

PUBLIC SECTOR INVESTMENT PROGRAMME 2021 – TOBAGO

Ministry of Planning and Development

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ABBREVIATIONS

CCTV	Closed Circuit Television
CEDP	Comprehensive Economic Development Plan
CNH	Claude Noel Highway
DATAs	Department of Advanced Training and Advisory Services
DEIE	Division of Education, Innovation and Energy
DFPFF	Division of Food Production, Forestry and Fisheries
DMRF	Department of Marine Resources and Fisheries
DSYA	Division of Sport and Youth Affairs
ECCE	Early Childhood Care and Education
ECCE	Early Childhood Care Education
GDP	Gross Domestic Product
GORTT	Government of the Republic of Trinidad and Tobago
HIV/AIDS	Human Immunodeficiency Virus/ Acquired Immunodeficiency Syndrome
ICU	Intensive Care Unit
LED	Light-Emitting Diode
LWNAP	Lure Wildlife Nature Park
NDS	National Development Strategy
NIDCO	National Infrastructure Development Company Limited
NIPDEC	National Insurance Property Development Company Limited
MOWT	Ministry of Works and Transport
OSH	Occupational Safety and Health
PAM	Programme for Adolescent Mothers
PSIP	Public Sector Investment Programme
PTSC	Public Transport Service Corporation
PYC	Police Youth Club
REACH	Realization of Economic Achievement Programme
SDG	Sustainable Development Goals
T&TEC	Trinidad and Tobago Electricity Commission
THA	Tobago House of Assembly
TTPS	Trinidad and Tobago Police Service
TTR	Trinidad and Tobago Regiment
UDeCOTT	Urban Development Corporation of Trinidad and Tobago
UNDP	United Nations Development Programme
VAPT	Visual Arts and Performing Theatre
VAT	Value Added Tax
WASA	Water and Sewerage Authority

Introduction

1. Strong and robust policy to guide the development of the nation's economy become more significant in an environment of fiscal constraints whereby investment must yield results. As such, the emerging programmes must be articulated to achieve the socio-economic objectives of Government's policy. The Public Sector Investment Programme is a strategic management tool utilise to implement these goals and policies. The projects and programmes are intended to address structural deficiencies in the economy and provide the platform and enabling environment for capital formation, employment, infrastructure development and facilitation of the efficient delivery of public goods and services. Funding for the PSIP is provided through monetary and fiscal policies instituted by the Government

2. The PSIP, is structured to achieve sustainable development and growth by financing projects and programmes which would have a long term impact. The PSIP 2021 Tobago was framed using fundamental development documents Vision 2030, Road to Recovery Reports, the Comprehensive Economic Development Plan (CEDP 2.0) for Tobago, the Medium Term Policy and Planning Framework and the UNDP Sustainable Development Goals.

3. The CEPD 2.0 has carved out a diverse vision for Tobago apart from the National Vision which is divided into eight (8) priority areas which are as follows:

Priority Area I:	Branding Tobago
Priority Area II:	Good Governance and Institutional Reform
Priority Area III:	Business Development and Entrepreneurship
Priority Area IV:	Human Capital Development

Priority Area V:	Social Development and Resilience
Priority Area VI:	Improved infrastructure and Utilities
Priority Area VII:	Enhanced Safety and Security
Priority Area VIII:	Environmental Sustainability

4. Budgeting for each fiscal year is guided by and designed to realise the Themes of the National Development Strategy Vision 2030 to ensure the efficient allocation and use of resources. The principles and objectives of the United Nations Sustainable Development Goals (to which Trinidad and Tobago is a signatory) were included in the National Development Strategy (NDS) 2016-2030. The five Themes of Vision 2030 are outlined as follows:

Theme I: Putting People First

Theme II: Delivering Good Governance and Service Excellence

Theme III: Improving Productivity through Quality Infrastructure and Transportation

Theme IV: Building Globally Competitive Businesses

Theme V: Placing the Environment at the Centre of Social and Economic Development

5. The goal of the Tobago PSIP is to transform and diversify the Tobago economy so as to enhance its adaptability to changes in the national and international economies. Its objectives are as follows:

- to perpetuate a focused approach to development
- to contribute to national development in terms of economic and social transformation, quantitatively and qualitatively
- to make Tobago the “Capital of Paradise”— clean, green, safe and serene:

- to create employment and Income and a source of foreign exchange that is distinctive from the oil and energy led sector of Trinidad

6. The Tobago House of Assembly has the responsibility under the Fifth Schedule of the THA Act for implementing the PSIP in Tobago through funding provided by Central Government each fiscal year. Budgeting is conducted utilising the guidelines as set out in the Ministry of Finance and Tobago House of Assembly Call Circulars. The Circulars provide Divisions/Departments within the Assembly with instructions to be followed in the preparation of Draft Estimates.

Overview

7. As the global community battles the social and economic shocks arising from the COVID-19 pandemic, the national economy has not been spared from the economic fallout. The country has experienced declines in revenue from the depression of petrochemical and manufacturing exports. In addition, the closure of the nation's borders as a public health safety measure adopted by the Government of Trinidad and Tobago against the pandemic impacted the business sector, especially for Tobago's economy, which is heavily dependent on the tourism industry. The implementation of Tobago's PSIP in 2020 was also affected by the pandemic with deceleration in the execution of some key construction projects.

- acceleration of the implementation of key construction projects such as the new Crown Point Terminal Complex; (Overview written by THA)
- supporting the resurgence of Tobago businesses;
- expanding agricultural activity; and
- boosting local tourism.

8. An in-depth review of the Tobago PSIP for fiscal 2020 is presented herein. The THA proposes to address critical projects for completion in the new fiscal year as well as projects that support institutional strengthening, Information Technology strengthening, the productive sectors and key social sector areas including health, welfare services and education.

PART 1: REVIEW OF THE PUBLIC SECTOR
INVESTMENT PROGRAMME 2020

9. In fiscal 2020, the sum of \$231.6 million was allocated to the THA for the implementation of the PSIP. This sum was subsequently revised to \$343.2 million. Of this sum, the areas of infrastructure, education, health, agriculture and tourism received the greatest funding. The revised allocation was expended on projects and programmes that were of priority within these areas towards the continued the development of Tobago.

ECONOMIC INFRASTRUCTURE

10. Expenditure on the economic infrastructure amounted to \$190.9 million or 56 percent of overall expenditure on the Development Programme. This sub-sector included expenditure in critical areas of Government's policy agenda such as agriculture and infrastructure.

Food Production, Forestry and Fisheries

11. The Division of Food Production, Forestry and Fisheries (DFPFF) received an allocation of \$22.5 million in fiscal 2020. This Division seeks to promote food security and agricultural production in Tobago by working to increase the number of commercial and private agro-prenuers.

12. The Division through its Department of Marine Resources and Fisheries (DMRF) is also charged with the responsibility for all of Tobago's coastal areas. The enhancement of the Division's facilities to facilitate loading of vessels landing and sale of catches was an essential component of development initiatives for this sector. The works undertaken focus on bringing the Division into compliance with hygiene and health standards necessary to maintain the quality of the highly perishable produce and to meet the pre-requisites for international trade.

13. In order to satisfy the mandate of achieving sustained development and management of the fishing industry on the island, the construction and upgrading of fishing facilities at various key points throughout the island were deemed critical.

- ***Beaches and Landing Facilities***

14. Post the construction of more than 10 fishing facilities throughout the island, the DFPFF recognised the need for continuous upgrading works on these establishments to ensure that proper infrastructure and facilities are available to the fisher folk and their patrons. The sum of \$1 million was allocated and expended to complete repairs and maintenance on various fishing facilities throughout Tobago. Focus was placed on the sites at Roxborough, Scarborough, Lambeau and Gibson Jetty.

- ***Fishing Facilities at Pigeon Point and Delaford***

15. In fiscal 2020, an overhaul was completed on the aeriated treatment unit system at Pigeon Point to allow for proper disposal of waste. Plans are being formulated to redesign and renovate the Delaford Fishing Facility to accommodate the smoking of fish and other related production activities.



Figure: 1 Pigeon Point (front view)



Figure: 2 Pigeon Point (side view)



Figure: 3 Pigeon Pt (Storage/Locker rooms)



Figure: 4 Pigeon Point Fishing Facility



Figure: 5 Facility Preparation Area



Figure: 6 Delaford Fishing Facility (Storage/Locker rooms)



Figure: 7 Roxborough Fishing Facility

Urban Forestry Programme

16. Some of the major activities implemented under the *Urban Forestry Project* included the establishment of a committee of stakeholders, urban forestry planning and implementation, planting ornamentals shrubs and trees, placement of potted plants, tree husbandry, evaluation of trees, signage and GPS surveying and mapping.

17. The project, used a collaborative model of working with village councils in Speyside, Argyle and Belle Garden continued clean-up, enhancement and maintenance of the pathways surrounding the Roxborough Waterfall area. The creation of fire trails in forested areas and replanting of forest trees were also undertaken. This project employs in excess of 50 persons.

Lure Estate

18. Significantly at the Lure Estate there has been an increase in the cultivation and maintenance of germplasm which supports the supply of high quality seed stock and planting material for farmers through its operations on the Lure Estate. Key project activities include the cultivation of rootstock indigenous to Tobago for distribution to farmers as well as the maintenance of a variety of crops produced on the estate including: dasheen - 0.4 hectares, banana - 0.2 hectares, sweet potato - 0.2 hectares, cassava - 0.2 hectares, ginger - 0.3 hectares, yam - 0.1 hectares and pineapple - 0.2 hectares.

19. In addition, the cultivation and maintenance of crops and germplasm included banana - 0.2 hectares, pineapple - 0.3 hectares, ginger - 0.1 hectares, cassava - 0.2 hectares; and sweet potato 0.2 - hectares.



Figure: 8 Cassava sticks for redistribution to farmer



Figure: 9 Produce from cassava cultivation project

Agricultural Access Roads

20. Over the last five (5) years, the Division of Food Production, Forestry and Fisheries embarked on a programme of construction/ rehabilitation of over 95 metres of access roads throughout the eight farming districts of Tobago. The finished surfaces were either concrete, asphalt, rotten rock or a combination of these materials. The Project Implementation Unit engaged 21 local contractors to develop 39 access roads which included the following locations:

- Richmond Bay Road;
- Mills Trace – Goodwood;
- Big River Extension Belle Garden;
- Castara Road– Mt St George (phase one);
- Mac Nab Bay Road – Goodwood;
- Kings Bay Waterfall Road – Delaford;
- Belmont Farm Road; and
- Mount St. George to James Street.

21. In fiscal 2020, the Division employed 10 equipment operators to open 23 access roads, cleared 35 acres of farm lands and excavated lands for a detention pond. Project activity also included the assessment of 22 additional roads for upgrade to new farm lands and it is anticipated that these roads will be opened by the fiscal year end. An additional 35 roads have also been earmarked for upgrade. Focus will also be placed in the future on the construction of bridges, crossings and varying types of drains.



Figure: 10 Adelphi Widowers Lot



Figure: 11 Adelphi Widowers Lot



Figure: 12 Widowers to Adelphi



Figure: 13 Widowers to Adelphi

Environment Research and Development

22. In 2020, the THA continued its efforts to improve ecosystem awareness and implement coastal erosion control. Rising sea levels and increased wave action have led to widespread erosion of beaches and coastal areas in north east Tobago which cover approximately 50 percent of the coast and are part of a marine protected area. These coastal areas provide important ecosystem services for the communities. In keeping with the mantra of clean green safe and serene the THA has utilise eco system mechanisms to control erosion. This entails planting a total of 2,500 native trees in north east coast and on the Atlantic south west coast. A total of 1,500 soil stabilising, native trees including Sea Almond, Sea Grape, Coconut and Seaside Maho have also been planted. An additional 1,000 trees will be planted on the southwest Atlantic coast from August 2020.



