



Government of the Republic of Trinidad and Tobago

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

Building Capacity for
Diversification and Growth





PUBLIC SECTOR INVESTMENT **PROGRAMME** **2024**

MINISTRY OF PLANNING AND DEVELOPMENT
OCTOBER 2023

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ABBREVIATIONS

AAQMS	Ambient Air Quality Monitoring Systems
ANRRIA	A.N.R. Robinson International Airport
AATT	Airports Authority of Trinidad and Tobago
AJIPAA	Administration of Justice (Indictable Proceedings) (Amendment) Act
APEX	Advance Proficiency Entrepreneurship Excellence
APIs	Application Programming Interfaces
APP	Annual Procurement Plan
ASPPA	Annual Schedule of Planned Procurement Activities
ATUs	Aeration Treatment Units
BAFT	Biosciences, Agriculture and Food Technology
BAP	Business Accelerator Programme
BEVs	Battery Electric Vehicles
BIR	Board of Inland Revenue
BOLT	Build, Operate, Lease, Transfer
BoQ	Bill of Quantities
BRP	Bridges Reconstruction Programme
CAPi	Computer-Assisted Personal Interview
CARICOM	Caribbean Community
CARIFTA	Caribbean Free Trade Association
CARIRI	Caribbean Industrial Research Institute
CARTAC	Caribbean Regional Technical Assistance Centre
CAST	Central Administrative Services Tobago
CATI	Computer Assisted Telephone Interview
CATT	Children's Authority of Trinidad and Tobago
CAWI	Computer Assisted Web Interview
CCC	Civilian Conservation Corps
CCI	Creative and Cultural Industries
CCLCS	Cipriani College of Labour and Co-operative Studies
CCTV	Closed Circuit Television
CDA	Chaguaramas Development Authority
CDB	Caribbean Development Bank
CDF	Community Development Fund
CEC	Certificate of Environmental Clearance
CF	Consolidated Fund
CGCL	Caribbean Gas Chemical Limited
CHINS	Children In Need of Supervision
CMIS	Cadastral Management Information System
CMP	Coastal Monitoring Programme
CNCMP	Comprehensive National Coastal Monitoring Programme
CNG	Compressed Natural Gas
COSTAAT	College of Science, Technology and Applied Arts of Trinidad and Tobago
CPDD	Curriculum Planning and Development Division
CPMD	Census Planning and Management Division
CRH	Churchill Roosevelt Highway
CRR	Community Recovery Report
CSA	Capacity Self-Assessment Report
CSME	Caribbean Single Market and Economy
CSO	Central Statistical Office
CWIP	Community Water Improvement Programme
CWTP	Caroni Water Treatment Plant
DMU	Disaster Management Unit

ABBREVIATIONS

DT	Digital Transformation
ECCE	Early Childhood Care and Education
ECCL	Export Centres Company Limited
ECIAF	Eastern Caribbean Institute for Agriculture and Forestry
ECM	Enterprise Content Management
EDF	European Development Fund
EDMS	Electronic Document Management System
EFCL	Education Facilities Company Limited
EFPPD	Education Facilities Planning and Procurement Division
EIA	Environmental Impact Assessment
EIT	Engineer-In-Training
EMA	Environmental Management Agency
EOC	Emergency Operation Centre
EPOS	East Port of Spain Development Company Limited
EPPD	Environmental Policy and Planning Division
EPP	External Patient Programme
ERHA	Eastern Regional Health Authority
ERP	Enterprise Resource Planning
ESA	Environmentally Sensitive Area
ESS	Environmentally Sensitive Species
ETA	Electronic Transaction Act
eTeck	Evolving TecKnologies and Enterprise Development Company
EU	European Union
EV	Electric Vehicle
EWMSC	Eric Williams Medical Sciences Complex
ExporTT	Export Company of Trinidad and Tobago
FAO	Food and Agriculture Organisation
FashionTT	Trinidad and Tobago Fashion Company Limited
FCMP	Farm Certification and Monitoring Programme
FilmTT	Film Company Limited
FIU	Financial Intelligence Unit
FSSI	Foreign Service Strengthening Initiative
FTR	For the Record
FVCIP	Fashion Value Chain Investment Programme
G.O.E.S	Geostationary Operational Environmental Satellite
GAP	Good Agricultural Practices
GDP	Gross Domestic Product
GEB	Guard and Emergency Branch
GIS	Geographic Information System
GMP	Good Manufacturing Practices
GORTT	Government of the Republic of Trinidad and Tobago
GPS	Global Positioning System
GRP	Government Resource Planning
HACCP	Hazard Analysis and Critical Control Points
HBS	Household Budget Surveys
HDC	Housing Development Corporation
HIMS	Health Management Information System
HIS	Health Information System
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
HP/HT	High Pressure/High Temperature

ABBREVIATIONS

HoJ	Hall of Justice
HPS	High Pressure Sodium
HRM	Human Resource Management
HSF	Heritage and Stabilisation Fund
HVAC	Heating, Ventilation and Air Conditioning
HVIP	Housing and Village Improvement Programme
iGovTT	National Information and Communication Technology Company Limited
I.T.	Information Technology
ICAO	International Civil Aviation Organisation
ICC	International Cricket Council
ICPS	International Centre for Parliamentary Studies
ICT	Information Communication Technology
ICU	Intensive Care Unit
IDB	Inter-American Development Bank
IDCD	International Development Corporation Division
IMF	International Monetary Fund
IDF	Infrastructure Development Fund
IFMIS	Integrated Financial Management Information System
IG	Imperial Gallons
ILO	International Labour Organisation
ILSF	Integrated Logistics Support Facility
IMA	Institute of Marine Affairs
IMC	International Mulch Companies
IMG	Imperial Milligallons
INDES	Inter- American Institute of Economic and Social Development
IP	Intellectual Property
IP	Internet Protocol
IRAC	Industrial Relations Advisory Committee
ISCED	International Standard Classification of Education
ISCO-08	International Standard Classification of Occupations
ISEMS	Integrated Social Enterprise Management System
IVG	Intelligent Virtual Guarding
IWRA	Implement Water Resources Management
LED	Light Emitting Diode
LIMS	Library Information Management System
LLWAS	Low-Level Wind Shear Alert System
LRP	Landslip Repair Programme
LSA	Land Settlement Agency
MALF	Ministry of Agriculture, Land and Fisheries
MDAs	Ministries, Departments and Agencies
MDT	Ministry of Digital Transformation
MEA	Multilateral Environmental Agreements
MEEI	Ministry of Energy and Energy Industries
MEP	Mechanical, Electrical and Plumbing
MFCA	Ministry of Foreign and CARICOM Affairs
MHUD	Ministry of Housing and Urban Development
MIC	Metal Industries Limited
MIC-IT	Institute of Technology
MICS	Multiple Indicator Cluster Survey
MiLAT	Military-Led Academic Training

ABBREVIATIONS

MIS	Management Information System
MNS	Ministry of National Security
MOE	Ministry of Education
MOF	Ministry of Finance
MOH	Ministry of Health
MOL	Ministry of Labour
MoU	Memorandum of Understanding
MOWT	Ministry of Works and Transport
MPA	Ministry of Public Administration
MPD	Ministry of Planning and Development
MPU	Ministry of Public Utilities
MRDLG	Ministry of Rural Development and Local Government
MSCD	Ministry of Sport and Community Development
MSD	Meteorological Services Division
MSDFS	Ministry of Social Development and Family Services
MSE	Micro and Small Enterprises
MSME	Micro, Small and Medium Enterprises
MSP	Maximum Security Prison
MSW	Municipal Solid Waste
MTCA	Ministry of Tourism, Culture and the Arts
MTI	Ministry of Trade and Industry
MTS	National Maintenance Training and Security Company Limited
MusicTT	Trinidad and Tobago Music Company Limited
MYDNS	Ministry of Youth Development and National Service
MYPART	Military - Oriented Youth Programme of Apprenticeship and Re-Orientation Training
NACC	National AIDS Coordinating Committee
NALIS	National Library and Information System Authority
NAMDEVCO	National Agricultural Marketing and Development Corporation Limited
NAPA	National Academy for the Performing Arts
NCD	Non-Communicable Diseases
NCP	National Child Policy
NCRHA	North Central Regional Health Authority
NCSHL	National Commission for Self-Help Limited
NDS	National Development Strategy
NEC	National Enrichment Centre
NEDCO	National Entrepreneurship Development Company Limited
NEP	National Environmental Plan
NESC	National Energy Skills Centre
NGOs	Non-Governmental Organisations
NIDCO	National Infrastructure Development Company Limited
NIHERST	National Institute of Higher Education, Research, Science and Technology
NIPDEC	National Insurance Property Development Company Limited
NMAG	National Museum and Art Gallery
NPA	National Planning Authority
'N'PO	Named Procurement Officer
NPSCD	National Policy on Sustainable Community Development
NQS	National Quality System
NSC	National Service Centres
NSITT	National Statistical Institute of Trinidad and Tobago
NSMP	NSMP National Social Mitigation Plan

ABBREVIATIONS

NTA	National Training Agency
NTAC	National Tripartite Advisory Council
NTU	National Transformation Unit
NWPSH	National Workplace Policy on Sexual Harassment
NW	North West
NWRHA	North West Regional Health Authority
NWSTP	National Water Sector Transformation Programme
NWWSIP	North West Water Supply Improvement Programme
NYP	National Youth Policy
OERs	Open Educational Resources
OPM	Office of the Prime Minister
OPR	Office of the Procurement Regulator
OSH	Occupational Safety and Health
P&DAC	Procurement and Disposal Advisory Committee
PATT	Port Authority of Trinidad and Tobago
PEPFAR	President's Emergency Plan for AIDS Relief
PHEVs	Plug-in Hybrid Electric Vehicles
PIA	Piarco International Airport
PMCD	Public Management Consulting Division
PMIS	Project Management Information System
POSGH	Port of Spain General Hospital
PPGIS	Public Participatory Geographic Information System
PPOS	Port of Port of Spain
PPPs	Public-Private Partnerships
PPRD	Project Planning and Reconstruction Division
PRES D	Property and Real Estate Division
PSA	Public Service Academy
PSB	Project Screening Brief
PSIP	Public Sector Investment Programme
PSPMS	Public Sector Performance Management System
PTA	Police Training Academy
PTSC	Public Transport Service Corporation
PURE	Programme for Upgrading Roads Efficiency
PVC	Polyvinyl Chloride
PVT	Pressure Volume Temperature
PWD	Persons with Disabilities
QMS	Quality Management Systems
RAN	Regional Administration North Division
RAS	Regional Administration South Division
RE	Renewable Energy
RE&EEI	Renewable Energy and Energy Efficiency Initiatives
REAP	Residential Electrification Assistance Programme
RFID	Radio-Frequency Identification
RFP	Request for Proposal
RGD	Registrar General's Department
RHA	Regional Health Authority
RRR	Roadmap to Recovery Report
RVI	Royal Victoria Institute
SAPA	Southern Academy for the Performing Arts
SAR	Synthetic Aperture Radar System

ABBREVIATIONS

SDG	Sustainable Development Goals
SDRs	Special Drawing Rights
SEIP	State Enterprises Investment Programme
SEPPD	Socio Economic Policy Planning Division
SEW	Single Economic Window
SEZ	Special Economic Zone
SFGH	San Fernando General Hospital
SHHEPF	Solomon Hochoy Highway Extension to Point Fortin
SIMS	School Issue Management System
SIP	School Improvement Programme
SLC	Survey of Living Conditions
SLMS	School Learning Management System
SMEs	Small and Medium-sized Enterprises
SOPs	Standard Operating Procedures
SPEC	Sport and Physical Education Centre
SRFPC	Santa Rosa First Peoples Community
SSE	Social Support and Empowerment
SSMD	School Supervision and Management Division
SSSD	Student Support Services Division
STEM	Science, Technology, Engineering and Mathematics
STEP	Small Tourism Enterprise Project
STI	Science, Technology and Innovation
SUT	Supply and Use Tables
SWMCOL	Solid Waste Management Company Limited
SWRHA	South West Regional Health Authority
SYB	Start Your Business
T&TEC	Trinidad and Tobago Electricity Commission
TAUP	Trinidad and Tobago's Hotel and Guesthouse Room Stock Upgrade Incentive Project
TCPD	Town and Country Planning Division
TGU	Trinidad Generation Unlimited
THA	Tobago House of Assembly
THTI	Tobago Hospitality and Tourism Institute
TI	Tourism Institute
TIPA	Trade and Investment Promotion Agency
TTSEZA	Trinidad and Tobago Special Economic Zones Authority
TOR	Terms of Reference
TSH	Trinidad Selected Hybrids
TSTT	Telecommunication Services of Trinidad and Tobago
TTAG	Trinidad and Tobago Air Guard
TTASCA	Trinidad and Tobago Accreditation Service for Conformity Assessment
TTBS	Trinidad and Tobago Bureau of Standards
TTCG	Trinidad and Tobago Coast Guard
TTDF	Trinidad and Tobago Defence Force
TTDFR	Trinidad and Tobago Defence Force Reserves
TTFS	Trinidad and Tobago Fire Service
TTL	Trinidad Tourism Limited
TTMA	Trinidad and Tobago Manufacturers' Association
TTPOST	Trinidad and Tobago Postal Corporation
TTPRS	Trinidad and Tobago Prison Service
TTPS	Trinidad and Tobago Police Service

ABBREVIATIONS

TTR	Trinidad and Tobago Regiment
TVET	Tertiary and Technical Vocational Education Training
UAS	Unmanned Aerial Systems
UAV	Unmanned Aerial Vehicles
UCAS	Ulric Cross Air Station
UDeCOTT	Urban Development Corporation of Trinidad and Tobago Limited
UNICEF	United Nations Children's Fund
UPS	Uninterruptible Power Supply
USA	United States of America
UTT	University of Trinidad and Tobago
UWI	University of the West Indies
VABS	Values, Attitudes and Behaviours
VACC	Virtual Access Customer Centers
VAT	Value Added Tax
VCIP	Value Chain Investment Programme
VMCOTT	Vehicle Maintenance Corporation of Trinidad and Tobago
VOIP	Voice Over Internet Protocol
VTTR	Valencia to Toco Road
WASA	Water and Sewerage Authority
WAN	Wide Area Network
WRA	Water Resources Agency
WRAP	Wind Resource Assessment Programme
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant
YBI	Youth Business Incubator
YBP	Youth Business Park
YDACs	Youth Development and Apprenticeship Centres
YEH	Youth Entrepreneurship Hubs
YRIC	Youth Resource and Information Centres
YTC	Youth Training Centre
YTEPP	Youth Training Entrepreneurship Partnership Programme



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As we move into Fiscal 2024 and thus closer to the end of the Planning Horizon 2021-2025, it is imperative that implementation of initiatives funded through the Public Sector Investment Programme (PSIP) be heightened. This is towards achieving our National Goals as outlined in our National Development Strategy 2016-2030 (Vision 2030), as well as implementing the recommendations of the Roadmap to Recovery Reports (RRR) and the Community Recovery Reports (CRR). Over the next two years, efforts by the Ministry of Planning and Development (MPD) will continue to focus on assisting Ministries, Departments and Agencies (MDAs) in removing bottlenecks to PSIP implementation and overcoming implementation challenges.

Removing Bottlenecks Towards Faster PSIP Implementation

In order to tackle these PSIP implementation bottlenecks and challenges, the Project Planning and Reconstruction Division of the MPD, will continue its annual sensitisation and training programme, by spearheading sessions to build project management capacity for persons engaged in the development and execution of PSIP projects. This is given that this capacity gap continues to affect PSIP implementation. The aim is to deliver better quality interventions, value for money and enhanced positive effects to citizens. The training focuses on project planning and preparation of the Project Screening Brief (PSB), which is stipulated in the Call Circular as a requirement for funding of new projects under the PSIP. A review of the 2021-2022 PSIP revealed that projects with PSBs recorded a higher rate of utilisation than projects without PSBs. Therefore, better planned and designed projects have faster implementation. In fiscal 2023, a total of six hundred and thirteen (613) persons across the public service were trained. This comprised two hundred and sixty-eight (268) face-to-face presentations and three hundred and forty-five (345) virtual ones.

Further, various activities will be undertaken over the next three (3) years to improve PSIP implementation, which include *inter alia*:

- The development of a Public Investment Management Guide/Manual to provide in-depth information to augment the information contained in the Call Circular, pertaining to PSIP funds;
- The development of an integrated Project Management Information System, of which, interoperability with the systems of MDAs are critical to facilitating real-time access to PSIP project data. This is in order to improve troubleshooting and monitoring and reporting of PSIP implementation; and
- The establishment of an Integrated Bank of Projects which aims to help the transition from project idea to 'shovel-ready' projects towards improving implementation. This Bank is also in keeping with international best practice for capital expenditure management and forms part of a strategy for improving the PSIP project appraisal process.

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POLICY CONTEXT FOR THE 2024 PUBLIC SECTOR INVESTMENT PROGRAMME

The 2024 PSIP continues to be guided by the nine (9) development priority areas under its National Development Strategy (NDS) – Vision 2030, for the period 2021-2025. The RRR and the CRR recommendations also support these priorities, which reflect the continued worldwide recovery from the onset of the COVID-19 pandemic. Further, these priorities and specific interventions detailed in the RRRs and the CRR, have served to help align the country's projects and programmes with goals and strategies of the NDS. These priorities are:

Priority Area 1: Fostering Citizens Safety and Security

Emphasis will continue to be placed on employing a multidimensional approach to address the critical issue of citizen safety and security. This is given its pivotal role in enabling the sustainable development of Trinidad and Tobago.

The approach entails enhancing the timely access to justice, particularly through judicial reform; updating relevant policy and legislation; upgrading national security infrastructure; strengthening our forensic data science capabilities; establishing strategic units and policies, where necessary. This is to address the various elements of crime in the areas of border security, cyber security, migration and transnational crimes as well as to promote community outreach and cooperation to aid in increased crime detection, prevention and to foster a sense of security.

The rehabilitation and reintegration programmes within the country's jails, as well as programmes that support at-risk youngsters within communities, will also be prioritised for funding.

Priority Area 2: Protecting the Vulnerable

In keeping with the principle of “leaving no one behind”, the implementation of a robust safety net to cushion the impact on people who lack the resources to survive, will continue. Further, Government will continue to fund programmes and projects targeting the needs of the most vulnerable in society, through an integrated approach, which includes, a mix of existing financial support mechanisms, training programmes, targeted interventions at the community level and the use of ICT applications. These ICT applications can be used for accessing social services and also as a means of collecting data to inform policies and strategies aimed at poverty reduction.

Priority Area 3: Ensuring Food Safety and Security

Projects and programmes that place focus on strengthening supply chains, utilising new technologies and techniques, and creating incentives and avenues to attract young persons to the agriculture sector, will be funded. In addition, those that help expand crop production, develop the necessary infrastructure to support the agricultural sector and increase consumption of locally-produced foods will also be encouraged. These initiatives can simultaneously contribute to reducing the nation's reliance on imported food, reduce

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the incidence of Non Communicable Diseases (NCDs) and improve the Agriculture sector's contribution to GDP. Greater controls will also be instituted to regulate chemical usage in food production, along with the strengthening of regulatory entities to mitigate this and other food safety issues.

Priority Area 4: Improving Public Health

Enhancing access to and the delivery of public health services will continue to be a significant area of focus. This will be accomplished while simultaneously improving the resilience of the health system and addressing the sustainability of its funding. Work has already commenced on the digitisation of Health Information Systems including Electronic Medical Records across the Regional Health Authorities, in order to enable greater efficiency and improved patient care. Additionally, expansion and upgrade works are being undertaken on hospitals across the public health sector, to further improve accessibility to all persons seeking health care services in Trinidad and Tobago.

Priority Area 5: Building Climate and Environmental Resilience

Meeting our international commitments under the Paris Agreement and Nationally Determined Contributions (NDCs) to 2030 remains crucial in light of the continued effects of climate change. Initiatives that support the use of renewable energy and energy efficiency, promote recycling and reusing, improve waste management, conservation, preservation and biodiversity as well as green industries, will continue to gain financial support under the PSIP.

Priority Area 6: Investing in Strategic Sectors to Create Growth and Jobs

Investments in a combination of existing and emerging sectors will be supported through the PSIP and will be geared towards generating employment, boosting exports and foreign exchange earnings, as well as positively influencing our efforts towards diversification.

Priority Area 7: Creating a Digital Nation

The rapid acceleration and global adoption of ICTs and the emerging need for access to internet connectivity by citizens for virtual learning, government services, online banking as well as e-commerce, particularly during the COVID-19 pandemic, have driven the need for this transformation. Key parts of this new economy will be a fully digital public service, e-identity for citizens, a financial system with fintech-enabled solutions and an e-commerce sector that adapts quickly to changes in the global market. Further, the Government continues its plans to modernise teaching and learning with the development of an e-book platform and the acquisition of laptops and tablets for students and teachers, which is part of a suite of digital projects identified under the Ministry of Education's Digital Transformation Programme for the period 2022-2027.

Priority Area 8: Rationalising Public Investment for Greater Efficiency and Effectiveness

To enhance the effectiveness of the PSIP and the overall public sector, special efforts will

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continue to be expended on:

- digital transformation to provide government services online while expanding the ICT infrastructure to allow greater citizen participation and ease of doing business;
- reengineering business processes to meet the changes of the new e-Governance ecosystem, re-adjusting and training public officers to improve customer service delivery; and
- reforming legislation to improve transparency and accountability of public institutions as well as to build public trust.

Government will also focus on capacity building in strategic areas such as the policy cycle, procurement, and project management, to assist Ministries, Departments and Agencies (MDAs) to achieve the development outcomes.

Priority Area 9: Economic Recovery: Building Lives and Livelihoods

Efforts towards economic recovery will continue in an attempt to enhance the ease of doing business, promote a culture of innovation and entrepreneurship, support new strategic sectors with the potential to become internationally competitive and generate high-paying decent jobs, re-structure the energy sector, and improve the business environment. Additionally, focus will be placed on enhancing our resilience in a variety of domains, such as education and health, and adopting positive Values, Attitudes and Behaviours (VABS).

