	(15,800)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

12 - BOARD OF INDUSTRIAL TRAINING
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	78,220	88,000	88,000	85,200	(2,800)
	Salaries and Cost of Living Allowance	70,524	80,000	80,000	76,600	(3,400)
	Gov't Contribution to NIS	6,508	6,000	6,000	6,600	600
	Government Contribution to Group Health Insurance	1,188	2,000	2,000	2,000	-
	Remuneration to Board Members	-	-	-	-	-
02	GOODS AND SERVICES	-	12,000	12,000	-	(12,000)
04	CURRENT TRANSFERS AND SUBSIDIES	-	1,000	1,000	-	(1,000)
	Total	78,220	101,000	101,000	85,200	(15,800)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income				
Expenditure	78,220	101,000	101,000	85,200
Operating Surplus/(Deficit)	(78,220)	(101,000)	(101,000)	(85,200)
Add: Depreciation		1,000	1,000	
Cash Surplus/(Deficit)	(78,220)	(100,000)	(100,000)	(85,200)
Add: Government Subvention	78,220	100,000	100,000	85,200
Surplus/(Unfinanced Deficit)				

12 - BOARD OF INDUSTRIAL TRAINING
DETAILS OF INCOME

Sub-Head / Item	Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
		$	$	$	$	$	$	
01	GOVERNMENT SUBVENTION	78,220	100,000	100,000	85,200	-	14,800	
03	DEPRECIATION	-	1,000	1,000	-	-	1,000	
	Total Income	78,220	101,000	101,000	85,200	-	15,800	

12 - BOARD OF INDUSTRIAL TRAINING
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	78,220	88,000	88,000	85,200	-	2,800	
001 General Administration							
01 Salaries and Cost of Living Allowance	70,524	80,000	80,000	76,600	-	3,400	
05 Government's Contribution to N.I.S.	6,508	6,000	6,000	6,600	600	-	
06 Remuneration to Board Members	-	-	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	1,188	2,000	2,000	2,000	-	-	
Total General Administration	78,220	88,000	88,000	85,200	-	2,800	
02 GOODS AND SERVICES	-	12,000	12,000	-	-	12,000	
001 General Administration							
01 Travelling and Subsistence	-	4,900	4,900	-	-	4,900	
03 Uniforms	-	1,000	1,000	-	-	1,000	
10 Office Stationery and Supplies	-	1,000	1,000	-	-	1,000	
15 Repairs and Maintenance - Equipment	-	1,000	1,000	-	-	1,000	
23 Fees	-	4,000	4,000	-	-	4,000	
57 Postage	-	100	100	-	-	100	
Total General Administration	-	12,000	12,000	-	-	12,000	
04 CURRENT TRANSFERS AND SUBSIDIES	-	1,000	1,000	-	-	1,000	
009 Other Transfers							
01 Depreciation	-	1,000	1,000	-	-	1,000	
Total Other Transfers	-	1,000	1,000	-	-	1,000	
Total Expenditure	78,220	101,000	101,000	85,200	-	15,800	

Board 12 - Board of Industrial Training
Details of Establishment, 2021

Establishment		Item	Description	Range	Explanation
2020	2021	No.		No.	
1	1	(1)	Secretary	30C	
2	2	(2)	Clerk Typist II	19C	
3	3	(3)	Messenger I	9	
1	1	(4)	Clerk Typist I	13	
2	2	(5)	Trade School Inspector	23	
1	1	(6)	Teacher I	24/30	
10	10				

13 - TRINIDAD AND TOBAGO NATIONAL COMMISSSION OR UNESCO
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	519,310	2,183,000	2,183,000	1,830,000	(353,000)
	Total	519,310	2,183,000	2,183,000	1,830,000	(353,000)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

13 - TRINIDAD AND TOBAGO NATIONAL COMMISSSION OR UNESCO
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	445,200	1,150,000	1,150,000	1,150,000	-
	Remuneration to Members of Cabinet-Appointed Cmte	-	650,000	650,000	650,000	-
	Remuneration to Board Members	445,200	500,000	500,000	500,000	-
02	GOODS AND SERVICES	21,224	948,000	948,000	595,000	(353,000)
03	MINOR EQUIPMENT PURCHASES	-	85,000	85,000	85,000	-
04	CURRENT TRANSFERS AND SUBSIDIES	-	-	-	-	-
	Total	466,424	2,183,000	2,183,000	1,830,000	(353,000)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income				
Expenditure	466,424	2,183,000	2,183,000	1,830,000
Operating Surplus/(Deficit)	(466,424)	(2,183,000)	(2,183,000)	(1,830,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(466,424)	(2,183,000)	(2,183,000)	(1,830,000)
Add: Government Subvention	519,310	2,183,000	2,183,000	1,830,000
Surplus/(Unfinanced Deficit)	52,886			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

13 - TRINIDAD AND TOBAGO NATIONAL COMMISSSION OR UNESCO
DETAILS OF INCOME

Sub-Head / Item	Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
		$	$	$	$	$	$	
01	GOVERNMENT SUBVENTION	519,310	2,183,000	2,183,000	1,830,000	-	353,000	
	Total Income	519,310	2,183,000	2,183,000	1,830,000	-	353,000	

13 - TRINIDAD AND TOBAGO NATIONAL COMMISSSION OR UNESCO
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	445,200	1,150,000	1,150,000	1,150,000	-	-	
001 General Administration							
06 Remuneration to Board Members	445,200	500,000	500,000	500,000	-	-	
14 Remuneration to members of Cabinet-Appointed Committees	-	650,000	650,000	650,000	-	-	
Total General Administration	445,200	1,150,000	1,150,000	1,150,000	-	-	
02 GOODS AND SERVICES	21,224	948,000	948,000	595,000	-	353,000	
001 General Administration							
01 Travelling and Subsistence	12,073	50,000	50,000	50,000	-	-	
03 Uniforms	-	-	-	-	-	-	
05 Telephones	-	-	-	10,000	10,000	-	
10 Office Stationery and Supplies	2,997	30,000	30,000	10,000	-	20,000	
11 Books and Periodicals	-	5,000	5,000	5,000	-	-	
13 Maintenance of Vehicles	-	5,000	5,000	10,000	5,000	-	
15 Repairs and Maintenance - Equipment	-	10,000	10,000	10,000	-	-	
16 Contract Employment	-	325,000	325,000	50,000	-	275,000	
17 Training	-	10,000	10,000	10,000	-	-	
21 Repairs and Maintenance - Buildings	-	-	-	-	-	-	
22 Short-term Employment	-	200,000	200,000	200,000	-	-	
27 Official Overseas Travel	6,154	30,000	30,000	50,000	20,000	-	
28 Other Contracted Services	-	100,000	100,000	20,000	-	80,000	
37 Janitorial Services	-	5,000	5,000	60,000	55,000	-	
43 Security Services	-	-	-	-	-	-	
57 Postage	-	3,000	3,000	10,000	7,000	-	
61 Insurance	-	5,000	5,000	10,000	5,000	-	
62 Promotions, Publicity and Printing	-	100,000	100,000	20,000	-	80,000	
65 Expenses of Cabinet appointed Bodies	-	20,000	20,000	20,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	-	50,000	50,000	50,000	-	-	
Total General Administration	21,224	948,000	948,000	595,000	-	353,000	
03 MINOR EQUIPMENT PURCHASES	-	85,000	85,000	85,000	-	-	
001 General Administration							
02 Office Equipment	-	25,000	25,000	25,000	-	-	
03 Furniture and Furnishings	-	30,000	30,000	30,000	-	-	
04 Other Minor Equipment	-	30,000	30,000	30,000	-	-	
Total General Administration	-	85,000	85,000	85,000	-	-	

13 - TRINIDAD AND TOBAGO NATIONAL COMMISSSION OR UNESCO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES	-	-	-	-	-	-	
007 Households							
01 Ex-Gratia Awards	-	-	-	-	-	-	
Total Households	-	-	-	-	-	-	
Total Expenditure	466,424	2,183,000	2,183,000	1,830,000	-	353,000	

Board 13 - Trinidad and Tobago National Commission for UNESCO
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Daily - Paid Labour Force:		
1	1	(1)	Part-time Cleaner		
1	1				

56 - COLLEGE OF SCIENCE, TECHNOLOGY AND APPLIED ARTS OF TRINIDAD AND TOBAGO
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	109,938,029	131,000,000	105,000,000	95,000,000	(10,000,000)
04	OTHER INCOME	39,795,083	46,000,000	46,000,000	41,000,000	(5,000,000)
	Fees	23,195,470	28,000,000	28,000,000	25,000,000	(3,000,000)
	Miscellaneous	16,599,613	18,000,000	18,000,000	16,000,000	(2,000,000)
	Total	149,733,112	177,000,000	151,000,000	136,000,000	(15,000,000)

56 - COLLEGE OF SCIENCE, TECHNOLOGY AND APPLIED ARTS OF TRINIDAD AND TOBAGO
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	3,538,951	4,925,000	4,925,000	3,925,000	(1,000,000)
	Salaries and Cost of Living Allowance	2,703,937	4,000,000	4,000,000	3,000,000	(1,000,000)
	Gov't Contribution to NIS	166,274	200,000	200,000	200,000	-
	Government Contribution to Group Health Insurance	-	-	-	-	-
	Allowances - Monthly Paid Officers	27,490	50,000	50,000	50,000	-
	Remuneration to Board Members	641,250	675,000	675,000	675,000	-
02	GOODS AND SERVICES	135,115,851	146,250,000	120,250,000	113,375,400	(6,874,600)
03	MINOR EQUIPMENT PURCHASES	74,717	1,375,000	1,375,000	999,600	(375,400)
04	CURRENT TRANSFERS AND SUBSIDIES	22,408,673	24,450,000	24,450,000	17,700,000	(6,750,000)
	Total	161,138,192	177,000,000	151,000,000	136,000,000	(15,000,000)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	39,795,083	46,000,000	46,000,000	41,000,000
Expenditure	161,138,192	177,000,000	151,000,000	136,000,000
Operating Surplus/(Deficit)	(121,343,109)	(131,000,000)	(105,000,000)	(95,000,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(121,343,109)	(131,000,000)	(105,000,000)	(95,000,000)
Add: Government Subvention	109,938,029	131,000,000	105,000,000	95,000,000
Surplus/(Unfinanced Deficit)	(11,405,080)			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

56 - COLLEGE OF SCIENCE, TECHNOLOGY AND APPLIED ARTS OF TRINIDAD AND TOBAGO
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	109,938,029	131,000,000	105,000,000	95,000,000	-	10,000,000	
04 OTHER INCOME	39,795,083	46,000,000	46,000,000	41,000,000	-	5,000,000	
002 Fees							
01 Examination	23,195,470	28,000,000	28,000,000	25,000,000	-	3,000,000	
99 Miscellaneous	16,599,613	18,000,000	18,000,000	16,000,000	-	2,000,000	
Total Fees	39,795,083	46,000,000	46,000,000	41,000,000	-	5,000,000	
Total Income	149,733,112	177,000,000	151,000,000	136,000,000	-	15,000,000	

56 – COLLEGE OF SCIENCE, TECHNOLOGY AND APPLIED ARTS OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	3,538,951	4,925,000	4,925,000	3,925,000	-	1,000,000	
001 General Administration							
01 Salaries and Cost of Living Allowance	2,703,937	4,000,000	4,000,000	3,000,000	-	1,000,000	
04 Allowances - Monthly Paid Officers	27,490	50,000	50,000	50,000	-	-	
05 Government's Contribution to N.I.S.	166,274	200,000	200,000	200,000	-	-	
06 Remuneration to Board Members	641,250	675,000	675,000	675,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	-	-	-	-	-	-	
Total General Administration	3,538,951	4,925,000	4,925,000	3,925,000	-	1,000,000	
02 GOODS AND SERVICES	135,115,851	146,250,000	120,250,000	113,375,400	-	6,874,600	
001 General Administration							
01 Travelling and Subsistence	61,939	200,000	200,000	60,300	-	139,700	
03 Uniforms	-	177,000	177,000	128,500	-	48,500	
04 Electricity	2,755,789	3,294,000	3,294,000	3,294,000	-	-	
05 Telephones	2,532,804	3,000,000	3,000,000	3,000,000	-	-	
06 Water and Sewerage Rates	96,508	100,000	100,000	97,000	-	3,000	
08 Rent / Lease - Office Accommodation and Storage	21,389,075	20,000,000	10,000,000	10,000,000	-	-	
09 Rent / Lease - Vehicles and Equipment	1,490,030	1,000,000	1,000,000	1,000,000	-	-	
10 Office Stationery and Supplies	781,926	1,000,000	1,000,000	897,600	-	102,400	
11 Books and Periodicals	392,972	400,000	400,000	400,000	-	-	
12 Materials and Supplies	720,461	1,728,000	1,728,000	678,000	-	1,050,000	
13 Maintenance of Vehicles	75,239	100,000	100,000	100,000	-	-	
15 Repairs and Maintenance - Equipment	215,745	200,000	200,000	200,000	-	-	
16 Contract Employment	73,486,623	79,816,000	69,816,000	64,413,000	-	5,403,000	
17 Training	224,292	100,000	100,000	100,000	-	-	
19 Official Entertainment	-	175,000	175,000	75,000	-	100,000	
21 Repairs and Maintenance - Buildings	1,150,168	1,000,000	1,000,000	1,000,000	-	-	
22 Short-term Employment	11,548,745	12,000,000	9,000,000	9,000,000	-	-	
23 Fees	8,858,109	9,500,000	6,500,000	6,500,000	-	-	
27 Official Overseas Travel	24,447	100,000	100,000	100,000	-	-	
28 Other Contracted Services	1,606,330	2,000,000	2,000,000	1,972,000	-	28,000	
37 Janitorial Services	1,484,998	1,000,000	1,000,000	1,000,000	-	-	
43 Security Services	3,137,112	3,500,000	3,500,000	3,500,000	-	-	
57 Postage	63,708	60,000	60,000	60,000	-	-	
61 Insurance	1,389,688	2,800,000	2,800,000	2,800,000	-	-	
62 Promotions, Publicity and Printing	632,807	1,000,000	1,000,000	1,000,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	996,336	2,000,000	2,000,000	2,000,000	-	-	
Total General Administration	135,115,851	146,250,000	120,250,000	113,375,400	-	6,874,600	

56 – COLLEGE OF SCIENCE, TECHNOLOGY AND APPLIED ARTS OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	74,717	1,375,000	1,375,000	999,600	-	375,400	
001 General Administration							
01 Vehicles	-	375,000	375,000	-	-	375,000	
02 Office Equipment	-	400,000	400,000	400,000	-	-	
03 Furniture and Furnishings	-	250,000	250,000	249,600	-	400	
04 Other Minor Equipment	74,717	350,000	350,000	350,000	-	-	
Total General Administration	74,717	1,375,000	1,375,000	999,600	-	375,400	
04 CURRENT TRANSFERS AND SUBSIDIES	22,408,673	24,450,000	24,450,000	17,700,000	-	6,750,000	
006 Educational Institutions							
01 School of Nursing	12,347,698	15,000,000	15,000,000	7,000,000	-	8,000,000	
Total Educational Institutions	12,347,698	15,000,000	15,000,000	7,000,000	-	8,000,000	
007 Households							
01 Pension Contributions	333,388	400,000	400,000	400,000	-	-	
02 Pension Contributions (Seconded Officers)	262,612	50,000	50,000	300,000	250,000	-	
03 Contract Gratuities	9,464,975	9,000,000	9,000,000	10,000,000	1,000,000	-	
Total Households	10,060,975	9,450,000	9,450,000	10,700,000	1,250,000	-	
Total Expenditure	161,138,192	177,000,000	151,000,000	136,000,000	-	15,000,000	

Board 56 - College of Science, Technology and Applied Arts of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Office of the Vice President of Higher Education		
1	1	(1)	Vice President, Higher Education		
1	1	(2)	Director, Financial Institutions		
1	1	(3)	Senior Specialist	68	
1	1	(4)	Director, School of Languages	63	
1	1	(5)	Director, College of Health Science	63	
1	1	(6)	Director, Information Technology College	63	
1	1	(7)	Director, College of Nursing	63	
1	1	(8)	Specialist	63	
1	1	(9)	Co-ordinator/Tutor II	56	
2	2	(10)	Systems Analyst I	55	
2	2	(11)	Administrative Officer IV	54D	
2	2	(12)	Research Officer II	54D	
2	2	(13)	Language Instructor II	53F	
2	2	(14)	Tutor II	53	
5	5	(15)	Language Instructor I	46D	
2	2	(16)	Translator/Interpreter	46	
2	2	(17)	Tutor I	46	
2	2	(18)	Research Officer I	46	
1	1	(19)	Librarian I	46	
1	1	(20)	Executive Secretary	35F	
2	2	(21)	Administrative Cadet	35D	
2	2	(22)	Cadet Instructor	35D	
2	2	(23)	Cadet Tutor	35D	
1	1	(24)	Clerk Stenographer IV	30E	
1	1	(25)	Statistical Assistant II	29C	
1	1	(26)	Audio-Visual Technician	26	
1	1	(27)	Library Assistant II	25	
2	2	(28)	Scientific Assistant	23	

Board 56 - College of Science, Technology and Applied Arts of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(29)	Clerk II	20C	
2	2	(30)	Clerk Stenographer II	20	
1	1	(31)	Clerk Typist II	19C	
1	1	(32)	Librarian Assistant / Typist	17	
1	1	(33)	Library Assistant I	17	
2	2	(34)	Direct Data Entry Operator	17	
1	1	(35)	Laboratory Assistant	15	
2	2	(36)	Clerk I	14	
5	5	(37)	Clerk Typist I	13	
4	4	(38)	Cleaner / Maid I	4	
64	64				

STATUTORY BOARD UNDER THE GENERAL CONTROL OF THE MINISTER OF HEALTH

HEAD	**28**	**-**	**MINISTRY OF HEALTH**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item No.	**004**	**-**	**Statutory Boards**
Sub-Item No.	**14**	**-**	**Princess Elizabeth Home for Handicapped Children**

14 - PRINCESS ELIZABETH HOME FOR HANDICAPPED CHILDREN
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	10,758,193	12,000,000	11,637,960	11,709,765	71,805
04	OTHER INCOME	1,394,928	1,000,000	1,000,000	1,042,400	42,400
	Rent	44,000	48,000	48,000	48,000	-
	Fees	-	-	-	-	-
	Interest	325	-	-	-	-
	Donations	1,350,603	952,000	952,000	994,400	42,400
	Miscellaneous	-	-	-	-	-
	Total	12,153,121	13,000,000	12,637,960	12,752,165	114,205

14 - PRINCESS ELIZABETH HOME FOR HANDICAPPED CHILDREN
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	3,617,453	3,982,400	3,862,950	4,090,000	227,050
	Salaries and Cost of Living Allowance	3,184,657	3,505,000	3,390,000	3,600,000	210,000
	Gov't Contribution to NIS	302,878	343,000	306,521	320,000	13,479
	Allowances - Monthly Paid Officers	129,918	134,400	166,429	170,000	3,571
02	GOODS AND SERVICES	5,617,655	6,056,400	5,899,356	5,818,575	(80,781)
04	CURRENT TRANSFERS AND SUBSIDIES	2,914,297	2,961,200	2,875,654	2,843,590	(32,064)
	Total	12,149,405	13,000,000	12,637,960	12,752,165	114,205

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	1,394,928	1,000,000	1,000,000	1,042,400
Expenditure	12,149,405	13,000,000	12,637,960	12,752,165
Operating Surplus/(Deficit)	(10,754,477)	(12,000,000)	(11,637,960)	(11,709,765)
Add: Depreciation				
Cash Surplus/(Deficit)	(10,754,477)	(12,000,000)	(11,637,960)	(11,709,765)
Add: Government Subvention	10,758,193	12,000,000	11,637,960	11,709,765
Surplus/(Unfinanced Deficit)	3,716			

14 - PRINCESS ELIZABETH HOME FOR HANDICAPPED CHILDREN
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	10,758,193	12,000,000	11,637,960	11,709,765	71,805	-	
04 OTHER INCOME	1,394,928	1,000,000	1,000,000	1,042,400	42,400	-	
001 Rent	44,000	48,000	48,000	48,000	-	-	
002 Fees							
01 Membership	-	-	-	-	-	-	
Total Fees	-	-	-	-	-	-	
006 Interest - Bank	325	-	-	-	-	-	
049 Donations							
01 Receipts under Covenant	23,000	25,000	25,000	25,000	-	-	
02 Other	1,327,603	927,000	927,000	969,400	42,400	-	
Total Donations	1,350,603	952,000	952,000	994,400	42,400	-	
099 Miscellaneous	-	-	-	-	-	-	
Total Income	12,153,121	13,000,000	12,637,960	12,752,165	114,205	-	

14 - PRINCESS ELIZABETH HOME FOR HANDICAPPED CHILDREN
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	3,617,453	3,982,400	3,862,950	4,090,000	227,050	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	3,184,657	3,505,000	3,390,000	3,600,000	210,000	-	
04 Allowances - Monthly Paid Officers	129,918	134,400	166,429	170,000	3,571	-	
05 Government's Contribution to N.I.S.	302,878	343,000	306,521	320,000	13,479	-	
Total General Administration	3,617,453	3,982,400	3,862,950	4,090,000	227,050	-	
02 GOODS AND SERVICES	5,617,655	6,056,400	5,899,356	5,818,575	-	80,781	
001 General Administration							
03 Uniforms	22,057	25,000	22,700	25,000	2,300	-	
04 Electricity	240,593	285,000	285,000	285,000	-	-	
05 Telephones	32,735	60,000	70,000	60,000	-	10,000	
06 Water and Sewerage Rates	2,840	3,500	3,500	3,500	-	-	
10 Office Stationery and Supplies	14,090	15,000	13,600	15,000	1,400	-	
12 Materials and Supplies	3,142,773	3,302,600	3,302,600	3,224,775	-	77,825	
13 Maintenance of Vehicles	70,502	100,000	52,000	60,000	8,000	-	
15 Repairs and Maintenance - Equipment	126,403	130,000	130,000	130,000	-	-	
16 Contract Employment	874,358	861,000	860,000	833,400	-	26,600	
21 Repairs and Maintenance - Buildings	143,704	159,900	159,900	159,900	-	-	
23 Fees	148,628	211,400	180,300	181,000	700	-	
36 Extraordinary Expenditure	890	1,500	600	1,500	900	-	
40 Food at Institutions	212,142	270,000	241,156	242,000	844	-	
43 Security Services	447,243	440,000	430,000	440,000	10,000	-	
57 Postage	650	1,500	600	1,500	900	-	
61 Insurance	135,538	180,000	145,400	146,000	600	-	
62 Promotions, Publicity and Printing	2,509	10,000	2,000	10,000	8,000	-	
Total General Administration	5,617,655	6,056,400	5,899,356	5,818,575	-	80,781	
04 CURRENT TRANSFERS AND SUBSIDIES	2,914,297	2,961,200	2,875,654	2,843,590	-	32,064	
007 Households							
01 Pensions	2,164,166	2,322,900	2,274,800	2,406,870	132,070	-	
02 Gratuities	750,131	638,300	600,854	436,720	-	164,134	
Total Households	2,914,297	2,961,200	2,875,654	2,843,590	-	32,064	
Total Expenditure	12,149,405	13,000,000	12,637,960	12,752,165	114,205	-	

Board 14 - Princess Elizabeth Home for Handicapped Children
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Superintendent	39F	
1	1	(2)	Clerk IV	30C	
1	1	(3)	Secretary	24	
1	1	(4)	Clerk Typist I	13	
2	2	(5)	Physiotherapist I	46	
1	1	(6)	Occupational Therapist	46	
1	1	(7)	Matron	39G	
8	8	(8)	Nurse	32	
11	11	(9)	Nursing Assistant	22	
15	15	(10)	Nurse's Aide	9	
1	1	(11)	Housekeeper	21	
1	1	(12)	Seamstress I	15	
2	2	(13)	Chauffeur I	14	
1	1	(14)	Gardener	6	
1	1	(15)	Hospital Attendant I	15	
1	1	(16)	Orderly	10	
2	2	(17)	Watchman	9	
1	1	(18)	Handyman	6	
4	4	(19)	Handyman-Cleaner	4	
4	4	(20)	Cook I	16	
9	9	(21)	Maid I	4	
2	2	(22)	Half-day Laundress		
2	2	(23)	Laundress I	10	
1	1	(24)	Works Foreman I	18	
		(25)	Replacement of OXFAM Grant re Paediatric Registrar	62	
74	74				

STATUTORY BOARD UNDER THE GENERAL CONTROL OF THE MINISTER OF LABOUR

HEAD	**30**	**-**	**MINISTRY OF LABOUR (Formerly Ministry of Labour and Small Enterprise Development)**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item No.	**004**	**-**	**Statutory Boards**
Sub-Item No.	**17**	**-**	**Cipriani College of Labour and Co-operative Studies**

17 - CIPRIANI COLLEGE OF LABOUR AND CO-OPERATIVE STUDIES
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	25,833,021	21,000,000	21,000,000	21,000,000	-
04	OTHER INCOME	6,389,923	5,118,000	5,118,000	5,333,068	215,068
	Fees	6,170,655	5,048,000	5,048,000	5,208,068	160,068
	Photocopying	17,554	12,000	12,000	15,000	3,000
	Repayment of Loans	-	-	-	-	-
	Fines	14,865	8,000	8,000	10,000	2,000
	Miscellaneous	186,849	50,000	50,000	100,000	50,000
	Total	32,222,944	26,118,000	26,118,000	26,333,068	215,068

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

17 - CIPRIANI COLLEGE OF LABOUR AND CO-OPERATIVE STUDIES
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	11,072,782	8,872,000	9,672,000	10,735,000	1,063,000
	Salaries and Cost of Living Allowance	9,791,667	7,600,000	8,400,000	9,670,000	1,270,000
	Overtime-Monthly Paid Officers	36,665	75,000	75,000	75,000	-
	Gov't Contribution to NIS	805,201	540,000	540,000	450,000	(90,000)
	Government Contribution to Group Health Insurance	92,749	90,000	90,000	90,000	-
	Vacant Posts	-	-	-	-	-
	Remuneration to Board Members	346,500	567,000	567,000	450,000	(117,000)
	Settlement of Arrears to Public Officers	-	-	-	-	-
02	GOODS AND SERVICES	17,864,060	16,496,000	15,996,000	14,886,000	(1,110,000)
03	MINOR EQUIPMENT PURCHASES	105,648	150,000	150,000	150,000	-
04	CURRENT TRANSFERS AND SUBSIDIES	1,153,547	600,000	600,000	562,068	(37,932)
	Total	30,196,037	26,118,000	26,418,000	26,333,068	(84,932)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	6,389,923	5,118,000	5,118,000	5,333,068
Expenditure	30,196,037	26,118,000	26,418,000	26,333,068
Operating Surplus/(Deficit)	(23,806,114)	(21,000,000)	(21,300,000)	(21,000,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(23,806,114)	(21,000,000)	(21,300,000)	(21,000,000)
Add: Government Subvention	25,833,021	21,000,000	21,000,000	21,000,000
Surplus/(Unfinanced Deficit)	2,026,907		(300,000)	

17 - CIPRIANI COLLEGE OF LABOUR AND CO-OPERATIVE STUDIES
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	25,833,021	21,000,000	21,000,000	21,000,000	-	-	
04 OTHER INCOME	6,389,923	5,118,000	5,118,000	5,333,068	215,068	-	
002 Fees							
01 Tuition	5,086,664	4,880,000	4,880,000	5,010,068	130,068	-	
02 Transcript	12,875	8,000	8,000	8,000	-	-	
03 On-site Training	192,618	-	-	30,000	30,000	-	
04 Rental Fee	878,498	160,000	160,000	160,000	-	-	
Total Fees	6,170,655	5,048,000	5,048,000	5,208,068	160,068	-	
021 Photocopying	17,554	12,000	12,000	15,000	3,000	-	
024 Repayment of Loans (Vehicles)	-	-	-	-	-	-	
050 Fines - Library	14,865	8,000	8,000	10,000	2,000	-	
099 Miscellaneous	186,849	50,000	50,000	100,000	50,000	-	
Total Income	32,222,944	26,118,000	26,118,000	26,333,068	215,068	-	

17 - CIPRIANI COLLEGE OF LABOUR AND CO-OPERATIVE STUDIES
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	11,072,782	8,872,000	9,672,000	10,735,000	1,063,000	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	9,791,667	7,600,000	8,400,000	9,670,000	1,270,000	-	
03 Overtime - Monthly Paid Officers	36,665	75,000	75,000	75,000	-	-	
05 Government's Contribution to N.I.S.	805,201	540,000	540,000	450,000	-	90,000	
06 Remuneration to Board Members	346,500	567,000	567,000	450,000	-	117,000	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	-	-	-	-	-	
12 Settlement of Arrears to Public Officers	-	-	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	92,749	90,000	90,000	90,000	-	-	
Total General Administration	11,072,782	8,872,000	9,672,000	10,735,000	1,063,000	-	
02 GOODS AND SERVICES	17,864,060	16,496,000	15,996,000	14,886,000	-	1,110,000	
001 General Administration							
01 Travelling and Subsistence	64,592	50,000	50,000	50,000	-	-	
03 Uniforms	-	10,000	10,000	10,000	-	-	
04 Electricity	113,266	800,000	800,000	800,000	-	-	
05 Telephones	2,730	350,000	350,000	350,000	-	-	
06 Water and Sewerage Rates	49,602	20,000	20,000	20,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	2,322,750	2,000,000	700,000	700,000	-	-	
09 Rent / Lease - Vehicles and Equipment	439,241	50,000	50,000	50,000	-	-	
10 Office Stationery and Supplies	152,255	400,000	400,000	400,000	-	-	
11 Books and Periodicals	-	50,000	50,000	50,000	-	-	
12 Materials and Supplies	103,892	200,000	200,000	200,000	-	-	
13 Maintenance of Vehicles	63,678	50,000	50,000	50,000	-	-	
15 Repairs and Maintenance - Equipment	28,730	150,000	150,000	150,000	-	-	
16 Contract Employment	10,586,279	9,174,000	9,974,000	9,262,000	-	712,000	
17 Training	25,360	50,000	50,000	50,000	-	-	
21 Repairs and Maintenance - Buildings	322,320	300,000	300,000	300,000	-	-	
22 Short-term Employment	54,000	60,000	60,000	60,000	-	-	
23 Fees	214,875	50,000	50,000	50,000	-	-	
27 Official Overseas Travel	-	30,000	30,000	30,000	-	-	
28 Other Contracted Services	686,066	180,000	180,000	180,000	-	-	
37 Janitorial Services	601,765	600,000	600,000	600,000	-	-	
43 Security Services	832,539	800,000	800,000	800,000	-	-	
57 Postage	5,024	4,000	4,000	4,000	-	-	
61 Insurance	447,129	500,000	500,000	300,000	-	200,000	
62 Promotions, Publicity and Printing	143,063	300,000	300,000	200,000	-	100,000	
66 Hosting of Conferences, Seminars and other Functions	604,904	200,000	200,000	200,000	-	-	
General Administration Carried Forward	17,864,060	16,378,000	15,878,000	14,866,000	-	1,012,000	

17 - CIPRIANI COLLEGE OF LABOUR AND CO-OPERATIVE STUDIES
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	17,864,060	16,378,000	15,878,000	14,866,000	-	1,012,000	
99 Employee Assistance Programme	-	118,000	118,000	20,000	-	98,000	
Total							
General Administration	17,864,060	16,496,000	15,996,000	14,886,000	-	1,110,000	
03 MINOR EQUIPMENT PURCHASES	105,648	150,000	150,000	150,000	-	-	
001 General Administration							
02 Office Equipment	14,230	50,000	50,000	50,000	-	-	
03 Furniture and Furnishings	75,997	50,000	50,000	50,000	-	-	
04 Other Minor Equipment	15,421	50,000	50,000	50,000	-	-	
Total							
General Administration	105,648	150,000	150,000	150,000	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	1,153,547	600,000	600,000	562,068	-	37,932	
007 Households							
01 Contract Gratuities	1,153,547	600,000	600,000	562,068	-	37,932	
Total							
Households	1,153,547	600,000	600,000	562,068	-	37,932	
009 Other Transfers							
01 Motor Vehicle Loans for Staff	-	-	-	-	-	-	
Total							
Other Transfers	-	-	-	-	-	-	
Total Expenditure	30,196,037	26,118,000	26,418,000	26,333,068	-	84,932	

Board 17 - Cipriani College of Labour and Co-operative Studies
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Administration		
1	1	(1)	Director	63	
1	1	(2)	Deputy Director, Students Affairs		(2) to (18) Posts to be classified by the Chief Personnel Officer
1	1	(3)	Deputy Director, Academic Affairs		
1	1	(4)	Head, Stakeholders Relations		
1	1	(5)	Manager, Fiscal Affairs		
1	1	(6)	Manager, Human Resource and Administrative Services		
1	1	(7)	Human Resource Specialist III		
1	1	(8)	Human Resource Specialist II		
1	1	(9)	Human Resource Assistant		
1	1	(10)	Marketing Manager		
1	1	(11)	Operations Supervisor		
1	1	(12)	Admissions Supervisor		
1	1	(13)	Examinations Supervisor		
1	1	(14)	Manager, Student Services		
1	1	(15)	Placement Officer		
1	1	(16)	Head, Continuing Studies		
1	1	(17)	Executive Assistant		
15	15	(18)	Assistant Lecturer		
1	1	(19)	Research Officer II	54D	
9	9	(20)	Senior Lecturer	53E	
12	12	(21)	Lecturer	46	
1	1	(22)	Registrar	49	
2	2	(23)	Public Relations and Marketing Assistant		(23) Post to be classified by the Chief Personnel Officer
7	7	(24)	Administrative Assistant	35F	
1	1	(25)	Clerk Stenographer III	26C	
2	2	(26)	Accountant I	31C	
5	5	(27)	Accounting Assistant	25E	

Board 17 - Cipriani College of Labour and Co-operative Studies
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(28)	Librarian III	56G	
1	1	(29)	Librarian II	53E	
3	3	(30)	Librarian I	46	
2	2	(31)	Library Assistant II	25	
4	4	(32)	Library Assistant I	17	
1	1	(33)	Auditor I	35F	
1	1	(34)	Auditing Assistant	30C	
2	2	(35)	Clerk Stenographer II	20	
6	6	(36)	Clerk III	24E	
5	5	(37)	Clerk II	20C	
5	5	(38)	Clerk I	14	
4	4	(39)	Data Clerk	18	
1	1	(40)	Messenger I	9	
1	1	(41)	Library Commissionaire	9	
1	1	(42)	Cleaner/Maid	6	(42) Post to be abolished when vacant. Cabinet Minute No. 1580 dated June 29, 2006
7	7	(43)	Watchman	9	(43) Seven (7) posts to be abolished when vacant. Cabinet Minute No. 1580 dated June 29, 2006
10	10	(44)	Clerk Typist I	13	
1	1	(45)	Motor Vehicle Driver	17	
2	2	(46)	Groundsman	6	(46) Two (2) posts to be abolished when vacant. Cabinet Minute No. 1580 dated June 29, 2006
2	2	(47)	Cleaner I	4	(47) Two (2) posts to be abolished when vacant. Cabinet Minute No. 1580 dated June 29, 2006
1	1	(48)	Audio Visual Technician	26	
2	2	(49)	Chauffeur/Messenger	17	
1	1	(50)	Office Assistant/Messenger	9	

Board 17 - Cipriani College of Labour and Co-operative Studies
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(51)	Receptionist/Telephone Operator	9	
		(52)	Part-time Lecturers		
			Division of Co-operative Studies		
1	1	(53)	Senior Lecturer	53E	
3	3	(54)	Lecturer	46	
1	1	(55)	Clerk II	20C	
1	1	(56)	Clerk I	14	
1	1	(57)	Clerk Stenographer II	20	
1	1	(58)	Clerk Typist I	13	
145	145				

STATUTORY BOARD UNDER THE GENERAL CONTROL OF THE MINISTER OF PUBLIC ADMINISTRATION AND DIGITAL TRANSFORMATION

Head	**31**	**-**	**MINISTRY OF PUBLIC ADMINISTRATION AND DIGITAL TRANSFORMATION (Formerly Ministry of Public Administration)**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item	**004**	**-**	**Statutory Boards**
Sub-Item No.	**03**	**-**	**Trinidad and Tobago Telecommunications Authority**

03 - TRINIDAD AND TOBAGO TELECOMMUNICATIONS AUTHORITY
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	-	-	-	-	-
03	DEPRECIATION	3,785,462	-	-	-	-
04	OTHER INCOME	80,834,606	80,585,800	86,548,000	83,882,400	(2,665,600)
	Fees	29,750,550	31,178,300	30,139,400	30,122,400	(17,000)
	Total	84,620,068	80,585,800	86,548,000	83,882,400	(2,665,600)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

03 - TRINIDAD AND TOBAGO TELECOMMUNICATIONS AUTHORITY
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	23,234,628	25,988,000	27,857,000	28,831,000	974,000
	Salaries and Cost of Living Allowance	19,071,414	21,320,000	22,962,000	23,862,000	900,000
	Gov't Contribution to NIS	1,044,329	1,194,000	1,254,000	1,254,000	-
	Government Contribution to Group Health Insurance	612,448	697,000	726,000	726,000	-
	Allowances - Monthly Paid Officers	1,803,989	2,052,000	2,230,000	2,230,000	-
	Remuneration to Board Members	702,448	725,000	685,000	759,000	74,000
02	GOODS AND SERVICES	21,968,279	32,227,500	27,211,200	31,467,400	4,256,200
03	MINOR EQUIPMENT PURCHASES	720,199	1,844,000	1,309,000	1,544,000	235,000
04	CURRENT TRANSFERS AND SUBSIDIES	6,074,089	7,633,000	7,113,000	7,713,000	600,000
	Total	51,997,195	67,692,500	63,490,200	69,555,400	6,065,200

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	80,834,606	80,585,800	86,548,000	83,882,400
Expenditure	51,997,195	67,692,500	63,490,200	69,555,400
Operating Surplus/(Deficit)	28,837,411	12,893,300	23,057,800	14,327,000
Add: Depreciation	3,785,462			
Cash Surplus/(Deficit)	32,622,873	12,893,300	23,057,800	14,327,000
Add: Government Subvention				
Surplus/(Unfinanced Deficit)	32,622,873	12,893,300	23,057,800	14,327,000

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

03 - TRINIDAD AND TOBAGO TELECOMMUNICATIONS AUTHORITY
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	-	-	-	-	-	-	
03 DEPRECIATION	3,785,462	-	-	-	-	-	
04 OTHER INCOME	80,834,606	80,585,800	86,548,000	83,882,400	-	2,665,600	
002 Fees							
03 Concession Fees (Mobile, Fixed, Broadcasting)	28,855,642	30,455,300	29,388,700	29,388,700	-	-	
04 Licence Application/Registration Fee	56,080	18,000	18,000	18,000	-	-	
07 Other Service Bose Fees	818,828	702,000	712,700	712,700	-	-	
08 Concession Application/Registration Fees	20,000	3,000	20,000	3,000	-	17,000	
Total Fees	29,750,550	31,178,300	30,139,400	30,122,400	-	17,000	
005 Licences							
05 Aeronautical, Amateur, CB and Maritime Station	60,321	120,000	120,000	120,000	-	-	
07 Free to Air and Subscription Broadcasting Services	1,841,449	3,882,900	5,316,400	3,883,000	-	1,433,400	
08 Fixed Mobile, Radio, Network Stations and	10,822,721	15,535,300	12,987,500	12,284,700	-	702,800	
09 Mobile Services	37,409,040	29,276,600	37,409,000	37,409,000	-	-	
Total Licences	50,133,531	48,814,800	55,832,900	53,696,700	-	2,136,200	
006 Interest							
01 Interest on Bank Deposits	329	300	300	300	-	-	
02 Interest on Motor Vehicle Loans	76,240	80,000	63,000	63,000	-	-	
Total Interest	76,569	80,300	63,300	63,300	-	-	
099 Miscellaneous							
01 General Administration	78,834	12,400	12,400	-	-	12,400	
02 Repayment Principal Motor Vehicle Loans	795,122	500,000	500,000	-	-	500,000	
Total Miscellaneous	873,956	512,400	512,400	-	-	512,400	
Total Income	84,620,068	80,585,800	86,548,000	83,882,400	-	2,665,600	

03 - TRINIDAD AND TOBAGO TELECOMMUNICATIONS AUTHORITY
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	23,234,628	25,988,000	27,857,000	28,831,000	974,000	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	19,071,414	21,320,000	22,962,000	23,862,000	900,000	-	
04 Allowances - Monthly Paid Officers	1,803,989	2,052,000	2,230,000	2,230,000	-	-	
05 Government's Contribution to N.I.S.	1,044,329	1,194,000	1,254,000	1,254,000	-	-	
06 Remuneration to Board Members	702,448	725,000	685,000	759,000	74,000	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	612,448	697,000	726,000	726,000	-	-	
Total General Administration	23,234,628	25,988,000	27,857,000	28,831,000	974,000	-	
02 GOODS AND SERVICES	21,968,279	32,227,500	27,211,200	31,467,400	4,256,200	-	
001 General Administration							
01 Travelling and Subsistence	112,928	174,000	140,000	174,000	34,000	-	
03 Uniforms	2,885	30,000	30,000	30,000	-	-	
04 Electricity	338,428	425,000	396,000	396,000	-	-	
05 Telephones	605,126	858,700	954,300	903,900	-	50,400	
08 Rent / Lease - Office Accommodation and Storage	3,811,584	3,875,000	3,875,000	3,934,300	59,300	-	
09 Rent / Lease - Vehicles and Equipment	13,742	40,000	40,000	40,000	-	-	
10 Office Stationery and Supplies	257,709	442,000	250,000	300,000	50,000	-	
11 Books and Periodicals	371,462	483,000	479,000	499,000	20,000	-	
12 Materials and Supplies	80,844	120,000	120,000	120,000	-	-	
13 Maintenance of Vehicles	80,333	200,000	177,000	177,000	-	-	
15 Repairs and Maintenance - Equipment	125,915	390,300	675,300	426,300	-	249,000	
16 Contract Employment	4,614,127	5,400,000	3,897,000	4,320,000	423,000	-	
17 Training	3,371,028	3,350,000	2,000,000	3,000,000	1,000,000	-	
21 Repairs and Maintenance - Buildings	184,402	482,000	412,000	582,000	170,000	-	
22 Short-term Employment	567,904	400,000	400,000	400,000	-	-	
23 Fees	1,625,642	2,627,000	2,623,000	2,923,000	300,000	-	
27 Official Overseas Travel	391,071	600,000	400,000	600,000	200,000	-	
28 Other Contracted Services	2,578,020	6,329,500	5,309,600	6,783,900	1,474,300	-	
37 Janitorial Services	303,588	416,000	366,000	366,000	-	-	
43 Security Services	532,316	600,000	600,000	600,000	-	-	
57 Postage	11,645	45,000	35,000	35,000	-	-	
61 Insurance	218,133	400,000	277,000	287,000	10,000	-	
62 Promotions, Publicity and Printing	1,054,225	2,220,000	2,370,000	2,370,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	687,747	2,280,000	1,345,000	2,160,000	815,000	-	
99 Employee Assistance Programme	27,475	40,000	40,000	40,000	-	-	
Total General Administration	21,968,279	32,227,500	27,211,200	31,467,400	4,256,200	-	

03 - TRINIDAD AND TOBAGO TELECOMMUNICATIONS AUTHORITY
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	720,199	1,844,000	1,309,000	1,544,000	235,000	-	
001 General Administration							
01 Vehicles	-	350,000	350,000	440,000	90,000	-	
02 Office Equipment	126,423	229,000	149,000	179,000	30,000	-	
03 Furniture and Furnishings	49,314	300,000	300,000	200,000	-	100,000	
04 Other Minor Equipment	544,462	965,000	510,000	725,000	215,000	-	
Total General Administration	720,199	1,844,000	1,309,000	1,544,000	235,000	-	
04 CURRENT TRANSFERS AND SUBSIDIES	6,074,089	7,633,000	7,113,000	7,713,000	600,000	-	
007 Households							
02 Pension Contribution	1,664,128	2,033,000	2,113,000	2,113,000	-	-	
Total Households	1,664,128	2,033,000	2,113,000	2,113,000	-	-	
009 Other Transfers							
01 Depreciation	3,785,461	4,600,000	4,000,000	4,600,000	600,000	-	
02 Motor Vehicle Loans to Staff	624,500	1,000,000	1,000,000	1,000,000	-	-	
Total Other Transfers	4,409,961	5,600,000	5,000,000	5,600,000	600,000	-	
Total Expenditure	51,997,195	67,692,500	63,490,200	69,555,400	6,065,200	-	

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF PUBLIC UTILITIES

HEAD	**39**	**-**	**MINISTRY OF PUBLIC UTILITIES**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item No.	**004**	**-**	**Statutory Boards**
Sub-Item No.	**51**	**-**	**Water and Sewerage Authority**
Sub-Item No.	**55**	**-**	**Regulated Industries Commission**

51 - WATER AND SEWERAGE AUTHORITY
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
02	GOVERNMENT LOANS	1,773,433,608	1,611,995,000	1,611,995,000	1,016,912,500	(595,082,500)
03	DEPRECIATION	269,536,661	327,021,000	327,021,000	622,490,000	295,469,000
04	OTHER INCOME	794,485,997	866,161,000	833,275,000	846,256,000	12,981,000
	Metered Supplies	87,015,701	90,054,000	90,054,000	92,054,000	2,000,000
	Unmetered Supplies	289,913,740	290,346,000	290,346,000	309,224,000	18,878,000
	Other Water Revenue	364,283,146	399,236,000	386,350,000	353,961,000	(32,389,000)
	Sewerage Rates	44,009,427	46,525,000	46,525,000	47,145,000	620,000
	Miscellaneous	9,263,983	40,000,000	20,000,000	43,872,000	23,872,000
	Total	2,837,456,266	2,805,177,000	2,772,291,000	2,485,658,500	(286,632,500)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

51 - WATER AND SEWERAGE AUTHORITY
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	976,190,319	610,084,000	755,509,000	378,004,500	(377,504,500)
	Salaries and Cost of Living Allowance	512,896,260	213,984,000	349,000,000	174,500,000	(174,500,000)
	Wages and Cost of Living Allowance	208,413,906	206,177,000	225,000,000	112,500,000	(112,500,000)
	Overtime - Daily Rated Workers	42,295,213	18,000,000	39,219,000	19,609,500	(19,609,500)
	Overtime-Monthly Paid Officers	93,151,334	62,460,000	44,000,000	22,000,000	(22,000,000)
	Gov't Contribution to NIS	65,999,405	65,200,000	65,200,000	32,600,000	(32,600,000)
	Government Contribution to Group Health Insurance	3,271,000	4,743,000	3,290,000	1,645,000	(1,645,000)
	Allowances - Monthly Paid Officers	25,879,404	18,900,000	8,100,000	4,050,000	(4,050,000)
	Allowances - Daily Rated Workers	23,656,797	19,993,000	21,200,000	10,600,000	(10,600,000)
	Remuneration to Board Members	627,000	627,000	500,000	500,000	-
02	GOODS AND SERVICES	1,143,159,055	1,177,388,000	1,484,410,000	1,031,835,500	(452,574,500)
03	MINOR EQUIPMENT PURCHASES	6,739,596	9,737,000	7,500,000	9,885,000	2,385,000
04	CURRENT TRANSFERS AND SUBSIDIES	680,472,448	1,007,968,000	702,424,666	1,065,933,500	363,508,834
	Total	2,806,561,418	2,805,177,000	2,949,843,666	2,485,658,500	(464,185,166)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	794,485,997	866,161,000	833,275,000	846,256,000
Expenditure	2,806,561,418	2,805,177,000	2,949,843,666	2,485,658,500
Operating Surplus/(Deficit)	(2,012,075,421)	(1,939,016,000)	(2,116,568,666)	(1,639,402,500)
Add: Depreciation	269,536,661	327,021,000	327,021,000	622,490,000
Cash Surplus/(Deficit)	(1,742,538,760)	(1,611,995,000)	(1,789,547,666)	(1,016,912,500)
Add: Government Subvention	1,773,433,608	1,611,995,000	1,611,995,000	1,016,912,500
Surplus/(Unfinanced Deficit)	30,894,848		(177,552,666)	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

51 - WATER AND SEWERAGE AUTHORITY
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOVERNMENT LOANS	1,773,433,608	1,611,995,000	1,611,995,000	1,016,912,500	-	595,082,500	
03 DEPRECIATION	269,536,661	327,021,000	327,021,000	622,490,000	295,469,000	-	
04 OTHER INCOME	794,485,997	866,161,000	833,275,000	846,256,000	12,981,000	-	
036 Metered Supplies	87,015,701	90,054,000	90,054,000	92,054,000	2,000,000	-	
037 Unmetered Supplies (A.T.V.)	289,913,740	290,346,000	290,346,000	309,224,000	18,878,000	-	
038 Other Water Revenue							
01 Pt. Lisas Accounts (Industrial)	103,312,707	100,000,000	100,000,000	90,713,000	-	9,287,000	
02 Reconnection Charges	787,160	721,000	721,000	787,000	66,000	-	
03 Royalties	2,310,678	2,461,000	2,461,000	2,461,000	-	-	
04 Water Improvement Rate	257,872,601	296,054,000	283,168,000	260,000,000	-	23,168,000	
Total Other Water Revenue	364,283,146	399,236,000	386,350,000	353,961,000	-	32,389,000	
039 Sewerage Rates	44,009,427	46,525,000	46,525,000	47,145,000	620,000	-	
099 Miscellaneous	9,263,983	40,000,000	20,000,000	43,872,000	23,872,000	-	
Total Income	2,837,456,266	2,805,177,000	2,772,291,000	2,485,658,500	-	286,632,500	

51 - WATER AND SEWERAGE AUTHORITY
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	976,190,319	610,084,000	755,509,000	378,004,500	-	377,504,500	
001 General Administration							
01 Salaries and Cost of Living Allowance	512,896,260	213,984,000	349,000,000	174,500,000	-	174,500,000	
02 Wages and C.O.L.A. (including Leave Pay)	208,413,906	206,177,000	225,000,000	112,500,000	-	112,500,000	
03 Overtime - Monthly Paid Officers	93,151,334	62,460,000	44,000,000	22,000,000	-	22,000,000	
04 Allowances - Monthly Paid Officers	25,879,404	18,900,000	8,100,000	4,050,000	-	4,050,000	
05 Government's Contribution to N.I.S.	65,999,405	65,200,000	65,200,000	32,600,000	-	32,600,000	
06 Remuneration to Board Members	627,000	627,000	500,000	500,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	1,018,011	2,400,000	1,050,000	525,000	-	525,000	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	2,252,989	2,343,000	2,240,000	1,120,000	-	1,120,000	
29 Overtime - Daily - Rated Workers	42,295,213	18,000,000	39,219,000	19,609,500	-	19,609,500	
30 Allowances - Daily - Rated Workers	23,656,797	19,993,000	21,200,000	10,600,000	-	10,600,000	
Total General Administration	976,190,319	610,084,000	755,509,000	378,004,500	-	377,504,500	
02 GOODS AND SERVICES	1,143,159,055	1,177,388,000	1,484,410,000	1,031,835,500	-	452,574,500	
001 General Administration							
01 Travelling and Subsistence	56,548,361	51,900,000	35,000,000	17,500,000	-	17,500,000	
03 Uniforms	4,420,676	4,000,000	4,000,000	4,000,000	-	-	
04 Electricity	110,042,050	110,000,000	85,000,000	110,000,000	25,000,000	-	
05 Telephones	5,051,975	7,773,000	8,000,000	8,000,000	-	-	
07 House Rates	216	507,000	-	100,000	100,000	-	
08 Rent / Lease - Office Accommodation and Storage	24,487,710	21,780,000	23,000,000	18,600,000	-	4,400,000	
09 Rent / Lease - Vehicles and Equipment	86,938,105	63,401,000	96,000,000	54,935,500	-	41,064,500	
10 Office Stationery and Supplies	1,724,303	3,749,000	1,200,000	3,000,000	1,800,000	-	
12 Materials and Supplies	602,352,698	319,000,000	585,000,000	350,000,000	-	235,000,000	
13 Maintenance of Vehicles	6,538,126	7,866,000	5,800,000	8,000,000	2,200,000	-	
16 Contract Employment	-	306,677,000	410,000,000	205,000,000	-	205,000,000	
17 Training	2,514,085	800,000	1,000,000	800,000	-	200,000	
21 Repairs and Maintenance - Buildings	1,462,605	4,816,000	12,800,000	5,400,000	-	7,400,000	
22 Short-term Employment	28,701,839	5,870,000	-	5,000,000	5,000,000	-	
23 Fees	17,579,787	21,296,000	14,000,000	7,000,000	-	7,000,000	
27 Official Overseas Travel	-	60,000	-	-	-	-	
28 Other Contracted Services	81,557,848	100,355,000	93,000,000	100,000,000	7,000,000	-	
43 Security Services	58,747,019	69,158,000	63,000,000	69,000,000	6,000,000	-	
57 Postage	3,284,174	1,000,000	500,000	2,000,000	1,500,000	-	
61 Insurance	10,891,803	4,500,000	3,000,000	4,500,000	1,500,000	-	
62 Promotions, Publicity and Printing	1,392,204	3,848,000	1,000,000	3,000,000	2,000,000	-	
66 Hosting of Conferences, Seminars and other Functions	949,357	1,032,000	110,000	1,000,000	890,000	-	
General Administration Carried Forward	1,105,184,941	1,109,388,000	1,441,410,000	976,835,500	-	464,574,500	

51 - WATER AND SEWERAGE AUTHORITY
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	1,105,184,941	1,109,388,000	1,441,410,000	976,835,500	-	464,574,500	
68 Water Trucking	17,781,991	48,000,000	23,000,000	35,000,000	12,000,000	-	
69 Road Reinstatement - W.A.S.A.	20,192,123	20,000,000	20,000,000	20,000,000	-	-	
Total							
General Administration	1,143,159,055	1,177,388,000	1,484,410,000	1,031,835,500	-	452,574,500	
03 MINOR EQUIPMENT PURCHASES	6,739,596	9,737,000	7,500,000	9,885,000	2,385,000	-	
001 General Administration							
02 Office Equipment	2,742,878	5,134,000	200,000	6,000,000	5,800,000	-	
03 Furniture and Furnishings	350	500,000	800,000	500,000	-	300,000	
04 Other Minor Equipment	3,996,368	4,103,000	6,500,000	3,385,000	-	3,115,000	
Total							
General Administration	6,739,596	9,737,000	7,500,000	9,885,000	2,385,000	-	
04 CURRENT TRANSFERS AND SUBSIDIES	680,472,448	1,007,968,000	702,424,666	1,065,933,500	363,508,834	-	
007 Households							
01 Contribution - Daily-Paid Pension	12,360,111	14,405,000	12,000,000	16,974,000	4,974,000	-	
02 Gratuities and Pension	8,147,636	7,360,500	12,000,000	8,796,000	-	3,204,000	
04 Workmen's Compensation	18,600	74,000	-	74,000	74,000	-	
05 Way Leave	100,000	4,000,000	-	4,000,000	4,000,000	-	
09 Contribution - Staff Group Life Insurance Plan	4,153,853	5,434,000	4,000,000	4,944,000	944,000	-	
40 Gratuities to Contract Officers	-	6,500,000	-	5,000,000	5,000,000	-	
Total							
Households	24,780,200	37,773,500	28,000,000	39,788,000	11,788,000	-	
009 Other Transfers							
01 Depreciation	269,536,661	327,021,000	327,021,000	622,490,000	295,469,000	-	
02 Settlement of Claims	4,106,256	6,000,000	10,000,000	29,619,336	19,619,336	-	
06 Interest on Overdraft	13,116,498	14,035,715	12,500,000	13,700,000	1,200,000	-	
14 Interest on $343Mn S.W.P.	3,706,538	-	-	-	-	-	
15 Interest on $80Mn Fincor Bond - VESP	11,670,946	11,702,921	11,702,921	11,670,945	-	31,976	
17 Interest on IOA $450MN Loan	53,629,235	53,776,162	53,776,162	53,629,233	-	146,929	
19 Interest on $330Mn. - NWP2	10,220,679	7,990,222	7,990,222	4,431,550	-	3,558,672	
20 Interest on DESALCOTT Loan Facility	21,924,015	23,479,615	23,479,615	19,214,822	-	4,264,793	
22 Interest on $500Mn. Bond	9,218,092	8,126,892	8,126,892	6,561,995	-	1,564,897	
23 Principal on $500Mn. Bond	25,000,000	25,000,000	25,000,000	25,000,000	-	-	
30 Interest on Working Capital Funding Loan $145MN	237,130	-	-	-	-	-	
Other Transfers							
Carried Forward	422,366,050	477,132,527	479,596,812	786,317,881	306,721,069	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

51 – WATER AND SEWERAGE AUTHORITY
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES (Cont'd)							
Other Transfers Brought Forward	422,366,050	477,132,527	479,596,812	786,317,881	306,721,069	-	
31 Principal on Working Capital Funding Loan $145MN	10,971,897	-	-	-	-	-	
34 Interest on Redeemed UTC Loan $420MN	27,445,972	-	-	-	-	-	
35 Principal on NWP2 $330Mn. Loan	30,777,662	30,777,662	30,777,662	30,777,662	-	-	
46 Principal on $343Mn – S W P 2	40,336,494	-	-	-	-	-	
47 Interest on $1335.9Mn Bond	92,845,056	92,845,050	92,845,050	92,845,050	-	-	
52 Loan Finance Charges	214,500	-	-	-	-	-	
60 Interest on $508.6Mn. Republic STL	30,734,617	28,359,351	28,359,351	28,281,867	-	77,484	
62 Principal on TT $432.2Mn. 6.35% 2020 Bonds	-	317,220,000	-	-	-	-	
63 Interest on TT $432.2 Mn 6.35% 2020 Bonds	-	23,859,910	23,859,910	7,044,460	-	16,815,450	
65 Interest on US$100 MN. 5.6% Fixed Rate Loan	-	-	18,985,881	38,076,080	19,090,199	-	
69 Interest on TT $420Mn. 5.45% Fixed Rate Loan (Repayment of Overdraft Facility)	-	-	-	22,890,000	22,890,000	-	69 – 73 New Sub – Items
71 Interest on TT$200Mn. 3.95% Overdraft Loan for working capital purposes	-	-	-	7,900,000	7,900,000	-	
73 Interest on TT$432.2Mn. Tranche II – 6.25%, $192.2Mn. Bond	-	-	-	12,012,500	12,012,500	-	
Total Other Transfers	655,692,248	970,194,500	674,424,666	1,026,145,500	351,720,834	-	
Total Expenditure	2,806,561,418	2,805,177,000	2,949,843,666	2,485,658,500	-	464,185,166	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Executive Director		
1	1	(2)	Divisional Manager - Technical Services		
1	1	(3)	Divisional Manager - Operations		
1	1	(4)	Deputy Executive Director		
1	1	(5)	Head, Internal Audit	G68	
1	1	(6)	Head, Innovation and Research	G68	
1	1	(7)	Head, Corporate Communications	G68	
1	1	(8)	General Manager, Tobago Services	G68	
1	1	(9)	General Manager, Operations	G68	
1	1	(10)	General Manager, Legal Services	G68	
1	1	(11)	General Manager, Human Resources	G68	
1	1	(12)	General Manager, Finance	G68	
1	1	(13)	General Manager, Corporate Services	G68	
1	1	(14)	General Manager, Business Services	G68	
1	1	(15)	Director, Water Resources Agency	G68	
1	1	(16)	Deputy General Manager, Water Resources Agency	G68	
1	1	(17)	Deputy General Manager, Tobago Services	G68	
1	1	(18)	Deputy General Manager, Project Planning	G68	
1	1	(19)	Deputy General Manager, Project Implementation	G68	
1	1	(20)	Deputy General Manager, Operations - Customer Satisfaction	G68	
1	1	(21)	Deputy General Manager, Operations - Water	G68	
1	1	(22)	Deputy General Manager, Operations - Wastewater	G68	
1	1	(23)	Deputy General Manager, Operations - Central Support	G68	
1	1	(24)	Deputy General Manager, Management Information Systems	G68	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(25)	Deputy General Manager - Logistics	G68	
1	1	(26)	Deputy General Manager - Industrial Relations	G68	
1	1	(27)	Deputy General Manager - Human Resources Planning, Development and Administration	G68	
1	1	(28)	Deputy General Manager, Financial Management	G68	
1	1	(29)	Deputy General Manager, Customer Accounting	G68	
1	1	(30)	Deputy General Manager, Corporate Communication	G68	
1	1	(31)	Deputy General Manager, Business Planning	G68	
1	1	(32)	Deputy General Manager, Communications	G68	
1	1	(33)	Chief Executive Officer	G68	
1	1	(34)	Deputy, Chief Executive Officer	G68	
6	6	(35)	Regional Manager	68	
1	1	(36)	Manager, Transport Services	68	
1	1	(37)	Manager, Telecommunications	68	
1	1	(38)	Manager, System Optimization	68	
1	1	(39)	Manager, Strategy Development	68	
1	1	(40)	Manager, Quality Control	68	
1	1	(41)	Manager, Purchasing and Stores	68	
1	1	(42)	Manager, Project Development	68	
1	1	(43)	Manager, Organizational Development and Corporate Planning	68	
1	1	(44)	Manager, Legal Services	68	
1	1	(45)	Manager, Information Technology	68	
1	1	(46)	Manager, Information Technology/Strategy/ Development	68	
1	1	(47)	Manager, Human Resource, Planning and Development	68	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(48)	Manager, Human Resource Administration	68	
1	1	(49)	Manager, Health and Safety	68	
1	1	(50)	Manager, Financial Services	68	
1	1	(51)	Manager, Facilities	68	
1	1	(52)	Manager, Exchequer Services	68	
1	1	(53)	Manager, Environment and Regulations	68	
1	1	(54)	Manager, Employee Relations	68	
1	1	(55)	Manager, Emergency Planning	68	
3	3	(56)	Manager, Customer Service	68	
1	1	(57)	Manager, Customer Information Systems	68	
1	1	(58)	Manager, Customer Business Services	68	
2	2	(59)	Manager, Construction Services	68	
1	1	(60)	Manager, Asset Management	68	
1	1	(61)	Manager, Water Planning	68	
1	1	(62)	Research Specialist	67	
3	3	(63)	Manager, Water Resources	67	
1	1	(64)	Manager, Water Loss Control	67	
1	1	(65)	Manager, Wastewater	67	
1	1	(66)	Manager, Systems Production	67	
1	1	(67)	Manager, Programme Monitoring/Tariff Regulator	67	
1	1	(68)	Manager, New Services	67	
2	2	(69)	Manager, Distribution Systems	67	
2	2	(70)	Manager, Distribution Production	67	
1	1	(71)	Manager, Central Support	67	
4	4	(72)	Manager, Asset Maintenance	67	
3	3	(73)	Manager, Area Supply	67	
1	1	(74)	Senior Engineer G.I.S.	67	
1	1	(75)	Senior Engineer	67	
1	1	(76)	Engineer, Planning	67	
1	1	(77)	Auditor, Information Systems	67	
1	1	(78)	Assistant Manager, Quality Control	67	
1	1	(79)	Administrator, Projects	67	
1	1	(80)	Manager, Water Resources	66/67	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(81)	Manager, External Relations	66/67	
2	2	(82)	Senior Information Technology Officer	66/67	
2	2	(83)	Senior Engineer	66/67	
1	1	(84)	Audit Manager, Transaction Revenue and Operations Audit	66/67 66/67	
1	1	(85)	Assistant Manager, Purchasing and Stores	66/67	
1	1	(86)	Assistant Manager, Environment and Regulations	66/67	
1	1	(87)	Administrator, Systems and Database	66/67	
2	2	(88)	Area Manager Quality Control	66	
2	2	(89)	Manager, Business and Services	66	
1	1	(90)	Geologist	66	
1	1	(91)	Controller, Satellite Center	66	
1	1	(92)	Controller, Metering	66	
1	1	(93)	Assistant Manager, Labour Relations and Education	66 66	
1	1	(94)	Assistant Manager, Revenue Control	66	
1	1	(95)	Assistant Manager, Receivables Control	66	
1	1	(96)	Assistant Manager, Personal Services Compensation Administration	66 66	
1	1	(97)	Assistant Manager, Human Resource Training and Development	66 66	
1	1	(98)	Assistant Manager, Human Resource Planning	66 66	
1	1	(99)	Assistant Manager, Health and Safety	66	
1	1	(100)	Assistant Manager, Human Resource Information Systems	66 66	
1	1	(101)	Assistant Manager, Facilities	66	
1	1	(102)	Assistant Manager, Employee Resourcing	66	
1	1	(103)	Assistant Manager, Collective Bargaining and Research	66 66	
1	1	(104)	Administrator, Project Development	66	
1	1	(105)	Accountant, Capital	66	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(106)	Senior Legal Officer	64/66	
3	3	(107)	Senior Hydrologist	64/66	
1	1	(108)	Geologist	64/66	
2	2	(109)	Environmental Specialist	64/66	
1	1	(110)	Engineer, Water Resources	64/66	
1	1	(111)	Engineer, Communications	64/66	
2	2	(112)	Assistant Manager, Customer Service	64/66	
1	1	(113)	Assistant Manager, Customer Business Service	64/66	
1	1	(114)	Accountant, Financial	64/66	
1	1	(115)	Senior Safety Officer	64	
1	1	(116)	Senior Planning Officer	64	
1	1	(117)	Quality Control Section Manager	64	
1	1	(118)	Quality Control Data Manager	64	
1	1	(119)	Manager, Corporate Records	64	
1	1	(120)	Information System Analyst	64	
1	1	(121)	Civil Engineer	64	
1	1	(122)	Coordinating Accounting Officer	64	
2	2	(123)	Assistant Manager, Water Supply	64	
1	1	(124)	Assistant Manager, External Relations	64	
1	1	(125)	Assistant Manager, Asset Maintenance	64	
1	1	(126)	Administrator, Stock Control	64	
1	1	(127)	Administrator, Rate Payer Center	64	
1	1	(128)	Administrator, Purchasing and Stores Accounting	64	
1	1	(129)	Administrator, Debt Recoveries	64	
4	4	(130)	Administrator, Customer Service	64	
1	1	(131)	Administrator, Customer Information Systems	64	
1	1	(132)	Senior Auditor, Investment Review	60/64	
1	1	(133)	Quality Control Section Manager	60/64	
1	1	(134)	Quality Control Biologist	60/64	
1	1	(135)	Legal Officer	60/64	
1	1	(136)	Head, Security Services	60/64	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(137)	Engineer, Survey/Cad/Engineering	60/64	
1	1	(138)	Assistant Manager, New Services	60/64	
1	1	(139)	Assistant Manager, Distribution Production	60/64	
1	1	(140)	Quality Control Section Manager	60	
1	1	(141)	Planning and Development Officer	60	
1	1	(142)	Industrial Services Officer	60	
1	1	(143)	Engineer, Modelling	60	
1	1	(144)	Engineer, Mechanical/Electrical	60	
1	1	(145)	Engineer, Fleet	60	
1	1	(146)	Engineer, Emergency Planning	60	
1	1	(147)	Best Practices Officer	60	
3	3	(148)	Assistant Manager, Water Supply	60	
1	1	(149)	Assistant Manager, Water Loss Control	60	
1	1	(150)	Assistant Manager, Wastewater	60	
2	2	(151)	Assistant Manager, Special Projects	60	
1	1	(152)	Assistant Manager, Distribution Production	60	
2	2	(153)	Assistant Manager, Delivery	60	
3	3	(154)	Assistant Manager, Asset Maintenance	60	
1	1	(155)	Administrator, Network and Communications	60	
1	1	(156)	Hydrological Systems Analyst	59F	
7	7	(157)	Works Planner	58F	
1	1	(158)	Well Operation Planner	58F	
3	3	(159)	Treatment Controller, Wastewater	58F	
1	1	(160)	Technical Investigation Officer	58F	
6	6	(161)	Systems Supervisor	58F	
1	1	(162)	Systems Controller, Wastewater	58F	
1	1	(163)	Supplies Accounting Officer	58F	
1	1	(164)	Supervisor, Audit	58F	
7	7	(165)	Superintendent, Works	58F	
1	1	(166)	Superintendent, Water Loss Control	58F	
1	1	(167)	Superintendent, Surveys	58F	
1	1	(168)	Superintendent, Support	58F	
1	1	(169)	Superintendent, Plumbing	58F	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(170)	Superintendent, Mechanical	58F	
11	11	(171)	Superintendent, Maintenance	58F	
1	1	(172)	Superintendent, Graphic	58F	
1	1	(173)	Superintendent, Fleet Operations	58F	
1	1	(174)	Superintendent, Fleet Maintenance	58F	
1	1	(175)	Superintendent, Electrical	58F	
7	7	(176)	Superintendent, Distribution Production	58F	
1	1	(177)	Superintendent, Building Development	58F	
1	1	(178)	Superintendant, Instrument	58F	
1	1	(179)	Stores Advisor	58F	
1	1	(180)	Quality Control Support Manager	58F	
1	1	(181)	Quality Control Process Analyst	58F	
2	2	(182)	Projects Superintendent	58F	
1	1	(183)	Projects Planner	58F	
1	1	(184)	Senior Projects Officer	58F	
2	2	(185)	Project Coordinator	58F	
5	5	(186)	Production Controller, Senior	58F	
1	1	(187)	Payroll Officer	58F	
1	1	(188)	Materials Officer	58F	
1	1	(189)	Coordinator, Receivables Control	58F	
1	1	(190)	Coordinator, Facilities Management	58F	
3	3	(191)	Coordinator, Customer Services	58F	
1	1	(192)	Coordinator, Audit	58F	
1	1	(193)	Controller, Purchasing	58F	
2	2	(194)	Controller, Contracts	58F	
1	1	(195)	Controller, Catchment	58F	
3	3	(196)	Assistant Hydrologist	58F	
1	1	(197)	Accounts Payable Officer	58F	
3	3	(198)	Senior Accountant	58F	
1	1	(199)	Water Resource Administrative Officer	58E	
2	2	(200)	Safety Officer	58E	
4	4	(201)	Human Resource Officer III	58E	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(202)	Estate Assistant Superintendent	58D	
4	4	(203)	Corporate Development Officer	58D	
6	6	(204)	Information Technology Officer	57C	
1	1	(205)	Technical Co-ordinator, Metering	54G	
1	1	(206)	Payments Co-ordinator	54G	
3	3	(207)	Customer Business Service Officer	54G	
4	4	(208)	Audit Officer II	54G	
1	1	(209)	Superintendent, Distribution Production	53F/58F	
1	1	(210)	Superintendent, Distribution Production	53F	
12	12	(211)	Human Resource Officer II	53F	
1	1	(212)	Human Resource Information Systems Officer	53F	
1	1	(213)	Welding Supervisor	50G	
1	1	(214)	Senior Water Planning Officer	50G	
4	4	(215)	Area Manager, Wastewater Treatment	50G	
10	10	(216)	Senior Technician	50G	
1	1	(217)	Systems and Procedures Officer	50G	
2	2	(218)	Supervisor, Station Operation	50G	
1	1	(219)	Supervisor, Records Management	50G	
5	5	(220)	Supervisor, Quality Control	50G	
1	1	(221)	Supervisor, CAD	50G	
7	7	(222)	Projects Technician	50G	
1	1	(223)	Project Officer	50G	
19	19	(224)	Production Controller	50G	
1	1	(225)	Senior Plumbing Inspector	50G	
1	1	(226)	Payments Officer	50G	
1	1	(227)	Senior Instrument Technician	50G	
4	4	(228)	Senior Hydrological Technician	50G	
1	1	(229)	Head Cashier	50G	
1	1	(230)	Geographic Information Systems Analyst	50G	
2	2	(231)	Estate Inspector	50G	
6	6	(232)	Senior Engineering Technician	50G	
1	1	(233)	Senior Design Officer	50G	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
6	6	(234)	Senior Customer Service Officer	50G	
5	5	(235)	Customer Service Advisor II	50G	
2	2	(236)	Senior Customer Information Analyst	50G	
3	3	(237)	Senior Customer Accounting Officer	50G	
1	1	(238)	Coordinator, Maintenance Facilities	50G	
1	1	(239)	Coordinator, Fleet	50G	
6	6	(240)	Controller, Building and Premises	50G	
2	2	(241)	Construction Services Supervisor	50G	
7	7	(242)	Assistant Works Planner	50G	
3	3	(243)	Sewerage Area Manager	49G	
2	2	(244)	Sewer Investigation Officer	49G	
1	1	(245)	SecretaryII, Executive Services	49G	
1	1	(246)	Supervisor, Insurance and Risk Management	49D	
19	19	(247)	Management Assistant II	49D	
2	2	(248)	Warehouse Supervisor III	46G	
2	2	(249)	Manager, Wastewater Treatment Plant	46G	
1	1	(250)	Area Manager Sewerage	46G	
6	6	(251)	Hydrological Technician III	46G	
1	1	(252)	Senior Fleet Officer	46G	
2	2	(253)	Senior User Support Officer	46F	
2	2	(254)	Supervisor, Network	46F	
2	2	(255)	Supervisor, Cost Monitoring Unit	46F	
11	11	(256)	Secretary, Executive Services	46F	
24	24	(257)	Quality Assurance Officer	46F	
6	6	(258)	Plumbing Inspector I/II	46F	
4	4	(259)	Office Services Manager	46F	
1	1	(260)	Network Modeller	46F	
4	4	(261)	Metering Technician	46F	
1	1	(262)	Legal Assistant	46F	
1	1	(263)	Inventory Analyst	46F	
1	1	(264)	GPS Maintenance Officer III	46F	
1	1	(265)	GPS Maintenance Officer II	46F	
3	3	(266)	GIS Modeller	46F	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(267)	GIS Development Officer I/III (Spec. Proj.)	46F	
3	3	(268)	Engineering Technician III	46F	
30	30	(269)	Engineering Technician II/III	46F	
3	3	(270)	Coordinator, Network	46F	
1	1	(271)	Senior Contracts Officer	46F	
5	5	(272)	Estate Sergeant	46D	
7	7	(273)	Manager Sewer System	44G	
1	1	(274)	Customer Information Analyst	43F	
5	5	(275)	Engineering Technician II/III	42G/46F	
41	41	(276)	Zone Manager	42G	
1	1	(277)	Water Planning Officer	42G	
3	3	(278)	Warehouse Supervisor II	42G	
19	19	(279)	Systems Technician	42G	
4	4	(280)	Supervisor, Utilities	42G	
30	30	(281)	Supervisor Works	42G	
3	3	(282)	Station Supervisor	42G	
4	4	(283)	Records Management Officer	42G	
9	9	(284)	Quality Control Analyst	42G	
16	16	(285)	Operator II/III, Sewer	42G	
2	2	(286)	Network Technician	42G	
1	1	((287)	Metering Technician	42G	
4	4	(288)	Maintenance Technician I/II	42G	
1	1	(289)	Instrument Technician I/II	42G	
22	22	(290)	Hydrological Technician I/II	42G	
2	2	(291)	Hardware/Telecommunications Technician	42G	
1	1	(292)	GPS Maintenance Officer I/II	42G	
6	6	(293)	GIS Development Officer II	42G	
3	3	(294)	Fleet Officer II	42G	
1	1	(295)	Engineering Technician II/III	42G	
1	1	(296)	Customer Service Bureau Advisor	42G	
19	19	(297)	Customer Service Advisor I	42G	
1	1	(298)	Senior Communications Officer	42G	
1	1	(299)	Accounting Technician II	42G	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(300)	Senior Purchasing Support Officer	42E	
1	1	(301)	Senior Customs Clerk	42E	
1	1	(302)	Junior Contracts Officer	42E	
1	1	(303)	Accounting Technician II	42E	
4	4	(304)	Leakage Inspector	40F	
21	21	(305)	Customer Service Officer II	40F	
2	2	(306)	Customer Accounting Officer II	40F	
3	3	(307)	Audit Officer I	40F	
10	10	(308)	Accountant II	39G	
13	13	(309)	Process Plant Operator III	39F	
5	5	(310)	Management Assistant I	39F	
2	2	(311)	Human Resource Officer I	39F	
2	2	(312)	Communications Officer	39F	
8	8	(313)	Warehouse Supervisor I	37G	
1	1	(314)	Senior Quality Control Inspector	37F	
1	1	(315)	Senior Stores Accounting Clerk	35G	
1	1	(316)	Purchase Requisition Officer	35G	
2	2	(317)	Quality Control Analyst	35F/42G	
1	1	(318)	Hydrological Technician I/II	35F/42G	
1	1	(319)	Hardware/Telecommunications Technician	35F/42G	
1	1	(320)	Supervisor, Office Services	35F	
124	124	(321)	Process Plant Operator II	35F	
1	1	(322)	Plumbing Inspector I/II	35F	
1	1	(323)	Paymaster II	35F	
2	2	(324)	MIS Technician	35F	
2	2	(325)	Maintenance Technician I/II	35F	
17	17	(326)	Maintenance Operator II	35F	
1	1	(327)	Instrument Technician I/II	35F	
1	1	(328)	Hydrological Technician I/II	35F	
2	2	(329)	GIS/CAD Technician	35F	
4	4	(330)	GIS Maintenance Officer	35F	
9	9	(331)	Fleet Officer I	35F	
3	3	(332)	Engineering Technician I	35F	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(333)	Audio/Visual Technician	35F	
5	5	(334)	Accounting Technician I	35F	
3	3	(335)	Customer Service Officer I	35E	
3	3	(336)	Customer Information Officer	35E	
8	8	(337)	Customer Accounting Officer I	35E	
6	6	(338)	Accountant I	35E	
1	1	(339)	Water Resources Assistant II	34G	
3	3	(340)	Transport Assistant II	34G	
13	13	(341)	Technical Assistant	34G	
4	4	(342)	Records Management Assistant II	34G	
13	13	(343)	Purchasing Inventory Clerk	34G	
1	1	(344)	Project Assistant II	34G	
16	16	(345)	Operations Staff Assistant II	34G	
1	1	(346)	Library Assistant	34G	
4	4	(347)	Human Resource Assistant II	34G	
1	1	(348)	Facilities Assistant	34G	
1	1	(349)	Junior Customs Clerk	34G	
7	7	(350)	Senior Customer Service Representative	34G	
8	8	(351)	Customer Service Assistant II	34G	
12	12	(352)	Assistant Warehouse Supervisor	34G	
2	2	(353)	Operator I, Sewer	34G	
1	1	(354)	User Support, Officer	32F	
87	87	(355)	Systems Operator	32F	
5	5	(356)	Quality Control Inspector	32F	
87	87	(357)	Process Plant Operator I	32F	
7	7	(358)	Cashier	32F	
5	5	(359)	Supervisor, Water Trucking	32E	
1	1	(360)	Printing Officer	32E	
22	22	(361)	Estate Corporal	32E	
4	4	(362)	Building Foreman II	32E	
2	2	(363)	Senior Metering Assistant	30E	
1	1	(364)	Graphic Assistant	30E	
1	1	(365)	GIS Assistant	30E	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
13	13	(366)	Foreman II	30E	
4	4	(367)	Electrical Foreman II	30E	
27	27	(368)	Senior Secretary	30C	
24	24	(369)	Estate Constable	30C	
14	14	(370)	Customer Service Assistant I	29E	
6	6	(371)	Accounting Assistant	29E	
1	1	(372)	Assistant Warehouse Supervisor	28F	
2	2	(373)	User Support, Officer	28E/32F	
1	1	(374)	Quality Control Inspector	28E/32F	
11	11	(375)	Process Plant Operator I	28E/32F	
2	2	(376)	Transport Assistant I	28E	
1	1	(377)	Junior Stores Accounting Clerk	28E	
1	1	(378)	Records Management Assistant I	28E	
5	5	(379)	Quality Control Assistant	28E	
2	2	(380)	Senior Purchase Requisition Clerk	28E	
4	4	(381)	Project Assistant	28E	
10	10	(382)	Operations Staff Assistant I	28E	
2	2	(383)	Legal Staff Assistant	28E	
6	6	(384)	Human Resource Assistant I	28E	
6	6	(385)	Senior Equipment Operator	28E	
17	17	(386)	Customer Service Representative	28E	
14	14	(387)	Customer Service Assistant	28E	
7	7	(388)	Customer Accounting Assistant I/II	28E	
1	1	(389)	Audio/Visual Assistant	28E	
4	4	(390)	Staff Driver	26G	
7	7	(391)	Metering Assistant	26E	
12	12	(392)	Equipment Operator, Extra Heavy	26E	
29	29	(393)	Estate Constable	26/30C	
48	48	(394)	Equipment Operator, Heavy	24G	
15	15	(395)	Customer Service Representative	24B/28E	
6	6	(396)	Telephone Operator/Receptionist	24B/28E	
6	6	(397)	Staff Assistant I/II	24B	
2	2	(398)	Purchase Requisition Clerk	24B	