Figure: 14 Tree Planting Exercise in North East, Tobago



Figure: 15 Tree Planting Exercise in North East, Tobago

Windward Road Special Development Programme

23. Under the *Windward Road Special Development Programme*, the Division constructed a massive retaining wall in Pembroke in order to protect the Pembroke Anglican School, from the threat of land slippage. The sum of \$5.7 million was allocated to this project which is 95 percent completed.



Figure: 16 Retaining Wall at Pembroke Anglican School



Figure: 17 Retaining Wall at Pembroke Anglican School

Roads and Bridges

24. The THA implemented several key infrastructure projects related to roads and bridges in fiscal 2020. The re-construction of the Thompson River Bridge was one such project, which represented the second of three (3) bridges undertaken by the THA, at an overall cost of \$30 million. It replaced the former one lane reinforced concrete bridge with a dual carriageway bridge with a secure lane for pedestrians. The project is 97 percent completed and will serve

as an alternative access to the Claude Noel Highway, thereby decreasing traffic congestion and improving the time taken by motorists to and from Scarborough.



Figure: 18 Thompson River Bridge



Figure: 19 Thompson River Bridge

Emergency Infrastructure Rehabilitation Project

25. The passage of tropical storm Karen in Tobago on 22 September 2019, resulted in extensive damage to several of the island's infrastructure which necessitated urgent restoration works. 12 projects were undertaken as part of the first phase of construction activities.

- works at Highlands Trace executed at a cost of \$3.6 million – 100 percent completed;
- retaining wall at Nichols Drive executed at a cost of \$5.1 million – 100 percent completed;
- soil retention drainage and stabilisation work at Idlewild Trace (phases I and II) executed at a cost of \$5 million – 100 percent completed;
- retaining walls at Sandy River road (phases I and II) executed at a cost of \$7.9 million – 100 percent completed;
- retaining wall and soil stabilisation work by the road of Whim School executed at a cost of \$2 million – 100 percent completed;
- retaining wall at Pigeon Point Heritage Park executed at a cost of \$1.6 million – 100 percent completed;
- retaining wall at King Peter's Bay Road executed at a cost of \$7.6 million - ongoing;
- retaining wall and soil stabilisation at Douglas Drive, Lammy Road (phases I and II) executed at a cost of \$2.3 million - ongoing; and
- retaining wall at Hooglie Bush Trace executed at an estimated cost of \$8 million - ongoing;

- retaining wall and drainage at Fairbanks executed at an estimated cost of \$3.5 million - ongoing;
- retaining wall at Charles Lane, Providence executed at an estimated cost of \$1.9 million - ongoing; and
- temporary coastal protection at Old Whim Road executed at an estimated cost of \$1.1 million – ongoing.

Development of Lands for Airport Relocation

26. The Tobago House of Assembly, in protecting the quality of life of the residents and businesses to be affected by the new airport development, agreed to provide premium residential and commercial lots at the Shirvan and Cove Estates, at subsidized costs to ensure ease of transition for those affected by the proposed development. The total cost for the development of these lots is estimated at \$70 million.

27. Works to be done by the Division of Infrastructure, Quarries and the Environment include topographical, engineering and cadastral surveys, land clearing and grubbing, provision of necessary infrastructure including paved roads, drainage, water and sewerage and electricity. The sum of \$5.1 million was allocated for the project in fiscal 2020. The contractors engaged for the development works have mobilised and started site clearing and other related works. The project is approximately 40 percent completed.

TOURISM

28. The tourism sector is one of the main areas contributing to GDP in Tobago and will remain critical in the short to medium term even though the sector was seriously impacted by the global travel restrictions. The THA implemented the following initiatives in fiscal 2020:

Charlotteville Beach Facility

29. Charlotteville is situated on the north-eastern side of the island and plays an integral role in the tourism panoply. The village is known for its history and its heritage portrayed by the villagers in the annual Tobago Heritage Festival. In addition, the village is also known for swimming, snorkelling, and fishing. In fiscal 2020, the THA relocated the septic tank system at the Charlotteville Beach Facility. This system was reconstructed and is now functioning effectively, 90 percent of the contracted sum was paid and 10 percent was retained for a period of 12 months and is due for payment in January 2021.



Figure: 20 Relocation of Septic System at Charlotteville Beach Facility



Figure 21: Relocation of Septic System at Charlotteville Beach Facility

Source Project Implementation Unit DTCT

Speyside Beach Facility

30. The sewer system at the Speyside Beach Facility was affected by water infiltration during periods of high tides. This prevented the effective functioning of the system under normal conditions. As a result of this, it was necessary to relocate the system to alleviate the problem. The project began in January 2020, and was completed according to the specification of the contract and within budget. 90 percent of the contract sum was paid and 10 percent was retained for a period of 12 months (up to January 2021). This system was relocated and has since been performing at optimal levels.



Figure 22: Relocation of Septic System at Speyside Beach Facility

Source Project Implementation Unit DTCT

Fort King George

31. Fort King George Heritage Park is one of the best preserved colonial forts in Tobago. The Park offers its visitors artefacts, military relics and documents from the colonial period which have been preserved in the museums. The THA has been continuously engaged in restorative work at the Park. During the financial year 2020, a roof was constructed over the patio deck at the Icons Museum. Other project activities included railing works and floor treatment sanding and staining. The project commenced in December 2019, and was completed in January 2020, at a cost of \$0.2 million.



Figure 23: Work at Icons of Tobago Museum

Source: Project Implementation Unit DTCT



Figure 24: Work at Icons of Tobago Museum

Source: Project Implementation Unit DTCT



Figure 25: External Work at the Icons of Tobago Museum, Fort King George;

Source: Project Implementation Unit DTCT

Mt. Irvine Beach Facility

32. The Mt Irvine Beach Facility, is located along the Shirvan Road on the north western coastline of Tobago. This Facility comprises a concessionaire space, washroom area, cabanas and approximately 9,000 square feet of car park space. In fiscal 2020, the Assembly

executed resurfacing works to the car park facility. Work began in January 2020, and was completed at a cost of \$0.3 million.

Bacolet Dance Studio

33. The Bacolet Dance Studio was renovated in August 2019, to address an issue with the supply of pipe-borne water at the Facility. The THA constructed a tank farm to ensure that there is a constant water supply when the Facility is operational. The scope of works included the construction of the tank stand, procurement of two (1,000 gallon) water tanks and procurement and installation of a water pump.



Figure 26: Tank Farm constructed at Bacolet Dance Studio

Source Project Implementation Unit DTCT

Pembroke Heritage Park

34. The project for development works to the Pembroke Heritage Park is being executed in three (3) Phases. Package I has been completed. Packages II and III are still being

executed. Package I entailed the construction of a 20 ft. x 20 ft. kitchen area at an estimated cost of \$0.3 million. The project started in January 2020, and was completed in February 2020.



Figure 27: Kitchen Construction at Pembroke Heritage Park
Source Project Implementation Unit DTCT

SOCIAL INFRASTRUCTURE

35. The Division of Education, Innovation and Energy continued the provision of services for the development of human capital. Though constrained during the fiscal year, the Division was able to achieve some of its planned projects. Expenditure on Social Infrastructure accounted for \$101.5 million or 29 percent of overall expenditure.

Upgrade of Schools

36. The THA continued repairs and upgrades to schools with works which included roof repairs, electrical work, re-painting and fencing. The cost of these projects amounted to \$11 million. Some of the major activities completed included:

- Scarborough Secondary School – three phase electrical upgrade of the entire school;
- Goodwood High School – installation of Thermotech Ex 99 roof and conduct of repairs to construction joints using wabo and baker rods;
- Roxborough Anglican School – installation of aerobic treatment unit system;
- Signal Hill Government Primary School – repair of sewer treatment system; and
- Happy Haven School – single phase electrical upgrade.



Figure 28: Repainted Bethesda Government Primary School



Figure 29: Painting Work at Lambeau Government Primary School



Figure 30: Painting Work at Patience Hill Government School



Figure 31: Construction of Covered Walkway at Patience Hill Government School



Figure: 32 T&TEC reconnecting electricity at Scarborough Secondary School



Figure 33: Construction of a guard booth at Delaford Anglican Primary School



Figure 34: Construction of Fence at Patience Hill Government Primary School



Figure 35: Construction of Awning at Delaford Roman Catholic Primary School

Information Technology

37. The COVID-19 Pandemic underscored the importance of Information Systems and the use of technology in the delivery of education. To improve the THA's readiness to respond the following improvements were instituted:

- Secured THA desktops for technical drawing at schools;
- conducted training on the online learning platform, Moodle, for curriculum delivery by teachers;
- online training for students; and
- provision of scanner, printer and computer for the Stores Department, for greater monitoring and accountability.

Department of Advanced Training and Advisory Services (DATAS)

38. The Department of Advanced Training and Advisory Services facilitates the human capital development policy for Tobago through the THA's *Financial Assistance Programme*. The Programme received a revised allocation of \$2.7 million in fiscal 2020 and some of DATAS' activities included the following:

- the administration of bursaries, grants and scholarships to 89 existing students and 25 new awardees;
- provision of 16 career and financial guidance sessions and post training placement support to residents of Tobago; and
- activities geared towards improving the skill-sets and competencies of the people of Tobago.

Multicultural Activities

39. The Multicultural Education Unit through its varied programmes and activities, continued to positively impact the life of every child and youth in Tobago including the physically and emotionally challenged from the early childhood level to tertiary level education. The Unit undertook the following initiatives for the period under review:

Pan in Schools Programme

Under this Programme the THA executed the undermentioned activities:

- conducted the *Steel Pan Music Instructors and Upkeep Programme* in schools during the period October 2019 to September 2020;
- employed 17 steel pan instructors were employed to serve 38 schools;
- provided tuition for students in the areas of steel pan ethics, basic music literacy, history, maintenance and playing;
- tuned, blended and refurbished steel orchestras in 18 schools; and
- outfitted Mason Hall Secondary School with a full 25 member orchestral complement of steel pans.

Music in Schools

40. The Multicultural Education Unit in conjunction with the Tobago Music Association, successfully staged the national preliminaries and Zonal Finals of the 33rd National Biennial Music Festival 2020. This event attracted participation from 24 primary and 8 secondary schools. A total of 688 students were involved. A total of 13 primary and 7 secondary schools qualified for National Championships.

41. In fiscal 2020, the *Music in Schools* programme also entailed the subdividing of all primary schools into seven (7) clusters which were outfitted with simple musical instruments including guitars, recorders and violins. Seven (7) qualified music instructors were

contracted and assigned to the schools to teach basic music literacy and playing of instruments. Teachers have also benefitted from the use of this music programme to help in delivery of the curriculum.

Musical Heritage Preservation

42. Tamarind and African rhythm drums were provided for ten schools in fiscal 2020. Instructors were also assigned to the schools and playing modules were developed and distributed under the supervision of the Multicultural Unit. Instructions in these instruments were geared towards ensuring continuity and transitioning of Tobago's unique musical traditions.

Theatre Arts/Drama and Dance

43. Theatre arts/ drama and dance training was conducted in 22 primary schools in January 2020. A total of 440 children participated and 15 trainers were assigned to instruct in the rudiments of theatre arts/drama and dance. A teachers' workshop was convened with a view to assisting their delivery of the curriculum using the novel medium of theatre arts/drama and dance and 28 teachers also participated.