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PROCUREMENT AND PSIP IMPLEMENTATION

The **MPD**, notes the various procurement challenges that have arisen since the passage of the Miscellaneous Provisions Act, 2022, which have affected PSIP implementation, post April 26th 2023. Notwithstanding the recent 2023 amendments, the MPD is of the view that there will be a transition period that will continue to impact PSIP implementation in the short term, as MDAs, suppliers and service providers attempt to meet the requirements of the Act. In order to sensitise MDAs and reduce the likelihood of procurement delays, here are some important tips, provided by the Office of the Procurement Regulator (OPR).

The Four Stages of Procurement Proceedings

Diagram 1 below provides a summary of the key activities in each of the four (4) main stages of the public procurement proceedings.

Diagram 1: The Four Stages of Public Procurement

STAGE 1 PROCUREMENT PLANNING	<ul style="list-style-type: none">• Annual planning for procurement activities following budget allocation• Detailed planning of individual procurement activities• Market research and analysis• Procurement portfolio analysis, development of risk mitigation, procurement and contract management strategies
STAGE 2 SOLICITATION	<ul style="list-style-type: none">• Request for quotation/proposal/Invitation to Bid• Site visit• Clarification• Receipt of bids
STAGE 3 EVALUATION & AWARD OF CONTRACTS	<ul style="list-style-type: none">• Evaluation of submissions• Preparation of evaluation report• Approval process• Standstill period (where applicable)• Contract award
STAGE 4 CONTRACT MAN- AGEMENT TO CLOSEOUT	<ul style="list-style-type: none">• Contract performance• Contract management• Vendor relationship management• Reporting on contractor performance• Contract close-out

Source: Section 5.2, Comprehensive Handbook on Procurement, Retention and Disposal of Public Property

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The Procurement Cycle

These stages can be further broken down into sixteen (16) steps that form part of the Procurement Cycle for a project. The steps in the procurement cycle are further described below:

- **Define Procurement Need** – This Phase is critical, as the specifications and terms of reference highlighting the scope of services must be identified. This must be done in collaboration with key stakeholders and based on adequate market research regarding the specifications and types of providers available. This phase if not done properly, often leads to project delays in the form of incorrect specifications and/or unsuitable bids;
- **Reconcile Needs with Funds** – Confirmation of the availability of funds for the total cost of the duration of the services is required prior to initiating the procurement activity, and must be sought from the Ministry of Finance. Monies required per fiscal year (*if applicable*) must be shown;
- **Develop Purchase Requisition** - A Request for Confirmation of Funds is submitted with all supporting documents Market Research Report, specifications, Terms of Reference or Scope of Services to procurement for processing and submission to the Ministry of Finance;
- **Assignment of Purchase Requisition** – The ‘Named’ Procurement Officer reviews the Purchase Requisition and assigns it to a Procurement Officer, who completes the Procurement Strategy Development Form for approval by the ‘N’PO;
- **Prepare Solicitation Documents (RFQ/RFP/ITB)** –The ‘assigned’ procurement officer prepares the appropriate solicitation documents, for approval by the ‘N’PO;
- **Solicitation** – The Procurement Unit invites bids, quotes or proposals, hosts pre-bid meetings and site visits (where necessary), issues Addenda to the solicitation documents (if required) and arranges for the receipt of bid submissions;
- **Evaluation and Preparation of Evaluation Report** – The Evaluation Committee assesses the bidders’ submissions and prepares the evaluation report with recommendation for award of contract, for management approval;
- **Review by the Procurement and Disposal Advisory Committee (P&DAC)** – The P&DAC reviews the record of procurement proceedings, submitted by the ‘N’PO, including the report and recommendations for contract award, and determines whether there has been adherence to the Act, the Handbook and Guidelines, approved procurement strategy and objects of the Act, and advises the Accounting Officer accordingly;
- **Obtaining Approval of Contract** – The procurement department seeks approval for award of contract or issuing of the purchase order from the manager with the appropriate delegated authority level;

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- **Standstill Period (if applicable)** – The procurement department initiates the standstill period by issuing a Notice of Intention to Award to all suppliers/contractors that had made a submission, informing them of the standstill period and of the opportunity to gather information from the procuring entity on the contract award decision;
- **Issue Notice of Acceptance** – At the end of the standstill period (*where one was enforced*), the procurement unit issues the formal Notice of Acceptance to a successful supplier/contractor;
- **Finalise and Execute Contract** – The legal department and successful supplier/contractor finalise and execute (*sign*) the contract with support from the requisitioning department and the procurement department;
- **Commencement of Contract** – The requisitioning department makes arrangements with the successful provider for the performance of the contract;
- **Receive Goods/Monitor Work & Services** – The duly authorised representative of the procuring entity monitors the performance of the contract to ensure successful contract execution;
- **Make Payment** – The finance department arranges payment to the supplier or contractor on recommendation from the procuring department, in accordance with the terms and conditions of the contract; and
- **Report on Performance of the Provider** – The duly authorised representative from the procuring entity completes the Supplier/Contractor Performance Appraisal Report and submits same to the procurement department. The report may be completed upon fulfillment of the supply contract where the contract is of a short duration, or periodically for long-term contracts.

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The steps in the procurement cycle are demonstrated in *Diagram 2* below.

Diagram 2: The Procurement Cycle



Source: Section 5 of Basic Procurement Handbook Version 2

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Procurement Steps Examples:

Section 6.4 of the Basic Procurement Handbook Version 2, also provides samples of the procurement steps for procurement frequently undertaken for PSIP Projects; for example, for a contractor for infrastructure works, as well as for a consultancy for design services.

Key Procurement Documents and Deadlines (APP)

MDAs are also reminded of key deadlines that must be met in accordance with the procurement regulations as follows:

Annual Procurement Plan (APP) and Annual Schedule of Planned Procurement Activities (ASPPA):

The Annual Procurement Plan (APP), and the accompanying Annual Schedule of Planned Procurement Activities (ASPPA), are to be submitted to the OPR for review ***within six weeks of the approval of the national budget.***

The APP provides details of procurement performance for the previous year with the forthcoming procurement activity for the new year. This APP differs from the procurement plan contained in the Project Screening Brief (PSB) required for the funding of new PSIP projects, in that the PSB procurement plan is specific to a project/programme but provides information for inclusion in the APP.

The ASPPA provides potential suppliers and contractors with details of forthcoming procurement activities within the upcoming year. ***The ASPPA is also to be published in electronic format or on the Public Body's website within six (6) weeks of the approval of the National Budget.*** The formats for the publication are available in the Comprehensive Handbook on Procurement, Retention and Disposal of Public Property. It can be updated and republished periodically during the course of the year.

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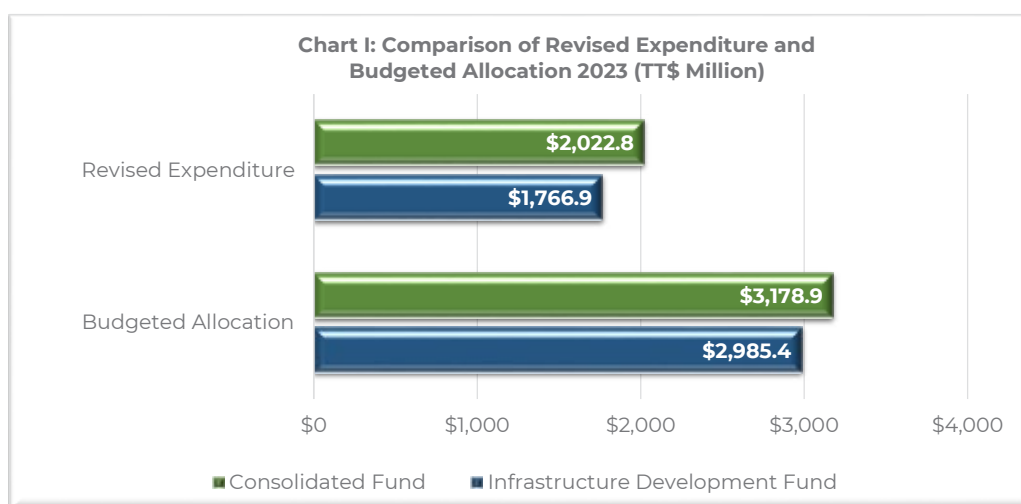
This PSIP Overview presents the following information:

- Summary of Expenditure Recorded for Fiscal 2023
- Budgeted and Revised Expenditure for 2023 by Vision 2030 Thematic Area
- Analysis of the Leading Thematic Areas by Expenditure and the Respective Sectors For Fiscal 2023
- A Comparative Analysis of The Funding For The Thematic Areas For Fiscals 2023 And 2024
- A Comparative Analysis of the Revised Expenditure for Fiscal 2023 and Budgeted Expenditure for Fiscal 2024
- Source of Financing of the 2024 Public Sector Investment Programme
- Graphical Trend of Budgeted Allocation Compared To Revised Expenditure For The Fiscal Period 2018 To 2024
- Review of the Implementation of Programmes and Projects for Fiscal 2023
- Highlights of the Programmes and Projects for 2024

Summary of Expenditure Recorded for Fiscal 2023

In fiscal 2023, a total budgeted allocation of \$6,164.3 million was provided to finance the implementation of programmes and projects in the PSIP, of which, \$3,178.9 million or 51.6 percent was provided under the CF and \$2,985.4 million, or 48.4 percent, was financed under the IDF.

Of the total budgeted allocation of \$6,164.3 million, the sum of \$3,789.7 million or 61.5 percent was expended in fiscal 2023. A total of \$2,022.8 million was utilised under the CF and \$1,766.9 million was utilised under the IDF. **Chart I** below, illustrates a review of the revised expenditure and budgeted allocation for fiscal 2023:



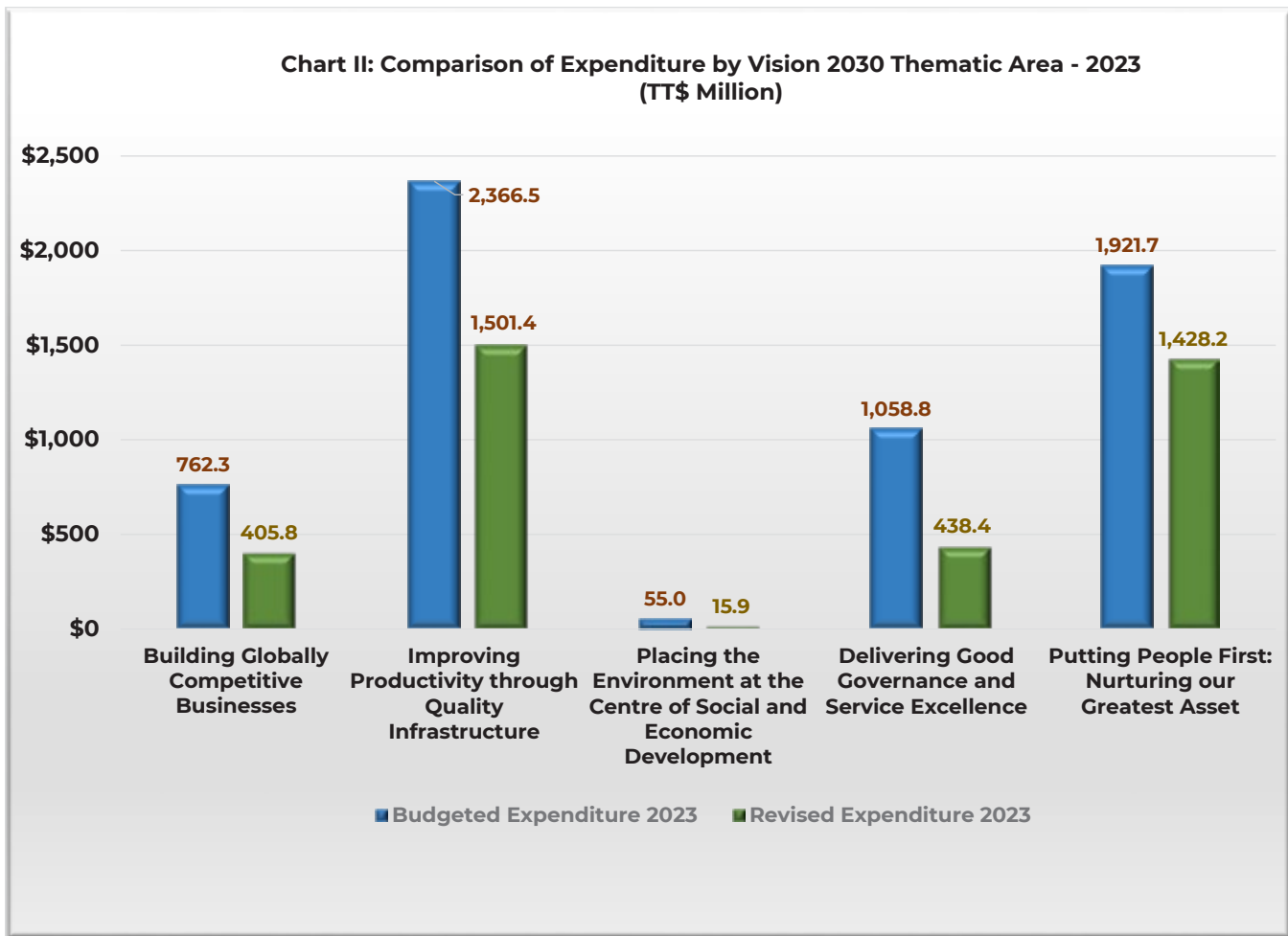
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Budgeted and Revised Expenditure for 2023 by Vision 2030 Thematic Area

The comparative performance of the 2023 PSIP, based on budgeted and revised expenditure for the five (5) Vision 2030 Thematic Areas, is displayed in **Table I and Chart II** below. The Table shows that projects under the two Thematic Areas of “Improving Productivity Through Quality Infrastructure” and “Putting People First: Nurturing Our Greatest Asset,” recorded the highest percentages of expenditure respectively, both in terms of budgeted and revised expenditure.

Table I Comparison of Expenditure by Vision 2030 Thematic Area - 2023 (TT\$ Million)								
Thematic Areas	Budgeted Expenditure				Revised Expenditure			
	Consol. Fund	IDF	Total	%	Consol. Fund	IDF	Total	%
Building Globally Competitive Businesses	425.0	337.3	762.3	12.4	211.4	194.4	405.8	10.7
Improving Productivity through Quality	948.2	1,418.3	2366.5	38.4	680.7	820.7	1,501.4	39.6
Placing the Environment at the Centre of Social and Economic Development	53.0	2.0	55.0	0.9	13.9	2.0	15.9	0.4
Delivering Good Governance and Service Excellence	673.4	385.4	1058.8	17.2	248.9	189.5	438.4	11.6
Putting People First: Nurturing our Greatest Asset	1,079.3	842.4	1921.7	31.2	867.9	560.3	1,428.2	37.7
Total	3,178.9	2,985.4	6,164.3	100.0	2,022.8	1,766.9	3,789.7	100.0

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This expenditure trend is similarly shown in **Chart II** above, with the total revised expenditure of \$3,789.7 million for fiscal 2023.

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Analysis of the Leading Thematic Areas by Expenditure and the Respective Sectors For Fiscal 2023

A more in-depth analysis of the total expenditure by Thematic Area, showing the specific sectors in which expenditure was incurred, is shown in the table below. Further details are presented in **Appendix I**.

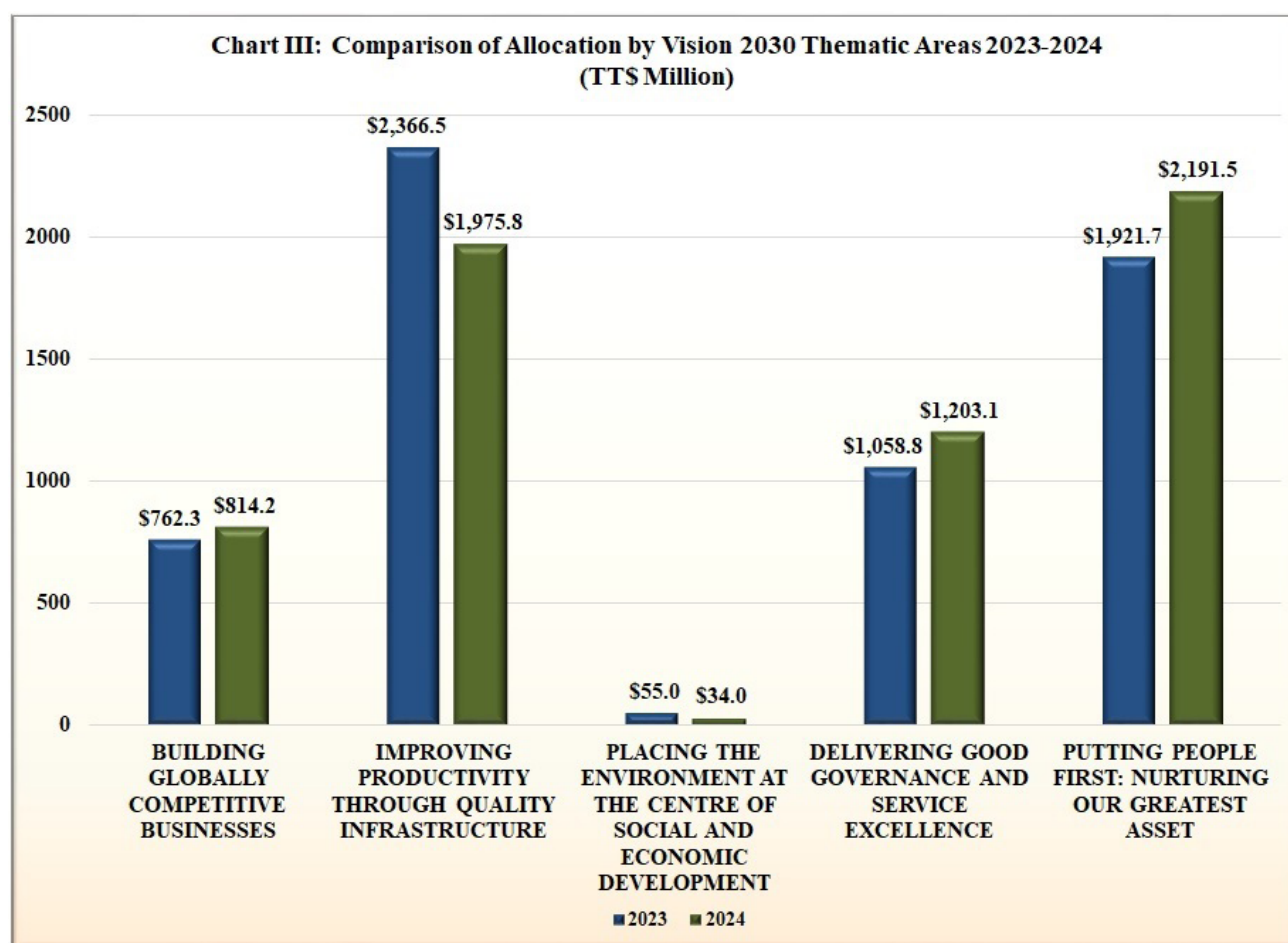
#	Vision 2030 Thematic Areas	Review of Revised Expenditure 2023
1	Improving Productivity Through Quality Infrastructure and Transportation	The highest expenditure of \$1,501.4 million was recorded in the following sectors: Roads and Bridges, Drainage, Information Technology and Infrastructure, Transport and Communication.
2	Putting People First: Nurturing our Greatest Asset	The second highest expenditure of \$1,428.2 million was incurred by the following sectors: Health/HIV Aids, Sport and Recreation, Tertiary Education, Housing and Shelter and Community Development.
3	Delivering Good Governance and Service Excellence	Key sectors recording high expenditure in this thematic area included Administration, Capacity Building/Institutional Strengthening, Public Safety and Citizen Security and Law Enforcement. This thematic area ranked third in expenditure of \$438.4 million.
4	Building Globally Competitive Businesses	Projects and programmes progressed under this thematic area accumulated expenses of \$405.8 million. The sectors which recorded the highest expenditure in this thematic area were Youth Development and Entrepreneurship, Manufacturing, Economic Restructuring and Transformation, Agriculture and Tourism.
5	Placing the Environment at the Centre of Social and Economic Development	This thematic area supported environmental preservation and policies with expenditure of \$15.9 million.

A Comparative Analysis of The Funding For The Thematic Areas For Fiscals 2023 And 2024

Chart III below shows a comparative analysis of the funding for the thematic areas for fiscal year 2023 and 2024. Further details are presented in **Appendix II**. According to the Chart, in fiscal 2023, the Theme “Putting People First: Nurturing Our Greatest Asset,” was the second highest area of investment and received the highest allocation of \$2,191.5 million for fiscal 2024. This represents a 14 percent increase of \$269.8 million, from fiscal 2023. In addition, the Theme “Improving Productivity Through Quality Infrastructure and Transportation” received the second highest allocation of \$1,975.8 million for fiscal 2024, which represents a decrease of \$390.7 million or 16.5 percent from fiscal 2023.

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The Theme “Delivering Good Governance and Service Excellence” received the third highest allocation of \$1,203.1 million for fiscal 2024, which is 13.6 percent more than the amount provided in fiscal 2023. Furthermore, the Theme “Building Globally Competitive Businesses” received a total allocation of \$814.2 million for fiscal 2024, representing a 6.8 percent increase from fiscal 2023. However, “Placing the Environment at the Centre of Social and Economic Development” received a 38.2 percent decline in allocation from fiscal 2023, in the amount of \$34.0 million. It is noteworthy that funding for environmental projects are also obtained through alternative sources of funding including the Green Fund.