Board 51 - Water and Sewerage Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(399)	Human Resource Assistant I	24B	
2	2	(400)	Customer Service Representative	24B	
3	3	(401)	Accounts Clerk	24B	
11	11	(402)	Secretary, Assistant	24	
20	20	(403)	Warehouse Assistant	22E	
1	1	(404)	Print Room Assistant	22E	
17	17	(405)	Office Assistant/Driver	22E	
1	1	(406)	Office Assistant/Driver	22E	
2	2	(407)	Expeditor	22E	
30	30	(408)	Light/Medium Heavy Equipment Operator	22	
22	22	(409)	Estate Constable	20	
2	2	(410)	Records Keeper I	18E	
5	5	(411)	Office Assistant/Driver	17E	
2	2	(412)	Staff Assistant I/II	17/24B	
2	2	(413)	Records Custodian	14G	
4	4	(414)	Hospitality Assistant	14G	
2	2	(415)	Watchman	13	
1801	1801				

55 - REGULATED INDUSTRIES COMMISSION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	-	-	-	-	-
03	DEPRECIATION	606,704	500,000	500,000	500,000	-
04	OTHER INCOME	6,293,562	16,214,214	16,214,214	15,934,515	(279,699)
	Rates and Taxes	6,130,208	15,925,214	15,925,214	15,645,515	(279,699)
	Interest	69,457	200,000	200,000	200,000	-
	Disposal	-	80,000	80,000	80,000	-
	Gross Surplus / Deficit	-	-1,000	-1,000	-1,000	-
	Miscellaneous	-	10,000	10,000	10,000	-
	Total	6,900,266	16,714,214	16,714,214	16,434,515	(279,699)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

55 - REGULATED INDUSTRIES COMMISSION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	6,861,823	8,969,612	8,969,612	9,055,515	85,903
	Salaries and Cost of Living Allowance	5,799,210	6,223,200	6,223,200	7,072,000	848,800
	Gov't Contribution to NIS	381,751	495,612	495,612	496,000	388
	Vacant Posts	41,225	1,362,000	1,362,000	589,515	(772,485)
	Allowances - Monthly Paid Officers	158,303	163,800	163,800	173,000	9,200
	Remuneration to Board Members	481,334	725,000	725,000	725,000	-
02	GOODS AND SERVICES	8,298,141	5,671,282	5,671,282	5,650,000	(21,282)
03	MINOR EQUIPMENT PURCHASES	1,832,434	350,000	350,000	150,000	(200,000)
04	CURRENT TRANSFERS AND SUBSIDIES	1,422,449	1,494,320	1,494,320	1,579,000	84,680
	Total	18,414,847	16,485,214	16,485,214	16,434,515	(50,699)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	6,293,562	16,214,214	16,214,214	15,934,515
Expenditure	18,414,847	16,485,214	16,485,214	16,434,515
Operating Surplus/(Deficit)	(12,121,285)	(271,000)	(271,000)	(500,000)
Add: Depreciation	606,704	500,000	500,000	500,000
Cash Surplus/(Deficit)	(11,514,581)	229,000	229,000	
Add: Government Subvention				
Surplus/(Unfinanced Deficit)	(11,514,581)	229,000	229,000	

55 - REGULATED INDUSTRIES COMMISSION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	-	-	-	-	-	-	
03 DEPRECIATION	606,704	500,000	500,000	500,000	-	-	
04 OTHER INCOME	6,293,562	16,214,214	16,214,214	15,934,515	-	279,699	
004 Rates and Taxes							
01 Cess	6,130,208	15,925,214	15,925,214	15,645,515	-	279,699	
Total Rates and Taxes	6,130,208	15,925,214	15,925,214	15,645,515	-	279,699	
006 Interest	69,457	200,000	200,000	200,000	-	-	
008 Disposal	-	80,000	80,000	80,000	-	-	
097 Gross Surplus/Deficit on Trading	-	-1,000	-1,000	-1,000	-	-	
099 Miscellaneous	-	10,000	10,000	10,000	-	-	
Total Income	6,900,266	16,714,214	16,714,214	16,434,515	-	279,699	

55 - REGULATED INDUSTRIES COMMISSION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	6,861,823	8,969,612	8,969,612	9,055,515	85,903	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	5,799,210	6,223,200	6,223,200	7,072,000	848,800	-	
04 Allowances - Monthly Paid Officers	158,303	163,800	163,800	173,000	9,200	-	
05 Government's Contribution to N.I.S.	381,751	495,612	495,612	496,000	388	-	
06 Remuneration to Board Members	481,334	725,000	725,000	725,000	-	-	
08 Vacant Posts - Salaries and C.O.L.A (without incumbents)	41,225	1,362,000	1,362,000	589,515	-	772,485	
Total General Administration	6,861,823	8,969,612	8,969,612	9,055,515	85,903	-	
02 GOODS AND SERVICES	8,298,141	5,671,282	5,671,282	5,650,000	-	21,282	
001 General Administration							
01 Travelling and Subsistence	490,745	565,200	565,200	638,000	72,800	-	
03 Uniforms	18,704	12,800	12,800	13,000	200	-	
04 Electricity	42,642	29,700	29,700	149,000	119,300	-	
05 Telephones	211,950	297,500	297,500	240,000	-	57,500	
08 Rent / Lease - Office Accommodation and Storage	2,398,519	1,498,770	1,498,770	1,499,000	230	-	
10 Office Stationery and Supplies	226,639	288,000	288,000	288,000	-	-	
11 Books and Periodicals	25,678	40,000	40,000	40,000	-	-	
12 Materials and Supplies	64,294	225,000	225,000	225,000	-	-	
13 Maintenance of Vehicles	83,468	244,000	244,000	244,000	-	-	
15 Repairs and Maintenance - Equipment	9,448	25,000	25,000	25,000	-	-	
16 Contract Employment	976,911	629,362	629,362	642,000	12,638	-	
17 Training	706,950	450,000	450,000	450,000	-	-	
18 Expenses	1,485,252	-	-	-	-	-	
21 Repairs and Maintenance - Buildings	64,777	120,000	120,000	120,000	-	-	
22 Short-term Employment	-	40,500	40,500	41,000	500	-	
23 Fees	100,734	320,000	320,000	320,000	-	-	
28 Other Contracted Services	328,721	223,000	223,000	223,000	-	-	
37 Janitorial Services	72,406	123,500	123,500	124,000	500	-	
43 Security Services	108,933	138,750	138,750	139,000	250	-	
57 Postage	1,329	5,700	5,700	6,000	300	-	
58 Medical Expenses	12,615	22,500	22,500	27,000	4,500	-	
61 Insurance	49,901	97,000	97,000	97,000	-	-	
62 Promotions, Publicity and Printing	503,620	275,000	275,000	100,000	-	175,000	
66 Hosting of Conferences, Seminars and Other Functions	313,905	-	-	-	-	-	
Total General Administration	8,298,141	5,671,282	5,671,282	5,650,000	-	21,282	

55 - REGULATED INDUSTRIES COMMISSION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	1,832,434	350,000	350,000	150,000	-	200,000	
001 General Administration							
01 Vehicles	-	200,000	200,000	-	-	200,000	
02 Office Equipment	1,779,442	40,000	40,000	40,000	-	-	
03 Furniture and Furnishings	49,160	50,000	50,000	50,000	-	-	
04 Other Minor Equipment	3,832	60,000	60,000	60,000	-	-	
Total General Administration	1,832,434	350,000	350,000	150,000	-	200,000	
04 CURRENT TRANSFERS AND SUBSIDIES	1,422,449	1,494,320	1,494,320	1,579,000	84,680	-	
007 Households							
01 Contract Gratuities	67,200	-	-	-	-	-	
02 Pension Contributions	516,745	622,320	622,320	707,000	84,680	-	
03 Contribution - Staff Group Life and Health Insurance Plan	231,800	372,000	372,000	372,000	-	-	
Total Households	815,745	994,320	994,320	1,079,000	84,680	-	
009 Other Transfers							
01 Depreciation	606,704	500,000	500,000	500,000	-	-	
Total Other Transfers	606,704	500,000	500,000	500,000	-	-	
Total Expenditure	18,414,847	16,485,214	16,485,214	16,434,515	-	50,699	

Board 55 - Regulated Industries Commission
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Grade	Explanation
1	1	(1)	Deputy Executive Director	6B	
1	1	(2)	Executive Manager - Utility Economics and Research	5	
1	1	(3)	Executive Manager - Technical Operations	5	
1	1	(4)	Manager, Human Resource and Administration	5	
1	1	(5)	Legal/Corporate Secretary	5	
1	1	(6)	Chief Financial Officer	5	
1	1	(7)	Information Technology Manager	4A	
1	1	(8)	Corporate Communications Manager	4A	
1	1	(9)	Customer Services Manager	4A	
2	2	(10)	Standards Engineer	4B	
2	2	(11)	Senior Tariff Analyst	4B	
1	1	(12)	Senior Utility Accountant	4B	
2	2	(13)	Utility Accountant	3	
2	2	(14)	Tariff Analyst	3	
2	2	(15)	Compliance Analyst	3	
1	1	(16)	IT Specialist	3	
1	1	(17)	Customer Services Officer	3	
1	1	(18)	Librarian	3	
1	1	(19)	Accounting Officer	2	
1	1	(20)	Human Resource Assistant	2	
2	2	(21)	Executive Assistant	2	
4	4	(22)	Administrative Assistant	2	
1	1	(23)	Accounts Clerk	1A	
1	1	(24)	Clerical Assistant	1A	
1	1	(25)	Telephone Operator/Receptionist	1A	
1	1	(26)	Driver/Messenger	1B	
1	1	(27)	Office Attendant	1B	
36	36				

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF RURAL DEVELOPMENT AND LOCAL GOVERNMENT

HEAD	42	-	MINISTRY OF RURAL DEVELOPMENT AND LOCAL GOVERNMENT
Sub-Head	06	-	Current Transfers to Statutory Boards and Similar Bodies
Item No.	005	-	Local Government Bodies
Sub-Item No.	23	-	Port of Spain City Corporation
Sub-Item No.	24	-	San Fernando City Corporation
Sub-Item No.	25	-	Arima Borough Corporation
Sub-Item No.	26	-	Point Fortin Borough Corporation
Sub-Item No.	27	-	Chaguanas Borough Corporation
Sub-Item No.	28	-	Diego Martin Regional Corporation
Sub-Item No.	29	-	San Juan/Laventille Regional Corporation
Sub-Item No.	30	-	Tunapuna/Piarco Regional Corporation
Sub-Item No.	31	-	Sangre Grande Regional Corporation
Sub-Item No.	32	-	Couva/Tabaquite/Talparo Regional Corporation
Sub-Item No.	33	-	Mayaro/Rio Claro Regional Corporation
Sub-Item No.	34	-	Siparia Regional Corporation
Sub-Item No.	35	-	Penal/Debe Regional Corporation
Sub-Item No.	36	-	Princes Town Regional Corporation
Sub-Item No.	37	-	Regional Corporation Services - General
Sub-Item No.	38	-	Trinidad and Tobago Association of Local Government Authorities

23 - PORT-OF-SPAIN CITY CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	230,694,794	243,282,000	222,779,817	222,779,817	-
04	OTHER INCOME	7,256,256	6,904,000	6,231,045	6,231,045	-
	Rent	1,723,273	2,000,000	1,433,621	1,433,621	-
	Fees	2,739,233	3,616,000	3,637,530	3,637,530	-
	Licences	810,644	723,000	662,179	662,179	-
	Disposal	22,550	30,000	31,300	31,300	-
	Recoverable Receipts	148,318	150,000	74,545	74,545	-
	Miscellaneous	1,812,238	385,000	391,870	391,870	-
	Total	237,951,050	250,186,000	229,010,862	229,010,862	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

23 - PORT-OF-SPAIN CITY CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	155,808,107	170,811,100	160,908,163	160,908,163	-
	Salaries and Cost of Living Allowance	36,013,708	41,064,200	41,092,345	41,092,345	-
	Wages and Cost of Living Allowance	89,396,133	97,935,300	91,435,310	91,435,310	-
	Overtime - Daily Rated Workers	9,880,555	7,700,000	6,328,020	6,328,020	-
	Overtime-Monthly Paid Officers	137,003	735,000	211,140	211,140	-
	Gov't Contribution to NIS	12,329,153	13,004,300	12,609,509	12,609,509	-
	Government Contribution to Group Health Insurance	1,679,584	2,045,000	1,693,760	1,693,760	-
	Vacant Posts	-	200,000	-	-	-
	Allowances - Monthly Paid Officers	2,890,197	4,515,000	4,318,298	4,318,298	-
	Allowances - Daily Rated Workers	1,663,958	1,740,000	1,488,612	1,488,612	-
	Remuneration to Board Members	1,817,816	1,872,300	1,731,169	1,731,169	-
02	GOODS AND SERVICES	53,960,637	50,039,900	39,679,595	39,929,593	249,998
03	MINOR EQUIPMENT PURCHASES	228,474	1,514,000	762,865	512,867	(249,998)
04	CURRENT TRANSFERS AND SUBSIDIES	32,312,627	27,821,000	27,660,239	27,660,239	-
	Total	242,309,845	250,186,000	229,010,862	229,010,862	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	7,256,256	6,904,000	6,231,045	6,231,045
Expenditure	242,309,845	250,186,000	229,010,862	229,010,862
Operating Surplus/(Deficit)	(235,053,589)	(243,282,000)	(222,779,817)	(222,779,817)
Add: Depreciation				
Cash Surplus/(Deficit)	(235,053,589)	(243,282,000)	(222,779,817)	(222,779,817)
Add: Government Subvention	230,694,794	243,282,000	222,779,817	222,779,817
Surplus/(Unfinanced Deficit)	(4,358,795)			

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	230,694,794	243,282,000	222,779,817	222,779,817	-	-	
04 OTHER INCOME	7,256,256	6,904,000	6,231,045	6,231,045	-	-	
001 Rent							
01 General Administration	57,971	200,000	67,992	67,992	-	-	
03 Squares, Playgrounds and Trees	248,528	200,000	211,740	211,740	-	-	
04 Woodbrook Estate	1,416,774	1,600,000	1,153,889	1,153,889	-	-	
Total Rent	1,723,273	2,000,000	1,433,621	1,433,621	-	-	
002 Fees							
01 Cemetery	256,222	300,000	236,433	236,433	-	-	
02 Crematorium	1,136,253	1,000,000	1,199,127	1,199,127	-	-	
03 Abattoirs, Markets and Dining Shed	1,302,932	1,200,000	573,751	573,751	-	-	
04 Other Abattoirs, Markets and Dining Shed	43,826	55,000	61,550	61,550	-	-	
05 Public Conveniences	-	36,000	311,984	311,984	-	-	
06 Food Badges	-	100,000	200,620	200,620	-	-	
07 Wrecking	-	500,000	-	-	-	-	
08 Vending	-	125,000	614,806	614,806	-	-	
09 Rental of Car Park	-	100,000	109,159	109,159	-	-	
10 Registration of Trucks	-	200,000	330,100	330,100	-	-	
Total Fees	2,739,233	3,616,000	3,637,530	3,637,530	-	-	
005 Licences							
01 General Administration	130,917	120,000	64,094	64,094	-	-	
02 Public Health and Disposal	679,727	600,000	598,085	598,085	-	-	
03 Stores, Works and Repairs	-	3,000	-	-	-	-	
Total Licences	810,644	723,000	662,179	662,179	-	-	
008 Disposal							
01 Public Health and Disposal	22,550	30,000	31,300	31,300	-	-	
Total Disposal	22,550	30,000	31,300	31,300	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF INCOME (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
010 Recoverable Receipts							
01 Stores, Works and Repairs	148,318	150,000	74,545	74,545	-	-	
Total Recoverable Receipts	148,318	150,000	74,545	74,545	-	-	
099 Miscellaneous							
01 General Administration	1,589,757	200,000	243,661	243,661	-	-	
02 Woodbrook Estate	-	5,000	-	-	-	-	
03 Transport and Cleansing	222,481	180,000	148,209	148,209	-	-	
Total Miscellaneous	1,812,238	385,000	391,870	391,870	-	-	
Total Income	237,951,050	250,186,000	229,010,862	229,010,862	-	-	

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	155,808,107	170,811,100	160,908,163	160,908,163	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	22,483,208	27,498,200	27,432,420	27,432,420	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	2,452,901	2,700,000	2,360,000	2,360,000	-	-	
03 Overtime - Monthly Paid Officers	-	150,000	-	-	-	-	
04 Allowances - Monthly Paid Officers	2,759,231	4,365,000	4,227,430	4,227,430	-	-	
05 Government's Contribution to N.I.S.	12,329,153	13,004,300	12,609,509	12,609,509	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
13 Remuneration to Council Members	1,817,816	1,872,300	1,731,169	1,731,169	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	1,246,192	1,500,000	1,260,186	1,260,186	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	433,392	545,000	433,574	433,574	-	-	
29 Overtime - Daily - Rated Workers	409,198	200,000	230,000	230,000	-	-	
30 Allowances - Daily - Rated Workers	39,783	60,000	39,505	39,505	-	-	
Total General Administration	43,970,874	51,994,800	50,323,793	50,323,793	-	-	
002 Public Health and Disposal							
01 Salaries and Cost of Living Allowance	6,796,325	6,800,000	6,821,268	6,821,268	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	12,263,581	13,847,600	12,605,000	12,605,000	-	-	
03 Overtime - Monthly Paid Officers	8,063	100,000	74,140	74,140	-	-	
04 Allowances - Monthly Paid Officers	130,966	150,000	90,868	90,868	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	50,000	-	-	-	-	
29 Overtime - Daily - Rated Workers	1,206,196	800,000	559,214	559,214	-	-	
30 Allowances - Daily - Rated Workers	105,448	240,000	142,633	142,633	-	-	
Total Public Health and Disposal	20,510,579	21,987,600	20,293,123	20,293,123	-	-	
003 Abattoirs, Markets and Dining Shed							
01 Salaries and Cost of Living Allowance	1,190,790	1,200,000	1,500,000	1,500,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	4,308,835	4,875,000	4,358,000	4,358,000	-	-	
03 Overtime - Monthly Paid Officers	-	310,000	-	-	-	-	
29 Overtime - Daily - Rated Workers	606,265	400,000	276,336	276,336	-	-	
30 Allowances - Daily - Rated Workers	112,137	125,000	90,000	90,000	-	-	
Total Abattoirs, Markets and Dining Shed	6,218,027	6,910,000	6,224,336	6,224,336	-	-	

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Transport and Cleansing							
01 Salaries and Cost of Living Allowance	1,108,302	1,100,000	1,028,663	1,028,663	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	19,483,783	21,422,000	20,000,000	20,000,000	-	-	
03 Overtime - Monthly Paid Officers	-	50,000	-	-	-	-	
29 Overtime - Daily - Rated Workers	5,203,682	4,000,000	3,678,922	3,678,922	-	-	
30 Allowances - Daily - Rated Workers	475,664	500,000	388,299	388,299	-	-	
Total Transport and Cleansing	26,271,431	27,072,000	25,095,884	25,095,884	-	-	
005 Squares, Playgrounds and Trees							
02 Wages and C.O.L.A. (including Leave Pay)	4,381,457	4,827,700	4,462,000	4,462,000	-	-	
29 Overtime - Daily - Rated Workers	590,722	600,000	405,989	405,989	-	-	
30 Allowances - Daily - Rated Workers	117,745	115,000	86,657	86,657	-	-	
Total Squares, Playgrounds and Trees	5,089,924	5,542,700	4,954,646	4,954,646	-	-	
006 Stores, Works and Repairs							
01 Salaries and Cost of Living Allowance	3,165,830	3,200,000	3,174,073	3,174,073	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	41,540,412	44,857,500	42,613,000	42,613,000	-	-	
03 Overtime - Monthly Paid Officers	128,940	100,000	137,000	137,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	50,000	-	-	-	-	
29 Overtime - Daily - Rated Workers	1,789,747	1,600,000	1,091,000	1,091,000	-	-	
30 Allowances - Daily - Rated Workers	716,578	600,000	654,000	654,000	-	-	
Total Stores, Works and Repairs	47,341,507	50,407,500	47,669,073	47,669,073	-	-	
007 Cemeteries and Crematorium							
01 Salaries and Cost of Living Allowance	999,970	996,000	886,069	886,069	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	4,965,164	5,405,500	5,037,310	5,037,310	-	-	
03 Overtime - Monthly Paid Officers	-	25,000	-	-	-	-	
29 Overtime - Daily - Rated Workers	74,745	100,000	86,559	86,559	-	-	
30 Allowances - Daily - Rated Workers	96,603	100,000	87,518	87,518	-	-	
Total Cemeteries and Crematorium	6,136,482	6,626,500	6,097,456	6,097,456	-	-	

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
008 Woodbrook Estate							
01 Salaries and Cost of Living Allowance	269,283	270,000	249,852	249,852	-	-	
Total Woodbrook Estate	269,283	270,000	249,852	249,852	-	-	
02 GOODS AND SERVICES	53,960,637	50,039,900	39,679,595	39,929,593	249,998	-	
001 General Administration							
01 Travelling and Subsistence	606,275	672,000	705,150	705,150	-	-	
03 Uniforms	460,168	1,726,200	852,791	852,791	-	-	
04 Electricity	848,873	700,000	700,000	700,000	-	-	
05 Telephones	1,128,644	850,000	1,227,094	1,227,094	-	-	
06 Water and Sewerage Rates	3,436	3,000	69	69	-	-	
10 Office Stationery and Supplies	713,503	200,000	237,378	237,378	-	-	
11 Books and Periodicals	29,080	9,000	5,198	5,198	-	-	
12 Materials and Supplies	326,007	200,000	126,555	126,555	-	-	
13 Maintenance of Vehicles	406,637	200,000	46,741	46,741	-	-	
15 Repairs and Maintenance - Equipment	323,898	78,900	67,078	67,078	-	-	
16 Contract Employment	-	506,000	-	-	-	-	
17 Training	92,366	80,000	13,000	13,000	-	-	
19 Official Entertainment	15,971	5,000	334	334	-	-	
21 Repairs and Maintenance - Buildings	452,908	200,000	199,758	199,758	-	-	
22 Short-term Employment	1,689,149	2,000,000	1,845,791	1,845,791	-	-	
23 Fees	519,650	600,000	648,832	648,832	-	-	
28 Other Contracted Services	1,094,287	700,000	581,647	581,647	-	-	
37 Janitorial Services	39,000	20,000	20,000	20,000	-	-	
43 Security Services	126,977	25,000	15,800	15,800	-	-	
46 Natural Disasters	100,708	75,000	37,228	37,228	-	-	
57 Postage	1,620	1,000	517	517	-	-	
58 Medical Expenses	-	4,000	-	-	-	-	
61 Insurance	1,564,859	1,500,000	1,497,456	1,497,456	-	-	
62 Promotions, Publicity and Printing	171,331	200,000	74,962	74,962	-	-	
66 Hosting of Conferences, Seminars and other Functions	96,007	75,000	36,103	36,103	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	896,092	936,000	798,475	798,475	-	-	
99 Employee Assistance Programme	-	5,000	-	-	-	-	
Total General Administration	11,707,446	11,571,100	9,737,957	9,737,957	-	-	

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Public Health and Disposal							
01 Travelling and Subsistence	1,331,144	1,400,000	1,188,365	1,188,365	-	-	
03 Uniforms	125,794	150,000	35,000	35,000	-	-	
04 Electricity	86,973	75,000	75,000	75,000	-	-	
05 Telephones	32,422	40,000	22,005	22,005	-	-	
06 Water and Sewerage Rates	40,141	50,000	-	-	-	-	
10 Office Stationery and Supplies	48,983	80,000	182	182	-	-	
11 Books and Periodicals	-	2,000	-	-	-	-	
12 Materials and Supplies	427,245	300,000	176,307	176,307	-	-	
13 Maintenance of Vehicles	194,573	200,000	6,509	6,509	-	-	
15 Repairs and Maintenance - Equipment	7,228	5,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	20,058	50,000	29,329	29,329	-	-	
22 Short-term Employment	1,959,899	1,660,000	1,909,000	1,909,000	-	-	
28 Other Contracted Services	57,498	50,000	34,331	34,331	-	-	
37 Janitorial Services	27,108	40,000	12,885	12,885	-	-	
43 Security Services	238,929	250,000	179,137	179,137	-	-	
62 Promotions, Publicity and Printing	7,566	50,000	-	-	-	-	
Total Public Health and Disposal	4,605,561	4,402,000	3,668,050	3,668,050	-	-	
003 Abattoirs, Markets and Dining Shed							
03 Uniforms	77,133	88,000	31,322	31,322	-	-	
04 Electricity	440,963	320,000	320,000	320,000	-	-	
05 Telephones	30,334	50,000	49,518	49,518	-	-	
06 Water and Sewerage Rates	394,300	400,000	-	-	-	-	
10 Office Stationery and Supplies	53,638	45,000	22,010	22,010	-	-	
12 Materials and Supplies	99,269	80,000	30,674	30,674	-	-	
13 Maintenance of Vehicles	13,536	5,000	3,597	3,597	-	-	
15 Repairs and Maintenance - Equipment	724	10,000	32	32	-	-	
21 Repairs and Maintenance - Buildings	284,431	150,000	101,196	101,196	-	-	
37 Janitorial Services	6,415	6,000	5,490	5,490	-	-	
43 Security Services	10,800	100,000	7,250	7,250	-	-	
Total Abattoirs, Markets and Dining Shed	1,411,543	1,254,000	571,089	571,089	-	-	

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Transport and Cleansing							
03 Uniforms	406,429	400,000	282,111	282,111	-	-	
04 Electricity	123,620	120,000	120,000	120,000	-	-	
05 Telephones	25,330	50,000	20,688	20,688	-	-	
06 Water and Sewerage Rates	60,957	25,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	91,126	80,000	23,516	23,516	-	-	
10 Office Stationery and Supplies	67,186	60,000	30,960	30,960	-	-	
12 Materials and Supplies	374,474	350,000	117,625	117,625	-	-	
13 Maintenance of Vehicles	1,952,766	1,400,000	421,221	421,221	-	-	
15 Repairs and Maintenance - Equipment	17,176	50,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	40,456	50,000	27,735	27,735	-	-	
23 Fees	7,639	8,000	4,895	4,895	-	-	
28 Other Contracted Services	24,035,815	23,600,000	20,715,817	20,965,815	249,998	-	
37 Janitorial Services	-	1,000	1,800	1,800	-	-	
43 Security Services	579,403	500,000	500,000	500,000	-	-	
Total Transport and Cleansing	27,782,377	26,694,000	22,266,368	22,516,366	249,998	-	
005 Squares, Playgrounds and Trees							
03 Uniforms	77,755	100,000	54,427	54,427	-	-	
04 Electricity	155,035	200,000	200,000	200,000	-	-	
06 Water and Sewerage Rates	17,091	20,000	-	-	-	-	
10 Office Stationery and Supplies	36,613	35,000	25,601	25,601	-	-	
12 Materials and Supplies	159,316	185,000	140,592	140,592	-	-	
13 Maintenance of Vehicles	68,306	50,000	11,198	11,198	-	-	
15 Repairs and Maintenance - Equipment	84,427	50,000	13,916	13,916	-	-	
21 Repairs and Maintenance - Buildings	209,214	200,000	101,218	101,218	-	-	
37 Janitorial Services	7,538	16,000	6,000	6,000	-	-	
43 Security Services	2,222,771	1,450,000	1,322,378	1,322,378	-	-	
Total Squares, Playgrounds and Trees	3,038,066	2,306,000	1,875,330	1,875,330	-	-	
006 Stores, Works and Repairs							
03 Uniforms	698,343	660,000	43,106	43,106	-	-	
04 Electricity	148,465	150,000	150,000	150,000	-	-	
05 Telephones	49,729	60,000	34,749	34,749	-	-	
06 Water and Sewerage Rates	37,791	20,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	1,604	-	-	-	-	-	
10 Office Stationery and Supplies	97,045	75,000	76,334	76,334	-	-	
12 Materials and Supplies	1,333,621	1,000,000	370,398	370,398	-	-	
13 Maintenance of Vehicles	451,947	400,000	38,701	38,701	-	-	
Stores, Works and Repairs Carried Forward	2,818,545	2,365,000	713,288	713,288	-	-	

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Stores, Works and Repairs Brought Forward	2,818,545	2,365,000	713,288	713,288	-	-	
15 Repairs and Maintenance - Equipment	21,125	25,000	3,016	3,016	-	-	
21 Repairs and Maintenance - Buildings	54,052	75,000	6,533	6,533	-	-	
28 Other Contracted Services	280,000	260,000	216,000	216,000	-	-	
37 Janitorial Services	7,064	3,000	2,048	2,048	-	-	
43 Security Services	544,287	100,000	146,385	146,385	-	-	
Total Stores, Works and Repairs	3,725,073	2,828,000	1,087,270	1,087,270	-	-	
007 Cemeteries and Crematorium							
03 Uniforms	130,921	100,000	18,294	18,294	-	-	
04 Electricity	118,287	100,000	100,000	100,000	-	-	
05 Telephones	36,900	40,000	27,639	27,639	-	-	
06 Water and Sewerage Rates	9,808	10,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	-	5,000	-	-	-	-	
10 Office Stationery and Supplies	69,714	60,000	39,321	39,321	-	-	
12 Materials and Supplies	332,828	140,000	139,591	139,591	-	-	
15 Repairs and Maintenance - Equipment	170,300	15,000	812	812	-	-	
21 Repairs and Maintenance - Buildings	101,852	80,000	4,021	4,021	-	-	
37 Janitorial Services	5,738	6,000	8,033	8,033	-	-	
43 Security Services	714,223	400,000	116,620	116,620	-	-	
Total Cemeteries and Crematorium	1,690,571	956,000	454,331	454,331	-	-	
008 Woodbrook Estate							
01 Travelling and Subsistence	-	28,800	19,200	19,200	-	-	
Total Woodbrook Estate	-	28,800	19,200	19,200	-	-	
03 MINOR EQUIPMENT PURCHASES	228,474	1,514,000	762,865	512,867	-	249,998	
001 General Administration							
01 Vehicles	-	600,000	249,998	-	-	249,998	
02 Office Equipment	-	30,000	-	-	-	-	
03 Furniture and Furnishings	16,416	20,000	-	-	-	-	
04 Other Minor Equipment	10,903	650,000	512,867	512,867	-	-	
Total General Administration	27,319	1,300,000	762,865	512,867	-	249,998	

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Public Health							
02 Office Equipment	11,200	20,000	-	-	-	-	
03 Furniture and Furnishings	5,625	20,000	-	-	-	-	
04 Other Minor Equipment	14,192	10,000	-	-	-	-	
Total Public Health	31,017	50,000	-	-	-	-	
003 Abattoirs, Markets and Dining Shed							
02 Office Equipment	9,523	10,000	-	-	-	-	
03 Furniture and Furnishings	8,826	10,000	-	-	-	-	
04 Other Minor Equipment	20,008	20,000	-	-	-	-	
Total Abattoirs, Markets and Dining Shed	38,357	40,000	-	-	-	-	
004 Transport and Cleansing							
02 Office Equipment	1,913	5,000	-	-	-	-	
03 Furniture and Furnishings	4,123	5,000	-	-	-	-	
04 Other Minor Equipment	20,448	20,000	-	-	-	-	
Total Transport and Cleansing	26,484	30,000	-	-	-	-	
005 Squares, Playgrounds and Trees							
03 Furniture and Furnishings	9,433	10,000	-	-	-	-	
04 Other Minor Equipment	21,028	20,000	-	-	-	-	
Total Squares, Playgrounds and Trees	30,461	30,000	-	-	-	-	
006 Stores, Works and Repairs							
02 Office Equipment	5,146	4,000	-	-	-	-	
03 Furniture and Furnishings	19,523	20,000	-	-	-	-	
04 Other Minor Equipment	9,678	10,000	-	-	-	-	
Total Stores, Works and Repairs	34,347	34,000	-	-	-	-	

23 - PORT-OF-SPAIN CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
007 Cemeteries and Crematorium							
03 Furniture and Furnishings	8,646	10,000	-	-	-	-	
04 Other Minor Equipment	31,843	20,000	-	-	-	-	
Total Cemeteries and Crematorium	40,489	30,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	32,312,627	27,821,000	27,660,239	27,660,239	-	-	
007 Households							
01 Pensions and Cost of Living Allowances	10,850,901	10,700,000	10,580,000	10,580,000	-	-	
02 Gratuities - Staff, Monthly Paid	3,757,333	2,681,000	2,680,239	2,680,239	-	-	
03 Gratuities - Non-pensionable Employees Daily Paid	17,495,625	14,400,000	14,400,000	14,400,000	-	-	
Total Households	32,103,859	27,781,000	27,660,239	27,660,239	-	-	
009 Other Transfers							
01 Mayor's Fund	110,000	10,000	-	-	-	-	
15 Bank Charges	98,768	30,000	-	-	-	-	
Total Other Transfers	208,768	40,000	-	-	-	-	
Total Expenditure	242,309,845	250,186,000	229,010,862	229,010,862	-	-	

Board 23 - Port of Spain City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			General Administration		
			City Clerk's Department		
1	1	(1)	Chief Executive Officer	67	
1	1	(2)	Deputy Chief Executive Officer	63	
1	1	(3)	Personnel and Industrial Relations Officer III	54D	
1	1	(4)	Administrative Officer II	46D	
1	1	(5)	Corporation Secretary	46	
1	2	(6)	Administrative Assistant	35F	(6) One (1) post of Administrative Assistant transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No.426 dated March 05, 2020.
2	2	(7)	Personnel and Industrial Relations Officer I	35F	
1	1	(8)	Printing Supervisor I	32E	
1	1	(9)	Verbatim Reporter I	30E	
4	5	(10)	Clerk III	24E	(10) One (1) post of Clerk III transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No.426 dated March 05, 2020.
5	5	(11)	Clerk II	20C	
1	2	(12)	Clerk Stenographer III	26C	(12) One (1) post of Clerk Stenographer III transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
2	2	(13)	Clerk Stenographer II	20	
1	1	(14)	Telephone Operator II	17E	
2	2	(15)	Telephone Operator I	13	
1	1	(16)	Printing Operator II	19F	
1	1	(17)	Printing Operator I	16	
3	3	(18)	Vari-Typist	17	
13	13	(19)	Clerk I	14	
1	1	(20)	Record Keeper	20	
5	10	(21)	Clerk Typist I	13	(21) Five (5) posts of Clerk Typist I transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No.426 dated March 05, 2020.
1	1	(22)	Receptionist	13	
2	3	(23)	Messenger I	9	(23) One (1) post of Messenger I transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No.426 dated March 05, 2020.
52	61				
1	1	(24)	Database Administrator	61	
			City Treasurer's Department		
1	1	(25)	City Treasurer	59D	
1	1	(26)	Accountant III	53	
3	3	(27)	Accountant II	35G	

Board 23 - Port of Spain City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	2	(28)	Auditor I	35F	(28) One (1) post of Auditor I transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No.426 dated March 05, 2020.
3	3	(29)	Accountant I	31C	
1	1	(30)	Cashier III	31	
1	1	(31)	Paymaster II	32E	
1	1	(32)	Clerk IV	30C	
1	1	(33)	Auditing Assistant	30C	
18	18	(34)	Accounting Assistant	25E	(34) One (1) post of Accounting Assistant transferred from Head - Ministry of Agriculture, Land and Fisheries with effect from October 17, 2013. Post to be abolished when vacant. Cabinet Minute No. 148 dated February 2, 2017.
	1	(35)	Clerk III	24E	(35) One (1) post of Clerk III transferred from Head - Ministry of Housing and Urban Development with effect from March 05,2020. Post to be abolished when vacant.Cabinet Minute No.426 dated march 05, 2020.
6	6	(36)	Clerk II	20C	(36) One (1) post of Clerk II transferred from Head - Ministry of Agriculture, Land and Fisheries with effect from October 17, 2013 Post to be abolished when vacant. Cabinet Minute No.148 dated February 2, 2017.
1	1	(37)	Clerk Stenographer II	20	
17	19	(38)	Clerk I	14	(38) Two (2) posts of Clerk I transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet minute No.426 dated March 05, 2020.
2	2	(39)	Clerk Typist 1	13	
2	2	(40)	Messenger I	9	
59	63				
			City Assessor's Department		
1	1	(41)	City Assessor	59D	
1	1	(42)	Deputy City Assessor	46D	
2	2	(43)	Valuation Assistant I	34	
1	1	(44)	Draughtsman I	27A	
1	1	(45)	Clerk IV	30C	
1	1	(46)	Clerk Stenographer II	20	
2	2	(47)	Clerk I	14	
1	1	(48)	Clerk Typist I	13	
1	1	(49)	Messenger I	9	
11	11				
			City Police		
1	1	(50)	Superintendent of Police	57E	

Board 23 - Port of Spain City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(51)	Assistant Superintendent of Police	53F	
3	3	(52)	Police Inspector	47E	
9	9	(53)	Police Sergeant	40E	
18	18	(54)	Police Corporal	31C	
168	168	(55)	Police Constable	21/24C	
200	200				
			Public Health and Disposal		
1	1	(56)	City Medical Officer of Health	65	
1	1	(57)	Public Health Medical Officer	62	
1	1	(58)	Public Health Inspector IV	53E	
1	1	(59)	Public Health Educator II	53E	
4	4	(60)	Public Health Inspector III	45F	
1	1	(61)	Visual Aids Officer	34	
1	1	(62)	Public Health Educator I	46	
6	6	(63)	Public Health Inspector II	40F	
22	22	(64)	Public Health Inspector I	34	
1	1	(65)	Public Health Visitor II	44G	
4	4	(66)	Public Health Visitor I	39G	
1	1	(67)	Inspector of Animals and Meat (Part-time)		
2	2	(68)	Health Control Officer III	28C	
3	3	(69)	Health Control Officer II	22E	
1	1	(70)	Anti-Rabies Assistant II	24E	
1	1	(71)	Clerk IV	30C	
1	1	(72)	Clerk III	24E	
2	2	(73)	Clerk II	20C	
1	1	(74)	Clerk Stenographer II	20	
7	7	(75)	Clerk I	14	
2	2	(76)	Medical Orderly	17	
2	2	(77)	Clerk Typist I	13	
3	3	(78)	Messenger I	9	
1	1	(79)	Motor Vehicle Driver	17	
2	2	(80)	Canine Control Worker	10	
1	1	(81)	Pound Keeper	10	
1	1	(82)	Sanitation Foreman II	28	
1	1	(83)	Motor Vehicle Driver/Operator	18	
75	75				

Board 23 - Port of Spain City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Abattoir, Markets and Dining Shed Central Market		
1	1	(84)	Administrative Assistant	35F	
1	1	(85)	Clerk IV	30C	
2	2	(86)	Clerk II	20C	
2	2	(87)	Works Foreman I	18	
1	1	(88)	Warehouse Attendant	14	
1	1	(89)	Maintenance Repairman (Temp)	16	
6	6	(90)	Clerk I	14	
1	1	(91)	Messenger I	9	
1	1	(92)	District Estate Constable	20C	
16	16				
			Fish Market		
1	1	(93)	Clerk II	20C	(93) Post to be abolished when vacant
1	1				
			Abattoir and Detention Station		
1	1	(94)	Abattoir Supervisor	24	
1	1	(95)	Clerk I	14	
1	1	(96)	Works Foreman I	18	
3	3				
			Transport and Cleansing		
1	1	(97)	Transport and Cleansing Superintendent	39C	
1	1	(98)	Garage Supervisor	32B	
1	1	(99)	Clerk IV	30C	
1	1	(100)	Sanitation Foreman II (Temporary)	28	
1	1	(101)	Workshop Foreman	28	
1	1	(102)	Transport Foreman II	24F	
3	3	(103)	Estate Constable	17/20C	
2	2	(104)	Clerk I	14	
1	1	(105)	Clerk Typist I	13	
1	1	(106)	Messenger I	9	
13	13				

Board 23 - Port of Spain City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Stores, Works and Repairs City Engineer's Dept.		
1	1	(107)	City Engineer	61	
1	1	(108)	Assistant City Engineer	53	
2	2	(109)	Works Supervisor III	38G	
1	1	(110)	Building Inspector II	38G	
1	1	(111)	Engineering Assistant II	34E	
	1	(112)	Engineering Assistant I	28	(112) One (1) post of Engineering Assistant I transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No.426 dated March 05, 2020.
1	1	(113)	Works Supervisor II	34E	
1	1	(114)	Clerk Stenographer II	20	
2	2	(115)	Building Inspector I	34	
2	2	(116)	Draughtsman I	27A	
5	5	(117)	Works Supervisor I	28E	
6	6	(118)	Assistant Works Supervisor	24C	
1	1	(119)	Administrative Assistant	35F	
1	1	(120)	Clerk IV	30C	
1	1	(121)	Clerk III	24E	
2	2	(122)	Clerk II	20C	
7	7	(123)	Clerk I	14	
4	4	(124)	Clerk Typist I	13	
2	2	(125)	Messenger I	9	
41	42				
			Stores		
1	1	(126)	Storekeeper III	31F	
1	1	(127)	Storekeeper II	28E	
1	1	(128)	Storekeeper I	24E	
1	1	(129)	Clerk II	20C	
2	2	(130)	Clerk I	14	
1	1	(131)	Messenger I	9	
7	7				
			Cemeteries and Crematorium (Lapeyrouse Cemetery)		
1	1	(132)	Cemetery Keeper II	24A	
			(Woodbrook Cemetery)		
1	1	(133)	Cemetery Keeper II	24A	
2	2				

Board 23 - Port of Spain City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Crematorium		
1	1	(134)	Facility Manager	42F	
1	1	(135)	Assistant Manager	30C	
1	1	(136)	Operations and Maintenance Superintendent	34	
2	2	(137)	Cremator Operator	16	
2	2	(138)	Chapel Attendant	13	
1	1	(139)	Clerk Stenographer II	20	
1	1	(140)	Messenger I	9	
1	1	(141)	Groundsman	6	
1	1	(142)	Cleaner	4	
11	11				
			Woodbrook Estate		
1	1	(143)	Clerk IV	30C	
1	1	(144)	Clerk II	20C	
1	1	(145)	Clerk I	14	
1	1	(146)	Messenger I	9	
4	4				
496	510				

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

24 - SAN FERNANDO CITY CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	120,741,159	139,694,500	129,551,472	129,551,472	-
04	OTHER INCOME	1,194,098	1,758,000	1,096,390	1,096,390	-
	Rent	216,204	450,000	291,150	291,150	-
	Fees	470,128	710,000	409,000	409,000	-
	Licences	391,700	350,000	257,000	257,000	-
	Interest	9,127	50,000	13,137	13,137	-
	Disposal	88,400	140,000	115,000	115,000	-
	Contributions	-	5,000	-	-	-
	Extraordinary	-	5,000	-	-	-
	Miscellaneous	18,539	48,000	11,103	11,103	-
	Total	121,935,257	141,452,500	130,647,862	130,647,862	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

24 - SAN FERNANDO CITY CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	93,885,081	96,980,000	95,644,637	95,644,637	-
	Salaries and Cost of Living Allowance	20,249,926	23,737,000	22,141,880	22,141,880	-
	Wages and Cost of Living Allowance	57,236,988	57,470,000	56,784,000	56,784,000	-
	Overtime - Daily Rated Workers	3,205,706	2,407,500	3,258,386	3,258,386	-
	Overtime-Monthly Paid Officers	-	2,000	-	-	-
	Gov't Contribution to NIS	7,272,985	7,333,000	7,666,048	7,666,048	-
	Government Contribution to Group Health Insurance	1,000,562	1,028,000	1,020,000	1,020,000	-
	Vacant Posts	-	500,000	-	-	-
	Allowances - Monthly Paid Officers	1,344,065	2,145,500	2,118,272	2,118,272	-
	Allowances - Daily Rated Workers	2,007,696	797,000	1,096,051	1,096,051	-
	Remuneration to Board Members	1,567,153	1,560,000	1,560,000	1,560,000	-
02	GOODS AND SERVICES	25,208,933	30,576,400	23,228,264	23,228,264	-
03	MINOR EQUIPMENT PURCHASES	16,191	1,341,100	126,600	126,600	-
04	CURRENT TRANSFERS AND SUBSIDIES	12,668,816	12,555,000	11,648,361	11,648,361	-
	Total	131,779,021	141,452,500	130,647,862	130,647,862	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	1,194,098	1,758,000	1,096,390	1,096,390
Expenditure	131,779,021	141,452,500	130,647,862	130,647,862
Operating Surplus/(Deficit)	(130,584,923)	(139,694,500)	(129,551,472)	(129,551,472)
Add: Depreciation				
Cash Surplus/(Deficit)	(130,584,923)	(139,694,500)	(129,551,472)	(129,551,472)
Add: Government Subvention	120,741,159	139,694,500	129,551,472	129,551,472
Surplus/(Unfinanced Deficit)	(9,843,764)			

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	120,741,159	139,694,500	129,551,472	129,551,472	-	-	
04 OTHER INCOME	1,194,098	1,758,000	1,096,390	1,096,390	-	-	
001 Rent							
01 General Administration	16,876	200,000	90,000	90,000	-	-	
02 Institutions	199,328	200,000	200,000	200,000	-	-	
03 Parks, Playgrounds and Cemeteries	-	50,000	1,150	1,150	-	-	
Total Rent	216,204	450,000	291,150	291,150	-	-	
002 Fees							
01 General Administration	212,182	400,000	162,000	162,000	-	-	
02 Institutions	183,946	200,000	170,000	170,000	-	-	
03 Parks, Playgrounds and Cemeteries	74,000	110,000	77,000	77,000	-	-	
Total Fees	470,128	710,000	409,000	409,000	-	-	
005 Licences							
03 Local Health Authority	391,700	350,000	257,000	257,000	-	-	
Total Licences	391,700	350,000	257,000	257,000	-	-	
006 Interest							
01 General Administration	9,127	50,000	13,137	13,137	-	-	
Total Interest	9,127	50,000	13,137	13,137	-	-	
008 Disposal							
01 Local Health Authority	88,400	140,000	115,000	115,000	-	-	
Total Disposal	88,400	140,000	115,000	115,000	-	-	

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF INCOME (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
011 Contributions							
01 Transport	-	5,000	-	-	-	-	
Total Contributions	-	5,000	-	-	-	-	
098 Extraordinary - Sale of Old Stores							
01 General Administration	-	5,000	-	-	-	-	
Total Extraordinary - Sale of Old Stores	-	5,000	-	-	-	-	
099 Miscellaneous							
01 General Administration	14,784	30,000	11,000	11,000	-	-	
02 Institutions	2,528	8,000	103	103	-	-	
03 Parks, Playgrounds and Cemeteries	1,227	10,000	-	-	-	-	
Total Miscellaneous	18,539	48,000	11,103	11,103	-	-	
Total Income	121,935,257	141,452,500	130,647,862	130,647,862	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	93,885,081	96,980,000	95,644,637	95,644,637	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	15,723,555	19,100,000	17,269,806	17,269,806	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	1,791,792	1,700,000	1,492,000	1,492,000	-	-	
03 Overtime - Monthly Paid Officers	-	2,000	-	-	-	-	
04 Allowances - Monthly Paid Officers	1,232,360	2,000,000	2,000,000	2,000,000	-	-	
05 Government's Contribution to N.I.S.	1,697,788	1,820,000	1,730,000	1,730,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	500,000	-	-	-	-	
13 Remuneration to Council Members	1,567,153	1,560,000	1,560,000	1,560,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	784,445	800,000	800,000	800,000	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	216,117	228,000	220,000	220,000	-	-	
29 Overtime - Daily - Rated Workers	-	2,000	2,510	2,510	-	-	
30 Allowances - Daily - Rated Workers	31,674	2,000	10,509	10,509	-	-	
Total General Administration	23,044,884	27,714,000	25,084,825	25,084,825	-	-	
002 City and Departments of Maintenance							
01 Salaries and Cost of Living Allowance	1,594,923	1,590,000	1,590,000	1,590,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	11,822,950	11,900,000	11,900,000	11,900,000	-	-	
04 Allowances - Monthly Paid Officers	42,000	45,000	41,774	41,774	-	-	
05 Government's Contribution to N.I.S.	1,181,681	1,100,000	1,100,000	1,100,000	-	-	
29 Overtime - Daily - Rated Workers	8,927	5,000	944	944	-	-	
30 Allowances - Daily - Rated Workers	470,323	200,000	200,000	200,000	-	-	
Total City and Departments of Maintenance	15,120,804	14,840,000	14,832,718	14,832,718	-	-	
003 Institutions							
01 Salaries and Cost of Living Allowance	51,842	87,000	222,074	222,074	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	1,963,197	2,030,000	1,792,000	1,792,000	-	-	
04 Allowances - Monthly Paid Officers	44,844	50,000	42,842	42,842	-	-	
05 Government's Contribution to N.I.S.	261,115	270,000	270,000	270,000	-	-	
29 Overtime - Daily - Rated Workers	902,609	900,000	900,000	900,000	-	-	
30 Allowances - Daily - Rated Workers	105,198	45,000	60,000	60,000	-	-	
Total Institutions	3,328,805	3,382,000	3,286,916	3,286,916	-	-	

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Parks, Playgrounds and Cemeteries							
01 Salaries and Cost of Living Allowance	256,340	260,000	293,000	293,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	3,231,958	3,440,000	3,200,000	3,200,000	-	-	
05 Government's Contribution to N.I.S.	305,908	330,000	294,754	294,754	-	-	
29 Overtime - Daily - Rated Workers	-	500	2,932	2,932	-	-	
30 Allowances - Daily - Rated Workers	67,986	30,000	34,542	34,542	-	-	
Total Parks, Playgrounds and Cemeteries	3,862,192	4,060,500	3,825,228	3,825,228	-	-	
005 Transport							
01 Salaries and Cost of Living Allowance	16,151	200,000	-	-	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	12,512,097	12,600,000	12,600,000	12,600,000	-	-	
04 Allowances - Monthly Paid Officers	-	500	-	-	-	-	
05 Government's Contribution to N.I.S.	1,221,791	1,300,000	1,239,294	1,239,294	-	-	
29 Overtime - Daily - Rated Workers	1,178,127	600,000	1,236,000	1,236,000	-	-	
30 Allowances - Daily - Rated Workers	430,605	220,000	301,000	301,000	-	-	
Total Transport	15,358,771	14,920,500	15,376,294	15,376,294	-	-	
006 Local Health Authority							
01 Salaries and Cost of Living Allowance	2,607,115	2,500,000	2,767,000	2,767,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	25,914,994	25,800,000	25,800,000	25,800,000	-	-	
04 Allowances - Monthly Paid Officers	24,861	50,000	33,656	33,656	-	-	
05 Government's Contribution to N.I.S.	2,604,702	2,513,000	3,032,000	3,032,000	-	-	
29 Overtime - Daily - Rated Workers	1,116,043	900,000	1,116,000	1,116,000	-	-	
30 Allowances - Daily - Rated Workers	901,910	300,000	490,000	490,000	-	-	
Total Local Health Authority	33,169,625	32,063,000	33,238,656	33,238,656	-	-	
02 GOODS AND SERVICES	25,208,933	30,576,400	23,228,264	23,228,264	-	-	
001 General Administration							
01 Travelling and Subsistence	283,075	250,000	250,000	250,000	-	-	
03 Uniforms	142,741	1,056,000	420,094	420,094	-	-	
04 Electricity	517,740	500,000	500,000	500,000	-	-	
05 Telephones	456,187	575,000	932,342	932,342	-	-	
06 Water and Sewerage Rates	65,033	70,000	55,554	55,554	-	-	
09 Rent / Lease - Vehicles and Equipment	-	2,000	-	-	-	-	
10 Office Stationery and Supplies	219,307	350,000	350,000	350,000	-	-	
11 Books and Periodicals	-	5,000	280	280	-	-	
12 Materials and Supplies	71,040	92,000	92,000	92,000	-	-	
General Administration Carried Forward	1,755,123	2,900,000	2,600,270	2,600,270	-	-	

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	1,755,123	2,900,000	2,600,270	2,600,270	-	-	
15 Repairs and Maintenance - Equipment	38,477	46,000	46,000	46,000	-	-	
16 Contract Employment	170,820	170,000	143,072	143,072	-	-	
17 Training	-	13,000	11,800	11,800	-	-	
21 Repairs and Maintenance - Buildings	65,342	55,000	140	140	-	-	
22 Short-term Employment	255,470	250,000	250,000	250,000	-	-	
23 Fees	369,487	460,000	277,504	277,504	-	-	
28 Other Contracted Services	106,499	92,000	65,574	65,574	-	-	
37 Janitorial Services	38,714	17,000	20,192	20,192	-	-	
46 Natural Disasters	105,137	207,000	93,746	93,746	-	-	
57 Postage	-	2,000	-	-	-	-	
58 Medical Expenses	280	10,000	1,200	1,200	-	-	
61 Insurance	957,883	1,000,000	868,643	868,643	-	-	
62 Promotions, Publicity and Printing	40,257	50,000	46,482	46,482	-	-	
66 Hosting of Conferences, Seminars and other Functions	28,656	20,000	19,457	19,457	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	729,528	732,000	732,000	732,000	-	-	
99 Employee Assistance Programme	-	8,000	-	-	-	-	
Total General Administration	4,661,673	6,032,000	5,176,080	5,176,080	-	-	
002 City and Departments of Maintenance							
01 Travelling and Subsistence	460,139	500,000	447,375	447,375	-	-	
03 Uniforms	-	200,000	200,000	200,000	-	-	
09 Rent / Lease - Vehicles and Equipment	-	40,000	-	-	-	-	
10 Office Stationery and Supplies	54,829	25,000	75	75	-	-	
12 Materials and Supplies	607,029	500,000	436,903	436,903	-	-	
15 Repairs and Maintenance - Equipment	29,610	30,000	3,295	3,295	-	-	
21 Repairs and Maintenance - Buildings	6,477	92,000	11,367	11,367	-	-	
28 Other Contracted Services	66,693	400,000	177,524	177,524	-	-	
Total City and Departments of Maintenance	1,224,777	1,787,000	1,276,539	1,276,539	-	-	

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
003 Institutions							
03 Uniforms	-	30,000	29,613	29,613	-	-	
04 Electricity	121,635	253,000	253,000	253,000	-	-	
05 Telephones	229	3,000	-	-	-	-	
06 Water and Sewerage Rates	36,546	55,000	21,797	21,797	-	-	
10 Office Stationery and Supplies	16,772	20,000	16,757	16,757	-	-	
12 Materials and Supplies	35,452	69,000	17,932	17,932	-	-	
15 Repairs and Maintenance - Equipment	14,963	40,000	22,314	22,314	-	-	
21 Repairs and Maintenance - Buildings	16,103	100,000	96	96	-	-	
28 Other Contracted Services	248,312	644,000	308,102	308,102	-	-	
43 Security Services	2,598,580	2,000,000	1,709,287	1,709,287	-	-	
Total Institutions	3,088,592	3,214,000	2,378,898	2,378,898	-	-	
004 Parks, Playgrounds and Cemeteries							
01 Travelling and Subsistence	-	27,000	-	-	-	-	
03 Uniforms	-	50,000	50,000	50,000	-	-	
04 Electricity	368,646	360,000	360,000	360,000	-	-	
05 Telephones	-	5,000	-	-	-	-	
06 Water and Sewerage Rates	29,125	23,000	12,297	12,297	-	-	
09 Rent / Lease - Vehicles and Equipment	-	10,000	-	-	-	-	
10 Office Stationery and Supplies	14,587	10,000	-	-	-	-	
12 Materials and Supplies	93,971	150,000	1,428	1,428	-	-	
15 Repairs and Maintenance - Equipment	1,674	25,000	2,858	2,858	-	-	
21 Repairs and Maintenance - Buildings	34,396	70,000	251	251	-	-	
28 Other Contracted Services	230,112	400,000	55,907	55,907	-	-	
43 Security Services	40,408	800,000	175,920	175,920	-	-	
Total Parks, Playgrounds and Cemeteries	812,919	1,930,000	658,661	658,661	-	-	
005 Transport							
03 Uniforms	-	200,000	151,157	151,157	-	-	
05 Telephones	-	5,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	-	10,000	-	-	-	-	
10 Office Stationery and Supplies	9,407	5,000	-	-	-	-	
12 Materials and Supplies	44,963	92,000	92,000	92,000	-	-	
13 Maintenance of Vehicles	599,826	644,000	348,866	348,866	-	-	
15 Repairs and Maintenance - Equipment	26,079	20,000	9,037	9,037	-	-	
21 Repairs and Maintenance - Buildings	1,414	25,000	40	40	-	-	
28 Other Contracted Services	-	20,000	18,563	18,563	-	-	
58 Medical Expenses	1,200	5,000	4,800	4,800	-	-	
Total Transport	682,889	1,026,000	624,463	624,463	-	-	

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Local Health Authority							
01 Travelling and Subsistence	874,891	942,000	942,000	942,000	-	-	
03 Uniforms	19,160	150,000	150,000	150,000	-	-	
04 Electricity	4,558	5,000	5,000	5,000	-	-	
05 Telephones	8,950	23,000	7,100	7,100	-	-	
06 Water and Sewerage Rates	24,510	35,000	7,110	7,110	-	-	
09 Rent / Lease - Vehicles and Equipment	-	10,000	-	-	-	-	
10 Office Stationery and Supplies	2,148	35,000	5,540	5,540	-	-	
11 Books and Periodicals	-	1,000	-	-	-	-	
12 Materials and Supplies	606,008	368,000	368,000	368,000	-	-	
15 Repairs and Maintenance - Equipment	1,460	20,000	115	115	-	-	
21 Repairs and Maintenance - Buildings	321	10,000	-	-	-	-	
22 Short-term Employment	554,298	400,000	400,000	400,000	-	-	
28 Other Contracted Services	12,612,249	14,568,400	11,213,158	11,213,158	-	-	
58 Medical Expenses	21,250	5,000	15,600	15,600	-	-	
62 Promotions, Publicity and Printing	8,280	15,000	-	-	-	-	
Total Local Health Authority	14,738,083	16,587,400	13,113,623	13,113,623	-	-	
03 MINOR EQUIPMENT PURCHASES	16,191	1,341,100	126,600	126,600	-	-	
001 General Administration							
02 Office Equipment	6,964	23,000	-	-	-	-	
03 Furniture and Furnishings	7,883	32,000	82,686	82,686	-	-	
04 Other Minor Equipment	-	1,130,100	8,475	8,475	-	-	
Total General Administration	14,847	1,185,100	91,161	91,161	-	-	
002 City and Department of Maintenance							
02 Office Equipment	-	10,000	-	-	-	-	
03 Furniture and Furnishings	-	10,000	7,875	7,875	-	-	
04 Other Minor Equipment	-	27,000	-	-	-	-	
Total City and Department of Maintenance	-	47,000	7,875	7,875	-	-	

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
003 Institutions							
02 Office Equipment	-	5,000	-	-	-	-	
03 Furniture and Furnishings	-	13,000	12,938	12,938	-	-	
04 Other Minor Equipment	-	18,000	-	-	-	-	
Total Institutions	-	36,000	12,938	12,938	-	-	
004 Parks, Playgrounds and Cemeteries							
02 Office Equipment	-	5,000	-	-	-	-	
03 Furniture and Furnishings	-	9,000	7,313	7,313	-	-	
04 Other Minor Equipment	-	15,000	-	-	-	-	
Total Parks, Playgrounds and Cemeteries	-	29,000	7,313	7,313	-	-	
005 Transport							
02 Office Equipment	-	5,000	-	-	-	-	
03 Furniture and Furnishings	-	9,000	7,313	7,313	-	-	
04 Other Minor Equipment	-	10,000	-	-	-	-	
Total Transport	-	24,000	7,313	7,313	-	-	
006 Local Health Authority							
02 Office Equipment	-	5,000	-	-	-	-	
03 Furniture and Furnishings	1,344	5,000	-	-	-	-	
04 Other Minor Equipment	-	10,000	-	-	-	-	
Total Local Health Authority	1,344	20,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	12,668,816	12,555,000	11,648,361	11,648,361	-	-	
005 Institutions							
02 Charities	-	5,000	-	-	-	-	
Total Institutions	-	5,000	-	-	-	-	

24 - SAN FERNANDO CITY CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
007 Households							
01 Pensions	5,642,504	5,700,000	5,700,000	5,700,000	-	-	
02 Gratuities - Monthly Paid	1,835,765	1,800,000	1,800,000	1,800,000	-	-	
03 Gratuities - Daily Paid Employees	5,185,536	5,000,000	4,148,361	4,148,361	-	-	
04 Payment of Compensation	1,400	3,000	-	-	-	-	
Total Households	12,665,205	12,503,000	11,648,361	11,648,361	-	-	
009 Other Transfers							
02 Independence Celebrations	3,305	37,000	-	-	-	-	
03 Mayor's Fund	306	5,000	-	-	-	-	
04 Grants	-	5,000	-	-	-	-	
Total Other Transfers	3,611	47,000	-	-	-	-	
Total Expenditure	131,779,021	141,452,500	130,647,862	130,647,862	-	-	

Board 24 - San Fernando City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			General Administration		
			Civic Administration		
1	1	(1)	Clerk Stenographer II	20	
2	2	(2)	Telephone Operator I	13	
1	1	(3)	Vault Attendant	10	
4	4				
			City Clerk's Office		
1	1	(4)	Chief Executive Officer	67	
1	1	(5)	Deputy Chief Executive Officer	63	
1	1	(6)	Personnel and Industrial Relations Officer II	46D	
2	2	(7)	Personnel and Industrial Relations Officer I	35F	
1	1	(8)	Corporation Secretary	46	
1	1	(9)	Administrative Assistant	35F	
2	2	(10)	Clerk IV	30C	
1	1	(11)	Clerk Stenographer III	26C	
2	2	(12)	Clerk III	24E	
6	2	(13)	Clerk II	20C	(13) Four (4) posts of Clerk II abolished. Cabinet Minute No.148 dated February 02, 2017.
3	3	(14)	Clerk Stenographer II	20	
6	6	(15)	Clerk I	14	
3	3	(16)	Clerk Typist I	13	
1	1	(17)	Motor Vehicle Driver	17	
1	1	(18)	Messenger I	9	
3	3	(19)	Cleaner I	4	(19) One (1) post of Cleaner I transferred from Head - Ministry of Agriculture, Land and Fisheries with effect from October 10, 2013. Post to be abolished when vacant. Cabinet Minute No.148 dated February 02, 2017.
35	31				

Board 24 - San Fernando City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Internal Audit		
1	1	(20)	Auditor I	35F	
1	1	(21)	Auditing Assistant	30C	
1	1	(22)	Clerk I	14	
3	3				
			Treasurer Account and Payroll		
1	1	(23)	City Treasurer/Accountant	53	
1	1	(24)	Accountant II	35G	
1	1	(25)	Accountant I	31C	
1	1	(26)	Paymaster I	28C	
5	5	(27)	Accounting Assistant	25E	
7	7	(28)	Clerk II	20C	
1	1	(29)	Clerk Typist II	19C	
5	5	(30)	Machine Operator I (Book-keeping)	15	
4	4	(31)	Clerk I	14	
1	1	(32)	Clerk Typist I	13	
1	1	(33)	Messenger I	9	
28	28				
			Rates Section		
1	1	(34)	Accountant I	31C	
1	1	(35)	Cashier II	22B	
1	1	(36)	Clerk II	20C	
2	2	(37)	Machine Operator I (Book-Keeping)	15	
3	3	(38)	Clerk I	14	
1	1	(39)	Messenger I	9	
9	9				
			Assessment Department		
1	1	(40)	City Assessor	41E	
1	1	(41)	Assistant City Assessor	34	
3	3	(42)	Valuation Clerk	18	
1	1	(43)	Clerk I	14	
6	6				

Board 24 - San Fernando City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			City Engineer's Office		
1	1	(44)	City Engineer	59D	
1	1	(45)	Works Supervisor III	46D	
1	1	(46)	Engineering Assistant III	38G	
1	1	(47)	Building Inspector II	38G	
1	1	(48)	Works Supervisor II	34E	
2	2	(49)	Building Inspector 1	34	
1	1	(50)	Draughtsman II	30F	
1	1	(51)	Draughtsman I	27A	
1	1	(52)	Draughting Assistant	19	
5	5	(53)	Works Supervisor I	28	
1	1	(54)	Clerk IV	30C	
1	1	(55)	Clerk Typist II	19C	
1	1	(56)	Clerk Stenographer II	20	
1	1	(57)	Clerk Typist I	13	
1	1	(58)	Clerk II	20C	
1	1	(59)	Clerk I	14	
2	2	(60)	Messenger I	9	
23	23				
			Security		
1	1	(61)	Superintendent of Police	57E	
1	1	(62)	Assistant Superintendent of Police	53F	
3	3	(63)	Police Inspector	47E	
6	6	(64)	Police Sergeant	40E	
10	10	(65)	Police Corporal	31C	
79	79	(66)	Police Constable	21/24C	
1	1	(67)	Clerk Typist I	13	
101	101				

Board 24 - San Fernando City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Stores Department		
1	1	(68)	Storekeeper II	28E	
1	1	(69)	Storekeeper I	24E	
1	1	(70)	Stores Clerk II	20C	
4	4	(71)	Stores Clerk I	14	
1	1	(72)	Messenger I	9	
8	8				
			Institutions **Markets**		
1	1	(73)	Clerk IV	30C	
1	1	(74)	Clerk III	24E	
1	1	(75)	Clerk II	20C	
3	3	(76)	Clerk I	14	
1	1	(77)	Messenger I	9	
7	7				
			Fish Market		
1	1	(78)	Clerk III	24E	
1	1				
			Transport		
1	1	(79)	Transport Supervisor	34E	
1	1	(80)	Workshop Foreman	28	
2	2				
			Parks, Playgrounds and Cemeteries		
2	2	(81)	Cemetery Keeper I	18	
1	1	(82)	Works Foreman I	18	
3	3				

Board 24 - San Fernando City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Local Health Authority		
			Administration		
1	1	(83)	City Medical Officer of Health	65	
1	1	(84)	Public Health Inspector IV	53E	
3	3	(85)	Public Health Inspector III	45F	
5	5	(86)	Public Health Inspector II	40F	
7	7	(87)	Public Health Inspector I	34	
1	1	(88)	Public Health Educator I	46	
1	1	(89)	Clerk Typist II	19C	
1	1	(90)	Messenger I	9	
20	20				
			Sanitation		
			Scavenging Streets and Drains		
1	1	(91)	Sanitation Foreman III	34E	
2	2	(92)	Sanitation Foreman II	28	
3	3				
			Cleaning Cesspits and Tanks		
1	1	(93)	Supervisor of Cesspits	20	
1	1				
			Abattoir and Detention Station		
1	1	(94)	Veterinary Officer (Part-time)	56	
1	1	(95)	Clerk I	14	
2	2				
			Infectious Diseases Clinic		
1	1	(96)	Public Health Nurse	35G	
1	1				

Board 24 - San Fernando City Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Dog Control		
1	1	(97)	Police Constable	24	
1	1	(98)	Motor Vehicle Driver	17	
2	2	(99)	Canine Control Worker	10	
1	1	(100)	Pound Keeper	10	
5	5				
262	258				

25 - ARIMA BOROUGH CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	79,268,261	86,812,900	82,437,758	82,437,758	-
04	OTHER INCOME	2,103,260	2,359,015	1,821,000	1,821,000	-
	Rent	144,398	283,500	178,500	178,500	-
	Fees	640,450	840,000	640,400	640,400	-
	Service Charges	694,852	755,515	533,100	533,100	-
	Rates and Taxes	145,545	80,000	40,000	40,000	-
	Interest	-	-	29,000	29,000	-
	Miscellaneous	478,015	400,000	400,000	400,000	-
	Total	81,371,521	89,171,915	84,258,758	84,258,758	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

25 - ARIMA BOROUGH CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	56,672,917	65,545,138	61,899,950	61,899,950	-
	Salaries and Cost of Living Allowance	15,542,319	21,419,409	19,261,000	19,261,000	-
	Wages and Cost of Living Allowance	32,091,293	32,131,700	31,818,700	31,818,700	-
	Overtime - Daily Rated Workers	1,214,969	1,329,100	1,529,200	1,529,200	-
	Overtime-Monthly Paid Officers	31,157	40,000	55,000	55,000	-
	Gov't Contribution to NIS	4,360,494	4,655,509	4,950,000	4,950,000	-
	Government Contribution to Group Health Insurance	573,482	583,000	725,100	725,100	-
	Vacant Posts	-	178,000	-	-	-
	Allowances - Monthly Paid Officers	1,562,367	3,920,420	2,310,950	2,310,950	-
	Remuneration to Board Members	1,296,836	1,288,000	1,250,000	1,250,000	-
02	GOODS AND SERVICES	17,250,941	16,690,777	14,838,908	14,838,908	-
03	MINOR EQUIPMENT PURCHASES	12,375	912,000	138,100	138,100	-
04	CURRENT TRANSFERS AND SUBSIDIES	7,531,579	6,024,000	7,381,800	7,381,800	-
	Total	81,467,812	89,171,915	84,258,758	84,258,758	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	2,103,260	2,359,015	1,821,000	1,821,000
Expenditure	81,467,812	89,171,915	84,258,758	84,258,758
Operating Surplus/(Deficit)	(79,364,552)	(86,812,900)	(82,437,758)	(82,437,758)
Add: Depreciation				
Cash Surplus/(Deficit)	(79,364,552)	(86,812,900)	(82,437,758)	(82,437,758)
Add: Government Subvention	79,268,261	86,812,900	82,437,758	82,437,758
Surplus/(Unfinanced Deficit)	(96,291)			

25 – ARIMA BOROUGH CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	79,268,261	86,812,900	82,437,758	82,437,758	-	-	
04 OTHER INCOME	2,103,260	2,359,015	1,821,000	1,821,000	-	-	
001 Rent							
01 General Administration	121,257	178,500	178,500	178,500	-	-	
02 Parks and Recreation Grounds	23,141	105,000	-	-	-	-	
Total Rent	144,398	283,500	178,500	178,500	-	-	
002 Fees							
01 Markets and Abattoirs	640,450	840,000	640,400	640,400	-	-	
Total Fees	640,450	840,000	640,400	640,400	-	-	
003 Service Charges							
01 Public Health	455,708	525,000	360,000	360,000	-	-	
02 Parks and Recreation Grounds	17,740	21,015	8,100	8,100	-	-	
03 Works	156,400	136,000	100,000	100,000	-	-	
04 Administration	65,004	73,500	65,000	65,000	-	-	
Total Service Charges	694,852	755,515	533,100	533,100	-	-	
004 Rates and Taxes							
01 General Administration	145,545	80,000	40,000	40,000	-	-	
Total Rates and Taxes	145,545	80,000	40,000	40,000	-	-	
006 Interest							
01 General Administration	-	-	29,000	29,000	-	-	
Total Interest	-	-	29,000	29,000	-	-	

25 - ARIMA BOROUGH CORPORATION
DETAILS OF INCOME (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
099 Miscellaneous							
01 General Administration	478,015	400,000	400,000	400,000	-	-	
Total Miscellaneous	478,015	400,000	400,000	400,000	-	-	
Total Income	81,371,521	89,171,915	84,258,758	84,258,758	-	-	

25 - ARIMA BOROUGH CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	56,672,917	65,545,138	61,899,950	61,899,950	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	12,501,052	18,396,709	15,800,000	15,800,000	-	-	
04 Allowances - Monthly Paid Officers	1,433,042	3,800,000	2,150,000	2,150,000	-	-	
05 Government's Contribution to N.I.S.	4,360,494	4,655,509	4,950,000	4,950,000	-	-	
08 Vacant Posts - Salaries & C.O.L.A. (without incumbents)	-	178,000	-	-	-	-	
13 Remuneration to Council Members	1,296,836	1,288,000	1,250,000	1,250,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily-Rated Workers	360,326	376,000	509,000	509,000	-	-	
27 Government's Contribution to Group Health Insurance - Monthly Paid Officers	213,156	207,000	216,100	216,100	-	-	
Total General Administration	20,164,906	28,901,218	24,875,100	24,875,100	-	-	
002 Public Health							
01 Salaries and Cost of Living Allowance	1,255,110	1,394,000	1,426,000	1,426,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	17,108,606	16,131,700	17,223,700	17,223,700	-	-	
03 Overtime - Monthly Paid Officers	31,157	40,000	55,000	55,000	-	-	
04 Allowances - Monthly Paid Officers	43,117	45,000	45,000	45,000	-	-	
29 Overtime - Daily - Rated Workers	400,804	433,000	795,000	795,000	-	-	
30 Allowances - Daily - Rated Workers	281,082	224,000	220,000	220,000	-	-	
Total Public Health	19,119,876	18,267,700	19,764,700	19,764,700	-	-	
003 Markets and Abattoirs							
01 Salaries and Cost of Living Allowance	407,864	303,300	335,000	335,000	-	-	
Total Markets and Abattoirs	407,864	303,300	335,000	335,000	-	-	
004 Parks and Recreation Grounds							
01 Salaries and Cost of Living Allowance	73,779	85,400	80,000	80,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	4,534,602	4,578,000	4,535,000	4,535,000	-	-	
04 Allowances - Monthly Paid Officers	9,944	10,420	9,950	9,950	-	-	
29 Overtime - Daily - Rated Workers	85,820	90,000	90,000	90,000	-	-	
30 Allowances - Daily - Rated Workers	39,170	30,000	39,200	39,200	-	-	
Total Parks and Recreation Grounds	4,743,315	4,793,820	4,754,150	4,754,150	-	-	

25 - ARIMA BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Works							
01 Salaries and Cost of Living Allowance	1,304,514	1,240,000	1,620,000	1,620,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	10,448,085	11,422,000	10,060,000	10,060,000	-	-	
04 Allowances - Monthly Paid Officers	76,264	65,000	106,000	106,000	-	-	
29 Overtime - Daily - Rated Workers	264,528	378,100	280,000	280,000	-	-	
30 Allowances - Daily - Rated Workers	143,565	174,000	105,000	105,000	-	-	
Total Works	12,236,956	13,279,100	12,171,000	12,171,000	-	-	
02 GOODS AND SERVICES	17,250,941	16,690,777	14,838,908	14,838,908	-	-	
001 General Administration							
01 Travelling and Subsistence	238,584	240,000	210,000	210,000	-	-	
03 Uniforms	86,840	515,000	340,300	340,300	-	-	
04 Electricity	111,156	234,600	234,600	219,600	-	15,000	
05 Telephones	411,050	184,000	184,000	184,000	-	-	
06 Water and Sewerage Rates	9,536	10,000	8,000	8,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	2,021,401	1,630,000	1,630,000	1,630,000	-	-	
09 Rent / Lease - Vehicles and Equipment	69,702	69,000	-	-	-	-	
10 Office Stationery and Supplies	300,750	184,000	184,000	184,000	-	-	
11 Books and Periodicals	4,922	4,906	-	-	-	-	
12 Materials and Supplies	87,077	120,000	49,281	49,281	-	-	
16 Contract Employment	314,053	187,200	175,000	175,000	-	-	
17 Training	24,550	24,550	2,725	2,725	-	-	
21 Repairs and Maintenance - Buildings	39,499	97,000	11,080	11,080	-	-	
22 Short-term Employment	1,289,137	700,000	900,000	900,000	-	-	
23 Fees	192,850	276,000	41,336	41,336	-	-	
28 Other Contracted Services	587,170	206,501	705,700	705,700	-	-	
37 Janitorial Services	110,708	130,000	130,000	130,000	-	-	
43 Security Services	60,683	235,000	252,223	252,223	-	-	
46 Natural Disasters	20,987	25,000	3,648	3,648	-	-	
57 Postage	1,823	2,000	-	-	-	-	
58 Medical Expenses	13,000	10,000	-	-	-	-	
61 Insurance	838,947	843,400	757,724	757,724	-	-	
62 Promotions, Publicity and Printing	121,388	80,000	-	-	-	-	
66 Hosting of Conferences, Seminars and Other Functions	194,976	60,000	19,925	19,925	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	595,500	500,000	500,000	500,000	-	-	
99 Employee Assistance Programme	20,500	15,000	-	15,000	15,000	-	
Total General Administration	7,766,789	6,583,157	6,339,542	6,339,542	-	-	

25 - ARIMA BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Public Health							
01 Travelling and Subsistence	585,565	641,000	641,000	641,000	-	-	
03 Uniforms	23,041	150,000	150,000	150,000	-	-	
09 Rent / Lease - Vehicles and Equipment	-	10,000	-	-	-	-	
10 Office Stationery and Supplies	23,584	30,000	25,000	25,000	-	-	
12 Materials and Supplies	479,836	440,000	251,501	251,501	-	-	
13 Maintenance of Vehicles	371,643	200,000	164,000	164,000	-	-	
15 Repairs and Maintenance - Equipment	-	18,000	18,000	18,000	-	-	
21 Repairs and Maintenance - Buildings	-	15,000	-	-	-	-	
28 Other Contracted Services	4,036,212	4,600,000	4,050,000	4,050,000	-	-	
Total Public Health	5,519,881	6,104,000	5,299,501	5,299,501	-	-	
003 Markets and Abattoirs							
04 Electricity	27,786	30,000	30,000	30,000	-	-	
05 Telephones	22,757	15,000	15,000	15,000	-	-	
06 Water and Sewerage Rates	29,167	18,000	6,500	6,500	-	-	
12 Materials and Supplies	71,935	100,000	41,442	41,442	-	-	
15 Repairs and Maintenance - Equipment	-	7,000	7,000	7,000	-	-	
43 Security Services	390,930	220,320	220,300	220,300	-	-	
Total Markets and Abattoirs	542,575	390,320	320,242	320,242	-	-	
004 Parks and Recreation Grounds							
03 Uniforms	4,825	73,000	20,000	20,000	-	-	
04 Electricity	183,845	315,300	315,300	315,300	-	-	
05 Telephones	2,199	10,000	1,000	1,000	-	-	
06 Water and Sewerage Rates	12,608	18,000	8,300	8,300	-	-	
12 Materials and Supplies	66,375	161,000	107,523	107,523	-	-	
15 Repairs and Maintenance - Equipment	17,908	25,000	25,000	25,000	-	-	
21 Repairs and Maintenance - Buildings	-	46,000	-	-	-	-	
43 Security Services	544,658	359,000	359,000	359,000	-	-	
Total Parks and Recreation Grounds	832,418	1,007,300	836,123	836,123	-	-	

25 - ARIMA BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Works							
01 Travelling and Subsistence	313,267	300,000	300,000	300,000	-	-	
03 Uniforms	58,283	130,000	123,550	123,550	-	-	
04 Electricity	56,169	132,000	132,000	132,000	-	-	
06 Water and Sewerage Rates	4,938	5,000	4,250	4,250	-	-	
09 Rent / Lease - Vehicles and Equipment	13,500	9,000	-	-	-	-	
10 Office Stationery and Supplies	13,643	20,000	15,000	15,000	-	-	
12 Materials and Supplies	407,489	700,000	406,200	406,200	-	-	
13 Maintenance of Vehicles	891,919	600,000	600,000	600,000	-	-	
15 Repairs and Maintenance - Equipment	28,143	37,000	4,500	4,500	-	-	
21 Repairs and Maintenance - Buildings	-	41,000	-	-	-	-	
28 Other Contracted Services	115,975	184,000	10,000	10,000	-	-	
43 Security Services	685,952	448,000	448,000	448,000	-	-	
Total Works	2,589,278	2,606,000	2,043,500	2,043,500	-	-	
03 MINOR EQUIPMENT PURCHASES	12,375	912,000	138,100	138,100	-	-	
001 General Administration							
02 Office Equipment	-	49,000	-	-	-	-	
03 Furniture and Furnishings	12,375	40,000	18,100	18,100	-	-	
04 Other Minor Equipment	-	600,000	-	-	-	-	
Total General Administration	12,375	689,000	18,100	18,100	-	-	
002 Public Health							
03 Furniture and Furnishings	-	6,000	-	-	-	-	
04 Other Minor Equipment	-	25,000	-	-	-	-	
Total Public Health	-	31,000	-	-	-	-	
004 Parks and Recreation Grounds							
04 Other Minor Equipment	-	120,000	120,000	120,000	-	-	
Total Parks and Recreation Grounds	-	120,000	120,000	120,000	-	-	

25 - ARIMA BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Works							
02 Office Equipment	-	23,000	-	-	-	-	
03 Furniture and Furnishings	-	21,000	-	-	-	-	
04 Other Minor Equipment	-	28,000	-	-	-	-	
Total Works	-	72,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	7,531,579	6,024,000	7,381,800	7,381,800	-	-	
007 Households							
01 Pensions	3,067,598	3,000,000	3,000,000	3,000,000	-	-	
02 Gratuities - Monthly Paid Officers	788,620	1,000,000	1,000,000	1,000,000	-	-	
03 Gratuities - Daily-Rated Employees	3,354,452	2,000,000	3,376,800	3,376,800	-	-	
Total Households	7,210,670	6,000,000	7,376,800	7,376,800	-	-	
009 Other Transfers							
01 Mayor's Fund	-	4,000	-	-	-	-	
03 Celebrations Fund	320,909	20,000	5,000	5,000	-	-	
Total Other Transfers	320,909	24,000	5,000	5,000	-	-	
Total Expenditure	81,467,812	89,171,915	84,258,758	84,258,758	-	-	

Board 25 - Arima Borough Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Administration		
1	1	(1)	Chief Executive Officer	67	
1	1	(2)	Deputy Chief Executive Officer	63	
1	1	(3)	Treasurer	59	
	1	(4)	Accounting Executive	54	One (1) post of Accounting Executive I, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(5)	Corporation Secretary	46	
1		(6)	Personnel and Industrial Relations Officer II	46D	
1	1	(7)	Accountant II	35G	
1	1	(8)	Administrative Assistant	35F	
1	1	(9)	Auditor I	35F	
1	1	(10)	Valuation Assistant 1	34	
1	1	(11)	Town Assessor II	41E	
1	2	(12)	Accountant I	31C	One (1) post of Accountant I, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(13)	Auditing Assistant	30C	
2	4	(14)	Clerk IV	30C	Two (2) posts of Clerk IV, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(15)	Draughtsman I	27A	
1	1	(16)	Clerk Stenographer III	26C	
1	2	(17)	Accounting Assistant	25E	One (1) post of Accounting Assistant, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
2	3	(18)	Clerk III	24E	One (1) post of Clerk III, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(19)	Storekeeper II	28E	
8	12	(20)	Clerk II	20C	Four (4) posts of Clerk II, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.