Figure 36: Combined Musical Expression Voice, Drumming and Instrumentals



Figure 37: Orchestra in Training Exercises



Figure 38: Folk Rendition – Hi! Song Theatre/Drama and Dance

Library Facilities

Scarborough Library

44. In fiscal 2020, the development activities undertaken at the Scarborough Library included the installation of emergency and entry doors in the activity room, the upgrade of air condition units and electrical insulators on the roof and replacement of the main electrical panels.

Roxborough Library

45. The Roxborough Library received an allocation of \$0.3 million for the conduct of works which included the upgrade of the roof and tinting of the blinds.

Charlottetown Library

46. An allocation of \$0.3 million was provided to effect works on the Charlottetown Library which included upgrade of the kitchen and the roof as well as plumbing works.

YOUTH AND SPORT

47. The Division of Sport and Youth Affairs in alignment with the Comprehensive Economic Development Plan, is mandated to provide sport and recreation facilities. This will allow residents in all communities to pursue active recreation, compete in sport at all levels, realise their fullest potential, and maintain good health through physical activity. In pursuit of this mandate, in fiscal 2020 the Division constructed new facilities, upgraded infrastructure and key facilities, and initiated new projects.

48. The Division commenced activities for the construction of an office for the Department of Youth. A site was identified and approved by the Land Management Department for the construction. A dilapidated structure on the site was demolished at an estimated cost of \$0.2 million. The Division is in the process of seeking architectural design services for the proposed site.



Figure 39: Demolition works at site of New Department of Youth Head Office

Indoor Sporting Facility

49. In fiscal 2020, the construction of a new indoor sporting facility in Tobago commenced. This facility will boast of a multipurpose court for basketball, netball, hockey, volleyball and other court sports. It will also comprise meeting rooms, concession stands, commercial space, offices for staff and sporting associations. The contract between the Urban Development Company of Trinidad and Tobago Limited (UDeCOTT) and the THA was signed and works were earmarked to commence in July, 2020. The project is estimated to cost \$15 million with a duration of approximately 18 months.

Upgrade of Shaw Park Administrative Offices

50. The main office of the Department of Sport located at the Shaw Park Sporting Facility, requires major restructuring and repair. As such, the Division initiated phased renovation of the offices. Phase I entailed demolition and reconstruction of two-thirds of the upper floor and was completed in June 2019 at a cost of \$1.1 million. The initial stages of phase II were completed in March 2020 and entailed the demolition of the old VIP pavilion at a cost of approximately \$0.1 million. The second phase continues with the redesigning of the stage.

Recreational Grounds Upgrade

51. Work on this project in fiscal 2020 entailed the installation of timers to the lighting fixtures at recreation facilities in Signal Hill, Shaw Park, Signal Hill Hard Court, Mt. Pleasant Field, Jubilee Park Hard Court, Mt. Pleasant Hard Court, Mt. Grace Field and Mt. Gomery Hard Court. These works represented Phase I of the project and were completed. In addition, the installation of LED lighting on the Pembroke Field is currently at the tender phase and work is expected to commence in September 2020. The estimated completion date is March 2021.

52. Phase II will see the installation of timers for lighting in locations as follows:

- Roxborough Hard Court and Field;
- Belle Garden hard court;
- Bloody Bay Field;
- Moriah Hard Court and Field;
- Mason Hall Hard Court and Field;
- Castara Field;
- Parlatuvier Hard Court;
- Bon Accord Field, Buccoo Hard Court;

- Black Rock Hard Court; and
- Patience Hill Hard Court.

Tendering has been completed and the works are expected to commence in August 2020.

Goodwood Pavilion Phase I

53. Tendering for phase I of the project was completed and the contract has been signed. This project is projected to be completed by September 2020.

Courland Lighting

54. This project entails the lighting of the Courland Recreational Ground based on the standard required for cricket to be played at night and will be the first recreational ground to be lit using LED fixtures in Tobago. The project was tendered by UDECOTT and the contractor is expected to commence work before the end of fiscal 2020.

Granules to Long Jump Pits

55. This project entailed the installation of granules to the newly constructed long jump pits at Speyside and Shaw Park Facilities. This was completed in July 2020 at a total cost of \$0.3 million.



Figure 40: Newly installed granules at the Speyside Facility

SETTLEMENTS, URBAN RENEWAL AND PUBLIC UTILITIES

56. The Department of Settlements seeks to provide safe and affordable housing solutions primarily to lower and middle income groups, through the construction of subsidised housing units, the provision of serviced lots and home improvement programmes. The work of this Department, allows the THA to provide housing opportunities for the people of Tobago through:-

- provision of homes to potential homeowners via a random stratified draw; and
- provision of land to potential homeowners to construct their own homes through the use of a random stratified draw.

57. The Division also strives to improve the quality of the existing housing stock on the island, by assisting persons to construct their own homes. This is done through the following:

- the provision of home improvement grants/subsidies, for the repair of existing homes;
- the provision of home completion grants for persons who require assistance in completing a home that is currently under construction;
- the provision of assistance to begin construction of a home through the Beneficiary- Owned Land Programme; and
- home improvement programmes.

58. The Home Improvement Grant issues disbursements of \$0.01 million in two equal tranche payments to facilitate the cost of home repairs. The Home Improvement Subsidy is geared towards the repair of existing dwelling houses. It offers a disbursement of \$0.02 million in two tranches payments to facilitate repairs. This programme is a matching system, bills to the amount of up to \$0.02 million must be provided for repairs effected over the one year period prior to the application. This amount is then matched by the Division.

59. The Home Completion Programme is geared towards persons who are nearing the completion of home construction. The programme gives \$0.02 million in two tranches. It is intended to assist homeowners to purchase and install windows, doors and fittings to enable them to complete and take up occupation of the home.

60. The Beneficiary Owned Land Programme was created to assist Persons who possess land and require financial assistance to construct their own home.

Table 1 shows the allocations, disbursements and number of beneficiaries for this programme.

Table 1: Total Home Improvement Programmes Disbursements

Programme	Revised Allocation (TTD) As at July 2020	Total Distributions (TTD) as at July 2020	No. of Beneficiaries (tranches) as at July 2020
<i>Home Improvement Grant</i>	\$2,052,000.00	\$1,747,500.00	233
<i>Home Improvement Subsidy</i>	\$500,000.00	\$190,000.00	19
<i>Home Completion Programme</i>	\$1,000,000.00	\$630,000.00	63
<i>Beneficiary Owned Land Programme</i>	\$525,000.00	\$425,000.00	16

Signal Hill Housing Estate

61. The THA has undertaken a waste-water integration sewer tie-in project at the Signal Hill Housing Estate in order to link the Signal Hill Development with the waste water treatment plant at Scarborough. UDeCOTT is the project manager for this initiative. The project is in progress and is expected to be completed in August 2020, at an overall cost of \$4 million. In fiscal 2020, an allocation of \$2 million was given for the project and these funds were expended.



Figure 41: Pipe laying for the Sewer Tie-In at Signal Hill

Courland Estate Land Development

62. The housing development at Courland (phase I) aims to provide the population of Tobago with 114 serviced lots for homeowners to build homes to their specific preferences. The waste water treatment plant is nearing completion and has been built with a capacity that is sufficient to handle the additional phases of Courland that are planned for implementation. Works are estimated to be completed in September 2020. Site clearance and surveying works are underway to allow for the preparation of Deeds of Lease for the potential homeowners. Figures 49 and 50 show the development.

63. Works are estimated to be completed in September 2020. Site clearance and surveying works are underway to allow for the preparation of Deeds of Lease for the potential homeowners.



Figure: 42 Courland Estate Land Development – Infrastructure Works



Figure: 43 Courland Estate Land Development

Urban Renewal

64. The Department of Urban Renewal is mandated to formulate a comprehensive and integrated approach to planning, development and rehabilitation of business districts, aimed at improving citizens' standard of living. One of the initiatives under this Department is the Scarborough Enhancement Programme. This programme facilitates projects that enhance the overall appearance of Scarborough, one of the most notable being the boardwalk. This

initiative was undertaken to provide visitors to Scarborough (both locals and tourists), with a symbol of island pride. The “I ♥ Tobago” sign was therefore conceptualised and executed.

65. The sign’s location allows for maximum visibility to locals and tourists arriving via the Inter-Island Ferry Service and provides an ideal location for photo opportunities. The sign was constructed by a local contractor at a cost of \$0.9 million. Park benches have been installed in the area and the Division has purchased the lights and other items necessary to illuminate the sign and the contract to install the lighting has been awarded. The area will be created into an appealing park area. The project received a revised allocation of approximately \$0.3 million and further expenditure in the sum of \$0.2 million was incurred in fiscal 2020.



Figure 44: The “I ♥ Tobago” Sign being Commissioned

Public Utilities

66. The mandate of the Department of Public Utilities is to facilitate the efficient delivery of public utilities and services to citizens. Due to the inadequate number of public conveniences on the island, the Department has commenced the construction of such facilities at varying locations. The first of which was constructed at Milford Court Commercial Plaza, which is a major hub for commerce on the western end of the island and there was previously no public restroom facility on the compound. This Facility was constructed at a cost of \$0.6 million.



Figure 45: Public Convenience at Milford Court Commercial Plaza

67. The second public convenience facility is under construction in Scarborough in the vicinity of the Scarborough Library. The expected cost of this facility is approximately \$1 million and funds expended in fiscal 2020 amounted to \$0.5 million.



Figure 46: Public Convenience at Scarborough – Construction in Progress

HEALTH

68. The Division of Health, Wellness and Family Development received an allocation of \$18.4 million to facilitate personal and community health and wellness programme aimed at disease prevention, health promotion and protection. Works carried out under the Development Programme included:

Community Mediation Centres

69. Mediation Centres serve as facilitation and empowerment centres for individuals, groups and communities, offering dispute resolution services through mediation in a non-threatening environment. The Community Mediation Centre is increasingly being viewed as an option to settle disputes as evidenced by more cases being referred by the Magistrate Court as well as through self-referral by the general public. A total of 146 cases were mediated as at June 2020.

Establishment of Probation Hostels

70. The Probation Hostel is a place of safety for children ages 8 to 18 years. During the period under review, the programme conducted training programmes in behaviour management, first aid and cardiopulmonary resuscitation, sanitation and food safety, standard procedure for restraining and searching residents, HIV/AIDS sensitisation, fire safety workshop, evacuation procedures and use of fire extinguishers.

71. In addition, the THA also undertook enhancement of the hostel in fiscal 2020, to meet the standards specified by the Children's Authority of Trinidad and Tobago. This included acquisition of furniture and furnishings as well as upgrade works to the building to create proper residential conditions for the children at the hostel.

Golden Apple Adolescent Partnership Programme

72. This programme provides services for the social wellbeing of seniors in Tobago and the provision of caregivers to those in need. The *Golden Apple Adolescent Partnership Programme* provided care to approximately 45 clients through 33 caregivers, 9 field supervisors, and 2 social care officers.

Realisation of Economic Achievement (REACH)

73. This Programme provides assistance and training to micro-enterprise entrepreneurs, empowering persons to move from vulnerability to self-sufficiency. In fiscal 2020, a total of 55 persons benefitted from the REACH grant. The types of businesses funded included catering, mini marts, linen/ drapes businesses, farming, graphic designs, hair dressing and nail technicians.