A Comparative Analysis of the Revised Expenditure for Fiscal 2023 and Budgeted Expenditure for Fiscal 2024

The total PSIP allocation of \$6,218.6 million in 2024, will be distributed among 1,232 programmes and projects which are aligned to the Vision 2030 Thematic Areas, the RRR and CRR. The fiscal 2024 capital investment of \$6,218.6 million is a combination of the CF of \$3,215.7 million and the IDF of \$3,002.9 million, for programmes and projects to be implemented by Central Government Ministries, Departments and Agencies (MDAs), Local Government

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Bodies and the Tobago House of Assembly (THA). A total of \$3,002.9 million or 48.3 percent is projected to be disbursed from the Infrastructure Development Fund (IDF) for initiatives to be implemented by Special Purpose State Enterprises (SPSEs).

Table II below compares the revised expenditure of fiscal 2023 to the budgeted expenditure for fiscal 2024. The PSIP will receive an additional injection of \$2,428.9 million in fiscal 2024, representing a 64.1 percent increase compared to fiscal 2023. This added investment is spread across both the CF and IDF, representing an increase of 59 percent and 70 percent, respectively.

**Table II: Comparison of Revised Expenditure and Budgeted Allocation by Vision Thematic Area
2023 - 2024**

(TTS Million)

Thematic Areas	2023 Revised Expenditure				2024 Budgeted Expenditure			
	Consol. Fund	IDF	Total	%	Consol. Fund	IDF	Total	%
Building Globally Competitive Businesses	211.4	194.4	405.8	10.7	395.8	418.4	814.2	13.1
Improving Productivity through Quality Infrastructure	680.7	820.7	1501.4	39.6	752.1	1223.1	1975.8	31.8
Placing the Environment at the Centre of Social and Economic Development	13.9	2.0	15.9	0.4	32.5	1.5	34.0	0.5
Delivering Good Governance and Service Excellence	248.9	189.5	438.4	11.6	814.0	389.1	1203.1	19.3
Putting People First: Nurturing our Greatest Asset	867.9	560.3	1428.2	37.7	1221.0	970.5	2191.5	35.2
Total	2022.8	1766.9	3789.7	100.0	3215.7	3002.9	6218.6	100.0

Source of Financing of the 2024 Public Sector Investment Programme

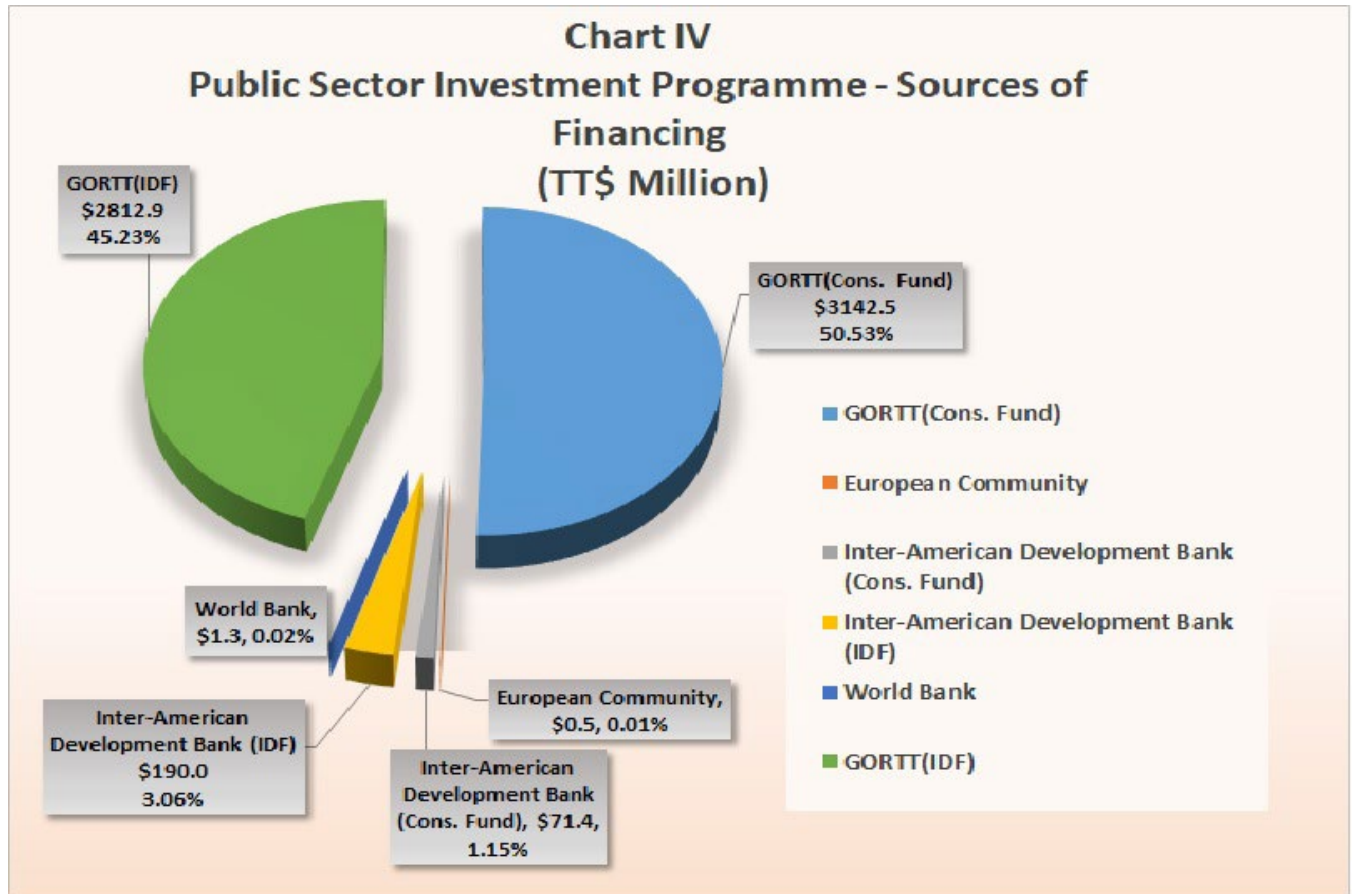
The PSIP will be financed through general revenues totalling \$5,955.4 million (95.8 percent), while \$263.2 million (4 percent) will be drawn from external sources such as loans and grants. The financing arrangements for the 2024 PSIP is depicted in Table III below and a graphical representation of financing for capital expenditure for fiscal 2024, is present in **Chart IV** below.

Funding provided through the CF of \$3,215.7 million will be sourced from general revenues in the amount of \$3,142.6 million and through external financing in the sum of \$73.2 million. Funding under the IDF totals \$3,002.9 million and will include \$2,812.9 million from general revenues and \$190.0 million from loans.

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Table III		
Financing of Capital Expenditure - 2024		
Sources of Financing	TT\$Mn	%
Consolidated	3215.8	51.71
External	73.2	1.18
Loans	72.7	1.17
Inter-American Development Bank	71.4	1.15
World Bank	1.3	0.02
Grants	0.5	0.01
European Community	0.5	0.01
Domestic Revenue	3142.6	50.53
General Revenues	3142.6	50.53
IDF	3002.9	48.29
External	190.0	3.06
Loan	190.0	3.06
Inter-American Development Bank	190.0	3.06
Domestic	2812.9	45.23
General Revenues	2812.9	45.23
Total	6218.6	100.0

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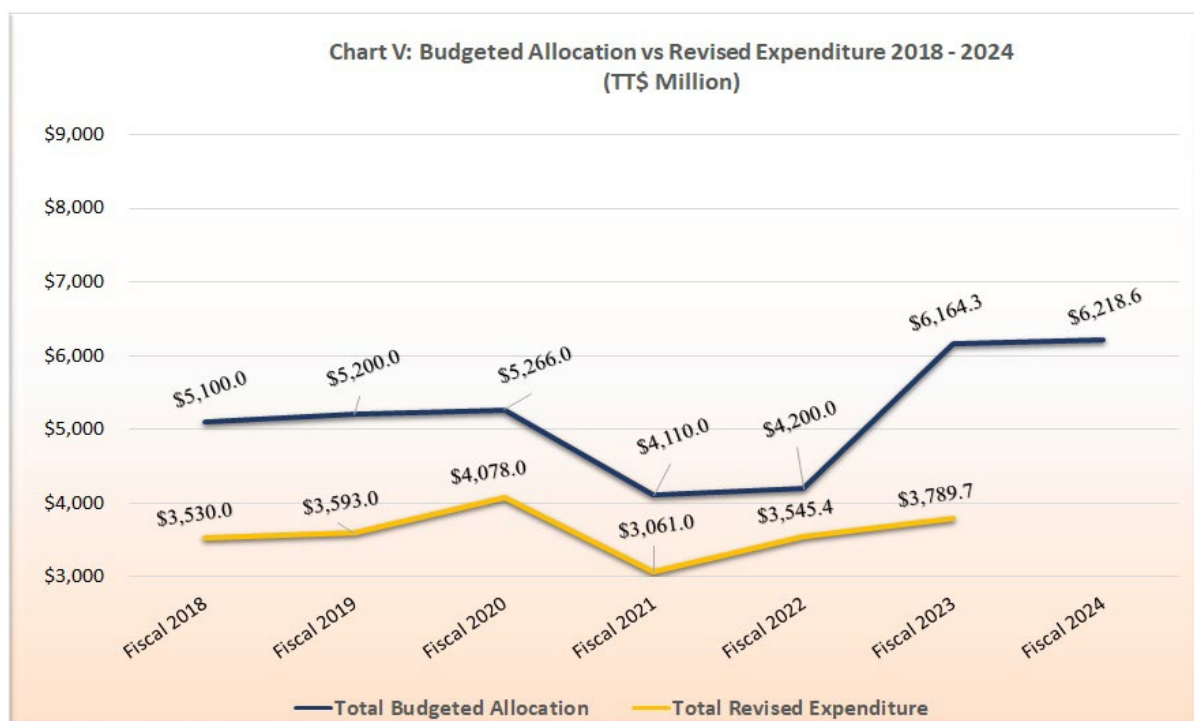
The major source of loan financing will be drawn from the Inter-American Development Bank (IDB) totalling \$262.7 million for the implementation of the following major projects:

- **Enhancement of the Single Electronic Window;**
- **Health Services Support Programme;**
- **Trinidad and Tobago Water Sector Development Programme;**
- **Multi-Phase Wastewater Rehabilitation Programme - Phase I;**
- **Wastewater Network Expansion;** and
- **Urban Upgrading and Revitalization Programme.**

Further, grant funding totalling \$0.5 million from the European Community, will fund the Technical Co-operation Facility project and an additional \$1.3 million will be sourced from the World Bank for the COVID-19 Emergency Response Facility.

Graphical Trend of Budgeted Allocation Compared To Revised Expenditure For The Fiscal Period 2018 To 2024

A graphical trend of budgeted allocation compared to revised expenditure for the fiscal period 2018 to 2024, is depicted below in **Chart V**. The budgeted allocation remained consistently over \$5.0 billion from 2018 to 2020, with expenditure averaging \$3.7 billion over that three-year period. In 2021, there was a decline in both budgeted allocation and revised expenditure due to the COVID-19 pandemic. However, during fiscal years 2022 to 2023, an upward trend of expenditure occurred. Overall, during the six-year period 2018-2023, an average expenditure of \$3.6 billion has been recorded to support economic development and improved quality of life for citizens.



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Review of the Implementation of Programmes and Projects for Fiscal 2023

According to the Central Bank of Trinidad and Tobago (CBTT), global economic activity remained subdued during the first half of 2023, amid the ongoing Russia-Ukraine war and due to continued monetary policy tightening, in order to contain inflation¹. Domestically, the implementation and execution of the 2023 PSIP was impacted by these global economic upheavals such as, supply chain disruptions. The proclamation of the Public Procurement and Disposal of Public Property (Amendment) Act, 2023 (Act No. 13 of 2023), as mentioned previously, also hindered PSIP implementation.

Even though the progress of a vast number of projects decelerated, many MDAs were able to complete some ongoing projects during fiscal 2023. The list below highlights projects with the highest ranking expenditure in fiscal 2023:

Project Name	Project Name
1. Construction of the Solomon Hochoy Highway Extension to Point Fortin	6. Upgrade of Plumbing and Electrical System at the Remand Prison, Golden Grove
2. Construction of the Valencia Toco Road	7. Community Water Improvement Programme
3. Procurement of Two (2) Ship to Shore Gantry Cranes	8. Empty Container Yard Paving / Repair to Container Terminal
4. Re-development of Skinner Park	9. Belle View Community Centre
5. Upgrade of Mahaica Oval	10. Outfitting of Accommodation for Director of Public Prosecution (South)

Highlights of the Programmes and Projects for 2024

Notwithstanding the turbulent global outlook, the Economic Intelligence Unit anticipates that Trinidad and Tobago's economy will expand for a second consecutive year in 2023, but the pace of growth will slow to 2.7 percent, as energy prices remain moderate². In moving forward, access to foreign exchange, the management of debt and the building of human resource capacity to manage and implement PSIP programmes and projects, will continue to be main implementation challenges that must be tackled.

In fiscal 2024, the GORTT will continue its drive towards implementing programmes and projects that aid in achieving the goals of Vision 2030, as well as the recovery efforts proposed in the RRR and the CRR. Apart from being aligned to the nine investment priorities previously outlined, the initiatives funded for fiscal 2024, lend support to numerous sectors such as research projects within the Agriculture sector. These research projects can form the basis for the collection of baseline data that can assist in developing more comprehensive, agricultural projects, towards increasing agricultural output and achieving food security.

¹ economic-bulletin-july-2023-20232808_0.pdf (central-bank.org.tt)

² Trinidad and Tobago Economy, Politics and GDP Growth Summary - The Economist Intelligence Unit (eiu.com)

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Other critical areas in which priority funding will be given include initiatives under the Trinidad and Tobago Police Service, the Ministry of National Security and the Judiciary, for the strengthening of national security and the criminal justice systems and structures, achievement of a reduction of in criminal activities. Additionally, focus will continue to be placed on upgrading the Information, Technology and Communication (ICT) infrastructure in the Public Service that seek to improve the ease of doing business and mitigate the disruptive effects of future pandemics as we become a digital nation.

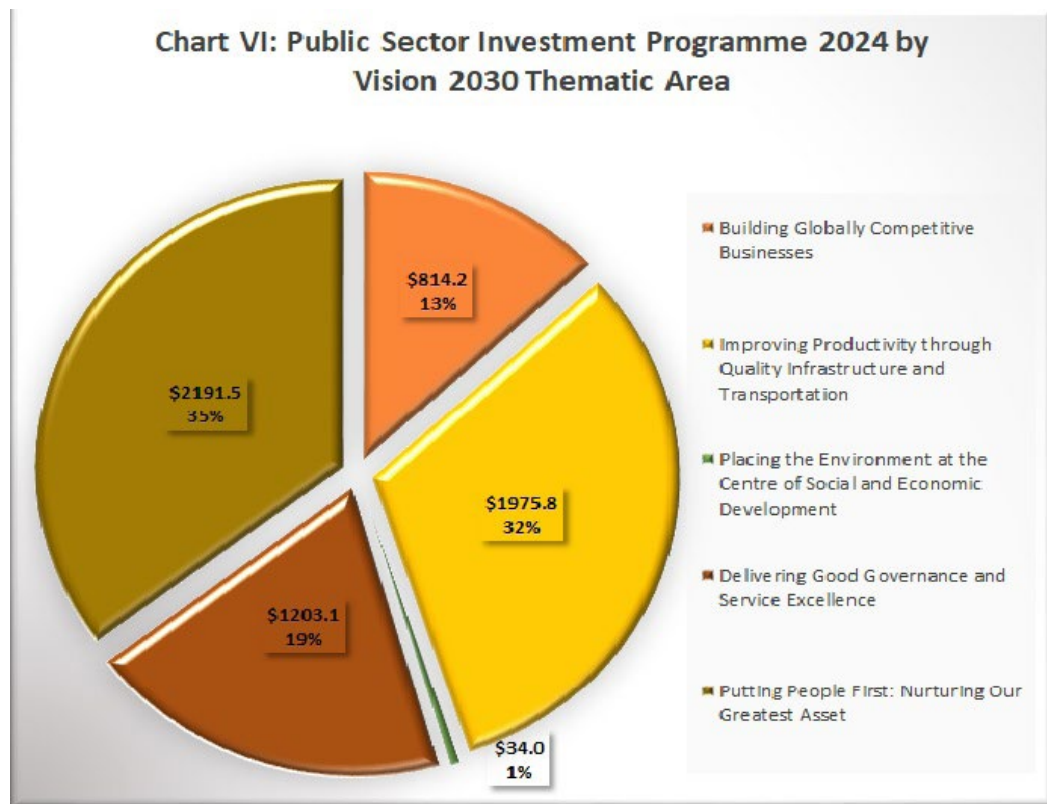
Funding will also be provided for a myriad of infrastructure projects towards the upgrading of the country's physical assets. Areas include sporting facilities, general hospitals, community centres, schools and facilities that enable social protection for vulnerable citizens as well as facilitate skills training. Key programmes that support access to water by communities as well as those that help improve drainage infrastructure, roads and bridges will continue to be funded. Further, in light of the effects of climate change on our country's coastline, numerous coastal protection programmes will be funded.

A number of "soft projects" were also prioritised including the development of Strategic Plans for some Ministries, which will would serve to help them reorganise their resources and be better positioned to implement the PSIP programmes and projects. In addition, key policies funded include the Youth Employment Policy, a Trade Policy and Work from Home Policy.

In order to further stimulate exports and foreign exchange earnings, investments will also be made to the Scrap Metal and Cocoa Industries as well as the Tourism and Marine sectors. Funding will also be provided for various surveys such as the Household Budgetary Survey, to provide national data to inform of our socio-economic progress and facilitate economic planning through evidenced-based decision making.

In relation to the distribution of the fiscal 2024 allocation by the Vision 2030 Thematic areas, as mentioned in the comparative analysis by thematic areas for both fiscal years above, the "Improving Productivity through Quality Infrastructure" Theme received the highest allocation for 2024. This is represented in **Chart VI** below.

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Further, an examination of the leading thematic areas is outlined in the table below. The details for the table below is attached in **Appendix III**.

#	Vision 2030	Public Sector Investment Programme 2024 by Thematic Area
1	Putting People First: Nurturing our Greatest Asset	Securing the prominent allocation of the 2024 PSIP of \$2,191.5 or 35 percent, the following sectors will be significantly impacted: Health/HIV Aids, Housing and Shelter, Community Development, Tertiary Education and Sport and Recreation.
2	Improving Productivity Through Quality Infrastructure and Transportation	The second largest allocation of \$1,975.8 million or 32 percent will fund important programmes and projects in the following sectors: Roads and Bridges, Transportation, Information Technology and Infrastructure, Drainage and Water Security.
3	Delivering Good Governance and Service Excellence	Receiving funds totalling \$1,203.1 million or 19 percent of the overall PSIP 2024 allocation, the following areas will gain substantial investment: Administration, Public Safety and Citizen Security, Law Enforcement and Capacity Building/ Institutional Strengthening.

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#	Vision 2030	Public Sector Investment Programme 2024 by Thematic Area
4	Building Globally Competitive Businesses	The Agricultural Sector will now be the premier sector for attention under this thematic area, followed by Youth Development and Entrepreneurship, Economic Restructuring and Transformation, Tourism and Manufacturing. Of the total PSIP allocation, this thematic area received the sum of \$814.2 million or 13.0 percent to further develop works on these programmes and projects.
5	Placing the Environment at the Centre of Social and Economic Development	Environment and Energy/Renewable Alternatives will benefit from an investment of \$34.0 million for environmental conservation.

In terms of specific project allocation, some of the projects with significant allocations in fiscal 2024 include:

- ***Construction of a Terminal and Associated Facilities of the ANR Robinson International Airport;***
- ***National/Additional Scholarships based on Advanced Level Examinations;***
- ***Special Programme- Renal Dialysis;***
- ***Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited);*** and
- ***Accelerated Housing Programme.***



PART I:

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2023



**VISION 2030:
PUTTING PEOPLE FIRST:
NURTURING OUR
GREATEST ASSET**

PART 1:

VISION 2030:

PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

SOCIAL PROTECTION

The GORTT is committed to improving the delivery of social services to better serve the needs of the vulnerable in society, including socially displaced persons, differently-abled persons, children, and the elderly. A total of \$26.4 million was expended for the implementation of various programmes geared towards improving the well-being and standard of living of vulnerable groups.

Services to Differently-Abled Persons

A multi-sector committee established by the Ministry of Social Development and Family Services (MSDFS) commenced the development of an Operationalisation Plan for the **Development Centre for Persons with Challenges – National Enrichment Resource Centre (NEC)** located in Carlsen Field. The Committee conducted meetings with a non-governmental organisation to finalise the required equipment for five (5) therapeutic rooms, including a paediatric gym, a pediatric sensory room, a resource room, a daily living suite and an adult gym. Additionally, the installation of a fire-and-safety system at the NEC was completed at a cost of \$0.9 million.

Establishment of Social Displacement Centres

In order to prepare socially displaced persons for reintegration into society, the MSDFS is seeking to provide suitable transitional living facilities, whereby persons can undergo assessments and benefit from counselling, training, medical screening and other rehabilitation programmes. A total of \$2.5 million was expended for the provision of Social Displacement Centres.

The MSDFS acquired a property in Penal consisting of six (6) apartments which will be refurbished to accommodate the Penal Transitional Facility for socially displaced persons. Contracts valued at \$0.5 million and \$0.8 million were awarded for the conduct of external works and upgrade of the plumbing systems respectively.

Additionally, the MSDFS awarded a contract valued at \$0.9 million for the installation of fire-and-safety equipment at the Carapo Transitional Living Facility. The project advanced to 60 percent completion in fiscal 2023, and will significantly enhance the safety for residents of the Facility.

Care of the Elderly

The outfitting and remodelling of the Hernandez Place Residential Facility, located in Arima, was completed at a cost of \$0.5 million. The facility will provide accommodation to elderly persons who have been displaced and require specialised care and treatment. The procurement process for the engagement of an operator to manage the Facility has commenced.