Board 25 - Arima Borough Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
2	3	(21)	Clerk Stenographer II	20	One post (1) of Clerk Stenographer II, transferred from Head - Ministry of Housing and Urban Development with effect from from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
	1	(22)	Cashier II	22B	One (1) post of Cashier II, transferred from Head - Ministry of Housing and Urban Development with effect from from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(23)	Cashier I	15	
13	14	(24)	Clerk I	14	One (1) post of Clerk I, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
2	8	(25)	Clerk Typist I	13	Six (6) posts of Clerk Typist I, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
	2	(26)	Clerk Typist II	19C	Two (2) posts of Clerk Typist II, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(27)	Duplicating Machine Operator	13	
1	1	(28)	Vault Attendant 1	10	
	1	(29)	Chauffeur/Messenger	17	One (1) post of Chauffeur/Messenger, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
2	2	(30)	Messenger I	9	
1	1	(31)	Stores Attendant	8	
1	1	(32)	Cleaner I	4	
1	1	(33)	Maid I	4	
1	1	(34)	Superintendent Police	57E	
1	1	(35)	Assistant Superintendent of Police	53F	

Board 25 - Arima Borough Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
3	3	(36)	Police Inspector	47E	
6	6	(37)	Police Sergeant	40E	
10	10	(38)	Police Corporal	31C	
79	79	(39)	Police Constable	21/24C	
	2	(40)	Estate Constable	17/20 C	Two (2) posts of Estate Constable, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
153	176				
			Works		
1	1	(41)	Engineer	59	
1	1	(42)	Town Superintendent	46C	
1	1	(43)	Building Inspector II	38G	
1	1	(44)	Engineering Assistant II	34E	
	1	(45)	Engineering Assistant I	28	One (1) post of Engineering Assistant I, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(46)	Works Supervisor II	34E	
1	1	(47)	Building Inspector I	34	
4	4	(48)	Works Supervisor I	28	
1	1	(49)	Workshop Foreman	28	
2	2	(50)	Clerk II	20C	
1	1	(51)	Clerk Stenographer II	20	
2	2	(52)	Clerk I	14	
1	1	(53)	Clerk Typist I	13	
3	3	(54)	Cleaner I	4	
20	21				
			Public Health		
1	1	(55)	Medical Officer of Health	62	
1	1	(56)	Public Health Inspector III	45F	
1	1	(57)	Public Health Inspector II	40F	
3	3	(58)	Public Health Inspector I	34	
1	1	(59)	Public Health Nurse	35G	
1	1	(60)	Sanitation Foreman III	34E	
5	5	(61)	Sanitation Foreman II	28	
2	2	(62)	Clerk II	20C	
1	1	(63)	Clerk Stenographer II	20	
3	3	(64)	Clerk I	14	
1	1	(65)	Clerk Typist I	13	
20	20				

Board 25 - Arima Borough Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Market and Abattoir		
1	1	(66)	Clerk II	20C	
1	1	(67)	Abattoir Keeper	11	
2	2	(68)	Market Attendant	9	
	1	(69)	Watchman	19	One (1) post of Watchman, transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
4	5				
			Parks and Recreation Grounds		
1	1	(70)	Works Foreman I	18	
198	223				

26 - POINT FORTIN BOROUGH CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	62,983,880	71,764,700	69,376,576	69,376,576	-
04	OTHER INCOME	1,422,524	422,000	3,099,000	3,099,000	-
	Service Charges	97,774	200,000	56,000	56,000	-
	Licences	197,820	120,000	155,000	155,000	-
	Interest	-	2,000	-	-	-
	Dues and Rental	182,535	-	103,000	103,000	-
	Miscellaneous	944,395	100,000	2,785,000	2,785,000	-
	Total	64,406,404	72,186,700	72,475,576	72,475,576	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

26 - POINT FORTIN BOROUGH CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	47,806,799	52,233,100	52,889,063	52,889,063	-
	Salaries and Cost of Living Allowance	12,960,487	14,000,000	15,771,000	15,771,000	-
	Wages and Cost of Living Allowance	27,947,272	28,800,000	28,421,000	28,421,000	-
	Overtime - Daily Rated Workers	213,641	430,000	305,463	305,463	-
	Overtime-Monthly Paid Officers	9,336	30,000	29,300	29,300	-
	Gov't Contribution to NIS	3,524,344	4,236,000	4,236,000	4,236,000	-
	Government Contribution to Group Health Insurance	492,187	807,100	796,300	796,300	-
	Vacant Posts	-	400,000	-	-	-
	Allowances - Monthly Paid Officers	1,245,300	1,865,000	1,913,000	1,913,000	-
	Allowances - Daily Rated Workers	238,589	265,000	265,000	265,000	-
	Remuneration to Board Members	1,175,643	1,400,000	1,152,000	1,152,000	-
02	GOODS AND SERVICES	14,314,273	15,358,500	13,505,339	13,505,339	-
03	MINOR EQUIPMENT PURCHASES	53,732	214,500	68,449	68,449	-
04	CURRENT TRANSFERS AND SUBSIDIES	4,428,841	4,380,600	6,012,725	6,012,725	-
	Total	66,603,645	72,186,700	72,475,576	72,475,576	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	1,422,524	422,000	3,099,000	3,099,000
Expenditure	66,603,645	72,186,700	72,475,576	72,475,576
Operating Surplus/(Deficit)	(65,181,121)	(71,764,700)	(69,376,576)	(69,376,576)
Add: Depreciation				
Cash Surplus/(Deficit)	(65,181,121)	(71,764,700)	(69,376,576)	(69,376,576)
Add: Government Subvention	62,983,880	71,764,700	69,376,576	69,376,576
Surplus/(Unfinanced Deficit)	(2,197,241)			

26 - POINT FORTIN BOROUGH CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	62,983,880	71,764,700	69,376,576	69,376,576	-	-	
04 OTHER INCOME	1,422,524	422,000	3,099,000	3,099,000	-	-	
003 Service Charges							
01 Local Health Authority	97,774	200,000	56,000	56,000	-	-	
Total Service Charges	97,774	200,000	56,000	56,000	-	-	
005 Licences							
01 Local Health Authority	197,820	120,000	155,000	155,000	-	-	
Total Licences	197,820	120,000	155,000	155,000	-	-	
006 Interest							
01 General Administration	-	2,000	-	-	-	-	
Total Interest	-	2,000	-	-	-	-	
014 Dues and Rentals							
01 Public Places	182,535	-	103,000	103,000	-	-	
Total Dues and Rentals	182,535	-	103,000	103,000	-	-	
099 Miscellaneous							
01 General Administration	944,395	100,000	2,785,000	2,785,000	-	-	
Total Miscellaneous	944,395	100,000	2,785,000	2,785,000	-	-	
Total Income	64,406,404	72,186,700	72,475,576	72,475,576	-	-	

26 - POINT FORTIN BOROUGH CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	47,806,799	52,233,100	52,889,063	52,889,063	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	12,960,487	14,000,000	15,771,000	15,771,000	-	-	
03 Overtime - Monthly Paid Officers	9,336	30,000	29,300	29,300	-	-	
04 Allowances - Monthly Paid Officers	1,245,300	1,865,000	1,913,000	1,913,000	-	-	
05 Government's Contribution to N.I.S.	3,524,344	4,236,000	4,236,000	4,236,000	-	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	400,000	-	-	-	-	
13 Remuneration to Council Members	1,175,643	1,400,000	1,152,000	1,152,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	388,191	426,100	519,300	519,300	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	103,996	381,000	277,000	277,000	-	-	
Total General Administration	19,407,297	22,738,100	23,897,600	23,897,600	-	-	
002 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	2,369,891	2,700,000	2,650,000	2,650,000	-	-	
29 Overtime - Daily - Rated Workers	142	50,000	5,463	5,463	-	-	
30 Allowances - Daily - Rated Workers	-	25,000	25,000	25,000	-	-	
Total Local Health Authority	2,370,033	2,775,000	2,680,463	2,680,463	-	-	
003 Public Places							
02 Wages and C.O.L.A. (including Leave Pay)	4,971,398	5,300,000	4,971,000	4,971,000	-	-	
29 Overtime - Daily - Rated Workers	19,721	80,000	-	-	-	-	
30 Allowances - Daily - Rated Workers	30,378	40,000	40,000	40,000	-	-	
Total Public Places	5,021,497	5,420,000	5,011,000	5,011,000	-	-	
004 Transport and Roads							
02 Wages and C.O.L.A. (including Leave Pay)	20,605,983	20,800,000	20,800,000	20,800,000	-	-	
29 Overtime - Daily - Rated Workers	193,778	300,000	300,000	300,000	-	-	
30 Allowances - Daily - Rated Workers	208,211	200,000	200,000	200,000	-	-	
Total Transport and Roads	21,007,972	21,300,000	21,300,000	21,300,000	-	-	

26 - POINT FORTIN BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES	14,314,273	15,358,500	13,505,339	13,505,339	-	-	
001 General Administration							
01 Travelling and Subsistence	947,448	1,200,000	1,200,000	1,200,000	-	-	
03 Uniforms	220,724	685,000	501,300	501,300	-	-	
04 Electricity	80,933	150,000	150,000	150,000	-	-	
05 Telephones	560,596	600,000	600,000	600,000	-	-	
06 Water and Sewerage Rates	3,900	4,000	4,000	4,000	-	-	
07 House Rates	-	1,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	10,560	30,000	2,555	2,555	-	-	
10 Office Stationery and Supplies	177,109	180,000	80,305	80,305	-	-	
11 Books and Periodicals	4,995	5,000	4,802	4,802	-	-	
12 Materials and Supplies	263,248	270,000	100,000	100,000	-	-	
15 Repairs and Maintenance - Equipment	74,269	85,000	78,935	78,935	-	-	
16 Contract Employment	139,917	170,000	170,000	170,000	-	-	
17 Training	5,000	5,000	-	-	-	-	
19 Official Entertainment	22,263	25,000	29,083	29,083	-	-	
21 Repairs and Maintenance - Buildings	48,254	45,000	20,317	20,317	-	-	
22 Short-term Employment	1,076,287	817,000	1,232,000	1,232,000	-	-	
23 Fees	104,677	126,000	56,498	56,498	-	-	
24 Refunds and Rebates	3,450	2,000	1,750	1,750	-	-	
28 Other Contracted Services	89,588	90,000	33,696	33,696	-	-	
37 Janitorial Services	47,184	60,000	60,000	60,000	-	-	
43 Security Services	268,797	375,000	365,000	365,000	-	-	
46 Natural Disasters	8,438	75,000	-	-	-	-	
57 Postage	500	500	-	-	-	-	
58 Medical Expenses	-	3,000	-	-	-	-	
61 Insurance	577,378	625,000	579,866	579,866	-	-	
62 Promotions, Publicity and Printing	39,199	40,000	4,350	4,350	-	-	
66 Hosting of Conferences, Seminars and other Functions	71,694	75,000	38,040	38,040	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	486,782	450,000	450,000	450,000	-	-	
99 Employee Assistance Programme	4,985	8,000	2,136	2,136	-	-	
Total General Administration	5,338,175	6,201,500	5,764,633	5,764,633	-	-	

26 - POINT FORTIN BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Local Health Authority							
03 Uniforms	63,036	40,000	63,116	63,116	-	-	
06 Water and Sewerage Rates	8,250	15,000	15,000	15,000	-	-	
09 Rent / Lease - Vehicles and Equipment	1,393,875	1,000,000	672,784	672,784	-	-	
10 Office Stationery and Supplies	4,485	5,000	4,789	4,789	-	-	
12 Materials and Supplies	166,245	100,000	46,796	46,796	-	-	
15 Repairs and Maintenance - Equipment	-	25,000	-	-	-	-	
24 Refunds and Rebates	-	200	-	-	-	-	
28 Other Contracted Services	3,713,043	4,000,000	4,000,000	4,000,000	-	-	
62 Promotions, Publicity and Printing	600	3,000	-	-	-	-	
Total Local Health Authority	5,349,534	5,188,200	4,802,485	4,802,485	-	-	
003 Public Places							
03 Uniforms	6,244	40,000	4,100	4,100	-	-	
04 Electricity	135,399	200,000	200,000	200,000	-	-	
06 Water and Sewerage Rates	19,351	22,000	22,000	22,000	-	-	
10 Office Stationery and Supplies	7,800	8,000	20	20	-	-	
12 Materials and Supplies	50,590	50,000	6,334	6,334	-	-	
15 Repairs and Maintenance - Equipment	11,190	20,000	16,839	16,839	-	-	
21 Repairs and Maintenance - Buildings	12,800	20,000	939	939	-	-	
28 Other Contracted Services	49,308	100,000	-	-	-	-	
37 Janitorial Services	869	5,000	4,400	4,400	-	-	
43 Security Services	170,775	250,000	-	-	-	-	
Total Public Places	464,326	715,000	254,632	254,632	-	-	
004 Transport and Roads							
03 Uniforms	7,308	54,000	3,000	3,000	-	-	
04 Electricity	26,750	95,000	95,000	95,000	-	-	
05 Telephones	824	3,000	3,000	3,000	-	-	
06 Water and Sewerage Rates	2,802	6,000	6,000	6,000	-	-	
09 Rent / Lease - Vehicles and Equipment	117,569	120,000	33,213	33,213	-	-	
10 Office Stationery and Supplies	6,300	7,500	6,300	6,300	-	-	
12 Materials and Supplies	347,262	300,000	62,642	62,642	-	-	
13 Maintenance of Vehicles	553,161	400,000	400,000	400,000	-	-	
15 Repairs and Maintenance - Equipment	17,465	40,000	40,000	40,000	-	-	
21 Repairs and Maintenance - Buildings	2,393	15,000	910	910	-	-	
28 Other Contracted Services	136,191	150,000	47,850	47,850	-	-	
37 Janitorial Services	-	5,000	5,000	5,000	-	-	
Total Transport and Roads	1,218,025	1,195,500	702,915	702,915	-	-	

26 - POINT FORTIN BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Corporation Properties							
04 Electricity	1,750	1,800	1,800	1,800	-	-	
05 Telephones	445,906	500,000	500,000	500,000	-	-	
06 Water and Sewerage Rates	1,649	5,000	4,000	4,000	-	-	
10 Office Stationery and Supplies	-	5,000	-	-	-	-	
12 Materials and Supplies	41,709	25,000	14,400	14,400	-	-	
15 Repairs and Maintenance - Equipment	27,879	30,000	26,550	26,550	-	-	
21 Repairs and Maintenance - Buildings	7,483	25,000	13,924	13,924	-	-	
22 Short-term Employment	599,253	700,000	700,000	700,000	-	-	
28 Other Contracted Services	-	44,000	-	-	-	-	
37 Janitorial Services	44,869	45,000	45,000	45,000	-	-	
43 Security Services	773,715	675,000	675,000	675,000	-	-	
62 Promotions, Publicity and Printing	-	2,500	-	-	-	-	
Total Corporation Properties	1,944,213	2,058,300	1,980,674	1,980,674	-	-	
03 MINOR EQUIPMENT PURCHASES	53,732	214,500	68,449	68,449	-	-	
001 General Administration							
02 Office Equipment	1,344	50,000	-	-	-	-	
03 Furniture and Furnishings	-	50,500	2,671	2,671	-	-	
04 Other Minor Equipment	33,800	50,000	49,450	49,450	-	-	
Total General Administration	35,144	150,500	52,121	52,121	-	-	
002 Local Health Authority							
02 Office Equipment	1,344	6,000	-	-	-	-	
04 Other Minor Equipment	12,000	12,000	-	-	-	-	
Total Local Health Authority	13,344	18,000	-	-	-	-	
003 Upkeep of Public Places							
04 Other Minor Equipment	-	6,000	4,900	4,900	-	-	
Total Upkeep of Public Places	-	6,000	4,900	4,900	-	-	

26 - POINT FORTIN BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Transport and Roads							
04 Other Minor Equipment	1,744	8,000	7,564	7,564	-	-	
Total Transport and Roads	1,744	8,000	7,564	7,564	-	-	
005 Corporation Properties							
03 Furniture and Furnishings	-	28,000	-	-	-	-	
04 Other Minor Equipment	3,500	4,000	3,864	3,864	-	-	
Total Corporation Properties	3,500	32,000	3,864	3,864	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	4,428,841	4,380,600	6,012,725	6,012,725	-	-	
007 Households							
01 Pensions	2,247,139	2,127,600	2,127,600	2,127,600	-	-	
02 Gratuities - Staff - Monthly Paid	756,432	600,000	385,000	385,000	-	-	
03 Gratuities - Non Pensionable Employees - Daily Paid	601,107	750,000	3,278,195	3,278,195	-	-	
04 Payment of Compensation	-	50,000	8,666	8,666	-	-	
Total Households	3,604,678	3,527,600	5,799,461	5,799,461	-	-	
009 Other Transfers							
01 Mayor's Fund	7,699	13,000	7,997	7,997	-	-	
02 Celebrations Fund	69,800	70,000	51,648	51,648	-	-	
03 Sports Fund	119,313	120,000	66,500	66,500	-	-	
05 Borough Celebrations	627,351	650,000	87,119	87,119	-	-	
Total Other Transfers	824,163	853,000	213,264	213,264	-	-	
Total Expenditure	66,603,645	72,186,700	72,475,576	72,475,576	-	-	

Board 26 - Point Fortin Borough Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Administration		
1	1	(1)	Chief Executive Officer	67	
1	1	(2)	Deputy Chief Executive Officer	63	
1	1	(3)	Medical Officer of Health	62	
1	1	(4)	Treasurer	59	
1	1	(5)	Engineer	59	
1	1	(6)	Corporation Secretary	46	
1	1	(7)	Town Superintendent	46G	
1	1	(8)	Town Assessor II	41E	
1	1	(9)	Draughtsman I	27A	
1	1	(10)	Auditor I	35F	
1	1	(11)	Superintendent of Police	57E	
1	1	(12)	Assistant Superintendent of Police	53F	
3	3	(13)	Police Inspector	47E	
6	6	(14)	Police Sergeant	40E	
10	10	(15)	Police Corporal	31C	
79	79	(16)	Police Constable	21/24C	
1	1	(17)	Building Inspector II	38G	
1	1	(18)	Works Supervisor II	34	
1	1	(19)	Engineering Assistant	28	
2	2	(20)	Works Supervisor I	28	
1	1	(21)	Workshop Foreman	28	
1	1	(22)	Works Foreman I	18	
1	1	(23)	Public Health Inspector III	45F	
1	1	(24)	Public Health Inspector II	40F	
3	3	(25)	Public Health Inspector I	34	
1	1	(26)	Sanitation Foreman III	34E	
2	2	(27)	Sanitation Foreman II	28	
1	1	(28)	Administrative Assistant	35F	
1	1	(29)	Personnel and Industrial Relations Officer I	35F	
1	1	(30)	Accountant II	35G	
1	1	(31)	Accountant I	31C	
2	2	(32)	Accounting Assistant	25E	
2	2	(33)	Clerk IV	30C	

Board 26 - Point Fortin Borough Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
2	2	(34)	Clerk III	24E	
9	11	(35)	Clerk II	20C	(35) Two (2) posts of Clerk II transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Posts to be abolished when vacant.Cabinet Minute No.426 dated March 05, 2020.
14	16	(36)	Clerk I	14	(36) Two (2) posts of Clerk I transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Posts to be abolished when vacant.Cabinet Minute No.426 dated March 05, 2020.
1	1	(37)	Storekeeper I	24E	
1	1	(38)	Stores Attendant	8	
4	4	(39)	Clerk Stenographer II	20	
4	4	(40)	Clerk Typist I	13	
1	1	(41)	Clerk Stenographer III	26C	
1	1	(42)	Maid	4	
2	2	(43)	Messenger	9	
1	2	(44)	Cleaner I	4	(44) One (1) post of Cleaner I transferred from Head - Ministry of Housing and Urban Development with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No.426 dated March 05, 2020.
1	1	(45)	Duplicating Machine Operator	13	
1	1	(46)	Vault Attendant	10	
175	180				

27 - CHAGUANAS BOROUGH CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	69,133,418	73,149,000	69,323,393	69,323,393	-
04	OTHER INCOME	2,407,407	3,071,000	2,151,500	2,151,500	-
	Rent	736,054	750,000	495,000	495,000	-
	Fees	944,078	1,356,000	1,105,500	1,105,500	-
	Service Charges	316,760	400,000	269,000	269,000	-
	Licences	217,760	130,000	150,000	150,000	-
	Interest	40,420	35,000	32,000	32,000	-
	Miscellaneous	152,335	400,000	100,000	100,000	-
	Total	71,540,825	76,220,000	71,474,893	71,474,893	-

27 - CHAGUANAS BOROUGH CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	48,747,709	48,998,000	48,079,525	48,079,525	-
	Wages and Cost of Living Allowance	40,900,980	40,678,000	40,283,500	40,283,500	-
	Overtime - Daily Rated Workers	529,116	525,000	398,100	398,100	-
	Gov't Contribution to NIS	3,641,553	4,000,000	3,730,000	3,730,000	-
	Government Contribution to Group Health Insurance	1,066,994	1,000,000	1,082,000	1,082,000	-
	Allowances - Daily Rated Workers	1,243,710	1,467,000	1,257,925	1,257,925	-
	Remuneration to Board Members	1,365,356	1,328,000	1,328,000	1,328,000	-
02	GOODS AND SERVICES	22,336,075	26,832,500	21,949,013	21,949,013	-
03	MINOR EQUIPMENT PURCHASES	-	212,500	-	-	-
04	CURRENT TRANSFERS AND SUBSIDIES	150,148	177,000	1,446,355	1,446,355	-
	Total	71,233,932	76,220,000	71,474,893	71,474,893	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	2,407,407	3,071,000	2,151,500	2,151,500
Expenditure	71,233,932	76,220,000	71,474,893	71,474,893
Operating Surplus/(Deficit)	(68,826,525)	(73,149,000)	(69,323,393)	(69,323,393)
Add: Depreciation				
Cash Surplus/(Deficit)	(68,826,525)	(73,149,000)	(69,323,393)	(69,323,393)
Add: Government Subvention	69,133,418	73,149,000	69,323,393	69,323,393
Surplus/(Unfinanced Deficit)	306,893			

27 - CHAGUANAS BOROUGH CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	69,133,418	73,149,000	69,323,393	69,323,393	-	-	
04 OTHER INCOME	2,407,407	3,071,000	2,151,500	2,151,500	-	-	
001 Rent							
03 Parks and Recreation Grounds	736,054	750,000	495,000	495,000	-	-	
Total Rent	736,054	750,000	495,000	495,000	-	-	
002 Fees							
01 Cemeteries	5,460	6,000	5,500	5,500	-	-	
02 Markets and Abattoirs	938,618	1,350,000	1,100,000	1,100,000	-	-	
Total Fees	944,078	1,356,000	1,105,500	1,105,500	-	-	
003 Service Charges							
01 Sanitation	259,935	350,000	225,000	225,000	-	-	
02 Waste Disposal	56,825	50,000	44,000	44,000	-	-	
Total Service Charges	316,760	400,000	269,000	269,000	-	-	
005 Licence							
01 Food Badges	217,760	130,000	150,000	150,000	-	-	
Total Licence	217,760	130,000	150,000	150,000	-	-	
006 Interest							
01 Bank Deposits	40,420	35,000	32,000	32,000	-	-	
Total Interest	40,420	35,000	32,000	32,000	-	-	
099 Miscellaneous							
01 General Administration	152,335	400,000	100,000	100,000	-	-	
Total Miscellaneous	152,335	400,000	100,000	100,000	-	-	
Total Income	71,540,825	76,220,000	71,474,893	71,474,893	-	-	

27 - CHAGUANAS BOROUGH CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	48,747,709	48,998,000	48,079,525	48,079,525	-	-	
001 General Administration							
05 Government's Contribution to N.I.S.	3,641,553	4,000,000	3,730,000	3,730,000	-	-	
13 Remuneration to Council Members	1,365,356	1,328,000	1,328,000	1,328,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	1,066,994	1,000,000	1,082,000	1,082,000	-	-	
Total General Administration	6,073,903	6,328,000	6,140,000	6,140,000	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	705,456	714,000	841,000	841,000	-	-	
29 Overtime - Daily - Rated Workers	10,032	4,000	3,100	3,100	-	-	
30 Allowances - Daily - Rated Workers	472	10,000	1,500	1,500	-	-	
Total Cemeteries	715,960	728,000	845,600	845,600	-	-	
003 Markets and Abattoirs							
02 Wages and C.O.L.A. (including Leave Pay)	782,405	758,000	940,000	940,000	-	-	
29 Overtime - Daily - Rated Workers	53,323	26,000	10,000	10,000	-	-	
30 Allowances - Daily - Rated Workers	8,312	18,000	16,525	16,525	-	-	
Total Markets and Abattoirs	844,040	802,000	966,525	966,525	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	6,956,453	7,006,000	6,476,000	6,476,000	-	-	
29 Overtime - Daily - Rated Workers	111,875	65,000	15,000	15,000	-	-	
30 Allowances - Daily - Rated Workers	136,697	200,000	141,900	141,900	-	-	
Total Maintenance of Buildings, Grounds and Pastures	7,205,025	7,271,000	6,632,900	6,632,900	-	-	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	12,410,827	12,000,000	12,000,000	12,000,000	-	-	
29 Overtime - Daily - Rated Workers	164,405	80,000	180,000	180,000	-	-	
30 Allowances - Daily - Rated Workers	710,418	729,000	668,250	668,250	-	-	
Total Local Health Authority	13,285,650	12,809,000	12,848,250	12,848,250	-	-	

27 - CHAGUANAS BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Maintenance of State Traces, Local Roads etc.							
02 Wages and C.O.L.A. (including Leave Pay)	20,045,839	20,200,000	20,026,500	20,026,500	-	-	
29 Overtime - Daily - Rated Workers	189,481	350,000	190,000	190,000	-	-	
30 Allowances - Daily - Rated Workers	387,811	510,000	429,750	429,750	-	-	
Total Maintenance of State Traces, Local Roads etc.	20,623,131	21,060,000	20,646,250	20,646,250	-	-	
02 GOODS AND SERVICES	22,336,075	26,832,500	21,949,013	21,949,013	-	-	
001 General Administration							
03 Uniforms	12,149	118,000	10,655	10,655	-	-	
04 Electricity	500,151	600,000	600,000	600,000	-	-	
05 Telephones	608,837	706,200	706,200	706,200	-	-	
06 Water and Sewerage Rates	17,973	32,000	4,000	4,000	-	-	
09 Rent / Lease - Vehicles and Equipment	202,500	150,000	33,750	33,750	-	-	
10 Office Stationery and Supplies	533,464	500,000	250,670	250,670	-	-	
11 Books and Periodicals	350	3,000	-	-	-	-	
12 Materials and Supplies	84,317	200,000	80,000	80,000	-	-	
13 Maintenance of Vehicles	38,432	100,000	44,186	44,186	-	-	
15 Repairs and Maintenance - Equipment	66,125	100,000	72,763	72,763	-	-	
16 Contract Employment	151,488	200,000	156,000	156,000	-	-	
17 Training	4,500	23,000	-	-	-	-	
19 Official Entertainment	-	10,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	15,287	150,000	-	-	-	-	
22 Short-term Employment	1,584,009	1,646,000	664,000	664,000	-	-	
23 Fees	187,528	445,000	81,816	81,816	-	-	
28 Other Contracted Services	-	65,000	8,426	8,426	-	-	
37 Janitorial Services	40,500	150,000	150,000	150,000	-	-	
43 Security Services	1,294,111	1,000,000	500,000	500,000	-	-	
46 Natural Disasters	62,063	630,000	275,000	275,000	-	-	
57 Postage	500	500	150	150	-	-	
58 Medical Expenses	-	50,000	16,000	16,000	-	-	
61 Insurance	662,388	765,000	599,703	599,703	-	-	
62 Promotions, Publicity and Printing	182,160	80,000	55,333	55,333	-	-	
66 Hosting of Conferences, Seminars and other Functions	41,100	100,000	-	-	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	677,108	600,000	600,000	600,000	-	-	
99 Employee Assistance Programme	950	30,000	-	-	-	-	
Total General Administration	6,967,990	8,453,700	4,908,652	4,908,652	-	-	

27 - CHAGUANAS BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Cemeteries							
04 Electricity	-	10,000	3,000	3,000	-	-	
06 Water and Sewerage Rates	2,472	3,500	1,500	1,500	-	-	
12 Materials and Supplies	2,240	20,000	10,530	10,530	-	-	
21 Repairs and Maintenance - Buildings	-	40,000	4,970	4,970	-	-	
28 Other Contracted Services	-	40,000	-	-	-	-	
Total Cemeteries	4,712	113,500	20,000	20,000	-	-	
003 Markets and Abattoirs							
04 Electricity	140,596	150,000	150,000	150,000	-	-	
06 Water and Sewerage Rates	62,497	75,000	10,000	10,000	-	-	
12 Materials and Supplies	73,231	100,000	24,500	24,500	-	-	
15 Repairs and Maintenance - Equipment	3,375	10,000	1,350	1,350	-	-	
21 Repairs and Maintenance - Buildings	600	50,000	-	-	-	-	
28 Other Contracted Services	-	45,000	6,834	6,834	-	-	
43 Security Services	-	185,500	-	-	-	-	
Total Markets and Abattoirs	280,299	615,500	192,684	192,684	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
04 Electricity	111,728	150,000	150,000	150,000	-	-	
06 Water and Sewerage Rates	21,925	31,500	15,700	15,700	-	-	
09 Rent / Lease - Vehicles and Equipment	-	2,500	-	-	-	-	
10 Office Stationery and Supplies	-	25,000	18,833	18,833	-	-	
12 Materials and Supplies	159,237	730,000	379,438	379,438	-	-	
28 Other Contracted Services	153,563	200,000	70,500	70,500	-	-	
43 Security Services	-	150,000	-	-	-	-	
Total Maintenance of Buildings, Grounds and Pastures	446,453	1,289,000	634,471	634,471	-	-	
005 Local Health Authority							
03 Uniforms	25,859	125,000	45,000	45,000	-	-	
06 Water and Sewerage Rates	159,638	50,000	130,000	130,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	6,570	6,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	-	50,000	6,750	6,750	-	-	
10 Office Stationery and Supplies	17,395	45,000	5,906	5,906	-	-	
12 Materials and Supplies	52,239	300,000	43,500	43,500	-	-	
13 Maintenance of Vehicles	314,181	352,800	198,550	198,550	-	-	
22 Short-term Employment	232,215	400,000	400,000	400,000	-	-	
Local Health Authority Carried Forward	808,097	1,328,800	829,706	829,706	-	-	

27 - CHAGUANAS BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Local Health Authority							
Brought Forward	808,097	1,328,800	829,706	829,706	-	-	
28 Other Contracted Services	12,682,421	13,000,000	14,143,500	14,143,500	-	-	
58 Medical Expenses	-	20,000	-	-	-	-	
Total							
Local Health Authority	13,490,518	14,348,800	14,973,206	14,973,206	-	-	
006 Maintenance of State Traces, Local Roads etc.							
03 Uniforms	-	200,000	120,000	120,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	-	2,000	-	-	-	-	
12 Materials and Supplies	571,213	1,000,000	500,000	500,000	-	-	
13 Maintenance of Vehicles	562,862	700,000	600,000	600,000	-	-	
21 Repairs and Maintenance - Buildings	12,028	10,000	-	-	-	-	
28 Other Contracted Services	-	100,000	-	-	-	-	
Total							
Maintenance of State Traces, Local Roads etc.	1,146,103	2,012,000	1,220,000	1,220,000	-	-	
03 MINOR EQUIPMENT PURCHASES	-	212,500	-	-	-	-	
001 General Administration							
02 Office Equipment	-	25,000	-	-	-	-	
03 Furniture and Furnishings	-	25,000	-	-	-	-	
04 Other Minor Equipment	-	20,000	-	-	-	-	
Total							
General Administration	-	70,000	-	-	-	-	
003 Markets and Abattoirs							
03 Furniture and Furnishings	-	5,000	-	-	-	-	
Total							
Markets and Abattoirs	-	5,000	-	-	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
03 Furniture and Furnishings	-	10,000	-	-	-	-	
04 Other Minor Equipment	-	20,000	-	-	-	-	
Total							
Maintenance of Buildings, Grounds and Pastures	-	30,000	-	-	-	-	

27 - CHAGUANAS BOROUGH CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
02 Office Equipment	-	14,500	-	-	-	-	
03 Furniture and Furnishings	-	18,000	-	-	-	-	
04 Other Minor Equipment	-	25,000	-	-	-	-	
Total Local Health Authority	-	57,500	-	-	-	-	
006 Maintenance of State Traces, Local Roads etc.							
03 Furniture and Furnishings	-	10,000	-	-	-	-	
04 Other Minor Equipment	-	40,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	-	50,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	150,148	177,000	1,446,355	1,446,355	-	-	
007 Households							
03 Gratuities - Daily Rated Employees Paid	150,148	160,000	1,446,355	1,446,355	-	-	
Total Households	150,148	160,000	1,446,355	1,446,355	-	-	
009 Other Transfers							
01 Mayor's Fund	-	17,000	-	-	-	-	
Total Other Transfers	-	17,000	-	-	-	-	
Total Expenditure	71,233,932	76,220,000	71,474,893	71,474,893	-	-	

28 - DIEGO MARTIN REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	104,366,975	110,828,900	102,745,909	102,745,909	-
04	OTHER INCOME	431,259	410,000	410,000	410,000	-
	Fees	42,650	62,000	62,000	62,000	-
	Service Charges	88,500	60,000	44,000	44,000	-
	Licences	289,650	285,000	285,000	285,000	-
	Interest	4,883	3,000	9,000	9,000	-
	Total	104,798,234	111,238,900	103,155,909	103,155,909	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

28 - DIEGO MARTIN REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	66,635,934	69,391,800	67,818,000	67,818,000	-
	Wages and Cost of Living Allowance	55,764,998	57,932,800	56,482,000	56,482,000	-
	Overtime - Daily Rated Workers	325,013	550,000	381,000	381,000	-
	Gov't Contribution to NIS	5,120,182	5,400,000	5,240,000	5,240,000	-
	Government Contribution to Group Health Insurance	886,412	680,000	1,080,000	1,080,000	-
	Allowances - Daily Rated Workers	3,012,584	3,294,000	3,100,000	3,100,000	-
	Remuneration to Board Members	1,526,745	1,535,000	1,535,000	1,535,000	-
02	GOODS AND SERVICES	37,719,312	41,394,600	35,214,826	35,214,826	-
03	MINOR EQUIPMENT PURCHASES	-	241,000	123,083	123,083	-
04	CURRENT TRANSFERS AND SUBSIDIES	304	211,500	-	-	-
	Total	104,355,550	111,238,900	103,155,909	103,155,909	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	431,259	410,000	410,000	410,000
Expenditure	104,355,550	111,238,900	103,155,909	103,155,909
Operating Surplus/(Deficit)	(103,924,291)	(110,828,900)	(102,745,909)	(102,745,909)
Add: Depreciation				
Cash Surplus/(Deficit)	(103,924,291)	(110,828,900)	(102,745,909)	(102,745,909)
Add: Government Subvention	104,366,975	110,828,900	102,745,909	102,745,909
Surplus/(Unfinanced Deficit)	442,684			

28 - DIEGO MARTIN REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	104,366,975	110,828,900	102,745,909	102,745,909	-	-	
04 OTHER INCOME	431,259	410,000	410,000	410,000	-	-	
001 Rent							
02 Markets and Abattoirs	5,576	-	10,000	10,000	-	-	
Total Rent	5,576	-	10,000	10,000	-	-	
002 Fees							
01 Cemeteries	16,800	12,000	12,000	12,000	-	-	
03 Building Applications	25,850	50,000	50,000	50,000	-	-	
Total Fees	42,650	62,000	62,000	62,000	-	-	
003 Service Charges							
02 Waste Disposal	88,500	60,000	44,000	44,000	-	-	
Total Service Charges	88,500	60,000	44,000	44,000	-	-	
005 Licence							
01 Food Badges	166,000	180,000	180,000	180,000	-	-	
02 Other	123,650	105,000	105,000	105,000	-	-	
Total Licence	289,650	285,000	285,000	285,000	-	-	
006 Interest							
01 Bank Deposits	4,883	3,000	9,000	9,000	-	-	
Total Interest	4,883	3,000	9,000	9,000	-	-	
Total Income	104,798,234	111,238,900	103,155,909	103,155,909	-	-	

28 - DIEGO MARTIN REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	66,635,934	69,391,800	67,818,000	67,818,000	-	-	
001 General Administration							
05 Government's Contribution to N.I.S.	5,120,182	5,400,000	5,240,000	5,240,000	-	-	
13 Remuneration to Council Members	1,526,745	1,535,000	1,535,000	1,535,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	886,412	680,000	1,080,000	1,080,000	-	-	
Total General Administration	7,533,339	7,615,000	7,855,000	7,855,000	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	9,410,665	9,649,800	9,400,000	9,400,000	-	-	
29 Overtime - Daily - Rated Workers	-	50,000	-	-	-	-	
30 Allowances - Daily - Rated Workers	207,711	350,000	280,000	280,000	-	-	
Total Maintenance of Buildings, Grounds and Pastures	9,618,376	10,049,800	9,680,000	9,680,000	-	-	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	15,226,244	15,800,000	15,220,000	15,220,000	-	-	
29 Overtime - Daily - Rated Workers	175,917	200,000	175,000	175,000	-	-	
30 Allowances - Daily - Rated Workers	1,828,912	1,784,000	1,735,000	1,735,000	-	-	
Total Local Health Authority	17,231,073	17,784,000	17,130,000	17,130,000	-	-	
006 Maintenance of State Traces, Local Roads etc.							
02 Wages and C.O.L.A. (including Leave Pay)	31,128,089	32,483,000	31,862,000	31,862,000	-	-	
29 Overtime - Daily - Rated Workers	149,096	300,000	206,000	206,000	-	-	
30 Allowances - Daily - Rated Workers	975,961	1,160,000	1,085,000	1,085,000	-	-	
Total Maintenance of State Traces, Local Roads etc.	32,253,146	33,943,000	33,153,000	33,153,000	-	-	
02 GOODS AND SERVICES	37,719,312	41,394,600	35,214,826	35,214,826	-	-	
001 General Administration							
03 Uniforms	154,640	300,000	22,421	22,421	-	-	
04 Electricity	77,242	120,000	61,622	61,622	-	-	
05 Telephones	452,889	500,000	681,492	681,492	-	-	
06 Water and Sewerage Rates	-	28,000	20,000	20,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	823,500	828,000	823,500	823,500	-	-	
10 Office Stationery and Supplies	201,398	350,000	350,000	350,000	-	-	
12 Materials and Supplies	217,484	218,000	111,345	111,345	-	-	
General Administration Carried Forward	1,927,153	2,344,000	2,070,380	2,070,380	-	-	

28 - DIEGO MARTIN REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	1,927,153	2,344,000	2,070,380	2,070,380	-	-	
15 Repairs and Maintenance - Equipment	130,256	134,000	135,288	135,288	-	-	
16 Contract Employment	169,102	170,000	40,000	40,000	-	-	
17 Training	11,575	20,000	2,166	2,166	-	-	
22 Short-term Employment	1,212,972	1,100,000	1,330,000	1,330,000	-	-	
23 Fees	334,516	350,000	365,413	365,413	-	-	
28 Other Contracted Services	90,564	100,000	84,983	84,983	-	-	
43 Security Services	1,555,580	1,342,000	1,282,000	1,282,000	-	-	
46 Natural Disasters	183,987	200,000	200,000	200,000	-	-	
57 Postage	500	600	-	-	-	-	
61 Insurance	474,136	520,000	430,840	430,840	-	-	
62 Promotions, Publicity and Printing	56,788	60,000	11,948	11,948	-	-	
66 Hosting of Conferences, Seminars and other Functions	6,888	20,000	23,768	23,768	-	-	
68 Water Trucking	32,063	150,000	-	-	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	729,040	780,000	780,000	780,000	-	-	
99 Employee Assistance Programme	-	18,000	-	-	-	-	
Total General Administration	6,915,120	7,308,600	6,756,786	6,756,786	-	-	
002 Cemeteries							
06 Water and Sewerage Rates	-	500	632	632	-	-	
12 Materials and Supplies	-	5,000	-	-	-	-	
28 Other Contracted Services	18,400	88,000	11,700	11,700	-	-	
Total Cemeteries	18,400	93,500	12,332	12,332	-	-	
003 Markets and Abattoirs							
04 Electricity	-	500	-	-	-	-	
06 Water and Sewerage Rates	-	2,000	-	-	-	-	
12 Materials and Supplies	-	2,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	2,000	-	-	-	-	
Total Markets and Abattoirs	-	6,500	-	-	-	-	

28 - DIEGO MARTIN REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Maintenance of Buildings,Grounds and Pastures							
03 Uniforms	-	10,000	-	-	-	-	
04 Electricity	46,955	60,000	46,790	46,790	-	-	
06 Water and Sewerage Rates	5,444	10,000	9,278	9,278	-	-	
09 Rent / Lease - Vehicles and Equipment	121,341	135,000	86,334	86,334	-	-	
12 Materials and Supplies	26,498	50,000	11,123	11,123	-	-	
21 Repairs and Maintenance - Buildings	1,708	12,000	2,600	2,600	-	-	
28 Other Contracted Services	-	900,000	99,664	99,664	-	-	
Total Maintenance of Buildings,Grounds and Pastures	201,946	1,177,000	255,789	255,789	-	-	
005 Local Health Authority							
03 Uniforms	-	128,000	-	-	-	-	
10 Office Stationery and Supplies	-	27,000	-	-	-	-	
12 Materials and Supplies	188,374	200,000	40,996	40,996	-	-	
13 Maintenance of Vehicles	90,541	125,000	119,589	119,589	-	-	
28 Other Contracted Services	28,432,458	31,300,000	27,693,910	27,693,910	-	-	
58 Medical Expenses	-	40,000	-	-	-	-	
Total Local Health Authority	28,711,373	31,820,000	27,854,495	27,854,495	-	-	
006 Maintenance of State Traces, Local Roads etc.							
03 Uniforms	-	130,000	-	-	-	-	
12 Materials and Supplies	982,586	200,000	50,836	50,836	-	-	
13 Maintenance of Vehicles	885,463	450,000	275,000	275,000	-	-	
15 Repairs and Maintenance - Equipment	-	9,000	9,000	9,000	-	-	
28 Other Contracted Services	4,424	200,000	588	588	-	-	
Total Maintenance of State Traces, Local Roads etc.	1,872,473	989,000	335,424	335,424	-	-	
03 MINOR EQUIPMENT PURCHASES	-	241,000	123,083	123,083	-	-	
001 General Administration							
02 Office Equipment	-	50,000	121,500	121,500	-	-	
03 Furniture and Furnishings	-	50,000	-	-	-	-	
04 Other Minor Equipment	-	50,000	1,583	1,583	-	-	
Total General Administration	-	150,000	123,083	123,083	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

28 - DIEGO MARTIN REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
03 Furniture and Furnishings	-	9,000	-	-	-	-	
04 Other Minor Equipment	-	27,000	-	-	-	-	
Total Local Health Authority	-	36,000	-	-	-	-	
006 Maintenance of State Traces, Local Roads etc.							
03 Furniture and Furnishings	-	5,000	-	-	-	-	
04 Other Minor Equipment	-	50,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	-	55,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	304	211,500	-	-	-	-	
007 Households							
02 Gratuities	-	206,500	-	-	-	-	
Total Households	-	206,500	-	-	-	-	
009 Other Transfers							
01 Chairman's Fund	304	5,000	-	-	-	-	
Total Other Transfers	304	5,000	-	-	-	-	
Total Expenditure	104,355,550	111,238,900	103,155,909	103,155,909	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	161,952,160	178,348,800	157,120,636	157,120,636	-
04	OTHER INCOME	1,439,405	3,899,900	835,000	835,000	-
	Rent	116,100	260,000	26,000	26,000	-
	Fees	532,127	2,042,400	143,000	143,000	-
	Service Charges	386,850	463,000	410,000	410,000	-
	Licences	225,525	904,500	196,000	196,000	-
	Interest	32,633	30,000	28,000	28,000	-
	Miscellaneous	146,170	200,000	32,000	32,000	-
	Total	163,391,565	182,248,700	157,955,636	157,955,636	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	93,525,007	101,710,100	88,456,522	88,456,522	-
	Wages and Cost of Living Allowance	74,459,026	81,033,800	71,654,486	71,654,486	-
	Overtime - Daily Rated Workers	1,497,165	1,905,000	1,757,993	1,757,993	-
	Gov't Contribution to NIS	6,701,796	7,792,300	6,407,794	6,407,794	-
	Government Contribution to Group Health Insurance	871,384	975,000	853,928	853,928	-
	Allowances - Daily Rated Workers	8,239,406	8,290,000	6,250,904	6,250,904	-
	Remuneration to Board Members	1,756,230	1,714,000	1,531,417	1,531,417	-
02	GOODS AND SERVICES	71,928,322	79,907,400	69,439,974	69,439,974	-
03	MINOR EQUIPMENT PURCHASES	82,859	420,800	55,640	55,640	-
04	CURRENT TRANSFERS AND SUBSIDIES	-	210,400	3,500	3,500	-
	Total	165,536,188	182,248,700	157,955,636	157,955,636	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	1,439,405	3,899,900	835,000	835,000
Expenditure	165,536,188	182,248,700	157,955,636	157,955,636
Operating Surplus/(Deficit)	(164,096,783)	(178,348,800)	(157,120,636)	(157,120,636)
Add: Depreciation				
Cash Surplus/(Deficit)	(164,096,783)	(178,348,800)	(157,120,636)	(157,120,636)
Add: Government Subvention	161,952,160	178,348,800	157,120,636	157,120,636
Surplus/(Unfinanced Deficit)	(2,144,623)			

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	161,952,160	178,348,800	157,120,636	157,120,636	-	-	
04 OTHER INCOME	1,439,405	3,899,900	835,000	835,000	-	-	
001 Rent							
03 Parks and Recreation Grounds	116,100	260,000	26,000	26,000	-	-	
Total Rent	116,100	260,000	26,000	26,000	-	-	
002 Fees							
01 Cemeteries	35,100	54,000	17,000	17,000	-	-	
02 Markets and Abattoirs	253,527	1,838,400	68,000	68,000	-	-	
03 Other Building Plans	243,500	150,000	58,000	58,000	-	-	
Total Fees	532,127	2,042,400	143,000	143,000	-	-	
003 Service Charges							
02 Waste Disposal	386,850	463,000	410,000	410,000	-	-	
Total Service Charges	386,850	463,000	410,000	410,000	-	-	
005 Licence							
01 Food Badges	225,525	900,000	196,000	196,000	-	-	
02 Other	-	4,500	-	-	-	-	
Total Licence	225,525	904,500	196,000	196,000	-	-	
006 Interest							
01 Bank Deposits	32,633	30,000	28,000	28,000	-	-	
Total Interest	32,633	30,000	28,000	28,000	-	-	

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
DETAILS OF INCOME (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
099 Miscellaneous							
01 General Administration	146,170	200,000	32,000	32,000	-	-	
Total Miscellaneous	146,170	200,000	32,000	32,000	-	-	
Total Income	163,391,565	182,248,700	157,955,636	157,955,636	-	-	

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	93,525,007	101,710,100	88,456,522	88,456,522	-	-	
001 General Administration							
02 Wages and C.O.L.A. (including Leave Pay)	-	249,000	-	-	-	-	
05 Government's Contribution to N.I.S.	6,701,796	7,792,300	6,407,794	6,407,794	-	-	
13 Remuneration to Council Members	1,756,230	1,714,000	1,531,417	1,531,417	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	871,384	975,000	853,928	853,928	-	-	
Total General Administration	9,329,410	10,730,300	8,793,139	8,793,139	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	445,063	531,000	430,579	430,579	-	-	
30 Allowances - Daily - Rated Workers	92,834	80,000	58,007	58,007	-	-	
Total Cemeteries	537,897	611,000	488,586	488,586	-	-	
003 Markets and Abattoirs							
02 Wages and C.O.L.A. (including Leave Pay)	162,608	2,000,000	831,207	831,207	-	-	
29 Overtime - Daily - Rated Workers	17,655	5,000	26,618	26,618	-	-	
30 Allowances - Daily - Rated Workers	4,522	204,000	31,484	31,484	-	-	
Total Markets and Abattoirs	184,785	2,209,000	889,309	889,309	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	7,452,832	9,854,600	7,292,700	7,292,700	-	-	
29 Overtime - Daily - Rated Workers	15,044	100,000	43,375	43,375	-	-	
30 Allowances - Daily - Rated Workers	1,171,359	1,425,000	733,000	733,000	-	-	
Total Maintenance of Buildings, Grounds and Pastures	8,639,235	11,379,600	8,069,075	8,069,075	-	-	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	24,171,003	25,300,000	23,000,000	23,000,000	-	-	
29 Overtime - Daily - Rated Workers	931,441	1,000,000	1,194,000	1,194,000	-	-	
30 Allowances - Daily - Rated Workers	4,865,611	3,600,000	3,817,000	3,817,000	-	-	
Total Local Health Authority	29,968,055	29,900,000	28,011,000	28,011,000	-	-	

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Maintenance of State Traces, Local Roads etc.							
02 Wages and C.O.L.A. (including Leave Pay)	42,227,520	43,099,200	40,100,000	40,100,000	-	-	
29 Overtime - Daily - Rated Workers	533,025	800,000	494,000	494,000	-	-	
30 Allowances - Daily - Rated Workers	2,105,080	2,981,000	1,611,413	1,611,413	-	-	
Total Maintenance of State Traces, Local Roads etc.	44,865,625	46,880,200	42,205,413	42,205,413	-	-	
02 GOODS AND SERVICES	71,928,322	79,907,400	69,439,974	69,439,974	-	-	
001 General Administration							
03 Uniforms	2,229	540,000	165,133	165,133	-	-	
05 Telephones	602,672	700,000	917,486	917,486	-	-	
08 Rent / Lease - Office Accommodation and Storage	1,223,315	1,404,000	917,486	917,486	-	-	
09 Rent / Lease - Vehicles and Equipment	-	1,000	-	-	-	-	
10 Office Stationery and Supplies	421,829	300,000	227,684	227,684	-	-	
11 Books and Periodicals	-	9,000	-	-	-	-	
12 Materials and Supplies	72,376	130,000	132,387	132,387	-	-	
13 Maintenance of Vehicles	67,727	50,000	50,000	50,000	-	-	
15 Repairs and Maintenance - Equipment	63,952	90,000	48,918	48,918	-	-	
16 Contract Employment	483,249	1,168,900	323,647	323,647	-	-	
17 Training	-	20,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	50,000	-	-	-	-	
22 Short-term Employment	495,055	720,000	605,155	605,155	-	-	
23 Fees	286,535	700,000	684,958	684,958	-	-	
28 Other Contracted Services	-	40,000	3,375	3,375	-	-	
43 Security Services	1,844,224	2,400,000	803,053	803,053	-	-	
46 Natural Disasters	257,727	276,000	276,000	276,000	-	-	
57 Postage	-	1,000	-	-	-	-	
61 Insurance	715,114	820,000	717,226	717,226	-	-	
62 Promotions, Publicity and Printing	32,069	69,000	26,145	26,145	-	-	
66 Hosting of Conferences, Seminars and other Functions	194,620	40,000	284,073	284,073	-	-	
68 Water Trucking	-	100,000	-	-	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	948,760	1,014,000	977,732	977,732	-	-	
99 Employee Assistance Programme	-	40,000	-	-	-	-	
Total General Administration	7,711,453	10,682,900	7,160,458	7,160,458	-	-	

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Cemeteries							
03 Uniforms	-	13,000	4,342	4,342	-	-	
06 Water and Sewerage Rates	209	1,500	1,076	1,076	-	-	
12 Materials and Supplies	-	18,000	-	-	-	-	
28 Other Contracted Services	-	27,000	-	-	-	-	
Total Cemeteries	209	59,500	5,418	5,418	-	-	
003 Markets and Abattoirs							
04 Electricity	325,525	500,000	500,000	500,000	-	-	
06 Water and Sewerage Rates	46,760	115,000	115,000	115,000	-	-	
12 Materials and Supplies	19,766	100,000	80,432	80,432	-	-	
15 Repairs and Maintenance - Equipment	-	23,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	25,000	-	-	-	-	
28 Other Contracted Services	-	40,000	-	-	-	-	
37 Janitorial Services	-	60,000	-	-	-	-	
43 Security Services	965,286	1,000,000	1,648,652	1,648,652	-	-	
Total Markets and Abattoirs	1,357,337	1,863,000	2,344,084	2,344,084	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
03 Uniforms	17,483	92,000	82,680	82,680	-	-	
04 Electricity	447,383	828,000	828,000	828,000	-	-	
06 Water and Sewerage Rates	22,301	40,000	40,000	40,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	-	2,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	-	1,000	-	-	-	-	
12 Materials and Supplies	245,855	400,000	270,342	270,342	-	-	
21 Repairs and Maintenance - Buildings	-	50,000	-	-	-	-	
28 Other Contracted Services	-	100,000	-	-	-	-	
Total Maintenance of Buildings, Grounds and Pastures	733,022	1,513,000	1,221,022	1,221,022	-	-	
005 Local Health Authority							
03 Uniforms	51,557	200,000	111,288	111,288	-	-	
06 Water and Sewerage Rates	114,413	130,000	114,750	114,750	-	-	
10 Office Stationery and Supplies	6,964	25,000	20,094	20,094	-	-	
12 Materials and Supplies	314,290	400,000	386,371	386,371	-	-	
13 Maintenance of Vehicles	174,291	200,000	172,648	172,648	-	-	
22 Short-term Employment	-	100,000	-	-	-	-	
28 Other Contracted Services	58,557,931	61,000,000	55,799,636	55,799,636	-	-	
Local Health Authority Carried Forward	59,219,446	62,055,000	56,604,787	56,604,787	-	-	

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Local Health Authority							
Brought Forward	59,219,446	62,055,000	56,604,787	56,604,787	-	-	
58 Medical Expenses	-	50,000	24,087	24,087	-	-	
Total							
Local Health Authority	59,219,446	62,105,000	56,628,874	56,628,874	-	-	
006 Maintenance of State Traces, Local Roads etc.							
03 Uniforms	143,820	300,000	60,317	60,317	-	-	
08 Rent / Lease - Office Accommodation and Storage	49,700	46,000	14,580	14,580	-	-	
09 Rent / Lease - Vehicles and Equipment	-	23,000	-	-	-	-	
12 Materials and Supplies	1,972,050	2,500,000	1,260,963	1,260,963	-	-	
13 Maintenance of Vehicles	741,285	730,000	730,000	730,000	-	-	
15 Repairs and Maintenance - Equipment	-	5,000	-	-	-	-	
22 Short-term Employment	-	60,000	-	-	-	-	
28 Other Contracted Services	-	20,000	14,258	14,258	-	-	
Total							
Maintenance of State Traces, Local Roads etc.	2,906,855	3,684,000	2,080,118	2,080,118	-	-	
03 MINOR EQUIPMENT PURCHASES	82,859	420,800	55,640	55,640	-	-	
001 General Administration							
02 Office Equipment	-	72,000	-	-	-	-	
03 Furniture and Furnishings	-	25,000	19,198	19,198	-	-	
04 Other Minor Equipment	16,591	14,000	10,223	10,223	-	-	
Total							
General Administration	16,591	111,000	29,421	29,421	-	-	
003 Markets and Abattoirs							
02 Office Equipment	-	43,000	-	-	-	-	
03 Furniture and Furnishings	-	10,000	-	-	-	-	
Total							
Markets and Abattoirs	-	53,000	-	-	-	-	

29 - SAN JUAN/LAVENTILLE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Maintenance of Buildings, Grounds and Pastures							
04 Other Minor Equipment	61,244	71,000	-	-	-	-	
Total Maintenance of Buildings, Grounds and Pastures	61,244	71,000	-	-	-	-	
005 Local Health Authority							
02 Office Equipment	4,914	34,000	12,073	12,073	-	-	
03 Furniture and Furnishings	-	30,000	-	-	-	-	
04 Other Minor Equipment	110	43,000	14,146	14,146	-	-	
Total Local Health Authority	5,024	107,000	26,219	26,219	-	-	
006 Maintenance of State Traces, Local Roads etc.							
04 Other Minor Equipment	-	78,800	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	-	78,800	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	-	210,400	3,500	3,500	-	-	
007 Households							
02 Gratuities	-	206,400	-	-	-	-	
Total Households	-	206,400	-	-	-	-	
009 Other Transfers							
01 Chairman's Fund	-	4,000	3,500	3,500	-	-	
Total Other Transfers	-	4,000	3,500	3,500	-	-	
Total Expenditure	165,536,188	182,248,700	157,955,636	157,955,636	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

30 - TUNAPUNA/PIARCO REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	165,998,507	176,941,500	157,205,236	157,205,236	-
04	OTHER INCOME	1,967,531	1,865,000	2,073,071	2,073,071	-
	Rent	88,340	90,000	88,000	88,000	-
	Fees	1,118,630	1,040,000	902,000	902,000	-
	Service Charges	251,100	360,000	240,000	240,000	-
	Licences	461,500	350,000	582,000	582,000	-
	Interest	-	25,000	-	-	-
	Miscellaneous	47,961	-	261,071	261,071	-
	Total	167,966,038	178,806,500	159,278,307	159,278,307	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

30 - TUNAPUNA/PIARCO REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	104,822,749	107,330,500	111,497,300	111,497,300	-
	Wages and Cost of Living Allowance	87,260,183	89,355,000	94,111,000	94,111,000	-
	Overtime - Daily Rated Workers	779,429	871,000	188,500	188,500	-
	Gov't Contribution to NIS	7,627,753	7,700,000	8,294,000	8,294,000	-
	Government Contribution to Group Health Insurance	1,567,054	1,600,000	1,469,000	1,469,000	-
	Allowances - Daily Rated Workers	5,604,140	5,754,500	5,384,800	5,384,800	-
	Remuneration to Board Members	1,984,190	2,050,000	2,050,000	2,050,000	-
02	GOODS AND SERVICES	61,047,503	70,666,000	47,512,312	47,512,312	-
03	MINOR EQUIPMENT PURCHASES	618,343	610,000	131,400	131,400	-
04	CURRENT TRANSFERS AND SUBSIDIES	48,124	200,000	137,295	137,295	-
	Total	166,536,719	178,806,500	159,278,307	159,278,307	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	1,967,531	1,865,000	2,073,071	2,073,071
Expenditure	166,536,719	178,806,500	159,278,307	159,278,307
Operating Surplus/(Deficit)	(164,569,188)	(176,941,500)	(157,205,236)	(157,205,236)
Add: Depreciation				
Cash Surplus/(Deficit)	(164,569,188)	(176,941,500)	(157,205,236)	(157,205,236)
Add: Government Subvention	165,998,507	176,941,500	157,205,236	157,205,236
Surplus/(Unfinanced Deficit)	1,429,319			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

30 - TUNAPUNA/PIARCO REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	165,998,507	176,941,500	157,205,236	157,205,236	-	-	
04 OTHER INCOME	1,967,531	1,865,000	2,073,071	2,073,071	-	-	
001 Rent							
02 Markets and Abattoirs	88,340	90,000	88,000	88,000	-	-	
Total Rent	88,340	90,000	88,000	88,000	-	-	
002 Fees							
01 Cemeteries	340,390	330,000	330,000	330,000	-	-	
02 Markets and Abattoirs	400,720	360,000	340,000	340,000	-	-	
03 Building Applications	377,520	350,000	232,000	232,000	-	-	
Total Fees	1,118,630	1,040,000	902,000	902,000	-	-	
003 Service Charges							
02 Waste Disposal	251,100	360,000	240,000	240,000	-	-	
Total Service Charges	251,100	360,000	240,000	240,000	-	-	
005 Licence							
01 Food Badges	461,500	350,000	582,000	582,000	-	-	
Total Licence	461,500	350,000	582,000	582,000	-	-	
006 Interest							
01 Bank Deposits	-	25,000	-	-	-	-	
Total Interest	-	25,000	-	-	-	-	
099 Miscellaneous							
01 General Administration	47,961	-	261,071	261,071	-	-	
Total Miscellaneous	47,961	-	261,071	261,071	-	-	
Total Income	167,966,038	178,806,500	159,278,307	159,278,307	-	-	

30 - TUNAPUNA/PIARCO REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	104,822,749	107,330,500	111,497,300	111,497,300	-	-	
001 General Administration							
02 Wages and C.O.L.A. (including Leave Pay)	-	100,000	-	-	-	-	
05 Government's Contribution to N.I.S.	7,627,753	7,700,000	8,294,000	8,294,000	-	-	
13 Remuneration to Council Members	1,984,190	2,050,000	2,050,000	2,050,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	1,567,054	1,600,000	1,469,000	1,469,000	-	-	
29 Overtime - Daily - Rated Workers	-	40,000	20,000	20,000	-	-	
Total General Administration	11,178,997	11,490,000	11,833,000	11,833,000	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	1,375,986	1,500,000	1,200,000	1,200,000	-	-	
29 Overtime - Daily - Rated Workers	-	10,000	-	-	-	-	
30 Allowances - Daily - Rated Workers	154,144	175,000	125,000	125,000	-	-	
Total Cemeteries	1,530,130	1,685,000	1,325,000	1,325,000	-	-	
003 Markets and Abattoirs							
02 Wages and C.O.L.A. (including Leave Pay)	192,015	200,000	200,000	200,000	-	-	
30 Allowances - Daily - Rated Workers	20,259	25,000	5,300	5,300	-	-	
Total Markets and Abattoirs	212,274	225,000	205,300	205,300	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	9,076,833	9,300,000	10,527,000	10,527,000	-	-	
29 Overtime - Daily - Rated Workers	36,980	101,000	28,500	28,500	-	-	
30 Allowances - Daily - Rated Workers	1,021,765	820,000	820,000	820,000	-	-	
Total Maintenance of Buildings, Grounds and Pastures	10,135,578	10,221,000	11,375,500	11,375,500	-	-	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	30,326,040	31,050,000	33,410,000	33,410,000	-	-	
29 Overtime - Daily - Rated Workers	224,465	220,000	23,000	23,000	-	-	
30 Allowances - Daily - Rated Workers	2,062,680	2,200,000	2,100,000	2,100,000	-	-	
Total Local Health Authority	32,613,185	33,470,000	35,533,000	35,533,000	-	-	

30 - TUNAPUNA/PIARCO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Maintenance of State Traces, Local Roads etc.							
02 Wages and C.O.L.A. (including Leave Pay)	46,289,309	47,205,000	48,774,000	48,774,000	-	-	
29 Overtime - Daily - Rated Workers	517,984	500,000	117,000	117,000	-	-	
30 Allowances - Daily - Rated Workers	2,345,292	2,534,500	2,334,500	2,334,500	-	-	
Total Maintenance of State Traces, Local Roads etc.	49,152,585	50,239,500	51,225,500	51,225,500	-	-	
02 GOODS AND SERVICES	61,047,503	70,666,000	47,512,312	47,512,312	-	-	
001 General Administration							
03 Uniforms	328,305	380,000	70,154	70,154	-	-	
04 Electricity	503,018	500,000	25,000	25,000	-	-	
05 Telephones	485,793	500,000	500,000	500,000	-	-	
06 Water and Sewerage Rates	10,913	22,000	-	-	-	-	
08 Rent / Lease - Office Accommodation and Storage	-	800,000	-	945,000	945,000	-	
09 Rent / Lease - Vehicles and Equipment	-	20,000	2,125	2,125	-	-	
10 Office Stationery and Supplies	223,782	200,000	200,000	200,000	-	-	
11 Books and Periodicals	3,484	5,000	-	-	-	-	
12 Materials and Supplies	184,777	150,000	24,443	24,443	-	-	
15 Repairs and Maintenance - Equipment	64,949	100,000	64,276	64,276	-	-	
16 Contract Employment	167,974	170,000	156,000	156,000	-	-	
17 Training	-	150,000	23,000	23,000	-	-	
19 Official Entertainment	5,351	47,500	3,800	3,800	-	-	
21 Repairs and Maintenance - Buildings	4,258	50,000	40,222	40,222	-	-	
22 Short-term Employment	940,373	1,150,000	900,000	900,000	-	-	
23 Fees	404,588	400,000	167,200	167,200	-	-	
43 Security Services	1,820,040	1,900,000	1,141,434	1,141,434	-	-	
46 Natural Disasters	189,044	275,000	29,290	29,290	-	-	
57 Postage	-	500	500	500	-	-	
61 Insurance	691,059	720,000	613,177	613,177	-	-	
62 Promotions, Publicity and Printing	198,376	165,000	30,516	30,516	-	-	
66 Hosting of Conferences, Seminars and other Functions	2,065	75,000	13,809	13,809	-	-	
68 Water Trucking	153,883	200,000	-	-	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	1,295,859	1,298,000	1,221,000	1,221,000	-	-	
99 Employee Assistance Programme	19,700	50,000	800	800	-	-	
Total General Administration	7,697,591	9,328,000	5,226,746	6,171,746	945,000	-	

30 - TUNAPUNA/PIARCO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Cemeteries							
06 Water and Sewerage Rates	6,539	7,500	4,000	4,000	-	-	
12 Materials and Supplies	31,136	35,000	-	-	-	-	
28 Other Contracted Services	149,730	150,000	44,800	44,800	-	-	
Total Cemeteries	187,405	192,500	48,800	48,800	-	-	
003 Markets and Abattoirs							
04 Electricity	132,019	145,000	90,000	90,000	-	-	
06 Water and Sewerage Rates	59,459	90,000	-	-	-	-	
12 Materials and Supplies	-	100,000	-	-	-	-	
15 Repairs and Maintenance - Equipment	3,488	25,000	1,575	1,575	-	-	
21 Repairs and Maintenance - Buildings	2,500	50,000	-	-	-	-	
43 Security Services	862,152	800,000	777,000	777,000	-	-	
Total Markets and Abattoirs	1,059,618	1,210,000	868,575	868,575	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
04 Electricity	580,144	495,000	220,000	220,000	-	-	
06 Water and Sewerage Rates	49,137	50,000	-	-	-	-	
10 Office Stationery and Supplies	13,957	20,000	7,104	7,104	-	-	
12 Materials and Supplies	253,621	400,000	228,827	228,827	-	-	
21 Repairs and Maintenance - Buildings	29,399	100,000	10,681	10,681	-	-	
28 Other Contracted Services	341,859	500,000	148,950	148,950	-	-	
62 Promotions, Publicity and Printing	3,049	15,000	-	-	-	-	
Total Maintenance of Buildings, Grounds and Pastures	1,271,166	1,580,000	615,562	615,562	-	-	
005 Local Health Authority							
03 Uniforms	17,182	40,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	121,125	300,000	-	-	-	-	
10 Office Stationery and Supplies	35,698	75,000	17,085	17,085	-	-	
12 Materials and Supplies	384,721	300,000	87,128	87,128	-	-	
13 Maintenance of Vehicles	505,096	570,000	201,666	201,666	-	-	
22 Short-term Employment	1,866,790	1,700,000	420,000	420,000	-	-	
28 Other Contracted Services	45,472,862	51,795,500	39,500,000	38,555,000	-	945,000	
58 Medical Expenses	-	300,000	-	-	-	-	
Total Local Health Authority	48,403,474	55,080,500	40,225,879	39,280,879	-	945,000	

30 - TUNAPUNA/PIARCO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Maintenance of State Traces, Local Roads etc.							
03 Uniforms	-	50,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	-	75,000	-	-	-	-	
12 Materials and Supplies	1,602,825	1,900,000	173,051	173,051	-	-	
13 Maintenance of Vehicles	666,316	700,000	309,056	309,056	-	-	
15 Repairs and Maintenance - Equipment	23,793	50,000	44,643	44,643	-	-	
28 Other Contracted Services	135,315	500,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	2,428,249	3,275,000	526,750	526,750	-	-	
03 MINOR EQUIPMENT PURCHASES	618,343	610,000	131,400	131,400	-	-	
001 General Administration							
02 Office Equipment	7,215	75,000	-	-	-	-	
03 Furniture and Furnishings	-	75,000	-	-	-	-	
04 Other Minor Equipment	312,640	200,000	131,400	131,400	-	-	
Total General Administration	319,855	350,000	131,400	131,400	-	-	
004 Maintenance of Building, Grounds and Pastures							
04 Other Minor Equipment	98,488	110,000	-	-	-	-	
Total Maintenance of Building, Grounds and Pastures	98,488	110,000	-	-	-	-	
005 Local Health Authority							
04 Other Minor Equipment	200,000	100,000	-	-	-	-	
Total Local Health Authority	200,000	100,000	-	-	-	-	
006 Maintenance of State Traces, Local Roads etc.							
04 Other Minor Equipment	-	50,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	-	50,000	-	-	-	-	

30 - TUNAPUNA/PIARCO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES	48,124	200,000	137,295	137,295	-	-	
007 Households							
02 Gratuities	-	113,000	112,925	112,925	-	-	
Total Households	-	113,000	112,925	112,925	-	-	
009 Other Transfers							
01 Chairman's Fund	12,000	12,000	-	-	-	-	
03 Celebrations Fund	36,124	75,000	24,370	24,370	-	-	
Total Other Transfers	48,124	87,000	24,370	24,370	-	-	
Total Expenditure	166,536,719	178,806,500	159,278,307	159,278,307	-	-	

31 - SANGRE GRANDE REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	78,449,969	83,173,300	75,685,363	75,685,363	-
04	OTHER INCOME	407,186	541,000	340,000	340,000	-
	Rent	85,591	94,000	43,000	43,000	-
	Fees	3,190	5,000	5,000	5,000	-
	Service Charges	201,100	200,000	175,000	175,000	-
	Interest	37,505	40,000	37,000	37,000	-
	Miscellaneous	79,800	200,000	80,000	80,000	-
	Total	78,857,155	83,714,300	76,025,363	76,025,363	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

31 - SANGRE GRANDE REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	50,395,598	49,838,000	49,405,500	49,405,500	-
	Wages and Cost of Living Allowance	38,904,840	38,873,000	38,331,000	38,331,000	-
	Overtime - Daily Rated Workers	589,919	655,000	621,500	621,500	-
	Gov't Contribution to NIS	4,250,251	4,300,000	4,300,000	4,300,000	-
	Government Contribution to Group Health Insurance	659,428	650,000	650,000	650,000	-
	Allowances - Daily Rated Workers	4,604,512	3,990,000	4,133,000	4,133,000	-
	Remuneration to Board Members	1,386,648	1,370,000	1,370,000	1,370,000	-
02	GOODS AND SERVICES	27,590,656	33,597,300	26,591,156	26,591,156	-
03	MINOR EQUIPMENT PURCHASES	246,593	201,000	25,707	25,707	-
04	CURRENT TRANSFERS AND SUBSIDIES	-	78,000	3,000	3,000	-
	Total	78,232,847	83,714,300	76,025,363	76,025,363	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	407,186	541,000	340,000	340,000
Expenditure	78,232,847	83,714,300	76,025,363	76,025,363
Operating Surplus/(Deficit)	(77,825,661)	(83,173,300)	(75,685,363)	(75,685,363)
Add: Depreciation				
Cash Surplus/(Deficit)	(77,825,661)	(83,173,300)	(75,685,363)	(75,685,363)
Add: Government Subvention	78,449,969	83,173,300	75,685,363	75,685,363
Surplus/(Unfinanced Deficit)	624,308			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

31 - SANGRE GRANDE REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	78,449,969	83,173,300	75,685,363	75,685,363	-	-	
04 OTHER INCOME	407,186	541,000	340,000	340,000	-	-	
001 Rent							
02 Markets and Abattoirs	85,591	94,000	43,000	43,000	-	-	
Total Rent	85,591	94,000	43,000	43,000	-	-	
002 Fees							
01 Cemeteries	3,190	5,000	5,000	5,000	-	-	
Total Fees	3,190	5,000	5,000	5,000	-	-	
003 Service Charges							
02 Waste Disposal	201,100	200,000	175,000	175,000	-	-	
Total Service Charges	201,100	200,000	175,000	175,000	-	-	
005 Licence							
02 Other	-	2,000	-	-	-	-	
Total Licence	-	2,000	-	-	-	-	
006 Interest							
01 Bank Deposits	37,505	40,000	37,000	37,000	-	-	
Total Interest	37,505	40,000	37,000	37,000	-	-	
099 Miscellaneous							
01 General Administration	79,800	200,000	80,000	80,000	-	-	
Total Miscellaneous	79,800	200,000	80,000	80,000	-	-	
Total Income	78,857,155	83,714,300	76,025,363	76,025,363	-	-	

31 - SANGRE GRANDE REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	50,395,598	49,838,000	49,405,500	49,405,500	-	-	
001 General Administration							
02 Wages and C.O.L.A. (including Leave Pay)	104,489	181,000	119,000	119,000	-	-	
05 Government's Contribution to N.I.S.	4,250,251	4,300,000	4,300,000	4,300,000	-	-	
13 Remuneration to Council Members	1,386,648	1,370,000	1,370,000	1,370,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	659,428	650,000	650,000	650,000	-	-	
29 Overtime - Daily - Rated Workers	-	5,000	5,000	5,000	-	-	
30 Allowances - Daily - Rated Workers	-	10,000	3,000	3,000	-	-	
Total General Administration	6,400,816	6,516,000	6,447,000	6,447,000	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	554,884	525,000	300,000	300,000	-	-	
29 Overtime - Daily - Rated Workers	-	5,000	2,000	2,000	-	-	
30 Allowances - Daily - Rated Workers	53,956	10,000	7,000	7,000	-	-	
Total Cemeteries	608,840	540,000	309,000	309,000	-	-	
003 Markets and Abattoirs							
02 Wages and C.O.L.A. (including Leave Pay)	190,644	300,000	190,000	190,000	-	-	
29 Overtime - Daily - Rated Workers	-	5,000	-	-	-	-	
30 Allowances - Daily - Rated Workers	30,160	50,000	25,000	25,000	-	-	
Total Markets and Abattoirs	220,804	355,000	215,000	215,000	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	2,405,627	2,665,000	2,520,000	2,520,000	-	-	
29 Overtime - Daily - Rated Workers	2,892	40,000	14,500	14,500	-	-	
30 Allowances - Daily - Rated Workers	382,714	320,000	385,000	385,000	-	-	
Total Maintenance of Buildings, Grounds and Pastures	2,791,233	3,025,000	2,919,500	2,919,500	-	-	