Figure 47: Grants Distribution Ceremony

Programme for Adolescent Mothers (PAM)

74. Unplanned adolescent pregnancies can affect the mental, emotional and social development of the adolescent and can also negatively impact on the development of the child.

The Programme for Adolescent Mothers (PAM) is a developmental, educational, training and social support initiative for young mothers, in an effort to enhance their overall social wellbeing. Networking between the community and health care services is an important aspect of the programme to ensure that the relevant services are available to young mothers. The Programme provided the following services in fiscal 2020:

- individual and group counselling;
- academic training in mathematics, English language, social studies and general knowledge;
- developmental training in life management, family planning, moral and spiritual guidance, parenting education, childcare and health education;
- technical skills training in cosmetology, food and nutrition, computer literacy and sewing; and
- day care service.

Participants of the Programme also received a stipend of \$50 per day.

75. During the period October 2019 to June 2020, 13 mothers and 11 babies accessed the Programme for Adolescent Mothers (PAM). Four students are proposed to return to school in the new school term. Three students of Lutheran University completed Field Placement at PAM during January 2020.

Tobago Elderly Housing and Rehabilitation Centre

76. This programme entails the establishment and management of senior citizen centres, where the elderly can interact with peers, be informed and entertained, participate in physical activities and have a creative outlet. The Senior Citizens Activity Centres in Canaan/Bon Accord, Rockley Vale, Mary's Hill and Roxborough continued to provide activities for its members in 2020. Approximately 150 individuals are registered at these

Centres and take part in activities such as swimming, exercise, sewing, food preparation, gardening and craft. The Programme is currently seeking to open centres throughout the island to facilitate socialisation among the elderly.

Vocation Centre for Persons with Mental Retardation

77. The Centre is part of the Disability Affairs Unit which seeks to improve the inclusion of persons with disabilities in society. The Centre provides a safe and secure environment where the differently abled can learn and interact with others. The Vocation Centre for Persons with Mental Retardation have enrolled 30 persons. In fiscal 2020, the participants were provided with academic training such as computer studies and remedial mathematics and English; vocational training including food preparation and woodwork; life skills training and participated in social events such as the annual Special Children's Fun Day held by the Power Generation Company of Trinidad and Tobago in Penal, Trinidad. Training and academic assessments are ongoing.

Tobago Rehabilitation Centre

78. The Tobago Rehabilitation and Empowerment Centre is located opposite the old Scarborough Regional Hospital Fort Street Scarborough. In fiscal 2020, the Centre was repurposed for use as a "step-down" infectious disease facility for COVID-19 patients. The Facility was completely refurbished by UDeCOTT with funds expended amounting to approximately \$0.4 million.



Figure 48: Infectious Disease Facility



Figure 49: Infectious Disease Facility

Local Health Facilities at Signal Hill

79. Vector control is important in preventing and reducing the transmission of diseases by a variety of methods. An integrated vector management system is integral for overcoming challenges experienced with conventional single-intervention approaches to vector control and for promoting multi-sectoral approaches to human health. To this end, in fiscal 2020, the THA commenced and completed phase I of the construction of an Insect Vector Lab at Signal Hill. Works included tiling, painting, installation of doors, installation of windows,

replacement of ceiling, electrical and plumbing works and the upgrade of the kitchen and bathroom.

Studley Park Integrated Waste Facility

80. A number of projects were undertaken at the Studley Park Integrated Waste Facility in fiscal 2020 including the relocation, recalibration and expansion of the weighbridge, refurbishment of the main office and construction of an engineered cell. A total of \$1.5 million was expended under this project.



Figure 50: Relocated and Recalibrated Weighbridge



Figure 51: Relocated Weighbridge

Public Cemeteries

81. In fiscal 2020, the Plymouth Cemetery was upgraded with the erection of a new one-storey office with public toilet facilities, consisting of 400 square feet of floor area. The works entailed substructure works inclusive of excavation and earthworks and superstructure works inclusive of lightweight steel framing system with magnesium oxide boarding, roofing and rain water guttering, gypsum partition walls, windows and doors, plumbing and electrical services, floor, wall and ceiling finishes, painting and decorating and external works. Post completion of these works, the Division engaged another contractor to secure the premises through the installation of fencing. Utilisation of \$0.5 million was made for this project.

New Health Centres

82. The Moriah Health Centre is a single storey reinforced concrete building. An expenditure sum of \$9 million was incurred in 2020 and the project was executed under the Memorandum of Understanding between the UDeCOTT and the THA, The Health Centre which is located on Indian Walk Estate is 90 percent completed and will accommodate the following:

- Pharmacy;
- Examination rooms;
- Dental Offices;
- Doctor's Offices;
- Ambulance parking;
- Medical Records; and
- Cafeteria



Figure 52: Moriah Health Centre Project (Exterior)



Figure 53: Moriah Health Centre Project (Exterior)



Figure 54: Moriah Health Centre Project (Interior)



Figure 55: Moriah Health Centre Project (Interior)

Primary Health Care

83. In fiscal 2020, the THA increased the number of general haemodialysis chairs available at the Dialysis Unit at Scarborough Health Centre from 9 to 13. A total of \$0.8 million was expended under the project *Expansion of Primary Health Care*. The number of patients that can now access haemodialysis services at the Scarborough Health Centre has increased from 54 to 66 patients. At present, 54 patients are registered for haemodialysis at the Scarborough Health Centre. There is also another haemodialysis chair at the Scarborough General Hospital for patients who need emergency haemodialysis. Currently, twenty four patients are in the peritoneal dialysis programme in Tobago.

PUBLIC BUILDINGS

84. One key element of focus of the THA is the maintenance and upgrade of public buildings to OSH standards in order to provide a safe, flexible and modern environment for improved productivity and delivery are key elements of focus for the Assembly. The construction/upgrade projects in this group have been either commissioned or are to be completed in fiscal 2021.

Calder Hall Administrative Complex

85. In fiscal 2020, a total of \$14.4 million was expended on the Calder Hall Administrative Complex Expansion. This is one of four priority projects under the Office of the Chief Secretary. The project is approximately 85 percent completed with the structure for the first floor, second floor and roof for both the west and east wing having been completed. Substructure works and block works for the relocated homework center were also completed in addition to ceiling framing works. HVAC installation works for the homework centre have commenced.



**Figure 56: External painting works have commenced;
window framing works have also commenced; metal works to railing is ongoing**



Figure 57: Installation of ceiling frames and painting works ongoing Legal Department

Planning Building

86. The THA conducted upgrading works to the Planning Building which included installation of an elevator, structural stabilisation, roof upgrades, reinstallation of new AC systems, interior and exterior painting and tiling of floors. Renovations were also conducted on the conference room, library and historical basement. The project is approximately 70 percent completed.



Figure 58: Elevator Shaft under construction

Buccoo Beach Boardwalk

87. This project is in the final stage of completion with the clearing of the site, foundation and substructure construction. In fiscal 2020, the installation of the frames were initiated and the special lumber for the final stage has been acquired. A total of \$1.9 million was expended on the project.

PART II: PUBLIC SECTOR INVESTMENT PROGRAMME 2021

BUILDING GLOBALLY COMPETITIVE BUSINESSES

AGRICULTURE, FISHERIES, FORESTRY

88. The THA's thrust to reduce the dependence on imported food and inputs has been identified as one of its major goals. Consistent with the mandate as outlined in the Roadmap to Recovery Phase II Report, the THA will aggressively boost the agriculture sector in Tobago, through the launch of a stimulus package for rapid expansion in production and marketing of agricultural commodities. Emphasis will also be placed on providing access to arable lands for farmers, thus creating sustainable employment in the agricultural sector, which will contribute to the economic benefit of the nation. To fund this development, an allocation of \$23.2 million will be provided in fiscal 2021 to facilitate projects and programmes related to agricultural land and water management, fishing facilities, and research and development as follows:

- *Agricultural Access Roads* – to provide farmers with greater access to arable lands for production, through the construction of new roads and cylindrical drains, clearing of landslides and overhangs;
- *Comprehensive State Land Development Project* – for the development of infrastructure on state lands identified for disbursement;
- *Goldsborough Agricultural Estate Irrigation* project – for the establishment of wells, irrigation lines and a pump house;
- *Improvements to Beaches and Landing Facilities* – renovation of fish landing sites at Barbados Bay and Buccoo, the completion of Castara Facility and the upgrading of buildings and equipment at other sites;
- *Sub-division of Estates* – for the provision of additional licensed surveying services to sub-divide key estates acquired by the THA;

- *Invasive Plants Control* - to identify and control infestation of invasive species, purchasing of equipment and safety gear;
- *Urban Forestry Programme* – for the environmental enhancement of Argyle, Speyside and Belle Garden through the construction of bikeways, walkways and signage; and
- *Lure Wildlife Nature Park* – to provide the upgrading of existing roads, nature trails, landscaping and construction of a prefab wooden administrative and interpretive centre.

ECONOMIC RESTRUCTURING AND TRANSFORMATION

Business Development

89. The THA will be allocated a sum of \$8 million for the stimulation of the business sector. Responding to the changes in the global economy, these funds will be directed towards encouraging entrepreneurship, local and foreign direct investment and creating opportunities guided by the ease of doing business in Tobago. Investment into the small and micro enterprise sector in Tobago will also be critical to the strengthening of the local economy. Thus, in fiscal 2021 funding will be directed through the following programmes.

- *Scarborough Esplanade Phase II;*
- *Enterprise Development Company of Tobago;*
- *Venture Capital;*
- *Enterprise Assistance Grant Programme;*
- *Enterprise Development; and*
- *Business Incubator Programme*

TOURISM

90. Tobago's tourism sector is focused on establishing, standardising and sustaining the island's tourism product in a manner consistent with the repositioning strategy as a tourist destination. In this regard, an investment of \$14 million will be made to boost the tourism sector with the intention of increasing number of tourist visitors.

91. The undermentioned projects geared towards the upgrade and enhancement of existing sites and attractions to meet international standards will be provided with the sum of \$3.8 million:

- *Fort King George Heritage Park;*
- *Scarborough Beautification Project;*
- *Tourism Support Projects (Island Wide Signage);*
- *Tourism Support Projects (Assistance to Traumatized Visitors)*
- *Bloody Bay Nature Park and Lookout Upgrade;*
- *Castara Waterfall;*
- *Historical Site – Cove Estate; and*
- *Restoration of Historical Sites.*

92. Additionally, a total provision of \$4.5 million will be provided for the improvement and upgrade of beach facilities as follows:

- *Store Bay Beach Facility;*
- *Mt. Irvine Beach Facility;*
- *King’s Bay Beach Facility;*
- *Fort Granby Beach Facility;*
- *Bloody Bay Beach Facility;*
- *Rockly Bay;*
- *Englishman's Bay Beach Facility; and*
- *Charlotteville Beach Facility*

93. Government’s Roadmap to Recovery for Trinidad and Tobago post COVID-19 underscores the provision of direct support to boost the local tourism sector and prevent the collapse of the industry. In this regard, the sum of \$1.6 million will be allocated for the following projects:

- *Community Awareness Programme* to provide public awareness initiatives of tourism to the Tobago economy;
- *Tourism Regulatory and Framework* for consultations on the development of the legal framework to regulate the Tourism Industry; and
- *Tobago Tourism Agency* for the promotion and marketing of Tobago as a tourism destination and the continuation of the Tourism Accommodation.

94. As the THA continues its efforts to ensure that beaches are safe for local and international visitors, in fiscal 2021, the project for the *Construction of Lifeguard Towers* at the Buccoo Beach Facility will continue in addition to the upgrade of other lifeguard towers at various facilities.