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SOCIAL PROTECTION

Implementation of a Social Mitigation Plan

A total of \$0.5 million was utilised for the **Implementation of the National Social Mitigation Plan (NSMP)** which seeks to mitigate the negative social impacts of the economic downturn in Trinidad and Tobago. The major achievements under the NSMP included:

- remodelling and outfitting of a call centre and hotline at the Couva Social Services Centre; and
- payment of outstanding sums to a consultant for the conduct of an assessment of the civil society sector and the Food Support Programme.

Child Development

A total of \$9.4 million was provided to the **Children's Authority of Trinidad and Tobago (CATT)** for the implementation of projects geared towards the care and protection of children. Of this sum, \$4.0 million was utilised for the following:

- expansion of the Database Management System under the project **Records Management System – Phase 2**;
- review of the backlog of cases by the Child Service Associates; and
- commencement of the refurbishment of a property in Piparo for the **Establishment of a Consolidated Child Support Centre at Piparo**.

In an effort to provide facilities for children with behavioural challenges and poor mental health, the CATT identified a property located at #58 Studley Park in Tobago, for the establishment of a Reception Centre. The scope of works for the proposed Reception Centre was revised by the CATT in fiscal 2023.

A sum of \$9.0 million was allocated to the Office of the Prime Minister (OPM) for the design and construction of a **Drug Rehabilitation Centre Community Residence in Tobago**. The tendering phase for the project has been completed and the approval for the award of the contract is pending. The Drug Rehabilitation Centre will accommodate a total of forty (40) boys, who are required to participate in substance abuse programmes as mandated by the Children's Court.

The safety and security of residents at children's homes remain a top priority of the OPM. As such, the OPM continued the reconstruction of a perimeter wall and upgrade of the flooring at the St. Dominic's Home for Children in Belmont. Additionally, the sum of \$0.8 million was utilised for the completion of the electrical upgrade at the St Jude's School for Girls in Belmont.

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SOCIAL PROTECTION

Refurbishment of Safe Houses

The Solid Waste Management Company Limited (SWMCOL) was engaged by the OPM to conduct a feasibility study and develop the scope of works for the reconstruction of the sewerage systems at two (2) safe houses. Both activities have commenced. Additionally, the Gender Affairs Division of the OPM initiated the development of the scope of works for a **Domestic Violence Shelter** and a **Rehabilitative Centre for Male Perpetrators of Domestic Violence**.

HEALTH/HIV AIDS

Enhancing Access To Healthcare

The GORTT continued to prioritise investment in public healthcare. This was strategically aimed at ensuring that health services remained readily available and accessible to citizens, for disease prevention, early detection and effective treatment. As such, the Ministry of Health (MOH) continued to direct efforts towards strengthening the capacity and efficiency of healthcare systems, enhancing the accessibility and quality of both primary and secondary health care services, building a robust system capable of effectively responding to emergencies, investing in mental health services and leveraging the use of health information systems to further enhance service delivery.

In alignment with this vision, a provision of \$551.0 million was allocated to the Health sector. Of this sum, a total of \$533.0 million was utilised for the investment priority area of **Improving Public Health**.

Improving Public Health Facilities

In fiscal 2023, Government continued to invest in the development of new public health facilities and the improvement of existing infrastructure, for the well-being of citizens. These facilities were:

Construction of Sangre Grande Hospital

A revised allocation of \$45.6 million was provided for the continued construction of the new Sangre Grande Hospital, with a capacity of 106 patient beds. This hospital, when completed, will provide the Eastern region of Trinidad with a state-of-the-art healthcare facility with modern infrastructure for the delivery of high-quality healthcare services. The sum of \$6.6 million was expended for the payment of project management fees and consultancy fees. Overall works for fiscal 2023, progressed to 76 percent completion. The status of ongoing activities were as follows:

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HEALTH/HIV AIDS

- drywall installation was 60 percent completed;
- window and door installation (external) was 98 percent completed;
- installation of the heating, ventilation and air condition (HVAC) ductwork was 75 percent completed;
- installation of the chilled water piping was 69 percent completed;
- electrical installation was 90 percent completed;
- elevator installation was substantially completed (awaiting permanent power for testing);
- medical gas piping was 90 percent completed;
- installation of eaves and soffit around building perimeter was 40 percent completed; and
- external works: building aprons along western, southern and eastern facades completed; the roadway/parking areas are 40 percent completed; the security hut was 50 percent completed; and the perimeter fence was 35 percent completed.



Paved access road to the Main Entrance of Sangre Grande Hospital



Western view of the main structure

Re-Development of Port of Spain General Hospital

Re-developing aged health facilities brings numerous benefits, including enhanced infrastructure, improved patient care, efficiency and workflow optimisation and safety improvements. To this end, the GORTT continued to invest capital resources in the **Re-Development of Port of Spain General Hospital**, which serves as the main hospital for the North West region of Trinidad. A revised provision of \$111.4 million was allocated and expended for the payment of project management fees and consultancy fees. Overall works on the construction of the new Central Block building were 32 percent completed and the progress of work packages were as follows at the end of fiscal 2023:

- Package One: structural steel works - 82 percent completed;

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HEALTH/HIV AIDS

- Package Two: all other building works, inclusive of curtain wall, mechanical, electrical and plumbing (MEP) and external civil works were tendered and a contractor was selected;
- Package Three: procurement of medical equipment – tenders were evaluated; and
- Package Four: procurement of moveable furniture – tenders were evaluated.



Ongoing works on the Construction of the new Central Block

Hospital Refurbishment Programme

The MOH, through the Regional Health Authorities (RHAs) which deliver public health care services to the population, continued to execute improvement works to the health facilities under their respective purviews. An allocation of \$45.0 million was provided, of which \$26.0 million was utilised for the **Hospital Refurbishment Programme**. The aim of this programme is to contribute to the provision of quality healthcare services in the public sector and the overall well-being of patients and healthcare providers. Some of the activities undertaken by the RHAs included:

- continuation of urgent electrical upgrade works at the Port of Spain General Hospital (POSGH) in support of the New Central Block Building – 45 percent completed;
- consultancy services for the refurbishment and expansion of the Accident and Emergency Department at the POSGH, 50 percent completed;
- installation of a bed/patient lift and the conduct of design-build services for an associated lift shaft on the North Block of the POSGH – 70 percent completed;
- installation of two (2) washers and two (2) industrial steam dryers for the Laundry Department of the San Fernando General Hospital (SFGH) – 85 percent completed;

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HEALTH/HIV AIDS

- replacement of the perimeter fence and access gates at the Sangre Grande Hospital – 50 percent completed;
- relocation of the Clinical and Administrative Services of the Chaguanas District Health Facility – 90 percent completed; and
- installation of an automated load shedding system for the electrical distribution system at the Eric Williams Medical Sciences Complex – 15 percent completed.

Medical Equipment Upgrade Programme

The GORTT's investment in the health sector was also directed towards acquiring modern medical equipment with advanced diagnostic capabilities. A total of \$50.0 million was expended for the procurement of various medical equipment for the facilities managed by the RHAs. The table below identifies some of the equipment for which contracts were awarded:

Regional Health Authority	Medical Equipment
North West Regional Health Authority (NWRHA)	Two (2) operating theatre tables for the POSGH and one (1) operating table for the St. James Medical Complex
NWRHA	Ten (10) syringe pumps for the Neonatal Department of the POSGH
NWRHA	One (1) neonatal resuscitation unit for the Neonatal Department of the POSGH
NWRHA	Four (4) anaesthetic machines with gas analysers for the operating theatres of the POSGH
South West Regional Health Authority (SWRHA)	One (1) fluoroscopy unit and one (1) X-ray machine for the San Fernando General Hospital (SFGH)
SWRHA	Two (2) C-Arm machines for the Main Operating Theatres of the SFGH
SWRHA	Five (5) haemodialysis machines for the SFGH
Eastern Regional Health Authority (ERHA)	One (1) electrosurgical generator with bi polar resection foot pedal for the Operating Theater of the Sangre Grande Hospital
North Central Regional Health Authority (NCRHA)	Twelve (12) ventilators for the Neonatal Intensive Care Unit of the Mount Hope Women's Hospital (MHWH)
NCRHA	Ten (10) infant incubators for the MHWH

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HEALTH/HIV AIDS

Meeting the Health Needs of Society's Vulnerable

The External Patient Programme (EPP) of the MOH aims to ensure quality and timely healthcare to all citizens of Trinidad and Tobago, in partnership with RHAs through a Public Private Initiative (PPI). In fiscal 2023, the GORTT continued to allocate resources to meet payments to private medical institutions for the provision of medical services to patients of the public health system with chronic diseases. A provision of \$90.0 million was allocated for the **Special Programme – Renal Dialysis** to meet the cost of haemodialysis services. Funds in the sum of \$70.0 million were expended for payments to private institutions for services provided to an average of 729 patients per month.

A further expenditure of \$14.0 million was also incurred under the **Special Programme – Treatment of Adult Cardiac Disease** for the provision of cardiac services. A total of 1,301 cardiac procedures were approved by the Ministry including angiograms, percutaneous coronary interventions, coronary artery bypass grafting procedures and electrophysiology studies.

Health Services Support Programme

The GORTT remained steadfast to the proactive prevention and control of non-communicable diseases (NCDs) and risk factors, particularly among adults and primary and secondary school students. To support this endeavor, a revised allocation of \$60.4 million was dedicated to the implementation of various components of the **Health Services Support Programme**, financed through a loan agreement with the Inter-American Development Bank (IDB). By investing in these initiatives, the GORTT aims to foster a healthier population and mitigate the burden of NCDs through targeted and strategic interventions which included the following:

- implementation of three (3) health policies in the areas of: food and nutrition, breastfeeding and mental health;
- continued implementation of the Healthy Schools TT initiative with the acquisition of exercise equipment for primary, secondary and special-education schools. A total of forty-one (41) exercise equipment items were procured for primary schools, seventy-eight (78) items for secondary schools and fifty-one (51) were purchased for special education schools, of which forty-four (44) items have been delivered and seven (7) remain outstanding;
- a contract was awarded for the procurement of a body plethysmograph under Phase Three (3) of procurement for the equipping of the Cancer Clinic, to deliver National Lung Cancer Early Detection and Management; and
- continued implementation of the TT Moves Behavioural Change Campaign to address NCD risk factors. The procurement of six (6) mobile units (buses) was initiated, with the evaluation of tenders ongoing, and the final installment of building signage to increase awareness of the campaign was also undertaken.

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Information Technology in Public Health Services Delivery

Developing robust health information systems and data management capabilities contribute towards improving health surveillance, monitoring and evaluation and enabling evidence-based decision-making. In this regard, the MOH continued to pursue the development of a Health Information System (HIS) in fiscal 2023. Expenditure in the sum of \$1.0 million was incurred to enable payments to the National Information and Communication Technology Company Limited (iGovtt) for the development of the Terms of Reference (ToR) for the solution provider and management of the procurement process. Subsequently, the Ministry of Digital Transformation (MDT) conveyed approval to commence the procurement process for the system. The project was initially targeted at the Arima and Point Fortin Hospitals but was re-scoped to include all of the facilities within the ERHA and the San Fernando General Hospital. The request for proposals was published in June 2023.

COMMUNITY DEVELOPMENT: BUILDING STRONG, SUSTAINABLE COMMUNITIES

The National Development Strategy (Vision 2030) highlights the need for the ***“creation of a society that shares the social attributes and cultural norms of trust, goodwill, honesty, respect, tolerance, integrity, benevolence, civic pride, social justice and community spirit.”***

In keeping with the goal to create an enabling environment for developing resilient communities, the Ministry of Sport and Community Development (MSCD) expended a total of \$66.0 million for the provision of community infrastructure throughout the country. A total of two (2) Community Centres were completed and opened in fiscal 2023 located at Belle View and Cascade under the ***Programme for the Construction and Upgrade of Community Facilities***. The newly-constructed centres featured modern amenities including computer rooms, training rooms, auditoriums, dressing rooms, classrooms and gyms. The table below provides a status of works at the construction centres.

Community Centre	Percentage Completion
Cascade	100 percent
Belle View	100 percent
La Horquetta	74 percent
Harmony Hall	78 percent
Corinth Hills	15 percent
Edinburgh 500	89 percent
El Socorro	45 percent
Surrey Village (Lopinot)	70 percent

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COMMUNITY DEVELOPMENT: BUILDING STRONG, SUSTAINABLE COMMUNITIES

Community Centre	Percentage Completion
Trincity	5 percent
Enterprise	46 percent
Wallerfield	5 percent
La Brea	65 percent
Buenos Ayres	2 percent
Morvant	74 percent
Shende Street (Barataria)	75 percent
Beausejour (Diego Martin)	15 percent



**La Horquetta Community Centre
Construction Project**



**Harmony Hall Community Centre
Construction Project: Front View**



**Corinth Hills Community Centre
Construction Project**



El Socorro Community Centre

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Surrey Community Centre Construction Project



Trincity Community Centre Construction Project



Refurbishment of Maracas Bay Community



Maracas Bay Community Centre construction of Guard Booth and Refurbishment of Centre



Buenos Ayres Community Centre Construction Project

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COMMUNITY DEVELOPMENT: BUILDING STRONG, SUSTAINABLE COMMUNITIES



Beausejour Community Centre classroom
refurbishment works



Beausejour Community Centre
Auditorium refurbishment works

Implementation of the Self-Help Programme

The mission of the National Commission for Self-Help Limited is “to improve and transform lives through micro and macro infrastructural development, aiding deserving individuals and motivating communities to become self-sufficient.” Under the **Implementation of the Self-Help Programme**, funds totaling \$9.0 million were expended for the provision of grants to vulnerable persons. The major achievements included:

- distribution of Emergency Repair/Reconstruction Assistance Grants to victims of natural disasters;
- provision of Minor Repair and Reconstruction Grants to pensioners, elderly persons and underprivileged families, to purchase building materials to repair and refurbish their homes;
- commencement of infrastructural projects, including the construction of retaining walls, box drains, bridges, paving of roads and school yards, upgrades of recreation grounds, and laying of pipes; and
- provision of Low-Cost Housing Grants to needy families for the construction of low-cost accommodation.

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SPORT AND RECREATION

The GORTT recognises the vital role that sport and recreation play in the overall development and well-being of the nation's human capital and is committed to investing in initiatives to foster the development of sport and promote active lifestyles. In this regard, the MSCD continued to provide the citizens of Trinidad and Tobago with access to facilities and programmes for both total-participation and high-performance sport, as well as, recreational activities. The sum of \$157.9 million was invested for sport and recreation initiatives under the following projects:

Hosting of the 2023 Commonwealth Youth Games in Trinidad and Tobago

The Seventh Commonwealth Youth Games was held from August 4th to 11th, 2023 in Trinidad and Tobago. The Games brought together approximately 1,000 athletes between the ages of 14 and 18 years, representing seventy (70) countries from across the Commonwealth. The Games showcased seven (7) sporting disciplines: track and field athletics, rugby, cycling, netball, beach volleyball, triathlon and swimming. The various competitions were held at venues on both islands of Trinidad and Tobago.

The following activities were undertaken in preparation for the hosting of the 2023 Commonwealth Youth Games:

- a contract was awarded for initial works on the Games Management System, used to manage the competition games for the Commonwealth Youth Games 2023;
- a down payment was made for a total of six (6) hotels (the Hyatt Regency Trinidad; the Radisson Hotel Trinidad; the Cara Suites Hotel and Conference Centre; the Magdalena Grand Beach and Golf Resort; the Mount Irvine Bay Resort; and the Comfort Inn and Suites, Tobago) for the accommodation of athletes, team and technical officials participating in the Game; and
- payment for broadcasting and advertising through the radio and television.

Development and Upgrading of Recreation Grounds Parks and Spaces

The Bourg Mulatresse Recreation Ground was completed and officially opened in April 2023. The recreation ground will serve the Bourg Mulatresse community, as well as surrounding communities, including Febeau Village, Santa Cruz Old Road, La Canoa, Laventille Road, and Lower Santa Cruz. The development works executed included:

- construction of a 200-seat pavilion;
- grassing of the football field;
- construction of a retaining wall;
- construction of box drains;

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- extension of the netball court;
- installation of fencing with a main gate;
- installation of bleachers along the perimeter; and
- creation of a grass berm for additional seating.

Upgrading of Corporation Grounds

The Marac Recreation Ground was completed and officially opened in July 2023. Works completed included the demolition and reconstruction of a new pavilion, and refurbishment of the hard court.

The Grand Riviere Recreation Ground was completed and officially opened in July 2023. Works completed included upgrade works to the pavilion, washrooms, basketball court, outfield works and the construction of a new jogging track.

The Todd's Road Recreation Ground was 90 percent completed. Works to the pavilion, electrical system, plumbing, sewer, hard court, perimeter fence and jogging tracks are ongoing.

Upgrade of Multi-purpose Stadia

In fiscal 2023, upgrading works were executed at four (4) multi-purpose stadia as follows:

- **Hasely Crawford Stadium** – upgrade of the athlete training areas and the sealing of tiers were completed. Additionally, a contract was awarded for the conduct of refurbishment works to the Stadium in preparation for the hosting of the Commonwealth Youth Games 2023;
- **Ato Boldon Stadium** – the rehabilitation of the main field was 90 percent completed. The major works have been completed including excavation of the existing field, grading of the sub-surface, spraying of weedicide and insecticide, installation of silica and laser grading, installation of root mix, installation of grass sprigs and installation of temporary irrigation; and
- **Larry Gomes Stadium and Mannie Ramjohn Stadium** – a contract was awarded for the provision of electrical consultancy services for the installation of mast lighting at both Stadia.

Upgrade of Mahaica Oval

The Mahaica Oval was completed and officially opened in October 2022. Some of the works undertaken at the facility included:

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- preliminaries and enabling works;
- substructure and foundation works;
- structural steel erection;
- builders works (concrete and external works, roofing, finishes);
- seating;
- plumbing (pumps, tanks, sewer treatment plant);
- electrical;
- air conditioning; and



Front of the Mahaica Sports Complex



Seating for the Pavilion of Mahaica Oval

Upgrade of Dwight Yorke Stadium

Phase Three of the **Upgrade of the Dwight Yorke Stadium** was 45 percent completed. The installation of office furniture and VIP fittings were completed. Ongoing works included the acquisition of gym and track equipment, works to the athletic track and plumbing works.

Redevelopment of Skinner Park

The project **Redevelopment of Skinner Park** was completed and the facility was officially opened and handed over to the San Fernando City Corporation in February 2023. The works completed included:

- demolition of the existing structures;
- construction and outfitting of a new 3,000-seater, three-storey stand, inclusive of a new Mayor's box, corporate boxes, conference centre and gym;
- dismantling and reassembling of the 3,000-seater uncovered stands to the eastern end of the car park;
- refurbishment of the cycle track;
- refurbishment of the playing field;
- installation of LED lighting towers;
- supply and installation of a digital scoreboard; and
- refurbishment and upgrading of the facility and surrounding site.

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Seating and Athlete Track of Skinner Park



Pavilion at Skinner Park

HOUSING AND SHELTER

The Government remained committed to providing affordable housing, subsidised accommodation, concessionary financing, and improvements to living conditions within communities across Trinidad and Tobago. In fiscal 2023, a total of \$254.0 million was allocated for the implementation of capital programmes and projects, of which \$161.3 million was expended for the provision of subsidies and grants, the development of community infrastructure and construction of houses.

Regularisation of Squatter Communities

The Ministry of Housing and Urban Development (MHUD) continued the roll out of the ***Regularisation of Squatter Communities Programme*** with the aim of improving the living conditions of citizens. The programme provides eligible communities with electricity, sewerage treatment systems, roads, drainage and public lighting. The sum of \$10.0 million was expended for the following activities:

- execution of eight (8) engineering consultancies, which included the conduct of a topographic survey for land use development and subdivision plans for the site, prior to obtaining final planning approval from the Town and Country Planning Division (TCPD);
- installation of water meters at Bois Bande, Sangre Grande;
- excavation of a detention pond at Picton Extension, Sangre Grande;
- repair of water mains and paving of the roadway at Jacob Hill, Wallerfield; and
- development of engineering designs for roads, drainage and public lighting at Tomato Trace, Diego Martin.

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HOUSING AND SHELTER

Housing and Village Improvement Programme (HVIP)

The **Housing and Village Improvement Programme (HVIP)**, which was designed to improve the housing conditions and community facilities for residents in rural and peri-urban areas, utilised the sum of \$22.0 million for the construction of approximately eighty-three (83) homes and for the provision of funding for community improvement works. Several agreements were also signed, which included the construction of an additional fifty (50) homes at various locations. The HVIP employs innovative and cost-effective construction methods for building houses. Residents of Trotman Trace, Point Fortin; the Beetham Gardens; Bholai Trace, Chase Village; and Blake Avenue, Sangre Grande, were the beneficiaries of the HVIP.

Urban Upgrading and Revitalization Programme

The Government remained committed to improving equity, efficiency and sustainability in the urban built environment, through the **Urban Upgrading and Revitalization Programme**. The programme, which is loan funded by the IADB, was divided into four (4) components to

ensure its successful implementation. The major achievements in fiscal 2023 were as follows:

- Urban Upgrading and Service-sites:
 - installation of the sub-base course material was ongoing at Bois Bande, Sangre Grande, as part of the upgrade of the road network. The water reticulation system was upgraded via the installation of valve boxes, hydrants and water meters at Bois Bande and Sahodeen Trace, Vega de Oropouche;
 - upgrade of the road infrastructure continued at various locations at Factory Road, Diego Martin. The upgrade of roads at Wee Road No. 1 in Diego Martin advanced to 95 percent completion; and
 - the revision of the Request for Proposal (RFP) for procurement management and contract management services at Riseland – Carnbee in Tobago was undertaken. The Outline Approval was received from the Town and Country Planning Division (TCPD) and the Water and Sewerage Authority (WASA).



Road Development Works at Factory Road, Diego Martin

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- Urban Regeneration:
 - revision of MEP drawings, material specifications, the Bill of Quantities (BoQ) and costings were completed, based on prevailing market conditions for construction work at the Eastside Plaza, Port of Spain;
 - approval was granted for funding in the amount of US\$0.5 million through a Technical Cooperation Facility, to develop the project design for the creation of the Connected Arima (Smart Town); and
 - a contractor was selected by the NIPDEC for the preparation of designs for the Morvant Institute of Technology.