31 - SANGRE GRANDE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	13,502,426	13,500,000	13,500,000	13,500,000	-	-	
29 Overtime - Daily - Rated Workers	302,037	300,000	300,000	300,000	-	-	
30 Allowances - Daily - Rated Workers	1,430,607	1,300,000	1,413,000	1,413,000	-	-	
Total Local Health Authority	15,235,070	15,100,000	15,213,000	15,213,000	-	-	
006 Maintenance of State Traces, Local Roads etc							
02 Wages and C.O.L.A. (including Leave Pay)	22,146,770	21,702,000	21,702,000	21,702,000	-	-	
29 Overtime - Daily - Rated Workers	284,990	300,000	300,000	300,000	-	-	
30 Allowances - Daily - Rated Workers	2,707,075	2,300,000	2,300,000	2,300,000	-	-	
Total Maintenance of State Traces, Local Roads etc	25,138,835	24,302,000	24,302,000	24,302,000	-	-	
02 GOODS AND SERVICES	27,590,656	33,597,300	26,591,156	26,591,156	-	-	
001 General Administration							
03 Uniforms	129,990	276,000	40,550	40,550	-	-	
04 Electricity	204,125	240,000	168,000	168,000	-	-	
05 Telephones	402,621	428,000	431,304	431,304	-	-	
06 Water and Sewerage Rates	22,304	30,000	-	-	-	-	
08 Rent / Lease - Office Accommodation and Storage	971,100	810,000	390,000	390,000	-	-	
09 Rent / Lease - Vehicles and Equipment	154,422	160,000	32,315	32,315	-	-	
10 Office Stationery and Supplies	153,586	266,000	256,000	256,000	-	-	
11 Books and Periodicals	4,128	9,000	320	320	-	-	
12 Materials and Supplies	25,881	200,000	165,000	165,000	-	-	
13 Maintenance of Vehicles	50,105	150,000	34,425	34,425	-	-	
15 Repairs and Maintenance - Equipment	5,084	70,000	28,000	28,000	-	-	
16 Contract Employment	139,200	156,000	137,000	137,000	-	-	
17 Training	12,216	46,000	180	180	-	-	
19 Official Entertainment	1,500	4,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	55,000	-	-	-	-	
22 Short-term Employment	646,286	700,000	700,000	700,000	-	-	
23 Fees	235,075	340,000	32,623	32,623	-	-	
28 Other Contracted Services	45,561	80,000	18,844	18,844	-	-	
37 Janitorial Services	-	46,000	42,274	42,274	-	-	
43 Security Services	3,426,286	2,744,000	1,310,000	1,310,000	-	-	
46 Natural Disasters	94,037	50,000	50,000	50,000	-	-	
57 Postage	-	1,000	-	-	-	-	
61 Insurance	453,212	500,000	382,291	382,291	-	-	
62 Promotions, Publicity and Printing	58,502	92,000	63,570	63,570	-	-	
66 Hosting of Conferences, Seminars and other Functions	1,800	20,000	-	-	-	-	
General Administration Carried Forward	7,237,021	7,473,000	4,282,696	4,282,696	-	-	

31 - SANGRE GRANDE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	7,237,021	7,473,000	4,282,696	4,282,696	-	-	
68 Water Trucking	577,219	850,000	831,275	831,275	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	518,018	500,000	500,000	500,000	-	-	
99 Employee Assistance Programme	-	10,000	-	-	-	-	
Total General Administration	8,332,258	8,833,000	5,613,971	5,613,971	-	-	
002 Cemeteries							
03 Uniforms	-	2,000	-	-	-	-	
06 Water and Sewerage Rates	560	4,800	-	-	-	-	
12 Materials and Supplies	-	46,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	15,000	-	-	-	-	
28 Other Contracted Services	33,380	46,000	-	-	-	-	
Total Cemeteries	33,940	113,800	-	-	-	-	
003 Markets and Abattoirs							
04 Electricity	30,849	50,000	43,000	43,000	-	-	
06 Water and Sewerage Rates	25,299	40,000	-	-	-	-	
10 Office Stationery and Supplies	-	500	-	-	-	-	
12 Materials and Supplies	-	64,000	-	-	-	-	
15 Repairs and Maintenance - Equipment	281	18,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	18,000	-	-	-	-	
28 Other Contracted Services	-	20,000	-	-	-	-	
43 Security Services	79,947	142,000	-	-	-	-	
Total Markets and Abattoirs	136,376	352,500	43,000	43,000	-	-	
004 Maintenance of Buildings, Grounds and Pastures.							
03 Uniforms	8,289	75,000	7,500	7,500	-	-	
04 Electricity	71,876	164,000	-	-	-	-	
06 Water and Sewerage Rates	10,363	32,000	-	-	-	-	
12 Materials and Supplies	296,284	368,000	80,645	80,645	-	-	
21 Repairs and Maintenance - Buildings	-	15,000	-	-	-	-	
22 Short-term Employment	645,200	800,000	800,000	800,000	-	-	
28 Other Contracted Services	69,888	164,000	26,775	26,775	-	-	
Total Maintenance of Buildings, Grounds and Pastures.	1,101,900	1,618,000	914,920	914,920	-	-	

31 - SANGRE GRANDE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
03 Uniforms	-	120,000	7,250	7,250	-	-	
04 Electricity	-	2,000	1,200	1,200	-	-	
06 Water and Sewerage Rates	648	11,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	48,000	130,000	10,000	10,000	-	-	
10 Office Stationery and Supplies	-	6,000	6,000	6,000	-	-	
12 Materials and Supplies	147,085	300,000	229,866	229,866	-	-	
13 Maintenance of Vehicles	129,904	300,000	37,739	37,739	-	-	
21 Repairs and Maintenance - Buildings	-	20,000	-	-	-	-	
22 Short-term Employment	2,002,078	2,400,000	2,400,000	2,400,000	-	-	
28 Other Contracted Services	13,863,691	15,939,000	15,939,000	15,939,000	-	-	
58 Medical Expenses	-	60,000	-	-	-	-	
Total Local Health Authority	16,191,406	19,288,000	18,631,055	18,631,055	-	-	
006 Maintenance of State Traces, Local Roads etc.							
03 Uniforms	465	184,000	-	-	-	-	
08 Rent / Lease - Office Accommodation and Storage	-	20,000	-	-	-	-	
09 Rent / Lease - Vehicles and Equipment	-	88,000	-	-	-	-	
12 Materials and Supplies	923,885	1,700,000	462,317	462,317	-	-	
13 Maintenance of Vehicles	524,882	700,000	445,142	445,142	-	-	
15 Repairs and Maintenance - Equipment	2,803	46,000	23,729	23,729	-	-	
22 Short-term Employment	287,663	450,000	450,000	450,000	-	-	
28 Other Contracted Services	55,078	184,000	7,022	7,022	-	-	
58 Medical Expenses	-	20,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	1,794,776	3,392,000	1,388,210	1,388,210	-	-	
03 MINOR EQUIPMENT PURCHASES	246,593	201,000	25,707	25,707	-	-	
001 General Administration							
02 Office Equipment	5,552	25,000	-	-	-	-	
03 Furniture and Furnishings	20,638	40,000	-	-	-	-	
04 Other Minor Equipment	220,403	46,000	25,707	25,707	-	-	
Total General Administration	246,593	111,000	25,707	25,707	-	-	

31 - SANGRE GRANDE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Maintenance of Building Grounds and Pastures							
04 Other Minor Equipment	-	20,000	-	-	-	-	
Total Maintenance of Building Grounds and Pastures	-	20,000	-	-	-	-	
005 Local Health Authority							
02 Office Equipment	-	20,000	-	-	-	-	
04 Other Minor Equipment	-	20,000	-	-	-	-	
Total Local Health Authority	-	40,000	-	-	-	-	
006 Maintenance of State Traces, Local Roads etc.							
04 Other Minor Equipment	-	30,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	-	30,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	-	78,000	3,000	3,000	-	-	
007 Households							
02 Gratuities	-	63,000	-	-	-	-	
Total Households	-	63,000	-	-	-	-	
009 Other Transfers							
01 Chairman's Fund	-	15,000	3,000	3,000	-	-	
Total Other Transfers	-	15,000	3,000	3,000	-	-	
Total Expenditure	78,232,847	83,714,300	76,025,363	76,025,363	-	-	

32 - COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	98,173,125	109,993,400	99,617,784	99,617,784	-
04	OTHER INCOME	826,744	452,000	825,000	825,000	-
	Fees	282,234	190,000	230,000	230,000	-
	Service Charges	498,801	230,000	540,000	540,000	-
	Interest	45,709	32,000	55,000	55,000	-
	Total	98,999,869	110,445,400	100,442,784	100,442,784	-

32 - COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	71,546,033	74,655,500	72,087,000	72,087,000	-
	Wages and Cost of Living Allowance	56,165,240	58,105,000	57,215,000	57,215,000	-
	Overtime - Daily Rated Workers	329,634	530,000	391,000	391,000	-
	Gov't Contribution to NIS	4,838,993	5,000,000	4,840,000	4,840,000	-
	Government Contribution to Group Health Insurance	1,119,483	1,120,000	1,150,000	1,150,000	-
	Allowances - Daily Rated Workers	7,170,373	7,970,000	6,566,000	6,566,000	-
	Remuneration to Board Members	1,922,310	1,930,500	1,925,000	1,925,000	-
02	GOODS AND SERVICES	26,474,393	35,286,900	28,355,784	28,355,784	-
03	MINOR EQUIPMENT PURCHASES	-	365,000	-	-	-
04	CURRENT TRANSFERS AND SUBSIDIES	800	138,000	-	-	-
	Total	98,021,226	110,445,400	100,442,784	100,442,784	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	826,744	452,000	825,000	825,000
Expenditure	98,021,226	110,445,400	100,442,784	100,442,784
Operating Surplus/(Deficit)	(97,194,482)	(109,993,400)	(99,617,784)	(99,617,784)
Add: Depreciation				
Cash Surplus/(Deficit)	(97,194,482)	(109,993,400)	(99,617,784)	(99,617,784)
Add: Government Subvention	98,173,125	109,993,400	99,617,784	99,617,784
Surplus/(Unfinanced Deficit)	978,643			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

32 - COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	98,173,125	109,993,400	99,617,784	99,617,784	-	-	
04 OTHER INCOME	826,744	452,000	825,000	825,000	-	-	
002 Fees							
01 Cemeteries	141,814	70,000	70,000	70,000	-	-	
03 Building Applications	140,420	120,000	160,000	160,000	-	-	
Total Fees	282,234	190,000	230,000	230,000	-	-	
003 Service Charges							
01 Sanitation	498,801	230,000	540,000	540,000	-	-	
Total Service Charges	498,801	230,000	540,000	540,000	-	-	
006 Interest							
01 Bank Deposits	45,709	32,000	55,000	55,000	-	-	
Total Interest	45,709	32,000	55,000	55,000	-	-	
Total Income	98,999,869	110,445,400	100,442,784	100,442,784	-	-	

32 - COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	71,546,033	74,655,500	72,087,000	72,087,000	-	-	
001 General Administration							
02 Wages and C.O.L.A. (including Leave Pay)	90,060	180,000	120,000	120,000	-	-	
05 Government's Contribution to N.I.S.	4,838,993	5,000,000	4,840,000	4,840,000	-	-	
13 Remuneration to Council Members	1,922,310	1,930,500	1,925,000	1,925,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	1,119,483	1,120,000	1,150,000	1,150,000	-	-	
Total General Administration	7,970,846	8,230,500	8,035,000	8,035,000	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	371,613	375,000	375,000	375,000	-	-	
30 Allowances - Daily - Rated Workers	-	10,000	-	-	-	-	
Total Cemeteries	371,613	385,000	375,000	375,000	-	-	
003 Markets and Abattoirs							
02 Wages and C.O.L.A. (including Leave Pay)	275,942	300,000	300,000	300,000	-	-	
29 Overtime - Daily - Rated Workers	427	10,000	-	-	-	-	
30 Allowances - Daily - Rated Workers	6,864	10,000	6,000	6,000	-	-	
Total Markets and Abattoirs	283,233	320,000	306,000	306,000	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	8,989,984	9,300,000	9,020,000	9,020,000	-	-	
29 Overtime - Daily - Rated Workers	89,142	90,000	56,000	56,000	-	-	
30 Allowances - Daily - Rated Workers	1,310,070	1,500,000	1,160,000	1,160,000	-	-	
Total Maintenance of Buildings, Grounds and Pastures	10,389,196	10,890,000	10,236,000	10,236,000	-	-	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	14,083,632	14,400,000	14,400,000	14,400,000	-	-	
29 Overtime - Daily - Rated Workers	90,635	230,000	195,000	195,000	-	-	
30 Allowances - Daily - Rated Workers	2,089,576	2,600,000	1,900,000	1,900,000	-	-	
Total Local Health Authority	16,263,843	17,230,000	16,495,000	16,495,000	-	-	

32 - COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Maintenance of State Traces, Local Roads etc.							
02 Wages and C.O.L.A. (including Leave Pay)	32,354,009	33,550,000	33,000,000	33,000,000	-	-	
29 Overtime - Daily - Rated Workers	149,430	200,000	140,000	140,000	-	-	
30 Allowances - Daily - Rated Workers	3,763,863	3,850,000	3,500,000	3,500,000	-	-	
Total Maintenance of State Traces, Local Roads etc.	36,267,302	37,600,000	36,640,000	36,640,000	-	-	
02 GOODS AND SERVICES	26,474,393	35,286,900	28,355,784	28,355,784	-	-	
001 General Administration							
03 Uniforms	25,270	350,000	349,095	349,095	-	-	
04 Electricity	53,362	100,000	100,000	100,000	-	-	
05 Telephones	522,477	600,000	537,650	537,650	-	-	
06 Water and Sewerage Rates	18,650	25,000	18,000	18,000	-	-	
10 Office Stationery and Supplies	229,499	600,000	294,656	294,656	-	-	
11 Books and Periodicals	-	12,000	-	-	-	-	
12 Materials and Supplies	44,920	180,000	72,190	72,190	-	-	
13 Maintenance of Vehicles	188,609	300,000	250,000	250,000	-	-	
15 Repairs and Maintenance - Equipment	9,401	160,000	80,000	80,000	-	-	
16 Contract Employment	168,954	170,000	155,500	155,500	-	-	
17 Training	17,550	50,000	-	-	-	-	
19 Official Entertainment	-	10,000	-	-	-	-	
22 Short-term Employment	356,394	678,900	450,000	450,000	-	-	
23 Fees	125,263	200,000	71,285	71,285	-	-	
37 Janitorial Services	36,354	60,000	40,000	20,000	-	20,000	
43 Security Services	1,165,083	1,225,000	665,000	665,000	-	-	
46 Natural Disasters	79,603	200,000	75,000	75,000	-	-	
57 Postage	-	2,000	-	-	-	-	
61 Insurance	832,574	900,000	766,575	766,575	-	-	
62 Promotions, Publicity and Printing	44,119	168,000	17,837	17,837	-	-	
66 Hosting of Conferences, Seminars and other Functions	59,203	100,000	3,418	3,418	-	-	
68 Water Trucking	589,050	1,000,000	873,820	873,820	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	1,133,443	1,140,000	1,135,000	1,135,000	-	-	
99 Employee Assistance Programme	2,450	25,000	-	20,000	20,000	-	
Total General Administration	5,702,228	8,255,900	5,955,026	5,955,026	-	-	

32 - COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Cemeteries							
03 Uniforms	-	5,000	4,980	4,980	-	-	
06 Water and Sewerage Rates	4,063	15,000	5,000	5,000	-	-	
12 Materials and Supplies	22,444	50,000	5,000	5,000	-	-	
21 Repairs and Maintenance - Buildings	-	40,000	-	-	-	-	
22 Short-term Employment	49,714	100,000	100,000	100,000	-	-	
28 Other Contracted Services	-	100,000	-	-	-	-	
37 Janitorial Services	-	50,000	-	-	-	-	
Total Cemeteries	76,221	360,000	114,980	114,980	-	-	
003 Markets and Abattoirs							
04 Electricity	6,336	20,000	20,000	20,000	-	-	
06 Water and Sewerage Rates	6,636	10,000	2,000	2,000	-	-	
12 Materials and Supplies	-	20,000	6,000	6,000	-	-	
21 Repairs and Maintenance - Buildings	-	20,000	10,000	10,000	-	-	
28 Other Contracted Services	-	30,000	-	-	-	-	
Total Markets and Abattoirs	12,972	100,000	38,000	38,000	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
03 Uniforms	-	35,000	34,035	34,035	-	-	
04 Electricity	99,998	100,000	100,000	100,000	-	-	
06 Water and Sewerage Rates	28,715	75,000	41,000	41,000	-	-	
09 Rent / Lease - Vehicles and Equipment	-	75,000	-	-	-	-	
12 Materials and Supplies	109,618	200,000	25,000	25,000	-	-	
13 Maintenance of Vehicles	157,151	180,000	180,000	180,000	-	-	
15 Repairs and Maintenance - Equipment	8,594	40,000	40,000	40,000	-	-	
21 Repairs and Maintenance - Buildings	45,393	50,000	10,000	10,000	-	-	
28 Other Contracted Services	-	150,000	-	-	-	-	
37 Janitorial Services	189,160	231,000	35,000	35,000	-	-	
Total Maintenance of Buildings, Grounds and Pastures	638,629	1,136,000	465,035	465,035	-	-	

32 - COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
03 Uniforms	119,319	200,000	199,725	199,725	-	-	
06 Water and Sewerage Rates	57,131	210,000	60,000	60,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	7,130	20,000	2,000	2,000	-	-	
09 Rent / Lease - Vehicles and Equipment	-	100,000	25,000	25,000	-	-	
10 Office Stationery and Supplies	-	20,000	16,650	16,650	-	-	
12 Materials and Supplies	234,307	400,000	294,117	294,117	-	-	
13 Maintenance of Vehicles	239,909	300,000	290,546	290,546	-	-	
22 Short-term Employment	556,967	750,000	325,000	325,000	-	-	
28 Other Contracted Services	17,382,593	19,000,000	19,000,000	19,000,000	-	-	
58 Medical Expenses	-	30,000	-	-	-	-	
Total Local Health Authority	18,597,356	21,030,000	20,213,038	20,213,038	-	-	
006 Maintenance of State Trace, Local Roads etc.							
03 Uniforms	-	300,000	298,969	298,969	-	-	
08 Rent / Lease - Office Accommodation and Storage	7,740	25,000	1,850	1,850	-	-	
09 Rent / Lease - Vehicles and Equipment	-	100,000	25,000	25,000	-	-	
10 Office Stationery and Supplies	-	16,000	5,000	5,000	-	-	
12 Materials and Supplies	228,000	2,280,000	400,000	400,000	-	-	
13 Maintenance of Vehicles	479,672	600,000	518,886	518,886	-	-	
15 Repairs and Maintenance - Equipment	-	20,000	20,000	20,000	-	-	
22 Short-term Employment	170,807	477,000	150,000	150,000	-	-	
28 Other Contracted Services	560,768	587,000	150,000	150,000	-	-	
Total Maintenance of State Trace, Local Roads etc.	1,446,987	4,405,000	1,569,705	1,569,705	-	-	
03 MINOR EQUIPMENT PURCHASES	-	365,000	-	-	-	-	
001 General Administration							
02 Office Equipment	-	50,000	-	-	-	-	
03 Furniture and Furnishings	-	30,000	-	-	-	-	
04 Other Minor Equipment	-	60,000	-	-	-	-	
Total General Administration	-	140,000	-	-	-	-	

32 - COUVA/TABAQUITE/TALPARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Maintenance of Buildings, Grounds and Pastures							
04 Other Minor Equipment	-	50,000	-	-	-	-	
Total Maintenance of Buildings, Grounds and Pastures	-	50,000	-	-	-	-	
005 Local Health Authority							
02 Office Equipment	-	25,000	-	-	-	-	
03 Furniture and Furnishings	-	25,000	-	-	-	-	
04 Other Minor Equipment	-	50,000	-	-	-	-	
Total Local Health Authority	-	100,000	-	-	-	-	
006 Maintenance of State Trace, Local Roads, etc.							
02 Office Equipment	-	25,000	-	-	-	-	
03 Furniture and Furnishings	-	25,000	-	-	-	-	
04 Other Minor Equipment	-	25,000	-	-	-	-	
Total Maintenance of State Trace, Local Roads, etc.	-	75,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	800	138,000	-	-	-	-	
007 Households							
02 Gratuities	-	120,000	-	-	-	-	
Total Households	-	120,000	-	-	-	-	
009 Other Transfers							
01 Chairman's Fund	800	18,000	-	-	-	-	
Total Other Transfers	800	18,000	-	-	-	-	
Total Expenditure	98,021,226	110,445,400	100,442,784	100,442,784	-	-	

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	62,916,043	64,966,500	57,100,493	57,100,493	-
04	OTHER INCOME	400,146	410,800	1,112,000	1,112,000	-
	Rent	48,800	28,800	48,000	48,000	-
	Fees	193,220	245,000	277,000	277,000	-
	Service Charges	146,060	125,000	180,000	180,000	-
	Interest	12,066	12,000	20,000	20,000	-
	Total	63,316,189	65,377,300	58,212,493	58,212,493	-

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	42,920,024	43,583,000	42,758,600	42,758,600	-
	Wages and Cost of Living Allowance	33,655,884	34,030,000	33,616,000	33,616,000	-
	Overtime - Daily Rated Workers	591,559	788,000	557,100	557,100	-
	Gov't Contribution to NIS	3,551,975	3,500,000	3,270,000	3,270,000	-
	Government Contribution to Group Health Insurance	641,582	500,000	630,000	630,000	-
	Allowances - Daily Rated Workers	3,254,604	3,565,000	3,485,500	3,485,500	-
	Remuneration to Board Members	1,224,420	1,200,000	1,200,000	1,200,000	-
02	GOODS AND SERVICES	19,759,689	21,453,800	15,453,893	15,453,893	-
03	MINOR EQUIPMENT PURCHASES	614,206	103,000	-	-	-
04	CURRENT TRANSFERS AND SUBSIDIES	-	237,500	-	-	-
	Total	63,293,919	65,377,300	58,212,493	58,212,493	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	400,146	410,800	1,112,000	1,112,000
Expenditure	63,293,919	65,377,300	58,212,493	58,212,493
Operating Surplus/(Deficit)	(62,893,773)	(64,966,500)	(57,100,493)	(57,100,493)
Add: Depreciation				
Cash Surplus/(Deficit)	(62,893,773)	(64,966,500)	(57,100,493)	(57,100,493)
Add: Government Subvention	62,916,043	64,966,500	57,100,493	57,100,493
Surplus/(Unfinanced Deficit)	22,270			

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	62,916,043	64,966,500	57,100,493	57,100,493	-	-	
04 OTHER INCOME	400,146	410,800	1,112,000	1,112,000	-	-	
001 Rent							
03 Parks and Recreation Grounds	48,800	28,800	48,000	48,000	-	-	
Total Rent	48,800	28,800	48,000	48,000	-	-	
002 Fees							
01 Cemeteries	47,280	45,000	47,000	47,000	-	-	
02 Markets and Abattiors	109,940	160,000	190,000	190,000	-	-	
03 Building Plans	36,000	40,000	40,000	40,000	-	-	
Total Fees	193,220	245,000	277,000	277,000	-	-	
003 Service Charges							
01 Sanitation	146,060	125,000	180,000	180,000	-	-	
Total Service Charges	146,060	125,000	180,000	180,000	-	-	
005 License							
01 Food Badges	-	-	86,000	86,000	-	-	
02 Other	-	-	151,000	151,000	-	-	
Total License	-	-	237,000	237,000	-	-	
006 Interest							
01 Bank Deposits	12,066	12,000	20,000	20,000	-	-	
Total Interest	12,066	12,000	20,000	20,000	-	-	

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
DETAILS OF INCOME (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
099 Miscellaneous							
01 General Administration	-	-	350,000	350,000	-	-	
Total Miscellaneous	-	-	350,000	350,000	-	-	
Total Income	63,316,189	65,377,300	58,212,493	58,212,493	-	-	

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	42,920,024	43,583,000	42,758,600	42,758,600	-	-	
001 General Administration							
02 Wages and C.O.L.A. (including Leave Pay)	2,100,914	2,300,000	2,000,000	2,000,000	-	-	
05 Government's Contribution to N.I.S.	3,551,975	3,500,000	3,270,000	3,270,000	-	-	
13 Remuneration to Council Members	1,224,420	1,200,000	1,200,000	1,200,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	641,582	500,000	630,000	630,000	-	-	
29 Overtime - Daily - Rated Workers	27,233	40,000	27,000	27,000	-	-	
30 Allowances - Daily - Rated Workers	2,249	25,000	1,500	1,500	-	-	
Total General Administration	7,548,373	7,565,000	7,128,500	7,128,500	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	1,070,720	1,080,000	1,080,000	1,080,000	-	-	
29 Overtime - Daily - Rated Workers	813	8,000	7,100	7,100	-	-	
30 Allowances - Daily - Rated Workers	318,107	370,000	370,000	370,000	-	-	
Total Cemeteries	1,389,640	1,458,000	1,457,100	1,457,100	-	-	
003 Markets and Abattoirs							
02 Wages and C.O.L.A. (including Leave Pay)	708,820	350,000	900,000	900,000	-	-	
29 Overtime - Daily - Rated Workers	-	20,000	20,000	20,000	-	-	
30 Allowances - Daily - Rated Workers	-	30,000	34,000	34,000	-	-	
Total Markets and Abattoirs	708,820	400,000	954,000	954,000	-	-	
004 M'tce of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	1,994,701	2,100,000	2,100,000	2,100,000	-	-	
29 Overtime - Daily - Rated Workers	23,394	40,000	40,000	40,000	-	-	
30 Allowances - Daily - Rated Workers	254,180	300,000	300,000	300,000	-	-	
Total M'tce of Buildings, Grounds and Pastures	2,272,275	2,440,000	2,440,000	2,440,000	-	-	

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	10,183,599	10,200,000	9,536,000	9,536,000	-	-	
29 Overtime - Daily - Rated Workers	61,185	250,000	33,000	33,000	-	-	
30 Allowances - Daily - Rated Workers	966,401	1,040,000	980,000	980,000	-	-	
Total Local Health Authority	11,211,185	11,490,000	10,549,000	10,549,000	-	-	
006 Maintenance of State Traces, Local Roads etc							
02 Wages and C.O.L.A. (including Leave Pay)	17,597,130	18,000,000	18,000,000	18,000,000	-	-	
29 Overtime - Daily - Rated Workers	478,934	430,000	430,000	430,000	-	-	
30 Allowances - Daily - Rated Workers	1,713,667	1,800,000	1,800,000	1,800,000	-	-	
Total Maintenance of State Traces, Local Roads etc	19,789,731	20,230,000	20,230,000	20,230,000	-	-	
02 GOODS AND SERVICES	19,759,689	21,453,800	15,453,893	15,453,893	-	-	
001 General Administration							
03 Uniforms	3,905	60,000	4,500	4,500	-	-	
04 Electricity	77,778	100,000	35,950	35,950	-	-	
05 Telephones	292,139	300,000	272,000	272,000	-	-	
06 Water and Sewerage Rates	924	2,000	-	-	-	-	
08 Rent / Lease - Office Accommodation and Storage	1,179,100	973,800	973,800	973,800	-	-	
09 Rent / Lease - Vehicles and Equipment	179,888	120,000	13,838	13,838	-	-	
10 Office Stationery and Supplies	180,252	130,000	80,676	80,676	-	-	
11 Books and Periodicals	3,176	8,000	4,886	4,886	-	-	
12 Materials and Supplies	86,907	50,000	-	-	-	-	
13 Maintenance of Vehicles	89,142	200,000	105,604	105,604	-	-	
15 Repairs and Maintenance - Equipment	158,583	65,000	7,896	7,896	-	-	
16 Contract Employment	161,600	170,000	155,000	155,000	-	-	
17 Training	2,500	75,000	-	-	-	-	
19 Official Entertainment	-	7,500	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	35,000	-	-	-	-	
22 Short-term Employment	179,497	200,000	252,000	252,000	-	-	
23 Fees	294,898	160,000	160,000	160,000	-	-	
28 Other Contracted Services	37,193	100,000	28,923	28,923	-	-	
37 Janitorial Services	3,664	20,000	14,091	14,091	-	-	
43 Security Services	630,396	600,000	215,460	215,460	-	-	
46 Natural Disasters	86,254	200,000	500,000	500,000	-	-	
57 Postage	-	500	-	-	-	-	
61 Insurance	301,481	325,000	285,332	285,332	-	-	
62 Promotions, Publicity and Printing	25,828	50,000	12,200	12,200	-	-	
66 Hosting of Conferences, Seminars and other Functions	110,979	50,000	-	-	-	-	
General Administration Carried Forward	4,086,084	4,001,800	3,122,156	3,122,156	-	-	

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	4,086,084	4,001,800	3,122,156	3,122,156	-	-	
68 Water Trucking	361,295	400,000	400,000	400,000	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	471,500	468,000	468,000	468,000	-	-	
99 Employee Assistance Programme	-	15,000	-	-	-	-	
Total General Administration	4,918,879	4,884,800	3,990,156	3,990,156	-	-	
002 Cemeteries							
04 Electricity	1,784	5,000	2,000	2,000	-	-	
06 Water and Sewerage Rates	1,334	2,000	100	100	-	-	
12 Materials and Supplies	-	40,000	-	-	-	-	
28 Other Contracted Services	-	20,000	-	-	-	-	
37 Janitorial Services	-	100,000	-	-	-	-	
43 Security Services	143,640	328,000	-	-	-	-	
Total Cemeteries	146,758	495,000	2,100	2,100	-	-	
003 Markets and Abattoirs							
04 Electricity	34,752	50,000	23,389	23,389	-	-	
06 Water and Sewerage Rates	10,718	25,000	5,000	5,000	-	-	
12 Materials and Supplies	528	50,000	-	-	-	-	
28 Other Contracted Services	327,634	60,000	-	-	-	-	
Total Markets and Abattoirs	373,632	185,000	28,389	28,389	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
03 Uniforms	-	85,000	10,000	10,000	-	-	
04 Electricity	166,623	225,000	140,000	140,000	-	-	
06 Water and Sewerage Rates	42,690	45,000	3,400	3,400	-	-	
12 Materials and Supplies	384,768	100,000	7,855	7,855	-	-	
21 Repairs and Maintenance - Buildings	9,900	37,500	9,700	9,700	-	-	
28 Other Contracted Services	9,000	400,000	-	-	-	-	
43 Security Services	757,431	800,000	300,000	300,000	-	-	
Total Maintenance of Buildings, Grounds and Pastures	1,370,412	1,692,500	470,955	470,955	-	-	

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
03 Uniforms	20,604	100,000	80,280	80,280	-	-	
09 Rent / Lease - Vehicles and Equipment	-	100,000	-	-	-	-	
10 Office Stationery and Supplies	2,370	20,000	22,284	22,284	-	-	
12 Materials and Supplies	198,971	225,000	138,557	138,557	-	-	
13 Maintenance of Vehicles	111,261	200,000	187,375	187,375	-	-	
22 Short-term Employment	283,382	400,000	305,000	305,000	-	-	
23 Fees	-	100,000	-	-	-	-	
28 Other Contracted Services	9,422,029	9,765,000	9,765,000	9,765,000	-	-	
58 Medical Expenses	-	1,500	-	-	-	-	
Total Local Health Authority	10,038,617	10,911,500	10,498,496	10,498,496	-	-	
006 Maintenance of State Traces, Local Roads etc							
03 Uniforms	25,159	100,000	70,000	70,000	-	-	
09 Rent / Lease - Vehicles and Equipment	-	165,000	-	-	-	-	
12 Materials and Supplies	756,564	1,500,000	111,429	111,429	-	-	
13 Maintenance of Vehicles	712,900	600,000	279,224	279,224	-	-	
15 Repairs and Maintenance - Equipment	-	70,000	-	-	-	-	
28 Other Contracted Services	1,416,768	600,000	3,144	3,144	-	-	
43 Security Services	-	250,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc	2,911,391	3,285,000	463,797	463,797	-	-	
03 MINOR EQUIPMENT PURCHASES	614,206	103,000	-	-	-	-	
001 General Administration							
02 Office Equipment	223,943	20,000	-	-	-	-	
03 Furniture and Furnishings	65,038	45,000	-	-	-	-	
04 Other Minor Equipment	305,494	20,000	-	-	-	-	
Total General Administration	594,475	85,000	-	-	-	-	
006 Maintenance of State Traces, Local Roads etc							
04 Other Minor Equipment	19,731	18,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc	19,731	18,000	-	-	-	-	

33 - MAYARO/RIO CLARO REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES	-	237,500	-	-	-	-	
007 Households							
02 Gratuities	-	225,000	-	-	-	-	
Total Households	-	225,000	-	-	-	-	
009 Other Transfers							
01 Chairman's Fund	-	12,500	-	-	-	-	
Total Other Transfers	-	12,500	-	-	-	-	
Total Expenditure	63,293,919	65,377,300	58,212,493	58,212,493	-	-	

34 - SIPARIA REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	74,041,337	83,676,100	78,455,000	78,455,000	-
04	OTHER INCOME	1,024,092	1,032,000	922,350	922,350	-
	Rent	105,160	200,000	93,600	93,600	-
	Fees	213,375	215,000	194,775	194,775	-
	Service Charges	275,500	300,000	300,000	300,000	-
	Licences	89,063	140,000	156,975	156,975	-
	Interest	9,353	12,000	12,000	12,000	-
	Miscellaneous	331,641	165,000	165,000	165,000	-
	Total	75,065,429	84,708,100	79,377,350	79,377,350	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

34 - SIPARIA REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	55,984,851	61,562,600	57,194,002	57,194,002	-
	Wages and Cost of Living Allowance	45,223,157	48,193,300	45,956,943	45,956,943	-
	Overtime - Daily Rated Workers	1,261,217	1,541,000	1,695,911	1,695,911	-
	Gov't Contribution to NIS	4,141,892	5,200,000	4,300,000	4,300,000	-
	Government Contribution to Group Health Insurance	754,641	728,000	728,000	728,000	-
	Allowances - Daily Rated Workers	3,122,274	4,385,000	3,066,782	3,066,782	-
	Remuneration to Board Members	1,481,670	1,515,300	1,446,366	1,446,366	-
02	GOODS AND SERVICES	20,481,461	22,555,600	22,056,544	22,056,544	-
03	MINOR EQUIPMENT PURCHASES	67,511	249,000	13,980	13,980	-
04	CURRENT TRANSFERS AND SUBSIDIES	782,906	340,900	112,824	112,824	-
	Total	77,316,729	84,708,100	79,377,350	79,377,350	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	1,024,092	1,032,000	922,350	922,350
Expenditure	77,316,729	84,708,100	79,377,350	79,377,350
Operating Surplus/(Deficit)	(76,292,637)	(83,676,100)	(78,455,000)	(78,455,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(76,292,637)	(83,676,100)	(78,455,000)	(78,455,000)
Add: Government Subvention	74,041,337	83,676,100	78,455,000	78,455,000
Surplus/(Unfinanced Deficit)	(2,251,300)			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

34 – SIPARIA REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	74,041,337	83,676,100	78,455,000	78,455,000	-	-	
04 OTHER INCOME	1,024,092	1,032,000	922,350	922,350	-	-	
001 Rent							
02 Markets and Abattoirs	105,160	200,000	93,600	93,600	-	-	
Total Rent	105,160	200,000	93,600	93,600	-	-	
002 Fees							
01 Cemeteries	135,875	145,000	145,000	145,000	-	-	
03 Building Applications	77,500	70,000	49,775	49,775	-	-	
Total Fees	213,375	215,000	194,775	194,775	-	-	
003 Service Charges							
02 Waste Disposal	275,500	300,000	300,000	300,000	-	-	
Total Service Charges	275,500	300,000	300,000	300,000	-	-	
005 Licence							
01 Food Badges	89,063	140,000	156,975	156,975	-	-	
Total Licence	89,063	140,000	156,975	156,975	-	-	
006 Interest							
01 Bank Deposits	9,353	12,000	12,000	12,000	-	-	
Total Interest	9,353	12,000	12,000	12,000	-	-	
099 Miscellaneous							
01 General Administration	331,641	165,000	165,000	165,000	-	-	
Total Miscellaneous	331,641	165,000	165,000	165,000	-	-	
Total Income	75,065,429	84,708,100	79,377,350	79,377,350	-	-	

34 - SIPARIA REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	55,984,851	61,562,600	57,194,002	57,194,002	-	-	
001 General Administration							
02 Wages and C.O.L.A. (including Leave Pay)	154,162	198,300	158,048	158,048	-	-	
05 Government's Contribution to N.I.S.	4,141,892	5,200,000	4,300,000	4,300,000	-	-	
13 Remuneration to Council Members	1,481,670	1,515,300	1,446,366	1,446,366	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	754,641	728,000	728,000	728,000	-	-	
29 Overtime - Daily - Rated Workers	9,597	23,000	28,944	28,944	-	-	
30 Allowances - Daily - Rated Workers	12,101	25,000	13,365	13,365	-	-	
Total General Administration	6,554,063	7,689,600	6,674,723	6,674,723	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	1,243,241	1,800,000	1,337,098	1,337,098	-	-	
30 Allowances - Daily - Rated Workers	170,716	120,000	133,000	133,000	-	-	
Total Cemeteries	1,413,957	1,920,000	1,470,098	1,470,098	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	4,371,979	5,200,000	4,471,159	4,471,159	-	-	
29 Overtime - Daily - Rated Workers	74,587	160,000	30,287	30,287	-	-	
30 Allowances - Daily - Rated Workers	226,854	740,000	176,417	176,417	-	-	
Total Maintenance of Buildings, Grounds and Pastures	4,673,420	6,100,000	4,677,863	4,677,863	-	-	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	17,410,335	18,495,000	17,595,000	17,595,000	-	-	
29 Overtime - Daily - Rated Workers	887,815	1,058,000	1,211,680	1,211,680	-	-	
30 Allowances - Daily - Rated Workers	1,288,259	1,600,000	1,306,000	1,306,000	-	-	
Total Local Health Authority	19,586,409	21,153,000	20,112,680	20,112,680	-	-	
006 Maintenance of State Traces, Local Roads etc.							
02 Wages and C.O.L.A. (including Leave Pay)	22,043,440	22,500,000	22,395,638	22,395,638	-	-	
29 Overtime - Daily - Rated Workers	289,218	300,000	425,000	425,000	-	-	
30 Allowances - Daily - Rated Workers	1,424,344	1,900,000	1,438,000	1,438,000	-	-	
Total Maintenance of State Traces, Local Roads etc.	23,757,002	24,700,000	24,258,638	24,258,638	-	-	

34 - SIPARIA REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES	20,481,461	22,555,600	22,056,544	22,056,544	-	-	
001 General Administration							
03 Uniforms	96,706	700,000	266,000	266,000	-	-	
04 Electricity	260,011	300,000	300,000	300,000	-	-	
05 Telephones	607,258	650,000	372,967	372,967	-	-	
08 Rent / Lease - Office Accommodation and Storage	580,626	696,800	696,800	696,800	-	-	
09 Rent / Lease - Vehicles and Equipment	55,570	68,000	-	-	-	-	
10 Office Stationery and Supplies	220,294	200,000	200,000	200,000	-	-	
11 Books and Periodicals	14,535	6,000	-	-	-	-	
12 Materials and Supplies	40,755	60,000	60,000	60,000	-	-	
15 Repairs and Maintenance - Equipment	6,804	-	2,188	2,188	-	-	
16 Contract Employment	169,102	168,000	120,868	120,868	-	-	
17 Training	6,200	8,000	7,155	7,155	-	-	
19 Official Entertainment	9,900	10,000	-	-	-	-	
22 Short-term Employment	1,119,119	500,000	4,000,000	4,000,000	-	-	
23 Fees	297,621	95,500	154,193	154,193	-	-	
28 Other Contracted Services	27,135	50,000	4,388	4,388	-	-	
46 Natural Disasters	77,495	190,000	232,301	232,301	-	-	
57 Postage	906	1,000	900	900	-	-	
61 Insurance	861,958	900,000	788,034	788,034	-	-	
62 Promotions, Publicity and Printing	79,187	50,000	24,375	24,375	-	-	
66 Hosting of Conferences, Seminars and other Functions	185,857	-	-	-	-	-	
68 Water Trucking	391,387	415,000	415,000	415,000	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	739,909	727,300	690,375	690,375	-	-	
Total General Administration	5,848,335	5,795,600	8,335,544	8,335,544	-	-	
002 Cemeteries							
04 Electricity	726	1,600	734	734	-	-	
06 Water and Sewerage Rates	9,013	10,000	4,183	4,183	-	-	
12 Materials and Supplies	-	45,000	70	70	-	-	
28 Other Contracted Services	10,500	10,500	6,300	6,300	-	-	
43 Security Services	-	30,000	-	-	-	-	
Total Cemeteries	20,239	97,100	11,287	11,287	-	-	

34 - SIPARIA REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
003 Markets and Abattoirs							
04 Electricity	258,044	150,000	150,000	150,000	-	-	
06 Water and Sewerage Rates	49,450	52,600	52,600	52,600	-	-	
12 Materials and Supplies	120	30,000	1,861	1,861	-	-	
21 Repairs and Maintenance - Buildings	11,096	50,000	223	223	-	-	
28 Other Contracted Services	-	20,000	2,120	2,120	-	-	
37 Janitorial Services	63,566	100,000	-	-	-	-	
43 Security Services	-	150,000	-	-	-	-	
Total Markets and Abattoirs	382,276	552,600	206,804	206,804	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
03 Uniforms	33,519	75,000	-	-	-	-	
04 Electricity	217,081	500,000	500,000	500,000	-	-	
06 Water and Sewerage Rates	76,166	60,000	29,168	29,168	-	-	
12 Materials and Supplies	68,480	100,000	72,741	72,741	-	-	
21 Repairs and Maintenance - Buildings	35,374	20,000	32,707	32,707	-	-	
28 Other Contracted Services	35,808	50,000	31,137	31,137	-	-	
37 Janitorial Services	203,822	200,000	100,000	100,000	-	-	
43 Security Services	68,220	100,000	-	-	-	-	
Total Maintenance of Buildings, Grounds and Pastures	738,470	1,105,000	765,753	765,753	-	-	
005 Local Health Authority							
03 Uniforms	37,277	100,000	73,322	73,322	-	-	
06 Water and Sewerage Rates	96,450	110,000	63,575	63,575	-	-	
10 Office Stationery and Supplies	43,979	100,000	67,909	67,909	-	-	
12 Materials and Supplies	154,468	165,000	81,981	81,981	-	-	
13 Maintenance of Vehicles	179,370	170,000	166,926	166,926	-	-	
28 Other Contracted Services	11,016,332	11,369,300	11,369,300	11,369,300	-	-	
58 Medical Expenses	12,337	15,000	-	-	-	-	
Total Local Health Authority	11,540,213	12,029,300	11,823,013	11,823,013	-	-	

34 - SIPARIA REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Maintenance of State Traces, Local Roads etc.							
03 Uniforms	66,077	176,000	70,338	70,338	-	-	
12 Materials and Supplies	322,449	1,000,000	312,180	312,180	-	-	
13 Maintenance of Vehicles	731,279	600,000	527,825	527,825	-	-	
28 Other Contracted Services	832,123	1,200,000	3,800	3,800	-	-	
Total Maintenance of State Traces, Local Roads etc.	1,951,928	2,976,000	914,143	914,143	-	-	
03 MINOR EQUIPMENT PURCHASES	67,511	249,000	13,980	13,980	-	-	
001 General Administration							
02 Office Equipment	30,105	50,400	-	-	-	-	
03 Furniture and Furnishings	-	39,900	-	-	-	-	
04 Other Minor Equipment	37,406	22,100	-	-	-	-	
Total General Administration	67,511	112,400	-	-	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
04 Other Minor Equipment	-	76,600	13,980	13,980	-	-	
Total Maintenance of Buildings, Grounds and Pastures	-	76,600	13,980	13,980	-	-	
005 Local Health Authority							
04 Other Minor Equipment	-	50,000	-	-	-	-	
Total Local Health Authority	-	50,000	-	-	-	-	
006 Maintenance of State Traces, Local Roads etc.							
04 Other Minor Equipment	-	10,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	-	10,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	782,906	340,900	112,824	112,824	-	-	
007 Households	677,149	230,900	112,824	112,824	-	-	
02 Gratuities	677,149	230,900	112,824	112,824	-	-	
Total Households	677,149	230,900	112,824	112,824	-	-	

34 - SIPARIA REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
009 Other Transfers							
01 Chairman's Fund	-	10,000	-	-	-	-	
02 Celebrations Fund	105,757	100,000	-	-	-	-	
Total Other Transfers	105,757	110,000	-	-	-	-	
Total Expenditure	77,316,729	84,708,100	79,377,350	79,377,350	-	-	

35 - PENAL/DEBE REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	60,463,599	66,828,800	63,705,415	63,705,415	-
04	OTHER INCOME	670,877	834,500	834,500	834,500	-
	Fees	202,995	285,000	285,000	285,000	-
	Service Charges	329,900	365,000	365,000	365,000	-
	Licences	33,350	45,000	45,000	45,000	-
	Interest	6,282	16,500	16,500	16,500	-
	Total	61,134,476	67,663,300	64,539,915	64,539,915	-

35 - PENAL/DEBE REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	34,629,805	36,576,000	35,350,000	35,350,000	-
	Wages and Cost of Living Allowance	27,582,409	28,656,000	28,043,000	28,043,000	-
	Overtime - Daily Rated Workers	495,350	590,000	396,000	396,000	-
	Gov't Contribution to NIS	2,607,752	2,640,000	2,640,000	2,640,000	-
	Government Contribution to Group Health Insurance	580,118	585,000	585,000	585,000	-
	Allowances - Daily Rated Workers	1,928,990	2,670,000	2,251,000	2,251,000	-
	Remuneration to Board Members	1,435,186	1,435,000	1,435,000	1,435,000	-
02	GOODS AND SERVICES	25,459,240	30,672,100	28,754,715	28,754,715	-
03	MINOR EQUIPMENT PURCHASES	59,532	400,200	435,200	435,200	-
04	CURRENT TRANSFERS AND SUBSIDIES	5,450	15,000	-	-	-
	Total	60,154,027	67,663,300	64,539,915	64,539,915	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	670,877	834,500	834,500	834,500
Expenditure	60,154,027	67,663,300	64,539,915	64,539,915
Operating Surplus/(Deficit)	(59,483,150)	(66,828,800)	(63,705,415)	(63,705,415)
Add: Depreciation				
Cash Surplus/(Deficit)	(59,483,150)	(66,828,800)	(63,705,415)	(63,705,415)
Add: Government Subvention	60,463,599	66,828,800	63,705,415	63,705,415
Surplus/(Unfinanced Deficit)	980,449			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

35 - PENAL/DEBE REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	60,463,599	66,828,800	63,705,415	63,705,415	-	-	
04 OTHER INCOME	670,877	834,500	834,500	834,500	-	-	
002 Fees							
01 Cemeteries	29,600	35,000	35,000	35,000	-	-	
02 Markets and Abattoirs	173,395	250,000	250,000	250,000	-	-	
Total Fees	202,995	285,000	285,000	285,000	-	-	
003 Service Charges							
02 Waste Disposal	329,900	365,000	365,000	365,000	-	-	
Total Service Charges	329,900	365,000	365,000	365,000	-	-	
005 Licence							
02 Other	33,350	45,000	45,000	45,000	-	-	
Total Licence	33,350	45,000	45,000	45,000	-	-	
006 Interest							
01 Bank Deposits	6,282	16,500	16,500	16,500	-	-	
Total Interest	6,282	16,500	16,500	16,500	-	-	
099 Miscellaneous							
01 General Administration	98,350	123,000	123,000	123,000	-	-	
Total Miscellaneous	98,350	123,000	123,000	123,000	-	-	
Total Income	61,134,476	67,663,300	64,539,915	64,539,915	-	-	

35 - PENAL/DEBE REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	34,629,805	36,576,000	35,350,000	35,350,000	-	-	
001 General Administration							
02 Wages and C.O.L.A. (including Leave Pay)	128,594	150,000	22,000	22,000	-	-	
05 Government's Contribution to N.I.S.	2,607,752	2,640,000	2,640,000	2,640,000	-	-	
13 Remuneration to Council Members	1,435,186	1,435,000	1,435,000	1,435,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	580,118	585,000	585,000	585,000	-	-	
29 Overtime - Daily - Rated Workers	-	30,000	-	-	-	-	
30 Allowances - Daily - Rated Workers	40,356	70,000	51,000	51,000	-	-	
Total General Administration	4,792,006	4,910,000	4,733,000	4,733,000	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	120,194	126,000	126,000	126,000	-	-	
30 Allowances - Daily - Rated Workers	15,500	20,000	20,000	20,000	-	-	
Total Cemeteries	135,694	146,000	146,000	146,000	-	-	
003 Markets and Abattoirs							
02 Wages and C.O.L.A. (including Leave Pay)	203,591	280,000	245,000	245,000	-	-	
29 Overtime - Daily - Rated Workers	70,238	120,000	70,000	70,000	-	-	
30 Allowances - Daily - Rated Workers	12,370	30,000	30,000	30,000	-	-	
Total Markets and Abattoirs	286,199	430,000	345,000	345,000	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
02 Wages and C.O.L.A. (including Leave Pay)	2,855,051	3,400,000	2,950,000	2,950,000	-	-	
29 Overtime - Daily - Rated Workers	14,501	70,000	30,000	30,000	-	-	
30 Allowances - Daily - Rated Workers	248,990	350,000	300,000	300,000	-	-	
Total Maintenance of Buildings, Grounds and Pastures	3,118,542	3,820,000	3,280,000	3,280,000	-	-	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	7,855,493	8,100,000	8,100,000	8,100,000	-	-	
29 Overtime - Daily - Rated Workers	206,740	150,000	150,000	150,000	-	-	
30 Allowances - Daily - Rated Workers	876,335	1,200,000	1,000,000	1,000,000	-	-	
Total Local Health Authority	8,938,568	9,450,000	9,250,000	9,250,000	-	-	

35 - PENAL/DEBE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Maintenance of State Traces, Local Roads etc.							
02 Wages and C.O.L.A. (including Leave Pay)	16,419,486	16,600,000	16,600,000	16,600,000	-	-	
29 Overtime - Daily - Rated Workers	203,871	220,000	146,000	146,000	-	-	
30 Allowances - Daily - Rated Workers	735,439	1,000,000	850,000	850,000	-	-	
Total Maintenance of State Traces, Local Roads etc.	17,358,796	17,820,000	17,596,000	17,596,000	-	-	
02 GOODS AND SERVICES	25,459,240	30,672,100	28,754,715	28,754,715	-	-	
001 General Administration							
03 Uniforms	155,225	218,000	218,000	218,000	-	-	
04 Electricity	185,373	210,000	210,000	210,000	-	-	
05 Telephones	340,592	450,000	380,000	380,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	1,934,010	1,935,000	1,935,000	1,935,000	-	-	
10 Office Stationery and Supplies	314,039	350,000	350,000	350,000	-	-	
11 Books and Periodicals	2,037	9,000	9,000	9,000	-	-	
12 Materials and Supplies	77,751	127,000	50,000	50,000	-	-	
15 Repairs and Maintenance - Equipment	46,182	50,000	50,000	50,000	-	-	
16 Contract Employment	169,102	263,600	263,600	263,600	-	-	
17 Training	22,898	120,000	-	-	-	-	
19 Official Entertainment	2,882	5,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	25,000	-	-	-	-	
22 Short-term Employment	5,322,097	6,650,000	6,650,000	6,650,000	-	-	
23 Fees	134,076	370,000	298,650	298,650	-	-	
28 Other Contracted Services	160,534	325,000	297,000	297,000	-	-	
43 Security Services	744,309	700,000	700,326	700,326	-	-	
46 Natural Disasters	199,803	275,000	1,275,000	1,275,000	-	-	
57 Postage	-	3,000	-	-	-	-	
61 Insurance	430,395	467,100	393,102	393,102	-	-	
62 Promotions, Publicity and Printing	32,703	100,000	53,599	53,599	-	-	
66 Hosting of Conferences, Seminars and other Functions	66,453	100,000	-	-	-	-	
68 Water Trucking	315,179	665,000	665,000	665,000	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	730,619	732,000	732,000	732,000	-	-	
Total General Administration	11,386,259	14,149,700	14,530,277	14,530,277	-	-	

35 - PENAL/DEBE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Cemeteries							
12 Materials and Supplies	14,832	30,000	-	-	-	-	
28 Other Contracted Services	4,223	100,000	-	-	-	-	
Total Cemeteries	19,055	130,000	-	-	-	-	
003 Markets and Abattoirs							
04 Electricity	148,467	160,000	160,000	160,000	-	-	
06 Water and Sewerage Rates	9,928	10,000	10,000	10,000	-	-	
12 Materials and Supplies	114,945	280,000	40,000	40,000	-	-	
28 Other Contracted Services	31,317	90,000	-	-	-	-	
43 Security Services	103,392	200,000	-	-	-	-	
Total Markets and Abattoirs	408,049	740,000	210,000	210,000	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
03 Uniforms	10,812	65,000	65,000	65,000	-	-	
04 Electricity	439,394	700,000	700,000	700,000	-	-	
06 Water and Sewerage Rates	10,524	35,000	25,000	25,000	-	-	
12 Materials and Supplies	136,235	150,000	125,000	125,000	-	-	
21 Repairs and Maintenance - Buildings	42,216	60,000	-	-	-	-	
28 Other Contracted Services	189,933	400,000	-	-	-	-	
Total Maintenance of Buildings, Grounds and Pastures	829,114	1,410,000	915,000	915,000	-	-	
005 Local Health Authority							
03 Uniforms	22,876	120,000	120,000	120,000	-	-	
06 Water and Sewerage Rates	53,775	103,200	51,000	51,000	-	-	
10 Office Stationery and Supplies	13,167	20,000	20,000	20,000	-	-	
12 Materials and Supplies	138,881	240,000	71,156	71,156	-	-	
13 Maintenance of Vehicles	347,194	350,000	350,000	350,000	-	-	
22 Short-term Employment	1,804,111	1,800,000	1,800,000	1,800,000	-	-	
28 Other Contracted Services	8,057,894	8,400,100	8,400,100	8,400,100	-	-	
58 Medical Expenses	15,035	41,000	25,000	25,000	-	-	
Total Local Health Authority	10,452,933	11,074,300	10,837,256	10,837,256	-	-	

35 - PENAL/DEBE REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Maintenance of State Traces, Local Roads etc.							
03 Uniforms	31,490	100,000	100,000	100,000	-	-	
09 Rent / Lease - Vehicles and Equipment	101,700	190,000	190,000	190,000	-	-	
12 Materials and Supplies	1,588,543	1,628,100	1,102,182	1,102,182	-	-	
13 Maintenance of Vehicles	478,972	750,000	750,000	750,000	-	-	
28 Other Contracted Services	163,125	500,000	120,000	120,000	-	-	
Total Maintenance of State Traces, Local Roads etc.	2,363,830	3,168,100	2,262,182	2,262,182	-	-	
03 MINOR EQUIPMENT PURCHASES	59,532	400,200	435,200	435,200	-	-	
001 General Administration							
02 Office Equipment	41,549	174,000	274,000	274,000	-	-	
03 Furniture and Furnishings	16,043	20,000	25,000	25,000	-	-	
04 Other Minor Equipment	1,940	136,200	136,200	136,200	-	-	
Total General Administration	59,532	330,200	435,200	435,200	-	-	
005 Local Health Authority							
04 Other Minor Equipment	-	20,000	-	-	-	-	
Total Local Health Authority	-	20,000	-	-	-	-	
006 Maintenance of State Traces, Local Roads etc.							
04 Other Minor Equipment	-	50,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	-	50,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	5,450	15,000	-	-	-	-	
009 Other Transfers							
01 Chairman's Fund	5,450	15,000	-	-	-	-	
Total Other Transfers	5,450	15,000	-	-	-	-	
Total Expenditure	60,154,027	67,663,300	64,539,915	64,539,915	-	-	

36 - PRINCES TOWN REGIONAL CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	78,385,409	84,694,700	72,214,068	72,214,068	-
04	OTHER INCOME	1,549,738	1,430,000	1,138,789	1,138,789	-
	Rent	314,043	340,000	202,719	202,719	-
	Fees	83,385	80,000	72,925	72,925	-
	Service Charges	559,045	500,000	469,545	469,545	-
	Licences	346,700	-	268,100	268,100	-
	Interest	16,799	10,000	20,000	20,000	-
	Miscellaneous	229,766	500,000	105,500	105,500	-
	Total	79,935,147	86,124,700	73,352,857	73,352,857	-

36 - PRINCES TOWN REGIONAL CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	56,833,535	58,990,000	52,640,355	52,640,355	-
	Wages and Cost of Living Allowance	44,300,820	44,491,800	42,540,398	42,540,398	-
	Overtime - Daily Rated Workers	513,726	640,000	480,962	480,962	-
	Gov't Contribution to NIS	4,132,498	4,400,000	3,964,149	3,964,149	-
	Government Contribution to Group Health Insurance	708,046	702,700	702,700	702,700	-
	Allowances - Daily Rated Workers	5,025,659	7,080,500	3,393,065	3,393,065	-
	Remuneration to Board Members	2,152,786	1,675,000	1,559,081	1,559,081	-
02	GOODS AND SERVICES	22,948,987	26,618,300	20,590,741	20,590,741	-
03	MINOR EQUIPMENT PURCHASES	142,572	300,000	7,782	7,782	-
04	CURRENT TRANSFERS AND SUBSIDIES	7,910	216,400	113,979	113,979	-
	Total	79,933,004	86,124,700	73,352,857	73,352,857	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	1,549,738	1,430,000	1,138,789	1,138,789
Expenditure	79,933,004	86,124,700	73,352,857	73,352,857
Operating Surplus/(Deficit)	(78,383,266)	(84,694,700)	(72,214,068)	(72,214,068)
Add: Depreciation				
Cash Surplus/(Deficit)	(78,383,266)	(84,694,700)	(72,214,068)	(72,214,068)
Add: Government Subvention	78,385,409	84,694,700	72,214,068	72,214,068
Surplus/(Unfinanced Deficit)	2,143			

36 - PRINCES TOWN REGIONAL CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	78,385,409	84,694,700	72,214,068	72,214,068	-	-	
04 OTHER INCOME	1,549,738	1,430,000	1,138,789	1,138,789	-	-	
001 Rent							
02 Markets and Abattoirs	201,098	250,000	119,993	119,993	-	-	
03 Parks and Recreation Grounds	112,945	90,000	82,726	82,726	-	-	
Total Rent	314,043	340,000	202,719	202,719	-	-	
002 Fees							
01 Cemeteries	66,590	50,000	50,000	50,000	-	-	
03 Building Applications	16,795	30,000	22,925	22,925	-	-	
Total Fees	83,385	80,000	72,925	72,925	-	-	
003 Service Charges							
01 Sanitation	103,595	100,000	69,545	69,545	-	-	
02 Waste Disposal	455,450	400,000	400,000	400,000	-	-	
Total Service Charges	559,045	500,000	469,545	469,545	-	-	
005 Licence							
01 Food Badges	346,700	-	268,100	268,100	-	-	
Total Licence	346,700	-	268,100	268,100	-	-	
006 Interest							
01 Bank Deposits	16,799	10,000	20,000	20,000	-	-	
Total Interest	16,799	10,000	20,000	20,000	-	-	

36 - PRINCES TOWN REGIONAL CORPORATION
DETAILS OF INCOME (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
099 Miscellaneous							
01 General Administration	229,766	500,000	105,500	105,500	-	-	
Total Miscellaneous	229,766	500,000	105,500	105,500	-	-	
Total Income	79,935,147	86,124,700	73,352,857	73,352,857	-	-	

36 - PRINCES TOWN REGIONAL CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	56,833,535	58,990,000	52,640,355	52,640,355	-	-	
001 General Administration							
02 Wages and C.O.L.A. (including Leave Pay)	161,990	268,800	268,800	268,800	-	-	
05 Government's Contribution to N.I.S.	4,132,498	4,400,000	3,964,149	3,964,149	-	-	
13 Remuneration to Council Members	2,152,786	1,675,000	1,559,081	1,559,081	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	708,046	702,700	702,700	702,700	-	-	
29 Overtime - Daily - Rated Workers	1,952	8,000	-	-	-	-	
30 Allowances - Daily - Rated Workers	3,360	15,000	15,000	15,000	-	-	
Total General Administration	7,160,632	7,069,500	6,509,730	6,509,730	-	-	
002 Cemeteries							
02 Wages and C.O.L.A. (including Leave Pay)	501,240	660,000	524,704	524,704	-	-	
29 Overtime - Daily - Rated Workers	-	8,000	-	-	-	-	
30 Allowances - Daily - Rated Workers	40,502	99,000	39,135	39,135	-	-	
Total Cemeteries	541,742	767,000	563,839	563,839	-	-	
003 Markets and Abattoirs							
02 Wages and C.O.L.A. (including Leave Pay)	488,124	563,000	373,940	373,940	-	-	
29 Overtime - Daily - Rated Workers	41,084	32,000	36,876	36,876	-	-	
30 Allowances - Daily - Rated Workers	13,016	12,500	11,176	11,176	-	-	
Total Markets and Abattoirs	542,224	607,500	421,992	421,992	-	-	
004 Maintenance of Buildings, Grounds and Pastures.							
02 Wages and C.O.L.A. (including Leave Pay)	5,477,784	5,400,000	5,354,436	5,354,436	-	-	
29 Overtime - Daily - Rated Workers	39,898	50,000	61,511	61,511	-	-	
30 Allowances - Daily - Rated Workers	833,615	1,154,000	626,549	626,549	-	-	
Total Maintenance of Buildings, Grounds and Pastures.	6,351,297	6,604,000	6,042,496	6,042,496	-	-	

36 - PRINCES TOWN REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
02 Wages and C.O.L.A. (including Leave Pay)	12,947,828	12,800,000	12,800,000	12,800,000	-	-	
29 Overtime - Daily - Rated Workers	268,251	390,000	275,000	275,000	-	-	
30 Allowances - Daily - Rated Workers	1,493,951	2,300,000	1,135,252	1,135,252	-	-	
Total Local Health Authority	14,710,030	15,490,000	14,210,252	14,210,252	-	-	
006 Maintenance of State Traces, Local Roads etc.							
02 Wages and C.O.L.A. (including Leave Pay)	24,723,854	24,800,000	23,218,518	23,218,518	-	-	
29 Overtime - Daily - Rated Workers	162,541	152,000	107,575	107,575	-	-	
30 Allowances - Daily - Rated Workers	2,641,215	3,500,000	1,565,953	1,565,953	-	-	
Total Maintenance of State Traces, Local Roads etc.	27,527,610	28,452,000	24,892,046	24,892,046	-	-	
02 GOODS AND SERVICES	22,948,987	26,618,300	20,590,741	20,590,741	-	-	
001 General Administration							
03 Uniforms	46,755	300,000	186,568	186,568	-	-	
04 Electricity	166,848	200,000	200,000	200,000	-	-	
05 Telephones	388,972	400,000	312,201	312,201	-	-	
08 Rent / Lease - Office Accommodation and Storage	664,200	769,200	664,200	664,200	-	-	
09 Rent / Lease - Vehicles and Equipment	-	-	10,800	10,800	-	-	
10 Office Stationery and Supplies	303,817	400,000	201,512	201,512	-	-	
11 Books and Periodicals	4,904	6,000	4,250	4,250	-	-	
12 Materials and Supplies	30,994	60,000	15,000	15,000	-	-	
13 Maintenance of Vehicles	143,696	150,000	116,871	116,871	-	-	
15 Repairs and Maintenance - Equipment	15,269	30,000	25,035	25,035	-	-	
16 Contract Employment	156,000	169,000	156,000	156,000	-	-	
17 Training	29,238	40,000	31,935	31,935	-	-	
19 Official Entertainment	3,658	5,000	2,000	2,000	-	-	
22 Short-term Employment	927,477	1,140,000	1,092,610	1,092,610	-	-	
23 Fees	22,633	75,000	16,663	16,663	-	-	
28 Other Contracted Services	30,738	50,000	10,913	10,913	-	-	
43 Security Services	1,092,969	1,200,000	260,000	260,000	-	-	
46 Natural Disasters	45,365	120,000	431,066	431,066	-	-	
58 Medical Expenses	-	25,000	-	-	-	-	
61 Insurance	507,343	683,800	484,155	484,155	-	-	
62 Promotions, Publicity and Printing	199,831	150,000	28,384	28,384	-	-	
66 Hosting of Conferences, Seminars and other Functions	190,781	75,000	33,954	33,954	-	-	
68 Water Trucking	446,157	600,000	574,783	574,783	-	-	
93 Operations of Electoral District Offices for Councillors of Municipal Corporations	787,661	780,000	534,333	534,333	-	-	
General Administration Carried Forward	6,205,306	7,428,000	5,393,233	5,393,233	-	-	

36 - PRINCES TOWN REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	6,205,306	7,428,000	5,393,233	5,393,233	-	-	
99 Employee Assistance Programme	-	25,000	-	-	-	-	
Total General Administration	6,205,306	7,453,000	5,393,233	5,393,233	-	-	
002 Cemeteries							
06 Water and Sewerage Rates	4,134	6,000	-	-	-	-	
12 Materials and Supplies	19,176	120,000	-	-	-	-	
22 Short-term Employment	255,000	250,000	214,000	214,000	-	-	
28 Other Contracted Services	-	40,000	-	-	-	-	
Total Cemeteries	278,310	416,000	214,000	214,000	-	-	
003 Markets and Abattoirs							
04 Electricity	78,806	123,600	90,000	90,000	-	-	
06 Water and Sewerage Rates	9,880	16,800	3,337	3,337	-	-	
12 Materials and Supplies	14,533	75,000	17,090	17,090	-	-	
21 Repairs and Maintenance - Buildings	4,934	20,000	1,100	1,100	-	-	
43 Security Services	571,021	517,000	225,000	225,000	-	-	
Total Markets and Abattoirs	679,174	752,400	336,527	336,527	-	-	
004 Maintenance of Buildings, Grounds and Pastures.							
03 Uniforms	17,002	120,000	65,600	65,600	-	-	
04 Electricity	168,423	200,000	200,000	200,000	-	-	
06 Water and Sewerage Rates	29,679	50,000	-	-	-	-	
12 Materials and Supplies	154,896	200,000	125,000	125,000	-	-	
21 Repairs and Maintenance - Buildings	31,750	75,000	-	-	-	-	
22 Short-term Employment	229,600	240,000	240,000	240,000	-	-	
28 Other Contracted Services	111,829	175,000	50,178	50,178	-	-	
Total Maintenance of Buildings, Grounds and Pastures.	743,179	1,060,000	680,778	680,778	-	-	

36 - PRINCES TOWN REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
03 Uniforms	131,714	130,000	91,900	91,900	-	-	
06 Water and Sewerage Rates	49,500	70,000	50,000	50,000	-	-	
10 Office Stationery and Supplies	59,077	60,000	-	-	-	-	
12 Materials and Supplies	201,001	250,000	135,744	135,744	-	-	
13 Maintenance of Vehicles	83,101	150,000	119,410	119,410	-	-	
22 Short-term Employment	445,950	400,000	352,550	352,550	-	-	
28 Other Contracted Services	10,486,346	11,132,800	11,132,800	11,132,800	-	-	
58 Medical Expenses	-	25,000	2,360	2,360	-	-	
Total Local Health Authority	11,456,689	12,217,800	11,884,764	11,884,764	-	-	
006 Maintenance of State Traces, Local Roads etc.							
03 Uniforms	199,305	150,000	150,000	150,000	-	-	
09 Rent / Lease - Vehicles and Equipment	34,876	88,000	-	-	-	-	
12 Materials and Supplies	1,628,204	1,511,100	900,000	900,000	-	-	
13 Maintenance of Vehicles	864,710	900,000	802,914	802,914	-	-	
15 Repairs and Maintenance - Equipment	10,394	20,000	-	-	-	-	
22 Short-term Employment	245,520	250,000	219,140	219,140	-	-	
28 Other Contracted Services	603,320	1,800,000	9,385	9,385	-	-	
Total Maintenance of State Traces, Local Roads etc.	3,586,329	4,719,100	2,081,439	2,081,439	-	-	
03 MINOR EQUIPMENT PURCHASES	142,572	300,000	7,782	7,782	-	-	
001 General Administration							
02 Office Equipment	-	50,000	1,960	1,960	-	-	
03 Furniture and Furnishings	105,883	50,000	-	-	-	-	
04 Other Minor Equipment	-	20,000	-	-	-	-	
Total General Administration	105,883	120,000	1,960	1,960	-	-	
004 Maintenance of Buildings, Grounds and Pastures							
04 Other Minor Equipment	7,995	32,000	-	-	-	-	
Total Maintenance of Buildings, Grounds and Pastures	7,995	32,000	-	-	-	-	

36 - PRINCES TOWN REGIONAL CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Local Health Authority							
02 Office Equipment	-	27,000	-	-	-	-	
03 Furniture and Furnishings	-	15,000	-	-	-	-	
04 Other Minor Equipment	12,179	16,000	5,822	5,822	-	-	
Total Local Health Authority	12,179	58,000	5,822	5,822	-	-	
006 Maintenance of State Traces, Local Roads etc.							
02 Office Equipment	-	20,000	-	-	-	-	
03 Furniture and Furnishings	-	20,000	-	-	-	-	
04 Other Minor Equipment	16,515	50,000	-	-	-	-	
Total Maintenance of State Traces, Local Roads etc.	16,515	90,000	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	7,910	216,400	113,979	113,979	-	-	
007 Households	-	206,400	113,229	113,229	-	-	
02 Gratuities	-	206,400	113,229	113,229	-	-	
Total Households	-	206,400	113,229	113,229	-	-	
009 Other Tranfers							
01 Chairman's Fund	7,910	10,000	750	750	-	-	
Total Other Tranfers	7,910	10,000	750	750	-	-	
Total Expenditure	79,933,004	86,124,700	73,352,857	73,352,857	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

37 - REGIONAL CORPORATION SERVICES - GENERAL
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	14,144,043	21,752,000	16,000,000	16,000,000	-
	Total	14,144,043	21,752,000	16,000,000	16,000,000	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

37 - REGIONAL CORPORATION SERVICES - GENERAL
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
04	CURRENT TRANSFERS AND SUBSIDIES	14,144,043	21,752,000	16,000,000	16,000,000	-
	Total	14,144,043	21,752,000	16,000,000	16,000,000	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income				
Expenditure	14,144,043	21,752,000	16,000,000	16,000,000
Operating Surplus/(Deficit)	(14,144,043)	(21,752,000)	(16,000,000)	(16,000,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(14,144,043)	(21,752,000)	(16,000,000)	(16,000,000)
Add: Government Subvention	14,144,043	21,752,000	16,000,000	16,000,000
Surplus/(Unfinanced Deficit)				

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

37 - REGIONAL CORPORATION SERVICES - GENERAL
DETAILS OF INCOME

Sub-Head / Item	Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
		$	$	$	$	$	$	
01	GOVERNMENT SUBVENTION	14,144,043	21,752,000	16,000,000	16,000,000	-	-	
	Total Income	14,144,043	21,752,000	16,000,000	16,000,000	-	-	

37 - REGIONAL CORPORATION SERVICES - GENERAL
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES	14,144,043	21,752,000	16,000,000	16,000,000	-	-	
007 Households							
01 Retirement Benefits to Daily-Rated Workers	14,144,043	21,752,000	16,000,000	16,000,000	-	-	
Total Households	14,144,043	21,752,000	16,000,000	16,000,000	-	-	
Total Expenditure	14,144,043	21,752,000	16,000,000	16,000,000	-	-	

38 - TRINIDAD AND TOBAGO ASSOCIATION OF LOCAL GOVERNMENT AUTHORITIES
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	510,298	612,800	419,735	419,735	-
	Total	510,298	612,800	419,735	419,735	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

38 - TRINIDAD AND TOBAGO ASSOCIATION OF LOCAL GOVERNMENT AUTHORITIES
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	201,321	203,440	183,120	183,120	-
	Salaries and Cost of Living Allowance	145,599	147,700	134,880	134,880	-
	Gov't Contribution to NIS	17,090	17,100	17,100	17,100	-
	Government Contribution to Group Health Insurance	4,632	4,640	4,640	4,640	-
	Allowances - Monthly Paid Officers	34,000	34,000	26,500	26,500	-
02	GOODS AND SERVICES	307,560	403,360	236,615	236,615	-
03	MINOR EQUIPMENT PURCHASES	-	6,000	-	-	-
	Total	508,881	612,800	419,735	419,735	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income				
Expenditure	508,881	612,800	419,735	419,735
Operating Surplus/(Deficit)	(508,881)	(612,800)	(419,735)	(419,735)
Add: Depreciation				
Cash Surplus/(Deficit)	(508,881)	(612,800)	(419,735)	(419,735)
Add: Government Subvention	510,298	612,800	419,735	419,735
Surplus/(Unfinanced Deficit)	1,417			

38 - TRINIDAD AND TOBAGO ASSOCIATION OF LOCAL GOVERNMENT AUTHORITIES
DETAILS OF INCOME

Sub-Head / Item	Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
		$	$	$	$	$	$	
01	GOVERNMENT SUBVENTION	510,298	612,800	419,735	419,735	-	-	
	Total Income	510,298	612,800	419,735	419,735	-	-	

38 - TRINIDAD AND TOBAGO ASSOCIATION OF LOCAL GOVERNMENT AUTHORITIES
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	201,321	203,440	183,120	183,120	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	145,599	147,700	134,880	134,880	-	-	
04 Allowances - Monthly Paid Officers	34,000	34,000	26,500	26,500	-	-	
05 Government's Contribution to N.I.S.	17,090	17,100	17,100	17,100	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	4,632	4,640	4,640	4,640	-	-	
Total General Administration	201,321	203,440	183,120	183,120	-	-	
02 GOODS AND SERVICES	307,560	403,360	236,615	236,615	-	-	
001 General Administration							
01 Travelling and Subsistence	18,000	20,860	20,860	20,860	-	-	
03 Uniforms	14,876	15,000	-	-	-	-	
05 Telephones	15,808	25,000	13,652	13,652	-	-	
09 Rent / Lease - Vehicles and Equipment	-	10,000	-	-	-	-	
10 Office Stationery and Supplies	8,772	20,000	8,996	8,996	-	-	
11 Books and Periodicals	1,926	6,000	3,000	3,000	-	-	
13 Maintenance of Vehicles	12,876	20,000	11,111	11,111	-	-	
15 Repairs and Maintenance - Equipment	787	7,500	6,908	6,908	-	-	
17 Training	40,000	40,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	-	2,500	-	-	-	-	
23 Fees	49,771	50,000	24,846	24,846	-	-	
28 Other Contracted Services	92,300	92,500	94,800	94,800	-	-	
37 Janitorial Services	14,400	15,000	15,000	15,000	-	-	
57 Postage	-	1,000	-	-	-	-	
61 Insurance	9,003	13,000	7,142	7,142	-	-	
62 Promotions, Publicity and Printing	-	15,000	15,000	15,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	29,041	50,000	15,300	15,300	-	-	
Total General Administration	307,560	403,360	236,615	236,615	-	-	
03 MINOR EQUIPMENT PURCHASES	-	6,000	-	-	-	-	
001 General Administration							
02 Office Equipment	-	6,000	-	-	-	-	
Total General Administration	-	6,000	-	-	-	-	
Total Expenditure	508,881	612,800	419,735	419,735	-	-	

Board 38 - Trinidad and Tobago Association of Local Government Authorities
Details of Establishment, 2021

Establishment		Item	Description	Range	Explanation
2020	2021	No.		No.	
1	1	(1)	Clerk IV	30C	
1	1	(2)	Clerk Typist I	13	
1	1	(3)	Messenger	9	
3	3				

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF WORKS AND TRANSPORT

Head	43	-	MINISTRY OF WORKS AND TRANSPORT
Sub-Head	06	-	Current Transfers to Statutory Boards and Similar Bodies
Item No.	004	-	Statutory Boards
Sub-Item No.	39	-	Airports Authority of Trinidad and Tobago
Sub-Item No.	50	-	Port Authority of Trinidad and Tobago
Sub-Item No.	52	-	Public Transport Service Corporation
Sub-Item No.	57	-	Trinidad and Tobago Civil Aviation Authority

39 - AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	129,354,510	65,546,200	65,548,292	10,578,619	(54,969,673)
03	DEPRECIATION	120,419,888	160,000,000	160,000,000	110,000,000	(50,000,000)
04	OTHER INCOME	381,599,855	400,055,000	236,296,900	168,772,400	(67,524,500)
	Rent	52,509,473	70,926,000	51,416,900	43,970,000	(7,446,900)
	Fees	318,271,754	323,629,000	176,380,000	119,302,400	(57,077,600)
	Commissions	2,304,064	1,500,000	1,500,000	1,500,000	-
	Miscellaneous	8,514,564	4,000,000	7,000,000	4,000,000	(3,000,000)
	Total	631,374,253	625,601,200	461,845,192	289,351,019	(172,494,173)

39 - AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	204,033,466	173,221,500	173,128,139	171,569,000	(1,559,139)
	Salaries and Cost of Living Allowance	148,033,565	130,500,000	128,469,000	128,362,000	(107,000)
	Allowances - Direct Charges	4,244,710	4,500,000	3,900,000	4,422,000	522,000
	Overtime-Monthly Paid Officers	29,844,421	15,500,000	20,950,000	18,500,000	(2,450,000)
	Gov't Contribution to NIS	10,928,795	10,600,000	10,139,000	10,568,000	429,000
	Allowances - Monthly Paid Officers	10,471,975	11,500,000	9,200,000	9,207,000	7,000
	Remuneration to Board Members	510,000	621,500	470,139	510,000	39,861
02	GOODS AND SERVICES	155,418,330	129,287,300	146,033,261	91,639,400	(54,393,861)
03	MINOR EQUIPMENT PURCHASES	4,059,928	5,000,000	9,585,500	856,000	(8,729,500)
04	CURRENT TRANSFERS AND SUBSIDIES	279,217,795	252,546,200	249,098,292	150,286,619	(98,811,673)
	Total	642,729,519	560,055,000	577,845,192	414,351,019	(163,494,173)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	381,599,855	400,055,000	236,296,900	168,772,400
Expenditure	642,729,519	560,055,000	577,845,192	414,351,019
Operating Surplus/(Deficit)	(261,129,664)	(160,000,000)	(341,548,292)	(245,578,619)
Add: Depreciation	120,419,888	160,000,000	160,000,000	110,000,000
Cash Surplus/(Deficit)	(140,709,776)		(181,548,292)	(135,578,619)
Add: Government Subvention	129,354,510	65,546,200	65,548,292	10,578,619
Surplus/(Unfinanced Deficit)	(11,355,266)	65,546,200	(116,000,000)	(125,000,000)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