95. The sum of \$1.2 million will be allocated for the conduct of feasibility studies for the following projects:

- *Establishment of Tobago Marinas; and*
- *Construction of Tobago Cruise Ship Berths.*

96. Furthermore, a provision of \$2.5 million will support infrastructural works for the following tourism sites:

- *Pigeon Point Infrastructure Works* - for the expansion of the jazz site;
- *Construction of Lay Bys at Bloody Bay, Lambeau and Roxborough* - for the construction of lay bye at Roxborough and Mt. Dillon;
- *Speyside Lookout* - for the construction of washroom facilities, staff area and concessionaire booths; and
- *Top River Falls – Parlatuvier* - for the construction of a bridge, walkway, washroom facilities and staff accommodation.

YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

97. The THA will continue to focus on the youth and entrepreneurship sector with the aim of providing support for youth development and empowerment. Emphasis will also be placed on encouraging youth volunteerism and capacity building. The sum of \$2.5 million will be allocated to this sector for the following initiatives:

- *Mobile Youth Health Centre* - to provide expanded mobile youth health educational and lifestyle programmes;

- *Establishment of Project Implementation Unit* - for the procurement of computers and software;
- *Establishment of Management Information System* - for the establishment of a youth and sport database within the Division of Sport and Youth Affairs;
- *Youth Power Programme* - to facilitate the development and implementation of the Tobago Youth Policy and related programmes; and
- *Establishment of Tobago Youth Development Institute* - for the restoration of Belle Garden Youth Development Institute and the construction of the main and sub-office of the Department of Youth Affairs.

IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION

DRAINAGE

98. In fiscal year 2021 the THA will continue to place high priority on the upgrade of drainage infrastructure and the implementation of coastal protection measures in Tobago. Due to severe coastal erosion, the sum of \$2 million will be provided for the continuation of protection works along the Old Milford Road. Other major drainage works to be undertaken in 2021 include:

- preparation of designs for sea defence walls at Roxborough, Grange Bay, Crown Point and Back Bay,
- continuation of drainage works in the Mt. Pleasant (opposite the Sporting Complex), Lowlands and All Fields areas to mitigate flooding,
- desilting of rivers across the island; and
- sea defence works to mitigate rapid erosion at Pigeon Point Heritage Park.

ELECTRICITY

99. In fiscal 2021, the THA will receive an allocation of \$0.5 million for its *Street Lighting* and *Rural Electrification Programmes*. The THA and the Trinidad and Tobago Electricity Commission (T&TEC) will continue to work collaboratively on illuminating streets and housing settlements within the sub-urban areas as well as in the small and rural communities with the necessary pole support infrastructure. This initiative is aligned to Government's goal of providing a reliable electricity infrastructure with improved access for all.

INFORMATION TECHNOLOGY AND INFRASTRUCTURE

100. A key component embedded in the infrastructure landscape is ICT infrastructure, which must be continuously upgraded and enhanced to keep in stride with the

country's growth and development path. The sum of \$1.7 million has been allocated to the Central Administrative Services, Tobago for the supply and installation of equipment for the Meteorological Services Division. This project involves the implementation of hardware and software to manage the recording and the flow of information throughout the Division and the improvement of security at the main office building

ROADS AND BRIDGES

101. In fiscal 2021, a total of \$60 million is budgeted to continue the road rehabilitation and bridge reconstruction works in Tobago. Among the initiatives to be undertaken by the THA will be:

- *Major Improvement Works on Secondary Roads* throughout Tobago;
- construction works on *Milford Road Bridges* - funding will be provided for retention payment for the construction of Thompson River Bridge and the commencement of works on the Signal Hill River Bridge;
- continuation of upgrade works on *Orange Hill/Old Signal Hill Road*;
- *Rehabilitation of Claude Noel Highway*;
- continuation of the *Windward Road Special Development Programme* – to facilitate upgrade works including realignment of King Street Junction, Delaford Road and retaining walls at Mt. St George;
- construction works at *Milford Road Bypass to Smithfield* phases II and III of the programme - to facilitate the commencement of geotechnical studies, surveys and designs for bridges and the roadway inclusive of a retaining wall at Sangster;
- works on *Plymouth/Arnos Vale Road*;
- continuation of the *Milford Road Upgrade* ; and
- the conduct of traffic studies for the *Construction of Shirvan Roundabout*.

TRANSPORTATION

102. Essential to the development of quality infrastructure and transportation is building a first class air, sea and land transport system that has the potential to increase efficiency and improve the lives of all citizens. Resources in the sum of \$1.0 million have been allocated in fiscal 2021 to continue with the programme of construction and refurbishment of bus shelters and bus stops to enhance customer satisfaction and safety. In addition, the inter-island transportation service will be enhanced by the acquisition of two new fast ferries in fiscal 2021, by the Ministry of Works and Transport (MOWT) through the National Infrastructure Development Company Limited (NIDCO). These vessels will increase passenger capacity and improve reliability in transport between the two islands.

103. The *Construction of a Terminal and Associated Facilities of the ANR Robinson International Airport* project will also commence in fiscal 2021 with an allocation of \$70 million. This project which is being executed by NIDCO for MOWT and aims to create an international airport with sufficient capacity and level of service to support tourism development in Tobago.

104. The project will involve the upgrade of the existing terminal building and the construction of a new terminal building with a car park.

105. The sum of \$12.2 million has been allocated to the Central Administrative Services, Tobago for the completion of the supply, installation, testing of equipment and training of staff for the Meteorological Services Division. The equipment will provide measurements of all the parameters needed for safe operations at the airport including but not

limited to approach, landing and take-off. It will also provide critical information on wind shear and relay this information directly to aircrafts to calibrate landing safety. Two contracts were awarded to foreign companies both of which are expected to be completed in fiscal 2021.



Figure: 59 Rendition of New Terminal at ANR Robinson International Airport

WATER SECURITY

106. In fiscal 2021, the Water and Sewerage Authority (WASA) will continue to work with the THA to provide a reliable, efficient and sustainable water supply to its customers in Tobago with a focus on effective and safe wastewater management. The sum of \$14 million will be provided for the following:

- the *Tobago Well Development Programme* which will benefit approximately 45,000 persons with increased reliability of water supply to Scarborough, Mary's Hill and Roxborough;
- continuation of the *Desilting and Rehabilitation of the Hillsborough Dam Project* which will benefit approximately 15,000 persons (within 13 areas of Tobago East) with 50,000,000 MG increased storage volume of water.

Sewerage

107. Treatment and management of Tobago's wastewater is vital to ensure the safety and health of citizens. Additionally, efficient and effective removal of toxins from raw sewerage will contribute to a reduction in sewage overflows into the environment and citizens will benefit from an improved public health environment. In fiscal 2021, the sum of \$30 million will be allocated to the *Wastewater Network Expansion* project for the design and construction of the wastewater system in south west Tobago.

PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

ENVIRONMENT

108. The Department of Environment is charged with the protection, preservation and enhancement of Tobago's environment. Moreover, the Department promotes the sustainable use and management of our air, land and water for the benefit of current and future generations.

Services of the Department include:

- processing of environmental permits pursuant to the Environmental Management Act of 2000 including Certificates of Environmental Clearance (CECs), noise variations, water pollution permits, air pollution permits
- environmental education
- general environmental monitoring – noise levels, air quality, water quality and wetland health
- coastal zone monitoring
- investigation of environmental complaints
- provision of technical assistance to various THA Divisions and stakeholders regarding the adoption of sector specific environmental management systems and best practices.

109. The THA's programme for achieving a clean environment is targeted at contributing to healthy people. To this end, continued initiatives will be undertaken in fiscal 2021 with an allocation of \$5.2 million as follows: -

- *Climate Change Monitoring and Mitigation Comprehensive Meteorological Database* – to enable monitoring of the changing environment at Friendship and Kilgwyn and is implemented in collaboration with the Institute of Marine Affairs;

- *Air Quality Monitoring in Tobago* - will provide for continued baseline studies aimed at monitoring both indoor and outdoor air quality and acquisition of base stations;
- *Mangrove Systems Inventory and Monitoring* – to provide for preservation of essential eco systems (wetlands) located along the coastal regions and to maintain RAMSAR designation sites on the island;
- *Establishment of facilities on Little Tobago*- to provide for mobilization and reconstruction of jetty and enhanced amenities on the island;
- *Invasive Plants Control Project* - to provide for identification and controlling infestation of invasive species, purchasing of equipment and safety gear;
- *Urban Forestry Programme* - to provide for the environmental enhancement of Argyle, Speyside and Belle Garden, construction of bikeways and walkways etc. and signage;*Lure Wildlife Nature Park* - to provide for the construction of prefab wooden administrative and interpretive center

110. In fiscal 2021, the Department of Environment will also seek to address the challenge of sargassum presence on the island's beaches. Sargassum, which is a stringy brown seaweed, has been posing a problem on the shores of the eastern Caribbean for the last decade. While the seaweed itself plays a vital role in the biosphere, the abundance of sargassum mats has begun to affect marine and terrestrial livelihoods adversely. Based on an initial assessment conducted by the Department of Environment, significant quantities of sargassum were

observed in nearshore areas, particularly in Lambeau and Scarborough. In this regard, an allocation of \$1 million will be provided in fiscal 2021 to commence activities for the *Sargassum Response* project to clear the beaches throughout Tobago.



Sargassum returns to Tobago



Disruption of Marine Life

DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE

ADMINISTRATION

111. The THA will continue its programme of works in fiscal 2021 for the construction, refurbishment and outfitting of public buildings and offices throughout Tobago with an allocation of \$12.3 million. Focus will be placed on providing OSH compliant accommodation for occupants and creating a more efficient working environment. The funds will be utilised for a number of projects including:

- upgrading of the Planning Complex Building
- *Construction of Head Office for Tourism and Transportation*
- the continuation of *Construction of Public Conveniences*
- completion of the *New Roxborough Plaza*
- payment of retention fees for the completed *Construction of Mini Mall at Charlotteville*
- continuation of the *Tobago Spatial Development Strategy*
- construction of inspection bay and car park for Licensing Offices at Shirvan and Roxborough

112. The Central Administrative Services Tobago will complete the purchasing, installation, testing of equipment and training of staff at the new Meteorological Services Division Building at Crown Point, Tobago. The provision of these services is intended to be compatible with, and complement those provided in Trinidad, and to help provide full measurement and forecasting of weather and weather patterns for Trinidad and Tobago and the Southern Caribbean Region. The new facility is intended to provide improved and increased meteorological services and to act as a capable alternative provider of all essential meteorological services to the one in Trinidad in the event that the Trinidad meteorological

facility is compromised. This equipment will better enable the Tobago Meteorological Services Division to fulfil its mandate and to provide better aid in ensuring the safety of citizens through the improved detection of adverse weather systems. It will also contribute to the operations of the ANRRRIA which is vital to the survival and growth of the tourism industry

Court Facilities

113. The Judiciary of Trinidad and Tobago will continue to implement a steady stream of judicial reform and court administration advancements, including the introduction of video conferencing, Family Court, Children Courts and implementation of Civil Proceedings and Criminal Procedure Rules. This change will be achieved through the upgrade and increase in the number of court facilities throughout the country.

Rehabilitation of the Hall of Justice, Tobago

114. Upgrade works will continue with the rehabilitation of the Hall of Justice, Tobago with an allocation of \$1 million for works which include electrical and AC system upgrade, roof repairs and OSH/ life safety systems.