Site Allocated for Morvant Institute of Technology

- Home Improvement and Home Construction Subsidies:
 - 1,217 subsidies were distributed to persons for home improvement and construction of homes. Additionally, a total of sixty-four (64) new subsidy agreements were prepared for signature under the Home Improvement and Home Construction Subsidies Programme. A total of 3,440 subsidies have been processed, which comprised 2,009 home improvement subsidies and 1,431 home construction subsidies.
- Strengthening of Housing and Urban Development Sector Stakeholders' Capacities:
 - the procurement process for the acquisition of the ArcGIS System for the Housing Development Corporation (HDC) was commenced;
 - proposals (Expressions of Interest) for the preparation of the Environmental and Social Assessment Reports for East Port of Spain and Diego Martin were received; and
 - the digitalisation of the records of the HDC records commenced.

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HOUSING AND SHELTER

Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units

The HDC continued to undertake extensive refurbishment and upgrading works on several of its rental units across Trinidad, in order to provide comfortable and safe accommodation for its tenants. The HDC expended the sum of \$62.8 million for works in the following developments:

Housing Development Location	Description of Work	Housing Development Location	Description of Work
Almond Drive, Morvant	Refurbishment of building	La Horquetta, Arima	Roof refurbishment
Almond Court, Morvant	Refurbishment of building (external works)	Malick, Morvant	Refurbishment of building and car park
Charford Court, Port of Spain	Refurbishment works	Mendez Drive, Morvant	External refurbishment works and construction of retaining wall
Cypress Hills, San Fernando	Diversion and construction of reinforced concrete box drain	Maloney Gardens, D'Abadie	Refurbishment works
Federation Villas, St. Clair	Roof refurbishment	Orchid Gardens, Pleasantville	External refurbishment and installation of external lighting
Harpe Place, Port of Spain	External refurbishment	Oropune Gardens, Piarco	Remedial works
Hirondelle Street, Morvant	External electrical lighting and repair works	Paradise Heights, Morvant	Remedial electrical works
Hillcrest Gardens, Retrench	Roof repair	Ramsaran Street, San Fernando	Remedial works
Irving Lane, Port of Spain	External refurbishment	Rushworth Street, San Fernando	Refurbishment of building
Lawrence Street, San Fernando	Road and electrical upgrade	St. Francois Valley Road, Belmont	External refurbishment works

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Housing Development Location	Description of Work	Housing Development Location	Description of Work
Leon and Darata Street, Morvant Laventille	External refurbishment works	Trou Macaque, Laventille	Construction of steel roof structure, demolition and hoarding, refurbishment of building, and construction of two (2) steel frame fire escape (emergency) stairs

Urban Redevelopment

The East Port of Spain Development Company Limited continued its programme of development in the zones of East Port of Spain, bounded by Charlotte Street, the Lady Young Road and the Eastern Main Road, including Morvant, Never Dirty and Caledonia. Activities included the construction and refurbishment of community facilities, road rehabilitation, upgrade of the drainage infrastructure, construction of retaining walls and other infrastructural works. The sum of \$31.0 million was expended for the following activities:

Location	Description of Work
Gerbera Avenue Washroom, Bleachers and Hard Court Upgrade	Purchase of electrical materials to facilitate the execution of remedial works by the contractor
Point Pleasant Pavilion Repairs	Repair of benches, doors and installation of armoured cable. Painting and repair of guttering
Point Pleasant Recreational Grounds	Paving of car park and hard court. Construction of concrete apron for basketball court. Construction of box drain and walking track. Installation of chain link fence. Construction of security booth. Construction and installation of bollards. Landscaping and installation of equipment at the children's Play Park. Upgrade of a four-meter-wide asphalt access road
Pelican Extension Road, Morvant	Construction of a box drain (80 feet in length) and a 26-foot walkway (26 feet in length)
Red Hill Extension, Morvant:	Construction of box drains and paving of roadway
Chinapoo, Morvant	Repairs to the existing washroom facility, inclusive of plumbing and structural repairs, construction and repair of drainage and other infrastructure

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Location	Description of Work
Music Stars Pan Theatre (Morvant)	Construction of Practice Shed, office and surface drainage works
Sea Lots West Drainage Upgrade	Repairs and upgrade to the drainage network
Latrine Eradication Programme	Phase One - construction of fifty-two (52) (9 feet x 5 feet) toilet and bath facilities. Phase Two - construction of fifty (50) (9 feet x 5 feet) toilet and bath facilities
Basilon Street, Port of Spain - Construct	Construction of bathroom facilities and internal and external repairs to existing gymnasium building
Repairs to Hironnelle Hard Court Surface	Repairs to hard court surface and ancillary works
Waterhole, East Dry River	General infrastructure development works, inclusive of box drains and walkways
Marshall Lane Eastern Quarry Development Project	General infrastructure development works, inclusive of box drains, walkways, retaining walls and paving works
Highlanders Phase One	Internal finishing works to building
Critchlow Hill (Chinapoo), Temple Street (Gonzales), Clarence Circular, Joe Sam Hill to Critchlow	General infrastructure development works, inclusive of box drains, walkways, retaining walls and paving works
St. Martin Childhood Centre Refurbishment	General infrastructure development works to facility
Annisette Street Refurbishment Works	General infrastructure development works, inclusive of box drains and walkways

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EDUCATION: DEVELOPING 21ST CENTURY SKILLS

The GORTT sustained investment in education as a fundamental driver for sustainable socio-economic development and nation-building. Recognising the pivotal role of education in shaping human capital, fostering innovation and enhancing the overall well-being of its citizens, the investment in the sector was aimed at cultivating a highly skilled and knowledgeable workforce capable of propelling the nation's growth and competitiveness.

A revised allocation of \$658.6 million was provided for the Education sector in fiscal 2023. Of the funds allocated, the sum of \$316.4 million was expended in Fiscal 2023. Some of the achievements were:

Early Childhood Education

Early Childhood Care and Education (ECCE) sets the stage to transition toddlers into the formal school settings. It lays the foundation for development of the child for good health and nutrition, learning and educational success, social-emotional learning, and economic productivity throughout life. The Government, through the MOE, invested the sum of \$19.0 million of which 18.4 percent was utilised for the development of ECCE institutions in Trinidad and Tobago.

In fiscal 2023, the sum of \$5.0 million was provided for the construction and completion of ECCE centres. A total of \$0.5 million was expended and the key achievements were as follows:

- the supply and installation of hand washing stations, wall fans, and insect screening and termite treatment and at the Maracas Valley Seventh-Day Adventist ECCE Centre; and
- pressure washing, mechanical, electrical and plumbing works at the Tulsie Manhas, SWAHA ECCE centre.

A revised provision of \$4.0 million was allocated for the Procurement of Furniture and Equipment for the outfitting of (4) ECCE Centres, namely;

- Avocat Village;
- Maracas Valley;
- Buen Intento; and
- La Pastora.

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EDUCATION: DEVELOPING 21ST CENTURY SKILLS

Under the project ***Improvement, Refurbishment and Extensions to ECCE Centres***, a revised allocation of \$10.0 million was provided for the continuation of infrastructure works. Works were completed at fifteen (15) ECCE centres listed below:

No	Name of ECCE Centre	Works Undertaken
1	St. Columbia Anglican	• repair/ replacement of drinking troughs, replacement of tiles, general cleaning, and sanitisation works
2	Buen Intento	• cleaning to external areas, replacement of guttering, ceiling fans, installation of the water supply line, reinstallation of gate and repainting
3	Ortoire Roman Catholic (RC)	• the installation of electrical cables for the water pump and air conditioning units
4	Embacadare Government	• plumbing works and installation of new fencing
5	Aranguez Government	• supply and installation of sewer system
6	Las Lomas #2	• repairs to roofing and light fittings
7	La Horquetta South	• replacement of main entrance and pedestrian gates, metal fencing
8	St. Barbara's Spiritual Shouter Baptist	• repairs to guttering, electrical and plumbing works and the installation of wall fans
9	Malabar Government	• repair of damaged sewer pipes
10	Palmiste Government	• completion of sewer works
11	Raghunanan Road Government	• replacement of metal fencing and main gate, repairs to guard booth, sewer, plumbing and electrical works
12	Maraval	• plumbing works and fencing repairs
13	Fyzabad	• electrical repairs
14	Penal Quinam Government	• roofing and ceiling repairs
15	Harmony Hall	• repairs to leaking water lines

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EDUCATION: DEVELOPING 21ST CENTURY SKILLS

Primary School Education

The MOE continues to advance the construction and upgrade of primary schools throughout Trinidad by improving accommodations for students and providing comfortable facilities for educators. A revised allocation of \$159.5 million was provided in fiscal 2023, of which, \$42.7 million or 26.8 percent was expended.

Under the **Improvement, Refurbishment and Extensions to Primary Schools** project, a revised provision of \$100.0 million was allocated to facilitate the implementation of critical repair works to ninety-one (91) primary schools. The table below shows a sample of the primary schools where repairs were undertaken:

No	Name of Primary School	Activities Undertaken
1	Sixth Company Anglican	• electrical repairs
2	Exchange Presbyterian	• sewer works
3	Carapo RC	• replacement of roof and ceiling, pigeon proofing and fencing
4	Arima Girls' RC	• plumbing and electrical works
5	Arima Presbyterian	• repair to the staircase at the senior block
6	Carapichaima RC	• installation of water pumps and water troughs
7	Upper Carapichaima Presbyterian	• electrical works – supply and installation/servicing to electrical panels and lighting fixtures
8	Manzanilla/Nariva Government	• rehabilitation works to the tank farm and flooring
9	St. Mary's Anglican	• electrical repairs
10	La Pastora Government	• repairs to cracks, replacement of doors and masonry works
11	Siparia Road Presbyterian	• consultancy services for the design and construction of a retaining wall
12	William Webb Memorial Baptist	• replacement of roof sheeting
13	Grant Memorial Presbyterian	• installation of flooring and ceiling and electrical works
14	Palmiste Government	• replacement of the roof and ceiling
15	Debe Hindu Primary	• plumbing works

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EDUCATION: DEVELOPING 21ST CENTURY SKILLS

Under the ***Emergency Upgrade to Primary Schools*** project, an allocation of \$3.0 million was provided for emergency and unplanned works as required. Four (4) primary schools benefitted from the project and the activities undertaken were as follows:

No	Name of Primary School	Activities Undertaken
1	Preysal Government	• replacement of pressure tank, valves, and repairs to leaks
2	Couva Anglican	• sewer repairs
3	Esperanza Presbyterian	• electrical, ceiling and roof repairs
4	Belmont (St. Francis) Girls' RC	• plumbing repairs

The Construction of Temporary Pre-Engineered Classrooms continued with an investment of \$21.0 million. Two (2) schools benefitted from the programme with works as follows:

No	Name of Primary School	Activities Undertaken
1	Claxton Bay Junior Anglican Primary	• demolition of the condemned building and construction of pre-engineered buildings; and • reconstruction of the washrooms.
2	Gaines Normal AME Primary (Decanted to Ministry of Education Building, St. Clair)	• supply and installation of air conditioning units; • school signage and fencing repairs; and • water storage and electrical works

The Engineering Division of the Ministry of Works and Transport (MOWT) has declared a number of old school buildings as unfit for occupation. As such, the MOE pursued the construction of new schools to ensure the safety of students and teachers and to meet compliance with the Occupational Safety and Health (OSH) Act. The sum of \$0.9 million was expended for the construction/ completion of two (2) primary schools as follows:

- Arima SDMS – the construction of the school was completed and officially opened in November, 2022; and
- Curepe Presbyterian – completion of the school's auditorium.

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EDUCATION: DEVELOPING 21ST CENTURY SKILLS

Secondary Education

The **Secondary Education Programme** received a revised allocation of \$128.1 million in fiscal 2023, for the improvement and expansion of the infrastructure at secondary schools.

Remedial works were completed on fifty-six (56) secondary schools under the **Improvement/Refurbishment/Extension of Secondary Schools Project** at a cost of \$30.0 million.

Table below shows a sample of the schools repaired:

No	Name of Secondary School	Works Undertaken
1	Preysal	• sky lighting framing: cleaning of metal supports
2	Coryal	• plumbing and electrical upgrades
3	Aranguez North	• roof and sewer repairs; and • installation of ceiling tiles
4	St. Joseph	• replacement of electrical pole
5	Palo Seco	• clearing and leveling of the site for a new prefabricated building; and • conduct of repairs to two (2) buildings to house the Form Six students, teachers, and support staff.
6	Couva East	• construction of a pre-engineered building to replace the Sixth Form block and electrical upgrades
7	Point Fortin East	• replacement of the ceiling in classrooms and Block D corridor and the associated electrical works
8	Five Rivers	• repairs to glazed windows and doors
9	El Dorado West	• plumbing and structural repairs
10	Siparia West	• remedial works to spalling concrete
11	Union Claxton Bay	• replacement of air conditioning units; and • repairs to the washroom and laundry room ceiling and roof
12	St. Augustine	• consultancy services for the design and construction of a sewer treatment plant

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EDUCATION: DEVELOPING 21ST CENTURY SKILLS

No	Name of Secondary School	Works Undertaken
13	Five Rivers	<ul style="list-style-type: none">servicing of air conditioning units and water pumps
14	Tunapuna	<ul style="list-style-type: none">replacement of the roof in Block B;replacement of the ceiling in Block E; andinstallation of framing and roofing to the walkway
15	Toco	<ul style="list-style-type: none">construction of a tank farm;plumbing and electrical works; andplumbing works from WASA's main line to the tank farm

The Emergency Upgrade to Secondary Schools project continued with an investment of \$5.0 million. Six (6) schools benefitted as listed below:

No	Name of Secondary School	Project Activities Completed
1	Malabar	<ul style="list-style-type: none">repairs to plumbing leaks
2	Malick	<ul style="list-style-type: none">plumbing works
3	Tunapuna	<ul style="list-style-type: none">ceiling repairs
4	San Juan North	<ul style="list-style-type: none">electrical repairs
5	Preysal	<ul style="list-style-type: none">repairs to fallen ceilings
6	Princes Town West	<ul style="list-style-type: none">sewer repairs

Special Education

A revised provision of \$2.7 million was allocated for the **Repairs and Maintenance of Special Schools** project, of which the sum of \$1.2 million was expended. Works were completed at the following special schools:

- School for the Blind;
- Cascade School for the Deaf;
- Lady Hochoy Home;
- Princess Elizabeth Special School; and
- Wharton Patrick School.

Implementation of School Improvement Projects in the Laventille Community continued with an investment of \$4.0 million in four (4) schools namely: Movant Laventille Secondary, Success Laventille Secondary, St. Barbs Government Primary and Excel Beetham Estate Government Primary. Activities and achievements in fiscal year 2023 included:

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- conduct of needs assessments and parental engagements at the four (4) schools;
- the engagement of nine (9) tutors for the after-school programmes at the schools, specifically targeting standard five and form five students in the areas of math and english; and
- conduct of life skills and agriculture programmes.

Tertiary and Technical Vocational Education and Training (TVET)

Higher education plays a pivotal role in the socio-economic landscape of the nation by:

- producing a highly skilled workforce to meet to current and projected labour demands;
- enhancing employability and living standards;
- reducing crime levels; and
- increasing productivity levels by becoming skilled in new and emerging technologies.

Under the tertiary and technical vocational education sector, the sum of \$64.8 million was provided for the continuation of programmes and projects. This investment was instrumental for the provision of adequate facilities towards the delivery of quality Tertiary and Technical and Vocational Education and Training (TVET) services and for developing the skills of high achievers through the Government's scholarship programmes.

University of the West Indies (UWI)

The UWI continued to improve its physical infrastructure in fiscal 2023. One of the key initiatives undertaken was the project **Building of the International Fine Cocoa Innovation Centre**. Construction of the building commenced in February 2023, at an estimated cost of \$9.0 million. The Centre is situated at the University's Field Station in Mount Hope, and was designed as a single-storey structural steel frame building. Sub-structure works are 100 percent completed, while floors inclusive of slabs and blockwork are 100 percent completed.



Model view of the UWI Chocolate Couverture Factory

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Under the project, **Upgrade of the Campus Sewer Collection System and Sewer Treatment Plant**, the entire allocation of \$2.3 million was expended. In fiscal 2023, approval was granted by the Environmental Management Authority (EMA) for the decommissioning of the old WasteWater Treatment Plant. Further, the UWI completed the **Upgrade of 12Kv Cables and Switchgear** in fiscal 2022, and final payments to the contractor were made in fiscal 2023, utilising the sum of \$0.4 million.

The UWI also continued the **Renovation of Chemistry C1 Building and Replacement of Fume Hoods** expending the sum of \$7.9 million for the following activities:

- construction of the driveway;
- refurbishment of the washrooms and lift shaft; and
- construction of a new roof to the existing roof terraces.



Construction of new Chemistry C1 Building – St Augustine

In addition, the University also completed the feasibility study and physical surveys for the construction of its Central Water Storage System.

The University of Trinidad and Tobago (UTT)

The **Eastern Caribbean Institute of Agriculture and Forestry (ECIAF)** of the UTT is mandated to build human capacity for the development of the agri-business sector, contributing to wealth creation, food security and food safety. The ECIAF continued improvement works on its facilities, with the upgrade of the milking parlour and upgrade of the roof on Block B and the Library. The sum of \$1.9 million was expended for the completion of both activities.



Upgrade of the roof on Block B

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Milking Parlour - external viewing gallery
and milking pit

The project ***Establishment of the Aviation Institute - UTT Camden Campus Phases 1 and 2*** continued in fiscal 2023 with contracts awarded for the following activities:

- the installation of a hangar enclosure;
- consultancy services in support of the installation of the hangar enclosure; and
- the supply of one (1) dual-system 220V 10GPM hydraulic power unit.

Additional activities undertaken by the UTT in fiscal 2023 are outlined in the table as follows:

Name of Project	Works Undertaken
<i>John S. Donaldson Technical Institute - Improvement of Facilities</i>	<ul style="list-style-type: none"> • refurbishment of the electrical engineering labs; • installation of laboratory furniture in Block D; and • replacement of the air-conditioning units
<i>San Fernando Technical Institute - Upgrade of Facilities and Equipment</i>	<ul style="list-style-type: none"> • completion of upgrade of fluids mechanics lab; and • upgrade of the washrooms in Blocks A and B
<i>U.T.T. - Tobago Campus</i>	<ul style="list-style-type: none"> • upgrade of four (4) classrooms at the Tobago Hospitality and Tourism Institute Campus Phases One and Two
<i>U.T.T.- Pt. Lisas Campus</i>	<ul style="list-style-type: none"> • completion of the drilling fluids labs and library technical services room and retention payments; and • upgrade of the material characterisation lab

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Name of Project	Works Undertaken
<i>U.T.T.- Pt. Lisas Campus</i>	<ul style="list-style-type: none"> completion of the drilling fluids labs and library technical services room and retention payments; and upgrade of the material characterisation lab
<i>Upgrade of the University of Trinidad and Tobago Campuses</i>	<p>Academy of Performing Arts:</p> <ul style="list-style-type: none"> upgrade of Theatres One and Two - lighting equipment, cabling and infrastructure; and installation of sound system in Theatres One and Two - equipment, cabling and infrastructure <p>Chaguaramas Campus:</p> <ul style="list-style-type: none"> completion of the installation of three (3) 125-tonne chillers

Tertiary and Technical Vocational Education Training (TVET)

The TVET sub-sector was allocated the sum of \$33.1 million, and utilised the sum of \$27.8 million for the advancement of programmes and projects by the various TVET agencies as shown in the table below:

Name of Project	Achievements
Metal Industries Companies (MIC)-TT	
<i>Tobago Technology Centre</i>	<ul style="list-style-type: none"> completion of the construction of the greenhouse; the tendering process was initiated for the fabrication of the carpentry workshop and the construction of automotive service bays
<i>National Skills Development Programme Centre at Macoya (MIC)</i>	<ul style="list-style-type: none"> procurement of an electro-pneumatic trainer and an electro-hydraulic trainer; construction of a wall; and electrical upgrade of the centre
<i>Metal Industries Company - Training Subsidy</i>	<ul style="list-style-type: none"> payment of salaries/subsidies to thirty (30) Journeyman and three (3) Engineers in Training (EITs)
<i>Acquisition of Capital Equipment for Metal Industries Company Limited.</i>	<ul style="list-style-type: none"> payment of outstanding commitments for the supply of a firewall system procured in fiscal 2022; specifications for the procurement of specialised training equipment including an injection moulding machine was finalised; and purchase of computer equipment

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Name of Project	Achievements
Youth Training Entrepreneurship Partnership Programme (YTEPP)	
<i>Establishment of a Training Facility - Chaguanas</i>	<ul style="list-style-type: none"> a contract was awarded for the construction of the YTEPP Administrative building. Works are ongoing on the building's superstructure
<i>Upgrade of the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited</i>	<ul style="list-style-type: none"> delivery of computer equipment such as servers, desktops, laptops, UPS and voltage regulators was completed



Construction of the YTEPP Administrative building

Name of Project	Achievements
National Energy Skills Centre (NESC)	
<i>Upgrade of the NESC Skills and Technology Centre - Goldsborough, Tobago</i>	<ul style="list-style-type: none"> upgrades to the electrical system, roof, floors and walls were undertaken on the welding shop
<i>Upgrade of NESC - Skills and Technology Centre, Ste. Madeleine</i>	<ul style="list-style-type: none"> release of retention for works completed on the installation of the security perimeter fencing and lighting; and upgrade works to the electrical building included: <ul style="list-style-type: none"> roof upgrade; ceiling installation; installation of new light fixtures (LED fixtures); installation of air-conditioning units; floor upgrade; doors, windows, wall installation; electrical upgrade; and painting