39 - AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	129,354,510	65,546,200	65,548,292	10,578,619	-	54,969,673	
03 DEPRECIATION	120,419,888	160,000,000	160,000,000	110,000,000	-	50,000,000	
04 OTHER INCOME	381,599,855	400,055,000	236,296,900	168,772,400	-	67,524,500	
001 Rent							
01 Terminals, Lands and Hangars	31,148,343	50,466,000	35,338,000	33,970,000	-	1,368,000	
02 Car Park	21,361,130	20,460,000	16,078,900	10,000,000	-	6,078,900	
Total Rent	52,509,473	70,926,000	51,416,900	43,970,000	-	7,446,900	
002 Fees							
01 Concession	47,936,642	56,567,000	25,000,000	20,000,000	-	5,000,000	
02 Concourse	36,020,515	35,876,000	20,000,000	15,700,000	-	4,300,000	
03 Landing	37,448,708	36,178,000	25,500,000	12,000,000	-	13,500,000	
04 Parking & Hangar	331,370	326,000	130,000	120,000	-	10,000	
06 Throughput Charges	2,003,924	2,052,000	1,250,000	800,000	-	450,000	
08 Security	151,903,547	150,667,000	80,500,000	55,000,000	-	25,500,000	
09 Ground and Handling Fees	6,197,061	6,087,000	4,000,000	3,000,000	-	1,000,000	
10 Electronic Services	36,429,987	35,876,000	20,000,000	12,682,400	-	7,317,600	
Total Fees	318,271,754	323,629,000	176,380,000	119,302,400	-	57,077,600	
059 Commissions	2,304,064	1,500,000	1,500,000	1,500,000	-	-	
099 Miscellaneous	8,514,564	4,000,000	7,000,000	4,000,000	-	3,000,000	
Total Income	631,374,253	625,601,200	461,845,192	289,351,019	-	172,494,173	

39 - AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	204,033,466	173,221,500	173,128,139	171,569,000	-	1,559,139	
001 General Administration							
01 Salaries and Cost of Living Allowance	31,696,939	31,000,000	26,888,000	30,419,000	3,531,000	-	
03 Overtime - Monthly Paid Officers	1,770,193	1,300,000	2,700,000	1,854,000	-	846,000	
04 Allowances - Monthly Paid Officers	2,700,118	3,500,000	2,700,000	3,060,000	360,000	-	
05 Government's Contribution to N.I.S.	2,089,827	2,000,000	2,000,000	2,288,000	288,000	-	
06 Remuneration to Board Members	510,000	621,500	470,139	510,000	39,861	-	
Total General Administration	38,767,077	38,421,500	34,758,139	38,131,000	3,372,861	-	
002 Passenger and Cargo Terminals							
01 Salaries and Cost of Living Allowance	13,784,918	14,000,000	15,090,000	13,344,000	-	1,746,000	
03 Overtime - Monthly Paid Officers	2,871,960	1,500,000	2,100,000	2,989,000	889,000	-	
04 Allowances - Monthly Paid Officers	1,287,156	1,600,000	1,300,000	1,341,000	41,000	-	
05 Government's Contribution to N.I.S.	1,186,812	1,000,000	1,254,000	1,236,000	-	18,000	
Total Passenger and Cargo Terminals	19,130,846	18,100,000	19,744,000	18,910,000	-	834,000	
003 Airports Operations							
01 Salaries and Cost of Living Allowance	22,748,068	19,000,000	18,300,000	19,670,000	1,370,000	-	
03 Overtime - Monthly Paid Officers	1,512,812	1,000,000	900,000	1,576,000	676,000	-	
04 Allowances - Monthly Paid Officers	2,399,262	1,500,000	1,500,000	2,498,000	998,000	-	
05 Government's Contribution to N.I.S.	1,416,931	1,200,000	1,420,000	1,476,000	56,000	-	
Total Airports Operations	28,077,073	22,700,000	22,120,000	25,220,000	3,100,000	-	
004 Runways, Taxiways, Grounds and Car-Parks							
01 Salaries and Cost of Living Allowance	6,501,050	8,000,000	6,550,000	6,766,000	216,000	-	
03 Overtime - Monthly Paid Officers	802,859	700,000	750,000	838,000	88,000	-	
04 Allowances - Monthly Paid Officers	558,292	1,400,000	1,100,000	583,000	-	517,000	
05 Government's Contribution to N.I.S.	542,737	700,000	465,000	567,000	102,000	-	
Total Runways, Taxiways, Grounds and Car-Parks	8,404,938	10,800,000	8,865,000	8,754,000	-	111,000	

39 - AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
005 Security							
01 Salaries and Cost of Living Allowance	73,302,590	58,500,000	61,641,000	58,163,000	-	3,478,000	
03 Overtime - Monthly Paid Officers	22,886,597	11,000,000	14,500,000	11,243,000	-	3,257,000	
04 Allowances - Monthly Paid Officers	7,771,857	8,000,000	6,500,000	6,147,000	-	353,000	
05 Government's Contribution to N.I.S.	5,692,488	5,700,000	5,000,000	5,001,000	1,000	-	
Total Security	109,653,532	83,200,000	87,641,000	80,554,000	-	7,087,000	
02 GOODS AND SERVICES	155,418,330	129,287,300	146,033,261	91,639,400	-	54,393,861	
001 General Administration							
01 Travelling and Subsistence	520,565	300,000	300,000	516,000	216,000	-	
03 Uniforms	36,143	300,000	35,000	850,000	815,000	-	
04 Electricity	64,334	800,000	200,000	65,000	-	135,000	
05 Telephones	1,814,186	200,000	306,000	1,741,000	1,435,000	-	
06 Water and Sewerage Rates	-	-	-	6,000	6,000	-	
09 Rent / Lease - Vehicles and Equipment	4,798,319	2,000,000	6,500,000	4,109,000	-	2,391,000	
10 Office Stationery and Supplies	2,617,615	2,400,000	6,500,000	2,733,000	-	3,767,000	
11 Books and Periodicals	621,041	595,000	400,000	175,000	-	225,000	
12 Materials and Supplies	378,974	800,000	700,000	413,000	-	287,000	
13 Maintenance of Vehicles	233,609	150,000	25,000	254,000	229,000	-	
15 Repairs and Maintenance - Equipment	1,780,680	3,500,000	1,900,000	959,000	-	941,000	
17 Training	1,571,876	250,000	600,000	202,000	-	398,000	
21 Repairs and Maintenance - Buildings	1,057,382	700,000	700,000	1,331,000	631,000	-	
22 Short-term Employment	1,652,246	450,000	2,300,000	244,000	-	2,056,000	
23 Fees	7,792,079	5,970,000	7,800,000	6,257,000	-	1,543,000	
28 Other Contracted Services	6,054,214	3,000,000	2,550,000	3,165,000	615,000	-	
37 Janitorial Services	235,595	1,500,000	37,000	235,000	198,000	-	
57 Postage	58,735	40,000	18,000	65,500	47,500	-	
61 Insurance	12,033,405	11,777,300	10,360,000	12,000,000	1,640,000	-	
62 Promotions, Publicity and Printing	1,863,717	2,150,000	1,075,000	1,510,000	435,000	-	
Total General Administration	45,184,715	36,882,300	42,306,000	36,830,500	-	5,475,500	
002 Passenger and Cargo Terminals							
01 Travelling and Subsistence	65,788	105,000	60,000	63,000	3,000	-	
03 Uniforms	33,489	200,000	20,000	36,000	16,000	-	
04 Electricity	9,270,991	5,400,000	8,600,000	5,135,000	-	3,465,000	
05 Telephones	100,021	1,500,000	2,050,000	101,000	-	1,949,000	
06 Water and Sewerage Rates	836,453	1,200,000	650,000	884,000	234,000	-	
07 House Rates	-	10,000,000	10,000,000	-	-	10,000,000	
09 Rent / Lease - Vehicles and Equipment	2,390,046	12,800,000	1,500,000	2,410,000	910,000	-	
Passenger and Cargo Terminals Carried Forward	12,696,788	31,205,000	22,880,000	8,629,000	-	14,251,000	

39 - AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Passenger and Cargo Terminals							
Brought Forward	12,696,788	31,205,000	22,880,000	8,629,000	-	14,251,000	
10 Office Stationery and Supplies	162,790	800,000	860,000	177,000	-	683,000	
11 Books and Periodicals	-	-	-	35,000	35,000	-	
12 Materials and Supplies	234,016	1,400,000	580,000	339,000	-	241,000	
13 Maintenance of Vehicles	65,380	100,000	2,600	78,000	75,400	-	
15 Repairs and Maintenance - Equipment	12,874,769	8,785,000	10,000,000	8,322,000	-	1,678,000	
17 Training	97,575	175,000	155,761	111,000	-	44,761	
21 Repairs and Maintenance - Buildings	7,395,577	8,835,000	9,600,000	4,845,000	-	4,755,000	
22 Short Term Employment	-	-	-	1,803,000	1,803,000	-	
23 Fees	-	-	-	40,000	40,000	-	
28 Other Contracted Services	120,859	6,400,000	800,000	131,000	-	669,000	
37 Janitorial Services	4,670,193	1,665,000	5,400,000	1,547,000	-	3,853,000	
57 Postage	-	-	-	5,000	5,000	-	
62 Promotions, Publicity and Printing	-	-	-	39,000	39,000	-	
Total Passenger and Cargo Terminals	38,317,947	59,365,000	50,278,361	26,101,000	-	24,177,361	
003 Airports Operations							
01 Travelling and Subsistence	90,389	190,000	126,000	177,000	51,000	-	
03 Uniforms	39,855	200,000	39,000	10,000	-	29,000	
05 Telephones	78,370	100,000	-	91,000	91,000	-	
09 Rent / Lease - Vehicles and Equipment	861,122	900,000	520,000	903,000	383,000	-	
10 Office Stationery and Supplies	323,330	900,000	250,000	318,000	68,000	-	
11 Books and Periodicals	-	-	-	13,000	13,000	-	
12 Materials and Supplies	645,811	200,000	1,000,000	840,000	-	160,000	
13 Maintenance of Vehicles	70,115	40,000	-	66,000	66,000	-	
15 Repairs and Maintenance - Equipment	-	-	-	45,000	45,000	-	
17 Training	343,056	200,000	300,000	381,000	81,000	-	
21 Repairs and Maintenance - Buildings	-	-	-	24,000	24,000	-	
22 Short-term Employment	664,365	250,000	2,200,000	8,330,000	6,130,000	-	
23 Fees	-	-	-	25,000	25,000	-	
28 Other Contracted Services	1,069,546	350,000	1,400,000	500,000	-	900,000	
37 Janitorial Services	5,993,221	10,000,000	7,700,000	5,368,000	-	2,332,000	
62 Promotions, Publicity and Printing	-	-	-	81,000	81,000	-	
Total Airports Operations	10,179,180	13,330,000	13,535,000	17,172,000	3,637,000	-	

39 - AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
004 Runways, Taxiways, Grounds and Car Parks							
01 Travelling and Subsistence	26,886	65,000	12,000	15,000	3,000	-	
03 Uniforms	68,385	200,000	1,100	-	-	1,100	
04 Electricity	-	2,000,000	-	-	-	-	
05 Telephones	11,910	50,000	-	15,000	15,000	-	
09 Rent / Lease - Vehicles and Equipment	83,440	200,000	82,000	231,000	149,000	-	
10 Office Stationery and Supplies	137,419	375,000	11,000	181,000	170,000	-	
11 Books and Periodicals	-	-	-	20,000	20,000	-	
12 Materials and Supplies	28,990	200,000	20,000	37,000	17,000	-	
13 Maintenance of Vehicles	1,546	40,000	4,400	15,000	10,600	-	
15 Repairs and Maintenance - Equipment	-	-	-	2,000	2,000	-	
17 Training	49,542	50,000	157,000	50,000	-	107,000	
21 Repairs and Maintenance - Buildings	12,315	100,000	2,000	12,000	10,000	-	
22 Short - Term Employment	-	-	-	5,000	5,000	-	
28 Other Contracted Services	6,155	250,000	-	-	-	-	
37 Janitorial Services	-	1,200,000	-	-	-	-	
62 Promotions, Publicity and Printing	-	-	-	11,000	11,000	-	
Total Runways, Taxiways, Grounds and Car Parks	426,588	4,730,000	289,500	594,000	304,500	-	
005 Security							
01 Travelling and Subsistence	51,519	60,000	60,000	27,000	-	33,000	
03 Uniforms	507,294	700,000	500,000	650,000	150,000	-	
05 Telephones	66,238	50,000	-	70,000	70,000	-	
09 Rent / Lease - Vehicles and Equipment	1,374,352	650,000	650,000	1,685,000	1,035,000	-	
10 Office Stationery and Supplies	695,675	1,800,000	730,000	353,000	-	377,000	
11 Books and Periodicals	-	-	-	18,000	18,000	-	
12 Materials and Supplies	261,767	440,000	440,000	280,000	-	160,000	
13 Maintenance of Vehicles	231,736	140,000	11,400	210,000	198,600	-	
15 Repairs and Maintenance - Equipment	58,177	2,000,000	414,000	69,000	-	345,000	
17 Training	315,326	475,000	214,000	342,000	128,000	-	
21 Repairs and Maintenance - Buildings Fixed	63,928	250,000	40,000	370,000	330,000	-	
22 Short-term Employment	30,582	800,000	-	28,000	28,000	-	
23 Fees	-	-	-	100,000	100,000	-	
28 Other Contracted Services	57,653,306	6,550,000	36,500,000	6,685,900	-	29,814,100	
37 Janitorial Services	-	1,000,000	-	-	-	-	
62 Promotions, Publicity and Printing	-	-	-	54,000	54,000	-	
Total Security	61,309,900	14,915,000	39,559,400	10,941,900	-	28,617,500	

39 - AIRPORTS AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	4,059,928	5,000,000	9,585,500	856,000	-	8,729,500	
001 General Administration							
02 Office Equipment	118,104	500,000	5,500	205,000	199,500	-	
03 Furniture and Furnishings	479,531	1,500,000	8,795,000	500,000	-	8,295,000	
04 Other Minor Equipment	3,462,293	3,000,000	785,000	151,000	-	634,000	
Total General Administration	4,059,928	5,000,000	9,585,500	856,000	-	8,729,500	
04 CURRENT TRANSFERS AND SUBSIDIES	279,217,795	252,546,200	249,098,292	150,286,619	-	98,811,673	
007 Households							
01 Pension Contribution	23,044,996	24,000,000	21,130,000	23,043,000	1,913,000	-	
03 Group Health Plan	6,353,158	3,000,000	2,420,000	6,665,000	4,245,000	-	
Total Households	29,398,154	27,000,000	23,550,000	29,708,000	6,158,000	-	
009 Other Transfers							
01 Depreciation	120,419,888	160,000,000	160,000,000	110,000,000	-	50,000,000	
04 Interest $300Mn Bond Issue 1998-2018	17,250,000	-	-	-	-	-	
05 Interest $300Mn Syndicated Loan 1999-2019	2,876,575	576,600	576,576	-	-	576,576	
10 Interest - $379.3Mn Bond	1,634,291	910,200	910,145	182,032	-	728,113	
11 Principal - $379.3Mn Bond	5,927,646	5,927,700	5,927,646	2,963,821	-	2,963,825	
12 Interest - $129.0Mn Bond	2,108,985	1,460,100	1,462,496	811,149	-	651,347	
13 Principal - $129.0Mn Bond	6,621,617	6,621,700	6,621,617	6,621,617	-	-	
16 Principal - $300Mn Syndicated Loan 1999-2019	20,000,000	10,000,000	10,000,000	-	-	10,000,000	
17 Interest $193.0 Mn. Bond	926,312	186,500	186,479	-	-	186,479	
18 Principal $193.0 Mn. Bond	12,866,667	6,433,400	6,433,333	-	-	6,433,333	
21 Interest USD$45.3M	806,938	-	-	-	-	-	
22 Principal USD$45.3M	23,055,322	-	-	-	-	-	
23 Interest $320Mn	3,325,400	1,430,000	1,430,000	-	-	1,430,000	
24 Principal $320Mn	32,000,000	32,000,000	32,000,000	-	-	32,000,000	
Total Other Transfers	249,819,641	225,546,200	225,548,292	120,578,619	-	104,969,673	
Total Expenditure	642,729,519	560,055,000	577,845,192	414,351,019	-	163,494,173	

Board 39 - Airports Authority of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			General Administration		
			Head Office		
1	1	(1)	General Manager		
1	1	(2)	Secretary	58C	
1	1	(3)	Public Relations Officer	45	
1	1	(4)	Executive Secretary	34G	
4	4	(5)	Clerk Stenographer III	30C	
3	3	(6)	Driver	22	
1	1	(7)	Clerk Stenographer I	18	
4	4	(8)	Clerk I	17	
2	2	(9)	Telephone Operator	16	
2	2	(10)	Messenger	13	
1	1	(11)	Cleaner	8	
1	1	(12)	Maid	7	
1	1	(13)	Executive Assistant	49G	
1	1	(14)	Clerk III	28E	
3	3	(15)	Clerk Typist I	15	
27	27				
			Finance		
1	1	(16)	Manager, Finance and Administration	67	
1	1	(17)	Chief Accountant	61	
1	1	(18)	Chief Supplies Officer	53	
2	2	(19)	Assistant Accountant	46	
1	1	(20)	Storekeeper III	35D	
2	2	(21)	Accountant I	35F	
1	1	(22)	Purchasing Officer	35D	
1	1	(23)	Clerk Stenographer III	30C	
10	10	(24)	Accounting Assistant	29E	
17	17	(25)	Clerk II	24B	
1	1	(26)	Cashier II	26	
2	2	(27)	Clerk Stenographer II	24	
1	1	(28)	Customs Clearance Clerk	30C	
1	1	(29)	Book-Keeping Machine Operator	19	
1	1	(30)	Clerk Typist I	15	
9	9	(31)	Clerk I	17	

Board 39 - Airports Authority of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(32)	Stock Verifier I	40F	
1	1	(33)	Stores Auditor II	35F	
1	1	(34)	Storekeeper II	28E	
1	1	(35)	Storekeeper I	25F	
4	4	(36)	Stores Clerk II	22B	
7	7	(37)	Stores Clerk I	17	
1	1	(38)	Auditor III	56	
1	1	(39)	Auditor I	39	
1	1	(40)	Auditing Assistant	34E	
70	70				
			Planning, Engineering and Construction		
1	1	(41)	Manager	67	
1	1	(42)	Engineer (Electrical)	61	
1	1	(43)	Engineer (Civil)	61	
1	1	(44)	Engineering Surveyor	34E	
1	1	(45)	Soils Technician	40F	
1	1	(46)	Engineering Assistant III	42E	
1	1	(47)	Draughtsman II	35F	
1	1	(48)	Clerk Stenographer III	30C	
1	1	(49)	Research Assistant	27	
1	1	(50)	Cost Clerk	30	
10	10				
			Personnel		
1	1	(51)	Manager, Personnel and Industrial Relations	64	
1	1	(52)	Personnel and Industrial Relations Officer II	49D	
3	3	(53)	Administrative Assistant	39F	
2	2	(54)	Clerk II	24B	
1	1	(55)	Clerk Stenographer II	24	
3	3	(56)	Clerk I	17	
2	2	(57)	Clerk Typist	15	
2	2	(58)	Personnel and Industrial Relations Officer I	39B	

Board 39 - Airports Authority of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(59)	Manpower Officer	53F	
1	1	(60)	Training Officer II	53	
1	1	(61)	Training Officer I	49	
18	18				
			Airport - Administrative Services - Piarco		
1	1	(62)	Airport Manager	65	
1	1	(63)	Special Assistant	53	
1	1	(64)	Airport Duty Officer II	53	
5	5	(65)	Airport Duty Officer I	49G	
1	1	(66)	Administrative Assistant (Office Manager)	39D	
1	1	(67)	Industrial and Environmental Safety Officer	39D	
1	1	(68)	Clerk III	28E	
1	1	(69)	Clerk Stenographer II	24	
1	1	(70)	Driver	22	
2	2	(71)	Clerk I	17	
2	2	(72)	Telephone Operator	16	
1	1	(73)	Clerk Typist	15	
1	1	(74)	Vault Attendant	14	
1	1	(75)	Messenger	13	
1	1	(76)	Maid	7	
21	21				
			Daily Paid		
3	3	(77)	Labourer		
3	3				
			Airport - Administrative Services -(Crown Point)		
1	1	(78)	Airport Manager	53	
1	1	(79)	Special Assistant	53	

Board 39 - Airports Authority of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(80)	Airport Duty Officer II	53	
5	5	(81)	Airport Duty Officer I	49G	
1	1	(82)	Driver	22	
1	1	(83)	Clerk Typist I	15	
1	1	(84)	Messenger	13	
1	1	(85)	Maid	7	
1	1	(86)	Supervisor	35F	
1	1	(87)	Clerk Stenographer III	30C	
14	14				
			Passenger and Cargo Terminals Facilities Maintenance - Piarco		
1	1	(88)	Manager	53	
1	1	(89)	Superintendent	42E	
1	1	(90)	Environmental Inspector	34	
1	1	(91)	Clerk III	28E	
3	3	(92)	Supervisor	35F	
5	5	(93)	Airport Attendant III	27	
1	1	(94)	Clerk Stenographer II	24	
10	10	(95)	Airport Attendant II	23A	
3	3	(96)	Clerk I	17	
100	100	(97)	Airport Attendant I	17	
4	4	(98)	Clerk Typist I	15	
130	130				
			Daily-paid		
11	11	(99)	Electrician		
5	5	(100)	Plumber		
4	4	(101)	Carpenter		
8	8	(102)	Painter		
7	7	(103)	Mechanic		
4	4	(104)	Mason		
10	10	(105)	Foreman		
49	49				

Board 39 - Airports Authority of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Facilities Maintenance - Crown Point		
1	1	(106)	Superintendent	42E	
1	1	(107)	Airport Attendant III	27	
5	5	(108)	Airport Attendant II	23A	
25	25	(109)	Airport Attendant I	17	
1	1	(110)	Supervisor	35F	
33	33				
			Daily-paid		
2	2	(111)	Air-conditioning Technician		
2	2	(112)	Carpenter/Painter		
2	2	(113)	Plumber		
6	6				
			Airport Operations Piarco		
1	1	(114)	Manager	53	
2	2	(115)	Superintendent	42E	
5	5	(116)	Supervisor	35F	
10	10	(117)	Operations Clerk	27	
10	10	(118)	Information Hostess	24B	
2	2	(119)	Clerk Typist I	15	
1	1	(120)	Clerk Stenographer II	24	
4	4	(121)	Clerk II (Traffic)	24B	
1	1	(122)	Supervisor Information Services	28E	
36	36				
			Crown Point		
1	1	(123)	Supervisor	35F	
1	1				

Board 39 - Airports Authority of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Daily-paid		
3	3	(124)	Electrician		
3	3	(125)	Mechanic		
6	6				
			Runways. Taxiways, Grounds and Carparks Piarco		
1	1	(126)	Supervisor	35F	
1	1	(127)	Agricultural Assistant	34C	
2	2				
			Daily-paid		
8	8	(128)	Foreman		
6	6	(129)	Equipment Operator (Heavy)		
3	3	(130)	Mechanic		
5	5	(131)	Electrician		
4	4	(132)	Equipment Operator (Medium)		
1	1	(133)	Head Gardener		
5	5	(134)	Gardener		
44	44	(135)	Labourer		
4	4	(136)	Apprentice Mechanic		
80	80				
			Crown Point		
1	1	(137)	Supervisor	35F	
1	1				
			Daily-paid		
1	1	(138)	Maintenance Foreman		
5	5	(139)	Equipment Operator (Heavy)		
2	2	(140)	Electrician		
4	4	(141)	Equipment Operator (Medium)		

Board 39 - Airports Authority of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(142)	Head Gardener		
2	2	(143)	Gardener		
11	11	(144)	Labourer		
26	26				
			Security Piarco		
1	1	(145)	Superintendent	57	
1	1	(146)	Assistant Superintendent	44E	
1	1	(147)	Inspector	36F	
5	5	(148)	Sergeant	31D	
10	10	(149)	Corporal	26D	
1	1	(150)	Clerk Stenographer II	24	
125	125	(151)	Constable	21	
2	2	(152)	Clerk I	17	
1	1	(153)	Clerk Typist I	15	
147	147				
			Crown Point		
1	1	(154)	Sergeant	31D	
5	5	(155)	Corporal	26D	
26	26	(156)	Constable	21	
1	1	(157)	Clerk Typist I	15	
33	33				
180	180		Security - Piarco and Crown Point		
543	543		Monthly-Paid Posts		
170	170		Daily-Rated Employees		
713	713				

50 - PORT AUTHORITY OF TRINIDAD AND TOBAGO
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
02	GOVERNMENT LOANS	30,262,882	10,084,000	6,427,400	10,084,000	3,656,600
03	DEPRECIATION	32,034,182	41,156,554	41,156,554	33,078,000	(8,078,554)
04	OTHER INCOME	267,195,323	337,295,611	337,295,611	313,160,000	(24,135,611)
	Rent	5,288,572	-	-	4,304,470	4,304,470
	Dues and Rental	27,952,602	30,028,486	30,028,486	28,508,968	(1,519,518)
	Towage Services	6,926,499	2,367,760	2,367,760	3,134,920	767,160
	Receiving, Storing	155,842,157	222,492,153	222,492,153	204,160,442	(18,331,711)
	Labour And Overtime	2,029,284	723,537	723,537	510,287	(213,250)
	Storage (Rent)	41,782,192	60,801,199	60,801,199	49,029,286	(11,771,913)
	Hire of Equipment	974,923	847,860	847,860	428,188	(419,672)
	Miscellaneous	26,399,094	20,034,616	20,034,616	23,083,439	3,048,823
	Total	329,492,387	388,536,165	384,879,565	356,322,000	(28,557,565)

50 - PORT AUTHORITY OF TRINIDAD AND TOBAGO
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	203,252,576	214,846,153	214,846,153	214,210,860	(635,293)
	Salaries and Cost of Living Allowance	73,070,669	78,149,800	78,149,800	76,923,000	(1,226,800)
	Wages and Cost of Living Allowance	96,983,137	101,788,953	101,788,953	108,989,600	7,200,647
	Overtime-Monthly Paid Officers	16,302,060	16,242,800	16,242,800	9,707,400	(6,535,400)
	Gov't Contribution to NIS	13,486,150	14,062,900	14,062,900	13,806,000	(256,900)
	Allowances - Monthly Paid Officers	2,845,219	3,971,700	3,971,700	4,154,860	183,160
	Remuneration to Board Members	565,341	630,000	630,000	630,000	-
02	GOODS AND SERVICES	62,020,034	79,232,258	75,575,658	82,774,740	7,199,082
03	MINOR EQUIPMENT PURCHASES	836,919	3,568,800	3,568,800	3,305,600	(263,200)
04	CURRENT TRANSFERS AND SUBSIDIES	55,552,272	90,888,954	90,888,954	56,030,800	(34,858,154)
	Total	321,661,801	388,536,165	384,879,565	356,322,000	(28,557,565)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	267,195,323	337,295,611	337,295,611	313,160,000
Expenditure	321,661,801	388,536,165	384,879,565	356,322,000
Operating Surplus/(Deficit)	(54,466,478)	(51,240,554)	(47,583,954)	(43,162,000)
Add: Depreciation	32,034,182	41,156,554	41,156,554	33,078,000
Cash Surplus/(Deficit)	(22,432,296)	(10,084,000)	(6,427,400)	(10,084,000)
Add: Government Subvention	30,262,882	10,084,000	6,427,400	10,084,000
Surplus/(Unfinanced Deficit)	7,830,586			

50 - PORT AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOVERNMENT LOANS	30,262,882	10,084,000	6,427,400	10,084,000	3,656,600	-	
03 DEPRECIATION	32,034,182	41,156,554	41,156,554	33,078,000	-	8,078,554	
04 OTHER INCOME	267,195,323	337,295,611	337,295,611	313,160,000	-	24,135,611	
001 Rent - Cruise-ship Complex	5,288,572	-	-	4,304,470	4,304,470	-	
014 Dues	27,952,602	30,028,486	30,028,486	28,508,968	-	1,519,518	
031 Towage Services	6,926,499	2,367,760	2,367,760	3,134,920	767,160	-	
032 Receiving, Storing and Delivering Charges	155,842,157	222,492,153	222,492,153	204,160,442	-	18,331,711	
033 Labour and Overtime Recoverable	2,029,284	723,537	723,537	510,287	-	213,250	
034 Storage	41,782,192	60,801,199	60,801,199	49,029,286	-	11,771,913	
035 Hire of Equipment	974,923	847,860	847,860	428,188	-	419,672	
099 Miscellaneous	26,399,094	20,034,616	20,034,616	23,083,439	3,048,823	-	
Total Income	329,492,387	388,536,165	384,879,565	356,322,000	-	28,557,565	

50 - PORT AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	203,252,576	214,846,153	214,846,153	214,210,860	-	635,293	
001 General Administration							
01 Salaries and Cost of Living Allowance	32,017,744	38,634,000	38,634,000	38,238,600	-	395,400	
02 Wages and C.O.L.A. (including Leave Pay)	1,257,500	830,700	830,700	1,001,200	170,500	-	
03 Overtime - Monthly Paid Officers	7,851,058	10,067,600	10,067,600	3,047,500	-	7,020,100	
04 Allowances - Monthly Paid Officers	2,153,211	2,689,500	2,689,500	2,561,400	-	128,100	
05 Government's Contribution to N.I.S.	2,913,782	3,856,000	3,856,000	3,405,200	-	450,800	
06 Remuneration to Board Members	565,341	630,000	630,000	630,000	-	-	
Total General Administration	46,758,636	56,707,800	56,707,800	48,883,900	-	7,823,900	
002 Engineering Division							
01 Salaries and Cost of Living Allowance	7,345,147	8,084,000	8,084,000	8,566,700	482,700	-	
02 Wages and C.O.L.A. (including Leave Pay)	17,557,600	18,288,353	18,288,353	21,360,500	3,072,147	-	
03 Overtime - Monthly Paid Officers	2,088,849	1,272,900	1,272,900	1,721,000	448,100	-	
04 Allowances - Monthly Paid Officers	57,883	62,600	62,600	74,400	11,800	-	
05 Government's Contribution to N.I.S.	1,562,809	1,156,100	1,156,100	1,390,900	234,800	-	
Total Engineering Division	28,612,288	28,863,953	28,863,953	33,113,500	4,249,547	-	
004 Marine Division							
01 Salaries and Cost of Living Allowance	1,763,224	-	-	1,000,000	1,000,000	-	
02 Wages and C.O.L.A. (including Leave Pay)	237,775	348,700	348,700	326,900	-	21,800	
03 Overtime - Monthly Paid Officers	90,320	-	-	62,400	62,400	-	
05 Government's Contribution to N.I.S.	327,967	24,400	24,400	111,400	87,000	-	
Total Marine Division	2,419,286	373,100	373,100	1,500,700	1,127,600	-	
005 Wharves Division							
01 Salaries and Cost of Living Allowance	28,565,504	28,110,100	28,110,100	26,055,300	-	2,054,800	
02 Wages and C.O.L.A. (including Leave Pay)	77,065,387	80,815,300	80,815,300	85,234,700	4,419,400	-	
03 Overtime - Monthly Paid Officers	6,181,361	4,781,900	4,781,900	4,750,900	-	31,000	
04 Allowances - Monthly Paid Officers	590,443	1,170,400	1,170,400	1,459,360	288,960	-	
05 Government's Contribution to N.I.S.	8,399,018	8,706,800	8,706,800	8,549,200	-	157,600	
Total Wharves Division	120,801,713	123,584,500	123,584,500	126,049,460	2,464,960	-	

50 – PORT AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
006 Cruise Ship Complex							
01 Salaries and Cost of Living Allowance	3,379,050	3,321,700	3,321,700	3,062,400	-	259,300	
02 Wages and C.O.L.A. (including Leave Pay)	864,875	1,505,900	1,505,900	1,066,300	-	439,600	
03 Overtime - Monthly Paid Officers	90,472	120,400	120,400	125,600	5,200	-	
04 Allowances - Monthly Paid Officers	43,682	49,200	49,200	59,700	10,500	-	
05 Government's Contribution to N.I.S.	282,574	319,600	319,600	349,300	29,700	-	
Total Cruise Ship Complex	4,660,653	5,316,800	5,316,800	4,663,300	-	653,500	
02 GOODS AND SERVICES	62,020,034	79,232,258	75,575,658	82,774,740	7,199,082	-	
001 General Administration							
01 Travelling and Subsistence	965,903	1,256,200	1,256,200	1,431,500	175,300	-	
03 Uniforms	183,669	1,503,200	1,503,200	1,597,100	93,900	-	
05 Telephones	1,032,102	1,341,324	1,341,324	1,457,100	115,776	-	
09 Rent / Lease - Vehicles and Equipment	777,399	1,074,000	1,074,000	1,189,200	115,200	-	
10 Office Stationery and Supplies	349,089	358,600	358,600	411,100	52,500	-	
11 Books and Periodicals	4,000	385,660	385,660	1,045,100	659,440	-	
12 Materials and Supplies	723,453	1,786,400	1,786,400	1,788,400	2,000	-	
13 Maintenance of Vehicles	89,524	126,600	126,600	189,000	62,400	-	
15 Repairs and Maintenance - Equipment	407,020	2,136,900	2,136,900	2,183,400	46,500	-	
17 Training	407,075	2,118,300	2,118,300	2,717,300	599,000	-	
19 Official Entertainment	-	12,700	12,700	10,100	-	2,600	
23 Fees	5,000,551	2,541,555	2,541,555	4,436,160	1,894,605	-	
24 Refunds and Rebates	29,029	226,800	226,800	235,900	9,100	-	
27 Official Overseas Travel	133,615	577,300	577,300	900,300	323,000	-	
28 Other Contracted Services	1,927,238	2,232,900	2,232,900	2,397,900	165,000	-	
29 Losses on Foreign Currency Conversion	-	-	-	980,900	980,900	-	
61 Insurance	333,260	842,700	842,700	705,700	-	137,000	
62 Promotions, Publicity and Printing	505,371	514,200	514,200	500,000	-	14,200	
Total General Administration	12,868,298	19,035,339	19,035,339	24,176,160	5,140,821	-	
002 Engineering Division							
01 Travelling and Subsistence	184,284	160,300	160,300	177,900	17,600	-	
03 Uniforms	130,824	701,200	701,200	472,800	-	228,400	
05 Telephones	20,747	26,200	26,200	23,400	-	2,800	
09 Rent / Lease - Vehicles and Equipment	555,760	1,165,100	1,165,100	733,100	-	432,000	
10 Office Stationery and Supplies	35,445	72,200	72,200	50,800	-	21,400	
11 Books and Periodicals	39,600	283,300	283,300	240,000	-	43,300	
12 Materials and Supplies	242,602	243,000	243,000	249,000	6,000	-	
13 Maintenance of Vehicles	3,498,853	3,440,300	3,440,300	3,400,000	-	40,300	
Engineering Division Carried Forward	4,708,115	6,091,600	6,091,600	5,347,000	-	744,600	

50 – PORT AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Engineering Division							
Brought Forward	4,708,115	6,091,600	6,091,600	5,347,000	–	744,600	
15 Repairs and Maintenance – Equipment	12,020,761	11,175,000	11,175,000	11,577,700	402,700	–	
17 Training	175,908	917,800	917,800	395,000	–	522,800	
27 Official Overseas Travel	–	36,900	36,900	203,200	166,300	–	
28 Other Contracted Services	214,923	5,660,700	2,004,100	5,560,000	3,555,900	–	
61 Insurance	113,930	162,200	162,200	169,400	7,200	–	
Total							
Engineering Division	17,233,637	24,044,200	20,387,600	23,252,300	2,864,700	–	
004 Marine Division							
03 Uniforms	1,882	–	–	–	–	–	
05 Telephones	8,987	–	–	5,200	5,200	–	
09 Rent / Lease – Vehicles and Equipment	6,036,206	1,000,000	1,000,000	1,000,000	–	–	
10 Office Stationery and Supplies	8,799	–	–	–	–	–	
12 Materials and Supplies	369,077	900,000	900,000	1,260,000	360,000	–	
13 Maintenance of Vehicles	5,306	–	–	–	–	–	
15 Repairs and Maintenance – Equipment	370	–	–	–	–	–	
17 Training	–	110,400	110,400	129,200	18,800	–	
27 Official Overseas Travel	300	15,800	15,800	17,700	1,900	–	
28 Other Contracted Services	3,000	364,000	364,000	364,000	–	–	
61 Insurance	3,238	–	–	–	–	–	
Total							
Marine Division	6,437,165	2,390,200	2,390,200	2,776,100	385,900	–	
005 Wharves Division							
01 Travelling and Subsistence	528,296	1,051,400	1,051,400	589,000	–	462,400	
03 Uniforms	181,704	774,100	774,100	337,500	–	436,600	
09 Rent / Lease – Vehicles and Equipment	2,296,100	2,231,100	2,231,100	298,000	–	1,933,100	
10 Office Stationery and Supplies	476,645	595,800	595,800	780,700	184,900	–	
12 Materials and Supplies	238,716	915,600	915,600	917,200	1,600	–	
13 Maintenance of Vehicles	23,165	49,500	49,500	81,400	31,900	–	
15 Repairs and Maintenance – Equipment	149,787	290,700	290,700	675,000	384,300	–	
17 Training	2,897	669,200	669,200	225,300	–	443,900	
27 Official Overseas Travel	33,041	160,100	160,100	160,800	700	–	
28 Other Contracted Services	1,004,348	1,144,339	1,144,339	2,235,380	1,091,041	–	
Wharves Division							
Carried Forward	4,934,699	7,881,839	7,881,839	6,300,280	–	1,581,559	

50 - PORT AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Wharves Division							
Brought Forward	4,934,699	7,881,839	7,881,839	6,300,280	-	1,581,559	
29 Delivery of Containers to C.E.S.	1,445,450	4,584,000	4,584,000	-	-	4,584,000	29 - Now shown as Sub-Item 67
61 Insurance	311,503	317,100	317,100	506,000	188,900	-	
67 Delivery of Containers to the Container Examination Section (C.E.S.)	-	-	-	4,584,000	4,584,000	-	67 - New Sub-Item formerly shown as Sub-Item 29
Total Wharves Division	6,691,652	12,782,939	12,782,939	11,390,280	-	1,392,659	
006 Cruise-Ship Complex							
01 Travelling and Subsistence	196,765	180,100	180,100	183,600	3,500	-	
03 Uniforms	4,762	46,400	46,400	48,600	2,200	-	
04 Electricity	3,688,454	5,427,900	5,427,900	3,676,600	-	1,751,300	
05 Telephones	36,157	19,000	19,000	22,600	3,600	-	
06 Water and Sewerage Rates	1,234,822	1,277,700	1,277,700	1,328,900	51,200	-	
09 Rent / Lease - Vehicles and Equipment	102,000	131,400	131,400	148,600	17,200	-	
10 Office Stationery and Supplies	18,526	33,000	33,000	35,900	2,900	-	
11 Books and Periodicals	-	6,200	6,200	6,600	400	-	
12 Materials and Supplies	26,075	121,700	121,700	124,400	2,700	-	
13 Maintenance of Vehicles	10,028	11,000	11,000	22,100	11,100	-	
15 Repairs and Maintenance - Equipment	-	23,300	23,300	-	-	23,300	
17 Training	21,000	163,200	163,200	193,300	30,100	-	
21 Repairs and Maintenance - Buildings	6,672,349	5,972,700	5,972,700	7,771,300	1,798,600	-	
27 Official Overseas Travel	4,407	219,400	219,400	230,500	11,100	-	
28 Other Contracted Services	3,387,392	3,898,280	3,898,280	3,951,000	52,720	-	
61 Insurance	3,386,545	3,401,600	3,401,600	3,386,800	-	14,800	
62 Promotions, Publicity and Printing	-	46,700	46,700	49,100	2,400	-	
Total Cruise-Ship Complex	18,789,282	20,979,580	20,979,580	21,179,900	200,320	-	
03 MINOR EQUIPMENT PURCHASES	836,919	3,568,800	3,568,800	3,305,600	-	263,200	
001 General Administration							
04 Other Minor Equipment	648,275	2,870,300	2,870,300	2,275,800	-	594,500	
Total General Administration	648,275	2,870,300	2,870,300	2,275,800	-	594,500	

50 – PORT AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Engineering							
04 Other Minor Equipment	101,302	149,400	149,400	490,000	340,600	-	
Total Engineering	101,302	149,400	149,400	490,000	340,600	-	
005 Wharves Division							
04 Other Minor Equipment	85,522	213,900	213,900	267,400	53,500	-	
Total Wharves Division	85,522	213,900	213,900	267,400	53,500	-	
006 Cruise-Ship Complex							
04 Other Minor Equipment	1,820	335,200	335,200	272,400	-	62,800	
Total Cruise-Ship Complex	1,820	335,200	335,200	272,400	-	62,800	
04 CURRENT TRANSFERS AND SUBSIDIES	55,552,272	90,888,954	90,888,954	56,030,800	-	34,858,154	
007 Households							
01 Contribution-Staff Pensions-General Administration	2,001,818	2,684,500	2,684,500	2,411,100	-	273,400	
02 Contribution-Daily-paid Pensions-General Admin. Administration	93,087	215,000	215,000	399,600	184,600	-	
03 Gratuities - General Administration	4,903,332	31,268,400	31,268,400	5,955,500	-	25,312,900	
04 Contribution - Employees' Savings Plan	137,826	151,600	151,600	667,900	516,300	-	
08 Contribution-Daily-paid Pensions - Marine Division Division	31,839	-	-	-	-	-	
09 Contribution-Employees' Savings Plan-Marine Div. Division	2,494	-	-	-	-	-	
11 Contribution - Staff Pensions - Wharves Division	4,055,971	5,125,300	5,125,300	2,876,200	-	2,249,100	
12 Contribution - Daily-paid Pensions - Wharves Div. Division	4,319,127	4,990,600	4,990,600	4,810,400	-	180,200	
13 Gratuities - Wharves Division	915,353	-	-	-	-	-	
14 Contribution - Employees' Savings Plan	335,461	363,100	363,100	385,300	22,200	-	
15 Workmen's Compensation - Wharves Division	656,224	183,500	183,500	192,800	9,300	-	
16 Contribution to Staff Pension - Equipment Division Division	857,128	1,116,100	1,116,100	1,160,900	44,800	-	
17 Contribution to Employees' Savings Plan - Equipment Division	73,295	92,300	92,300	96,300	4,000	-	
18 Workmen's Compensation - Equipment Division	5,934	262,700	262,700	233,200	-	29,500	
19 Gratuities - Property Division	36,000	37,500	37,500	39,000	1,500	-	
20 Contribution - Staff Pensions - Property Management & Cruise Ship	314,409	553,400	553,400	540,400	-	13,000	
Households Carried Forward	18,739,298	47,044,000	47,044,000	19,768,600	-	27,275,400	

50 – PORT AUTHORITY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES (Cont'd)							
Households							
Brought Forward	18,739,298	47,044,000	47,044,000	19,768,600	-	27,275,400	
21 Contribution - Daily paid Pensions - Property Management and Cruise Ship	29,533	28,700	28,700	29,900	1,200	-	
22 Contribution - Employees' Savings Plan - Property Management & Cruise Ship	18,829	26,900	26,900	28,200	1,300	-	
23 Contribution - Daily Paid Pensions - Equipment	1,634,590	1,956,900	1,956,900	2,035,300	78,400	-	
25 Gratuities - Equipment Division	-	103,000	103,000	80,400	-	22,600	
Total Households	20,422,250	49,159,500	49,159,500	21,942,400	-	27,217,100	
009 Other Transfers							
01 Depreciation	19,218,188	23,759,000	23,759,000	19,500,000	-	4,259,000	
02 Motor Vehicle Tax	21,145	105,000	105,000	106,800	1,800	-	
03 Interest on Motor Loans	95	-	-	600	600	-	
04 Settlement of Claims	718,991	467,900	467,900	903,000	435,100	-	
05 Depreciation - Wharves Division	12,741,840	17,323,400	17,323,400	13,500,000	-	3,823,400	
07 Depreciation - Cruise Ship Complex	74,154	74,154	74,154	78,000	3,846	-	
32 Principal - $340.4Mn Bond	680,993	-	-	-	-	-	
36 Principal - US 13.4MN Bond	1,527,116	-	-	-	-	-	
38 Principal - $71.5 Mn. Loan	147,500	-	-	-	-	-	
Total Other Transfers	35,130,022	41,729,454	41,729,454	34,088,400	-	7,641,054	
Total Expenditure	321,661,801	388,536,165	384,879,565	356,322,000	-	28,557,565	

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			General Administration		
			Administration		
1	1	(1)	General Manager		
1	1	(2)	Assistant General Manager	67	
1	1	(3)	Secretary (Formerly Range 65)		
1	1	(4)	Personnel Manager (formerly Range 65)		
1	1	(5)	Assistant Personnel Manager (formerly Range 63)		
2	2	(6)	Administrative Assistant		
1	1	(7)	Internal Auditor	60	
1	1	(8)	Auditor Assistant		
1	1	(9)	Labour Officer		
1	1	(10)	Principal Officer		
2	2	(11)	Senior Departmental Clerk		
15	15	(12)	Departmental Clerk Class I		
19	19	(13)	Departmental Clerk Class II		
2	2	(14)	Note-taker Clerk		
6	6	(15)	Secretary Stenographer		
2	2	(16)	Stenographer		
10	10	(17)	Typist		
10	10	(18)	Messenger		
5	5	(19)	Maid/Cleaner		
1	1	(20)	Cleaner		
2	2	(21)	Telephone Operator		
1	1	(22)	Chauffeur (Board Chairman)		
86	86				
			Administration (former Port Contractor Limited Employees)		
1	1	(23)	Manager Port Operations		
2	2	(24)	Administrative Trainee		
2	2	(25)	Senior Secretary		
1	1	(26)	Note-taker Clerk		
1	1	(27)	Junior Clerical Officer		

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
3	3	(28)	Messenger		
1	1	(29)	Tea Maid		
1	1	(30)	Industrial Relations Officer (Labour)		
1	1	(31)	Personnel Officer		
2	2	(32)	Assistant Labour Officer		
1	1	(33)	Personnel Assistant		
1	1	(34)	Staff Assistant		
1	1	(35)	Senior Secretary		
8	8	(36)	Senior Clerical Officer		
7	7	(37)	Junior Clerical Officer		
1	1	(38)	Junior Clerical Officer (Temporary)		
3	3	(39)	Junior Secretary		
4	4	(40)	Typist		
41	41				
			Finance		
1	1	(41)	Chief Accountant (formerly Range 65)		
1	1	(42)	Accountant (formerly Range 63)		
2	2	(43)	Assistant Accountant		
1	1	(44)	Paymaster		
5	5	(45)	Principal Officer		
1	1	(46)	Purchasing Officer		
1	1	(47)	Chief Storekeeper		
1	1	(48)	Cashier		
2	2	(49)	Storekeeper		
1	1	(50)	Main Ledger Clerk		
9	9	(51)	Senior Departmental Clerk		
43	43	(52)	Departmental Clerk Class I		
55	55	(53)	Departmental Clerk Class II		
1	1	(54)	Secretary Stenographer		
8	8	(55)	Typist		
14	14	(56)	Messenger		
2	2	(57)	Maid/Cleaner		
1	1	(58)	Computer Operator		
1	1	(59)	Supervisor/Control Clerk		
2	2	(60)	Junior Programmer		
3	3	(61)	Key Punch Operator		
155	155				

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Finance (former Port Contractors Limited Employees)		
1	1	(62)	Paymaster		
1	1	(63)	Assistant Paymaster		
1	1	(64)	Senior Accounts Clerk		
1	1	(65)	Cashier		
15	15	(66)	Senior Clerical Officer		
1	1	(67)	Senior Secretary		
21	21	(68)	Junior Clerical Officer		
5	5	(69)	Typist		
2	2	(70)	Messenger (Temporary)		
1	1	(71)	Maid		
1	1	(72)	Janitor		
50	50				
			Waterfront Clinic		
1	1	(73)	Departmental Clerk Class I		
1	1	(74)	Departmental Clerk Class II		
2	2	(75)	Clerical Officer		
1	1	(76)	Maid/Cleaner		
2	2	(77)	Nurse		
2	2	(78)	Doctor (Medical)		
9	9				
			Security Staff		
1	1	(79)	Principal Officer		
5	5	(80)	Departmental Clerk Class I		
2	2	(81)	Departmental Clerk Class II		
1	1	(82)	Stenographer		
2	2	(83)	Typist		
1	1	(84)	Messenger		
1	1	(85)	Maid/Cleaner		
13	13				

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Security Guards		
89	89	(86)	Security Guards		
1	1	(87)	Estate Assistant Superintendent	39G	
1	1	(88)	Estate Inspector	32F	
2	2	(89)	Estate Sergeant	27F	
3	3	(90)	Estate Corporal	22E	
18	18	(91)	Estate Constable	17	
17	17	(92)	Estate Constable	17	
1	1	(93)	Instructor (on Contract)	32F	
132	132				
			Engineering Division Maintenance (former Port Contractors Limited Employees)		
1	1	(94)	Manager, Equipment and Safety		
1	1	(95)	Equipment and Maintenance Supervisor		
1	1	(96)	Mechanical Supervisor		
1	1	(97)	Safety Inspector		
4	4	(98)	Foreman		
1	1	(99)	Junior Secretary		
3	3	(100)	Junior Clerical Officer		
1	1	(101)	Typist		
1	1	(102)	Messenger		
14	14				
			Cargo and Passenger Handling (Trinidad) (former Port Contractors Limited Employees)		
1	1	(103)	Wharf Superintendent (T.3000)		
1	1	(104)	Shed Manager		
2	2	(105)	Assistant Shed Manager		
1	1	(106)	Assistant General Foreman		
2	2	(107)	Foreman		
4	4	(108)	Sub-Foreman		
3	3	(109)	Senior Clerical Officer		
6	6	(110)	Senior Clerical Officer		

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
2	2	(111)	Messenger		
22	22				
			Cargo and Passenger Handling (Tobago) (former Port Contractors Limited Employees		
1	1	(112)	Supervisor (T.300)		
2	2	(113)	Assistant Shed Manager		
1	1	(114)	Assistant General Foreman		
2	2	(115)	Foreman		
5	5	(116)	Sub-Foreman		
6	6	(117)	Senior Clerical Officer		
13	13	(118)	Junior Clerical Officer		
1	1	(119)	Typist		
31	31				
			Engineering		
1	1	(120)	Port Engineer (formerly Range 65)		
1	1	(121)	Assistant Port Engineer		
1	1	(122)	Principal Officer		
1	1	(123)	Departmental Clerk Class I		
7	7	(124)	Departmental Clerk Class II		
2	2	(125)	Stenographer		
1	1	(126)	Typist		
4	4	(127)	Messenger		
1	1	(128)	Maid/Cleaner		
1	1	(129)	Draughtsman		
1	1	(130)	Survey Assistant		
1	1	(131)	Recorded Chainman		
1	1	(132)	Chainman		
1	1	(133)	Temporary Coxswain		
1	1	(134)	Temporary Motor Launch Mechanic		
2	2	(135)	Supervisor		
3	3	(136)	General Foreman		
4	4	(137)	Assistant General Foreman		

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
15	15	(138)	Foreman		
6	6	(139)	Sub-Foreman		
1	1	(140)	Mechanical Engineer (Supernumerary)		
56	56				
			Slipways Division		
1	1	(141)	Superintendent Marine Engineer (formerly Range 65)		
5	5	(142)	Departmental Clerk Class II		
1	1	(143)	Secretary Stenographer		
1	1	(144)	Typist		
2	2	(145)	Messenger		
1	1	(146)	Maid/Cleaner		
4	4	(147)	Supervisor		
10	10	(148)	Foreman		
1	1	(149)	Sub-Foreman		
1	1	(150)	Slipway Operator		
1	1	(151)	Winchman/Pile Hammer Operator		
28	28				
			Marine Division		
			Dredging Service		
1	1	(152)	Dredging Superintendent		
1	1	(153)	Tug Master		
1	1	(154)	2nd Mate		
1	1	(155)	3rd Engineer		
3	3	(156)	Boatswain		
7	7	(157)	Sailor		
9	9	(158)	Fireman/Oiler		
3	3	(159)	Cook/Steward		
3	3	(160)	Winchman		
2	2	(161)	Leading Bargeman		
3	3	(162)	Bargeman		
2	2	(163)	Coxswain		

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
3	3	(164)	Launchman		
2	2	(165)	Motor Launch Mechanic		
41	41				
			Administration		
1	1	(166)	Marine Superintendent		
2	2	(167)	Assistant Marine Superintendent		
1	1	(168)	Principal Officer		
2	2	(169)	Senior Departmental Clerk		
1	1	(170)	Secretary Stenographer		
3	3	(171)	Departmental Clerk Class I		
10	10	(172)	Departmental Clerk Class II		
1	1	(173)	Typist		
3	3	(174)	Messenger		
2	2	(175)	Office Cleaner		
2	2	(176)	Departmental Clerk I		
28	28				
			Crane Barge "Chaguaramas"		
1	1	(177)	Crane Operator		
2	2	(178)	Assistant Crane Operator		
1	1	(179)	Electrician		
3	3	(180)	Deck Hand		
1	1	(181)	Service Man		
8	8				
			Towage Service		
4	4	(182)	Master		
1	1	(183)	1st Mate		
1	1	(184)	2nd Mate		
2	2	(185)	Chief Engineer		
4	4	(186)	2nd Engineer		

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
3	3	(187)	3rd Engineer		
4	4	(188)	Boatswain		
21	21	(189)	Sailor		
14	14	(190)	Fireman		
4	4	(191)	Cook/Steward		
1	1	(192)	Ordinary Seaman		
59	59				
			Island Launches		
1	1	(193)	Launch Supervisor		
1	1	(194)	Senior Launch Engineer		
1	1	(195)	Launch Engineer		
2	2	(196)	Leading Coxswain		
1	1	(197)	Coxswain		
5	5	(198)	Motor Launch Mechanic		
8	8	(199)	Launchman		
19	19				
			Berthing		
1	1	(200)	Berthing Officer		
2	2	(201)	Assistant Berthing Officer		
3	3	(202)	Departmental Clerk Class II		
2	2	(203)	Messenger		
1	1	(204)	Foreman		
1	1	(205)	Sub-Foreman		
10	10				

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Wharves Division Longshoring (former Port Contractors Limited Employees)		
1	1	(206)	Manager, Wharves		
4	4	(207)	Wharf Superintendent		
9	9	(208)	Shed Manager		
1	1	(209)	Transport Superintendent		
1	1	(210)	Transhipment and Export Officer		
1	1	(211)	General Foreman		
25	25	(212)	Assistant Shed Manager		
1	1	(213)	Personal Assistant/Co-ordinator Training		
1	1	(214)	Assistant Transport Superintendent		
1	1	(215)	Assistant Transhipment T. and Export Officer		
10	10	(216)	Assistant General Foreman		
3	3	(217)	Gate Supervisor		
38	38	(218)	Foreman		
80	80	(219)	Sub-Foreman		
74	74	(220)	Senior Clerical Officer		
104	104	(221)	Junior Clerical Officer		
13	13	(222)	Junior Clerical Officer (Temporary)		
5	5	(223)	Typist		
1	1	(224)	Typist (Temporary)		
27	27	(225)	Messenger		
6	6	(226)	Messenger		
1	1	(227)	Supervisor		
2	2	(228)	Supervisor		
2	2	(229)	Maid/Cleaner		
411	411				
			Stevedoring		
1	1	(230)	Manager - Stevedoring		
6	6	(231)	Ship Superintendent		

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
14	14	(232)	Ship Foreman		
1	1	(233)	Foreman Rigger		
33	33	(234)	Hatch Foreman		
1	1	(235)	Personal Assistant		
10	10	(236)	Chief Clerk		
13	13	(237)	Ship Supervisor		
2	2	(238)	Industrial Relations Assistant		
1	1	(239)	Senior Timekeeper		
4	4	(240)	Timekeeper		
1	1	(241)	Chargehand Rigger		
1	1	(242)	Rigger		
1	1	(243)	Rigger (Gearman)		
1	1	(244)	Junior Secretary		
2	2	(245)	Driver		
1	1	(246)	Typist		
1	1	(247)	Typist (Temporary)		
1	1	(248)	Messenger		
1	1	(249)	Cleaner		
96	96				
			Container		
1	1	(250)	Container Manager		
1	1	(251)	Shed Manager		
3	3	(252)	Assistant Shed Manager		
1	1	(253)	Container Supervisor		
1	1	(254)	Assistant General Foreman		
4	4	(255)	Foreman		
9	9	(256)	Sub-Foreman		
8	8	(257)	Senior Clerical Officer		

Board 50 - Port Authority Of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
2	2	(258)	Senior Clerical Officer		
25	25	(259)	Junior Clerical Officer		
5	5	(260)	Junior Clerical Officer		
2	2	(261)	Messenger		
2	2	(262)	Messenger (Temporary)		
1	1	(263)	Typist (Temporary)		
65	65				
1374	1374				

NOTE:

Management of the Port Authority is in the process of preparing the establishment of the "single" Port Authority for the C.P.O. and subsequent approval of the Cabinet.

52 - PUBLIC TRANSPORT SERVICE CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
02	GOVERNMENT LOANS	256,498,599	306,350,000	260,129,900	300,000,000	39,870,100
03	DEPRECIATION	14,044,845	33,409,456	33,409,456	30,542,010	(2,867,446)
04	OTHER INCOME	83,404,633	132,544,430	60,765,300	105,026,600	44,261,300
	Passenger Income	75,297,016	114,067,585	57,500,000	94,419,900	36,919,900
	Advertising	630,946	13,375,600	300,000	5,337,700	5,037,700
	Property Development	2,957,985	4,412,445	2,625,000	4,530,200	1,905,200
	Miscellaneous	4,518,686	688,800	340,300	738,800	398,500
	Total	353,948,077	472,303,886	354,304,656	435,568,610	81,263,954

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

52 - PUBLIC TRANSPORT SERVICE CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	171,397,052	205,745,387	187,406,192	196,333,910	8,927,718
	Salaries and Cost of Living Allowance	31,814,355	38,565,804	38,219,000	40,521,000	2,302,000
	Wages and Cost of Living Allowance	119,153,145	141,375,253	128,638,681	132,332,010	3,693,329
	Overtime - Daily Rated Workers	136,196	220,907	120,000	213,300	93,300
	Overtime-Monthly Paid Officers	3,545,130	3,180,966	2,341,593	2,427,900	86,307
	Gov't Contribution to NIS	13,788,605	16,288,977	14,877,718	15,300,000	422,282
	Allowances - Monthly Paid Officers	2,078,361	4,952,152	2,316,200	4,453,800	2,137,600
	Allowances - Daily Rated Workers	187,395	471,328	200,000	392,900	192,900
	Remuneration to Board Members	693,865	690,000	693,000	693,000	-
02	GOODS AND SERVICES	122,828,932	200,289,808	104,974,083	184,692,890	79,718,807
03	MINOR EQUIPMENT PURCHASES	594,405	4,805,500	530,900	6,567,500	6,036,600
04	CURRENT TRANSFERS AND SUBSIDIES	44,310,741	61,463,191	61,393,481	47,974,310	(13,419,171)
	Total	339,131,130	472,303,886	354,304,656	435,568,610	81,263,954

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	83,404,633	132,544,430	60,765,300	105,026,600
Expenditure	339,131,130	472,303,886	354,304,656	435,568,610
Operating Surplus/(Deficit)	(255,726,497)	(339,759,456)	(293,539,356)	(330,542,010)
Add: Depreciation	14,044,845	33,409,456	33,409,456	30,542,010
Cash Surplus/(Deficit)	(241,681,652)	(306,350,000)	(260,129,900)	(300,000,000)
Add: Government Subvention	256,498,599	306,350,000	260,129,900	300,000,000
Surplus/(Unfinanced Deficit)	14,816,947			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

52 - PUBLIC TRANSPORT SERVICE CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOVERNMENT LOANS	256,498,599	306,350,000	260,129,900	300,000,000	39,870,100	-	
03 DEPRECIATION	14,044,845	33,409,456	33,409,456	30,542,010	-	2,867,446	
04 OTHER INCOME	83,404,633	132,544,430	60,765,300	105,026,600	44,261,300	-	
027 Passenger Income							
03 Transit/Express Commuter Services	14,931,163	26,319,880	13,500,000	17,315,100	3,815,100	-	
05 Social Assistance Service	5,985,000	14,630,000	5,700,000	10,807,700	5,107,700	-	
06 Charters/Special Events	8,627,720	18,798,955	7,600,000	15,182,200	7,582,200	-	
07 School Transport	45,753,133	54,318,750	30,700,000	51,114,900	20,414,900	-	
Total Passenger Income	75,297,016	114,067,585	57,500,000	94,419,900	36,919,900	-	
043 Advertising							
01 Administration	630,946	13,375,600	300,000	5,337,700	5,037,700	-	
Total Advertising	630,946	13,375,600	300,000	5,337,700	5,037,700	-	
065 Property Development Services							
01 Concessionaire Rentals	2,948,829	3,126,808	2,600,000	3,082,100	482,100	-	
02 Other Rentals	9,156	1,285,637	25,000	1,448,100	1,423,100	-	
Total Property Development Services	2,957,985	4,412,445	2,625,000	4,530,200	1,905,200	-	
099 Miscellaneous							
03 Administration Public Vehicle	-	-	90,300	-	-	90,300	
05 Other Income	4,518,686	688,800	250,000	738,800	488,800	-	
Total Miscellaneous	4,518,686	688,800	340,300	738,800	398,500	-	
Total Income	353,948,077	472,303,886	354,304,656	435,568,610	81,263,954	-	

52 - PUBLIC TRANSPORT SERVICE CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	171,397,052	205,745,387	187,406,192	196,333,910	8,927,718	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	13,875,379	14,344,130	16,500,000	18,600,000	2,100,000	-	
02 Wages and C.O.L.A. (including Leave Pay)	2,403,511	3,341,155	2,600,000	3,332,010	732,010	-	
03 Overtime - Monthly Paid Officers	55,258	82,892	50,000	80,000	30,000	-	
04 Allowances - Monthly Paid Officers	32,480	217,380	100,000	291,900	191,900	-	
05 Government's Contribution to N.I.S.	1,545,783	2,631,204	1,650,000	1,700,000	50,000	-	
06 Remuneration to Board Members	693,865	690,000	693,000	693,000	-	-	
29 Overtime - Daily - Rated Workers	-	36,947	2,000	48,400	46,400	-	
30 Allowances - Daily - Rated Workers	55,756	189,874	60,000	98,300	38,300	-	
Total General Administration	18,662,032	21,533,582	21,655,000	24,843,610	3,188,610	-	
002 Vehicles and Equipment Maintenance							
01 Salaries and Cost of Living Allowance	3,574,870	4,817,538	4,100,000	4,421,000	321,000	-	
02 Wages and C.O.L.A. (including Leave Pay)	35,879,788	45,526,622	41,500,000	43,000,000	1,500,000	-	
03 Overtime - Monthly Paid Officers	5,208	46,789	4,000	44,000	40,000	-	
04 Allowances - Monthly Paid Officers	29,376	-	56,200	88,000	31,800	-	
05 Government's Contribution to N.I.S.	3,486,617	4,657,435	4,100,000	4,200,000	100,000	-	
29 Overtime - Daily - Rated Workers	222,593	885,200	350,000	550,500	200,500	-	
30 Allowances - Daily - Rated Workers	578,867	1,477,125	700,000	1,439,600	739,600	-	
Total Vehicles and Equipment Maintenance	43,777,319	57,410,709	50,810,200	53,743,100	2,932,900	-	
007 Property Development Services							
01 Salaries and Cost of Living Allowance	1,477,508	1,137,156	2,019,000	1,900,000	-	119,000	
02 Wages and C.O.L.A. (including Leave Pay)	10,500,662	11,538,681	11,538,681	12,600,000	1,061,319	-	
04 Allowances - Monthly Paid Officers	27,533	25,680	100,000	20,000	-	80,000	
05 Government's Contribution to N.I.S.	1,164,515	1,263,718	1,327,718	1,300,000	-	27,718	
29 Overtime - Daily - Rated Workers	136,196	220,907	120,000	213,300	93,300	-	
30 Allowances - Daily - Rated Workers	187,395	471,328	200,000	392,900	192,900	-	
Total Property Development Services	13,493,809	14,657,470	15,305,399	16,426,200	1,120,801	-	

52 – PUBLIC TRANSPORT SERVICE CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
008 Transit/Express Commuter Services							
01 Salaries and Cost of Living Allowance	12,886,598	18,266,980	15,600,000	15,600,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	70,369,184	80,968,795	73,000,000	73,400,000	400,000	-	
03 Overtime - Monthly Paid Officers	156,927	161,545	68,000	84,200	16,200	-	
04 Allowances - Monthly Paid Officers	83,628	740,440	100,000	156,000	56,000	-	
05 Government's Contribution to N.I.S.	7,591,690	7,736,620	7,800,000	8,100,000	300,000	-	
29 Overtime - Daily - Rated Workers	3,105,144	1,967,593	1,867,593	1,620,800	-	246,793	
30 Allowances - Daily - Rated Workers	1,270,721	2,301,653	1,200,000	2,360,000	1,160,000	-	
Total Transit/Express Commuter Services	95,463,892	112,143,626	99,635,593	101,321,000	1,685,407	-	
02 GOODS AND SERVICES	122,828,932	200,289,808	104,974,083	184,692,890	79,718,807	-	
001 General Administration							
01 Travelling and Subsistence	337,819	390,286	300,000	462,700	162,700	-	
03 Uniforms	17,967	236,456	200,000	309,000	109,000	-	
05 Telephones	713,026	883,829	883,829	1,023,100	139,271	-	
07 House Rates	-	800,000	-	800,000	800,000	-	
09 Rent / Lease - Vehicles and Equipment	595,000	999,168	650,000	654,000	4,000	-	
10 Office Stationery and Supplies	320,033	783,110	400,000	468,400	68,400	-	
13 Maintenance of Vehicles	28,535	-	-	-	-	-	
15 Repairs and Maintenance - Equipment	137,429	252,300	200,000	584,300	384,300	-	
16 Contract Employment	3,680,438	7,308,552	4,500,000	6,467,500	1,967,500	-	
17 Training	280,908	877,259	400,000	874,000	474,000	-	
21 Repairs and Maintenance - Buildings	-	113,324	125,000	-	-	125,000	
22 Short-term Employment	-	98,000	-	-	-	-	
23 Fees	3,194,735	6,395,318	2,500,000	11,148,700	8,648,700	-	
61 Insurance	4,700,225	10,743,838	6,500,000	10,292,800	3,792,800	-	
62 Promotions, Publicity and Printing	268,750	2,406,800	600,000	886,800	286,800	-	
66 Hosting of Conferences, Seminars and Other Functions	-	533,000	200,000	475,000	275,000	-	
Total General Administration	14,274,865	32,821,240	17,458,829	34,446,300	16,987,471	-	
002 Vehicles and Equipment Maintenance							
01 Travelling and Subsistence	165,797	18,000	75,000	18,000	-	57,000	
03 Uniforms	482,854	484,344	484,344	407,000	-	77,344	
05 Telephones	44,663	37,200	70,000	53,700	-	16,300	
09 Rent / Lease - Vehicles and Equipment	903,932	300,000	680,000	456,000	-	224,000	
10 Office Stationery and Supplies	72,493	70,000	70,000	70,000	-	-	
12 Materials and Supplies	10,504,108	20,945,733	6,810,000	20,960,000	14,150,000	-	
13 Maintenance of Vehicles	24,409,938	48,304,043	18,759,440	37,844,990	19,085,550	-	
Vehicles and Equipment Maintenance Carried Forward	36,583,785	70,159,320	26,948,784	59,809,690	32,860,906	-	

52 – PUBLIC TRANSPORT SERVICE CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Vehicles and Equipment Maintenance Brought Forward	36,583,785	70,159,320	26,948,784	59,809,690	32,860,906	-	
15 Repairs and Maintenance - Equipment	1,081,275	485,000	485,000	385,000	-	100,000	
16 Contract Employment	340,440	853,087	400,000	877,100	477,100	-	
17 Training	52,904	296,489	105,000	450,000	345,000	-	
Total Vehicles and Equipment Maintenance	38,058,404	71,793,896	27,938,784	61,521,790	33,583,006	-	
005 Port of Spain Transit Centre							
04 Electricity	95,465	350,000	350,000	350,000	-	-	
05 Telephones	26,243	-	35,000	-	-	35,000	
09 Rent / Lease - Vehicles and Equipment	30,399	-	30,000	-	-	30,000	
10 Office Stationery and Supplies	12,293	-	2,000	-	-	2,000	
16 Contract Employment	-	-	48,000	-	-	48,000	
43 Security Services	2,099,116	3,500,000	3,500,000	3,500,000	-	-	
Total Port of Spain Transit Centre	2,263,516	3,850,000	3,965,000	3,850,000	-	115,000	
006 Para Transit Unit							
03 Uniforms	-	-	4,600	-	-	4,600	
05 Telephones	28,774	30,000	30,000	30,000	-	-	
10 Office Stationery and Supplies	9,676	18,000	4,000	12,000	8,000	-	
15 Repairs and Maintenance - Equipment	771	12,000	-	2,000	2,000	-	
21 Repairs and Maintenance - Buildings	9,272	-	-	-	-	-	
Total Para Transit Unit	48,493	60,000	38,600	44,000	5,400	-	
007 Property Development Services							
01 Travelling and Subsistence	51,401	50,400	50,400	50,400	-	-	
03 Uniforms	15,884	556,093	12,200	390,300	378,100	-	
04 Electricity	1,879,750	3,150,000	1,900,000	3,150,000	1,250,000	-	
05 Telephones	10,671	67,932	20,000	38,000	18,000	-	
06 Water and Sewerage Rates	113,154	206,064	175,000	200,000	25,000	-	
09 Rent / Lease - Vehicles and Equipment	623,872	117,000	400,000	282,000	-	118,000	
10 Office Stationery and Supplies	20,591	56,172	23,000	61,800	38,800	-	
15 Repairs and Maintenance - Equipment	8,310	360,000	22,000	40,800	18,800	-	
16 Contract Employment	1,804,642	1,310,174	1,510,000	1,382,200	-	127,800	
17 Training	-	104,644	-	60,000	60,000	-	
Property Development Services Carried Forward	4,528,275	5,978,479	4,112,600	5,655,500	1,542,900	-	

52 - PUBLIC TRANSPORT SERVICE CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
Property Development Services Brought Forward	4,528,275	5,978,479	4,112,600	5,655,500	1,542,900	-	
21 Repairs and Maintenance - Buildings	3,331,749	4,286,865	4,239,434	6,750,000	2,510,566	-	
28 Other Contracted Services	-	2,041,760	-	-	-	-	
43 Security Services	14,691,558	21,836,836	15,026,836	21,836,900	6,810,064	-	
Total Property Development Services	22,551,582	34,143,940	23,378,870	34,242,400	10,863,530	-	
008 Transit/Express Commuter Services							
01 Travelling and Subsistence	100,366	19,000	104,000	19,000	-	85,000	
03 Uniforms	1,196,605	1,607,500	300,000	2,541,300	2,241,300	-	
05 Telephones	378,246	540,000	650,000	394,200	-	255,800	
08 Rent / Lease - Office Accommodation and Storage	-	9,000	-	261,000	261,000	-	
09 Rent / Lease - Vehicles and Equipment	362,760	324,000	324,000	340,000	16,000	-	
10 Office Stationery and Supplies	101,315	82,000	82,000	83,000	1,000	-	
13 Maintenance of Vehicles	12,894	-	-	-	-	-	
15 Repairs and Maintenance - Equipment	147,025	206,000	100,000	66,000	-	34,000	
16 Contract Employment	1,368,052	1,341,624	1,623,000	1,858,600	235,600	-	
17 Training	27,100	261,608	1,000	165,000	164,000	-	
28 Other Contracted Services	41,157,320	53,230,000	29,010,000	44,860,300	15,850,300	-	
62 Promotions, Publicity and Printing	780,389	-	-	-	-	-	
Total Transit/Express Commuter Services	45,632,072	57,620,732	32,194,000	50,588,400	18,394,400	-	
03 MINOR EQUIPMENT PURCHASES	594,405	4,805,500	530,900	6,567,500	6,036,600	-	
001 General Administration							
01 Vehicles	-	800,000	-	1,690,000	1,690,000	-	
02 Office Equipment	512,197	2,374,800	400,000	2,222,300	1,822,300	-	
03 Furniture and Furnishings	-	561,000	-	542,500	542,500	-	
04 Other Minor Equipment	82,208	1,069,700	130,900	2,112,700	1,981,800	-	
Total General Administration	594,405	4,805,500	530,900	6,567,500	6,036,600	-	

52 – PUBLIC TRANSPORT SERVICE CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES	44,310,741	61,463,191	61,393,481	47,974,310	-	13,419,171	
007 Households							
01 Pensions	10,242,812	12,292,558	12,292,558	12,767,800	475,242	-	
02 Severance Pay to Operational Staff	4,126,185	4,814,233	4,814,233	4,564,500	-	249,733	
Total Households	14,368,997	17,106,791	17,106,791	17,332,300	225,509	-	
009 Other Transfers							
01 Depreciation - Transit Service	3,777,053	3,661,641	3,661,641	4,813,709	1,152,068	-	
02 Interest on Overdraft	29,667	100,000	186,000	100,000	-	86,000	
06 Depreciation - Express Commuter Service	10,267,792	29,747,615	29,747,615	25,728,301	-	4,019,314	
11 Interest - $130.1Mn Bond	265,762	53,875	53,875	-	-	53,875	
12 Repayment - $130.1Mn Bond	4,310,317	2,155,158	2,155,158	-	-	2,155,158	
24 Interest - $93.0Mn Bond	665,309	279,359	123,650	-	-	123,650	
25 Principal - $93.0Mn Bond	6,243,020	6,243,020	6,243,020	-	-	6,243,020	
30 Repayment - $41.3Mn Loan-Principal	4,130,000	2,065,000	2,065,000	-	-	2,065,000	
31 Repayment - $41.3Mn Loan-Interest	252,824	50,732	50,731	-	-	50,731	
Total Other Transfers	29,941,744	44,356,400	44,286,690	30,642,010	-	13,644,680	
Total Expenditure	339,131,130	472,303,886	354,304,656	435,568,610	81,263,954	-	

Board 52 - Public Transport Service Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			General Management		
1	1	(1)	General Manager		
1	1	(2)	Deputy General Manager	67	
1	1	(3)	Director, Administrative Service (Temporary)	65	
1	1	(4)	Secretary	64	
1	1	(5)	Planning Officer	60	
1	1	(6)	Public Relations Officer	45	
1	1	(7)	Research Assistant	39	
3	3	(8)	Clerk II	24B	
3	3	(9)	Clerk Stenographer III	30C	
2	2	(10)	Clerk Stenographer II	24	
2	2	(11)	Clerk Stenographer I	18	
17	17				
			Training and Welfare		
1	1	(12)	Training and Welfare Officer	39B	
1	1	(13)	Instructor (Bus Conductor)	24	
1	1	(14)	Driving Instructor	32	
1	1	(15)	Temporary Driving Instructor	32	
2	2	(16)	Administrative Trainee	26	
1	1	(17)	Nurse	26	
1	1	(18)	Clerk Typist I	15	
1	1	(19)	Clinic Attendant	13	
9	9				
			Personnel Department		
1	1	(20)	Personnel Manager	64	
1	1	(21)	Industrial Relations Officer	60	
2	2	(22)	Labour Officer	49G	
3	3	(23)	Administrative Assistant	39F	
3	3	(24)	Clerk III	28E	
4	4	(25)	Clerk Stenographer III	30C	
1	1	(26)	Clerk II	24B	
4	4	(27)	Clerk Stenographer II	24	
7	7	(28)	Clerk I	17	

Board 52 - Public Transport Service Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
3	3	(29)	Clerk Stenographer I	18	
2	2	(30)	Clerk Typist I	15	
1	1	(31)	Principal Officer (Temporary)	24	
6	6	(32)	Clerk Typist I	15	
38	38				
			Central Registry		
1	1	(33)	Chief Records Officer	34E	
1	1	(34)	Clerk II	24B	
1	1	(35)	Records Officer	24B	
3	3	(36)	Clerk I	15	
1	1	(37)	Records Assistant (Temporary)		Not classified
2	2	(38)	Duplicating Machine Operator	17	
1	1	(39)	Maid	7	
5	5	(40)	Messsenger I	13	
15	15				
			Accounts		
1	1	(41)	Financial Comptroller	67	
2	2	(42)	Accountant	60	
3	3	(43)	Assistant Accountant	46E	
5	5	(44)	Accountant I	35E	
1	1	(45)	Paymaster/Cashier	35B	
7	7	(46)	Accounting Assistant	29E	
2	2	(47)	Cashier II	26E	
87	87	(48)	Cashier I	22	
3	3	(49)	Clerk III	28E	
33	33	(50)	Clerk II	24B	
66	66	(51)	Clerk I	17	
1	1	(52)	Book-keeping Machine Operator II	27B	
3	3	(53)	Book-keeping Machine Operator I	19	
1	1	(54)	Key Punch Supervisor	28D	
6	6	(55)	Key Punch Operator II	23	
5	5	(56)	Clerk Typist	15	
7	7	(57)	Stores Clerk II	22D	
19	19	(58)	Stores Clerk I	17	

Board 52 - Public Transport Service Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(59)	Clerk Stenographer III	30C	
2	2	(60)	Clerk Stenographer II	24	
1	1	(61)	Accounts Supervisor	38G	
2	2	(62)	Messsenger I	13	
1	1	(63)	Maid	7	
259	259				
			Stores		
1	1	(64)	Chief Storekeeper	42E	
1	1	(65)	Storekeeper	35D	
1	1	(66)	Assistant Storekeeper	28C	
1	1	(67)	Stores Manager		
4	4				
			Purchasing		
1	1	(68)	Purchasing Officer	35D	
1	1	(69)	Clerk Stenographer I	18	
2	2				
			Building Maintenance		
1	1	(70)	Maintenance Supervisor	42E	
1	1	(71)	Clerk of Works	35E	
1	1	(72)	Telephone Operator II	21D	
4	4	(73)	Telephone Operator I	16	
1	1	(74)	Electrical Foreman	32C	
8	8				
			Security		
1	1	(75)	Chief Security Officer	33E	
1	1	(76)	Clerk Stenographer II	24	
7	7	(77)	Sergeant	37E	
21	21	(78)	Corporal	30C	
124	124	(79)	Constable		
1	1	(80)	Inspector		Not classified
1	1	(81)	Clerk Typist I	15	
156	156				