Refurbishment of Magistrates' Courts

115. Refurbishment works at the Scarborough Magistrates' Court will continue in fiscal 2021 which include roof works, sea blast correction, septic tank as well as works to secure prisoners' transit.

Establishment of Family and Children Court of Trinidad and Tobago

116. Works for the establishment of the Children Courts of Trinidad and Tobago, in compliance with the legislation on Family and Children Court Act, 2016, will be continued with the Children Court in Tobago which include the following works:

- configuration and outfitting of the building; and
- orientation and training of staff.

117. Under the Institutional Strengthening of the Family Court, services will be expanded to the Family Court, Tobago which will entail the following activities:

- installation of a vertical platform lift
- outfitting and ICT works

CAPACITY BUILDING/INSTITUTIONAL STRENGTHENING

118. Resources in the sum of \$2 million have been allocated in fiscal 2021 to build capacity through education and training initiatives. These include:

- institutional strengthening to provide support for continuation of training for staff of the Divisions\ Departments of the THA
- *Human Resource Development* - with the provision of bursaries for returning and new students at local and international institutions
- Continuation of the *Technical Support Programme* - for technical assistance and support in the development of an Assembly Performance Management Framework.

LAW ENFORCEMENT

Upgrade of Police Administration Office, Tobago

119. There are approximately 30 members of staff at the Administration Office and the space occupied by the units is overcrowded and inadequate. The level of productivity and the quality of work of these essential units continue to be adversely affected by inadequate and unacceptable working conditions that do not meet the minimum standards for a safe and healthy workplace. As a result, in 2021 the Trinidad and Tobago Police Service (TTPS) will relocate some of the staff at an estimated cost of \$1.0 million. The utilisation of this investment is expected to improve the working conditions at the Police Administration Office, Tobago

Establishment of Police Youth Club Facilities

120. As a strategic initiative of the TTPS, the Police Youth Club (PYC) is a Community based initiative founded on the premise that an early intervention in shaping the minds of youth will aid them in becoming respectable citizens, making for better communities and a safer Trinidad and Tobago.

121. The project *Establishment of Police Youth Clubs* is geared towards the refurbishment and upgrade works at the PYCs to increase operational capabilities and provide accommodation for its members.

122. In fiscal 2021, the Moriah Police Station in Tobago has been identified for refurbishment works to house the PYC. An allocation of \$0.450 million will be provided to meet the cost of these works.

Construction of Police Stations

123. The Roxborough and Shirvan Road (formerly Old Grange) Police Stations were completed and commissioned in fiscal 2019. These two state of the art facilities were the latest editions to the TTPS' complement of stations. The sum of \$17.3 million will be allocated in fiscal 2021 for outstanding payments for the construction of these police stations.

PUBLIC SAFETY AND CITIZEN SECURITY

124. In fiscal 2021, the development of the public safety and citizen security in Tobago will place focus on the initiation of upgrade works to the Crown Point Fire Station, located within the aerodrome of the A. N. R. Robinson International Airport. This project will be allocated the sum of \$9.8 million to commence construction works.

125. An allocation of \$0.5 million will also be invested for the completion of infrastructural works for the upgrade of the guard room and canteen of the Trinidad and Tobago Regiment in fiscal 2021. Additionally, funding amounting to \$0.3 million will be allocated to initiate the construction of a kitchen and dining facility for the Trinidad and Tobago Defence Force Reserve.

Rehabilitation of Offenders

126. As an arm of the criminal justice system, the Trinidad and Tobago Prison Service is committed to the protection of society and the prevention of crime by facilitating the opportunities for habituation/ rehabilitation of offenders, while maintaining control under safe, secure and humane conditions. In fiscal 2021, an allocation of \$0.5 million will be provided for the *Construction of a Correctional Facility in Hope, Tobago* for the procurement and award of contract for preliminary designs and cost estimate and the procurement of final design services.

PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

COMMUNITY DEVELOPMENT

127. A total of \$5.9 million will be allocated in fiscal 2021 to the Division of Community Development to continue upgrade works to a number of community facilities. The planned programme of works will include:

- Upgrading of Black Rock Community Centre - installation of security cameras;
- *Upgrading of Calder Hall Community Centre* - outfitting of the kitchen, office and lecture room;
- *Upgrading of Canaan/ Bon Accord Community Centre* - installation of perimeter lights and security cameras and acquisition of computers, furniture and equipment;
- payment of retention fees, landscaping and commissioning of the Glamorgan and Delaford Community Centres;
- upgrade to the plumbing, electrical, sewer, external lighting and painting of the Argyle and Bethel Community Centres;
- *Upgrading of Speyside Community Centre* - installation of a fire suppression system, replacement of tiles and roof repairs;
- Upgrading of Charlotteville Community Centre - installation of a sewerage system;
- *Upgrading of Belle Garden Community Centre* - outfitting of the facility and upgrade of the old tele-centre;
- electrical upgrade at the *Pembroke Heritage Park*; and
- removal and replacement of tiles at the Lowlands Community Centre.

CULTURE

128. The Orange Hill Community Workshop and Art Gallery will receive an allocation of \$0.3 million which will be utilised for minor repairs and upgrades to the facility.

Establishment of a Heritage Marine Museum

129. As part of the Assembly's Manta Lodge Development initiative, a provision of \$0.5 million will be made in fiscal 2021 for the project *Establishment of a Heritage Marine Museum*. The Museum will be located off Little Tobago Island and is expected to boost the attraction of visitors upon completion.

HEALTH, HIV AND AIDS

130. The THA will continue its efforts to strengthen the delivery of public health services administered by the Tobago Regional Health Authority in 2021. Investment will be made for improvement works to the Scarborough General Hospital and other local health care facilities, procurement of new medical equipment and the delivery of community based health and wellness programmes to ensure that the health system is able to respond to the needs of the people of Tobago. An overall allocation of \$28.4 million will be provided for the implementation of projects under the health sector. Some of the major initiatives to be undertaken in 2021 include:

- *Purchase and Installation of Equipment and Machinery at Hospital* – purchase of new equipment for the Intensive Care Unit (ICU), neo-natal ICU and dialysis units for ICU
- *Improvement Works to Hospitals* – upgrading works to health centres

- *Construction of New Health Centres* – to facilitate payments for the completion and commissioning of the Moriah Health Centre and Roxborough Hospital
- *Expansion of Primary Health Care* - maintenance of primary health care facilities in Tobago
- *Studley Park Integrated Waste Facility* – to facilitate remedial works to waste water treatment ponds

HOUSING AND SHELTER

131. A sum of \$26 million will be invested for the THA to provide the citizens of Tobago with one of the basic needs in any society. The availability of affordable housing and shelter. In fiscal 2021, the Assembly will continue to provide various programmes such as the Home Improvement Grants, Home Improvement Subsidy and subsidised housing in various communities across the Island.

132. To facilitate the construction of the new ANR Robinson International Airport, a sum of \$10 million will be allocated for the compulsory land acquisition exercise to be undertaken. As part of the compensation options being offered to property owners in the acquisition zone, the Tobago House of Assembly (THA) has taken the decision to offer as part of the compensation packages to residents who must be relocated, subsidized serviced lots and newly constructed homes, wherever applicable. Some residential, commercial and agricultural properties will be relocated to accommodate the new terminal and will be offered spaces at Shirvan Estate, the Cove Estate and Courland Estate respectively as follows:

- Shirvan Estate – 12.5 acres of green field lands to accommodate 57 residential plots

- Cove Estate – 36.0 acres of green field lands to accommodate 43 commercial and/or light industrial plots
- Courland Estate – 20.0 acres of agricultural lands
- A total of \$5 million will be invested to begin construction at the Riseland Housing Development Project. This Development aims to collaborate with the National Insurance Property Development Company Limited (NIPDEC), to deliver to the population of Tobago fifty-four (54) housing units at Riseland through a design, finance, and construct arrangement. These units are proposed to be designed as follows:
 - 18 two (2) bedroom duplex units at 800 sq. ft. each
 - 30 three (3) bedroom single houses at 900 sq. ft. each
 - six (6) residential/commercial units at 1500 sq. ft. each.

EDUCATION

Early Childhood Education

133. The Government of the Republic of Trinidad and Tobago will provide \$0.8 million to the *Early Childhood Education Centres (ECCE)* in fiscal 2021 to facilitate the following activities:

- upgrade of the plumbing, electrical and roof works in existing ECCE Centres;
- continuation of works on the extension of an ECCE.

Primary Education

134. Primary Schools will be allotted \$12.4 million in fiscal 2021. The allocation will be utilised for school upgrades, professional development of teachers and additions to the schools' curricula, as follows:

- Improvement/Refurbishment/Extension to primary schools comprising of:

- plumbing and electrical work for Mt. St. George Methodist, Table Piece Government, Ebenezer Methodist, Charlotteville Methodist, Spedyside A.C., Delaford RC Pand Des Vignes Road;
- construction works for Black Rock Government, Bethesda Government, Montgomery Government, Whim Anglican and Harmon SDA;
- extension of Mt. Gomery;
- *Teacher Training Programme*- to facilitate professional development training for leaders at all levels – administrators, middle managers, deans and Head of Department;
- *Programme for the Computerization of Primary Schools* - to outfit 35 schools with an average of three computers with UPS for research and staff teaching materials;
- *Establishment of Visual Arts and Performance Theatres (VAPT) in Primary Schools* - to host festivals and camps as well as training modules to introduce performing arts;
- *Development of Physical Education and Sports in Primary School* - to administer all sporting disciplines and competitions in schools locally, inter-district and nationally; and
- *Installation of CCTV Security* - to facilitate the continuation of installation and upgrade of CCTV cameras and recording equipment at ten (10) schools.

Secondary Education

135. Secondary Schools will receive a sum of \$10.8 million in fiscal 2021. The allocation will finance upgrades, refurbishment, extensions, consultancies and development in teachers' skills. Major projects to be undertaken are as follows:

- *Reconstruction of Scarborough Secondary School Programme* - to finance consultation, land acquisition, surveying works, architectural designs and initiation of construction;
- *Furniture and Equipment Replacement and Upgrades Programme* - to repair and replace dilapidated furniture and equipment in all secondary schools;
- *Improvement/Refurbishment/Extension to Secondary Schools Programme* - to refurbish gas lines and kitchens as well as conduct electrical works at seven schools;
- *Development of Physical Education and Sports in Secondary Schools Programme* - to administer all current sporting disciplines and introduce new sporting disciplines in secondary schools; and
- *Resources for Schools E-Testing Programme* -to acquire equipment to facilitate e-testing for CSEC and CAPE and additional E-examination.

Skills Development and Training

136. The *Skills and Development Training Programme* will be provided \$1.6 million for the following activities:

- extension of classrooms and construction of female washrooms, tank stand and perimeter fence for the Roxborough Trade Centre;
- *Establishment of Skills Development Centre at Whim* to construct the Multipurpose and Indoor Complex for technical/vocational training; repainting of Technical Vocational Facility at Signal Hill; reconstruction of the facility and support for students at MIC at Bon Accord Trade Centre.

Special Education

137. Special Education will be allocated \$0.8 million. The funding will provide plumbing and electrical works for Happy Haven School and plumbing, electrical

and roof works as well as redesigning and reconstruction of drainage at the School for Deaf.