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Name of Project	Achievements
National Energy Skills Centre (NESC)	
<i>Upgrade of Infrastructure and Equipment of the NESC Drilling Academy</i>	<ul style="list-style-type: none">• construction of a sewer system
<i>Upgrade of NESC Skills and Technology Centre Point Lisas</i>	<ul style="list-style-type: none">• construction of student facility (canteen and library)



NESC Student Facility (Canteen and Library) –
Pt. Lisas Campus



NESC Student Facility (Canteen and Library) – side view



Interior of Canteen and Library



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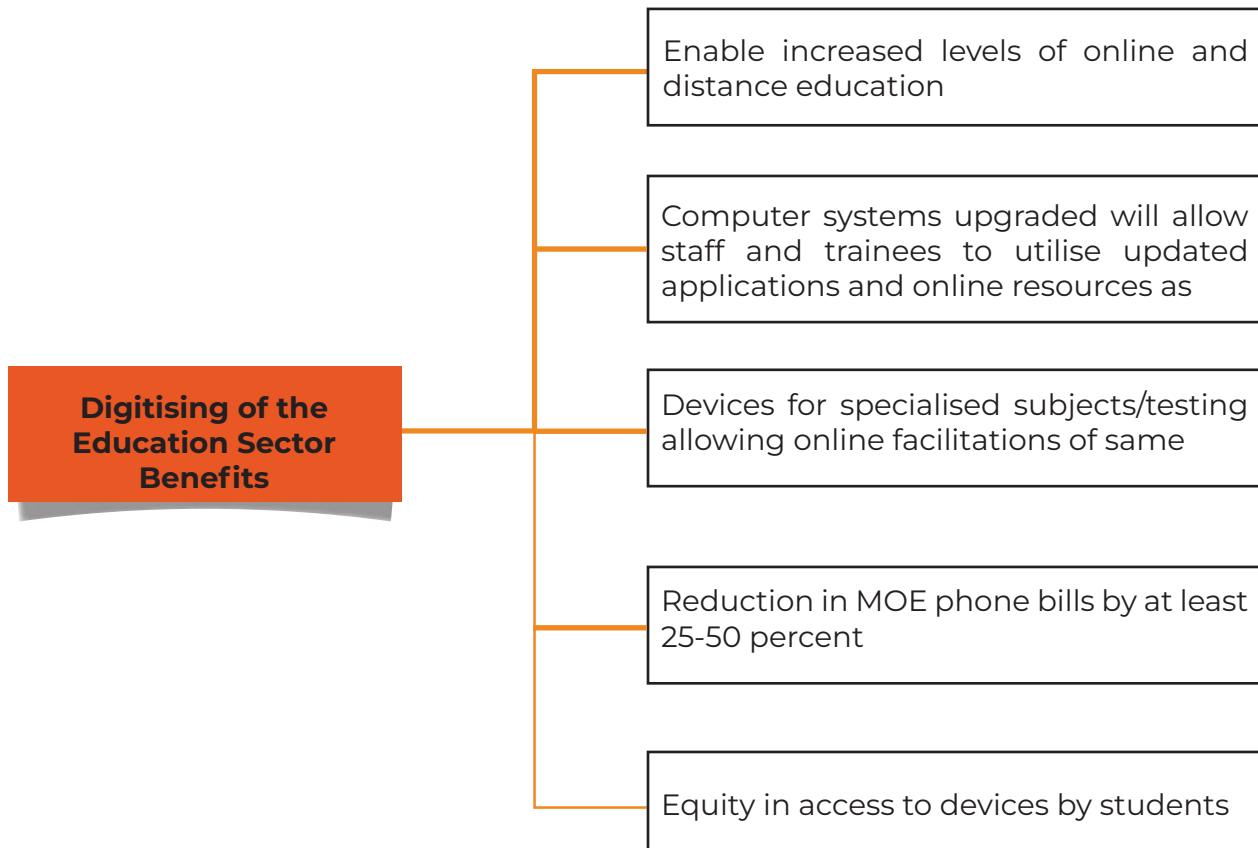
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Digitising of the Education Sector

The digitalisation of the Education Sector continued with an allocation of \$51.5 million, which was geared towards the procurement of computer equipment, installation of CCTV cameras, software and hardware network upgrades. The benefits of digitising the sector are presented in the diagram below:



Several initiatives were undertaken towards digitising the sector in fiscal 2023, as follows:

The ***Acquisition and Delivery of Laptops and Tablets*** entailed the purchase of laptops for 8,000 students.

Under the ***Digital Education Programme***, the MOE is expected to commence works on the provision of E-books/Numeracy/Literacy Platform for students. In addition, a Cabinet Note was prepared for the acquisition of laptops for Secondary Schools for the purpose of E-testing and facilitating online access.

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The table below shows the status of the other key digital projects being undertaken by the various units of the MOE:

Digital Projects	Status on Project Activities
<i>COSTAATT Technology Upgrade</i>	procurement processes are ongoing for the items listed below: <ul style="list-style-type: none"> • toolkits; • installation of CCTV cameras and network system; • software upgrade; • website upgrade; • biometric locks installation; • uninterruptible power supply (UPS) upgrade; • installation of voice over internet protocol (VOIP); and • network upgrade
<i>NESC IT Upgrade</i>	<ul style="list-style-type: none"> • payment of retention for VOIP installation; and • completion of IT upgrade: student access, network upgrade and computer system upgrade
<i>Upgrade of the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited</i>	<ul style="list-style-type: none"> • servers, desktops, laptops, UPS and voltage regulators, printers, and projectors were delivered
<i>Enhancing the Information Technology Infrastructure of the Ministry</i>	<ul style="list-style-type: none"> • the procurement process was initiated for the purchase of desktops and the PBX system with supporting devices

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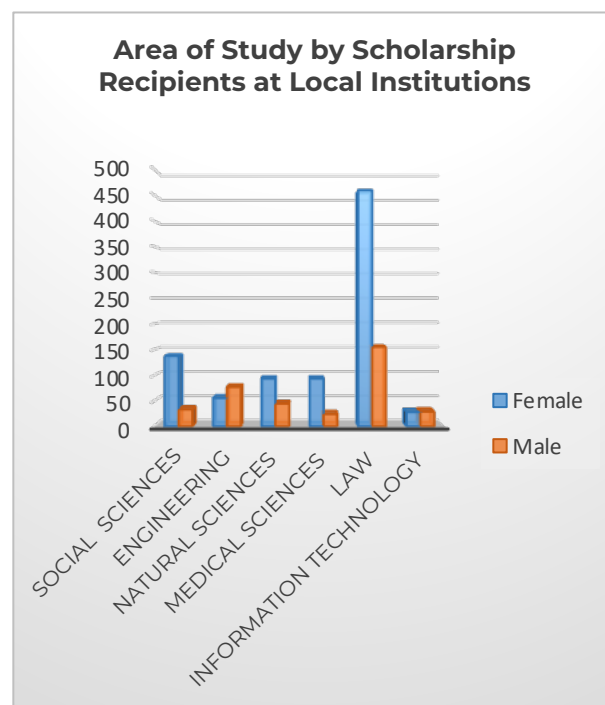
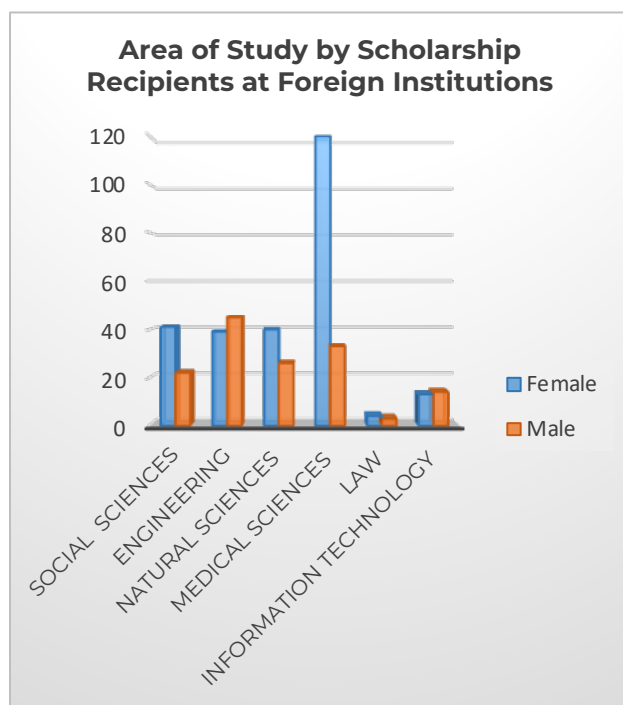
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Scholarship Programme

In fiscal 2023, a revised sum of \$205.9 million was allocated for the **Government's Scholarship Programmes**. A total of 1,318 persons were recipients of the allowances for the payment of tuition, personal expenses, books, special equipment, warm clothing and travel allowances. The charts below disaggregate the number of scholars per area of study at foreign and local educational institutions.



Libraries

The **National Library and Information System Authority of Trinidad and Tobago (NALIS)** aims to provide equitable, reliable and inclusive library and information services to the citizens of Trinidad and Tobago in order to facilitate cultural, economic, educational, political and social development.

The Authority seeks to ensure that library spaces are flexible, modern and consistent with best practices, through adaptable floor concepts and up-to-date information and communications technology equipment, and reliable internet access. Additionally, access for the differently abled and visually impaired are facilitated by the provision of access ramps, lifts, elevators, specialised equipment and technological services. In fiscal 2023, investments totaling \$17.8 million were utilised to advance several initiatives by the NALIS.

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Construction of the Diego Martin Library

The Diego Martin Public Library, located at the corner of the Wendy Fitzwilliam Boulevard and the Diego Martin Main Road, advanced to 74 percent completion during fiscal 2023. When completed, the building will be comprised of three (3) levels, which will house public library services for children, young adults and visually impaired persons. The facility will also include accommodation for staff, an auditorium and a gift shop, and will also include two (2) commercial spaces to house small businesses, three (3) multi-function rooms, and one (1) large conference room. The site will also be fitted with an outdoor amphitheater with accommodation for approximately 200 to 250 persons, to host cultural events and other community activities.

Construction of the La Horquetta Library

The **Construction of the La Horquetta Public Library** project, advanced to an overall completion rate of 17 percent. The designs and foundation works are approximately 74 percent and 60 percent completed respectively. The La Horquetta Library, which is located at Slinger Francisco Boulevard, Phase Five, will be a three-storey building with a total floor space area of approximately 3,095 square metres, and will be comprised of the following features:

- four (4) commercial spaces, three (3) multi-function rooms and one (1) conference room;
- one (1) auditorium with a seating capacity of approximately 150 persons;
- amphitheater and supporting zones with a seating capacity of approximately 200 persons;
- public library spaces for children, young adults, adults and visually impaired persons; and
- offices for staff and other administrative spaces.

Implementation of Marrakesh Treaty

A key objective of the **Implementation of Marrakesh Treaty** project, is to ensure that persons who are visually impaired have access to printed resources in an accessible format. As such, equipment and accessories including computers, scanners, cameras and microphones for the conversion of educational texts to accessible formats were procured at cost of \$0.8 million.

Public Library Refurbishment

The key objective of the **Public Library Refurbishment** project, is to provide a safe and comfortable environment for the public and staff through the upgrade of existing library facilities. The following refurbishment works were undertaken at various libraries throughout the country:

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- repairs to the flooring and procurement of furniture for the Tunapuna Library;
- extension of the exit walkway and plumbing repairs at the Sangre Grande Public Library;
- repairs to the septic tank at the Maloney Public Library;
- electrical reconditioning at the Moruga Public Library;
- installation of an HVAC system and upgrading of the plumbing and electrical systems at the National Library Building in Port of Spain; and
- upgrades to the roof at the Point Fortin Public Library.

CULTURE AND THE ARTS

Government continued to focus on developing the Culture and Arts sector as an avenue for boosting the country's tourism product, preserving our cultural heritage and producing high-value-added cultural products as an avenue for revenue generation.

In fiscal 2023, the Ministry of Tourism, Culture and the Arts (MTCA) utilised the sum of \$19.5 million for the implementation of projects and programmes to elevate the cultural landscape and ensure its enduring prosperity. This investment also aimed to enhance the overall user experience, attract tourists, boost private businesses and bolster competitiveness.

Upgrade of Facilities – Naparima Bowl

As the Naparima Bowl celebrates its 60th year of operations, it remains a contributor to the long-term viability of the arts, by serving as a prominent platform for creative expression. To uphold its reputation as the “Cultural Soul of the South,” it is imperative for the facility to consistently deliver quality services aligned with industry best practices. In doing so, the Naparima Bowl ensures its continued relevance and sustains its position as a premier destination for artistic excellence.

Expenditure in the sum of \$1.3 million was utilised for the ***Naparima Bowl – Redevelopment Project*** under the Infrastructure Development Fund (IDF). Upgrading works to the courtyard (which entailed the resurfacing of the courtyard and the construction of a wooden deck and roof) are ongoing. Upgrading works to the drainage were also executed to alleviate flooding.

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Upgrade of Facilities - National Academy for the Performing Arts (NAPA)

The MTCA also embarked on improvement works to the NAPA Auditorium to provide improved cultural experiences, safety and security for stakeholders, clients and patrons. The project activities were as follows:

- a cadastral survey - completed;
- installation of disclaimer signage at the security booth - completed; and
- removal and installation of signage on the property – completed.



National Academy of the Performing Arts (NAPA) – signage works completed

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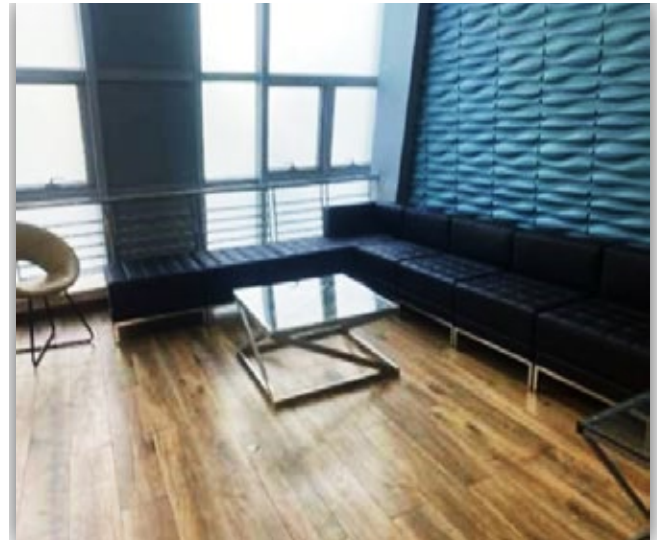
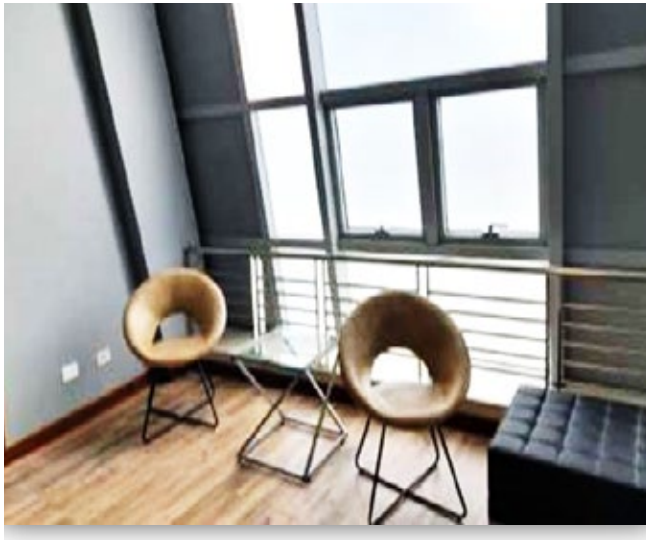
The National Academy for the Performing Arts [South Campus (SAPA)]

The Ministry's key objectives for the SAPA included improving the overall aesthetics of the facility, as well as enhanced cultural experiences for clients and patrons. To this end, upgrade works were implemented and completed at a cost of \$1.0 million as follows:

- refurbishment of nine (9) dressing rooms, which included the green room and executive suite;
- de-clogging and snaking of washrooms, and remedial plumbing works; and
- wall reconditioning and painting works;

These works were necessary due to natural wear and tear and to ensure the provision of efficient services to clients.

Additional works were also undertaken under the IDF, which included the replacement of the flag in the amount of \$0.3 million and repairs to the water fountain.



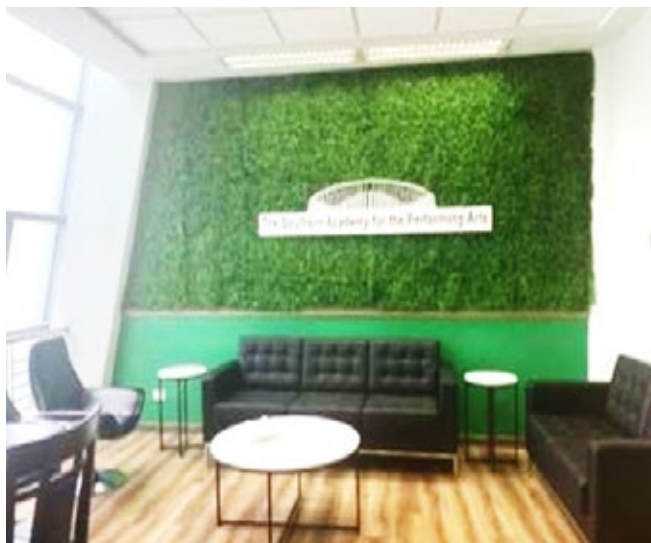
Southern Academy of the Performing Arts (SAPA) - Executive Room –Completed upgrade works

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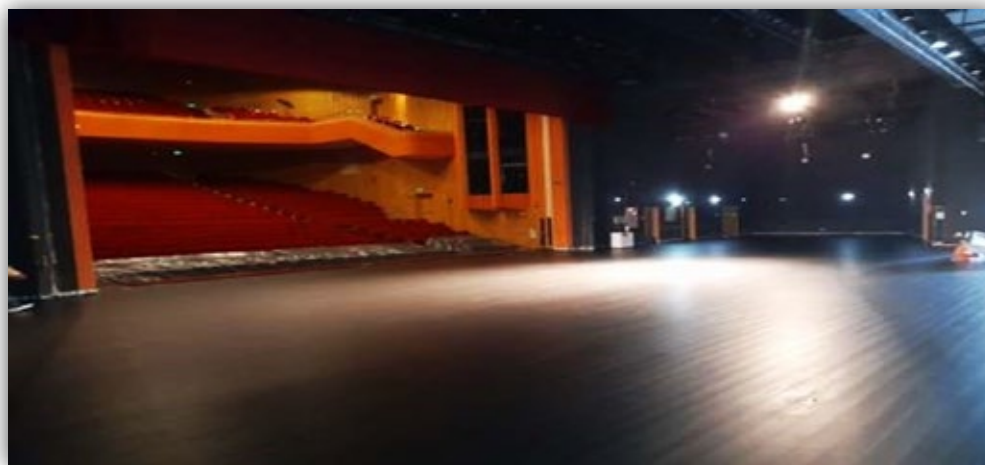
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Southern Academy of the Performing Arts (SAPA)
-Green Room II-After upgrade works



Southern Academy of the Performing Arts (SAPA) -
Works done on the Back Stage Flooring



Southern Academy of the Performing Arts (SAPA) - Stage flooring works completed

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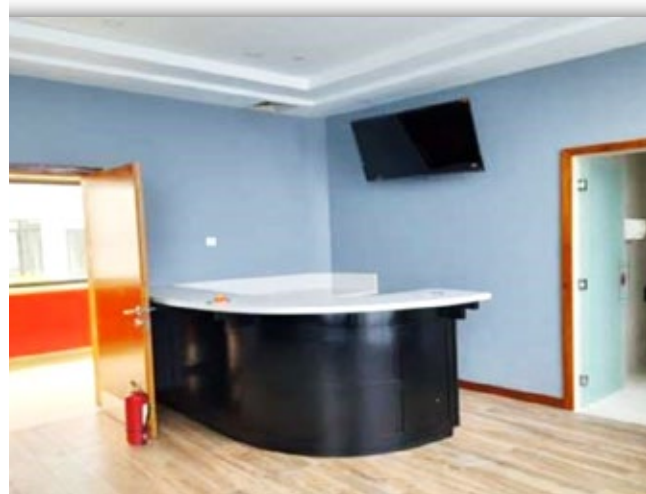
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Southern Academy of the Performing Arts (SAPA) – Upgraded dressing room.



Southern Academy of the Performing Arts (SAPA) – Upgraded receptionist area

Queen's Hall Energy Conservation Project

The Queen's Hall Facility is geared towards offering a world-class venue that serves as a beacon for showcasing cultural displays. The management of Queen's Hall continues to maintain the state-of-the-art facility and ensure that the venue is outfitted with modern and innovative equipment, while striving to reduce its carbon footprint through energy-conservation initiatives.

In fiscal 2023, the MTCA commenced the procurement and installation of a building management system at a cost of \$1.0 million. The upgrade was identified as a top priority, as the current lift system has become inoperable due to the unavailability of the necessary parts for the service system, stemming from outdated technology. The installation of a building management system not only aligns with energy conservation objectives, but it also enhances the facility's marketability by offering a venue with world-class performance space amenities.

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CULTURE AND THE ARTS

Museum of the City of Port of Spain/Carnival Museum

The Trinidad and Tobago Carnival Bands Association (TTCBA) in collaboration with the Carnival Institute of Trinidad and Tobago (CITT) brought together their collective resources to create the formation of The Trinidad and Tobago Carnival Museum (TTCM), a Non-Profit Company, as the home for information, artifacts and memorabilia on Trinidad and Tobago Carnival. This is to become the epicenter for all things Carnival. The Trinidad and Tobago Carnival Museum is located at the corner of Duke and Charlotte Street, Port of Spain.

An allocation of \$1.0 million was provided for the following works to be executed in this fiscal:

- demolition of redundant partitions to create four (4) generous functional exhibition/event spaces and;
- adjunct administrative spaces.

The following images highlight the works progressed and completed in this fiscal.