Board 52 - Public Transport Service Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Traffic		
1	1	(82)	Traffic Manager	64	
1	1	(83)	Deputy Traffic Manager	60	
2	2	(84)	Traffic Supervisor	42C	
1	1	(85)	Clerk IV	34E	
4	4	(86)	Station Supervisor II	30C	
5	5	(87)	Clerk III	28E	
1	1	(88)	Station Supervisor I	24	
9	9	(89)	Clerk II	24B	
5	5	(90)	Bus Station Inspector	24	
9	9	(91)	Clerk I	17	
2	2	(92)	Administrative Assistant	39G	
4	4	(93)	Clerk Typist I	15	
1	1	(94)	Clerk Stenographer III	30C	
1	1	(95)	Messenger I	13	
6	6	(96)	Clerk Stenographer II	24	
2	2	(97)	Maid	7	
54	54				
			Engineering		
1	1	(98)	Chief Engineer	67	
1	1	(99)	Mechanical Engineer-Operations	60	
1	1	(100)	Mechanical Engineer II-Planning	60	
2	2	(101)	Clerk III	28E	
2	2	(102)	Vehicle Maintenance Supervisor	46	
4	4	(103)	Clerk II	24E	
2	2	(104)	General Foreman	42	
13	13	(105)	Clerk I	17	
1	1	(106)	Administrative Assistant	39F	
2	2	(107)	Mechanical Inspector	28	
1	1	(108)	Tyre Supervisor		Not classified
3	3	(109)	Clerk Typist I	15	
2	2	(110)	Clerk Stenographer II	24	
35	35				

Board 52 - Public Transport Service Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Internal Audit		
1	1	(111)	Auditor III	56	
1	1	(112)	Auditor II	46E	
2	2	(113)	Auditor I	39F	
4	4	(114)	Auditing Assistant	34E	
4	4	(115)	Clerk II	24	
1	1	(116)	Clerk Stenographer II	24	
13	13				
			Implementation Co-ordinating Unit		
1	1	(117)	Director (Projects)	68	
1	1	(118)	Administrative Assistant		
1	1	(119)	Clerk II		
2	2	(120)	Clerk Stenographer		
1	1	(121)	Manager		
6	6				
			Counterpart Staff - Consultancy Service		
3	3	(122)	Engineer II (Temporary)		
1	1	(123)	Chief Supplies Officer (Temporary)	60	
1	1	(124)	Training Officer (Temporary)	60	
1	1	(125)	Architect (Temporary)		
2	2	(126)	Clerk of Works (Temporary)	35E	
1	1	(127)	Civil Engineer	53	
1	1	(128)	Mechanical Engineer (Job Scheduling Officer)		
1	1	(129)	Traffic Engineer (Traffic Manager)		
1	1	(130)	Accountant (E.D.P. Experience)		
1	1	(131)	Stores Manager		
1	1	(132)	Chief Driving Instructor		
14	14				
630	630				

57 - TRINIDAD AND TOBAGO CIVIL AVIATION AUTHORITY
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	9,700,000	10,000,000	9,600,000	8,600,000	(1,000,000)
04	OTHER INCOME	174,323,399	207,999,954	127,928,328	200,479,795	72,551,467
	Total	184,023,399	217,999,954	137,528,328	209,079,795	71,551,467

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

57 - TRINIDAD AND TOBAGO CIVIL AVIATION AUTHORITY
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	78,505,072	111,572,624	77,809,500	93,755,164	15,945,664
	Salaries and Cost of Living Allowance	66,279,941	93,483,624	66,700,000	80,679,089	13,979,089
	Overtime-Monthly Paid Officers	1,067,956	1,308,000	330,000	1,308,000	978,000
	Gov't Contribution to NIS	3,840,814	3,800,000	3,800,000	3,956,038	156,038
	Allowances - Monthly Paid Officers	6,855,624	12,100,000	6,424,000	7,027,065	603,065
	Remuneration to Board Members	460,737	881,000	555,500	784,972	229,472
02	GOODS AND SERVICES	50,244,594	82,414,155	42,338,000	93,275,562	50,937,562
03	MINOR EQUIPMENT PURCHASES	3,029,620	2,467,226	825,828	2,332,368	1,506,540
04	CURRENT TRANSFERS AND SUBSIDIES	16,809,989	21,545,949	16,555,000	19,716,701	3,161,701
	Total	148,589,275	217,999,954	137,528,328	209,079,795	71,551,467

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	174,323,399	207,999,954	127,928,328	200,479,795
Expenditure	148,589,275	217,999,954	137,528,328	209,079,795
Operating Surplus/(Deficit)	25,734,124	(10,000,000)	(9,600,000)	(8,600,000)
Add: Depreciation				
Cash Surplus/(Deficit)	25,734,124	(10,000,000)	(9,600,000)	(8,600,000)
Add: Government Subvention	9,700,000	10,000,000	9,600,000	8,600,000
Surplus/(Unfinanced Deficit)	35,434,124			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

57 - TRINIDAD AND TOBAGO CIVIL AVIATION AUTHORITY
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	9,700,000	10,000,000	9,600,000	8,600,000	-	1,000,000	
04 OTHER INCOME	174,323,399	207,999,954	127,928,328	200,479,795	72,551,467	-	
002 Fees							
01 Air Navigation	166,660,832	197,110,372	87,500,000	192,317,868	104,817,868	-	
02 Other	7,662,567	10,889,582	40,428,328	8,161,927	-	32,266,401	
Total Fees	174,323,399	207,999,954	127,928,328	200,479,795	72,551,467	-	
098 Extraordinary							
01 Extraordinary Income	-	-	-	-	-	-	01 - New Sub - Item
Total Extraordinary	-	-	-	-	-	-	
Total Income	184,023,399	217,999,954	137,528,328	209,079,795	71,551,467	-	

57 – TRINIDAD AND TOBAGO CIVIL AVIATION AUTHORITY
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	78,505,072	111,572,624	77,809,500	93,755,164	15,945,664	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	66,279,941	93,483,624	66,700,000	80,679,089	13,979,089	-	
03 Overtime - Monthly Paid Officers	1,067,956	1,308,000	330,000	1,308,000	978,000	-	
04 Allowances - Monthly Paid Officers	6,855,624	12,100,000	6,424,000	7,027,065	603,065	-	
05 Government's Contribution to N.I.S.	3,840,814	3,800,000	3,800,000	3,956,038	156,038	-	
06 Remuneration to Board Members	460,737	881,000	555,500	784,972	229,472	-	
Total General Administration	78,505,072	111,572,624	77,809,500	93,755,164	15,945,664	-	
02 GOODS AND SERVICES	50,244,594	82,414,155	42,338,000	93,275,562	50,937,562	-	
001 General Administration							
01 Travelling and Subsistence	232,500	497,900	80,000	426,380	346,380	-	
03 Uniforms	80,339	577,375	40,000	393,403	353,403	-	
04 Electricity	1,519,168	1,707,639	1,427,000	1,542,729	115,729	-	
05 Telephones	18,306,630	15,331,596	14,555,000	18,617,876	4,062,876	-	
06 Water and Sewerage Rates	6,343	9,008	13,000	10,224	-	2,776	
08 Rent / Lease - Office Accommodation and Storage	90,096	2,844,500	1,390,000	1,552,700	162,700	-	
09 Rent / Lease - Vehicles and Equipment	69,335	147,650	100,000	97,150	-	2,850	
10 Office Stationery and Supplies	411,838	639,000	250,000	426,494	176,494	-	
11 Books and Periodicals	20,486	340,300	20,000	55,250	35,250	-	
12 Materials and Supplies	236,311	622,653	225,000	542,822	317,822	-	
13 Maintenance of Vehicles	225,618	196,680	125,000	220,436	95,436	-	
15 Repairs and Maintenance - Equipment	2,330,315	9,727,586	4,200,000	9,236,885	5,036,885	-	
16 Contract Employment	5,627,044	5,832,098	6,100,000	4,998,055	-	1,101,945	
17 Training	2,293,293	9,585,619	1,000,000	12,918,354	11,918,354	-	
21 Repairs and Maintenance - Buildings	1,251,589	5,067,334	900,000	3,819,050	2,919,050	-	
23 Fees	3,554,135	7,458,057	2,500,000	4,574,550	2,074,550	-	
27 Official Overseas Travel	5,460,329	9,499,252	1,698,000	9,095,453	7,397,453	-	
28 Other Contracted Services	2,499,030	2,201,079	2,400,000	14,261,200	11,861,200	-	
37 Janitorial Services	490,265	580,000	430,000	515,850	85,850	-	
43 Security Services	1,752,676	1,888,911	1,939,000	2,012,064	73,064	-	
57 Postage	157,346	271,104	80,000	247,420	167,420	-	
58 Medical Expenses	368,935	525,345	310,000	518,889	208,889	-	
61 Insurance	1,685,844	1,686,699	1,826,000	2,024,038	198,038	-	
62 Promotions, Publicity and Printing	709,801	1,183,740	600,000	1,544,260	944,260	-	
66 Hosting of Conferences, Seminars and other Functions	781,328	3,861,830	40,000	3,540,030	3,500,030	-	
99 Employee Assistance Programme	84,000	131,200	90,000	84,000	-	6,000	
Total General Administration	50,244,594	82,414,155	42,338,000	93,275,562	50,937,562	-	

57 – TRINIDAD AND TOBAGO CIVIL AVIATION AUTHORITY
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	3,029,620	2,467,226	825,828	2,332,368	1,506,540	-	
001 General Administration							
01 Vehicles	-	-	225,828	-	-	225,828	
02 Office Equipment	2,357,355	1,509,782	300,000	1,474,473	1,174,473	-	
03 Furniture and Furnishings	-	294,104	-	648,200	648,200	-	
04 Other Minor Equipment	672,265	663,340	300,000	209,695	-	90,305	
Total General Administration	3,029,620	2,467,226	825,828	2,332,368	1,506,540	-	
04 CURRENT TRANSFERS AND SUBSIDIES	16,809,989	21,545,949	16,555,000	19,716,701	3,161,701	-	
001 Regional Bodies							
01 Caribbean Community Secretariat RASOS	360,000	360,000	180,000	360,000	180,000	-	
Total Regional Bodies	360,000	360,000	180,000	360,000	180,000	-	
004 International Bodies							
01 Civil Aviation Authority U.K.	720,000	720,000	360,000	720,000	360,000	-	
02 Air Transport Intelligence	48,000	48,000	24,000	48,000	24,000	-	
Total International Bodies	768,000	768,000	384,000	768,000	384,000	-	
007 Households							
01 Gratuities	1,170,674	1,097,413	1,025,000	922,224	-	102,776	
02 Civil Aviation Authority-Health Plan	2,536,025	2,400,000	2,500,000	3,070,554	570,554	-	
03 Civil Aviation Authority - Pension Plan	11,975,290	16,920,536	12,466,000	14,595,923	2,129,923	-	
Total Households	15,681,989	20,417,949	15,991,000	18,588,701	2,597,701	-	
Total Expenditure	148,589,275	217,999,954	137,528,328	209,079,795	71,551,467	-	

Board 57 - Trinidad and Tobago Civil Aviation Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Office of Director General, Civil Aviation		
1	1	(1)	Director General, Civil Aviation		
1	1	(2)	Corporate Secretary/Legal Officer		
1	1	(3)	Executive Assistant		
1	1	(4)	Secretary III		
4	4				
			Air Navigation Services		
1	1	(5)	Director/Executive Manager, Air Navigation Services		
1	1	(6)	Manager, Air Traffic Services		
2	2	(7)	Air Traffic Controller IV		
7	7	(8)	Air Traffic Controller III		
40	40	(9)	Air Traffic Controller II		
39	39	(10)	Air Traffic Controller I		
1	1	(11)	Chief Technical Officer, Aeronautical Information Services (AIS)		
6	6	(12)	Aeronautical Information Service Officer II		
14	14	(13)	Aeronautical Information Service Officer I		
1	1	(14)	Manager, Telecommunication and Electronics		
2	2	(15)	Engineer		
4	4	(16)	Telecommunications and Electronics Technician III		
6	6	(17)	Telecommunications and Electronics Technician II		
6	6	(18)	Telecommunications and Electronics Technician I		
1	1	(19)	Statistical Assistant		
1	1	(20)	Secretary II		
1	1	(21)	Administrative Assistant		
3	3	(22)	Clerical Officer II		
2	2	(23)	Clerical Officer I		
2	2	(24)	Secretary I		
140	140				

Board 57 - Trinidad and Tobago Civil Aviation Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Civil Aviation Training Centre		
1	1	(25)	Director/Manager, Civil Aviation Training Centre		
1	1	(26)	Chief Instructor		
8	8	(27)	Air Traffic Services Instructor		
2	2	(28)	Attendant		
1	1	(29)	Secretary II		
13	13				
			Quality Assurance and Investigations		
1	1	(30)	Quality Assurance and Investigations Officer		
1	1	(31)	Air Traffic Controller IV		
2	2				
			Safety Regulations		
1	1	(32)	Director/Executive Manager, Safety Regulations		
1	1	(33)	Licensing Inspector II		
2	2	(34)	Licensing Inspector I		
1	1	(35)	Air Worthiness Inspector II		
2	2	(36)	Air Worthiness Inspector I		
1	1	(37)	Flight Operations Inspector II		
2	2	(38)	Flight Operations Inspector I		
1	1	(39)	Publications Officer		
1	1	(40)	Clerical Officer II/Technical Documentation officer		
3	3	(41)	Clerical Officer I		
1	1	(42)	Secretary II		
16	16				

Board 57 - Trinidad and Tobago Civil Aviation Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Corporate Services		
1	1	(43)	Director/Executive Manager, Corporate Services		
1	1	(44)	Manager, Human Resource		
2	2	(45)	Human Resource Officer		
1	1	(46)	Superintendent, Facilities		
1	1	(47)	Business Analyst, Planning		
1	1	(48)	Corporate Communications Officer		
1	1	(49)	Manager, Finance and Planning		
1	1	(50)	Manager, Economic Regulations		
1	1	(51)	Information Technology Technician I		
1	1	(52)	Accounts Officer I		
2	2	(53)	Assistant Accountant		
1	1	(54)	Librarian		
1	1	(55)	Clerical Officer III		
3	3	(56)	Clerical Officer II		
1	1	(57)	Secretary III		
1	1	(58)	Secretary II		
1	1	(59)	Secretary I		
6	6	(60)	Clerical Officer I		
1	1	(61)	Driver/Messenger		
1	1	(62)	Maid I		
1	1	(63)	Receptionist/Telephone Operator		
30	30				
			Internal Audit		
1	1	(64)	Internal Auditor		
1	1	(65)	Audit Clerk		
2	2				
207	207				

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF TRADE AND INDUSTRY

Head	**48**	**-**	**MINISTRY OF TRADE AND INDUSTRY**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item	**004**	**-**	**Statutory Boards**
Sub-Item No.	**44**	**-**	**Trinidad and Tobago Bureau of Standards**
Sub-Item No.	**45**	**-**	**Trinidad and Tobago Racing Authority**

44 - TRINIDAD AND TOBAGO BUREAU OF STANDARDS
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	9,200,000	9,200,000	9,200,000	9,200,000	-
04	OTHER INCOME	41,118,272	48,721,500	48,721,500	48,721,500	-
	Rent	884,430	1,650,000	1,650,000	1,650,000	-
	Fees	199,060	1,508,000	1,508,000	1,508,000	-
	Interest	144,586	117,000	117,000	117,000	-
	Sales	839,440	796,500	796,500	796,500	-
	Certification	1,163,563	1,200,000	1,200,000	1,200,000	-
	Tests	37,887,193	43,450,000	43,450,000	43,450,000	-
	Total	50,318,272	57,921,500	57,921,500	57,921,500	-

44 - TRINIDAD AND TOBAGO BUREAU OF STANDARDS
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	8,558,573	14,116,200	14,116,200	14,116,200	-
	Salaries and Cost of Living Allowance	7,085,584	11,900,000	11,900,000	11,900,000	-
	Overtime-Monthly Paid Officers	-	60,000	60,000	60,000	-
	Gov't Contribution to NIS	593,394	935,000	935,000	935,000	-
	Allowances - Monthly Paid Officers	216,495	215,000	215,000	215,000	-
	Remuneration to Board Members	663,100	1,006,200	1,006,200	1,006,200	-
02	GOODS AND SERVICES	32,378,321	37,700,300	37,700,300	37,700,300	-
03	MINOR EQUIPMENT PURCHASES	950,473	905,000	905,000	905,000	-
04	CURRENT TRANSFERS AND SUBSIDIES	5,328,428	5,200,000	5,200,000	5,200,000	-
	Total	47,215,795	57,921,500	57,921,500	57,921,500	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	41,118,272	48,721,500	48,721,500	48,721,500
Expenditure	47,215,795	57,921,500	57,921,500	57,921,500
Operating Surplus/(Deficit)	(6,097,523)	(9,200,000)	(9,200,000)	(9,200,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(6,097,523)	(9,200,000)	(9,200,000)	(9,200,000)
Add: Government Subvention	9,200,000	9,200,000	9,200,000	9,200,000
Surplus/(Unfinanced Deficit)	3,102,477			

44 - TRINIDAD AND TOBAGO BUREAU OF STANDARDS
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	9,200,000	9,200,000	9,200,000	9,200,000	-	-	
04 OTHER INCOME	41,118,272	48,721,500	48,721,500	48,721,500	-	-	
001 Rent	884,430	1,650,000	1,650,000	1,650,000	-	-	
002 Fees							
01 Courses in Quality Assurance	195,383	1,500,000	1,500,000	1,500,000	-	-	
03 Registration	3,677	8,000	8,000	8,000	-	-	
Total Fees	199,060	1,508,000	1,508,000	1,508,000	-	-	
006 Interest	144,586	117,000	117,000	117,000	-	-	
018 Sales							
02 Sale of Standards	193,859	221,500	221,500	221,500	-	-	
04 Other Sales and Fees	645,581	575,000	575,000	575,000	-	-	
Total Sales	839,440	796,500	796,500	796,500	-	-	
022 Certification	1,163,563	1,200,000	1,200,000	1,200,000	-	-	
023 Testing	37,887,193	43,450,000	43,450,000	43,450,000	-	-	
Total Income	50,318,272	57,921,500	57,921,500	57,921,500	-	-	

44 - TRINIDAD AND TOBAGO BUREAU OF STANDARDS
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	8,558,573	14,116,200	14,116,200	14,116,200	-	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	7,085,584	11,900,000	11,900,000	11,900,000	-	-	
03 Overtime - Monthly Paid Officers	-	60,000	60,000	60,000	-	-	
04 Allowances - Monthly Paid Officers	216,495	215,000	215,000	215,000	-	-	
05 Government's Contribution to N.I.S.	593,394	935,000	935,000	935,000	-	-	
06 Remuneration to Board Members	663,100	1,006,200	1,006,200	1,006,200	-	-	
Total General Administration	8,558,573	14,116,200	14,116,200	14,116,200	-	-	
02 GOODS AND SERVICES	32,378,321	37,700,300	37,700,300	37,700,300	-	-	
001 General Administration							
01 Travelling and Subsistence	519,513	684,000	684,000	684,000	-	-	
03 Uniforms	121,220	400,000	400,000	400,000	-	-	
04 Electricity	456,989	750,000	750,000	750,000	-	-	
05 Telephones	630,810	630,000	630,000	630,000	-	-	
06 Water and Sewerage Rates	10,322	20,000	20,000	20,000	-	-	
07 House Rates	-	10,000	10,000	10,000	-	-	
08 Rent / Lease - Office Accommodation and Storage	353,136	350,000	350,000	350,000	-	-	
09 Rent / Lease - Vehicles and Equipment	280,178	125,000	125,000	125,000	-	-	
10 Office Stationery and Supplies	568,017	780,000	780,000	780,000	-	-	
11 Books and Periodicals	23,708	200,000	200,000	200,000	-	-	
12 Materials and Supplies	192,511	225,000	225,000	225,000	-	-	
13 Maintenance of Vehicles	58,595	125,000	125,000	125,000	-	-	
15 Repairs and Maintenance - Equipment	333,590	700,000	700,000	700,000	-	-	
16 Contract Employment	21,732,726	24,377,800	24,377,800	24,377,800	-	-	
17 Training	229,834	450,000	450,000	450,000	-	-	
21 Repairs and Maintenance - Buildings	207,126	400,000	400,000	400,000	-	-	
23 Fees	1,311,117	1,500,000	1,500,000	1,500,000	-	-	
27 Official Overseas Travel	397,823	420,000	420,000	420,000	-	-	
28 Other Contracted Services	2,594,970	1,904,500	1,904,500	1,904,500	-	-	
37 Janitorial Services	266,962	275,000	275,000	275,000	-	-	
43 Security Services	433,602	320,000	320,000	320,000	-	-	
57 Postage	103,231	88,000	88,000	88,000	-	-	
61 Insurance	910,592	1,150,000	1,150,000	1,150,000	-	-	
62 Promotions, Publicity and Printing	256,384	950,000	950,000	950,000	-	-	
63 Samples, Surveys, Testing	213,271	350,000	350,000	350,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	172,094	516,000	516,000	516,000	-	-	
Total General Administration	32,378,321	37,700,300	37,700,300	37,700,300	-	-	

44 - TRINIDAD AND TOBAGO BUREAU OF STANDARDS
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	950,473	905,000	905,000	905,000	-	-	
001 General Administration							
01 Vehicles	399,756	-	-	-	-	-	
02 Office Equipment	334,124	400,000	400,000	400,000	-	-	
03 Furniture and Furnishings	20,281	120,000	120,000	120,000	-	-	
04 Other Minor Equipment	196,312	385,000	385,000	385,000	-	-	
Total General Administration	950,473	905,000	905,000	905,000	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	5,328,428	5,200,000	5,200,000	5,200,000	-	-	
007 Households							
01 Pension Contribution	1,085,079	1,800,000	1,800,000	1,800,000	-	-	
02 Contract Gratuities	3,826,087	2,500,000	2,500,000	2,500,000	-	-	
03 Medical Expenses	14,600	200,000	200,000	200,000	-	-	
Total Households	4,925,766	4,500,000	4,500,000	4,500,000	-	-	
010 Other Transfers Abroad							
01 Miscellaneous Contributions	402,662	700,000	700,000	700,000	-	-	
Total Other Transfers Abroad	402,662	700,000	700,000	700,000	-	-	
Total Expenditure	47,215,795	57,921,500	57,921,500	57,921,500	-	-	

Board 44 - Trinidad and Tobago Bureau of Standards
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Director	68	
1	1	(2)	Secretary	54D	
1	1	(3)	Head, Laboratory Services Division	65	
1	1	(4)	Laboratory Superintendent	38	
17	17	(5)	Standard Officer I / II / III	56 / 61 / 65	
1	1	(6)	Administrative Officer II	49D	
1	1	(7)	Consumer Liaison Officer	50	
1	1	(8)	Librarian	50	
1	1	(9)	Accountant	35E	
1	1	(10)	Audio Visual Officer	38	
1	1	(11)	Standard Laboratory Technician II	35D	
5	5	(12)	Standard Laboratory Technician I	28	
1	1	(13)	Storekeeper III	35D	
2	2	(14)	Laboratory Assistant I	15	
1	1	(15)	Accounting Assistant	29E	
1	1	(16)	Clerk III	28E	
1	1	(17)	Clerk Stenographer III	30C	
1	1	(18)	Draughtsman	31A	
1	1	(19)	Library Assistant II	27	
2	2	(20)	Clerk II	24B	
5	5	(21)	Clerk Stenographer II	24	
1	1	(22)	Library Assistant I	19	
1	1	(23)	Printing Operator I	23	
2	2	(24)	Clerk I	17	
2	2	(25)	Clerk Typist I	15	
1	1	(26)	Receptionist / Telephone Operator	16	
1	1	(27)	Office Assistant	13	
1	1	(28)	Cleaner I	8	
56	56				
			Metrication Unit		
1	1	(29)	Chief Inspector	35F	
7	7	(30)	Inspector	30D	
8	8				
			Temporary Posts		
		(31)	2 Metrication Officer Temporary Survey Staff	59	
64	64				

45 - TRINIDAD AND TOBAGO RACING AUTHORITY
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	-	-	-	-	-
03	DEPRECIATION	-	-	-	-	-
04	OTHER INCOME	-	3,940,910	3,940,910	-	(3,940,910)
	Fees	-	-	-	-	-
	Contributions	-	3,764,610	3,764,610	-	(3,764,610)
	Sales	-	-	-	-	-
	Tests	-	148,800	148,800	-	(148,800)
	Miscellaneous	-	27,500	27,500	-	(27,500)
	Total	-	3,940,910	3,940,910	-	(3,940,910)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

45 - TRINIDAD AND TOBAGO RACING AUTHORITY
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	-	1,398,852	1,398,852	-	(1,398,852)
	Salaries and Cost of Living Allowance	-	819,352	819,352	-	(819,352)
	Gov't Contribution to NIS	-	66,100	66,100	-	(66,100)
	Allowances - Monthly Paid Officers	-	46,000	46,000	-	(46,000)
	Remuneration to Board Members	-	467,400	467,400	-	(467,400)
02	GOODS AND SERVICES	-	2,375,068	2,375,068	-	(2,375,068)
03	MINOR EQUIPMENT PURCHASES	-	25,000	25,000	-	(25,000)
04	CURRENT TRANSFERS AND SUBSIDIES	-	141,990	141,990	-	(141,990)
	Total	-	3,940,910	3,940,910	-	(3,940,910)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income		3,940,910	3,940,910	
Expenditure		3,940,910	3,940,910	
Operating Surplus/(Deficit)				
Add: Depreciation				
Cash Surplus/(Deficit)				
Add: Government Subvention				
Surplus/(Unfinanced Deficit)				

45 - TRINIDAD AND TOBAGO RACING AUTHORITY
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	-	-	-	-	-	-	
03 DEPRECIATION	-	-	-	-	-	-	
04 OTHER INCOME	-	3,940,910	3,940,910	-	-	3,940,910	
002 Fees and Payments	-	-	-	-	-	-	
011 Contributions							
01 Betting Levy Board	-	3,764,610	3,764,610	-	-	3,764,610	
Total Contributions	-	3,764,610	3,764,610	-	-	3,764,610	
018 Sale							
01 Sale of Publications	-	-	-	-	-	-	
Total Sale	-	-	-	-	-	-	
023 Laboratory Tests (Reimbursements)	-	148,800	148,800	-	-	148,800	
099 Miscellaneous	-	27,500	27,500	-	-	27,500	
Total Income	-	3,940,910	3,940,910	-	-	3,940,910	

45 - TRINIDAD AND TOBAGO RACING AUTHORITY
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	-	1,398,852	1,398,852	-	-	1,398,852	
001 General Administration							
01 Salaries and Cost of Living Allowance	-	819,352	819,352	-	-	819,352	
04 Allowances - Monthly Paid Officers	-	46,000	46,000	-	-	46,000	
05 Government's Contribution to N.I.S.	-	66,100	66,100	-	-	66,100	
06 Remuneration to Board Members	-	467,400	467,400	-	-	467,400	
Total General Administration	-	1,398,852	1,398,852	-	-	1,398,852	
02 GOODS AND SERVICES	-	2,375,068	2,375,068	-	-	2,375,068	
001 General Administration							
01 Travelling and Subsistence	-	63,000	63,000	-	-	63,000	
10 Office Stationery and Supplies	-	20,500	20,500	-	-	20,500	
11 Books and Periodicals	-	5,000	5,000	-	-	5,000	
15 Repairs and Maintenance - Equipment	-	54,784	54,784	-	-	54,784	
17 Training	-	674,000	674,000	-	-	674,000	
19 Official Entertainment	-	30,000	30,000	-	-	30,000	
23 Fees	-	33,000	33,000	-	-	33,000	
27 Official Overseas Travel	-	153,000	153,000	-	-	153,000	
28 Other Contracted Services	-	1,301,500	1,301,500	-	-	1,301,500	
57 Postage	-	1,500	1,500	-	-	1,500	
62 Promotions, Publicity and Printing	-	38,784	38,784	-	-	38,784	
Total General Administration	-	2,375,068	2,375,068	-	-	2,375,068	
03 MINOR EQUIPMENT PURCHASES	-	25,000	25,000	-	-	25,000	
001 General Administration							
02 Office Equipment	-	25,000	25,000	-	-	25,000	
Total General Administration	-	25,000	25,000	-	-	25,000	
04 CURRENT TRANSFERS AND SUBSIDIES	-	141,990	141,990	-	-	141,990	
007 Households							
01 Pensions	-	85,640	85,640	-	-	85,640	
Total Households	-	85,640	85,640	-	-	85,640	

45 – TRINIDAD AND TOBAGO RACING AUTHORITY
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
009 Other Transfers							
13 Subsidy - Caribbean Racing Confederation	-	28,600	28,600	-	-	28,600	
14 Subsidy - Association of Racing Commissions	-	19,500	19,500	-	-	19,500	
15 Subsidy - West Indian Racing Associations	-	-	-	-	-	-	
16 Racing Hall of Fame	-	5,000	5,000	-	-	5,000	
17 Racing Officials Accreditation Programme (ROAP)	-	3,250	3,250	-	-	3,250	
Total Other Transfers	-	56,350	56,350	-	-	56,350	
Total Expenditure	-	3,940,910	3,940,910	-	-	3,940,910	

Board 45 - Trinidad and Tobago Racing Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Secretary	60	
1	1	(2)	Assistant Secretary	54D	
1	1	(3)	Tutor	53C	
1	1	(4)	Record Clerk II	24E	
2	2	(5)	Record Clerk I	20C	
1	1	(6)	Estate Inspector	28D	
1	1	(7)	Printing Operator IV	24D	
1	1	(8)	Printing Operator III	22D	
2	2	(9)	Printing Operator II	19F	
8	8	(10)	Printing Operator I	16	
1	1	(11)	Stores Clerk I	14	
		(12)	1 Part-time Cleaner		
1	1	(13)	Accountant II	35G	
1	1	(14)	Accounting Assistant	25E	
1	1	(15)	Cashier II	22B	
1	1	(16)	Clerk III	24E	
2	2	(17)	Clerk I	14	
1	1	(18)	Clerk Stenographer III	26C	
1	1	(19)	Clerk Stenographer II	20	
2	2	(20)	Clerk Typist I	13	
1	1	(21)	Messenger I	9	
1	1	(22)	Cleaner I	4	
			Jockey Apprentice School		
1	1	(23)	Hostel Manageress	23	
		(24)	1 Teacher(Part-time)($1,200 per month)		
1	1	(25)	Clerk II	20C	
1	1	(26)	Cook	16	
2	2	(27)	Maid I	4	
1	1	(28)	Handyman	6	
1	1	(29)	Laundress	10	
1	1	(30)	Assistant to Tutor		(30) Post to be classified
40	40				

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF HOUSING AND URBAN DEVELOPMENT

HEAD	**61**	**-**	**MINISTRY OF HOUSING AND URBAN DEVELOPMENT**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item	**004**	**-**	**Statutory Boards**
Sub-Item No.	**18**	**-**	**Sugar Industry Labour Welfare Fund – Administration**
Sub-Item No.	**54**	**-**	**Land Settlement Agency**

18 - SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	9,003,870	9,908,600	8,258,100	3,933,300	(4,324,800)
	Total	9,003,870	9,908,600	8,258,100	3,933,300	(4,324,800)

18 - SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	7,194,381	7,705,000	6,752,400	2,244,800	(4,507,600)
	Salaries and Cost of Living Allowance	6,305,825	6,700,000	5,841,000	1,986,700	(3,854,300)
	Gov't Contribution to NIS	560,499	580,000	500,000	146,600	(353,400)
	Government Contribution to Group Health Insurance	104,790	110,000	98,400	32,000	(66,400)
	Allowances - Monthly Paid Officers	1,008	3,000	1,000	1,500	500
	Remuneration to Board Members	222,259	312,000	312,000	78,000	(234,000)
02	GOODS AND SERVICES	1,785,690	2,143,600	1,497,300	1,663,400	166,100
03	MINOR EQUIPMENT PURCHASES	18,489	60,000	8,400	25,100	16,700
	Total	8,998,560	9,908,600	8,258,100	3,933,300	(4,324,800)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income				
Expenditure	8,998,560	9,908,600	8,258,100	3,933,300
Operating Surplus/(Deficit)	(8,998,560)	(9,908,600)	(8,258,100)	(3,933,300)
Add: Depreciation				
Cash Surplus/(Deficit)	(8,998,560)	(9,908,600)	(8,258,100)	(3,933,300)
Add: Government Subvention	9,003,870	9,908,600	8,258,100	3,933,300
Surplus/(Unfinanced Deficit)	5,310			

18 - SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION
DETAILS OF INCOME

Sub-Head / Item	Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
		$	$	$	$	$	$	
01	GOVERNMENT SUBVENTION	9,003,870	9,908,600	8,258,100	3,933,300	-	4,324,800	
	Total Income	9,003,870	9,908,600	8,258,100	3,933,300	-	4,324,800	

18 - SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	7,194,381	7,705,000	6,752,400	2,244,800	-	4,507,600	
001 General Administration							
01 Salaries and Cost of Living Allowance	6,305,825	6,700,000	5,841,000	1,986,700	-	3,854,300	
04 Allowances - Monthly Paid Officers	1,008	3,000	1,000	1,500	500	-	
05 Government's Contribution to N.I.S.	560,499	580,000	500,000	146,600	-	353,400	
06 Remuneration to Board Members	222,259	312,000	312,000	78,000	-	234,000	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	104,790	110,000	98,400	32,000	-	66,400	
Total General Administration	7,194,381	7,705,000	6,752,400	2,244,800	-	4,507,600	
02 GOODS AND SERVICES	1,785,690	2,143,600	1,497,300	1,663,400	166,100	-	
001 General Administration							
01 Travelling and Subsistence	822,084	885,000	782,000	300,000	-	482,000	
03 Uniforms	9,047	10,600	5,700	-	-	5,700	
04 Electricity	63,203	73,000	63,000	73,000	10,000	-	
05 Telephones	147,634	160,000	130,000	160,000	30,000	-	
08 Rent / Lease - Office Accommodation and Storage	147,713	136,400	125,000	136,400	11,400	-	
10 Office Stationery and Supplies	39,038	40,000	29,400	40,000	10,600	-	
11 Books and Periodicals	3,748	4,200	3,200	-	-	3,200	
12 Materials and Supplies	10,174	12,000	8,700	12,000	3,300	-	
13 Maintenance of Vehicles	29,773	30,000	6,900	30,000	23,100	-	
15 Repairs and Maintenance - Equipment	40,812	35,000	26,700	35,000	8,300	-	
17 Training	-	20,000	-	-	-	-	
21 Repairs and Maintenance - Buildings	116,564	40,000	36,300	40,000	3,700	-	
22 Short-term Employment	197,276	235,200	163,100	235,200	72,100	-	
23 Fees	-	175,000	-	325,000	325,000	-	
28 Other Contracted Services	14,250	78,000	11,000	78,000	67,000	-	
37 Janitorial Services	58,946	66,000	45,600	66,000	20,400	-	
43 Security Services	41,804	48,000	24,000	48,000	24,000	-	
57 Postage	610	1,200	600	1,200	600	-	
61 Insurance	38,022	40,000	35,900	41,600	5,700	-	
62 Promotions, Publicity and Printing	384	32,000	200	32,000	31,800	-	
66 Hosting of Conferences, Seminars and other Functions	4,158	20,000	-	-	-	-	
99 Employee Assistance Programme	450	2,000	-	10,000	10,000	-	
Total General Administration	1,785,690	2,143,600	1,497,300	1,663,400	166,100	-	

18 - SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	18,489	60,000	8,400	25,100	16,700	-	
001 General Administration							
02 Office Equipment	-	20,000	-	20,000	20,000	-	
03 Furniture and Furnishings	-	20,000	-	-	-	-	
04 Other Minor Equipment	18,489	20,000	8,400	5,100	-	3,300	
Total General Administration	18,489	60,000	8,400	25,100	16,700	-	
Total Expenditure	8,998,560	9,908,600	8,258,100	3,933,300	-	4,324,800	

Board 18 - Sugar Industry Labour Welfare Fund - Administration
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
		(1)	Chairman		
1	1	(2)	Secretary/Executive Officer	60	
1	1	(3)	Assistant Executive Officer	55D	
1		(4)	Accounting Executive I	54	(4) One (1) post of Accounting Executive I transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
2	2	(5)	Housing Supervisor	44F	
1		(6)	Administrative Assistant	35F	(6) One (1) post of Administrative Assistant transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(7)	Conveyancing Clerk III	38G	
1		(8)	Accountant I	31C	(8) One (1) post of Accountant I transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1		(9)	Auditor I	35F	(9) One (1) post of Auditor I transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
2		(10)	Clerk IV	30C	(10) Two (2) posts of Clerk IV transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
4	4	(11)	Housing Officer III	38G	
2		(12)	Engineering Assistant I	28	(12) Two (2) posts of Engineering Assistant I transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.

Board 18 - Sugar Industry Labour Welfare Fund - Administration
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(13)	Conveyancing Clerk I	27	
1		(14)	Clerk Stenographer III	26C	(14) One (1) post of Clerk Stenographer III transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1		(15)	Accounting Assistant	25E	(15) One (1) post of Accounting Assistant transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
4	4	(16)	Housing Officer II	34B	
3		(17)	Clerk III	24E	(17) Three (3) posts of Clerk III transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1	1	(18)	Computer Operator II	29B	
4	4	(19)	Title Clerk	23	
1		(20)	Cashier II	22B	(20) One (1) post of Cashier II transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
6		(21)	Clerk II	20C	(21) Six (6) posts of Clerk II transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1		(22)	Clerk Stenographer II	20	(22) One (1) post of Clerk Stenographer II transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.

Board 18 - Sugar Industry Labour Welfare Fund - Administration
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
2		(23)	Clerk Typist II	19C	(23) Two (2) posts of Clerk Typist II transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1		(24)	Chauffeur/Messenger	17	(24) One (1) post of Chauffeur/Messenger transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
2	2	(25)	Housing Officer I	25	
		(26)	Temporary Staff		
			2 Housing Officer I	25	
3	3	(27)	Computer Operator I	22	
5		(28)	Clerk I	14	(28) Five (5) posts of Clerk I transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
2		(29)	District/Estate Constable	17/20C	(29) Two (2) posts of District/Estate Constable transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
11		(30)	Clerk Typist I	13	(30) Eleven (11) posts of Clerk Typist I transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Posts to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1		(31)	Messenger I	9	(31) One (1) post of Messenger I transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
4	3	(32)	Watchman	9	(32) One (1) post of Watchman transferred to Head-Ministry of Rural Development and Local Government with effect from

Board 18 - Sugar Industry Labour Welfare Fund - Administration
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
					March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
1		(33)	Cleaner I	4	(33) One (1) post of Cleaner I transferred to Head-Ministry of Rural Development and Local Government with effect from March 05, 2020. Post to be abolished when vacant. Cabinet Minute No. 426 dated March 05, 2020.
		(34)	2 Part-time Cleaner		
72	27				

SUMMARY OF TOTAL INCOME AND TOTAL EXPENDITURE

SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION

DESCRIPTION	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase/ (Decrease)
	$	$	$	$	
Total Expenditure	8,998,560	9,908,600	8,258,100	3,933,300	(4,324,800)
Other Expenses	1,694,730	8,270,000	8,270,000	8,270,000	0
Balance carried over to Net Revenue Account after financing deficit	(1,281,190)	(7,599,975)	(7,599,975)	(7,599,975)	0
Sub - Total	9,412,100	10,578,625	8,928,125	4,603,325	(4,324,800)

DETAILS OF OTHER INCOME AND EXPENDITURE

SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION

DETAILS OF INCOME

Description	Actual Income 2019	Estimates 2020	Revised Estimates 2020	Estimates For 2021	Increase/ (Decrease)
	$	$	$	$	$
Other Income					
Sale of Land	0	0	0	0	0
Depreciation	0	10,000	10,000	10,000	0
Interest on Mortgages and Advances	302,000	500,000	500,000	500,000	0
Oil Line Rental	0	25	25	25	0
Land and Building Taxes	0	50,000	50,000	50,000	0
Service Charges	2,670	20,000	20,000	20,000	0
Land Premium	47,730	40,000	40,000	40,000	0
Interest on Investments	61,140	50,000	50,000	50,000	0
Sub - Total	413,540	670,025	670,025	670,025	0

DETAILS OF OTHER INCOME AND EXPENDITURE
SUGAR INDUSTRY LABOUR WELFARE FUND - ADMINISTRATION

DETAILS OF EXPENDITURE

Description	Actual Expenditure to 2019	Estimates 2020	Revised Estimates 2020	Estimates For 2021	Increase/ (Decrease)
	$	$	$	$	$
Other Expenses					
Depreciation	148,212	220,000	220,000	220,000	0
Land and Building Taxes	0	50,000	50,000	50,000	0
Administration Expenses	1,546,518	8,000,000	8,000,000	8,000,000	0
Purchase of Land	0	0	0	0	0
Development Work	0	0	0	0	0
Sub Total	1,694,730	8,270,000	8,270,000	8,270,000	0

54 - LAND SETTLEMENT AGENCY
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	19,514,477	23,565,200	17,397,800	20,943,000	3,545,200
03	DEPRECIATION	850,000	850,000	850,000	850,000	-
04	OTHER INCOME	-	150,000	-	150,000	150,000
	Sales	-	150,000	-	150,000	150,000
	Total	20,364,477	24,565,200	18,247,800	21,943,000	3,695,200

54 - LAND SETTLEMENT AGENCY
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	436,500	459,000	409,500	459,000	49,500
	Remuneration to Board Members	436,500	459,000	409,500	459,000	49,500
02	GOODS AND SERVICES	17,656,455	22,333,900	16,493,200	19,414,800	2,921,600
03	MINOR EQUIPMENT PURCHASES	44,658	351,300	16,700	174,000	157,300
04	CURRENT TRANSFERS AND SUBSIDIES	1,896,533	1,421,000	1,328,400	1,895,200	566,800
	Total	20,034,146	24,565,200	18,247,800	21,943,000	3,695,200

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income		150,000		150,000
Expenditure	20,034,146	24,565,200	18,247,800	21,943,000
Operating Surplus/(Deficit)	(20,034,146)	(24,415,200)	(18,247,800)	(21,793,000)
Add: Depreciation	850,000	850,000	850,000	850,000
Cash Surplus/(Deficit)	(19,184,146)	(23,565,200)	(17,397,800)	(20,943,000)
Add: Government Subvention	19,514,477	23,565,200	17,397,800	20,943,000
Surplus/(Unfinanced Deficit)	330,331			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

54 - LAND SETTLEMENT AGENCY
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	19,514,477	23,565,200	17,397,800	20,943,000	3,545,200	-	
03 DEPRECIATION	850,000	850,000	850,000	850,000	-	-	
04 OTHER INCOME	-	150,000	-	150,000	150,000	-	
018 Sales							
01 Sale of Tender Documents	-	150,000	-	150,000	150,000	-	
Total Sales	-	150,000	-	150,000	150,000	-	
Total Income	20,364,477	24,565,200	18,247,800	21,943,000	3,695,200	-	

54 – LAND SETTLEMENT AGENCY
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	436,500	459,000	409,500	459,000	49,500	-	
001 General Administration							
06 Remuneration to Board Members	436,500	459,000	409,500	459,000	49,500	-	
Total General Administration	436,500	459,000	409,500	459,000	49,500	-	
02 GOODS AND SERVICES	17,656,455	22,333,900	16,493,200	19,414,800	2,921,600	-	
001 General Administration							
01 Travelling and Subsistence	2,105	2,000	-	2,000	2,000	-	
03 Uniforms	292	13,000	-	13,000	13,000	-	
04 Electricity	128,320	272,000	160,000	175,000	15,000	-	
05 Telephones	264,755	403,200	316,600	350,000	33,400	-	
08 Rent / Lease - Office Accommodation and Storage	-	249,800	-	249,800	249,800	-	
10 Office Stationery and Supplies	127,521	249,500	50,000	150,000	100,000	-	
11 Books and Periodicals	-	10,000	-	10,000	10,000	-	
12 Materials and Supplies	27,158	45,000	23,500	30,000	6,500	-	
13 Maintenance of Vehicles	111,038	266,000	10,000	150,000	140,000	-	
15 Repairs and Maintenance - Equipment	77,156	250,000	60,000	150,000	90,000	-	
16 Contract Employment	11,725,679	13,000,000	11,600,000	12,500,000	900,000	-	
17 Training	31,957	94,600	-	94,600	94,600	-	
21 Repairs and Maintenance - Buildings	45,573	165,000	75,200	165,000	89,800	-	
22 Short-term Employment	3,250,354	3,800,000	2,334,800	2,500,000	165,200	-	
23 Fees	351,291	509,800	100,600	509,800	409,200	-	
28 Other Contracted Services	73,597	322,000	52,900	150,000	97,100	-	
37 Janitorial Services	12,600	36,000	19,800	40,000	20,200	-	
43 Security Services	1,168,688	1,817,400	1,520,300	1,700,000	179,700	-	
57 Postage	-	3,600	-	600	600	-	
61 Insurance	165,605	225,000	164,200	225,000	60,800	-	
62 Promotions, Publicity and Printing	82,276	500,000	5,300	200,000	194,700	-	
66 Hosting of Conferences, Seminars and other Functions	10,490	100,000	-	50,000	50,000	-	
Total General Administration	17,656,455	22,333,900	16,493,200	19,414,800	2,921,600	-	
03 MINOR EQUIPMENT PURCHASES	44,658	351,300	16,700	174,000	157,300	-	
001 General Administration							
02 Office Equipment	31,391	287,000	-	100,000	100,000	-	
03 Furniture and Furnishings	-	21,100	-	31,100	31,100	-	
04 Other Minor Equipment	13,267	43,200	16,700	42,900	26,200	-	
Total General Administration	44,658	351,300	16,700	174,000	157,300	-	

54 – LAND SETTLEMENT AGENCY
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 CURRENT TRANSFERS AND SUBSIDIES	1,896,533	1,421,000	1,328,400	1,895,200	566,800	-	
007 Households							
01 Contract Gratuities	1,046,533	571,000	478,400	1,045,200	566,800	-	
Total Households	1,046,533	571,000	478,400	1,045,200	566,800	-	
009 Other Transfers							
01 Depreciation	850,000	850,000	850,000	850,000	-	-	
Total Other Transfers	850,000	850,000	850,000	850,000	-	-	
Total Expenditure	20,034,146	24,565,200	18,247,800	21,943,000	3,695,200	-	

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF PLANNING AND DEVELOPMENT

Head	**67**	**-**	**MINISTRY OF PLANNING AND DEVELOPMENT**
Sub-Head	**06**	**-**	**Current Transfers to Statutory Boards and Similar Bodies**
Item	**004**	**-**	**Statutory Boards**
Sub-Item No.	**02**	**-**	**Institute of Marine Affairs**
Sub-Item No.	**49**	**-**	**Chaguaramas Development Authority**

02 - INSTITUTE OF MARINE AFFAIRS
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	18,443,751	21,500,000	17,940,450	17,940,450	-
04	OTHER INCOME	255,174	410,000	136,000	410,000	274,000
	Fees	101,288	250,000	3,800	250,000	246,200
	Interest	153,886	160,000	132,200	160,000	27,800
	Total	18,698,925	21,910,000	18,076,450	18,350,450	274,000

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

02 - INSTITUTE OF MARINE AFFAIRS
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	10,971,290	11,145,000	10,792,700	10,093,000	(699,700)
	Salaries and Cost of Living Allowance	8,784,062	8,900,000	8,700,000	8,000,000	(700,000)
	Overtime-Monthly Paid Officers	138,621	125,000	125,000	50,000	(75,000)
	Gov't Contribution to NIS	788,354	780,000	807,000	780,000	(27,000)
	Government Contribution to Group Health Insurance	322,314	300,000	305,000	323,000	18,000
	Vacant Posts	-	100,000	-	-	-
	Allowances - Monthly Paid Officers	603,739	605,000	605,000	605,000	-
	Remuneration to Board Members	334,200	335,000	250,700	335,000	84,300
02	GOODS AND SERVICES	9,812,984	8,571,350	8,024,500	6,266,250	(1,758,250)
03	MINOR EQUIPMENT PURCHASES	-	193,500	-	75,000	75,000
04	CURRENT TRANSFERS AND SUBSIDIES	1,717,317	2,000,150	1,746,700	1,916,200	169,500
	Total	22,501,591	21,910,000	20,563,900	18,350,450	(2,213,450)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	255,174	410,000	136,000	410,000
Expenditure	22,501,591	21,910,000	20,563,900	18,350,450
Operating Surplus/(Deficit)	(22,246,417)	(21,500,000)	(20,427,900)	(17,940,450)
Add: Depreciation				
Cash Surplus/(Deficit)	(22,246,417)	(21,500,000)	(20,427,900)	(17,940,450)
Add: Government Subvention	18,443,751	21,500,000	17,940,450	17,940,450
Surplus/(Unfinanced Deficit)	(3,802,666)		(2,487,450)	

02 - INSTITUTE OF MARINE AFFAIRS
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	18,443,751	21,500,000	17,940,450	17,940,450	-	-	
04 OTHER INCOME	255,174	410,000	136,000	410,000	274,000	-	
002 Fees and Other Charges	101,288	250,000	3,800	250,000	246,200	-	
006 Interest	153,886	160,000	132,200	160,000	27,800	-	
Total Income	18,698,925	21,910,000	18,076,450	18,350,450	274,000	-	

02 - INSTITUTE OF MARINE AFFAIRS
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	10,971,290	11,145,000	10,792,700	10,093,000	-	699,700	
001 General Administration							
01 Salaries and Cost of Living Allowance	8,784,062	8,900,000	8,700,000	8,000,000	-	700,000	
03 Overtime - Monthly Paid Officers	138,621	125,000	125,000	50,000	-	75,000	
04 Allowances - Monthly Paid Officers	603,739	605,000	605,000	605,000	-	-	
05 Government's Contribution to N.I.S.	788,354	780,000	807,000	780,000	-	27,000	
06 Remuneration to Board Members	334,200	335,000	250,700	335,000	84,300	-	
08 Vacant Posts-Salaries & C.O.L.A. (without incumbents)	-	100,000	-	-	-	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	322,314	300,000	305,000	323,000	18,000	-	
Total General Administration	10,971,290	11,145,000	10,792,700	10,093,000	-	699,700	
02 GOODS AND SERVICES	9,812,984	8,571,350	8,024,500	6,266,250	-	1,758,250	
001 General Administration							
01 Travelling and Subsistence	914,592	945,000	835,000	800,000	-	35,000	
03 Uniforms	96,791	50,000	50,000	50,000	-	-	
04 Electricity	602,940	513,000	533,000	250,000	-	283,000	
05 Telephones	422,200	332,000	420,000	200,000	-	220,000	
06 Water and Sewerage Rates	15,676	25,000	16,000	25,000	9,000	-	
08 Rent / Lease - Office Accommodation and Storage	19,612	19,350	19,600	19,400	-	200	
09 Rent / Lease - Vehicles and Equipment	53,736	40,000	24,000	40,000	16,000	-	
10 Office Stationery and Supplies	49,351	60,000	36,000	50,000	14,000	-	
11 Books and Periodicals	29,162	25,000	-	25,000	25,000	-	
12 Materials and Supplies	548,115	499,000	411,000	100,000	-	311,000	
13 Maintenance of Vehicles	234,154	206,000	158,200	100,000	-	58,200	
15 Repairs and Maintenance - Equipment	159,602	100,000	32,000	98,700	66,700	-	
16 Contract Employment	3,346,778	3,330,000	3,260,000	3,130,000	-	130,000	
17 Training	45,513	20,000	2,500	20,000	17,500	-	
21 Repairs and Maintenance - Buildings	419,084	200,000	306,700	100,000	-	206,700	
22 Short-term Employment	36,699	15,000	20,500	15,000	-	5,500	
23 Fees	283,040	250,000	250,000	117,000	-	133,000	
27 Official Overseas Travel	89,868	70,000	27,100	-	-	27,100	
28 Other Contracted Services	54,680	50,000	52,400	50,000	-	2,400	
37 Janitorial Services	523,294	432,000	212,700	132,000	-	80,700	
43 Security Services	918,689	690,000	806,300	390,000	-	416,300	
57 Postage	7,212	10,000	800	7,000	6,200	-	
58 Medical Expenses	42,419	45,000	33,100	45,000	11,900	-	
61 Insurance	466,769	400,000	386,500	398,700	12,200	-	
62 Promotions, Publicity and Printing	294,814	120,000	63,600	63,450	-	150	
66 Hosting of Conferences, Seminars and other Functions	57,194	50,000	-	20,000	20,000	-	
General Administration Carried Forward	9,731,984	8,496,350	7,957,000	6,246,250	-	1,710,750	

02 - INSTITUTE OF MARINE AFFAIRS
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	9,731,984	8,496,350	7,957,000	6,246,250	-	1,710,750	
99 Employee Assistance Programme	81,000	75,000	67,500	20,000	-	47,500	
Total General Administration	9,812,984	8,571,350	8,024,500	6,266,250	-	1,758,250	
03 MINOR EQUIPMENT PURCHASES	-	193,500	-	75,000	75,000	-	
001 General Administration							
02 Office Equipment	-	37,500	-	20,000	20,000	-	
03 Furniture and Furnishings	-	35,000	-	34,000	34,000	-	
04 Other Minor Equipment	-	121,000	-	21,000	21,000	-	
Total General Administration	-	193,500	-	75,000	75,000	-	
04 CURRENT TRANSFERS AND SUBSIDIES	1,717,317	2,000,150	1,746,700	1,916,200	169,500	-	
007 Households							
01 Pension Contributions	1,546,234	1,632,000	1,500,000	1,518,000	18,000	-	
02 Gratuities	106,879	283,150	182,700	323,200	140,500	-	
04 Contribution - Staff Group Life	64,204	85,000	64,000	75,000	11,000	-	
Total Households	1,717,317	2,000,150	1,746,700	1,916,200	169,500	-	
Total Expenditure	22,501,591	21,910,000	20,563,900	18,350,450	-	2,213,450	

Board 02 - Institute of Marine Affairs
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Office of Directorate		
1	1	(1)	Director		
1	1	(2)	Deputy Director		
1	1	(3)	Executive Assistant		
1	1	(4)	Secretary I		
1	1	(5)	Internal Auditor		
1	1	(6)	Secretary I		
1	1	(7)	Personnel and Industrial Relations Officer		
7	7				
			Fisheries and Aquaculture Division		
1	1	(8)	Principal Research Officer		
1	1	(9)	Senior Research Officer		
5	5	(10)	Research Officer		
2	2	(11)	Junior Research Officer		
1	1	(12)	Secretary II		
1	1	(13)	Technician III		
1	1	(14)	Technician II		
3	3	(15)	Field Assistants		
1	1	(16)	Fisheries Biologist II		
1	1	(17)	Fisheries Biologist I		
1	1	(18)	Physical Oceanographer		
18	18				
			Legal and Social Studies Division		
1	1	(19)	Principal Research Officer		
1	1	(20)	Senior Research Officer		
1	1	(21)	Secretary II		
3	3				
			Environmental Research Division		
1	1	(22)	Principal Research Officer		
1	1	(23)	Senior Research Officer		
7	7	(24)	Research Officer		

Board 02 - Institute of Marine Affairs
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(25)	Laboratory Supervisor		
1	1	(26)	Senior Electronics Technician		
1	1	(27)	Senior Laboratory Technician		
2	2	(28)	Junior Research Officer		
3	3	(29)	Marine Technician I		
1	1	(30)	Secretary II		
1	1	(31)	Chemist		
1	1	(32)	Geologist		
1	1	(33)	Engineering Technician		
1	1	(34)	Laboratory Technician II		
2	2	(35)	Marine Technician III		
3	3	(36)	Laboratory Technician III		
1	1	(37)	Field Assistant		
1	1	(38)	Physical Oceanographer		
1	1	(39)	Wetlands Ecologist		
30	30				
			Technical Advisory Services		
1	1	(40)	Principal Research Officer		
1	1	(41)	Research Officer		
1	1	(42)	Resource Economist		
1	1	(43)	Junior Research Officer		
1	1	(44)	Secretary II		
5	5				
			Technical and Support Services		
1	1	(45)	Senior Supervisor		
1	1	(46)	Plant Supervisor		
1	1	(47)	Secretary II		
1	1	(48)	Launch Captain		
1	1	(49)	Launch Engineer		
1	1	(50)	Technician - Dive Safety Officer		
1	1	(51)	Electrical Technician		
1	1	(52)	Mechanic II		

Board 02 - Institute of Marine Affairs
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(53)	Mechanic I		
1	1	(54)	Outboard Marine Technician I		
1	1	(55)	Storekeeper		
1	1	(56)	Assistant Carpenter		
3	3	(57)	Boatman		
2	2	(58)	Groundsman		
2	2	(59)	Janitor		
19	19				
			Administrative Services		
1	1	(60)	Supervisor - Administration/Accounting		
1	1	(61)	Accounts Clerk I		
1	1	(62)	Accounts Clerk II		
1	1	(63)	Accounts Clerk III		
1	1	(64)	Secretary II		
1	1	(65)	Clerk Typist		
1	1	(66)	Telephone Receptionist		
1	1	(67)	Relief Telephone Receptionist		
2	2	(68)	Driver/Messenger		
1	1	(69)	Internal Courier		
11	11				
			Information Services		
1	1	(70)	Chief Information Officer		
1	1	(71)	System Manager		
1	1	(72)	Senior Research Officer		
1	1	(73)	Librarian		
2	2	(74)	Information Officer		
1	1	(75)	Drawing Office Supervisor		
1	1	(76)	Secretary		
1	1	(77)	Draughtsman		
1	1	(78)	Electronics Engineer		
1	1	(79)	Printer II		
1	1	(80)	Printer I		

Board 02 - Institute of Marine Affairs
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(81)	Computer Technician		
1	1	(82)	Library Assistant		
14	14				
107	107				

49 - CHAGUARAMAS DEVELOPMENT AUTHORITY
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
04	OTHER INCOME	31,491,426	36,091,000	36,091,000	39,733,600	3,642,600
	Rent	28,346,290	32,664,734	32,664,734	36,991,320	4,326,586
	Fees	2,030,493	2,211,750	2,211,750	1,500,000	(711,750)
	Golf Course	518,558	844,216	844,216	550,000	(294,216)
	Know your Country Tours	264,438	298,300	298,300	350,000	51,700
	Miscellaneous	331,647	72,000	72,000	342,280	270,280
	Total	31,491,426	36,091,000	36,091,000	39,733,600	3,642,600

49 - CHAGUARAMAS DEVELOPMENT AUTHORITY
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	22,789,438	26,536,700	26,536,700	28,603,800	2,067,100
	Salaries and Cost of Living Allowance	11,519,750	14,500,000	14,500,000	13,500,000	(1,000,000)
	Wages and Cost of Living Allowance	5,816,926	8,390,700	8,390,700	7,390,700	(1,000,000)
	Overtime - Daily Rated Workers	71,383	-	-	-	-
	Overtime-Monthly Paid Officers	428,634	685,000	685,000	719,300	34,300
	Gov't Contribution to NIS	1,672,728	1,725,000	1,725,000	2,049,000	324,000
	Gov't Contri'n to Group Pension-Daily Rated Wkrs	2,237,723	-	-	3,646,900	3,646,900
	Allowances - Monthly Paid Officers	472,630	723,000	723,000	759,200	36,200
	Allowances - Daily Rated Workers	113,664	-	-	-	-
	Remuneration to Board Members	456,000	513,000	513,000	538,700	25,700
02	GOODS AND SERVICES	6,424,990	7,142,300	7,142,300	8,717,800	1,575,500
03	MINOR EQUIPMENT PURCHASES	-	560,000	560,000	560,000	-
04	CURRENT TRANSFERS AND SUBSIDIES	117,357	1,852,000	1,852,000	1,852,000	-
	Total	29,331,785	36,091,000	36,091,000	39,733,600	3,642,600

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	31,491,426	36,091,000	36,091,000	39,733,600
Expenditure	29,331,785	36,091,000	36,091,000	39,733,600
Operating Surplus/(Deficit)	2,159,641			
Add: Depreciation				
Cash Surplus/(Deficit)	2,159,641			
Add: Government Subvention				
Surplus/(Unfinanced Deficit)	2,159,641			

49 - CHAGUARAMAS DEVELOPMENT AUTHORITY
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
04 OTHER INCOME	31,491,426	36,091,000	36,091,000	39,733,600	3,642,600	-	
001 Rent	28,346,290	32,664,734	32,664,734	36,991,320	4,326,586	-	
002 Fees	2,030,493	2,211,750	2,211,750	1,500,000	-	711,750	
016 Golf Course	518,558	844,216	844,216	550,000	-	294,216	
029 Know Your Country Tours	264,438	298,300	298,300	350,000	51,700	-	
099 Miscellaneous	331,647	72,000	72,000	342,280	270,280	-	
Total Income	31,491,426	36,091,000	36,091,000	39,733,600	3,642,600	-	

49 - CHAGUARAMAS DEVELOPMENT AUTHORITY
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	22,789,438	26,536,700	26,536,700	28,603,800	2,067,100	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	11,519,750	14,500,000	14,500,000	13,500,000	-	1,000,000	
02 Wages and C.O.L.A. (including Leave Pay)	5,816,926	8,390,700	8,390,700	7,390,700	-	1,000,000	
03 Overtime - Monthly Paid Officers	428,634	685,000	685,000	719,300	34,300	-	
04 Allowances - Monthly Paid Officers	472,630	723,000	723,000	759,200	36,200	-	
05 Government's Contribution to N.I.S.	1,505,706	1,725,000	1,725,000	1,725,000	-	-	
06 Remuneration to Board Members	456,000	513,000	513,000	538,700	25,700	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	167,022	-	-	324,000	324,000	-	
21 Government Contribution to Group Health Pension- - Daily Rated Workers Daily Rated Workers.	2,237,723	-	-	3,646,900	3,646,900	-	
29 Overtime - Daily - Rated Workers	71,383	-	-	-	-	-	
30 Allowances - Daily - Rated Workers	113,664	-	-	-	-	-	
Total General Administration	22,789,438	26,536,700	26,536,700	28,603,800	2,067,100	-	
02 GOODS AND SERVICES	6,424,990	7,142,300	7,142,300	8,717,800	1,575,500	-	
001 General Administration							
01 Travelling and Subsistence	89,463	10,000	10,000	10,000	-	-	
03 Uniforms	127,928	312,000	312,000	312,000	-	-	
04 Electricity	870,285	1,300,000	1,300,000	1,000,000	-	300,000	
05 Telephones	368,775	360,000	360,000	360,000	-	-	
06 Water and Sewerage Rates	165,046	200,000	200,000	200,000	-	-	
09 Rent / Lease - Vehicles and Equipment	31,158	75,000	75,000	75,000	-	-	
10 Office Stationery and Supplies	2,993	80,000	80,000	50,000	-	30,000	
12 Materials and Supplies	11,742	200,000	200,000	200,000	-	-	
13 Maintenance of Vehicles	335,084	277,000	277,000	277,000	-	-	
15 Repairs and Maintenance - Equipment	164,433	150,000	150,000	150,000	-	-	
16 Contract Employment	308,511	528,000	528,000	1,039,200	511,200	-	
21 Repairs and Maintenance - Buildings	126,241	150,000	150,000	150,000	-	-	
22 Short-term Employment	882,926	885,000	885,000	885,000	-	-	
23 Fees	713,126	496,000	496,000	1,799,300	1,303,300	-	
28 Other Contracted Services	1,270,285	770,000	770,000	1,100,000	330,000	-	
37 Janitorial Services	504,970	510,000	510,000	510,000	-	-	
57 Postage	701	1,300	1,300	1,300	-	-	
58 Medical Expenses	500	-	-	-	-	-	
61 Insurance	369,642	739,000	739,000	500,000	-	239,000	
62 Promotions, Publicity and Printing	63,881	93,000	93,000	93,000	-	-	
99 Employee Assistance Programme	17,300	6,000	6,000	6,000	-	-	
Total General Administration	6,424,990	7,142,300	7,142,300	8,717,800	1,575,500	-	

49 - CHAGUARAMAS DEVELOPMENT AUTHORITY
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	-	560,000	560,000	560,000	-	-	
001 General Administration							
04 Other Minor Equipment	-	560,000	560,000	560,000	-	-	
Total General Administration	-	560,000	560,000	560,000	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	117,357	1,852,000	1,852,000	1,852,000	-	-	
007 Households							
01 Pension Contribution	-	1,572,000	1,572,000	1,572,000	-	-	
Total Households	-	1,572,000	1,572,000	1,572,000	-	-	
009 Other Transfers							
02 Bank Charges	117,357	280,000	280,000	280,000	-	-	
Total Other Transfers	117,357	280,000	280,000	280,000	-	-	
Total Expenditure	29,331,785	36,091,000	36,091,000	39,733,600	3,642,600	-	

Board 49 - Chaguaramas Development Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	General Manager		
1	1	(2)	Secretary / Director of Administration	67	
1	1	(3)	Engineer / Manager Operations	67	
1	1	(4)	Chief Accountant	67	
1	1	(5)	Personnel and Industrial Relations Officer	54D	
1	1	(6)	Tenancy Officer	35F	
1	1	(7)	Public Relations and Marketing Manager	36	
1	1	(8)	Marketing Assistant	36	
1	1	(9)	Accountant / Analyst	53F	
1	1	(10)	Internal Auditor	38G	
1	1	(11)	Accountant II	35G	
1	1	(12)	Accounting Assistant	25E	
1	1	(13)	Storekeeper I	24E	
1	1	(14)	Clerk IV	30C	
1	1	(15)	Clerk II	20C	
1	1	(16)	Clerk I	14	
1	1	(17)	Cashier	13	
2	2	(18)	Executive Secretary	35F	
1	1	(19)	Clerk Stenographer III	26C	
1	1	(20)	Clerk Stenographer II	20	
3	3	(21)	Clerk Typist	13	
1	1	(22)	Telephone Operator / Receptionist	13	
1	1	(23)	Grounds Supervisor	38G	
1	1	(24)	Buildings Supervisor	34E	
1	1	(25)	Workshop Foreman	28C	
1	1	(26)	Draughting Assistant	19	
1	1	(27)	Driver / Messenger	17	
1	1	(28)	Maid / Cleaner	4	
4	4	(29)	Cleaner	4/6	

Board 49 - Chaguaramas Development Authority
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Golf Course		
1	1	(30)	Golf Course Manager	34F	
			National Park		
1	1	(31)	Park Planner		
1	1	(32)	Senior National Park Assistant	24	
3	3	(33)	National Park Assistant II	23	
2	2	(34)	National Park Assistant I	17	
1	1	(35)	Field Assistant	14	
			Protective Services		
1	1	(36)	Chief of Protective Services	50G	
1	1	(37)	Inspector	44E	
1	1	(38)	Sergeant	37E	
3	3	(39)	Corporal	30C	
18	18	(40)	Constable	20/23C	
68	68				
62	62		Daily-paid Labour Force		

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF AGRICULTURE, LAND AND FISHERIES

HEAD	**77**	-	**MINISTRY OF AGRICULTURE, LAND AND FISHERIES**
Sub-Head	**06**	-	**Current Transfers to Statutory Boards and Similar Bodies**
Item No.	**004**	-	**Statutory Boards**
Sub-Item No.	**08**	-	**Agricultural Society of Trinidad and Tobago**
Sub-Item No.	**09**	-	**National Agricultural Marketing and Development Corporation**
Sub-Item No.	**11**	-	**Zoological Society of Trinidad and Tobago**

08 - AGRICULTURAL SOCIETY OF TRINIDAD AND TOBAGO
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	1,865,707	4,044,400	666,200	763,400	97,200
04	OTHER INCOME	-	150,000	-	-	-
	Subscriptions	-	150,000	-	-	-
	Total	1,865,707	4,194,400	666,200	763,400	97,200

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

08 - AGRICULTURAL SOCIETY OF TRINIDAD AND TOBAGO
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	1,816,947	1,987,600	619,200	569,400	(49,800)
	Salaries and Cost of Living Allowance	393,953	475,200	370,000	537,600	167,600
	Gov't Contribution to NIS	35,646	23,400	33,000	25,800	(7,200)
	Government Contribution to Group Health Insurance	3,960	4,000	4,700	6,000	1,300
	Remuneration to Board Members	1,383,388	1,485,000	211,500	-	(211,500)
02	GOODS AND SERVICES	49,625	1,631,800	47,000	194,000	147,000
03	MINOR EQUIPMENT PURCHASES	-	575,000	-	-	-
	Total	1,866,572	4,194,400	666,200	763,400	97,200

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income		150,000		
Expenditure	1,866,572	4,194,400	666,200	763,400
Operating Surplus/(Deficit)	(1,866,572)	(4,044,400)	(666,200)	(763,400)
Add: Depreciation				
Cash Surplus/(Deficit)	(1,866,572)	(4,044,400)	(666,200)	(763,400)
Add: Government Subvention	1,865,707	4,044,400	666,200	763,400
Surplus/(Unfinanced Deficit)	(865)			

08 - AGRICULTURAL SOCIETY OF TRINIDAD AND TOBAGO
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	1,865,707	4,044,400	666,200	763,400	97,200	-	
04 OTHER INCOME	-	150,000	-	-	-	-	
026 Subscriptions - Membership							
01 Membership Fees	-	150,000	-	-	-	-	
Total Subscriptions - Membership	-	150,000	-	-	-	-	
Total Income	1,865,707	4,194,400	666,200	763,400	97,200	-	

08 - AGRICULTURAL SOCIETY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	1,816,947	1,987,600	619,200	569,400	-	49,800	
001 General Administration							
01 Salaries and Cost of Living Allowance	393,953	475,200	370,000	537,600	167,600	-	
05 Government's Contribution to N.I.S.	35,646	23,400	33,000	25,800	-	7,200	
06 Remuneration to Board Members	1,383,388	1,485,000	211,500	-	-	211,500	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	3,960	4,000	4,700	6,000	1,300	-	
Total General Administration	1,816,947	1,987,600	619,200	569,400	-	49,800	
02 GOODS AND SERVICES	49,625	1,631,800	47,000	194,000	147,000	-	
001 General Administration							
01 Travelling and Subsistence	44,872	86,800	45,000	60,000	15,000	-	
03 Uniforms	1,685	2,000	2,000	2,000	-	-	
05 Telephones	2,245	12,000	-	12,000	12,000	-	
10 Office Stationery and Supplies	-	50,000	-	10,000	10,000	-	
11 Books and Periodicals	-	5,000	-	-	-	-	
12 Materials and Supplies	823	100,000	-	10,000	10,000	-	
13 Maintenance of Vehicles	-	100,000	-	-	-	-	
15 Repairs and Maintenance - Equipment	-	75,000	-	25,000	25,000	-	
16 Contract Employment	-	75,000	-	-	-	-	
17 Training	-	50,000	-	-	-	-	
22 Short-term Employment	-	76,000	-	75,000	75,000	-	
62 Promotions, Publicity and Printing	-	1,000,000	-	-	-	-	
Total General Administration	49,625	1,631,800	47,000	194,000	147,000	-	
03 MINOR EQUIPMENT PURCHASES	-	575,000	-	-	-	-	
001 General Administration							
01 Vehicles	-	350,000	-	-	-	-	
02 Office Equipment	-	20,000	-	-	-	-	
03 Furniture and Furnishings	-	105,000	-	-	-	-	
04 Other Minor Equipment	-	100,000	-	-	-	-	
Total General Administration	-	575,000	-	-	-	-	
Total Expenditure	1,866,572	4,194,400	666,200	763,400	97,200	-	

Board 08 - Agricultural Society of Trinidad and Tobago
Details of Establishment, 2021

Establishment		Item	Description	Range	Explanation
2020	2021	No.		No.	
1	1	(1)	Secretary	54D	
1	1	(2)	Assistant Secretary	28	
1	1	(3)	Clerk Stenographer	15	
1	1	(4)	Messenger II	14D	
4	4				

09 - NATIONAL AGRICULTURAL MARKETING AND DEVELOPMENT CORPORATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	24,492,523	34,787,162	31,171,402	31,856,400	684,998
03	DEPRECIATION	1,956,089	2,500,000	2,500,000	2,000,000	(500,000)
04	OTHER INCOME	6,289,605	6,458,799	6,558,799	6,460,100	(98,699)
	Rent	1,433,928	1,440,000	1,540,000	1,440,000	(100,000)
	Dues and Rental	4,618,351	4,378,666	4,378,666	4,380,000	1,334
	Miscellaneous	237,326	640,133	640,133	640,100	(33)
	Total	32,738,217	43,745,961	40,230,201	40,316,500	86,299

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

09 - NATIONAL AGRICULTURAL MARKETING AND DEVELOPMENT CORPORATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	11,577,852	12,406,900	12,279,600	12,406,900	127,300
	Salaries and Cost of Living Allowance	4,693,121	5,066,600	5,066,600	5,066,600	-
	Wages and Cost of Living Allowance	4,868,200	5,200,000	5,200,000	5,200,000	-
	Overtime - Daily Rated Workers	367,207	450,000	360,000	450,000	90,000
	Gov't Contribution to NIS	878,576	850,000	850,000	850,000	-
	Government Contribution to Group Health Insurance	219,176	267,300	230,000	267,300	37,300
	Allowances - Daily Rated Workers	128,572	150,000	150,000	150,000	-
	Remuneration to Board Members	423,000	423,000	423,000	423,000	-
02	GOODS AND SERVICES	21,311,763	23,296,381	21,972,701	21,466,900	(505,801)
03	MINOR EQUIPMENT PURCHASES	452,311	1,522,000	355,000	922,000	567,000
04	CURRENT TRANSFERS AND SUBSIDIES	5,252,126	6,520,680	5,622,900	5,520,700	(102,200)
	Total	38,594,052	43,745,961	40,230,201	40,316,500	86,299

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	6,289,605	6,458,799	6,558,799	6,460,100
Expenditure	38,594,052	43,745,961	40,230,201	40,316,500
Operating Surplus/(Deficit)	(32,304,447)	(37,287,162)	(33,671,402)	(33,856,400)
Add: Depreciation	1,956,089	2,500,000	2,500,000	2,000,000
Cash Surplus/(Deficit)	(30,348,358)	(34,787,162)	(31,171,402)	(31,856,400)
Add: Government Subvention	24,492,523	34,787,162	31,171,402	31,856,400
Surplus/(Unfinanced Deficit)	(5,855,835)			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

09 - NATIONAL AGRICULTURAL MARKETING AND DEVELOPMENT CORPORATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	24,492,523	34,787,162	31,171,402	31,856,400	684,998	-	
03 DEPRECIATION	1,956,089	2,500,000	2,500,000	2,000,000	-	500,000	
04 OTHER INCOME	6,289,605	6,458,799	6,558,799	6,460,100	-	98,699	
001 Rent							
02 Wholesale Producers Market - P.O.S.	625,000	600,000	600,000	600,000	-	-	
03 Wholesale Producers Market - Debe	715,972	840,000	840,000	840,000	-	-	
04 Wholesale Fish Markets	92,956	-	100,000	-	-	100,000	
Total Rent	1,433,928	1,440,000	1,540,000	1,440,000	-	100,000	
014 Dues							
02 Wholesale Producers Market - Debe	-	-	-	-	-	-	
03 Wholesale Fish Markets	553,254	624,000	624,000	624,000	-	-	
04 Valencia Farmers Retail Facility	32,744	21,333	21,333	22,000	667	-	
05 Wholesale Producers Market - Macoya	4,032,353	3,733,333	3,733,333	3,734,000	667	-	
07 Packing House - Brechin Castle	-	-	-	-	-	-	
08 Packing House - Brickfield	-	-	-	-	-	-	
09 Woodford Lodge - Chaguanas	-	-	-	-	-	-	
Total Dues	4,618,351	4,378,666	4,378,666	4,380,000	1,334	-	
099 Miscellaneous							
02 Marketing and Public Relations Department	237,326	640,133	640,133	640,100	-	33	
Total Miscellaneous	237,326	640,133	640,133	640,100	-	33	
Total Income	32,738,217	43,745,961	40,230,201	40,316,500	86,299	-	

09 - NATIONAL AGRICULTURAL MARKETING AND DEVELOPMENT CORPORATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	11,577,852	12,406,900	12,279,600	12,406,900	127,300	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	4,693,121	5,066,600	5,066,600	5,066,600	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	4,868,200	5,200,000	5,200,000	5,200,000	-	-	
05 Government's Contribution to N.I.S.	878,576	850,000	850,000	850,000	-	-	
06 Remuneration to Board Members	423,000	423,000	423,000	423,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	100,428	147,300	100,000	147,300	47,300	-	
27 Gov't Contribution to Group Health Insurance-Monthly Paid Officers	118,748	120,000	130,000	120,000	-	10,000	
29 Overtime - Daily - Rated Workers	367,207	450,000	360,000	450,000	90,000	-	
30 Allowances - Daily - Rated Workers	128,572	150,000	150,000	150,000	-	-	
Total General Administration	11,577,852	12,406,900	12,279,600	12,406,900	127,300	-	
02 GOODS AND SERVICES	21,311,763	23,296,381	21,972,701	21,466,900	-	505,801	
001 General Administration							
01 Travelling and Subsistence	65,691	90,000	60,000	60,000	-	-	
03 Uniforms	66,440	129,810	115,000	115,000	-	-	
04 Electricity	578,870	798,000	530,000	530,000	-	-	
05 Telephones	265,029	324,720	290,000	290,000	-	-	
06 Water and Sewerage Rates	155,721	169,200	52,000	52,000	-	-	
07 House Rates	-	-	-	-	-	-	
08 Rent / Lease - Office Accommodation and Storage	108,400	117,130	117,130	117,100	-	30	
09 Rent / Lease - Vehicles and Equipment	1,554,165	1,700,000	1,562,900	1,562,900	-	-	
10 Office Stationery and Supplies	196,738	175,000	130,000	130,000	-	-	
11 Books and Periodicals	1,304	13,000	2,500	13,000	10,500	-	
12 Materials and Supplies	209,225	400,000	300,000	300,000	-	-	
13 Maintenance of Vehicles	261,622	250,000	160,000	160,000	-	-	
15 Repairs and Maintenance - Equipment	88,504	295,000	170,000	170,000	-	-	
16 Contract Employment	7,990,039	8,500,000	8,500,000	8,500,000	-	-	
17 Training	177,041	75,000	7,700	7,700	-	-	
21 Repairs and Maintenance - Buildings	649,454	750,000	750,000	750,000	-	-	
22 Short-term Employment	1,571,661	876,000	876,000	876,000	-	-	
23 Fees	615,004	734,771	734,771	734,800	29	-	
27 Official Overseas Travel	202,959	50,000	50,000	25,000	-	25,000	
28 Other Contracted Services	500,142	208,000	208,000	208,000	-	-	
43 Security Services	5,212,733	5,643,500	5,643,500	5,643,500	-	-	
57 Postage	1,089	30,000	1,250	2,000	750	-	
58 Medical Expenses	3,796	60,000	1,000	5,000	4,000	-	
61 Insurance	503,869	600,000	500,000	500,000	-	-	
62 Promotions, Publicity and Printing	253,636	1,157,250	1,157,250	657,400	-	499,850	
General Administration Carried Forward	21,233,132	23,146,381	21,919,001	21,409,400	-	509,601	