Libraries

138. Libraries in Tobago will receive \$1.2 million in fiscal 2021 for:

- the overhaul of electrical, painting work, upgrade of washrooms and installation of drop ceilings in the auditorium for the Charlotteville Library;
- the construction of a gazebo and park benches and the completion of parking spaces for the Roxborough Library;
- the construction of an external cafeteria, painting of the facility, upgrade of the sound and lighting system and electrical works at the New Scarborough Library; and
- the installation of IT, air conditioning, electrical works and book collection for the Public Library Facilities.

Capacity Building/Institutional Strengthening

139. The projects and programmes under capacity building/institutional strengthening which are designed to enhance human and institutional capacity through educational camps, research projects, software upgrade and psychological development programmes will be funded \$5.5 million for the following activities:

- to facilitate innovation in science and technology and for the creation of clubs in schools and camps during the vacation from a pre-school to tertiary level; to provide subventions to the Literacy Unit to aid in adult literacy education;

- to provide for psychological development and intervention to students in addition to creating programmes in health and family life education which will include parents;
- to facilitate GIS school projects and GIS school tours; and
- to re-design the literacy support interventions to focus on reading enhancement and development

SOCIAL DEVELOPMENT

140. Investments totalling \$4.9 million will be provided towards the development of the social sector in Tobago to protect vulnerable groups including the elderly, victims of domestic violence, children, adolescent mothers and victims of drug abuse. The major initiatives under the social sector will include:

- establishment of probation hostels to accommodate children between the ages of 8 to 18 years;
- continuation of the *Golden Apple/Adolescents Partnership Programme* to provide services for the well-being of seniors in Tobago;
- expansion of Senior Citizens Centres to accommodate elderly persons;
- provision of rehabilitation centres and programmes for drug users;
- establishment of a safe house for women, children and men to access help and counselling; and
- provision of assistance and training to micro-enterprise entrepreneurs.

SPORT AND RECREATION

141. The THA is responsible for the provision and maintenance of sporting facilities across Tobago, develop sporting programmes and provide support to sporting organisations. This mandate is geared towards encouraging citizens to achieve healthy lifestyles while promoting community involvement within the various sporting institutions throughout Tobago. In fiscal 2021, a sum of \$3.7 million will be provided for Tobago's key projects within the sports and recreation sector including:

- *Shaw Park Regional Recreation Ground and Cultural Complex* - for the completion of outstanding works including roof and glazing leaks, installation of new chiller plant and generator and construction of retaining wall;
- *Construction of Regional Indoor Centre* - for the designs for an indoor facility and commencement of construction;
- *Construction of Parks and Recreation Sites* - for the replacement of derelict play park structures at Plymouth, Bon Accord, Buccoo and Scarborough recreational sites;
- *Shaw Park Sporting Complex* - for the construction of Head Office and the Department of Sport;
- *Sports Development Programme* - for the development of new sporting activities;
- *Lighting of Playing Fields* – for installation of LED lights at Hope, Courland and Patience Hill fields; and
- *Construction of Pavilions and Sporting Facilities* - for the construction of pavilions at Goodwood (Phase II), Bloody Bay, Moriah, Dusty Park, the contraction of retaining wall at Calder Hall and the upgrade of multiple facilities.

142. Additionally, the sum of \$5 million will be allocated to the *Upgrade of the Dwight Yorke Stadium* to continue Phase III works. The Dwight Yorke Stadium is Tobago's

only world class sporting facility which is utilised for various sporting and cultural events. It was constructed in 2000 and is in dire need of refurbishment and upgrading works. Phase III started in fiscal 2020 and will continue in fiscal 2021 with the refurbishment of the gym, rehabilitation of the athletic track, installation of LED lighting and other associated works.



Dwight Yorke Stadium, Tobago



Dwight Yorke Stadium, Tobago

APPENDIX I PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2020			
SECTOR	Budgeted Expenditure 2020	Revised Expenditure 2020	Percentage
	TT\$Mn	TT\$Mn	%
Building Globally Competitive Businesses	62.250	119.200	25.7
Agriculture	26.450	30.400	6.6
Economic Restructuring and Transformation	10.000	15.000	3.2
Tourism	23.800	73.800	15.9
Youth Development and Entrepreneurship	2.000	0.000	0.0
Improving Productivity through Quality Infrastructure and Transportation	132.908	129.741	28.0
Drainage	12.500	25.443	5.5
Electricity	0.500	0.500	0.1
Information Technology and Infrastructure	3.850	3.512	0.8
Roads and Bridges	36.058	61.398	13.2
Transportation	34.000	22.247	4.8
Water Security	46.000	16.641	3.6
Placing the Environment at the Centre of Social and Economic Development	7.000	7.602	1.6
Environment	7.000	7.602	1.6
Delivering Good Governance and Service Excellence	99.162	102.645	22.1
Administration	26.162	42.150	9.1
Capacity Building/Institutional Strengthening	2.800	4.500	1.0
Law Enforcement	45.000	43.788	9.4
Public Safety and Citizen Security	25.200	12.207	2.6
Putting People First: Nurturing our Greatest Asset	105.610	104.876	22.6
Community Development	6.500	6.500	1.4
Culture	0.500	0.500	0.1
Early Childhood Education	1.000	1.000	0.2
Health/HIV AIDS	22.820	22.820	4.9
Housing and Shelter	14.000	19.066	4.1
Primary Education	9.140	9.140	2.0
Secondary Education	8.900	8.900	1.9
Skills Development	4.250	4.150	0.9
Social Development	5.400	5.400	1.2
Special Education	8.500	8.500	1.8
Sport and Recreation	22.800	17.100	3.7
Tertiary Education	1.800	1.800	0.4
TOTAL	406.930	464.064	100.0

Chart 1
Public Sector Investment Programme 2021 by Vision 2030 Thematic Area
(TTS Millions)

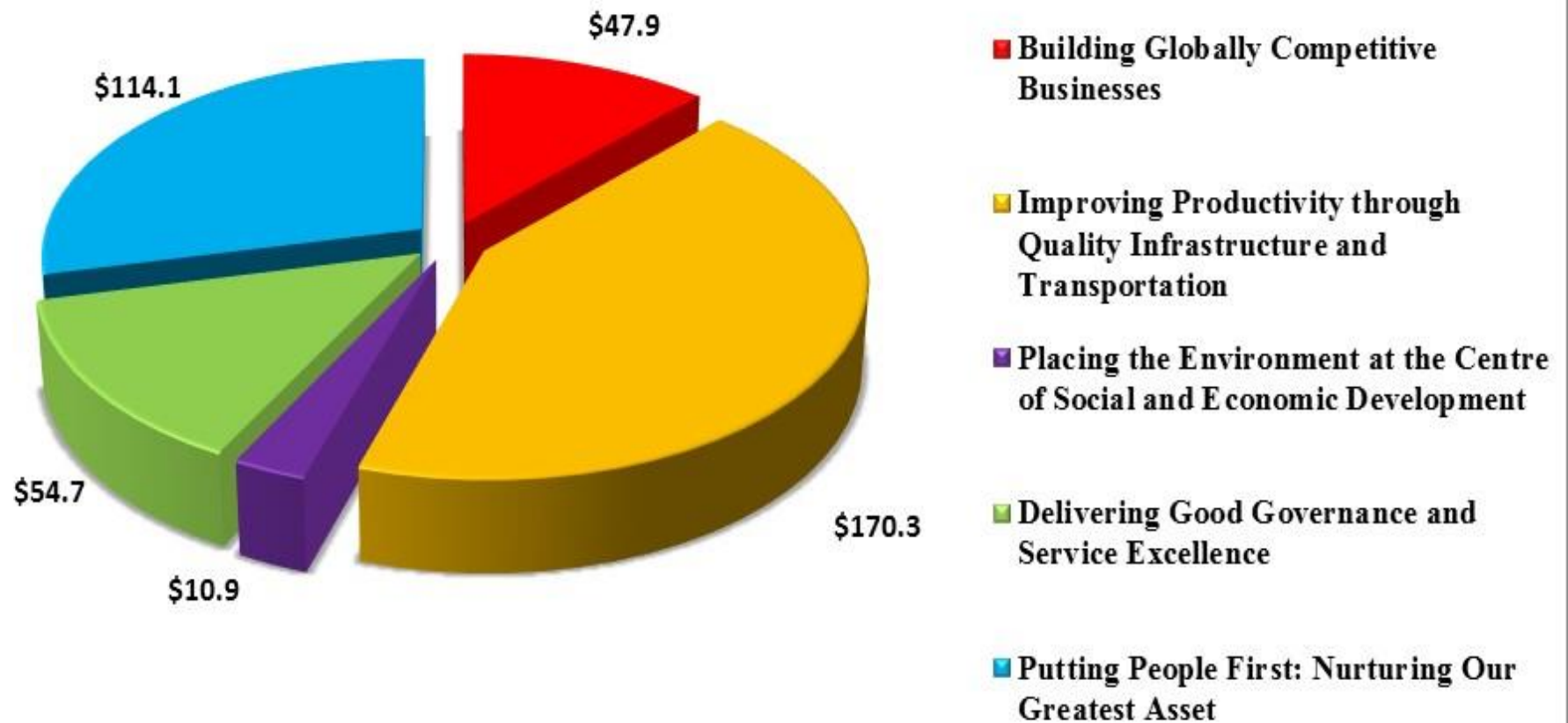


Chart 2
Comparison of Allocations by Sector 2020-2021
(TTS Millions)



APPENDIX II

2021 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION 2021 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2021
BUILDING GLOBLLY COMPETITIVE BUSINESSES	47.850		
<u>Agriculture</u>	23.200		
Agriculture Fisheries and Forestry Development Programme, Tobago	21.200	GORTT	Agricultural Access Roads – to provide for opening of new access roads to recognised farm lands, clearing landslides, overhangs and cylindrical drains; Urban Forestry Programme to provide for the environmental enhancement of Argyle, Speyside and Belle Garden, construction bikeways and walkways and signage; Air Quality Monitoring – to continue baseline studies aimed at monitoring indoor and outdoor air quality in closely populated areas; Lure Wildlife Nature Park – to provide for the upgrade of existing roads nature trails and landscaping and construction of prefab wooden administrative and interpretive centre.
Fisheries Development Programme, Tobago	2.000	GORTT	Improvement to Beach and Landing Facilities, Buccoo Reef Marine Park and reefs at Buccoo and Speyside.
<u>Economic Restructuring and Transformation</u>	8.100		
Development of Small Business Sector, Tobago	8.100	GORTT	Enterprise Development, Business Incubator Programme, Enterprise Development Company of Tobago, Enterprise Assistance Grant Programme, Scarborough Esplanade Phase II, Venture Capita and Speyside Craft Market.
<u>Tourism</u>	14.050		
Improvement in Basic Tourism Infrastructure, Tobago	14.050	GORTT	Fort King George Heritage Park, Store Bay Beach Facility, Mt Irvine Beach Facility, Community Awareness Programme, Trinidad and Tobago Hospitality and Tourism Support Projects, Scarborough Beautification Programme, Restoration of Historical Sites, Castara Waterfall, Pigeon Point Infrastructure Works, Speyside Lookout and Tobago Tourism Agency.
<u>Youth Development and Entrepreneurship</u>	2.500		

PROJECT/PROGRAMME	ALLOCATION 2021 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2021
Youth Development	2.500	GORTT	Establishment of Tobago Youth Development Institute; Continuation of the Mobile Youth Health Centre; Establishment of a Project Management Unit; Establishment of Management Information System and Youth Power Programme.
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE & TRANSPORTATION	170.300		
<u>Drainage</u>	11.300		
Drainage Works, Tobago	10.300	GORTT	Continuation of the construction of Sea Defence Walls at Roxborough, Grange Bay, Crown Point and Back Bay.
Slope Stabilisation	1.000	GORTT	Stabilisation works at Little Rocky Bay
<u>Electricity</u>	0.500		
Electricity Programme, Tobago	0.500	GORTT	Continuation of priority rural electrification projects and street lighting throughout Tobago.
<u>Information Technology and Infrastructure</u>	2.900		
Information Technology and Infrastructure	1.000	GORTT	Computerization and Networking of Central Administrative Services Tobago.
Computerization Programme, Tobago	1.900	GORTT	Information Technology Strengthening and Networking of Division of Community Development and Culture.
<u>Roads and Bridges</u>	20.000		
Road Infrastructure Improvement Programme, Tobago	5.000	GORTT	Continuation of Major Improvement Works on Secondary Roads.
Roads and Bridges Development, Tobago	15.000	GORTT	Continuation of Milford Road Bridges, rehabilitation of the Claude Noel Highway, Windward Road Special Development Programme; and continuation of Road Resurfacing Programme.
<u>Transportation</u>	91.600		
Purchase of Vehicles and Equipment, Tobago	1.000	GORTT	Purchase of Vehicles and Equipment - for the THA Divisions: Infrastructure Quarries and Environment; Office of the Chief Secretary; Community Development, Enterprise Development and Labour; Public Health and Food Production, Forestry and Fisheries.