Museum of the City of Port of Spain/Carnival Museum: Refurbishment works

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Museum of the City of Port of Spain/Carnival Museum: Completed works

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CULTURE AND THE ARTS

Construction of Desperadoes Pan Theatre

As part of the Government's commitment to diversify the economy, efforts have been directed towards the development of the cultural tourism sector. The Desperadoes Pan Theatre stands as a noteworthy initiative aimed at establishing essential infrastructure, including storage facilities, a stage and a pavilion. The Desperadoes Pan Theatre on George Street, Port of Spain was completed and officially opened in April 2023 and will not only serve the end users, but also bring substantial benefits to the surrounding community.

The anticipated outcomes of the Desperadoes Pan Theatre Project extend beyond its immediate impact. It is expected to contribute significantly to enhancing the marketability of Trinidad and Tobago as a highly desirable tourist destination, characterised by a diversified range of product offerings and stimulating the growth of various satellite businesses, such as accommodation services, tour guiding operations, rest stops and other tourism-related opportunities.



Desperadoes Pan Theatre - completed works

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CULTURE AND THE ARTS

Development of the First Peoples

In December 2011, Cabinet approved the allocation of a 25-acre parcel of land on the Blanchisseuse Road in Arima, for the Santa Rosa First Peoples Community (SRFPC), which is the only organisation and community with Amerindian survivors in Trinidad and Tobago. The community is the only formally recognised body of the Indigenous Amerindians in the country since 1980.

The project aims to establish a model traditional heritage and living museum. In fiscal 2023, the Ministry of Sport and Community Development (MSCD) utilised the sum of \$2.0 million for several activities as highlighted below:

- a Terms of Reference document was prepared to procure the services of a consultant to undertake a feasibility study;
- infrastructure development/civil works including road improvement works, drainage and slope stabilisation, are ongoing and achieved 95 percent completion; and
- a Steering Committee comprised of the MSCD, the Ministry of Planning and Development, Habitat for Humanity, and the SRFPC, has been established with full responsibility for the development of the project. The first meeting was held in February 2023, in the form of a site visit and the Committee continues to conduct fortnightly meetings.



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COMMUNICATION: DIGITALISATION OF POSTAL SERVICES

In order to advance Trinidad and Tobago's development agenda, there is a need for the public service to embed an ethos of providing citizens with services they need and deserve in the most efficient and effective manner.

Delivering Services to Communities Through Technology

The GORTT's commitment to enhancing postal services across Trinidad and Tobago, while ensuring their sustained viability, led to strategic investments of \$3.0 million in the following development projects of the Trinidad and Tobago Postal Corporation (TTPOST):

- **Refurbishment and Construction** – refurbishment works were conducted at the Princes Town, Tacarigua and Diego Martin facilities. Flood mitigation and drainage external works continued at the Princes Town Post Office. Works at the Tacarigua Records Management Facility reached 98 percent completion, and entailed the construction of a two-storey structural steel building to facilitate the storage and digitisation of 4,000 boxes of documents belonging to the TTPPOST. At the Diego Martin Post Office, works are 95 percent completed, and entailed the upgrade of civil, electrical, plumbing, and roofing systems of the building. Works to the Diego Martin Post Office are shown in the photos below;
- **Security Infrastructure Upgrade** - the installation of closed-circuit television (CCTV) cameras and intruder detection systems continued at critical TTPPOST facilities. A Memorandum of Understanding (MOU) was executed between the TTPPOST and the Telecommunication Services of Trinidad and Tobago (TSTT) under which the TSTT would supply and install the CCTV cameras at ten (10) TTPPOST facilities and intruder detection systems at eleven (11) locations. Site visits were conducted to the TTPPOST's facilities and the installation of TSTT's equipment is ongoing; and
- **Information Technology Infrastructure Upgrade** - the Development of an Enterprise Resource Planning (ERP) system for the TTPPOST continued. The ERP modules included a Human Resource Information System (HRIS), a Financial Management Information System, a Records Management System, and a Customer Relations Management System.

PUBLIC SAFETY AND CITIZEN SECURITY

The GORTT remains steadfast in its commitment to creating a secure and safe environment that fosters social cohesion, drives economic development and enhances the quality of life for all citizens.

Recognising the challenges posed by the country's geographical location and porous borders, which make it susceptible to being used as a transshipment point for criminal activities, the

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PUBLIC SAFETY AND CITIZEN SECURITY

GORTT acknowledges the need to address the escalating scale and frequency of crimes. These criminal activities not only jeopardise investment and economic growth opportunities, but also undermine the public's sense of safety and security.

In line with this commitment, the GORTT continues to prioritise the provision of adequate resources and equipment to national security agencies, ensuring their preparedness to counter any threats to the nation's security. The focus is on enhancing various aspects including:

- the monitoring and control of border security;
- the criminal justice system;
- disaster preparedness, relief efforts, and humanitarian assistance; and
- physical infrastructure and the provision of specialised equipment for the military.

In fiscal 2023, specific focus was placed on the improvement of the national security agencies' infrastructure and the maintenance of naval assets.

Protecting our Nation's Borders

The Trinidad and Tobago Coast Guard's (TTCG) primary role is maritime surveillance, border protection and ensuring - safety and security within the maritime borders of Trinidad and Tobago, as well as fulfilling international obligations in designated areas of responsibility.

In fiscal 2023, the TTCG received an investment of \$44.0 million, of which, \$29.8 million was utilised for scheduled maintenance of naval assets. These investments were made to ensure the conservation is controlled and that the assets are available at short notice.

Additionally, funding in the sum of \$18.6 million was provided to improve the infrastructure at the TTCG's facilities. The sum of \$2.2 million was expended for the following:

- completion of the electrical distribution at Staubles Bay in Chaguaramas, for the installation of two (2) standby generators and the attendant infrastructure, which were tested and commissioned;
- development of designs for upgrading the utilities at Staubles Bay in Chaguaramas, including the electrical, portable water, wastewater treatment, and air-conditioning systems; and
- commencement of preliminary designs for the construction of an Integrated Logistics Support Facility to lodge the maintenance of naval vessels at the Heliport Base in Chaguaramas.

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PUBLIC SAFETY AND CITIZEN SECURITY

Strengthening our Military Capability

In fiscal 2023, the Trinidad and Tobago Regiment (TTR) prioritised enhancing its operational readiness while concurrently focusing on the improvement and preservation of its existing infrastructure and equipment. An investment totalling \$9.5 million was allocated to the TTR, of which \$2.8 million was utilised for the implementation of the following initiatives:

- completion of a multipurpose facility at Camp La Romain, to accommodate the relocation of the Second Infantry Battalion at the Heliport in Chaguaramas;
- the partial handover of the refurbished main workshop at Camp Cumuto, which facilitates vehicle maintenance and repairs for the Trinidad and Tobago Defence Force; and
- commencement of refurbishment works to the Wastewater Treatment Plant at Teteron Barracks.

Ensuring Aviation Security

The aerial arm of the Trinidad and Tobago Defence Force, the Trinidad and Tobago Air Guard (TTAG) is the agency responsible for providing aviation security within national borders, in addition to meeting its local and regional obligations, which include search and rescue, security, and drug interdiction. In 2023, the TTAG was allocated the sum of \$1.6 million, of which \$0.6 million was utilised for the procurement of a fifteen-seater mini bus, a four-wheel-drive station wagon and a four-wheel-drive double-cab pickup truck. Additionally, the TTAG initiated the procurement of a thirty-seater passenger bus which will be delivered in the upcoming fiscal year.

Building our Fire-Fighting Capability

The Trinidad and Tobago Fire Service (TTFS) is responsible for providing fire and civil defence services to the nation, encompassing swift response times, well-trained and physically capable professionals, and appropriate appliances and equipment necessary to execute their duties effectively.

In fiscal 2023, the development programme initiatives of TTFS were geared towards the upgrade of existing fire stations, the construction of new stations strategically located to service new residential and commercial communities, and the acquisition of vehicles and equipment to ensure that every station has a first-response appliance and an ambulance. Some of the project achievements included:

- completing a quantity survey assessment to re-evaluate the estimated cost for the upgrade of the Crown Point Fire Station. The sum of \$0.1 million was expended;
- continuing works on the construction of a new Fire Station in Point Fortin, which

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commenced in fiscal 2021. A design-build-equip approach was utilised, at an estimated total cost of \$39.0 million. In fiscal 2023, funds in the sum of \$9.4 million were expended and works were 84 percent completed. The project is scheduled for completion in fiscal 2024;

- initiating the process of requisitioning and shipping the spare parts for the refurbishment of two (2) hydraulic platforms for the current fleet of the TTFS' vehicles and equipment. The the sum of \$0.5 million was utilised; and
- commencing the procurement of vehicles and equipment for the Mayaro, Penal, and Point Fortin Fire Stations in fiscal 2021. These additional emergency management vehicles and equipment will supplement the TTFS's existing fleet with the operationalisation of newly-constructed fire stations. In fiscal 2023, the sum of \$0.5 million was expended to continue the procurement process for the vehicles and equipment outlined in the table:

Fire Station	Vehicles and Equipment
Penal Fire Station	<ul style="list-style-type: none"> • dinghy/fan rescue boat; • breathing apparatus trailer; • water tender; and • emergency tender.
Mayaro Fire Station	<ul style="list-style-type: none"> • water tender (fully equipped); • breathing apparatus trailer; • hose layer; • ambulance (fully equipped); and • double-cab pickup.
Point Fortin Fire Station	<ul style="list-style-type: none"> • double-cab pickup; • chemical industrial tender; and • water tender.

Rehabilitation of Offenders

The Trinidad and Tobago Prison Service (TTPrS), as an integral part of the criminal justice system and a component of the Ministry of National Security, remained steadfast in its commitment to safeguard society and prevent crime by providing habitation and rehabilitation opportunities for offenders, while maintaining control under safe, secure and humane conditions. In fiscal year 2023, the GORTT invested \$34.5 million to support various initiatives within the TTPrS, with an expenditure of \$22.7 million utilised for programmes and projects as follows:

- contracted a security company to supply, deliver and install an electronic monitoring solution for the project ***Establishment of an Electronic Monitoring Programme for Trinidad and Tobago***. The project also entailed a service-level agreement of three (3) years which commenced in fiscal 2023, with an annual expenditure in the amount of \$2.3 million;

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- enhanced the TTPrS transport fleet with the purchase of two (2) 25-seater buses under the project **Purchase of Vehicles and Equipment for the Prison Service** at a cost of \$0.5 million. The letter of award was issued to the vendor in December, 2022 and a 50 percent downpayment invoice was paid. The TTPrS is awaiting delivery;
- continued works at the **Maximum Security Prison Complex** with the installation of an alarm system at the penitentiary. An expenditure of \$0.5 million was utilised for the completion of designs and installation reached 51 percent with works as follows:
 - installation of conduit and wires to the infirmary building and manholes was completed. The installation of fibre boxes was also completed at the store room and building numbers 2, 4, 5, 11, 8, 10, 9 and 13;
 - installation of fibre cables is ongoing at Divisions E to B;
 - procurement of electrical materials was undertaken and the items were delivered to the work site and placed in storage;
- completed 99 percent of works for the **Upgrade of Plumbing and Electrical Systems at the Remand Yard Prison, Golden Grove**, utilising the sum of \$9.7 million for activities as follows:
 - sanctioned the sewerage treatment plant and water storage facility for the South Control Tower, South Wing, Ground Floor, Central Wing, and the North Wing;
 - completion of construction works to the Central Block. However, the final building approval from the Regional Corporation is outstanding;
- in fiscal 2023, work commenced for the **Installation of the Perimeter Fence at Golden Grove Prison**, at the cost of \$6.1 million. The preliminary project activities were completed and entailed: topographic surveys, as well as hydrological/hydraulic analysis and report; pre-construction inspection surveys; existing conditions and electrical reports and designs for the external wirewall fence. Clearing and grubbing works commenced at the site of the north internal fence which were 75 percent completed. Works were also undertaken on the east fence and reached 80 percent completion. Additionally, six (6) piles were augured;
- the Ministry engaged the NIPDEC to execute the **Construction of a new Sewer Plant for the Prison Training Centre**, with a mobilisation fee incurred in the amount of \$0.3 million; and
- the NIPDEC was also contracted in October 2022, for the project **Upgrade of Carrera Convict Prison: Installation of a Direct Water System** to provide a reliable supply of potable water. A site visit was conducted with the Coastal Protection Unit (CPU) of the

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MOWT, and recommendations were obtained on the coastal protection works required to support the project.

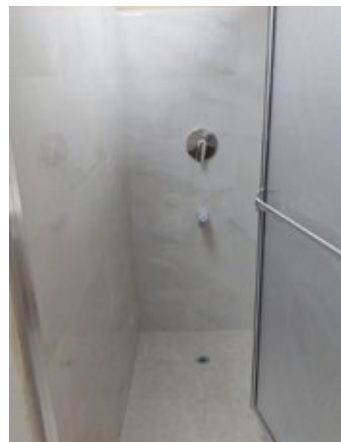
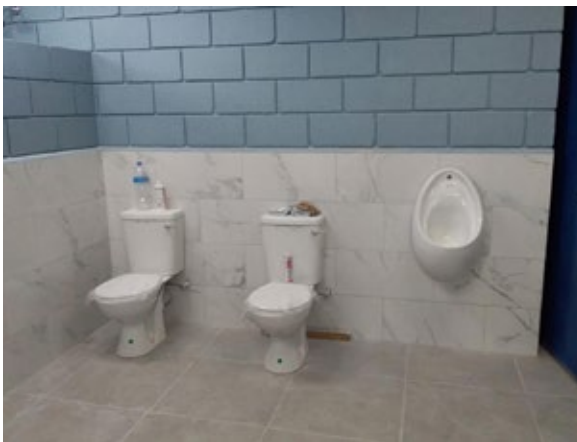
LAW ENFORCEMENT

The Trinidad and Tobago Police Service (TTPS) has steadfastly pursued a range of projects and programmes aimed at modernising the Service, enhancing accountability and elevating service delivery standards. Placing a strong focus on harnessing information communications technology (ICT) and prioritising the occupational health and wellness of its personnel, the TTPS has made significant strides in recent years. The organisation's dedicated efforts have primarily revolved around implementing initiatives that promote peace, security and the prevention of gender-based violence and violence against vulnerable populations.

Utilising a total of \$32.5 million, the TTPS has prioritised the maintenance and refurbishment of its facilities to meet standards that foster a healthy work environment for officers and provide a welcoming space for individuals seeking services and assistance. Furthermore, the TTPS ensured that officers were equipped with the latest technology and appropriate equipment necessary to carry out their duties efficiently and effectively. Some of the key projects implemented in this fiscal year by the TTPS are highlighted below.

Improvement works to Police Stations and Buildings

Refurbishment works continued on the Police Administration Buildings in San Fernando and Port of Spain. Additionally, works were completed on the Traffic and Highway Patrol building in Freeport. The TTPS also continued the upgrade of detention cells with refurbishment works conducted at the Four Roads Police Station.



Improvement works to Police Stations and Buildings at San Fernando- Washroom upgrade works

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LAW ENFORCEMENT

Refurbishment of Riverside Plaza

Improvement works were undertaken at the Riverside Plaza and included the refurbishment of the HVAC system, one (1) chiller (200 tonnes) and thirteen (13) air handlers and the associated infrastructure. The project was 100 percent completed.

Refurbishment of Residential Quarters

Refurbishment works on the Residential Quarters located in St. Joseph Village, San Fernando, were completed at a cost of \$0.9 million and included the demolition of the existing structure and construction of a retaining wall.

Development Works at the St. Madeline Police Station

The conceptual plans/ design report for the construction of a two-storey building at the St. Madeleine Police Station was completed at a cost of \$1.0 million. The building is to accommodate the operational and administrative needs of the Homicide Bureau of Investigations, Region Three, and the Fraud Squad, South.

Refurbishment works to the Mounted and Canine Branch

The UDeCOTT completed the preliminary engineering designs for the establishment of Canine facilities at the Shirvan Road Police Station in Tobago.

Purchase of Vehicles for the Police Service

Enhancing the mobility and visibility of officers is paramount in the ongoing battle against crime. Recognising the significance of this aspect, the TTPS has worked to augment its resource capabilities by acquiring twenty-four (24) new vehicles, at a cost of \$12.5 million. This strategic investment aims to bolster the TTPS's operational effectiveness, enabling officers to effectively detect and combat crime.

Furthermore, to further strengthen its vehicle fleet, the TTPS secured supplemental funding totaling \$27.2 million, specifically allocated for the procurement of an additional 102 vehicles. This infusion of resources will significantly enhance the TTPS's response capabilities, enabling timely interventions, enhanced patrolling, and improved law enforcement services across the country.

Purchase of Equipment for the Police Service

In fiscal 2023, the TTPS also directed its efforts towards enhancing its resource capabilities by procuring 192 body cameras. This investment amounting to \$2.0 million, holds paramount importance, as it supports the TTPS in fulfilling its duty and mandate effectively.

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The body cameras are designed to be worn by officers during emergency callouts, as well as foot and mobile patrol duties, to capture essential footage of incidents and interactions with the general public. To date, the TTPS has deployed a total of 1,200 body cameras, which are actively utilised by its officers.

Development Works at the Police Academy

Phase One of development works at the Police Academy is ongoing. This entails the development of an implementation plan to finalise the phases, scheduling, resources and logistics for the project.

Police Construction Programme

Under the Police Construction Programme, payments were made for retention and project close out for the Shirvan Road Police Station in Tobago and the St. Clair Police Station. The Carenage Police Station is scheduled for close out in the first quarter of fiscal 2024. Additionally, preliminary engineering and architectural designs are being reviewed for the construction of new police stations at sites in Matura and Manzanilla.

Relocation of the TTPS Administration Support Centre (Trinidad House)

Cabinet has approved the relocation of the TTPS Administrative Support Centre from Sunjet House to Trinidad House, in order to facilitate the proposed construction of a car park designated for the Parliament. The relocation is in progress and the project is scheduled to be completed in the first quarter of fiscal 2024. The sum of \$2.5 million was expended in fiscal 2023, with a 40 percent completion rate.



Relocation of the TTPS Administration Support Centre (Trinidad House)-refurbishment works-ongoing

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Establishment of a Coastal and Riverine Unit at the Carenage Police Station

Cabinet approval was sought for the establishment of a Coastal and Riverine Unit at the Carenage Police Station. The project entails the construction of a jetty and a maintenance and operations building for the Division.

REGIONAL DEVELOPMENT PLANNING

The GORTT is resolute in improving the ease of doing business in Trinidad, recognising the pivotal role of a conducive business environment in attracting investments, fostering entrepreneurship and bolstering competitiveness in the global market. To this end, a range of measures have been implemented to facilitate a business-friendly environment, one of which included the streamlining and automation of administrative processes such as the construction permitting system of the Town and Country Division (TCPD) of the Ministry of Planning and Development.

In line with this commitment, a total revised provision of \$7.9 million was allocated in fiscal 2023 for two (2) digitisation initiatives, spearheaded by the TCPD, which aimed to enhance the efficiency, transparency and effectiveness of the permitting process namely: ***Automation of the Construction Permit Process and Implementation of the Automated Workflow Process.***

Automation of the Construction Permit Process

Funds in the sum of \$0.9 million were utilised by the TCPD to advance the roll-out of the automated construction permitting system branded DevelopTT across Trinidad and Tobago. As at March 2023, all of the Regional Offices of the TCPD launched the following e-Services:

- Planning Permission - planning permission, building permits and other development approval can be sought using this service;
- Status of Land Correspondence – which can be used to access a request for information on the status (land use policy and previous permissions) of a parcel of land;
- Stamp Duty Exemption Correspondence – which can be used to access a request for information on the status of a parcel of land for stamp duty purposes;
- Customs Bonded Correspondence – a non-objection request to create a customs bond area within a warehouse as storage for large quantities of alcohol;
- Liquor Licence Correspondence - required for any person or business that wishes to sell alcohol, wines or spirits of any kind, on any land or in any building, which can be consumed on or off of the premises;

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- Public Application Register - this register is a searchable database of applications submitted to the TCPD; and
- Unauthorised Development Complaint- which may be used to submit a complaint against any development of land which appears to have been carried out without the required final planning permission.

As at June 2023, the DevelopTT system received a total of 16,231 applications for various e-Services and a total of 6,445 applicants and approvers were registered.

Implementation of the Automated Workflow Process

The GORTT recognises the value of digitising spatial development records within the TCPD to support more efficient data management, improve accessibility and transparency, enhance spatial planning and development, and facilitate preservation and disaster resilience.

Expenditure in the sum of \$4.2 million was incurred for the continuation of activities related to the digitisation of development records within the TCPD. Notably, progress has been made, with the back plotting of files in the Tobago Regional Office, which is a crucial step aimed at ensuring enhanced accuracy of records prior to the digitisation process. The back plotting exercise achieved 90 percent completion.

In the East Regional Office, measures were also undertaken to prepare files for digitisation. These encompassed the repair of files, the implementation of a colour-coding system for efficient organisation and an inventory process. These steps were taken to ensure that files were in optimal condition and properly accounted for before undergoing digitisation. The engagement of a firm to undertake the digitisation of the East Regional Office was delayed due to challenges in securing an adequate workspace for the endeavour. However, a site was subsequently identified for the project, and works were initiated to prepare the space to ensure the continuity of the digitisation efforts.