09 - NATIONAL AGRICULTURAL MARKETING AND DEVELOPMENT CORPORATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
02 GOODS AND SERVICES (Cont'd)							
General Administration							
Brought Forward	21,233,132	23,146,381	21,919,001	21,409,400	-	509,601	
66 Hosting of Conferences, Seminars and other Functions	51,167	100,000	26,200	30,000	3,800	-	
99 Employee Assistance Programme	27,464	50,000	27,500	27,500	-	-	
Total General Administration	21,311,763	23,296,381	21,972,701	21,466,900	-	505,801	
03 MINOR EQUIPMENT PURCHASES	452,311	1,522,000	355,000	922,000	567,000	-	
001 General Administration							
01 Vehicles	-	600,000	-	-	-	-	
02 Office Equipment	255,362	372,000	235,000	372,000	137,000	-	
03 Furniture and Furnishings	32,627	200,000	18,000	200,000	182,000	-	
04 Other Minor Equipment	164,322	350,000	102,000	350,000	248,000	-	
Total General Administration	452,311	1,522,000	355,000	922,000	567,000	-	
04 CURRENT TRANSFERS AND SUBSIDIES	5,252,126	6,520,680	5,622,900	5,520,700	-	102,200	
007 Households							
01 Pensions	2,003,931	1,996,900	1,996,900	1,996,900	-	-	
02 Gratuities	1,292,106	2,023,780	1,126,000	1,523,800	397,800	-	
Total Households	3,296,037	4,020,680	3,122,900	3,520,700	397,800	-	
009 Other Transfers							
01 Depreciation	1,956,089	2,500,000	2,500,000	2,000,000	-	500,000	
Total Other Transfers	1,956,089	2,500,000	2,500,000	2,000,000	-	500,000	
Total Expenditure	38,594,052	43,745,961	40,230,201	40,316,500	86,299	-	

Board 09 - National Agricultural Marketing and Development Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Executive and Support Staff		
1	1	(1)	Chief Executive Officer		
1	1	(2)	Executive Secretary to C.E.O.		
1	1	(3)	Deputy Chief Executive Officer		
1	1	(4)	Executive Secretary to Deputy C.E.O.		
4	4				
			Internal Audit		
1	1	(5)	Manager, Internal Audit		
1	1	(6)	Auditing Assistant		
1	1	(7)	Clerk Typist		
3	3				
			Wholesale Markets		
1	1	(8)	Manager, Wholesale Markets		
2	2	(9)	Assistant Manager, Wholesale Markets (North and South)		
2	2	(10)	Maintenance Manager, Wholesale Markets		
2	2	(11)	Clerk Stenographer		
1	1	(12)	Clerk II		
8	8				
			Agro-Industry / Project Development		
1	1	(13)	Food Technologist		
1	1	(14)	Business Analyst		
2	2				
			Post Harvest Technology		
1	1	(15)	Post Harvest Technologist		
1	1	(16)	Produce Inspector II		
4	4	(17)	Produce Inspector I		
6	6				

Board 09 - National Agricultural Marketing and Development Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Market Research and Information		
1	1	(18)	Manager, Market Research and Information		
1	1	(19)	Assistant Manager, South Regional Office		
1	1	(20)	Senior Economist		
4	4	(21)	Economist		
1	1	(22)	Information Officer II		
2	2	(23)	Information Officer I		
7	7	(24)	Information Officer I (Regional)		
8	8	(25)	Data Entry Clerk		
1	1	(26)	Clerk Typist		
26	26				
			Library Services and Promotions		
1	1	(27)	Manager, Library Services & Promotions		
1	1	(28)	Librarian		
2	2	(29)	Library Assistant		
1	1	(30)	Publications Officer		
1	1	(31)	Clerk Typist		
1	1	(32)	Food Demonstrator		
1	1	(33)	Audio Visual Technician		
8	8				
			Corporate Services		
1	1	(34)	Manager, Corporate Services		
1	1	(35)	Personnel Officer		
1	1	(36)	Clerk II		
2	2	(37)	Clerk Typist		
2	2	(38)	Receptionist/Telephonist		
1	1	(39)	Clerk III, Office Management Services		
4	4	(40)	Pantry Attendant		
2	2	(41)	Driver		
1	1	(42)	Accounting Assistant		
1	1	(43)	Clerk II		

Board 09 - National Agricultural Marketing and Development Corporation
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(44)	Clerk I, Payroll		
1	1	(45)	Clerk I, Receipts and Payments		
1	1	(46)	Clerk Typist		
8	8	(47)	Cashier II		
27	27				
			Systems Development		
1	1	(48)	Systems Analyst II		
2	2	(49)	Systems Analyst I		
3	3				
			Legal Unit		
1	1	(50)	Company Secretary		
1	1	(51)	Clerk Stenographer, Legal		
2	2				
			Security		
8	8	(52)	Security Officer		
8	8				
97	97				

11 - ZOOLOGICAL SOCIETY OF TRINIDAD AND TOBAGO
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	11,505,650	16,678,427	14,731,680	14,153,600	(578,080)
04	OTHER INCOME	2,678,923	3,917,000	1,417,000	3,917,000	2,500,000
	Rent	-	350,000	350,000	350,000	-
	Gate Receipts	2,667,923	3,500,000	1,000,000	3,500,000	2,500,000
	Sales	-	5,000	5,000	5,000	-
	Subscriptions	-	12,000	12,000	12,000	-
	Donations	-	25,000	25,000	25,000	-
	Miscellaneous	11,000	25,000	25,000	25,000	-
	Total	14,184,573	20,595,427	16,148,680	18,070,600	1,921,920

11 - ZOOLOGICAL SOCIETY OF TRINIDAD AND TOBAGO
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	3,805,267	4,972,824	3,537,600	4,972,800	1,435,200
	Salaries and Cost of Living Allowance	1,158,271	2,449,824	1,072,100	2,449,800	1,377,700
	Wages and Cost of Living Allowance	1,948,699	1,550,000	1,670,000	1,550,000	(120,000)
	Overtime - Daily Rated Workers	194,612	250,000	250,000	250,000	-
	Gov't Contribution to NIS	262,185	425,000	250,000	425,000	175,000
	Government Contribution to Group Health Insurance	1,500	4,000	1,500	4,000	2,500
	Remuneration to Board Members	240,000	294,000	294,000	294,000	-
02	GOODS AND SERVICES	9,738,359	14,816,828	12,138,000	12,429,500	291,500
03	MINOR EQUIPMENT PURCHASES	-	755,775	80,000	418,300	338,300
04	CURRENT TRANSFERS AND SUBSIDIES	-	50,000	393,080	250,000	(143,080)
	Total	13,543,626	20,595,427	16,148,680	18,070,600	1,921,920

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	2,678,923	3,917,000	1,417,000	3,917,000
Expenditure	13,543,626	20,595,427	16,148,680	18,070,600
Operating Surplus/(Deficit)	(10,864,703)	(16,678,427)	(14,731,680)	(14,153,600)
Add: Depreciation				
Cash Surplus/(Deficit)	(10,864,703)	(16,678,427)	(14,731,680)	(14,153,600)
Add: Government Subvention	11,505,650	16,678,427	14,731,680	14,153,600
Surplus/(Unfinanced Deficit)	640,947			

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

11 - ZOOLOGICAL SOCIETY OF TRINIDAD AND TOBAGO
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	11,505,650	16,678,427	14,731,680	14,153,600	-	578,080	
04 OTHER INCOME	2,678,923	3,917,000	1,417,000	3,917,000	2,500,000	-	
001 Rent	-	350,000	350,000	350,000	-	-	
013 Gate Receipts	2,667,923	3,500,000	1,000,000	3,500,000	2,500,000	-	
018 Sales	-	5,000	5,000	5,000	-	-	
026 Subscriptions	-	12,000	12,000	12,000	-	-	
049 Donations - Cash	-	25,000	25,000	25,000	-	-	
099 Miscellaneous	11,000	25,000	25,000	25,000	-	-	
Total Income	14,184,573	20,595,427	16,148,680	18,070,600	1,921,920	-	

11 - ZOOLOGICAL SOCIETY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	3,805,267	4,972,824	3,537,600	4,972,800	1,435,200	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	1,158,271	2,449,824	1,072,100	2,449,800	1,377,700	-	
02 Wages and C.O.L.A. (including Leave Pay)	1,948,699	1,550,000	1,670,000	1,550,000	-	120,000	
05 Government's Contribution to N.I.S.	262,185	425,000	250,000	425,000	175,000	-	
06 Remuneration to Board Members	240,000	294,000	294,000	294,000	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	1,500	4,000	1,500	4,000	2,500	-	
29 Overtime - Daily - Rated Workers	194,612	250,000	250,000	250,000	-	-	
Total General Administration	3,805,267	4,972,824	3,537,600	4,972,800	1,435,200	-	
02 GOODS AND SERVICES	9,738,359	14,816,828	12,138,000	12,429,500	291,500	-	
001 General Administration							
01 Travelling and Subsistence	43,625	100,000	50,000	50,000	-	-	
03 Uniforms	30,622	125,000	20,000	20,000	-	-	
04 Electricity	222,247	400,000	230,000	230,000	-	-	
05 Telephones	100,655	180,000	134,000	134,000	-	-	
06 Water and Sewerage Rates	113,372	250,000	178,000	180,000	2,000	-	
08 Rent / Lease - Office Accommodation and Storage	55,821	80,000	37,000	40,000	3,000	-	
10 Office Stationery and Supplies	55,004	80,000	30,000	40,000	10,000	-	
11 Books and Periodicals	-	40,000	-	5,000	5,000	-	
12 Materials and Supplies	3,998,966	5,000,000	4,660,000	4,660,000	-	-	
13 Maintenance of Vehicles	148,683	150,000	112,000	115,000	3,000	-	
16 Contract Employment	685,860	1,391,328	777,000	800,000	23,000	-	
17 Training	-	100,000	-	5,000	5,000	-	
19 Official Entertainment	5,963	20,000	-	5,000	5,000	-	
21 Repairs and Maintenance - Buildings	2,994,987	5,000,000	5,000,000	5,000,000	-	-	
22 Short-term Employment	343,607	300,000	350,000	350,000	-	-	
23 Fees	36,000	60,000	-	20,000	20,000	-	
27 Official Overseas Travel	-	80,000	-	5,000	5,000	-	
28 Other Contracted Services	299,270	300,000	300,000	300,000	-	-	
37 Janitorial Services	-	60,000	-	10,000	10,000	-	
43 Security Services	434,352	540,000	100,000	200,000	100,000	-	
57 Postage	-	500	-	500	500	-	
58 Medical Expenses	-	100,000	-	20,000	20,000	-	
61 Insurance	152,597	250,000	145,000	200,000	55,000	-	
62 Promotions, Publicity and Printing	16,728	200,000	15,000	30,000	15,000	-	
99 Employee Assistance Programme	-	10,000	-	10,000	10,000	-	
Total General Administration	9,738,359	14,816,828	12,138,000	12,429,500	291,500	-	

11 - ZOOLOGICAL SOCIETY OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	-	755,775	80,000	418,300	338,300	-	
001 General Administration							
01 Vehicles	-	337,500	80,000	-	-	80,000	
02 Office Equipment	-	50,600	-	50,600	50,600	-	
03 Furniture and Furnishings	-	35,800	-	35,800	35,800	-	
04 Other Minor Equipment	-	331,875	-	331,900	331,900	-	
Total General Administration	-	755,775	80,000	418,300	338,300	-	
04 CURRENT TRANSFERS AND SUBSIDIES	-	50,000	393,080	250,000	-	143,080	
007 Households							
01 Retirement Benefits	-	50,000	77,000	50,000	-	27,000	
40 Gratuities to Contract Officers	-	-	316,080	200,000	-	116,080	
Total Households	-	50,000	393,080	250,000	-	143,080	
Total Expenditure	13,543,626	20,595,427	16,148,680	18,070,600	1,921,920	-	

Board 11 - Zoological Society of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			GENERAL ADMINISTRATION		
1	1	(1)	Curator	53	(1) Post to be supressed for three (3) years with effect from the date of assumption of duty on contract of the Curator/Manager. Cabinet Minute No. 295 dated February 11, 2010.
2	2	(2)	Assistant Curator	36	
2	2	(3)	Zoo Keeper III	25E	
4	4	(4)	Zoo Keeper II	21A	
20	20	(5)	Zoo Keeper I	12	
1	1	(6)	Chauffeur I	17	
1	1	(7)	Clerk I	14	
1	1	(8)	Clerk Typist I	13	
2	2	(9)	Zoo Receptionist	13	
1	1	(10)	Maintenance Repairman II	18G	
2	2	(11)	Maintenance Repairman I	16	
1	1	(12)	Gardener	9	
1	1	(13)	Groundsman	6	
1	1	(14)	Works Supervisor I	28	
1	1	(15)	Clerk III	24E	
1	1	(16)	Accounting Assistant	25E	Items Nos. (16)-(18) - Posts created with effect from July
1	1	(17)	Clerk IV	30C	19, 2007. Cabinet Minute No.1852 dated July 19, 2007.
1	1	(18)	Stores Attendant	8	Posts to be suppressed for three (3) years from the dates
44	44				of assumption of duty of officers in the undermentioned contract positions: One (1) Accountant Two (2) Accounting Clerks
			Daily-paid Labour Force:		
			Permanent:		
6	6	(19)	Labourer		
1	1	(20)	Welder		
15	15	(21)	Casual		
22	22				
66	66				

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF SOCIAL DEVELOPMENT AND FAMILY SERVICES

Head	78	-	MINISTRY OF SOCIAL DEVELOPMENT AND FAMILY SERVICES
Sub-Head	06	-	Current Transfers to Statutory Boards and Similar Bodies
Item No.	004	-	Statutory Boards
Sub-Item No.	15	-	Trinidad and Tobago Association for Retarded Children (Lady Hochoy Homes)
Sub-Item No.	41	-	Trinidad and Tobago Association for the Hearing Impaired
Sub-Item No.	42	-	Trinidad and Tobago Blind Welfare Association

15 - TRINIDAD AND TOBAGO ASSOCIATION FOR RETARDED CHILDREN (LADY HOCHOY HOMES)
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	14,308,087	18,203,251	15,000,000	15,000,000	-
04	OTHER INCOME	39,817	30,000	30,000	30,000	-
	Contributions	15,072	16,000	16,000	16,000	-
	Donations	18,705	9,000	9,000	9,000	-
	Functions	6,040	5,000	5,000	5,000	-
	Total	14,347,904	18,233,251	15,030,000	15,030,000	-

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

15 - TRINIDAD AND TOBAGO ASSOCIATION FOR RETARDED CHILDREN (LADY HOCHOY HOMES)
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	7,478,852	7,916,082	7,712,831	7,759,841	47,010
	Salaries and Cost of Living Allowance	6,920,566	7,279,082	7,075,831	7,122,841	47,010
	Gov't Contribution to NIS	506,286	585,000	585,000	585,000	-
	Allowances - Monthly Paid Officers	52,000	52,000	52,000	52,000	-
02	GOODS AND SERVICES	377,312	1,888,010	1,888,010	1,888,010	-
03	MINOR EQUIPMENT PURCHASES	-	69,943	69,943	-	(69,943)
04	CURRENT TRANSFERS AND SUBSIDIES	6,463,873	8,359,216	5,359,216	5,382,149	22,933
	Total	14,320,037	18,233,251	15,030,000	15,030,000	-

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	39,817	30,000	30,000	30,000
Expenditure	14,320,037	18,233,251	15,030,000	15,030,000
Operating Surplus/(Deficit)	(14,280,220)	(18,203,251)	(15,000,000)	(15,000,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(14,280,220)	(18,203,251)	(15,000,000)	(15,000,000)
Add: Government Subvention	14,308,087	18,203,251	15,000,000	15,000,000
Surplus/(Unfinanced Deficit)	27,867			

15 - TRINIDAD AND TOBAGO ASSOCIATION FOR RETARDED CHILDREN (LADY HOCHOY HOMES)
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	14,308,087	18,203,251	15,000,000	15,000,000	-	-	
04 OTHER INCOME	39,817	30,000	30,000	30,000	-	-	
011 Contributions	15,072	16,000	16,000	16,000	-	-	
049 Donations	18,705	9,000	9,000	9,000	-	-	
052 Functions	6,040	5,000	5,000	5,000	-	-	
Total Income	14,347,904	18,233,251	15,030,000	15,030,000	-	-	

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

15 - TRINIDAD AND TOBAGO ASSOCIATION FOR RETARDED CHILDREN (LADY HOCHOY HOMES)
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	7,478,852	7,916,082	7,712,831	7,759,841	47,010	-	
001 Lady Hochoy Home - North							
01 Salaries and Cost of Living Allowance	4,576,162	4,866,104	4,662,853	4,700,000	37,147	-	
04 Allowances - Monthly Paid Officers	40,000	40,000	40,000	40,000	-	-	
05 Government's Contribution to N.I.S.	325,940	375,000	375,000	375,000	-	-	
Total Lady Hochoy Home - North	4,942,102	5,281,104	5,077,853	5,115,000	37,147	-	
002 Lady Hochoy Home - South							
01 Salaries and Cost of Living Allowance	1,718,881	1,718,334	1,718,334	1,727,035	8,701	-	
04 Allowances - Monthly Paid Officers	12,000	12,000	12,000	12,000	-	-	
05 Government's Contribution to N.I.S.	125,000	140,000	140,000	140,000	-	-	
Total Lady Hochoy Home - South	1,855,881	1,870,334	1,870,334	1,879,035	8,701	-	
003 Penal Day Care and Training Centre							
01 Salaries and Cost of Living Allowance	625,523	694,644	694,644	695,806	1,162	-	
05 Government's Contribution to N.I.S.	55,346	70,000	70,000	70,000	-	-	
Total Penal Day Care and Training Centre	680,869	764,644	764,644	765,806	1,162	-	
02 GOODS AND SERVICES	377,312	1,888,010	1,888,010	1,888,010	-	-	
001 Lady Hochoy Home - North							
04 Electricity	49,097	165,000	165,000	165,000	-	-	
05 Telephones	4,046	45,000	45,000	45,000	-	-	
06 Water and Sewerage Rates	-	10,000	10,000	10,000	-	-	
10 Office Stationery and Supplies	2,531	30,000	30,000	30,000	-	-	
12 Materials and Supplies	11,619	165,000	165,000	165,000	-	-	
13 Maintenance of Vehicles	-	40,000	40,000	40,000	-	-	
15 Repairs and Maintenance - Equipment	-	37,000	37,000	37,000	-	-	
21 Repairs and Maintenance - Buildings	10,917	60,000	60,000	60,000	-	-	
40 Food at Institutions	105,596	356,000	356,000	356,000	-	-	
43 Security Services	72,900	315,000	315,000	315,000	-	-	
57 Postage	-	3,600	3,600	3,600	-	-	
61 Insurance	84,564	85,000	85,000	85,000	-	-	
Total Lady Hochoy Home - North	341,270	1,311,600	1,311,600	1,311,600	-	-	

15 – TRINIDAD AND TOBAGO ASSOCIATION FOR RETARDED CHILDREN (LADY HOCHOY HOMES)
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Lady Hochoy Home - South							
04 Electricity	2,411	30,000	30,000	30,000	-	-	
05 Telephones	-	25,000	25,000	25,000	-	-	
06 Water and Sewerage Rates	-	4,000	4,000	4,000	-	-	
10 Office Stationery and Supplies	1,923	20,000	20,000	20,000	-	-	
12 Materials and Supplies	7,216	106,000	106,000	106,000	-	-	
13 Maintenance of Vehicles	-	24,000	24,000	24,000	-	-	
15 Repairs and Maintenance - Equipment	-	15,000	15,000	15,000	-	-	
21 Repairs and Maintenance - Buildings	-	50,000	50,000	50,000	-	-	
40 Food at Institutions	3,253	105,800	105,800	105,800	-	-	
57 Postage	-	360	360	360	-	-	
61 Insurance	-	50,000	50,000	50,000	-	-	
Total Lady Hochoy Home - South	14,803	430,160	430,160	430,160	-	-	
003 Penal Day Care and Training Centre							
04 Electricity	9,352	24,000	24,000	24,000	-	-	
05 Telephones	1,392	15,000	15,000	15,000	-	-	
06 Water and Sewerage Rates	207	2,000	2,000	2,000	-	-	
10 Office Stationery and Supplies	2,858	9,000	9,000	9,000	-	-	
12 Materials and Supplies	5,000	58,800	58,800	58,800	-	-	
15 Repairs and Maintenance - Equipment	400	8,000	8,000	8,000	-	-	
21 Repairs and Maintenance - Buildings	2,030	20,000	20,000	20,000	-	-	
57 Postage	-	450	450	450	-	-	
61 Insurance	-	9,000	9,000	9,000	-	-	
Total Penal Day Care and Training Centre	21,239	146,250	146,250	146,250	-	-	
03 MINOR EQUIPMENT PURCHASES	-	69,943	69,943	-	-	69,943	
001 Lady Hochoy Home - North							
01 Vehicles	-	-	-	-	-	-	
03 Furniture and Furnishings	-	-	-	-	-	-	
04 Other Minor Equipment	-	39,700	39,700	-	-	39,700	
Total Lady Hochoy Home - North	-	39,700	39,700	-	-	39,700	

15 – TRINIDAD AND TOBAGO ASSOCIATION FOR RETARDED CHILDREN (LADY HOCHOY HOMES)
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
002 Lady Hochoy Home South							
02 Office Equipment	-	-	-	-	-	-	
04 Other Minor Equipment	-	18,500	18,500	-	-	18,500	
Total Lady Hochoy Home South	-	18,500	18,500	-	-	18,500	
003 Penal Day Care and Training Centre							
02 Office Equipment	-	-	-	-	-	-	
03 Furniture and Furnishings	-	-	-	-	-	-	
04 Other Minor Equipment	-	11,743	11,743	-	-	11,743	
Total Penal Day Care and Training Centre	-	11,743	11,743	-	-	11,743	
04 CURRENT TRANSFERS AND SUBSIDIES	6,463,873	8,359,216	5,359,216	5,382,149	22,933	-	
007 Households							
01 Pensions	2,400,208	2,567,500	1,567,500	1,455,625	-	111,875	
02 Gratuities	1,619,901	2,341,716	341,716	681,490	339,774	-	
Total Households	4,020,109	4,909,216	1,909,216	2,137,115	227,899	-	
009 Other Transfers							
01 Grant to Memisa Vocational Training Centre	2,157,769	3,000,000	3,000,000	2,795,034	-	204,966	
02 Grant to Lady Hochoy Vocational Centre	285,995	450,000	450,000	450,000	-	-	
Total Other Transfers	2,443,764	3,450,000	3,450,000	3,245,034	-	204,966	
Total Expenditure	14,320,037	18,233,251	15,030,000	15,030,000	-	-	

Board 15 - Trinidad and Tobago Association for Retarded Children (Lady Hochoy Homes)
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Lady Hochoy Home - North		
3	3	(1)	Nurse	32	
24	24	(2)	Nurse's Aide	9	
4	4	(3)	Maid I	4	
3	3	(4)	Cook I	16	
2	2	(5)	Cleaner I	4	
2	2	(6)	Groundsman	6	
2	2	(7)	Laundress I	10	
1	1	(8)	Handyman	6	
2	2	(9)	Seamstress I	15	
1	1	(10)	Clerk Typist II	19C	
1	1	(11)	Instructor (Joinery)	16	
10	10	(12)	Assistant Instructor of the Mentally Handicapped	11	
1	1	(13)	Messenger I	9	
1	1	(14)	Physiotherapist I	46	
1	1	(15)	Child Care Officer I	46	
1	1	(16)	Administrative Assistant	35F	
2	2	(17)	Motor Vehicle Driver	17	
2	2	(18)	Maintenance Repairman	16	
63	63				

Board 15 - Trinidad and Tobago Association for Retarded Children (Lady Hochoy Homes)
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			Lady Hochoy Home - South		
3	3	(19)	Assistant Instructor of the Mentally Handicapped	11	
1	1	(20)	Watchman	9	
1	1	(21)	Groundsman	6	(21) Post to be abolished when vacant. Cabinet Minute No. 2787 dated October 27, 2005
3	3	(22)	Cleaner I	4	
1	1	(23)	Chauffeur I	14	
6	6	(24)	Ward Assistant	9	
2	2	(25)	Male Ward Assistant	9	
2	2	(26)	Maid I	4	
1	1	(27)	Cook I	16	
1	1	(28)	Laundress I	10	
1	1	(29)	Child Care Officer I	46	
1	1	(30)	Administrative Assistant	35F	
1	1	(31)	Clerk Typist I	13	
24	24				
87	87				

41 - TRINIDAD AND TOBAGO ASSOCIATION FOR THE HEARING IMPAIRED
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	7,867,587	12,700,000	12,700,000	12,975,000	275,000
04	OTHER INCOME	987,693	1,476,515	1,476,515	1,500,000	23,485
	Subscriptions	987,693	1,476,515	1,476,515	1,500,000	23,485
	Board Charges	-	-	-	-	-
	Total	8,855,280	14,176,515	14,176,515	14,475,000	298,485

41 - TRINIDAD AND TOBAGO ASSOCIATION FOR THE HEARING IMPAIRED
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	3,447,456	3,663,838	3,663,838	3,511,722	(152,116)
	Salaries and Cost of Living Allowance	3,172,784	3,393,370	3,393,370	3,250,224	(143,146)
	Gov't Contribution to NIS	274,672	270,468	270,468	261,498	(8,970)
02	GOODS AND SERVICES	2,344,343	4,472,817	4,472,817	4,233,804	(239,013)
03	MINOR EQUIPMENT PURCHASES	74,795	611,947	611,947	186,722	(425,225)
04	CURRENT TRANSFERS AND SUBSIDIES	2,613,475	5,427,913	5,427,913	6,542,752	1,114,839
	Total	8,480,069	14,176,515	14,176,515	14,475,000	298,485

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	987,693	1,476,515	1,476,515	1,500,000
Expenditure	8,480,069	14,176,515	14,176,515	14,475,000
Operating Surplus/(Deficit)	(7,492,376)	(12,700,000)	(12,700,000)	(12,975,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(7,492,376)	(12,700,000)	(12,700,000)	(12,975,000)
Add: Government Subvention	7,867,587	12,700,000	12,700,000	12,975,000
Surplus/(Unfinanced Deficit)	375,211			

41 - TRINIDAD AND TOBAGO ASSOCIATION FOR THE HEARING IMPAIRED
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	7,867,587	12,700,000	12,700,000	12,975,000	275,000	-	
04 OTHER INCOME	987,693	1,476,515	1,476,515	1,500,000	23,485	-	
026 Subscriptions and Donations	987,693	1,476,515	1,476,515	1,500,000	23,485	-	
053 Board Charges	-	-	-	-	-	-	
Total Income	8,855,280	14,176,515	14,176,515	14,475,000	298,485	-	

41 - TRINIDAD AND TOBAGO ASSOCIATION FOR THE HEARING IMPAIRED
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	3,447,456	3,663,838	3,663,838	3,511,722	-	152,116	
001 General Administration							
01 Salaries and Cost of Living Allowance	3,172,784	3,393,370	3,393,370	3,250,224	-	143,146	
05 Government's Contribution to N.I.S.	274,672	270,468	270,468	261,498	-	8,970	
Total General Administration	3,447,456	3,663,838	3,663,838	3,511,722	-	152,116	
02 GOODS AND SERVICES	2,344,343	4,472,817	4,472,817	4,233,804	-	239,013	
001 General Administration							
01 Travelling and Subsistence	41,928	122,200	122,200	70,400	-	51,800	
03 Uniforms	-	-	-	-	-	-	
04 Electricity	126,000	127,200	127,200	130,000	2,800	-	
05 Telephones	111,980	135,850	135,850	135,304	-	546	
06 Water and Sewerage Rates	6,243	11,700	11,700	11,640	-	60	
07 House Rates	-	-	-	-	-	-	
08 Rent / Lease - Office Accommodation and Storage	-	12,000	12,000	-	-	12,000	
10 Office Stationery and Supplies	64,786	66,800	66,800	148,250	81,450	-	
11 Books and Periodicals	-	10,000	10,000	6,500	-	3,500	
12 Materials and Supplies	114,077	170,000	170,000	174,960	4,960	-	
13 Maintenance of Vehicles	68,560	86,900	86,900	51,000	-	35,900	
15 Repairs and Maintenance - Equipment	112,523	221,100	221,100	221,000	-	100	
16 Contract Employment	339,515	926,867	926,867	410,764	-	516,103	
17 Training	20,500	35,000	35,000	35,000	-	-	
21 Repairs and Maintenance - Buildings	48,896	269,500	269,500	224,000	-	45,500	
22 Short-term Employment	-	92,000	92,000	60,000	-	32,000	
23 Fees	60,000	265,000	265,000	315,000	50,000	-	
27 Official Overseas Travel	-	91,000	91,000	25,000	-	66,000	
28 Other Contracted Services	-	393,500	393,500	460,500	67,000	-	
37 Janitorial Services	203,456	192,000	192,000	186,295	-	5,705	
40 Food at Institutions	96,250	145,000	145,000	145,000	-	-	
43 Security Services	827,000	752,700	752,700	1,119,691	366,991	-	
57 Postage	2,102	46,000	46,000	16,000	-	30,000	
61 Insurance	76,929	150,000	150,000	150,000	-	-	
62 Promotions, Publicity and Printing	23,598	90,500	90,500	87,500	-	3,000	
66 Hosting of Conferences, Seminars and Other Functions	-	60,000	60,000	50,000	-	10,000	
Total General Administration	2,344,343	4,472,817	4,472,817	4,233,804	-	239,013	

41 - TRINIDAD AND TOBAGO ASSOCIATION FOR THE HEARING IMPAIRED
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	74,795	611,947	611,947	186,722	-	425,225	
001 General Administration							
01 Vehicles	-	-	-	-	-	-	
02 Office Equipment	53,427	193,750	193,750	27,594	-	166,156	
03 Furniture and Furnishings	7,197	325,957	325,957	82,528	-	243,429	
04 Other Minor Equipment	14,171	92,240	92,240	76,600	-	15,640	
Total General Administration	74,795	611,947	611,947	186,722	-	425,225	
04 CURRENT TRANSFERS AND SUBSIDIES	2,613,475	5,427,913	5,427,913	6,542,752	1,114,839	-	
007 Households							
01 Pensions	357,000	391,053	391,053	504,000	112,947	-	
02 Gratuities	-	176,800	176,800	279,647	102,847	-	
Total Households	357,000	567,853	567,853	783,647	215,794	-	
009 Other Transfers							
01 Grant to DRETCHI	2,256,475	4,860,060	4,860,060	5,759,105	899,045	-	
Total Other Transfers	2,256,475	4,860,060	4,860,060	5,759,105	899,045	-	
Total Expenditure	8,480,069	14,176,515	14,176,515	14,475,000	298,485	-	

Board 41 - Trinidad and Tobago Association For The Hearing Impaired
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Executive Officer	42	
1	1	(2)	Accounting Assistant	25E	
1	1	(3)	House Mother II	22C	
1	1	(4)	Clerk I	14	
9	9	(5)	House Mother I	16	
1	1	(6)	Clerk Typist I	13	
1	1	(7)	Hearing Aid Technician	28D	
1	1	(8)	Cook II	19F	
2	2	(9)	Cook I	16	
2	2	(10)	Maid I	4	
1	1	(11)	Caretaker	6	
1	1	(12)	Janitor	6	
1	1	(13)	Chauffeur/Messenger	17	
1	1	(14)	Part-time Washer		
1	1	(15)	Part-time Ironer		
1	1	(16)	Part-time Cleaner		
1	1	(17)	Sports Officer (Part-time)		
27	27				

42 - TRINIDAD AND TOBAGO BLIND WELFARE ASSOCIATION
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	11,449,212	14,000,000	13,000,000	13,200,000	200,000
03	DEPRECIATION	-	-	-	-	-
04	OTHER INCOME	861,537	1,537,500	1,537,500	1,510,500	(27,000)
	Rent	368,250	450,000	450,000	558,000	108,000
	Interest	-	6,000	6,000	6,000	-
	Sales	316,646	440,000	440,000	440,000	-
	Subscriptions	7,809	6,500	6,500	6,500	-
	Donations	57,680	250,000	250,000	250,000	-
	Miscellaneous	111,152	385,000	385,000	250,000	(135,000)
	Total	12,310,749	15,537,500	14,537,500	14,710,500	173,000

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

42 - TRINIDAD AND TOBAGO BLIND WELFARE ASSOCIATION
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	8,255,664	8,514,061	8,023,361	8,483,429	460,068
	Salaries and Cost of Living Allowance	3,311,099	4,128,200	4,128,200	4,097,568	(30,632)
	Wages and Cost of Living Allowance	4,211,201	3,490,700	3,000,000	3,490,700	490,700
	Gov't Contribution to NIS	587,384	700,000	700,000	700,000	-
	Government Contribution to Group Health Insurance	39,180	43,961	43,961	43,961	-
	Remuneration to Board Members	106,800	151,200	151,200	151,200	-
02	GOODS AND SERVICES	2,366,873	4,150,160	4,150,160	3,830,300	(319,860)
03	MINOR EQUIPMENT PURCHASES	64,479	55,000	55,000	55,000	-
04	CURRENT TRANSFERS AND SUBSIDIES	2,294,789	2,818,279	2,308,979	2,341,771	32,792
	Total	12,981,805	15,537,500	14,537,500	14,710,500	173,000

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	861,537	1,537,500	1,537,500	1,510,500
Expenditure	12,981,805	15,537,500	14,537,500	14,710,500
Operating Surplus/(Deficit)	(12,120,268)	(14,000,000)	(13,000,000)	(13,200,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(12,120,268)	(14,000,000)	(13,000,000)	(13,200,000)
Add: Government Subvention	11,449,212	14,000,000	13,000,000	13,200,000
Surplus/(Unfinanced Deficit)	(671,056)			

42 - TRINIDAD AND TOBAGO BLIND WELFARE ASSOCIATION
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	11,449,212	14,000,000	13,000,000	13,200,000	200,000	-	
03 DEPRECIATION	-	-	-	-	-	-	
04 OTHER INCOME	861,537	1,537,500	1,537,500	1,510,500	-	27,000	
001 Rent							
01 General Administration	368,250	450,000	450,000	558,000	108,000	-	
Total Rent	368,250	450,000	450,000	558,000	108,000	-	
006 Interest							
01 Investments	-	6,000	6,000	6,000	-	-	
Total Interest	-	6,000	6,000	6,000	-	-	
018 Sales							
01 Manufacturing and Trading Account	316,646	440,000	440,000	440,000	-	-	
Total Sales	316,646	440,000	440,000	440,000	-	-	
026 Subscription							
01 Membership	7,809	6,500	6,500	6,500	-	-	
Total Subscription	7,809	6,500	6,500	6,500	-	-	
049 Donations							
01 General Fund	54,680	215,000	215,000	215,000	-	-	
02 Republic Bank of Trinidad and Tobago	-	5,000	5,000	5,000	-	-	
04 Covenants	3,000	30,000	30,000	30,000	-	-	
Total Donations	57,680	250,000	250,000	250,000	-	-	

42 - TRINIDAD AND TOBAGO BLIND WELFARE ASSOCIATION
DETAILS OF INCOME (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
099 Miscellaneous							
01 Receipts (Proceeds of Parties, etc.)	111,152	385,000	385,000	250,000	-	135,000	
Total Miscellaneous	111,152	385,000	385,000	250,000	-	135,000	
Total Income	12,310,749	15,537,500	14,537,500	14,710,500	173,000	-	

42 - TRINIDAD AND TOBAGO BLIND WELFARE ASSOCIATION
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	8,255,664	8,514,061	8,023,361	8,483,429	460,068	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	3,311,099	4,128,200	4,128,200	4,097,568	-	30,632	
02 Wages and C.O.L.A. (including Leave Pay)	4,211,201	3,490,700	3,000,000	3,490,700	490,700	-	
05 Government's Contribution to N.I.S.	587,384	700,000	700,000	700,000	-	-	
06 Remuneration to Board Members	106,800	151,200	151,200	151,200	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	39,180	43,961	43,961	43,961	-	-	
Total General Administration	8,255,664	8,514,061	8,023,361	8,483,429	460,068	-	
02 GOODS AND SERVICES	2,366,873	4,150,160	4,150,160	3,830,300	-	319,860	
001 General Administration							
01 Travelling and Subsistence	294,905	300,000	300,000	300,000	-	-	
03 Uniforms	2,550	187,500	187,500	187,500	-	-	
04 Electricity	179,703	185,000	185,000	185,000	-	-	
05 Telephones	63,657	135,000	135,000	135,000	-	-	
06 Water and Sewerage Rates	8,190	36,000	36,000	36,000	-	-	
10 Office Stationery and Supplies	71,633	72,000	72,000	72,000	-	-	
11 Books and Periodicals	-	1,500	1,500	1,500	-	-	
12 Materials and Supplies	79,596	350,000	350,000	350,000	-	-	
13 Maintenance of Vehicles	86,010	100,000	100,000	100,000	-	-	
15 Repairs and Maintenance - Equipment	32,405	50,000	50,000	50,000	-	-	
16 Contract Employment	465,890	693,000	693,000	625,800	-	67,200	
17 Training	-	25,000	25,000	25,000	-	-	
21 Repairs and Maintenance - Buildings	212,057	400,000	400,000	400,000	-	-	
23 Fees	43,760	100,000	100,000	100,000	-	-	
28 Other Contracted Services	161,385	200,000	200,000	200,000	-	-	
40 Food at Institutions	-	-	-	-	-	-	
43 Security Services	288,004	500,000	500,000	500,000	-	-	
57 Postage	5,706	2,500	2,500	2,500	-	-	
61 Insurance	89,772	300,000	300,000	300,000	-	-	
62 Promotions, Publicity and Printing	29,980	60,000	60,000	60,000	-	-	
66 Hosting of Conferences, Seminars and other Functions	217,357	150,000	150,000	100,000	-	50,000	
76 Allowance and Assistance to Blind Persons	34,313	302,660	302,660	100,000	-	202,660	
Total General Administration	2,366,873	4,150,160	4,150,160	3,830,300	-	319,860	

42 - TRINIDAD AND TOBAGO BLIND WELFARE ASSOCIATION
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	64,479	55,000	55,000	55,000	-	-	
001 General Administration							
02 Office Equipment	14,924	20,000	20,000	20,000	-	-	
03 Furniture and Furnishings	5,913	20,000	20,000	20,000	-	-	
04 Other Minor Equipment	43,642	15,000	15,000	15,000	-	-	
Total General Administration	64,479	55,000	55,000	55,000	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	2,294,789	2,818,279	2,308,979	2,341,771	32,792	-	
007 Households							
01 Pension	1,377,811	1,330,900	1,330,900	1,341,771	10,871	-	
02 Gratuities	916,978	1,487,379	978,079	1,000,000	21,921	-	
Total Households	2,294,789	2,818,279	2,308,979	2,341,771	32,792	-	
Total Expenditure	12,981,805	15,537,500	14,537,500	14,710,500	173,000	-	

Board 42 - Trinidad and Tobago Blind Welfare Association
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			(i) General Administration		
1	1	(1)	Executive Officer	42	
1	1	(2)	Accountant	31C	
1	1	(3)	Clerk II	20C	
1	1	(4)	Clerk Typist I / II	13	
1	1	(5)	Braille Instructress	10	
1	1	(6)	Internal Auditor (Part-time)		
1	1	(7)	Caretaker - Duke Street Premises (Part-time)		
1	1	(8)	Receptionist/Telephone Operator	13	
8	8				
			(ii) Workshop		
			Port of Spain		
1	1	(9)	Workshop Manager II	30	
1	1	(10)	Stores Clerk II	20C	
1	1	(11)	Clerk I	14	
1	1	(12)	Clerk Typist I	13	
1	1	(13)	Handicraft Instructor II	17B	
3	3	(14)	Handicraft Instructor I	10	
1	1	(15)	Stores Attendant	8	
1	1	(16)	Chauffeur-Messenger	17	
10	10				
			(iii) San Fernando		
1	1	(17)	Workshop Manager I	24	
1	1	(18)	Clerk I	14	
2	2	(19)	Handicraft Instructor I	10	
4	4				
			(iv) Tobago		
1	1	(20)	Handicraft Instructor I	10	
1	1				

Board 42 - Trinidad and Tobago Blind Welfare Association
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
			(v) School for Blind Children		
1	1	(21)	School Manager II	30	
1	1	(22)	House Mother	23	
3	3	(23)	Assistant House Mother	14	
1	1	(24)	Clerk Typist	13	
1	1	(25)	Cook II	19F	
1	1	(26)	Cook I	16	
2	2	(27)	Braillist	8	
1	1	(28)	Laundress I	4	
3	3	(29)	Nurse Maid	4	
1	1	(30)	Chauffeur-Handyman	15	
1	1	(31)	Groundsman	6	
3	3	(32)	Assistant House Mother (Temporary)	14	
19	19				
			(vi) Welfare Services		
2	2	(33)	Welfare Officer II	34	
7	7	(34)	Welfare Officer I	29	
1	1	(35)	Motor Vehicle Operator	17	
10	10				
			Daily-paid Labour Force		
3	3	(36)	Handyman (Workshop, Port of Spain-2; Workshop, San Fernando-1)		
1	1	(37)	General Assistant (Workshop, Port of Spain)		
2	2	(38)	Carpenter (Workshop, Port of Spain)		
2	2	(39)	Ironer Part-time (School for Blind Children)		
8	8				
52	52		Monthly Paid Posts		
8	8		Daily Rated Employees		
60	60				

STATUTORY BOARDS UNDER THE GENERAL CONTROL OF THE MINISTER OF TOURISM, CULTURE AND THE ARTS

Head	80	-	MINISTRY OF TOURISM, CULTURE AND THE ARTS
Sub-Head	06	-	Current Transfers to Statutory Boards and Similar Bodies
Item No.	004	-	Statutory Boards
Sub-Item No.	20	-	Queen's Hall
Sub-Item No.	21	-	Naparima Bowl
Sub-Item No.	22	-	National Carnival Commission of Trinidad and Tobago

20 - QUEEN'S HALL
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	8,260,000	9,907,901	9,200,000	9,634,370	434,370
04	OTHER INCOME	2,094,955	1,640,000	1,085,000	1,640,000	555,000
	Rent	2,002,177	1,575,000	1,085,000	1,575,000	490,000
	Restaurant and Bar	92,778	65,000	-	65,000	65,000
	Total	10,354,955	11,547,901	10,285,000	11,274,370	989,370

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

20 - QUEEN'S HALL
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	2,521,347	3,276,106	3,251,624	3,269,624	18,000
	Salaries and Cost of Living Allowance	1,877,575	2,626,482	2,620,000	2,620,000	-
	Gov't Contribution to NIS	175,772	181,624	181,624	181,624	-
	Remuneration to Board Members	468,000	468,000	450,000	468,000	18,000
02	GOODS AND SERVICES	6,840,850	7,355,326	6,116,907	6,555,290	438,383
03	MINOR EQUIPMENT PURCHASES	-	-	-	-	-
04	CURRENT TRANSFERS AND SUBSIDIES	512,500	916,469	916,469	1,449,456	532,987
	Total	9,874,697	11,547,901	10,285,000	11,274,370	989,370

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	2,094,955	1,640,000	1,085,000	1,640,000
Expenditure	9,874,697	11,547,901	10,285,000	11,274,370
Operating Surplus/(Deficit)	(7,779,742)	(9,907,901)	(9,200,000)	(9,634,370)
Add: Depreciation				
Cash Surplus/(Deficit)	(7,779,742)	(9,907,901)	(9,200,000)	(9,634,370)
Add: Government Subvention	8,260,000	9,907,901	9,200,000	9,634,370
Surplus/(Unfinanced Deficit)	480,258			

20 - QUEEN'S HALL
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	8,260,000	9,907,901	9,200,000	9,634,370	434,370	-	
04 OTHER INCOME	2,094,955	1,640,000	1,085,000	1,640,000	555,000	-	
001 Rent							
01 Other Bookings	612,825	440,000	243,000	440,000	197,000	-	
03 Piano	7,000	5,000	-	5,000	5,000	-	
04 Performances - Foreign	29,000	30,000	-	30,000	30,000	-	
05 Performances - Local	965,477	925,000	597,000	925,000	328,000	-	
06 Broadcast and Tape Recording	-	25,000	-	25,000	25,000	-	
08 Miscellaneous	387,875	150,000	245,000	150,000	-	95,000	
Total Rent	2,002,177	1,575,000	1,085,000	1,575,000	490,000	-	
042 Restaurant and Bar	92,778	65,000	-	65,000	65,000	-	
Total Income	10,354,955	11,547,901	10,285,000	11,274,370	989,370	-	

20 - QUEEN'S HALL
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	2,521,347	3,276,106	3,251,624	3,269,624	18,000	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	1,877,575	2,626,482	2,620,000	2,620,000	-	-	
05 Government's Contribution to N.I.S.	175,772	181,624	181,624	181,624	-	-	
06 Remuneration to Board Members	468,000	468,000	450,000	468,000	18,000	-	
Total General Administration	2,521,347	3,276,106	3,251,624	3,269,624	18,000	-	
02 GOODS AND SERVICES	6,840,850	7,355,326	6,116,907	6,555,290	438,383	-	
001 General Administration							
01 Travelling and Subsistence	20,000	20,000	-	20,000	20,000	-	
03 Uniforms	25,000	70,875	-	70,000	70,000	-	
04 Electricity	780,000	780,000	89,157	600,000	510,843	-	
05 Telephones	160,000	160,000	236,295	100,000	-	136,295	
06 Water and Sewerage Rates	53,000	53,000	7,800	53,000	45,200	-	
10 Office Stationery and Supplies	60,000	80,000	76,057	50,000	-	26,057	
13 Maintenance of Vehicles	26,500	26,500	-	20,000	20,000	-	
15 Repairs and Maintenance - Equipment	100,000	100,000	44,120	44,120	-	-	
16 Contract Employment	2,745,000	2,820,601	2,831,050	2,820,600	-	10,450	
17 Training	30,000	60,000	33,180	30,000	-	3,180	
21 Repairs and Maintenance - Buildings	150,000	150,000	107,628	100,000	-	7,628	
22 Short-term Employment	634,350	634,350	590,000	590,000	-	-	
23 Fees	200,000	200,000	87,350	87,350	-	-	
27 Official Overseas Travel	-	-	-	-	-	-	
28 Other Contracted Services	265,000	400,000	320,000	320,000	-	-	
37 Janitorial Services	350,000	408,000	408,000	408,000	-	-	
43 Security Services	800,000	900,000	926,100	926,100	-	-	
57 Postage	12,000	12,000	-	10,000	10,000	-	
61 Insurance	300,000	300,000	236,120	236,120	-	-	
62 Promotions, Publicity and Printing	100,000	150,000	120,000	50,000	-	70,000	
66 Hosting of Conferences, Seminars and other Functions	10,000	10,000	-	10,000	10,000	-	
99 Employee Assistance Programme	20,000	20,000	4,050	10,000	5,950	-	
Total General Administration	6,840,850	7,355,326	6,116,907	6,555,290	438,383	-	

20 - QUEEN'S HALL
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	-	-	-	-	-	-	
001 General Administration							
01 Vehicles	-	-	-	-	-	-	
02 Office Equipment	-	-	-	-	-	-	
03 Furniture and Furnishings	-	-	-	-	-	-	
Total General Administration	-	-	-	-	-	-	
04 CURRENT TRANSFERS AND SUBSIDIES	512,500	916,469	916,469	1,449,456	532,987	-	
007 Households							
01 Gratuities	358,500	748,469	748,469	1,281,456	532,987	-	
02 Pension Benefits	154,000	168,000	168,000	168,000	-	-	
Total Households	512,500	916,469	916,469	1,449,456	532,987	-	
Total Expenditure	9,874,697	11,547,901	10,285,000	11,274,370	989,370	-	

Board 20 - Queen's Hall
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Operations Manager	54	
1	1	(2)	Maintenance Co-ordinator	46	
1	1	(3)	Technical Co-ordinator	46	
1	1	(4)	Bookings/Customer Relations Officer	46	
1	1	(5)	Theatre Stage Manager	42	
1	1	(6)	Manager	42	
1	1	(7)	Information Technician	38	
1	1	(8)	House Manager	34	
3	3	(9)	Sound Technician	34	
3	3	(10)	Lighting Technician	32	
1	1	(11)	Maintenance Technician	32	
1	1	(12)	Assistant Theatre Stage Manager	28	
1	1	(13)	Accounting Assistant	25E	
1	1	(14)	Store Keeper	24E	
4	4	(15)	Stage Hands	23	
2	2	(16)	Clerk II	20C	(16) One (1) post to be abolished when vacant
1	1	(17)	Secretary	20	(17) Post to be abolished when vacant
1	1	(18)	Driver/Messenger	17	
1	1	(19)	Receptionist/Telephone Operator	13	
1	1	(20)	Cleaner II	10	
1	1	(21)	Messenger	9	(21) Post to be abolished when vacant
1	1	(22)	Groundsman	6	
30	30				
			Daily-paid Labour Force		
1	1	(23)	Power Mower Operator		
1	1	(24)	Greenkeeper		(24)-(25) Posts to be abolished when vacant
1	1	(25)	Sanitation Overseer		
3	3				
33	33				

21 - NAPARIMA BOWL
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	4,284,951	5,976,500	5,000,000	4,497,230	(502,770)
04	OTHER INCOME	653,979	635,500	444,135	635,510	191,375
	Rent	627,816	615,088	436,595	615,100	178,505
	Fees	26,163	15,412	7,540	15,410	7,870
	Interest	-	5,000	-	5,000	5,000
	Miscellaneous	-	-	-	-	-
	Total	4,938,930	6,612,000	5,444,135	5,132,740	(311,395)

DRAFT ESTIMATES OF INCOME & EXPENDITURE, STATUTORY BOARDS & SIMILAR BODIES, 2021

21 - NAPARIMA BOWL
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	1,731,724	1,723,201	1,674,288	1,868,940	194,652
	Salaries and Cost of Living Allowance	84,954	91,358	85,608	92,000	6,392
	Wages and Cost of Living Allowance	938,440	931,117	896,117	1,054,140	158,023
	Overtime - Daily Rated Workers	79,090	82,126	73,963	81,400	7,437
	Gov't Contribution to NIS	211,584	192,000	192,000	213,600	21,600
	Government Contribution to Group Health Insurance	46,456	48,000	48,000	49,200	1,200
	Allowances - Monthly Paid Officers	-	-	-	-	-
	Remuneration to Board Members	371,200	378,600	378,600	378,600	-
02	GOODS AND SERVICES	2,983,096	4,727,696	3,621,215	3,179,800	(441,415)
03	MINOR EQUIPMENT PURCHASES	140,039	19,503	7,032	-	(7,032)
04	CURRENT TRANSFERS AND SUBSIDIES	84,000	141,600	141,600	84,000	(57,600)
	Total	4,938,859	6,612,000	5,444,135	5,132,740	(311,395)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	653,979	635,500	444,135	635,510
Expenditure	4,938,859	6,612,000	5,444,135	5,132,740
Operating Surplus/(Deficit)	(4,284,880)	(5,976,500)	(5,000,000)	(4,497,230)
Add: Depreciation				
Cash Surplus/(Deficit)	(4,284,880)	(5,976,500)	(5,000,000)	(4,497,230)
Add: Government Subvention	4,284,951	5,976,500	5,000,000	4,497,230
Surplus/(Unfinanced Deficit)	71			

21 - NAPARIMA BOWL
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	4,284,951	5,976,500	5,000,000	4,497,230	-	502,770	
04 OTHER INCOME	653,979	635,500	444,135	635,510	191,375	-	
001 Rent							
03 Auditorium	567,671	560,000	224,000	560,000	336,000	-	
04 Amphi-theatre	6,201	7,500	2,500	7,500	5,000	-	
05 Other	53,944	47,588	210,095	47,600	-	162,495	
06 Bar Rentals	-	-	-	-	-	-	
Total Rent	627,816	615,088	436,595	615,100	178,505	-	
002 Fees							
01 Broadcasting	-	1,000	-	1,000	1,000	-	
02 Video Recording	26,163	14,412	7,540	14,410	6,870	-	
Total Fees	26,163	15,412	7,540	15,410	7,870	-	
006 Interest	-	5,000	-	5,000	5,000	-	
099 Miscellaneous	-	-	-	-	-	-	
Total Income	4,938,930	6,612,000	5,444,135	5,132,740	-	311,395	

21 - NAPARIMA BOWL
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	1,731,724	1,723,201	1,674,288	1,868,940	194,652	-	
001 General Administration							
01 Salaries and Cost of Living Allowance	84,954	91,358	85,608	92,000	6,392	-	
02 Wages and C.O.L.A. (including Leave Pay)	938,440	931,117	896,117	1,054,140	158,023	-	
04 Allowances - Monthly Paid Officers	-	-	-	-	-	-	
05 Government's Contribution to N.I.S.	211,584	192,000	192,000	213,600	21,600	-	
06 Remuneration to Board Members	371,200	378,600	378,600	378,600	-	-	
20 Government's Contribution to Group Health Insurance - Daily - Rated Workers	46,456	48,000	48,000	49,200	1,200	-	
29 Overtime - Daily - Rated Workers	79,090	82,126	73,963	81,400	7,437	-	
Total General Administration	1,731,724	1,723,201	1,674,288	1,868,940	194,652	-	
02 GOODS AND SERVICES	2,983,096	4,727,696	3,621,215	3,179,800	-	441,415	
001 General Administration							
01 Travelling and Subsistence	1,107	3,000	-	3,000	3,000	-	
03 Uniforms	13,524	39,634	6,000	50,000	44,000	-	
04 Electricity	254,769	288,000	101,148	102,000	852	-	
05 Telephones	56,789	76,019	34,320	50,000	15,680	-	
06 Water and Sewerage Rates	15,039	19,200	7,052	19,200	12,148	-	
07 House Rates	3	9,600	-	4,000	4,000	-	
10 Office Stationery and Supplies	89,626	132,446	68,200	70,000	1,800	-	
12 Materials and Supplies	31,780	37,125	10,705	20,000	9,295	-	
13 Maintenance of Vehicles	5,503	12,000	5,354	12,000	6,646	-	
15 Repairs and Maintenance - Equipment	146,734	239,153	61,346	62,000	654	-	
16 Contract Employment	84,000	69,413	62,000	69,000	7,000	-	
17 Training	6,000	102,938	3,500	10,000	6,500	-	
21 Repairs and Maintenance - Buildings	198,102	318,375	147,925	148,000	75	-	
22 Short-term Employment	1,670,048	2,919,200	2,868,700	2,263,500	-	605,200	
23 Fees	51,648	76,250	37,000	37,000	-	-	
28 Other Contracted Services	68,238	85,568	36,300	40,000	3,700	-	
37 Janitorial Services	45,600	45,600	17,000	20,000	3,000	-	
43 Security Services	86,787	72,000	72,470	100,000	27,530	-	
57 Postage	100	100	-	100	100	-	
61 Insurance	120,259	135,337	60,000	60,000	-	-	
62 Promotions, Publicity and Printing	37,440	41,738	22,195	30,000	7,805	-	
99 Employee Assistance Programme	-	5,000	-	10,000	10,000	-	
Total General Administration	2,983,096	4,727,696	3,621,215	3,179,800	-	441,415	

21 - NAPARIMA BOWL
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	140,039	19,503	7,032	-	-	7,032	
001 General Administration							
01 Vehicles	-	-	-	-	-	-	
02 Office Equipment	-	-	-	-	-	-	
03 Furniture and Furnishings	-	-	-	-	-	-	
04 Other Minor Equipment	140,039	19,503	7,032	-	-	7,032	
Total General Administration	140,039	19,503	7,032	-	-	7,032	
04 CURRENT TRANSFERS AND SUBSIDIES	84,000	141,600	141,600	84,000	-	57,600	
007 Households							
01 Gratuities	-	57,600	57,600	-	-	57,600	
02 Pensions	84,000	84,000	84,000	84,000	-	-	
Total Households	84,000	141,600	141,600	84,000	-	57,600	
Total Expenditure	4,938,859	6,612,000	5,444,135	5,132,740	-	311,395	

Board 21 - Naparima Bowl
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Manager	30	
1	1	(2)	Electrician-Superintendent	20	
1	1	(3)	General Foreman	16	
1	1	(4)	Clerk Stenographer I/II	15/20	
4	4				
			Daily-paid Labour Force-		
1	1	(5)	Agricultural Foreman		
3	3	(6)	Watchman		
4	4	(7)	Labourer		
2	2	(8)	Cleaner		
10	10				
14	14				

22 - NATIONAL CARNIVAL COMMISSION OF TRINIDAD AND TOBAGO
SUMMARY OF INCOME, 2019 - 2021

	Sub-Head Description	2019 Actual Income	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	GOVERNMENT SUBVENTION	118,140,263	165,000,000	153,000,000	36,000,000	(117,000,000)
04	OTHER INCOME	8,509,105	5,199,842	7,947,754	520,000	(7,427,754)
	Rent	4,027,810	3,798,279	2,331,008	379,840	(1,951,168)
	Fees	133,500	138,000	137,000	13,800	(123,200)
	Gate Receipts	2,412,488	1,035,000	4,437,130	103,500	(4,333,630)
	Advertising	-	34,500	45,162	3,450	(41,712)
	Miscellaneous	1,935,307	194,063	997,454	19,410	(978,044)
	Total	126,649,368	170,199,842	160,947,754	36,520,000	(124,427,754)

22 - NATIONAL CARNIVAL COMMISSION OF TRINIDAD AND TOBAGO
SUMMARY OF EXPENDITURE, 2019 - 2021

	Sub-Head Description	2019 Actual Expenditure	2020 Estimates	2020 Revised Estimates	2021 Estimates	Net Increase / (Decrease)
		$	$	$	$	$
01	PERSONNEL EXPENDITURE	7,760,069	9,280,676	9,460,000	8,980,700	(479,300)
	Salaries and Cost of Living Allowance	5,080,452	5,300,000	5,000,000	5,000,000	-
	Wages and Cost of Living Allowance	344,572	1,804,676	2,000,000	1,804,700	(195,300)
	Overtime - Daily Rated Workers	459,986	200,000	360,000	200,000	(160,000)
	Gov't Contribution to NIS	1,273,269	1,300,000	1,500,000	1,300,000	(200,000)
	Remuneration to Board Members	601,790	676,000	600,000	676,000	76,000
02	GOODS AND SERVICES	140,936,760	84,626,616	92,310,560	25,109,260	(67,201,300)
03	MINOR EQUIPMENT PURCHASES	559,494	1,162,499	239,780	200,000	(39,780)
04	CURRENT TRANSFERS AND SUBSIDIES	73,498,834	75,130,051	58,937,414	2,230,040	(56,707,374)
	Total	222,755,157	170,199,842	160,947,754	36,520,000	(124,427,754)

SUMMARY OF INCOME & EXPENDITURE, 2019 - 2021

Sub-Head Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates
	$	$	$	$
Income	8,509,105	5,199,842	7,947,754	520,000
Expenditure	222,755,157	170,199,842	160,947,754	36,520,000
Operating Surplus/(Deficit)	(214,246,052)	(165,000,000)	(153,000,000)	(36,000,000)
Add: Depreciation				
Cash Surplus/(Deficit)	(214,246,052)	(165,000,000)	(153,000,000)	(36,000,000)
Add: Government Subvention	118,140,263	165,000,000	153,000,000	36,000,000
Surplus/(Unfinanced Deficit)	(96,105,789)			

22 – NATIONAL CARNIVAL COMMISSION OF TRINIDAD AND TOBAGO
DETAILS OF INCOME

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 GOVERNMENT SUBVENTION	118,140,263	165,000,000	153,000,000	36,000,000	-	117,000,000	
04 OTHER INCOME	8,509,105	5,199,842	7,947,754	520,000	-	7,427,754	
001 Rent							
01 Queen's Park Savannah	4,027,810	3,798,279	2,331,008	379,840	-	1,951,168	
Total Rent	4,027,810	3,798,279	2,331,008	379,840	-	1,951,168	
002 Concessions/Fees							
01 National Carnival Commission	133,500	138,000	137,000	13,800	-	123,200	
Total Concessions/Fees	133,500	138,000	137,000	13,800	-	123,200	
013 Gate Receipts	2,412,488	1,035,000	4,437,130	103,500	-	4,333,630	
043 Advertising	-	34,500	45,162	3,450	-	41,712	
099 Miscellaneous	1,935,307	194,063	997,454	19,410	-	978,044	
Total Income	126,649,368	170,199,842	160,947,754	36,520,000	-	124,427,754	

22 - NATIONAL CARNIVAL COMMISSION OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
01 PERSONNEL EXPENDITURE	7,760,069	9,280,676	9,460,000	8,980,700	-	479,300	
001 General Administration							
01 Salaries and Cost of Living Allowance	5,080,452	5,300,000	5,000,000	5,000,000	-	-	
02 Wages and C.O.L.A. (including Leave Pay)	344,572	1,804,676	2,000,000	1,804,700	-	195,300	
05 Government's Contribution to N.I.S.	1,273,269	1,300,000	1,500,000	1,300,000	-	200,000	
06 Remuneration to Board Members	601,790	676,000	600,000	676,000	76,000	-	
29 Overtime - Daily - Rated Workers	459,986	200,000	360,000	200,000	-	160,000	
Total General Administration	7,760,069	9,280,676	9,460,000	8,980,700	-	479,300	
02 GOODS AND SERVICES	140,936,760	84,626,616	92,310,560	25,109,260	-	67,201,300	
001 General Administration							
03 Uniforms	136,453	75,000	45,247	50,000	4,753	-	
04 Electricity	548,948	550,000	529,300	554,300	25,000	-	
05 Telephones	657,377	800,000	650,000	675,000	25,000	-	
06 Water and Sewerage Rates	8,497	80,000	28,391	30,000	1,609	-	
08 Rent / Lease - Office Accommodation and Storage	4,081,141	4,950,000	4,950,000	4,950,000	-	-	
09 Rent / Lease - Vehicles and Equipment	540,814	500,000	700,000	500,000	-	200,000	
10 Office Stationery and Supplies	462,379	410,000	328,000	328,000	-	-	
11 Books and Periodicals	11,601	20,000	8,576	9,000	424	-	
12 Materials and Supplies	293,503	340,000	320,000	320,000	-	-	
13 Maintenance of Vehicles	59,327	111,098	46,731	47,000	269	-	
15 Repairs and Maintenance - Equipment	140,906	175,000	198,000	175,000	-	23,000	
16 Contract Employment	2,237,165	5,465,128	5,465,128	5,465,120	-	8	
17 Training	50,140	168,000	73,851	74,000	149	-	
21 Repairs and Maintenance - Buildings	947,794	1,402,000	350,000	350,000	-	-	
22 Short-term Employment	4,852,837	5,960,000	5,500,000	2,630,240	-	2,869,760	
23 Fees	4,855,516	3,000,000	2,308,086	2,310,000	1,914	-	
27 Official Overseas Travel	461,854	150,000	100,250	-	-	100,250	
28 Other Contracted Services	86,130,530	34,989,790	45,000,000	2,000,000	-	43,000,000	
43 Security Services	4,620,655	3,500,000	4,500,000	3,000,000	-	1,500,000	
49 Construction of Facilities	27,337,222	20,000,000	20,000,000	1,000,000	-	19,000,000	
57 Postage	126	600	-	600	600	-	
61 Insurance	739,626	500,000	161,000	161,000	-	-	
62 Promotions, Publicity and Printing	1,762,349	1,444,000	1,048,000	444,000	-	604,000	
66 Hosting of Conferences, Seminars and other Functions	-	18,000	-	18,000	18,000	-	
99 Employee Assistance Programme	-	18,000	-	18,000	18,000	-	
Total General Administration	140,936,760	84,626,616	92,310,560	25,109,260	-	67,201,300	

22 - NATIONAL CARNIVAL COMMISSION OF TRINIDAD AND TOBAGO
DETAILS OF EXPENDITURE (Continued)

Sub-Head / Item Description	2019 Actual	2020 Estimates	2020 Revised Estimates	2021 Estimates	Increase	Decrease	Explanation
	$	$	$	$	$	$	
03 MINOR EQUIPMENT PURCHASES	559,494	1,162,499	239,780	200,000	-	39,780	
001 General Administration							
01 Vehicles	-	-	-	-	-	-	
02 Office Equipment	146,967	-	11,900	-	-	11,900	
03 Furniture and Furnishings	29,468	-	29,330	-	-	29,330	
04 Other Minor Equipment	383,059	1,162,499	198,550	200,000	1,450	-	
Total General Administration	559,494	1,162,499	239,780	200,000	-	39,780	
04 CURRENT TRANSFERS AND SUBSIDIES	73,498,834	75,130,051	58,937,414	2,230,040	-	56,707,374	
007 Households							
01 Contract Gratuities	222,156	1,053,295	1,004,920	1,053,290	48,370	-	
02 Pension Contributions	313,630	576,756	576,756	576,750	-	6	
Total Households	535,786	1,630,051	1,581,676	1,630,040	48,364	-	
008 Subsidies							
01 Transfers to Carnival Bodies	40,215,149	39,000,000	35,962,436	-	-	35,962,436	
02 Grants to Regional Bodies	9,715,995	14,500,000	7,313,051	-	-	7,313,051	
03 Carnival Awards	10,762,915	12,500,000	7,880,251	200,000	-	7,680,251	
04 Transfer to Carnival Institute	2,805,551	2,500,000	1,200,000	200,000	-	1,000,000	
05 Assistance to Groups and Individuals - Carnival Activities	9,463,438	5,000,000	5,000,000	200,000	-	4,800,000	
Total Subsidies	72,963,048	73,500,000	57,355,738	600,000	-	56,755,738	
Total Expenditure	222,755,157	170,199,842	160,947,754	36,520,000	-	124,427,754	

Board 22 - National Carnival Commission of Trinidad and Tobago
Details of Establishment, 2021

Establishment 2020	Establishment 2021	Item No.	Description	Range No.	Explanation
1	1	(1)	Chief Executive Officer		
1	1	(2)	Secretary		
			Temporary Establishment		
1	1	(3)	General Executive Manager		Temporary Posts Created with effect from 01.01.96
1	1	(4)	Executive Officer I		subject to classification by the Chief Personnel
1	1	(5)	Information Officer		Officer
2	2	(6)	Activities Manager		
1	1	(7)	Executive Secretary		
1	1	(8)	Administrative Assistant II		
1	1	(9)	Administrative Assistant I		
2	2	(10)	Accounting Assistant		
1	1	(11)	Auditing Assistant		
1	1	(12)	Clerk IV		
1	1	(13)	Computer Assistant		
1	1	(14)	Senior Clerical Officer		
2	2	(15)	Clerk II		
1	1	(16)	Clerk I		
1	1	(17)	Clerk Stenographer III		
1	1	(18)	Clerk Typist I		
2	2	(19)	Telephone Operator		
2	2	(20)	Receptionist		
2	2	(21)	Driver/Messenger		
1	1	(22)	Office Assistant I		
1	1	(23)	Maid		
29	29				

APPENDIX A

COMPENSATION PLAN

SALARY SCALES APPLICABLE TO OFFICES IN THE CIVIL SERVICE

COMPENSATION PLAN

Salary Scales (per month) applicable to Offices in the Civil Service and Statutory Authorities subject to the Statutory Authorities Act, Chapter 24:01

For the Period January 1, 2011 to December 31, 2013

		SALARY SCALE								LONGEVITY		
Rg.	YEAR	Minimum	A	B	C	D	E	F	G	1ST	2ND	3RD
		$	$	$	$	$	$	$	$	$	$	$
4	2010	3665	3720	3772	3828	3902	3973	4046	4133	4198	4271	4342
Adjstmt.	*wef 1-Jan-11*	*3812*	*3869*	*3923*	*3981*	*4058*	*4132*	*4208*	*4298*	*4366*	*4442*	*4516*
	2011	4115	4175	4231	4291	4371	4448	4527	4621	4691	4770	4847
	2012	4280	4342	4400	4463	4546	4626	4708	4806	4879	4961	5041
	2013	4537	4603	4664	4731	4819	4904	4990	5094	5172	5259	5343
5	2010	3692	3747	3806	3876	3947	4023	4101	4185	4262	4333	4410
Adjstmt.	*wef 1-Jan-11*	*3840*	*3897*	*3958*	*4031*	*4105*	*4184*	*4265*	*4352*	*4432*	*4506*	*4586*
	2011	4144	4204	4267	4343	4420	4502	4586	4677	4760	4837	4920
	2012	4310	4372	4438	4517	4597	4682	4769	4864	4950	5030	5117
	2013	4569	4634	4704	4788	4873	4963	5055	5156	5247	5332	5424
6	2010	3717	3772	3834	3910	3984	4060	4136	4221	4295	4372	4443
Adjstmt.	*wef 1-Jan-11*	*3866*	*3923*	*3987*	*4066*	*4143*	*4222*	*4301*	*4390*	*4467*	*4547*	*4621*
	2011	4171	4231	4297	4379	4460	4542	4624	4716	4796	4880	4957
	2012	4338	4400	4469	4554	4638	4724	4809	4905	4988	5075	5155
	2013	4598	4664	4737	4827	4916	5007	5098	5199	5287	5380	5464
7	2010	3743	3801	3871	3946	4022	4098	4168	4262	4333	4410	4484
Adjstmt.	*wef 1-Jan-11*	*3893*	*3953*	*4026*	*4104*	*4183*	*4262*	*4335*	*4432*	*4506*	*4586*	*4663*
	2011	4200	4262	4338	4419	4501	4583	4659	4760	4837	4920	5000
	2012	4368	4432	4512	4596	4681	4766	4845	4950	5030	5117	5200
	2013	4630	4698	4783	4872	4962	5052	5136	5247	5332	5424	5512
8	2010	3768	3828	3910	3987	4066	4151	4226	4308	4386	4465	4545
Adjstmt.	*wef 1-Jan-11*	*3919*	*3981*	*4066*	*4146*	*4229*	*4317*	*4395*	*4480*	*4561*	*4644*	*4727*
	2011	4227	4291	4379	4463	4549	4640	4722	4810	4894	4981	5067
	2012	4396	4463	4554	4642	4731	4826	4911	5002	5090	5180	5270
	2013	4660	4731	4827	4921	5015	5116	5206	5302	5395	5491	5586
9	2010	3800	3871	3947	4032	4108	4186	4267	4358	4442	4521	4601
Adjstmt.	*wef 1-Jan-11*	*3952*	*4026*	*4105*	*4193*	*4272*	*4353*	*4438*	*4532*	*4620*	*4702*	*4785*
	2011	4261	4338	4420	4512	4594	4678	4766	4864	4956	5041	5127
	2012	4431	4512	4597	4692	4778	4865	4957	5059	5154	5243	5332
	2013	4697	4783	4873	4974	5065	5157	5254	5363	5463	5558	5652
10	2010	3828	3915	3998	4082	4167	4251	4333	4429	4507	4592	4680
Adjstmt.	*wef 1-Jan-11*	*3981*	*4072*	*4158*	*4245*	*4334*	*4421*	*4506*	*4606*	*4687*	*4776*	*4867*
	2011	4291	4386	4475	4566	4658	4749	4837	4941	5025	5118	5212
	2012	4463	4561	4654	4749	4844	4939	5030	5139	5226	5323	5420
	2013	4731	4835	4933	5034	5135	5235	5332	5447	5540	5642	5745
11	2010	3895	3980	4065	4151	4227	4313	4404	4505	4590	4670	4756
Adjstmt.	*wef 1-Jan-11*	*4051*	*4139*	*4228*	*4317*	*4396*	*4486*	*4580*	*4685*	*4774*	*4857*	*4946*
	2011	4364	4455	4548	4640	4723	4816	4914	5023	5116	5202	5295
	2012	4539	4633	4730	4826	4912	5009	5111	5224	5321	5410	5507
	2013	4811	4911	5014	5116	5207	5310	5418	5537	5640	5735	5837
12	2010	3959	4048	4136	4225	4312	4404	4493	4601	4683	4778	4864
Adjstmt.	*wef 1-Jan-11*	*4117*	*4210*	*4301*	*4394*	*4484*	*4580*	*4673*	*4785*	*4870*	*4969*	*5059*
	2011	4432	4529	4624	4721	4814	4914	5011	5127	5216	5319	5412
	2012	4609	4710	4809	4910	5007	5111	5211	5332	5425	5532	5628
	2013	4886	4993	5098	5205	5307	5418	5524	5652	5751	5864	5966
13	2010	4023	4122	4221	4313	4413	4507	4607	4708	4801	4897	4995
Adjstmt.	*wef 1-Jan-11*	*4184*	*4287*	*4390*	*4486*	*4590*	*4687*	*4791*	*4896*	*4993*	*5093*	*5195*
	2011	4502	4609	4716	4816	4924	5025	5133	5243	5344	5448	5554
	2012	4682	4793	4905	5009	5121	5226	5338	5453	5558	5666	5776
	2013	4963	5081	5199	5310	5428	5540	5658	5780	5891	6006	6123

COMPENSATION PLAN

Salary Scales (per month) applicable to Offices in the Civil Service and Statutory Authorities subject to the Statutory Authorities Act, Chapter 24:01

For the Period January 1, 2011 to December 31, 2013

		SALARY SCALE								LONGEVITY		
Rg.	YEAR	Minimum	A	B	C	D	E	F	G	1ST	2ND	3RD
		$	$	$	$	$	$	$	$	$	$	$
14	2010	4091	4186	4290	4389	4495	4592	4694	4813	4915	5014	5115
Adjstmt.	*wef 1-Jan-11*	*4255*	*4353*	*4462*	*4565*	*4675*	*4776*	*4882*	*5006*	*5112*	*5215*	*5320*
	2011	4576	4678	4791	4898	5013	5118	5228	5357	5467	5574	5684
	2012	4759	4865	4983	5094	5214	5323	5437	5571	5686	5797	5911
	2013	5045	5157	5282	5400	5527	5642	5763	5905	6027	6145	6266
15	2010	4161	4267	4374	4480	4586	4692	4799	4917	5024	5129	5241
Adjstmt.	*wef 1-Jan-11*	*4327*	*4438*	*4549*	*4659*	*4769*	*4880*	*4991*	*5114*	*5225*	*5334*	*5451*
	2011	4651	4766	4882	4996	5111	5226	5341	5469	5585	5698	5820
	2012	4837	4957	5077	5196	5315	5435	5555	5688	5808	5926	6053
	2013	5127	5254	5382	5508	5634	5761	5888	6029	6156	6282	6416
16	2010	4225	4341	4451	4568	4682	4799	4915	5038	5144	5264	5376
Adjstmt.	*wef 1-Jan-11*	*4394*	*4515*	*4629*	*4751*	*4869*	*4991*	*5112*	*5240*	*5350*	*5475*	*5591*
	2011	4721	4846	4965	5092	5215	5341	5467	5600	5715	5845	5965
	2012	4910	5040	5164	5296	5424	5555	5686	5824	5944	6079	6204
	2013	5205	5342	5474	5614	5749	5888	6027	6173	6301	6444	6576
17	2010	4296	4413	4531	4640	4756	4874	4989	5129	5245	5356	5471
Adjstmt.	*wef 1-Jan-11*	*4468*	*4590*	*4712*	*4826*	*4946*	*5069*	*5189*	*5334*	*5455*	*5570*	*5690*
	2011	4798	4924	5051	5170	5295	5423	5547	5698	5824	5944	6068
	2012	4990	5121	5253	5377	5507	5640	5769	5926	6057	6182	6311
	2013	5289	5428	5568	5700	5837	5978	6115	6282	6420	6553	6690
18	2010	4389	4515	4639	4759	4885	5009	5134	5268	5392	5513	5638
Adjstmt.	*wef 1-Jan-11*	*4565*	*4696*	*4825*	*4949*	*5080*	*5209*	*5339*	*5479*	*5608*	*5734*	*5864*
	2011	4898	5035	5169	5298	5434	5568	5703	5849	5983	6114	6249
	2012	5094	5236	5376	5510	5651	5791	5931	6083	6222	6359	6499
	2013	5400	5550	5699	5841	5990	6138	6287	6448	6595	6741	6889
19	2010	4468	4601	4729	4855	4983	5114	5243	5388	5513	5641	5769
Adjstmt.	*wef 1-Jan-11*	*4647*	*4785*	*4918*	*5049*	*5182*	*5319*	*5453*	*5604*	*5734*	*5867*	*6000*
	2011	4984	5127	5266	5402	5540	5683	5822	5979	6114	6252	6391
	2012	5183	5332	5477	5618	5762	5910	6055	6218	6359	6502	6647
	2013	5494	5652	5806	5955	6108	6265	6418	6591	6741	6892	7046
20	2010	4562	4694	4834	4974	5111	5245	5378	5519	5655	5791	5927
Adjstmt.	*wef 1-Jan-11*	*4744*	*4882*	*5027*	*5173*	*5315*	*5455*	*5593*	*5740*	*5881*	*6023*	*6164*
	2011	5085	5228	5379	5531	5678	5824	5968	6120	6267	6415	6561
	2012	5288	5437	5594	5752	5905	6057	6207	6365	6518	6672	6823
	2013	5605	5763	5930	6097	6259	6420	6579	6747	6909	7072	7232
21	2010	4656	4799	4937	5078	5218	5360	5502	5654	5791	5930	6078
Adjstmt.	*wef 1-Jan-11*	*4842*	*4991*	*5134*	*5281*	*5427*	*5574*	*5722*	*5880*	*6023*	*6167*	*6321*
	2011	5186	5341	5490	5643	5795	5948	6102	6266	6415	6564	6725
	2012	5393	5555	5710	5869	6027	6186	6346	6517	6672	6827	6994
	2013	5717	5888	6053	6221	6389	6557	6727	6908	7072	7237	7414
22	2010	4749	4907	5054	5203	5353	5502	5655	5818	5964	6110	6264
Adjstmt.	*wef 1-Jan-11*	*4939*	*5103*	*5256*	*5411*	*5567*	*5722*	*5881*	*6051*	*6203*	*6354*	*6515*
	2011	5287	5458	5617	5778	5940	6102	6267	6444	6602	6759	6926
	2012	5498	5676	5842	6009	6178	6346	6518	6702	6866	7029	7203
	2013	5828	6017	6193	6370	6549	6727	6909	7104	7278	7451	7635
23	2010	4862	5014	5175	5328	5479	5636	5790	5964	6119	6270	6424
Adjstmt.	*wef 1-Jan-11*	*5056*	*5215*	*5382*	*5541*	*5698*	*5861*	*6022*	*6203*	*6364*	*6521*	*6681*
	2011	5409	5574	5748	5913	6077	6246	6414	6602	6769	6933	7099
	2012	5625	5797	5978	6150	6320	6496	6671	6866	7040	7210	7383
	2013	5963	6145	6337	6519	6699	6886	7071	7278	7462	7643	7826