PROJECT/PROGRAMME	ALLOCATION 2021 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2021
Improvement in Public Transportation Services	3.200	GORTT	Design and Construction of a new Passenger Terminal Depot at Sangsters Hill Tobago
Airport Infrastructure Development	87.400	GORTT	Repairs to the Perimeter Fence and Airfield Pavement Repair at ANRRRIA and Construction of Facilities and Associated Facilities at the ANR Robinson International Airport
<u>Water Security</u>	44.000		
Water Supply Improvements, Tobago	12.000	GORTT	Desilting and Rehabilitation of Hillsborough Dam in Tobago; Upgrade of Distribution System - Tobago
Improvements to Sewerage Systems T5	30.000	GORTT	South West Sewerage Upgrade - Phase 1
Water Supply Projects T5	2.000	GORTT	Tobago Well Development
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL & ECONOMIC DEVELOPMENT	10.942		
<u>Environment</u>	10.942		
Equipment for Meteorological Services Division	10.942	GORTT	Purchase of specialised equipment for Meteorological Services Division
DELIVERING GOOD GOVERNANCE & SERVICE EXCELLENCE	54.668		
<u>Administration</u>	17.800		
Construction of Public Buildings, Tobago	8.850	GORTT	Construction of the following: Bus Shelter, New Licensing Main Office – Scarborough, public conveniences, Community Development Head Office, Assembly Administrative Building, Tobago Emergency Operation Centre, storage facility at Shaw Park, Buccoo Beach Boardwalk, Abattoir at Scarborough, head office for Tourism and Transportation, laboratory facility for Tissue Culture and Eutomology/Plant Pathology, furniture workshop, construction of New Roxborough Plaza and Mini mall at Charlotteville, Establishment of Social Services Complex at, Rollout of Project Development Unit, establishment of an Innovative Centre. Restoration/Restructuring of old Administrative Building, CERT Speyside Emergency Response-Sub Office

PROJECT/PROGRAMME	ALLOCATION 2021 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2021
Improvement/Refurbishment of Public Buildings, Tobago	4.450	GORTT	Repairs to the Old Scarborough Market; Upgrade of Manta Lodge; Upgrading of Assembly Legislature Chambers and Annex; Refurbishment and Retooling of Constituency Offices of the Members of Tobago House of Assembly, University of Tobago, Refurbishment of Townhouse A2-17 Flag Staff, Pre Investment for Modifications to the Planning Complex, Refurbishment of Quarters
Construction of Public Buildings, Trinidad and Tobago	3.500	GORTT	Construction of Judges and Magistrates' Housing in Tobago and provision of accommodation for the Tobago office of the Industrial Court
Improvement/Refurbishment to Court Facilities	1.000	GORTT	Rehabilitation of the Hall of Justice, Tobago.
<u>Law Enforcement</u>	18.768		
Construction and Upgrade of Police Stations, T5	17.318	GORTT	Payment of outstanding bills for the completion the Roxborough Police Station and upgrade of Shirvan Road Police Station
Improvements to Police Service	1.450	GORTT	Establishment of Police Youth Club at Moriah and relocating of Police Administration Office in Tobago.
<u>Public Safety and Citizen Security</u>	16.800		
Improvement to Defence Force Facilities	0.300	GORTT	To initiate the construction of an Office Building at the Base.
Improvement to the Coast Guard	0.500	GORTT	Upgrade of Coast Guard facilities in Tobago
Upgrade of Regiment Facilities	0.500	GORTT	Funding provided to complete works to the Guard Room and Canteen facility for the Base.
Construction of Fire Stations T5	15.000	GORTT	Funding provided for the payment of outstanding bills for the construction of the Roxborough Fire Stations.
Construction and Upgrade of Prison Facilities T5	0.500	GORTT	Funding provided to initiate the Phase 1 of the construction of the prison in Hope, Tobago.
<u>Capacity Building and Institutional Strengthening</u>	1.300		

PROJECT/PROGRAMME	ALLOCATION 2021 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2021
Institutional Strengthening of Ministries and Departments	0.100	GORTT	Establishment of Community Liaison Unit.
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET	114.050		
<u>Community Development</u>	5.900		
Construction and Upgrading of Community Facilities, Tobago	5.900	GORTT	Improvements, Refurbishments and Extensions to Community Centres
<u>Culture</u>	1.300		
Cultural Programmes and Facilities, Tobago	1.300	GORTT	Orange Hill Community Workshop and Art Gallery
<u>Early Childhood</u>	0.800		
Early Childhood Programme, Tobago	0.800	GORTT	Extension and Improvements to Early Childhood Centres.
<u>Health/HIV/AIDS</u>	28.900		
Public Health Facilities, Tobago	12.900	GORTT	Construction of New Health Centres; Establishment of a Non Communicable Disease Registry and Upgrade of the Studley Park Waste Facility.
Medical Facilities Upgrading Programme, Tobago	15.000	GORTT	Purchase of equipment for the hospital; Expansion of the Oncology Screening Unit; Purchase of Ambulances and Health Needs Assessment for Tobago.
Implementation of HIV/AIDS Programmes	1.000	GORTT	Coordination of the strategic response in Tobago and HIV/Aids and Substance Abuse Programme.
<u>Housing and Shelter</u>	26.000		
Housing and Settlements Expansion Programme, Tobago	26.000	GORTT	Funding for works at the Adventure Housing Estate, Plymouth Road; Blenheim Housing Estate Phase II; Castara Housing Estate Development; Courland Estate Land Development; Development Works at Signal Hill Housing Estate; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Land Development Adelphi Estate; Roxborough Town Expansion; Shirvan Road Land Development and Land Acquisition for the construction of the new Tobago Airport Terminal.
<u>Primary Education</u>	12.370		

PROJECT/PROGRAMME	ALLOCATION 2021 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2021
<u>Secondary Education</u>	10.800		
Secondary Schools Programme, Tobago	10.800	GORTT	Construction, refurbishment, extensions and outfitting of Secondary Schools in Tobago.
<u>Skills Development</u>	1.600		
Skills Development Programme	1.600	GORTT	Refurbishment of Skills and Trade Centres in Tobago - Roxborough, Bon Accord and Whim Trade Centres.
<u>Social Development</u>	9.350		
Social Services Programme, Tobago	4.850	GORTT	Continuation of the Golden Apple Adolescent Partnership Programme, Construction of a Wellness/Fitness Centre, continuation of the Tobago Rehabilitation Programme and Establishment of Probation Hostels and REACH.
Establishment of Social Services and Social Service Delivery T5	2.000	GORTT	Establishment of Two Drug Rehabilitation Centres in Tobago.
Skills Development Programme	2.500	GORTT	Upgrade on infrastructure and equipment at the NESC Goldsborough, Tobago.
<u>Special Education</u>	6.430		
Special Education Programme, Tobago	2.650	GORTT	Upgrade of Happy Haven School for the physically challenged, the commencement of construction to expand the School for the Deaf, implementation of School Intervention Strategy and Reading Enhancement and Development project.
Special Education Services Programme, Tobago	2.480	GORTT	Music in Schools Programme; Implementation of Pan in the Classroom; Tobago Literacy Unit Project.
Special Information Technology Education Programme	0.200	GORTT	Establishment of Computerized Asset Register and Management of Information System Unit.
Special Science, Technology, Research Education Programme, Tobago	0.600	GORTT	Tobago Sci-Teck Exposition, Popularization of Science in Tobago and Family Institute of Research, Science and Technology (FIRST).
Special Sport, Youth Education Programme, Tobago	0.400	GORTT	D.E.Y.A.S Sport Career Fair, Indigenous Celebrities and Outstanding Native Sport (ICONS) Motivational Speaking

PROJECT/PROGRAMME	ALLOCATION 2021 TT\$MN	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2021
<u>Sport and Recreation</u>	8.700		
Construction and Upgrade of Sport and Youth Facilities, Tobago	3.700	GORTT	Shaw Park Regional and Recreation Ground and Cultural Complex, Construction of Regional Indoor Centre, Construction of Parks and Recreation Sites, Shaw Park Regional Complex, Sports Development Programme, Lighting of Playing Fields and Construction of Pavilions and Sporting Facilities.
Improvement to Recreational, Sport and Youth Facilities, Trinidad	5.000	GORTT	Upgrade of the Dwight Yorke Stadium.
<u>Tertiary Education</u>	1.900		
Libraries Programme, Tobago	1.200	GORTT	Upgrades to the Charlotteville, Roxborough Libraries and operationalization of the new Scarborough Library.
Establishment of the University of Trinidad and Tobago	0.700	GORTT	Outfitting of four (4) classroom at the TTHTI.
TOTAL	397.810		

APPENDIX III PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2021		
SECTOR	2021 ALLOCATION	
	TT\$Mn	%
Building Globally Competitive Businesses	47.850	12.0%
Agriculture	23.200	5.8%
Economic Restructuring and Transformation	8.100	2.0%
Tourism	14.050	3.5%
Youth Development and Entrepreneurship	2.500	0.6%
Improving Productivity through Quality Infrastructure and Transportation	170.300	42.8%
Drainage	11.300	2.8%
Electricity	0.500	0.1%
Information Technology and Infrastructure	2.900	0.7%
Roads and Bridges	20.000	5.0%
Transportation	91.600	23.0%
Water Security	44.000	11.1%
Placing the Environment at the Centre of Social and Economic Development	10.942	2.8%
Environment	10.942	2.8%
Delivering Good Governance and Service Excellence	54.668	13.7%
Administration	17.800	4.5%
Capacity Building/Institutional Strengthening	1.300	0.3%
Law Enforcement	18.768	4.7%
Public Safety and Citizen Security	16.800	4.2%
Putting People First: Nurturing our Greatest Asset	114.050	28.7%
Community Development	5.900	1.5%
Culture	1.300	0.3%
Early Childhood Education	0.800	0.2%
Health/HIV AIDS	28.900	7.3%
Housing and Shelter	26.000	6.5%
Primary Education	12.370	3.1%
Secondary Education	10.800	2.7%
Skills Development	4.100	1.0%
Social Development	6.850	1.7%
Special Education	6.430	1.6%
Sport and Recreation	8.700	2.2%
Tertiary Education	1.900	0.5%
TOTAL	397.810	100%