COMPENSATION PLAN

Salary Scales (per month) applicable to Offices in the Civil Service and Statutory Authorities subject to the Statutory Authorities Act, Chapter 24:01

For the Period January 1, 2011 to December 31, 2013

		SALARY SCALE								LONGEVITY		
Rg.	YEAR	Minimum	A	B	C	D	E	F	G	1ST	2ND	3RD
		$	$	$	$	$	$	$	$	$	$	$
24	2010	4983	5144	5310	5471	5638	5800	5964	6157	6314	6477	6638
Adjstmt.	*wef 1-Jan-11*	*5182*	*5350*	*5522*	*5690*	*5864*	*6032*	*6203*	*6403*	*6567*	*6736*	*6904*
	2011	5540	5715	5894	6068	6249	6424	6602	6810	6980	7156	7331
	2012	5762	5944	6130	6311	6499	6681	6866	7082	7259	7442	7624
	2013	6108	6301	6498	6690	6889	7082	7278	7507	7695	7889	8081
25	2010	5081	5256	5429	5600	5772	5950	6119	6306	6477	6654	6822
Adjstmt.	*wef 1-Jan-11*	*5284*	*5466*	*5646*	*5824*	*6003*	*6188*	*6364*	*6558*	*6736*	*6920*	*7095*
	2011	5646	5835	6023	6208	6394	6586	6769	6971	7156	7348	7530
	2012	5872	6068	6264	6456	6650	6849	7040	7250	7442	7642	7831
	2013	6224	6432	6640	6843	7049	7260	7462	7685	7889	8101	8301
26	2010	5195	5376	5553	5740	5919	6097	6285	6471	6652	6827	7007
Adjstmt.	*wef 1-Jan-11*	*5403*	*5591*	*5775*	*5970*	*6156*	*6341*	*6536*	*6730*	*6918*	*7100*	*7287*
	2011	5770	5965	6157	6360	6553	6745	6948	7150	7346	7535	7729
	2012	6001	6204	6403	6614	6815	7015	7226	7436	7640	7836	8038
	2013	6361	6576	6787	7011	7224	7436	7660	7882	8098	8306	8520
27	2010	5331	5519	5706	5899	6083	6279	6471	6658	6844	7037	7223
Adjstmt.	*wef 1-Jan-11*	*5544*	*5740*	*5934*	*6135*	*6326*	*6530*	*6730*	*6924*	*7118*	*7318*	*7512*
	2011	5917	6120	6322	6531	6730	6942	7150	7352	7554	7762	7963
	2012	6154	6365	6575	6792	6999	7220	7436	7646	7856	8072	8282
	2013	6523	6747	6970	7200	7419	7653	7882	8105	8327	8556	8779
28	2010	5639	5837	6035	6234	6433	6630	6827	7038	7241	7438	7646
Adjstmt.	*wef 1-Jan-11*	*5865*	*6070*	*6276*	*6483*	*6690*	*6895*	*7100*	*7320*	*7531*	*7736*	*7952*
	2011	6250	6464	6678	6893	7108	7322	7535	7764	7983	8196	8421
	2012	6500	6723	6945	7169	7392	7615	7836	8075	8302	8524	8758
	2013	6890	7126	7362	7599	7836	8072	8306	8560	8800	9035	9283
29	2010	5781	5991	6199	6404	6610	6820	7025	7258	7469	7676	7883
Adjstmt.	*wef 1-Jan-11*	*6012*	*6231*	*6447*	*6660*	*6874*	*7093*	*7306*	*7548*	*7768*	*7983*	*8198*
	2011	6403	6631	6856	7077	7300	7528	7749	8001	8230	8453	8677
	2012	6659	6896	7130	7360	7592	7829	8059	8321	8559	8791	9024
	2013	7059	7310	7558	7802	8048	8299	8543	8820	9073	9318	9565
30	2010	5925	6146	6365	6586	6812	7027	7252	7481	7698	7908	8063
Adjstmt.	*wef 1-Jan-11*	*6162*	*6392*	*6620*	*6849*	*7084*	*7308*	*7542*	*7780*	*8006*	*8224*	*8386*
	2011	6559	6798	7036	7274	7518	7751	7994	8242	8477	8704	8872
	2012	6821	7070	7317	7565	7819	8061	8314	8572	8816	9052	9227
	2013	7230	7494	7756	8019	8288	8545	8813	9086	9345	9595	9781
31	2010	6073	6288	6507	6733	6949	7173	7392	7646	7859	8037	8203
Adjstmt.	*wef 1-Jan-11*	*6316*	*6540*	*6767*	*7002*	*7227*	*7460*	*7688*	*7952*	*8173*	*8358*	*8531*
	2011	6719	6952	7188	7433	7667	7909	8146	8421	8651	8843	9023
	2012	6988	7230	7476	7730	7974	8225	8472	8758	8997	9197	9384
	2013	7407	7664	7925	8194	8452	8719	8980	9283	9537	9749	9947
32	2010	6157	6381	6609	6827	7057	7281	7506	7730	7934	8109	8276
Adjstmt.	*wef 1-Jan-11*	*6403*	*6636*	*6873*	*7100*	*7339*	*7572*	*7806*	*8039*	*8251*	*8433*	*8607*
	2011	6810	7052	7299	7535	7783	8026	8269	8511	8732	8921	9102
	2012	7082	7334	7591	7836	8094	8347	8600	8851	9081	9278	9466
	2013	7507	7774	8046	8306	8580	8848	9116	9382	9626	9835	10034
33	2010	6238	6461	6683	6902	7125	7345	7570	7817	7997	8172	8329
Adjstmt.	*wef 1-Jan-11*	*6488*	*6719*	*6950*	*7178*	*7410*	*7639*	*7873*	*8130*	*8317*	*8499*	*8662*
	2011	6898	7139	7379	7616	7857	8095	8339	8606	8800	8990	9159
	2012	7174	7425	7674	7921	8171	8419	8673	8950	9152	9350	9525
	2013	7604	7871	8134	8396	8661	8924	9193	9487	9701	9911	10097

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Rg.	YEAR	Minimum	A	B	C	D	E	F	G	1ST	2ND	3RD
		$	$	$	$	$	$	$	$	$	$	$
34	2010	6322	6547	6770	7001	7225	7448	7676	7904	8061	8229	8398
Adjstmt.	*wef 1-Jan-11*	*6575*	*6809*	*7041*	*7281*	*7514*	*7746*	*7983*	*8220*	*8383*	*8558*	*8734*
	2011	6989	7232	7473	7723	7965	8207	8453	8700	8869	9051	9234
	2012	7269	7521	7772	8032	8284	8535	8791	9048	9224	9413	9603
	2013	7705	7972	8238	8514	8781	9047	9318	9591	9777	9978	10179
35	2010	6409	6633	6864	7092	7330	7557	7784	7994	8158	8329	8497
Adjstmt.	*wef 1-Jan-11*	*6665*	*6898*	*7139*	*7376*	*7623*	*7859*	*8095*	*8314*	*8484*	*8662*	*8837*
	2011	7082	7325	7575	7822	8079	8324	8570	8797	8974	9159	9341
	2012	7365	7618	7878	8135	8402	8657	8913	9149	9333	9525	9715
	2013	7807	8075	8351	8623	8906	9176	9448	9698	9893	10097	10298
36	2010	6497	6736	6965	7198	7435	7680	7909	8096	8271	8449	8616
Adjstmt.	*wef 1-Jan-11*	*6757*	*7005*	*7244*	*7486*	*7732*	*7987*	*8225*	*8420*	*8602*	*8787*	*8961*
	2011	7178	7436	7685	7936	8192	8457	8705	8908	9097	9289	9470
	2012	7465	7733	7992	8253	8520	8795	9053	9264	9461	9661	9849
	2013	7913	8197	8472	8748	9031	9323	9596	9820	10029	10241	10440
37	2010	6585	6820	7049	7286	7519	7770	7976	8172	8342	8515	8691
Adjstmt.	*wef 1-Jan-11*	*6848*	*7093*	*7331*	*7577*	*7820*	*8081*	*8295*	*8499*	*8676*	*8856*	*9039*
	2011	7273	7528	7775	8031	8284	8555	8778	8990	9174	9361	9551
	2012	7564	7829	8086	8352	8615	8897	9129	9350	9541	9735	9933
	2013	8018	8299	8571	8853	9132	9431	9677	9911	10113	10319	10529
38	2010	6685	6917	7153	7388	7625	7862	8050	8247	8424	8601	8774
Adjstmt.	*wef 1-Jan-11*	*6952*	*7194*	*7439*	*7684*	*7930*	*8176*	*8372*	*8577*	*8761*	*8945*	*9125*
	2011	7381	7633	7887	8142	8398	8654	8858	9071	9262	9454	9641
	2012	7676	7938	8202	8468	8734	9000	9212	9434	9632	9832	10027
	2013	8137	8414	8694	8976	9258	9540	9765	10000	10210	10422	10629
39	2010	6769	7005	7239	7472	7718	7934	8127	8321	8495	8672	8850
Adjstmt.	*wef 1-Jan-11*	*7040*	*7285*	*7529*	*7771*	*8027*	*8251*	*8452*	*8654*	*8835*	*9019*	*9204*
	2011	7472	7727	7981	8233	8499	8732	8941	9151	9339	9531	9723
	2012	7771	8036	8300	8562	8839	9081	9299	9517	9713	9912	10112
	2013	8237	8518	8798	9076	9369	9626	9857	10088	10296	10507	10719
40	2010	6877	7125	7366	7610	7851	8046	8223	8404	8582	8766	8948
Adjstmt.	*wef 1-Jan-11*	*7152*	*7410*	*7661*	*7914*	*8165*	*8368*	*8552*	*8740*	*8925*	*9117*	*9306*
	2011	7589	7857	8118	8381	8642	8854	9045	9240	9433	9632	9829
	2012	7893	8171	8443	8716	8988	9208	9407	9610	9810	10017	10222
	2013	8367	8661	8950	9239	9527	9760	9971	10187	10399	10618	10835
41	2010	6963	7205	7448	7693	7923	8109	8289	8469	8652	8831	9011
Adjstmt.	*wef 1-Jan-11*	*7242*	*7493*	*7746*	*8001*	*8240*	*8433*	*8621*	*8808*	*8998*	*9184*	*9371*
	2011	7682	7944	8207	8472	8720	8921	9117	9311	9509	9702	9897
	2012	7989	8262	8535	8811	9069	9278	9482	9683	9889	10090	10293
	2013	8468	8758	9047	9340	9613	9835	10051	10264	10482	10695	10911
42	2010	7088	7335	7574	7820	8023	8199	8382	8567	8743	8925	9099
Adjstmt.	*wef 1-Jan-11*	*7372*	*7628*	*7877*	*8133*	*8344*	*8527*	*8717*	*8910*	*9093*	*9282*	*9463*
	2011	7818	8084	8343	8609	8829	9019	9216	9417	9608	9804	9992
	2012	8131	8407	8677	8953	9182	9380	9585	9794	9992	10196	10392
	2013	8619	8911	9198	9490	9733	9943	10160	10382	10592	10808	11016
43	2010	7177	7416	7659	7905	8084	8258	8435	8617	8801	8983	9161
Adjstmt.	*wef 1-Jan-11*	*7464*	*7713*	*7965*	*8221*	*8407*	*8588*	*8772*	*8962*	*9153*	*9342*	*9527*
	2011	7913	8172	8434	8701	8894	9082	9274	9471	9670	9866	10059
	2012	8230	8499	8771	9049	9250	9445	9645	9850	10057	10261	10461
	2013	8724	9009	9297	9592	9805	10012	10224	10441	10660	10877	11089

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Rg.	YEAR	Minimum	A	B	C	D	E	F	G	1ST	2ND	3RD
		$	$	$	$	$	$	$	$	$	$	$
44	2010	7281	7509	7756	7967	8146	8329	8509	8696	8873	9050	9226
Adjstmt.	*wef 1-Jan-11*	*7572*	*7809*	*8066*	*8286*	*8472*	*8662*	*8849*	*9044*	*9228*	*9412*	*9595*
	2011	8026	8272	8539	8768	8962	9159	9354	9557	9748	9939	10130
	2012	8347	8603	8881	9119	9320	9525	9728	9939	10138	10337	10535
	2013	8848	9119	9414	9666	9879	10097	10312	10535	10746	10957	11167
45	2010	7392	7629	7874	8061	8247	8435	8617	8805	8989	9175	9348
Adjstmt.	*wef 1-Jan-11*	*7688*	*7934*	*8189*	*8383*	*8577*	*8772*	*8962*	*9157*	*9349*	*9542*	*9722*
	2011	8146	8402	8667	8869	9071	9274	9471	9674	9874	10074	10262
	2012	8472	8738	9014	9224	9434	9645	9850	10061	10269	10477	10672
	2013	8980	9262	9555	9777	10000	10224	10441	10665	10885	11106	11312
46	2010	7791	8044	8263	8445	8624	8805	8985	9183	9371	9554	9759
Adjstmt.	*wef 1-Jan-11*	*8103*	*8366*	*8594*	*8783*	*8969*	*9157*	*9344*	*9550*	*9746*	*9936*	*10149*
	2011	8578	8851	9089	9285	9479	9674	9869	10083	10287	10484	10706
	2012	8921	9205	9453	9656	9858	10061	10264	10486	10698	10903	11134
	2013	9456	9757	10020	10235	10449	10665	10880	11115	11340	11557	11802
47	2010	7912	8154	8350	8532	8712	8892	9077	9272	9459	9644	9872
Adjstmt.	*wef 1-Jan-11*	*8228*	*8480*	*8684*	*8873*	*9060*	*9248*	*9440*	*9643*	*9837*	*10030*	*10267*
	2011	8708	8970	9182	9379	9573	9769	9968	10180	10381	10582	10828
	2012	9056	9329	9549	9754	9956	10160	10367	10587	10796	11005	11261
	2013	9599	9889	10122	10339	10553	10770	10989	11222	11444	11665	11937
48	2010	8021	8255	8433	8618	8794	8980	9160	9363	9547	9743	9974
Adjstmt.	*wef 1-Jan-11*	*8342*	*8585*	*8770*	*8963*	*9146*	*9339*	*9526*	*9738*	*9929*	*10133*	*10373*
	2011	8826	9079	9272	9472	9663	9863	10058	10278	10477	10689	10939
	2012	9179	9442	9643	9851	10050	10258	10460	10689	10896	11117	11377
	2013	9730	10009	10222	10442	10653	10873	11088	11330	11550	11784	12060
49	2010	8144	8341	8531	8712	8898	9084	9270	9477	9667	9884	10114
Adjstmt.	*wef 1-Jan-11*	*8470*	*8675*	*8872*	*9060*	*9254*	*9447*	*9641*	*9856*	*10054*	*10279*	*10519*
	2011	8960	9173	9378	9573	9775	9976	10177	10401	10607	10841	11091
	2012	9318	9540	9753	9956	10166	10375	10584	10817	11031	11275	11535
	2013	9877	10112	10338	10553	10776	10998	11219	11466	11693	11952	12227
50	2010	8250	8433	8621	8805	8991	9177	9363	9573	9770	10007	10239
Adjstmt.	*wef 1-Jan-11*	*8580*	*8770*	*8966*	*9157*	*9351*	*9544*	*9738*	*9956*	*10161*	*10407*	*10649*
	2011	9074	9272	9475	9674	9876	10077	10278	10505	10718	10974	11226
	2012	9437	9643	9854	10061	10271	10480	10689	10925	11147	11413	11675
	2013	10003	10222	10445	10665	10887	11109	11330	11581	11816	12098	12376
51	2010	8341	8531	8712	8898	9084	9270	9457	9668	9891	10127	10355
Adjstmt.	*wef 1-Jan-11*	*8675*	*8872*	*9060*	*9254*	*9447*	*9641*	*9835*	*10055*	*10287*	*10532*	*10769*
	2011	9173	9378	9573	9775	9976	10177	10379	10608	10849	11104	11351
	2012	9540	9753	9956	10166	10375	10584	10794	11032	11283	11548	11805
	2013	10112	10338	10553	10776	10998	11219	11442	11694	11960	12241	12513
52	2010	8441	8621	8801	8983	9166	9346	9547	9780	10009	10245	10476
Adjstmt.	*wef 1-Jan-11*	*8779*	*8966*	*9153*	*9342*	*9533*	*9720*	*9929*	*10171*	*10409*	*10655*	*10895*
	2011	9281	9475	9670	9866	10065	10260	10477	10729	10976	11232	11482
	2012	9652	9854	10057	10261	10468	10670	10896	11158	11415	11681	11941
	2013	10231	10445	10660	10877	11096	11310	11550	11827	12100	12382	12657
53	2010	8534	8715	8898	9083	9260	9440	9644	9891	10127	10355	10592
Adjstmt.	*wef 1-Jan-11*	*8875*	*9064*	*9254*	*9446*	*9630*	*9818*	*10030*	*10287*	*10532*	*10769*	*11016*
	2011	9381	9577	9775	9975	10166	10362	10582	10849	11104	11351	11607
	2012	9756	9960	10166	10374	10573	10776	11005	11283	11548	11805	12071
	2013	10341	10558	10776	10996	11207	11423	11665	11960	12241	12513	12795

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		$	$	$	$	$	$	$	$	$	$	$
54	2010	8624	8813	9002	9192	9386	9573	9780	10014	10253	10500	10725
Adjstmt.	*wef 1-Jan-11*	*8969*	*9166*	*9362*	*9560*	*9761*	*9956*	*10171*	*10415*	*10663*	*10920*	*11154*
	2011	9479	9683	9887	10093	10302	10505	10729	10982	11240	11508	11751
	2012	9858	10070	10282	10497	10714	10925	11158	11421	11690	11968	12221
	2013	10449	10674	10899	11127	11357	11581	11827	12106	12391	12686	12954
55	2010	8724	8904	9088	9270	9448	9648	9873	10135	10372	10600	10830
Adjstmt.	*wef 1-Jan-11*	*9073*	*9260*	*9452*	*9641*	*9826*	*10034*	*10268*	*10540*	*10787*	*11024*	*11263*
	2011	9587	9781	9981	10177	10370	10586	10830	11112	11369	11616	11864
	2012	9970	10172	10380	10584	10785	11009	11263	11556	11824	12081	12339
	2013	10568	10782	11003	11219	11432	11670	11939	12249	12533	12806	13079
56	2010	8856	9030	9212	9391	9594	9797	10026	10288	10520	10743	10984
Adjstmt.	*wef 1-Jan-11*	*9210*	*9391*	*9580*	*9767*	*9978*	*10189*	*10427*	*10700*	*10941*	*11173*	*11423*
	2011	9729	9917	10114	10308	10528	10747	10995	11279	11529	11771	12031
	2012	10118	10314	10519	10720	10949	11177	11435	11730	11990	12242	12512
	2013	10725	10933	11150	11363	11606	11848	12121	12434	12709	12977	13263
57	2010	8967	9183	9400	9626	9884	10156	10447		10720	11001	11273
Adjstmt.	*wef 1-Jan-11*	*9326*	*9550*	*9776*	*10011*	*10279*	*10562*	*10865*		*11149*	*11441*	*11724*
	2011	9850	10083	10318	10562	10841	11135	11450		11746	12049	12344
	2012	10244	10486	10731	10984	11275	11580	11908		12216	12531	12838
	2013	10859	11115	11375	11643	11952	12275	12622		12949	13283	13608
58	2010	9092	9317	9541	9770	10049	10322	10614		10891	11158	11430
Adjstmt.	*wef 1-Jan-11*	*9456*	*9690*	*9923*	*10161*	*10451*	*10735*	*11039*		*11327*	*11604*	*11887*
	2011	9985	10228	10471	10718	11020	11315	11631		11931	12219	12513
	2012	10384	10637	10890	11147	11461	11768	12096		12408	12708	13014
	2013	11007	11275	11543	11816	12149	12474	12822		13152	13470	13795
59	2010	9190	9414	9631	9891	10164	10442	10720		11001	11273	11548
Adjstmt.	*wef 1-Jan-11*	*9558*	*9791*	*10016*	*10287*	*10571*	*10860*	*11149*		*11441*	*11724*	*12010*
	2011	10091	10333	10567	10849	11145	11445	11746		12049	12344	12641
	2012	10495	10746	10990	11283	11591	11903	12216		12531	12838	13147
	2013	11125	11391	11649	11960	12286	12617	12949		13283	13608	13936

COMPENSATION PLAN

Salary Scales (per month) applicable to Offices in the Civil Service and Statutory Authorities subject to the Statutory Authorities Act, Chapter 24:01

For the Period January 1, 2011 to December 31, 2013

Rg.	YEAR	FLAT RATES
		$
60	2010	11706
Adjstmt.	*wef 1-Jan-11*	*12174*
	2011	12812
	2012	13324
	2013	14123
61	2010	12177
Adjstmt.	*wef 1-Jan-11*	*12664*
	2011	13321
	2012	13854
	2013	14685
62	2010	12506
Adjstmt.	*wef 1-Jan-11*	*13006*
	2011	13677
	2012	14224
	2013	15077
63	2010	12833
Adjstmt.	*wef 1-Jan-11*	*13346*
	2011	14031
	2012	14592
	2013	15468
64	2010	13308
Adjstmt.	*wef 1-Jan-11*	*13840*
	2011	14544
	2012	15126
	2013	16034
65	2010	13952
Adjstmt.	*wef 1-Jan-11*	*14510*
	2011	15241
	2012	15851
	2013	16802
66	2010	14607
Adjstmt.	*wef 1-Jan-11*	*15191*
	2011	15949
	2012	16587
	2013	17582
67	2010	15251
Adjstmt.	*wef 1-Jan-11*	*15861*
	2011	16646
	2012	17312
	2013	18351
68	2010	15898
Adjstmt.	*wef 1-Jan-11*	*16534*
	2011	17346
	2012	18040
	2013	19122

APPENDIX B

WAGE RATES FOR HOURLY, DAILY AND WEEKLY RATED WORKERS

OF THE CENTRAL GOVERNMENT WITH EFFECT FROM

JANUARY 1, 2011

Grading and Wages Schedule for Hourly, Daily and Weekly Rated Workers of Central Government Services, the Tobago House of Assembly and Municipal Corporations for the Period 1/1/2011 to 31/12/2013

Grade and Job Title	Old Class	2010 Existing Rates	With effect from 01-Jan-11	With effect from 01-Jan-12	With effect from 01-Jan-13
Grade 1		*$343.00*	**$360.00**	**$374.00**	**$393.00**
Foreman II (CME)	2				
Patrol Captain					
Grade 2		*$312.00*	**$328.00**	**$341.00**	**$358.00**
Chargehand (CME)	4				
Lifeguard Instructor					
Lifeguard - Water Safety Education					
Grade 3		*$287.00*	**$302.00**	**$314.00**	**$330.00**
Industrial Electrician	8				
Master Tradesman	8				
Mechanic - Heavy Equipment	8				
Electrician - Grade 1 (Group B) - [Wireman's Licence]	12				
Lifeguard I/II (at Level II)	3				
Grade 4		*$269.00*	**$284.00**	**$295.00**	**$310.00**
Asphalt Spreader - Operators of Road Surfacing Equipment	3				
Asphalt Surfacing Compactor - Operators of Road Surfacing Equipment	3				
Crane Type (track, rubber-tyred) - Drivers & Operators (Heavy Equipment)	3				
Tractor type (track, rubber-tyred) - Drivers & Operators (Heavy Equipment)	3				
Mechanic - Diesel	8				
Roller (Grade 1) - Drivers & Operators (Heavy Equipment)	9				
Air Conditioning and Refrigeration Mechanic - Grade 1 (Group B)	12				
Auto Electrician - Grade 1 (Group B)	12				
Cabinet Maker - Grade 1 (Group B)	12				
Carpenter - Grade 1 (Group B)	12				
Electrician - Grade 1 (Group B)	12				
Machinist - Grade 1 (Group B)	12				
Mason - Grade 1 (Group B)	12				
Mechanic - Grade 1 (Group B)	12				
Miller - Grade 1 (Group B)	12				
Plumber - Grade 1 (Group B)	12				
Turner - Grade 1 (Group B)	12				
Welder - Grade 1 (Group B)	12				
Rollers - Grade II - Drivers & Operators (Heavy Equipment)	14				
Lifeguard I/II (at Level I)	3				

Grading and Wages Schedule for Hourly, Daily and Weekly Rated Workers of Central Government Services, the Tobago House of Assembly and Municipal Corporations for the Period 1/1/2011 to 31/12/2013

Grade and Job Title	Old Class	2010 Existing Rates	With effect from 01-Jan-11	With effect from 01-Jan-12	With effect from 01-Jan-13
Grade 5		$249.00	$263.00	$274.00	$288.00
Foreman (Other Services)	5				
Circulatory Road Overseer	6				
Circulatory Sanitation Foreman	6				
Circulatory Sanitation Overseer	6				
Blacksmith - Grade 1 (Group B)	12				
Fitter - Grade 1 (Group B)	12				
Moulder - Grade 1 (Group B)	12				
Sheet Metal Worker - Grade 1 (Group B)	12				
Steel Bender (Blue print) - Grade 1 (Group B)	12				
Evaluator (Aedes)	13				
Evaluator (Malaria)	13				
Air Conditioning and Refrigeration Mechanic - Grade 2 (Group B)	18				
Auto Body Straightener - Grade 1 (Group C)	18				
Auto Electrician - Grade 2 (Group B)	18				
Cabinet Maker - Grade 1 (Group C)	18				
Cabinet Maker - Grade 2 (Group B)	18				
Carpenter - Grade 1 (Group C)	18				
Carpenter - Grade 2 (Group B)	18				
Electrician - Grade 2 (Group B)	18				
Machinist - Grade 2 (Group B)	18				
Mason - Grade 1 (Group C)	18				
Mason - Grade 2 (Group B)	18				
Mechanic - Grade 2 (Group B)	18				
Miller - Grade 2 (Group B)	18				
Plumber - Grade 1 (Group C)	18				
Plumber - Grade 2 (Group B)	18				
Spray Painter - Grade 1 (Group C)	18				
Tinsmith - Grade 1 (Group C)	18				
Turner - Grade 2 (Group B)	18				
Upholsterer - Grade 1 (Group C)	18				
Welder - Grade 2 (Group B)	18				

Grading and Wages Schedule for Hourly, Daily and Weekly Rated Workers of Central Government Services, the Tobago House of Assembly and Municipal Corporations for the Period 1/1/2011 to 31/12/2013

Grade and Job Title	Old Class	2010 Existing Rates	With effect from 01-Jan-11	With effect from 01-Jan-12	With effect from 01-Jan-13
Grade 6		$234.00	$248.00	$258.00	$271.00
Garwood Compactor - Drivers & Operators (Heavy Equipment)	3				
Sewer Disposal Truck Driver (formerly Cesspool Truck driver)	11				
Sign Painter (not stencil) - Grade 1 (Group B)	12				
Checker	13				
Dump Trucks (Medium Equipment) - Drivers & Operators	16				
Dump Trucks (Road Surfacing Equipment) - Drivers & Operators	16				
Agricultural Foreman	17				
Chargehand (other services)	17				
Dairy Foreman	17				
Ganger	17				
Plantation Overseer	17				
Quarry Overseer	17				
Road Overseer	17				
Sanitation Overseer	17				
Fitter - Grade 2 (Group B)	18				
Garbage Truck Driver - Grade 1 (Group C)	18				
Moulder - Grade 2 (Group B)	18				
Sheet Metal Worker - Grade 2 (Group B)	18				
Steel Bender (Blue Prints) - Grade 2 (Group B)	18				
Auto Body Straightener - Grade 2 (Group C)	24				
Cabinet Maker - Grade 2 (Group C)	24				
Carpenter - Grade 2 (Group C)	24				
Mason - Grade 2 (Group C)	24				
Plumber - Grade 2 (Group C)	24				
Spray painter - Grade 2 (Group C)	24				
Tinsmith - Grade 2 (Group C)	24				
Upholsterer - Grade 2 (Group C)	24				
Chargehand (semi-skilled)	25				
Mechanical sprayer (road surfacing equipment)	28				

Grading and Wages Schedule for Hourly, Daily and Weekly Rated Workers of Central Government Services, the Tobago House of Assembly and Municipal Corporations for the Period 1/1/2011 to 31/12/2013

Grade and Job Title	Old Class	2010 Existing Rates	With effect from 01-Jan-11	With effect from 01-Jan-12	With effect from 01-Jan-13
Grade 7		$218.00	$231.00	$240.00	$252.00
Crusher Plant (Grade 1) - Drivers & Operators (Heavy Equipment)	3				
Crusher Plant	7				
Gravel Plant Operator	7				
Asphalt Dryer - Operators of Road Surfacing Equipment	10				
Asphalt Plant Mixer - Operators of Road Surfacing Equipment	10				
Concrete Plant Operator - Operators of Road Surfacing Equipment	10				
Painter - Grade 1 (Group B)	12				
Painter - Grade 1 (Group C)	18				
Painter - Grade 2 (Group B)	18				
Plan Man Copier (Point Fortin Corporation)	18				
Seamstress - Grade 1 (Group C)	18				
Sign Painter (Not Stencil) - Grade 2 (Group B)	18				
Surveyors Assistant	20				
Rodent Control Evaluator	21				
Buses - Drivers & Operators (Medium Equipment) - Grade 1	22				
Motor Vehicles - Drivers & Operators (Medium Equipment) - Grade 1	22				
Screed Operator - Road Surfacing Equipment	22				
Tractors - Drivers & Operators (Medium Equipment) - Grade 1	22				
Painter - Grade 2 (Group C)	24				
Seamstress - Grade 2 (Group C)	24				
Seamstress - *formerly Tailor - Grade 2 (Group C)*	24				
Buses - Drivers & Operators *(Medium equipment)* - Grade II	26				
Launch Operator	26				
Motor Vehicles - Drivers & Operators *(Medium equipment)* - Grade II	26				
Tractors - Drivers & Operators *(Medium equipment)* - Grade II	26				
Apiarist	27				
Perifocal Worker *(formerly Sprayer)*	31				
Stockman	32				
Oiler/Greaseman/Serviceman *(one grade only)*	33				
Soil Driller and Tester *(one grade only)*	33				
Tractor - Drivers & Operators *(Light equipment)* - one grade only	33				
Budder/Grafter *(Soils, Centeno)*	35				
Pollinator	35				

Grading and Wages Schedule for Hourly, Daily and Weekly Rated Workers of Central Government Services, the Tobago House of Assembly and Municipal Corporations for the Period 1/1/2011 to 31/12/2013

Grade and Job Title	Old Class	2010 Existing Rates	With effect from 01-Jan-11	With effect from 01-Jan-12	With effect from 01-Jan-13
Propagator I	35				
French Polisher *(one grade only)*	41				
Heater Operator *(formerly Boiler Pump Attendant)* - Road Surfacing Equipment					
Grade 8		$210.00	$223.00	$232.00	$244.00
Green Keeper (Golf Course)	21				
Tool Room Attendant (Works)	24				
Water Pump Attendant	25				
Power Saw Operator *(one grade only)*	29				
Chainman/Poleman/Rodman *(one grade only)*	33				
Compressor - Drivers & Operators *(Light equipment)* - one grade only	33				
Concrete Mixer - Drivers & Operators *(Light equipment)* - one grade only	33				
Power Mower - Drivers & Operators *(Light equipment)* - one grade only	33				
Rigger *(one grade only)*	33				
Steel bender *(one grade only)*	33				
Storeshand *(one grade only)*	33				
Terrace Maintenance Worker - Grade 1	33				
Tyreman *(one grade only)*	33				
Laboratory Attendant *(Soils, Centeno)*	34				
Recreation Ground Attendant	34				
Semi-skilled Labourer *(Asphalt)*	37				
Notifyer *(formerly Sprayer)*	39				
Tallyman *(formerly Sprayer)*	39				
Power Mist Blower	40				
Sluice Gate Operator	40				
Handyman	41				
Nurseryman	41				
Oiler/Greaseman	41				
Patrolman [one grade only]	41				
Semi-skilled Labourer *[one grade only]*	41				
Sprayer	41				
Terrace Maintenance Worker - Grade II	41				
Tree Climber	41				
Water Distribution Checker	41				
Woodsman - Grade I	41				
Gatekeeper	42				

Grading and Wages Schedule for Hourly, Daily and Weekly Rated Workers of Central Government Services, the Tobago House of Assembly and Municipal Corporations for the Period 1/1/2011 to 31/12/2013

Grade and Job Title	Old Class	2010 Existing Rates	With effect from 01-Jan-11	With effect from 01-Jan-12	With effect from 01-Jan-13
Gauge Reader	42				
Propagator II	42				
Watchman	42				
Woodsman - Grade II	44				
Stock Assistant	45				
Sprayer Trainee *(residual and perifocal)* - perifocal training period 7 months	50				
Sprayer Trainee *(residual and perifocal)* - residual training period 4 weeks	50				
Grade 9		*$202.00*	**$215.00**	**$224.00**	**$235.00**
Sewer Disposal Truck Attendant *(formerly Cesspool Truck Attendant)*	36				
Garbage Truck Attendant	38				
Ferryman [one grade only]	41				
Lorry Loader	41				
Sanitation Man	41				
Sanitation Worker *(Oiling of Cesspits)*	41				
Scavenger Loader	41				
Tradesman Assistant *[one grade only]*	41				
Underground Worker	41				
Yardman	41				
River Control Worker (Works)	43				
Sanitation Worker	43				
Drainer	44				
Fodderman	45				
Labourer *(male)*	46				
Sweeper *(Sanitary)* - roads and apron drains only	46				
Labourer *(female)*	53				
Hand Mowing Machine Operator					
Female Forest Worker					

APPENDIX C

SALARIES OF OFFICE HOLDERS UNDER THE PURVIEW OF

THE SALARIES REVIEW COMMISSION

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
PART I	
The President	64,270
The Higher Judiciary	
Chief Justice	50,350
Justice of Appeal	42,020
Puisne Judge	37,300
Ombudsman	37,180
Auditor General	38,920
The Industrial Court	
President	42,020
Vice President	37,300
Chairman, Essential Services Division	37,300
Member	32,080
The Tax Appeal Board	
Member *(full-time)*	32,080
Member *(part-time)*	7,840
The Environmental Commission	
Chairman, Environmental Commission	40,160
Deputy Chairman, Environmental Commission *(full-time)*	33,820
Deputy Chairman, Environmental Commission *(part-time)*	17,290
Member *(full-time)*	29,220
Member *(part-time)*	11,820
Member *(periodic)*	to be pro-rated
The Police Complaints Authority	
Director, Police Complaints Authority	38,540
Deputy Director, Police Complaints Authority	33,570

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
Top Managers in the Public Service	
Group 1	
Group 1A	
Permanent Secretary to the Prime Minister *and* Head of the Public Service	36,430
Group 1B	
Permanent Secretary, Ministry of Finance	34,440
Group 1C	
Permanent Secretary	32,700
Chief Personnel Officer	
Director of Personnel Administration	
Chief Administrator, Tobago House of Assembly	
Group 1D	
Secretary, National Security Council Secretariat	32,330
Group 2	
Group 2A	
Commissioner of Inland Revenue *and* Chairman of the Board of Inland Revenue	31,950
Group 2B	
Chief Medical Officer	30,340
Director of Contracts	
Commissioner of Inland Revenue	
Comptroller of Accounts	
Comptroller of Customs & Excise	
Director of Budgets	
Clerk of the House	
Chief Immigration Officer	
Deputy Auditor General	
Chief Education Officer	
Chief Election Officer	
Director, Financial Intelligence Unit	
Group 3	
Group 3A	
Deputy Permanent Secretary	26,980
Deputy Chief Personnel Officer	
Deputy Director of Personnel Administration	
Director, Forensic Science Centre	
Executive Director, Investment/Divestment	
Assistant Auditor General	

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
Top Managers in the Public Service *(cont'd)*	
Group 3B	
Executive Officer, Office of the Ombudsman	25,370
Secretary to Cabinet	
Registrar, Integrity Commission	
Deputy Comptroller of Accounts	
Deputy Director of Contracts	
Deputy Comptroller of Customs and Excise	
Deputy Director of Budgets	
Deputy Chief Immigration Officer	
Deputy Director, Financial Intelligence Unit	
Group 4	
Group 4A	
Assistant Commissioner of Inland Revenue	23,000
Group 4B	
Clerk of the Senate	21,260
Deputy Secretary to Cabinet	
Administrator, Tobago House of Assembly	
Group 5	
Clerk, Tobago House of Assembly	17,040
Top Managers in Statutory Bodies	
Group 1	
General Manager, Public Transport Service Corporation	31,950
President, National Institute of Higher Education (Research, Science and Technology)	
Executive Director, National Library and Information System Authority	
Executive Director, Occupational Safety and Health Agency	
Group 2	
Deputy Executive Director, National Library and Information System Authority	26,980

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
Senior Officers in the Protective Services and the Defence Force	
Defence Force	
Chief of Defence Staff	31,080
Vice Chief of Defence Staff	26,980
Police Service	
Commissioner of Police	31,080
Deputy Commissioner of Police	26,980
Prison Service	
Commissioner of Prisons	28,720
Deputy Commissioner of Prisons	24,620
Fire Service	
Chief Fire Officer	28,720
Deputy Chief Fire Officer	24,620
Ministry of National Security	
Defence Adviser Director, Defence Transformation and Integration Secretariat[1] Director, Special Anti-crime Unit of Trinidad and Tobago[2]	31,080
Special Adviser to Cabinet on all Protective Services *and* Chief Executive Officer of the National Security Council Secretariat Inspector of Police Services	26,980
Senior Diplomatic Representatives	
High Commissioner/Ambassador *(resident)* High Commissioner/Ambassador *(non-resident)*	28,720

[1] *Abolished with effect from July 1, 2011*
[2] *Abolished with effect from August 1, 2011*

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
Chairmen and Members of Commissions and Boards	
Chairman, Law Reform Commission	31,950
Chairman, Law Revision Commission	31,950
Chairman, Equal Opportunity Commission *(full-time)*	28,720
Chairman, Equal Opportunity Commission *(part-time)*	21,570
Vice Chairman, Equal Opportunity Commission	16,420
Member, Equal Opportunity Commission	9,080
Chairman, Integrity Commission *(full-time)*	28,720
Chairman, Integrity Commission *(part-time)*	21,570
Deputy Chairman, Integrity Commission	16,420
Member, Integrity Commission	9,080
Chairman, Elections and Boundaries Commission *(full-time)*	24,620
Chairman, Elections and Boundaries Commission *(part-time)*	18,470
Member, Elections and Boundaries Commission	8,210
Chairman, Registration, Recognition and Certification Board *(full-time)*	21,260
Chairman, Registration, Recognition and Certification Board *(part-time)*	15,980
Chairman, Public Service Commission *(full-time)*	24,620
Chairman, Public Service Commission *(part-time)*	18,470
Deputy Chairman, Public Service Commission *(full-time)*	17,290
Deputy Chairman, Public Service Commission *(part-time)*	13,000
Member, Public Service Commission	9,830
Chairman, Teaching Service Commission *(full-time)*	23,000
Chairman, Teaching Service Commission *(part-time)*	17,290
Member, Teaching Service Commission	9,080
Chairman, Judicial and Legal Service Commission	8,210
Member, Judicial and Legal Service Commission	6,590
Chairman, Police Service Commission	15,540
Member, Police Service Commission	9,080
Chairman, Statutory Authorities' Service Commission	15,540
Deputy Chairman, Statutory Authorities' Service Commission	9,830
Member, Statutory Authorities' Service Commission	7,460
Chairman, Public Service Appeal Board	9,330
Chairman, Statutory Authorities' Appeal Board	8,210
Member, Public Service Appeal Board	6,590
Member, Statutory Authorities' Appeal Board	5,850
Chairman, Salaries Review Commission	15,540
Member, Salaries Review Commission	8,210

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
The Judicial and Legal Service	
Judicial Offices	
Group J1	
Master of the High Court Chief Magistrate	32,700
Group J2	
Deputy Chief Magistrate Registrar and Marshal	30,340
Group J3	
Group J3A	
Senior Magistrate Court Executive Administrator	28,720
Group J3B	
Administrative Secretary to the Chief Justice	28,230
Group J4	
Magistrate Deputy Registrar and Marshal Registrar, Tax Appeal Board Registrar, Industrial Court	25,370 – 25,660 - 25,950 – 26,240
Group J5	
Registrar, Environmental Commission Assistant Registrar and Deputy Marshal Registrar, Equal Opportunity Tribunal	23,750 - 24,190 - 24620
Group J6	
Assistant Registrar, Industrial Court Magistracy Registrar and Clerk of the Court Coroner	20,770 – 21,110 - 21,450 – 21,790 - 22130
Magistrate *(appointed on contract)*	23,130
Coroner *(appointed on contract)*	20,770
Legal Offices	
Group L1	
Solicitor General Director of Public Prosecutions Chief Parliamentary Counsel Chief State Solicitor Controller, Intellectual Property Office	32,700

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
The Judicial and Legal Service *(cont'd)*	
Legal Offices *(cont'd)*	
Group L2	
Group L2A	
Treasury Solicitor	29,470
Registrar General	
Group L2B	
Deputy Solicitor General	27,850
Deputy Director of Public Prosecutions	
Deputy Chief Parliamentary Counsel	
Deputy Chief State Solicitor	
Chief State Counsel, Inland Revenue Division	
Director, Law Revision Commission	
Commission Secretary, Law Reform Commission	
Group L3	
Legal Adviser *(Service Commissions Department, Health)*	25,860
Assistant Chief State Counsel, Inland Revenue Division	
Assistant Solicitor General	
Assistant Director of Public Prosecutions	
Assistant Chief Parliamentary Counsel	
Deputy Controller, Intellectual Property Office	
Deputy Registrar General	
Assistant Chief State Solicitor	
Senior State Counsel *(Tobago House of Assembly)*	
Group L4	
Group L4A	
Senior State Counsel *(Customs & Excise)*	24,250 – 24,810 - 25,370
Legal Adviser *(Attorney General)*	
Group L4B	
Law Reform Officer	23,870 – 24,210 - 24,540 – 24,870
Senior Parliamentary Counsel *(Legislative Drafting Department)*	
Senior State Counsel *(Criminal Law Department; Treasury Solicitor; Service Commissions Department; Energy & Energy Affairs; Inland Revenue)*	
Senior Legal Research Officer	
Senior State Solicitor *(Chief State Solicitor's Department)*	

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
The Judicial and Legal Service *(cont'd)*	
Legal Offices *(cont'd)*	
Group L5	
Group L5A	
Assistant Registrar General *(Tobago)*	23,250 – 23,580 - 23,920 – 24,250
Senior Assistant Registrar General	
Group L5B	
Senior Parliamentary Counsel *(Law Reform Commission)*	23,130 – 23,380 - 23,630
Senior State Counsel *(Solicitor General's Department, Planning & Sustainable Development; Housing; Land & Marine Affairs)*	
Head, Legal Division, Office of the Ombudsman	
State Counsel III *(Customs &Excise)*	
Parliamentary Counsel III *(Legislative Drafting Department)*	
Group L5C	
Parliamentary Counsel II *(Legislative Drafting Department)*	20,770 – 21,110- 21,450 – 21,790- 22130.
State Counsel III *(Criminal Law Department; Solicitor General's Department; Inland Revenue Division; Attorney General; National Security; Trade, Industry & Investments)*	
Assistant Registrar General *(Trinidad)*	
Group L6	
Group L6A	
State Counsel III *(Service Commisions Department)*	19,400 – 19,650 - 19,900 -20,140 - 20,390
Legal Research Officer II *(Law Reform Commission)*	
Parliamentary Counsel I *(Legislative Drafting Department)*	
State Counsel II *(Criminal Law Department; Solicitor General's Department; Treasury Solicitor; Service Commissions Department; Energy & Energy Affairs; Inland Revenue Division; Attorney General; Planning and Sustainable Development; Health; Statutory Authorities Service Commission)*	
State Solicitor II *(Chief State Solicitor's Department)*	
Group L6B	
Parliamentary Counsel II *(Law Reform Commission; Attorney General)*	18,530 – 18,780 - 19,030 – 19,270 - 19,520
Legislative Draftsman *(Law Reform Commission)*	

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
The Judicial and Legal Service *(cont'd)*	
Legal Offices *(cont'd)*	
Group L7	
Group L7A	
2 years service and over	
Legal Research Officer *(Law Reform Commission; Service Commissions Department)*	15,300 – 15,540 - 15,790 – 16,040
Parliamentary Counsel I *(Law Reform Commission)*	
State Counsel I *(Criminal Law Department; Solicitor General's Department; Treasury Solicitor; Inland Revenue Division; Health; Attorney General; Customs and Excise; Ombudsman)*	
State Solicitor I *(Chief State Solicitor's Department)*	
Examiner of Title	
Group L7B	
Less than 2 years service	
Legal Research Officer *(Law Reform Commission; Service Commissions Department)*	11,820 – 12,310
Parliamentary Counsel I *(Law Reform Commission)*	
State Counsel I *(Criminal Law Department; Solicitor General's Department; Treasury Solicitor; Inland Revenue Division; Health; Attorney General; Customs and Excise; Ombudsman)*	
State Solicitor I *(Chief State Solicitor's Department)*	
Examiner of Title	

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
PART II	
Members of Parliament	
Prime Minister	59,680
Minister of Government *(Cabinet)*	41,030
Minister of Government *(Non-Cabinet)*	33,940
President of the Senate	29,590
Speaker of the House of Representatives	29,590
Leader of the Opposition	29,590
Parliamentary Secretary *(Elected nd No-Elected)*	23,500
Vice President of the Senate	18,280
Deputy Speaker of the House of Representatives	18,280
Member of the Senate *(other than Ministers and Parliamentary Secretaries)*	13,060
Member of the House of Representatives *(other than Ministers and Parliamentary Secretaries)*	17,410
The Tobago House of Assembly	
Chief Secretary	41,030
Deputy Chief Secretary	25,240
Secretary	24,370
Presiding Officer	20,890
Assistant Secretary	19,150
Minority Leader	16,540
Deputy Presiding Officer	13,930
Assemblyman	11,320
Councillor	8,710

Approved Salaries of Offices within the purview of the Salaries Review Commission

Office	Existing Salary
	$ per month
Local Government Officials	Honorarium
(City and Borough Corporations)	
Mayor *(Port of Spain)*	20,890
Mayor *(San Fernando)*	18,280
Mayor *(Chaguanas)*	17,040
Mayor *(Arima)*	15,670
Mayor *(Point Fortin)*	15,670
Deputy Mayor *(Port of Spain)*	10,450
Deputy Mayor *(San Fernando)*	9,080
Deputy Mayor *(Chaguanas)*	8,580
Deputy Mayor *(Arima)*	7,840
Deputy Mayor *(Point Fortin)*	7,840
Chairman of a Committee **	870
Alderman and Councillor	4,360
(Regional Corporations)	
Chairman	15,670
Vice Chairman	7,840
Chairman of a Committee **	870
Alderman and Councillor	4,360

** Where a Local Government Official serves as a Chairman of a Committee, to be eligible for an allowance of $870 per month in addition to the honorarium for which he/she is eligible.

APPENDIX D

TEACHING SERVICE

CLASSIFICATION AND COMPENSATION PLAN

TEACHING SERVICE
CLASSIFICATION AND COMPENSATION PLAN
FOR THE PERIOD OCTOBER 1, 2011 TO SEPTEMBER 30, 2014

GRADE	PERIOD		SALARY SCALE								LONGEVITY				
			Minimum	A	B	C	D	E	F	G	1ST	2ND	3RD	4TH	5TH
			$	$	$	$	$	$	$	$	$	$	$	$	$
Grade 1	Existing as at - 30/09/11		5,711	5,900	6,090	6,279	6,471	6,660	6,850	7,039					
	$145 COLA Consolidated		*5,856*	*6,045*	*6,235*	*6,424*	*6,616*	*6,805*	*6,995*	*7,184*					
	01/10/11 - 30/09/12	20%diff	*5,981*	*6,175*	*6,371*	*6,565*	*6,762*	*6,956*	*7,151*	*7,345*					
	01/10/12 - 30/09/13	50%diff	*6,170*	*6,371*	*6,574*	*6,776*	*6,981*	*7,183*	*7,385*	*7,587*					
	01/10/13 - 30/09/14		6,483	6,697	6,913	7,127	7,345	7,560	7,775	7,990					
Grade 2	Existing as at - 30/09/11		6,878	7,082	7,287	7,491	7,696	7,902	8,105	8,311					
	$145 COLA Consolidated		*7,023*	*7,227*	*7,432*	*7,636*	*7,841*	*8,047*	*8,250*	*8,456*					
	01/10/11 - 30/09/12	20%diff	*7,180*	*7,389*	*7,600*	*7,809*	*8,020*	*8,231*	*8,440*	*8,652*					
	01/10/12 - 30/09/13	50%diff	*7,415*	*7,633*	*7,852*	*8,070*	*8,289*	*8,508*	*8,725*	*8,945*					
	01/10/13 - 30/09/14		7,807	8,039	8,271	8,503	8,736	8,969	9,200	9,434					
Grade 3	Existing as at - 30/09/11		8,627	8,934	9,242	9,550	9,858	10,167	10,475	10,783	11,091	11,399	11,707	12,015	12,323
	$145 COLA Consolidated		*8,772*	*9,079*	*9,387*	*9,695*	*10,003*	*10,312*	*10,620*	*10,928*	*11,236*	*11,544*	*11,852*	*12,160*	*12,468*
	01/10/11 - 30/09/12	20%diff	*8,976*	*9,291*	*9,608*	*9,924*	*10,240*	*10,558*	*10,874*	*11,190*	*11,507*	*11,823*	*12,139*	*12,456*	*12,772*
	01/10/12 - 30/09/13	50%diff	*9,283*	*9,610*	*9,939*	*10,268*	*10,597*	*10,926*	*11,255*	*11,584*	*11,913*	*12,242*	*12,570*	*12,899*	*13,228*
	01/10/13 - 30/09/14		9,793	10,141	10,490	10,840	11,190	11,540	11,890	12,240	12,589	12,939	13,288	13,638	13,988
Grade 4	Existing as at - 30/09/11		10,765	11,087	11,409	11,732	12,054	12,376	12,698	13,021	13,343	13,665	13,987	14,310	14,632
	$145 COLA Consolidated		*10,910*	*11,232*	*11,554*	*11,877*	*12,199*	*12,521*	*12,843*	*13,166*	*13,488*	*13,810*	*14,132*	*14,455*	*14,777*
	01/10/11 - 30/09/12	20%diff	*11,172*	*11,503*	*11,833*	*12,165*	*12,496*	*12,826*	*13,157*	*13,489*	*13,819*	*14,150*	*14,481*	*14,813*	*15,143*
	01/10/12 - 30/09/13	50%diff	*11,565*	*11,909*	*12,252*	*12,597*	*12,941*	*13,285*	*13,628*	*13,973*	*14,317*	*14,661*	*15,004*	*15,349*	*15,693*
	01/10/13 - 30/09/14		12,219	12,585	12,950	13,317	13,682	14,048	14,413	14,780	15,145	15,511	15,876	16,243	16,609

TEACHING SERVICE
CLASSIFICATION AND COMPENSATION PLAN
FOR THE PERIOD OCTOBER 1, 2011 TO SEPTEMBER 30, 2014

GRADE	PERIOD		SALARY SCALE								LONGEVITY				
			Minimum	A	B	C	D	E	F	G	1ST	2ND	3RD	4TH	5TH
			$	$	$	$	$	$	$	$	$	$	$	$	$
Grade 5	Existing as at - 30/09/11		12,257	12,668	13,079	13,490	13,902	14,312	14,723	15,135					
	$145 COLA Consolidated		*12,402*	*12,813*	*13,224*	*13,635*	*14,047*	*14,457*	*14,868*	*15,280*					
	01/10/11 - 30/09/12	20%diff	*12,704*	*13,126*	*13,548*	*13,970*	*14,394*	*14,815*	*15,237*	*15,660*					
	01/10/12 - 30/09/13	50%diff	*13,158*	*13,596*	*14,035*	*14,474*	*14,914*	*15,351*	*15,790*	*16,230*					
	01/10/13 - 30/09/14		13,913	14,379	14,846	15,312	15,780	16,245	16,712	17,180					
Grade 6	Existing as at - 30/09/11		13,536	13,942	14,348	14,754	15,160	15,566	15,972	16,378					
	$145 COLA Consolidated		*13,681*	*14,087*	*14,493*	*14,899*	*15,305*	*15,711*	*16,117*	*16,523*					
	01/10/11 - 30/09/12	20%diff	*14,018*	*14,435*	*14,852*	*15,269*	*15,686*	*16,103*	*16,520*	*16,937*					
	01/10/12 - 30/09/13	50%diff	*14,523*	*14,956*	*15,390*	*15,823*	*16,257*	*16,690*	*17,124*	*17,557*					
	01/10/13 - 30/09/14		15,365	15,825	16,286	16,747	17,208	17,669	18,130	18,591					
Grade 7	Existing as at - 30/09/11		14,773	15,176	15,579	15,983	16,387	16,791	17,194	17,597					
	$145 COLA Consolidated		*14,918*	*15,321*	*15,724*	*16,128*	*16,532*	*16,936*	*17,339*	*17,742*					
	01/10/11 - 30/09/12	20%diff	*15,288*	*15,702*	*16,116*	*16,531*	*16,946*	*17,361*	*17,775*	*18,188*					
	01/10/12 - 30/09/13	50%diff	*15,844*	*16,274*	*16,704*	*17,135*	*17,567*	*17,998*	*18,428*	*18,858*					
	01/10/13 - 30/09/14		16,769	17,226	17,683	18,142	18,601	19,059	19,517	19,974					
Grade 8	Existing as at - 30/09/11		16,224	16,634	17,043	17,453	17,863	18,273	18,683	19,092					
	$145 COLA Consolidated		*16,369*	*16,779*	*17,188*	*17,598*	*18,008*	*18,418*	*18,828*	*19,237*					
	01/10/11 - 30/09/12	20%diff	*16,778*	*17,199*	*17,619*	*18,041*	*18,462*	*18,883*	*19,304*	*19,724*					
	01/10/12 - 30/09/13	50%diff	*17,393*	*17,830*	*18,267*	*18,705*	*19,142*	*19,580*	*20,018*	*20,454*					
	01/10/13 - 30/09/14		18,416	18,881	19,345	19,811	20,276	20,741	21,207	21,671					

APPENDIX E

COMPENSATION PLAN

SALARY SCALES APPLICABLE TO OFFICES IN THE POLICE SERVICE

POLICE SERVICE

CLASSIFICATION AND COMPENSATION PLAN

APPLICABLE TO FIRST DIVISION OFFICES IN THE TRINIDAD AND TOBAGO POLICE SERVICE

FOR THE PERIOD JANUARY 1, 2011 TO DECEMBER 31, 2013

Office	Gr.	Period	Salary Scale								Longevity		
			Minimum	A	B	C	D	E	F	Maximum	1ST	2ND	3RD
Assistant Commissioner of Police	9	Existing as at 31/12/10	19,061										
		01/01/11 - 31/12/11	19,986										
		01/01/12 - 31/12/12	20,739										
		01/01/13 - 31/12/13	21,895										
Senior Superintendent of Police	8	Existing as at 31/12/10	15,556	15,926	16,290								
		01/01/11 - 31/12/11	16,338	16,724	17,102								
		01/01/12 - 31/12/12	16,954	17,354	17,747								
		01/01/13 - 31/12/13	17,899	18,321	18,736								
Superintendent of Police Director of Police Band	7	Existing as at 31/12/10	13,684	14,023	14,355								
		01/01/11 - 31/12/11	14,390	14,743	15,089								
		01/01/12 - 31/12/12	14,933	15,299	15,657								
		01/01/13 - 31/12/13	15,765	16,152	16,530								
Assistant Superintendent of Police Deputy Director of Police Band	6	Existing as at 31/12/10	12,741	13,043	13,337								
		01/01/11 - 31/12/11	13,409	13,723	14,029								
		01/01/12 - 31/12/12	13,914	14,240	14,558								
		01/01/13 - 31/12/13	14,690	15,034	15,369								

POLICE SERVICE

CLASSIFICATION AND COMPENSATION PLAN

APPLICABLE TO SECOND DIVISION OFFICES IN THE TRINIDAD AND TOBAGO POLICE SERVICE

FOR THE PERIOD JANUARY 1, 2011 TO DECEMBER 31, 2013

Office	Gr.	Period	Salary Scale								Longevity		
			Minimum	A	B	C	D	E	F	Maximum	1ST	2ND	3RD
Police Inspector	5	Existing as at 31/12/10	10,775	11,063	11,353	11,635	11,923	12,213	12,502				
Assistant Director of Police		01/01/11 - 31/12/11	11,363	11,663	11,965	12,258	12,558	12,860	13,161				
		01/01/12 - 31/12/12	11,792	12,102	12,416	12,720	13,031	13,344	13,656				
		01/01/13 - 31/12/13	12,449	12,777	13,108	13,429	13,758	14,088	14,418				
Police Sergeant	4	Existing as at 31/12/10	9,102	9,367	9,629	9,895	10,164	10,429	10,692	10,957			
Police Bandsman III		01/01/11 - 31/12/11	9,623	9,898	10,171	10,448	10,727	11,003	11,277	11,553			
		01/01/12 - 31/12/12	9,985	10,271	10,554	10,841	11,132	11,418	11,702	11,988			
		01/01/13 - 31/12/13	10,542	10,844	11,142	11,446	11,752	12,054	12,354	12,656			
Police Corporal	3	Existing as at 31/12/10	7,507	7,733	7,966	8,193	8,418	8,644	8,871	9,097			
Police Bandsman II		01/01/11 - 31/12/11	7,963	8,198	8,440	8,676	8,911	9,146	9,382	9,617			
		01/01/12 - 31/12/12	8,262	8,507	8,759	9,003	9,246	9,490	9,735	9,980			
		01/01/13 - 31/12/13	8,723	8,981	9,247	9,505	9,762	10,019	10,278	10,536			
Police Constable	2	Existing as at 31/12/10	5,734	5,899	6,564	6,747	6,935	7,123	7,313	7,500	7,689	7,877	8,066
Police Bandsman I		01/01/11 - 31/12/11	6,118	6,289	6,981	7,172	7,367	7,563	7,761	7,955	8,152	8,348	8,545
		01/01/12 - 31/12/12	6,348	6,526	7,244	7,442	7,645	7,848	8,053	8,255	8,459	8,662	8,867
		01/01/13 - 31/12/13	6,702	6,890	7,648	7,857	8,071	8,286	8,502	8,715	8,931	9,145	9,361
Police Band Apprentice	1	Existing as at 31/12/10	4,610	4,742									
		01/01/11 - 31/12/11	4,948	5,085									
		01/01/12 - 31/12/12	5,135	5,277									
		01/01/13 - 31/12/13	5,421	5,571									

APPENDIX F

COMPENSATION PLAN

SALARY SCALES APPLICABLE TO OFFICES IN THE FIRE SERVICE

FIRE SERVICE

CLASSIFICATION AND COMPENSATION PLAN

APPLICABLE TO FIRST DIVISION OFFICES IN THE TRINIDAD AND TOBAGO FIRE SERVICE

FOR THE PERIOD JANUARY 1, 2011 TO DECEMBER 31, 2013

Office	Gr.	Period	Salary Scale								Longevity		
			Minimum	A	B	C	D	E	F	Maximum	1ST	2ND	3RD
Assistant Chief Fire Officer Brigades Engineer	7	Existing as at 31/12/10	16,517										
		01/01/11 - 31/12/11	18,026										
		01/01/12 - 31/12/12	18,705										
		01/01/13 - 31/12/13	19,748										
Divisional Fire Officer	6	Existing as at 31/12/10	13,731	14,068	14,401								
		01/01/11 - 31/12/11	15,011	15,376	15,736								
		01/01/12 - 31/12/12	15,576	15,955	16,329								
		01/01/13 - 31/12/13	16,445	16,845	17,239								
Assistant Divisional Fire Officer	5	Existing as at 31/12/10	11,877	12,141	12,403								
		01/01/11 - 31/12/11	13,005	13,291	13,574								
		01/01/12 - 31/12/12	13,495	13,791	14,085								
		01/01/13 - 31/12/13	14,247	14,560	14,870								

FIRE SERVICE

CLASSIFICATION AND COMPENSATION PLAN

APPLICABLE TO SECOND DIVISION OFFICES IN THE TRINIDAD AND TOBAGO FIRE SERVICE

FOR THE PERIOD JANUARY 1, 2011 TO DECEMBER 31, 2013

Office	Gr.	Period	Salary Scale								Longevity		
			Minimum	A	B	C	D	E	F	Maximum	1ST	2ND	3RD
Fire Equipment Supervisor Fire Station Officer	4	Existing as at 31/12/10	10,024	10,288	10,550	10,814	11,078	11,340	11,605				
		01/01/11 - 31/12/11	10,999	11,285	11,568	11,855	12,140	12,424	12,710				
		01/01/12 - 31/12/12	11,414	11,710	12,004	12,301	12,597	12,891	13,189				
		01/01/13 - 31/12/13	12,050	12,363	12,673	12,987	13,299	13,610	13,924				
Fire Sub-Station Officer	3	Existing as at 31/12/10	8,597	8,799	9,002	9,204	9,408	9,611	9,814	10,016			
		01/01/11 - 31/12/11	9,455	9,673	9,893	10,111	10,332	10,552	10,772	10,991			
		01/01/12 - 31/12/12	9,811	10,038	10,266	10,492	10,721	10,949	11,178	11,405			
		01/01/13 - 31/12/13	10,358	10,597	10,838	11,077	11,319	11,560	11,801	12,041			
Fire Sub-Officer	2	Existing as at 31/12/10	7,171	7,374	7,577	7,780	7,983	8,186	8,388	8,588			
		01/01/11 - 31/12/11	7,912	8,131	8,351	8,570	8,790	9,009	9,229	9,446			
		01/01/12 - 31/12/12	8,209	8,438	8,666	8,893	9,121	9,349	9,577	9,801			
		01/01/13 - 31/12/13	8,667	8,908	9,149	9,389	9,630	9,870	10,111	10,348			
Firefighter	1	Existing as at 31/12/10	5,512	6,254	6,406	6,559	6,711	6,864	7,015	7,163	7,315	7,467	7,620
		01/01/11 - 31/12/11	6,116	6,919	7,083	7,249	7,413	7,580	7,743	7,903	8,068	8,232	8,398
		01/01/12 - 31/12/12	6,346	7,180	7,350	7,522	7,692	7,865	8,035	8,201	8,371	8,543	8,714
		01/01/13 - 31/12/13	6,700	7,580	7,760	7,941	8,121	8,304	8,483	8,658	*8,838*	*9,019*	*9,200*

APPENDIX G

COMPENSATION PLAN

SALARY SCALES APPLICABLE TO OFFICES IN THE PRISON SERVICE

PRISON SERVICE

CLASSIFICATION AND COMPENSATION PLAN

APPLICABLE TO FIRST DIVISION OFFICES IN THE TRINIDAD AND TOBAGO PRISON SERVICE

FOR THE PERIOD JANUARY 1, 2011 TO DECEMBER 31, 2013

Office	Gr.	Period	Salary Scale								Longevity		
			Minimum	A	B	C	D	E	F	Maximum	1ST	2ND	3RD
Assistant Commissioner of Prisons	7	Existing as at 31/12/10	16,944										
		01/01/11 - 31/12/11	18,488										
		01/01/12 - 31/12/12	19,185										
		01/01/13 - 31/12/13	20,254										
Senior Superintendent of Prisons	6	Existing as at 31/12/10	14,898	15,185	15,471								
		01/01/11 - 31/12/11	16,274	16,584	16,894								
		01/01/12 - 31/12/12	16,887	17,209	17,531								
		01/01/13 - 31/12/13	17,828	18,168	18,508								
Superintendent of Prisons Chief Prisons Welfare Officer	5	Existing as at 31/12/10	13,155	13,402	13,651								
		01/01/11 - 31/12/11	14,387	14,655	14,924								
		01/01/12 - 31/12/12	14,930	15,207	15,487								
		01/01/13 - 31/12/13	15,762	16,055	16,350								
Assistant Superintendent of Prisons	4	Existing as at 31/12/10	11,917	12,176	12,436								
		01/01/11 - 31/12/11	13,048	13,328	13,609								
		01/01/12 - 31/12/12	13,539	13,830	14,122								
		01/01/13 - 31/12/13	14,294	14,601	14,909								

PRISON SERVICE

CLASSIFICATION AND COMPENSATION PLAN

APPLICABLE TO SECOND DIVISION OFFICES IN THE TRINIDAD AND TOBAGO PRISON SERVICE

FOR THE PERIOD JANUARY 1, 2011 TO DECEMBER 31, 2013

Office	Gr.	Period	Salary Scale								Longevity		
			Minimum	A	B	C	D	E	F	Maximum	1ST	2ND	3RD
Prisons Supervisor Prisons Welfare Officer II	3	Existing as at 31/12/10	10,306	10,565	10,822	11,080	11,338	11,597					
		01/01/11 - 31/12/11	11,304	11,585	11,863	12,142	12,422	12,702					
		01/01/12 - 31/12/12	11,730	12,022	12,310	12,599	12,889	13,180					
		01/01/13 - 31/12/13	12,384	12,692	12,996	13,302	13,608	13,915					
Prisons Welfare Officer I Prisons Officer II	2	Existing as at 31/12/10	8,743	8,962	9,178	9,393	9,608	9,825	10,041				
		01/01/11 - 31/12/11	9,613	9,849	10,084	10,317	10,549	10,784	11,018				
		01/01/12 - 31/12/12	9,975	10,220	10,463	10,705	10,946	11,190	11,433				
		01/01/13 - 31/12/13	10,531	10,790	11,047	11,302	11,556	11,814	12,070				
Prisons Officer I Prisons Service Driver	1	Existing as at 31/12/10	5,882	6,061	6,913	7,110	7,311	7,511	7,711	7,911	8,109	8,309	8,509
		01/01/11 - 31/12/11	6,516	6,710	7,633	7,845	8,063	8,279	8,495	8,712	8,926	9,143	9,359
		01/01/12 - 31/12/12	6,762	6,963	7,920	8,140	8,366	8,591	8,816	9,040	9,263	9,487	9,712
		01/01/13 - 31/12/13	7,139	7,351	8,362	8,594	8,833	9,070	9,307	9,544	*9,779*	*10,016*	*10,253*

APPENDIX H

WAGE RATES FOR HOURLY, DAILY AND WEEKLY RATED WORKERS OF THE PORT OF SPAIN CORPORATION WITH EFFECT FROM JANUARY 1, 2011

SCHEDULE OF WAGE RATES FOR HOURLY, DAILY AND WEEKLY RATED WORKERS OF THE PORT OF SPAIN CORPORATION FOR THE PERIOD 1/1/2011 TO 31/12/2013

	Job Title				2010 Existing Rates	01-Jan-11 to 31-Dec-11	01-Jan-12 to 31-Dec-12	01-Jan-13 to 31-Dec-13
SUPERVISORY Group A	Foreman *(C.M.E.)*				330.00	347.00	361.00	379.00
PUBLIC HEALTH	Gang Leader (Night Soil)				309.00	325.00	338.00	355.00
PUBLIC HEALTH	Chargehand *(C.M.E.)*				291.00	307.00	319.00	335.00
SUPERVISORY Group B	Chargehand *(C.M.E.)*				291.00	307.00	319.00	335.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Foreman *(Special, Transport and Cleansing I)*				281.00	296.00	308.00	323.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Roller Drivers *(Over 10 tons)*	Group III		Grade II	281.00	296.00	308.00	323.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Chargehand *(Special, Transport and Cleansing I)*				278.00	293.00	305.00	320.00
II - INDUSTRIAL WORKERS	Mechanic	Heavy Equipment		Skilled Group I "A"	277.00	292.00	304.00	319.00
PUBLIC HEALTH	Cleaner (Night Soil)				273.00	288.00	300.00	315.00
PUBLIC HEALTH	Carpenter (Night Soil)				268.00	283.00	294.00	309.00
PUBLIC HEALTH	Mason (Night Soil)				268.00	283.00	294.00	309.00
PUBLIC HEALTH	*Foreman *(O.S.) Cemetery*				261.00	276.00	287.00	301.00
II - INDUSTRIAL WORKERS	Mechanic	Diesel		Skilled Group I "A"	258.00	273.00	284.00	298.00
II - INDUSTRIAL WORKERS	Carpenter			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Electrician			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Electrician *(Auto)*			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Joiner			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Machinist			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Mason			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Mechanic *(Other);*			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Plumber			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Turner			"B" Grade I	256.00	270.00	281.00	295.00
II - INDUSTRIAL WORKERS	Welder			"B" Grade I	256.00	270.00	281.00	295.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Tractor Driver (Heavy)	Group III		Grade II	255.00	269.00	280.00	294.00
PUBLIC HEALTH	Grave Digger				254.00	268.00	279.00	293.00
II - INDUSTRIAL WORKERS	Body Straightener			Grade I	251.00	265.00	276.00	290.00
II - INDUSTRIAL WORKERS	Spray Painter			"B" Grade I	251.00	265.00	276.00	290.00
II - INDUSTRIAL WORKERS	Upholsterer			"B" Grade I	251.00	265.00	276.00	290.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Garwood Driver				242.00	256.00	266.00	279.00
	Foreman *(O.S.)*				242.00	256.00	266.00	279.00
II - INDUSTRIAL WORKERS	Carpenter			Grade II	241.00	255.00	265.00	278.00
II - INDUSTRIAL WORKERS	Electrician			Grade II	241.00	255.00	265.00	278.00
II - INDUSTRIAL WORKERS	Electrician *(Auto)*			Grade II	241.00	255.00	265.00	278.00
II - INDUSTRIAL WORKERS	Joiner			Grade II	241.00	255.00	265.00	278.00
II - INDUSTRIAL WORKERS	Machinist			Grade II	241.00	255.00	265.00	278.00
II - INDUSTRIAL WORKERS	Mason			Grade II	241.00	255.00	265.00	278.00
II - INDUSTRIAL WORKERS	Mechanic *(Other);*			Grade II	241.00	255.00	265.00	278.00
II - INDUSTRIAL WORKERS	Plumber			Grade II	241.00	255.00	265.00	278.00
II - INDUSTRIAL WORKERS	Boilersmith			"B" Grade I	240.00	254.00	264.00	277.00
II - INDUSTRIAL WORKERS	Fitter *(Engine)*			"B" Grade I	240.00	254.00	264.00	277.00

*The rate of pay specified for the Foreman (OS) Cemetery will apply only to those Foremen (OS) who supervise Grave Diggers

SCHEDULE OF WAGE RATES FOR HOURLY, DAILY AND WEEKLY RATED WORKERS OF THE PORT OF SPAIN CORPORATION FOR THE PERIOD 1/1/2011 TO 31/12/2013

	Job Title			2010 Existing Rates	01-Jan-11 to 31-Dec-11	01-Jan-12 to 31-Dec-12	01-Jan-13 to 31-Dec-13
II - INDUSTRIAL WORKERS	Batteryman		Grade I	239.00	253.00	263.00	276.00
II - INDUSTRIAL WORKERS	Incinerator Operator;		*B* Grade I	239.00	253.00	263.00	276.00
PUBLIC HEALTH	Plansman / Copier			238.00	252.00	262.00	275.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Backhoe Operator		Grade II	234.00	248.00	258.00	271.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Medium Driver			234.00	248.00	258.00	271.00
PUBLIC HEALTH	Chauffeur (Night Soil)			234.00	248.00	258.00	271.00
II - INDUSTRIAL WORKERS	Body Straightener		*B* Grade II	231.00	245.00	255.00	268.00
II - INDUSTRIAL WORKERS	Spray Painter		Grade II	231.00	245.00	255.00	268.00
PUBLIC HEALTH	Chargehand *(O.S.)*			229.00	243.00	253.00	266.00
II - INDUSTRIAL WORKERS	Boilersmith		Grade II	227.00	241.00	251.00	264.00
II - INDUSTRIAL WORKERS	Batteryman		*B* Grade II	226.00	240.00	250.00	263.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Oiler / Greaseman	Group II (Semi-skilled)	Grade I	226.00	240.00	250.00	263.00
SUPERVISORY Group C	Ganger			226.00	240.00	250.00	263.00
II - INDUSTRIAL WORKERS	Fitter *(Engine)*		Grade II	224.00	238.00	248.00	260.00
II - INDUSTRIAL WORKERS	Sign Painter		*B* Grade I	224.00	238.00	248.00	260.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Steelbender	Group II (Semi-skilled)	Grade I	224.00	238.00	248.00	260.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Tractor Driver (Medium)	Group III	Grade II	224.00	238.00	248.00	260.00
II - INDUSTRIAL WORKERS	Tyreman		*B* Grade I	221.00	234.00	243.00	255.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Serviceman	Group II (Semi-skilled)	Grade I	220.00	233.00	242.00	254.00
PUBLIC HEALTH	Insect Control Operator III			219.00	232.00	241.00	253.00
III - DRIVERS & OPS - MECH/EQUIPMENT	*Forklift Operator (Special)	Group III		218.00	231.00	240.00	252.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Rollers *(Light)*	Group III	Grade I	217.00	230.00	239.00	251.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Tractor	Group III	Grade I	217.00	230.00	239.00	251.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Light Driver			216.00	229.00	238.00	250.00
PART VII	Checker			216.00	229.00	238.00	250.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Light Cranes	Group III	Grade I	214.00	227.00	236.00	248.00
PART VII	Park Attendant			214.00	227.00	236.00	248.00
II - INDUSTRIAL WORKERS	Tyreman		Grade II	212.00	225.00	234.00	246.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Chainman / Poleman	Group II (Semi-skilled)	Grade I	212.00	225.00	234.00	246.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Oiler/Greaseman	Group II (Semi-skilled)	Grade II	212.00	225.00	234.00	246.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Road Breaker Operator	Group II (Semi-skilled)	Grade I	212.00	225.00	234.00	246.00
PUBLIC HEALTH	Insect Control Operator II			212.00	225.00	234.00	246.00
PUBLIC HEALTH	Oiler			212.00	225.00	234.00	246.00
PUBLIC HEALTH	Truck Washer			212.00	225.00	234.00	246.00
II - INDUSTRIAL WORKERS	Painter		Grade II	211.00	224.00	233.00	245.00
II - INDUSTRIAL WORKERS	Painter		*B* Grade I	211.00	224.00	233.00	245.00
II - INDUSTRIAL WORKERS	Sign Painter		Grade II	211.00	224.00	233.00	245.00
GENERAL LABOUR	Handyman		Grade I	211.00	224.00	233.00	245.00
PART VII	Watchman			211.00	224.00	233.00	245.00
PUBLIC HEALTH	Main Water Course Sweeper			211.00	224.00	233.00	245.00

*The rate for this post will remain personal to the incumbent holder only. On becoming vacant the post will be abolished.

SCHEDULE OF WAGE RATES FOR HOURLY, DAILY AND WEEKLY RATED WORKERS OF THE PORT OF SPAIN CORPORATION FOR THE PERIOD 1/1/2011 TO 31/12/2013

	Job Title				2010 Existing Rates	01-Jan-11 to 31-Dec-11	01-Jan-12 to 31-Dec-12	01-Jan-13 to 31-Dec-13
PUBLIC HEALTH	Insect Control Operator I				208.00	221.00	230.00	242.00
AGRICULTURE/FORESTRY	Nurseryman				207.00	220.00	229.00	240.00
AGRICULTURE/FORESTRY	Tree Climber				207.00	220.00	229.00	240.00
AGRICULTURE/FORESTRY	Tree Cutter				207.00	220.00	229.00	240.00
GENERAL LABOUR	Handyman			Grade II	207.00	220.00	229.00	240.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Tractor		Group III	Grade II	206.00	219.00	228.00	239.00
GENERAL LABOUR	Cutlassman				206.00	219.00	228.00	239.00
GENERAL LABOUR	Labourer	(Weeding)			206.00	219.00	228.00	239.00
GENERAL LABOUR	Night Sweepers			Grade II	206.00	219.00	228.00	239.00
GENERAL LABOUR	Sweepers			Grade II	206.00	219.00	228.00	239.00
PART VII	Watchman *(Development Programme)*				206.00	219.00	228.00	239.00
PUBLIC HEALTH	Scavenging Loader				206.00	219.00	228.00	239.00
PUBLIC HEALTH	Underground Sweeper				206.00	219.00	228.00	239.00
	Fridge Attendant				205.00	218.00	227.00	238.00
	Gas Attendant				205.00	218.00	227.00	238.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Semi-skilled Labourer		Group III	Grade II	204.00	217.00	226.00	237.00
PUBLIC HEALTH	Public Convenience Worker				204.00	217.00	226.00	237.00
	Tradesman Assistant			Grade I	204.00	217.00	226.00	237.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Light Cranes		Group III	Grade II	203.00	216.00	225.00	236.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Rollers *(Light)*		Group III	Grade II	203.00	216.00	225.00	236.00
GENERAL LABOUR	Female Scavenger				202.00	215.00	224.00	235.00
GENERAL LABOUR	Scavengers	Grade II			202.00	215.00	224.00	235.00
	Labourer *(Colas)*				202.00	215.00	224.00	235.00
	Tradesman Assistant			Grade II	202.00	215.00	224.00	235.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Chainman/Poleman		Group II (Semi-skilled)	Grade II	202.00	215.00	224.00	235.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Forklift Operator		Group III		202.00	215.00	224.00	235.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Road Breaker Operator		Group II (Semi-skilled)	Grade II	202.00	215.00	224.00	235.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Serviceman		Group II (Semi-skilled)	Grade II	202.00	215.00	224.00	235.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Steelbender		Group II (Semi-skilled)	Grade II	202.00	215.00	224.00	235.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Storeshand I		Group II (Semi-skilled)	Grade II	202.00	215.00	224.00	235.00
PART VII	Playing Field Attendant				202.00	215.00	224.00	235.00
GENERAL LABOUR	Charwoman				202.00	215.00	224.00	235.00
GENERAL LABOUR	Labourer	(Female)			202.00	215.00	224.00	235.00
GENERAL LABOUR	Labourer	(Male)			202.00	215.00	224.00	235.00
GENERAL LABOUR	Squarekeeper				202.00	215.00	224.00	235.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Power Mowers		Group III		202.00	215.00	224.00	235.00
III - DRIVERS & OPS - MECH/EQUIPMENT	Storeshand II		Group III		202.00	215.00	224.00	235.00
PART VII	Playing Field Attendant				202.00	215.00	224.00	235.00
	Lorry Loader				202.00	215.00	224.00	235.00
	Yardman				202.00	215.00	224.00	235.00
PUBLIC HEALTH	Deadman Attendant				202.00	215.00	224.00	235.00

PRINTERS' INFORMATION

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