Regional Development Initiatives

The GORTT remained committed to pursuing sustainable regional development initiatives with the aim of harnessing economic benefits and enriching the overall quality of life for citizens. This was demonstrated through continued investment in the **Revitalisation of Port of Spain** which received a provision of \$2.0 million in fiscal 2023 under the Ministry of Planning and Development (MPD). An additional investment of \$11.5 million was also provided under the OPM. The MPD continued to coordinate the seven (7) urban development initiatives which are being executed through the Urban Development Corporation of Trinidad and Tobago Limited (UDeCOTT) with activities as follows:

- Memorial Plaza Development – UDeCOTT is determining the way forward for the

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REGIONAL DEVELOPMENT PLANNING

development of the multi-use complex inclusive of residential apartments, commercial activities and entertainment spaces;

- Salvatori Mixed-Use Development – negotiations are ongoing with the top-ranked proponent from the Request for Proposals (RFP) for the development of the mixed-use complex;
- Refurbishment of Brian Lara Promenade – following negotiations with the top-ranked proponent for the refurbishment and renovation of the Brian Lara Promenade, a revised bid was submitted in March 2023 and is being reviewed;
- Powergen Mixed-use Development – UDeCOTT is in the process of issuing an RFP for a Public Private Partnership for the mixed-use development of residential, commercial and office spaces at the site;
- Redevelopment of City Gate – a consultant was engaged for preparation of a Feasibility Study for the redevelopment of the transit hub and the Final Report was submitted to UDeCOTT. The Study recommended the upgrade of the existing facility and UDeCOTT has prepared a concept for the same;
- Inter City Transit System – a pre-feasibility study report for the establishment of a tram system within Port of Spain and environs was completed and reviewed by UDeCOTT; and
- Foreshore Green Space – the consultant is currently collecting data to inform the designs and the environmental impact assessment for the project.

The GORTT also prioritised the development of the Chaguaramas area as part of the regional development strategy. Chaguaramas holds significant economic potential, both in terms of tourism and commercial activities. In this regard, a total of \$6.9 million was also allocated to pursue the continued development of the Chaguaramas area as an ecotourism destination, and business and entertainment centre.

In this regard, the Chaguaramas Development Authority (CDA) managed four (4) development projects geared towards enhancing the North-West Peninsula, as follows:

- **Major Vehicles and Equipment Upgrade** – some of the items purchased included: two (2) drivable mowers, two (2) commercial brush cutters, one (1) skid steer loader, one (1) five-gang mower, one (1) agricultural tractor, twelve (12) brush cutters, two (2) pole saws, one (1) dump truck, a trailer-mounted boom lift, and vending trailers;
- **Development of Nature Trails and Parks** – tendering is ongoing for the conduct of refurbishment and upgrading works to the Gasparee Cave Welcome Center. The project

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activities advertised for tender include building, plumbing and electrical works;

- **Renovation to the CDA Police Post at Williams Bay** - tendering is ongoing for the conduct of renovation works to the Police Post. The works advertised for tender include:
 - demolition/alteration/renovation;
 - substructure;
 - frame and slab;
 - roof;
 - stairs;
 - external walls;
 - wall finishes;
 - floor finishes;
 - ceiling finishes;
 - electrical installations; and
 - external works.
- **Electrical Upgrade of the CDA's Head Office** – a conditional assessment of the CDA's Head Office was conducted, and the findings were used to assist with the preparation of the scope of works, bill of quantities, and the drawings for the tendering process. Tendering for the electrical works is ongoing.

ADMINISTRATION: PROVIDING MODERN, SAFE PUBLIC BUILDINGS

Public Buildings

Investment in public buildings speaks to both quality infrastructure and good governance and service excellence. Quality infrastructure includes, public investment in well-maintained buildings and information and communication technology and good governance and service excellence includes, investment in law and the regulatory environment. In this respect, the GORTT, through Ministries, Departments and Agencies (MDAs), continued to undertake construction and refurbishment works aimed at providing suitable accommodation, as well as safe and healthy work environments that are in compliance with the Occupational Safety and Health Authority and Agency (OSHA). The sum of \$229.2 million was allocated to undertake activities which included:

- refurbishment works were done at the Constituency Offices for Members of Parliament in St. Joseph and Couva South sub-offices, main offices of Diego Martin Central, Laventille West, Tunapuna, Couva North, La Brea, Princes Town, Siparia, and San Fernando East. Of the \$4.0 million allocated, the sum of \$3.5 million was expended;
- completion of Duplex 1, located in Tobago, which will provide accommodation for judicial officers under the project **Construction of Judges' and Magistrates' Housing in Tobago**.

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Of the \$4.0 million allocated, the sum of \$0.2 million was expended;

- under the project ***Construction of an Official Residence of the Honourable Chief Justice of Trinidad and Tobago***, the final set of design, architectural, structural / civil drawings were completed and the final tender documents are being prepared;
- mobilisation and installation works for the Heating, Ventilation and Air-Conditioning (HVAC) system, the supply and delivery of two (2) Automatic Weather Systems and the upgrade of the networking and computerisation system at the Meteorological Services Division building at Crown Point, Tobago. The sum of \$8.0 million was allocated, of which \$5.5 million was expended;



Trinidad and Tobago Met Office building, Tobago



Rust proof High Security Fence for Automatic Weather Station, Tobago

- the provision of accommodation for the Director of Public Prosecutions' (DPP), North office advanced to 96 percent completion. The sum of \$16.0 million was allocated, of which a total of \$8.2 million was expended. A sum of \$5.0 million was also allocated to undertake works at the DPP's South office. Works done included, outfitting of the offices, installation of gypsum partitions, furniture and workstations, works to the kitchen facilities, library, and storage. Electrical and ICT systems were also installed;



Director of Public Prosecution, North Office

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- the signing of agreement with the GORTT and the Government of the People's Republic of China for the funding of the construction of a new state-of-the-art facility for the Forensic Laboratory and Pathology Services. Under the arrangement, the GORTT will provide project management services. The UDeCOTT has completed the designs for the new site and is in the process of obtaining the statutory approvals;
- the purchase of property at No. 32, St. James Street, San Fernando for use by the Immigration Division, MNS and final payment to be made in fiscal 2023. The sum of \$9.0 million was allocated and \$7.9 million was expended on this building;
- the customisation and outfitting of a new office building for the Personnel Department, located at No. 3, Alexandra Street in St. Clair. The sum of \$2.0 million was allocated and \$0.7 million was expended for the undertaken, and included: internal partitioning, building out of spaces, painting, molding, and skirting works for the sixth floor;
- the upgrading of the physical infrastructure at the Eric Williams Financial Complex. Work involved upgrade of central air-conditioning (HVAC System), lighting, level twenty (20) conference room and replacing of switch gear. Funding in the sum of \$22.6 million was allocated and the sum of \$9.8 million was expended;
- refurbishment works at the Insect Vector Control Division (IVCD) of the Ministry of Health (MoH). The sum of \$2.5 million was allocated and \$1.0 million was expended for the construction of a chemical storage room at the IVCD's Victoria Office, upgrade of the air conditioning and plumbing and electricals at the St. Ann's IVCD Office;
- the procurement of equipment for the food chemistry and microbiology labs for the MOH's Chemistry Food and Drugs Laboratory and the National Public Health Laboratory. An allocation of \$2.0 million provided and \$0.5 million was expended for these works;
- the construction, outfitting and maintenance of the MoH's Administrative Building under a Build-Own-Lease-Transfer (BOLT) arrangement between the UDECOTT and NH International. The sum of \$10.0 million was allocated and \$8.9 million was expended for project management fees;
- the sum of \$0.5 million was allocated and \$0.2 million was expended for repairs and renovation works to the Rudranath Capildeo Learning Resource Centre;
- the allocation of \$7.5 million which was fully utilised by the Ministry of Public Administration (MPA) for various works including the replacement of the ventilation systems and major

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ADMINISTRATION: PROVIDING MODERN, SAFE PUBLIC BUILDINGS



Ministry of Health New Head Office

refurbishment upgrades at the Tunapuna and Siparia Administrative Complexes. The MPA has also undertaken major infrastructure upgrades to the NALIS building including elevator repairs, electrical refurbishment and water supply upgrades;

- the MPA together with UDECOTT is finalising preliminary designs and space requirements for the **Development of Arima Administrative Complex** which would be able to provide a safe and accessible environment for both citizens and workers. This project was allocated \$10.0 million which was fully expended;
- restorative works at the Ministry of Rural Development and Local Government's Kent House, which included window treatments, construction of a reinforced concrete foundation for temporary storage units, renovations to the main entrance and maintenance room and the supply and installation of carpet tiles for the Disaster Management Unit. Renovation works were also conducted on the offices of the Regional Corporations across the country, and the completion of the construction of a new administrative complex for the Borough of Diego Martin. An allocation of \$42.5 million provided and \$17.2 million was expended;
- the entire allocation of \$2.5 million was expended by the Ministry of Labour for the **Relocation and Upgrading of the Occupational Health and Safety Agency (OSHA)** at Western Corner of St. John's Road and Eastern Main Road, St. Augustine;
- phase three of the **Upgrading of the Physical Infrastructure of the Cipriani College of Labour and Co-operative Studies**. Works included upgrading of the air-conditioning system which is 70 percent completed. Of the \$2.0 million allocated for the project, the sum of \$1.8 million was expended; and

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Borough of Diego Martin Administrative building



Refurbishment of the Arima Borough Townhall upstairs



Construction of building - Princes Town Regional Corporation

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- renovation and upgrading of the buildings in the various divisions of the Ministry of Agriculture, Land and Fisheries (MALF), an allocation of \$5.5 million was provided, of which, \$0.8 million was expended for offices in north and south Trinidad and the Analytical Services Laboratory.

The Ministry of Social Development and Family Services was allocated \$8.0 million, of which, \$3.0 million was expended for the following activities:

- relocation of the Penal Local Board to the Siparia Regional Complex - civil, mechanical and fit-out works were completed and the staff was relocated;
- submission of the Request For Proposal (RFP) documents to the Central Tenders Board (CTB) for the approval for the commencement of the procurement process of the outfitting of the former Ombudsman Office located at #132, Henry Street, Port of Spain and for the provision of accommodation for the Port of Spain Local Board; and
- the engagement of the UDeCOTT to provide project management services for the construction of the MSDFS' Head Office, at the former Government Printery site on Tragarete Road, Port of Spain. The RFP was published in April 2023.

Court Facilities

Recognising the importance of modern and functional judicial infrastructure, the GORTT continued to invest in the refurbishment of court facilities as part of its strategy to enhance the delivery of justice, improve access to the court system, and provide a conducive environment for legal proceedings.

Rehabilitation of the Hall of Justice (HOJ)

The Judiciary of Trinidad and Tobago undertook rehabilitation works at the two (2) Halls of Justice located in Trinidad and Tobago respectively, as follows:

- the HOJ, Trinidad - designs were completed and the procurement process commenced for the modification of the Hall of Justice to accommodate the Criminal Division with expenditure of \$0.6 million; and
- the HOJ, Tobago - works undertaken included ICT upgrades to the courtrooms, roof repairs and upgrade of the sewer system, with a recorded expenditure of \$1.0 million.

Refurbishment of Magistrates' Courts

With an expenditure of \$2.0 million, the Judiciary executed various improvement works to Magistrates' Courts to facilitate compliance with OSH regulations in regard to water and sewer infrastructure upgrades as follows:

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- ongoing works to the roof and sewer systems at the Chaguanas and Couva Magistrates' Courts; and
- the procurement process was commenced for upgrades to the HVAC systems at the Tobago and Point Fortin Magistrates' Courts;

The Judiciary also contracted the UDeCOTT to undertake the ***Upgrade, Refurbishment and Renovation of the Port of Spain Magistrates' Court Building***, with expenditure in the sum of \$0.1 million. The following works were executed:

- Phase One of the mechanical, electrical and plumbing works are 70 percent completed;
- cleaning and conduct of electrical works to the air-conditioning systems at the old wing was 90 percent completed; and
- work to the external building is ongoing.



Port of Spain Magistrate Court – HVAC Installation

Drug Treatment Courts

In fiscal 2023, the Judiciary commenced the ***Implementation of a Drug Treatment Court*** with expenditure totalling \$0.1 million, utilised for the procurement of drug test kits and consumables, and the establishment of drug testing stations at three (3) locations as follows:

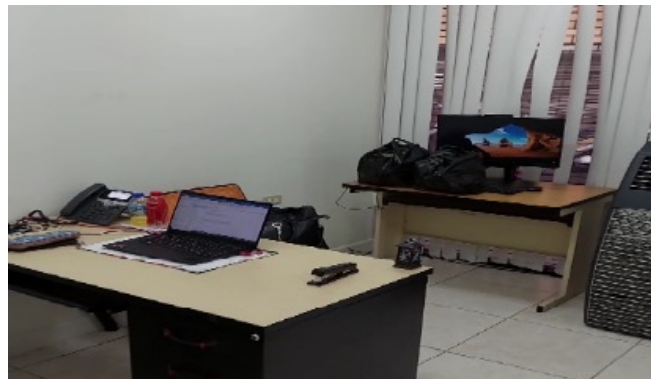
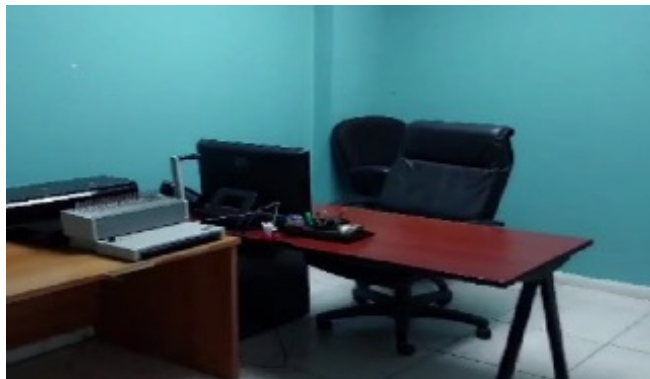
- the San Fernando District Court (Madinah) is approximately 50 percent completed;
- the Tunapuna District Court - 90 percent completed; and
- the old CID Building in Port of Spain - reconfiguration works are ongoing, to accommodate the Drug Treatment Court Unit's Secretariat.

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Drug Treatment Unit (Old CID Building)

Institutional Strengthening of the Judiciary Family Court

In fiscal 2023, the Judiciary continued to focus on the establishment of Family Courts throughout Trinidad and Tobago. Expenditure in the sum of \$0.3 million was utilised for the following activities:

- the installation of air condition, gypsum, plumbing, fabrication and procurement of furniture works are ongoing at the Family Court in Arima;
- works continued at the Family Court in Tobago to incorporate a Domestic Violence Courtroom and a Virtual Access Customer Centre (VACC). Works are also being conducted on the guard booth and Judge's lift at the Court; and
- procurement activities commenced for the expansion of the Family Court in Port of Spain.

Establishment of a Children's Court of Trinidad and Tobago

The sum of \$0.7 million was expended by the Judiciary to commence the procurement process for the installation of VACCs at the Fyzabad and Port of Spain Children's Courts.

Customer Service Centres at Court Buildings

With an allocation of \$7.0 million, the Judiciary also continued the **Development of Customer Service Centres** at the Nation's Court Buildings by providing access to virtual courts throughout Trinidad and Tobago. Funds in the sum of \$3.0 million were expended for the following activities:

- the design and development of Virtual Jury Courts for jury trials at the O'Meara Building in Arima continued with works as follows:
 - steel fabrication works within all the courtrooms were completed;

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- modification to staff regions, witness room and lawyers' waiting room works are completed;
- works to the air-conditioning system in Jury Court 1 are ongoing, as well as in the staff areas and the witness room;
- completion of electrical infrastructure and additional Jury boxes and other upgrades to Jury court 2;
- completion of the reinforcement of the holding cell in Jury Court 1 and painting and drywall works at the Holding Bay;
- carpentry and plumbing works were completed in the Jury Courtrooms and life safety equipment (Phase I) was installed throughout the building;
- installation of high security fence, roof repairs, and upgrade works were undertaken on the external façade;
- assessments to elevators completed and upgrades are ongoing;
- works to the electrical infrastructure, including the upgrade and installation of additional electrical boxes remain ongoing;
- construction and operationalisation of VACCs across the twin islands continued, with works completed at the Rio Claro and Mayaro Magistrates' Courts, continued works at the UTT Campus in O'Meara, Arima, the Old CID Office in Port of Spain, and Port of Spain Central and South Magistrate Courts; and
- processing final payment and close out contract for air condition works at Old CID. Procurement activities underway for HVAC units, baggage scanner, blinds, building materials, air condition units and interior paints and associated materials.

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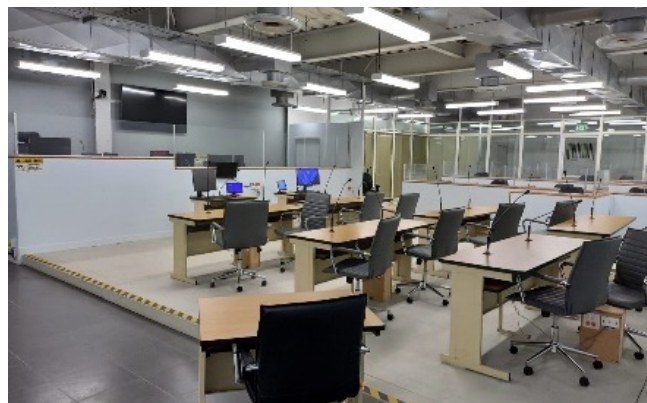
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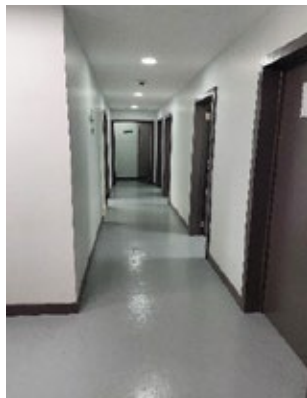
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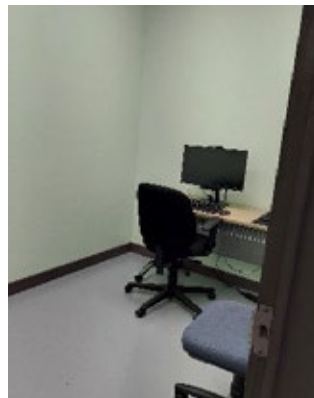
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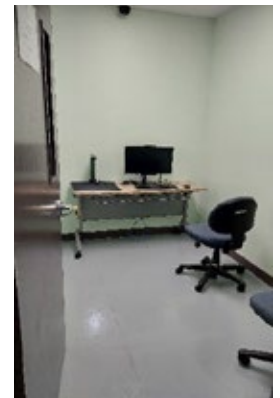
O'Meara Jury Court 3



VAAC - Old CID- Family and Civil Matters



VAAC - Old CID- Criminal Matters



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VAAC - Old CID- Police Area

Construction of a Video Conferencing Centre at Golden Grove, Arouca

A total of \$0.3 million was utilised to enhance the access of prisoners to justice and reduce the backlog of cases within the court. The Judiciary is in the process of reconfiguring the Video Conferencing Centre to house fourteen (14) VACC rooms, staff space and an area allotted for prison officers. Addition works include:

- ongoing works on Phase I of the building that include the operationalisation of first floor for issuance in January 2024;
- solicitation process for procurement activities for HVAC; and
- installation of containerised units to the Maximum Security Prison to increase the video conferencing capacity at the prison.



Video Conferencing Centre at Golden Grove, Arouca

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Implementation of a Comprehensive Security System in the Judiciary

The Judiciary undertook an internal assessment to identify internal security gaps, in order to address the increasing security demands from both staff and citizens. Coming out of the assessment, the project's scope of work has been developed, outlining the necessary actions and improvements required to enhance security measures. Furthermore, the specifications and solicitation documents have been finalised for the procurement process.

Historical Buildings

Investments totalling \$67.2 million were provided for the restoration of historical buildings, which seeks to preserve the features of various historical buildings. A total of \$20.5 million was utilised for the payment of outstanding commitments for the restoration of the President's House, the Prime Minister's Residence in Tobago, Queen's Royal College and the Whitehall.

CAPACITY BUILDING/INSTITUTIONAL STRENGTHENING

The Ministry of Public Administration (MPA) plays an essential role in driving capacity building and institutional strengthening initiatives across the public sector. With a strategic focus on enhancing efficiency, effectiveness and service delivery, the Ministry continued to implement projects geared towards the development of a competent, modernised and resilient public sector, capable of meeting the evolving needs and demands of Trinidad and Tobago.

In fiscal 2023, funding in the sum of \$3.5 million was provided, of which, the sum of \$2.6 million was expended for the continuation of the following initiatives:

- **Modernisation of the Public Service Academy (PSA):** the project scope entails the design of a new structure for the Academy, formulation of a strategy for learning and development, upskilling of the staff, and the rebranding of the Academy. In fiscal 2023, the PSA worked on the development of the modernisation strategy and restructuring of three (3) of its learning and development programmes;
- **Public Sector Performance Management Systems (PSPMS):** the project entails the development and implementation of a citizen feedback system for service delivery across the Public Service. The system will receive responses and comments from citizens on Government services, and the findings will be reported to the relevant Government entities, towards a customer-focused approach for good governance and service excellence;
- **Development and Implementation of a Workforce Planning Strategy for the Public Service:** the MPA commenced the procurement of a consultant to develop a workforce planning strategy which may be used to assess and anticipate current and future needs, such as the size of the workforce, the deployment of the workforce, and the knowledge, skills and competencies needed to pursue its mission;

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CAPACITY BUILDING/INSTITUTIONAL STRENGTHENING

- ***Development and Implementation of a Public Sector Integrity System:*** the MPA has initiated the process to engage a consultant for the development and implementation of a whistleblowing system for government services; and
- ***Development of a Work-from-Home Policy for the Public Sector:*** the MPA is currently seeking to engage a consultancy to develop a work-from-home policy.

Local Government Reform

The GORTT has prioritised the reform of Local Authorities as part of its agenda to strengthen governance and improve the delivery of services at the local level. The reform aims to enhance the effectiveness, efficiency and accountability of the local government authorities in fulfilling their responsibilities.

The Reform is facilitated through the Miscellaneous Provision (Local Government Reform) Act 11 of 2022. By introducing expanded and additional responsibilities to local government authorities, the reform empowers these authorities to take a more active role in addressing the specific needs and priorities of their respective regions. This decentralised approach allows for more efficient and targeted decision-making, resource allocation and service delivery at the local level.

To support the implementation of the local government reform agenda, the Ministry of Rural Development and Local Government (MRDLG) received a provision of \$31.0 million in fiscal year 2023. An expenditure of \$10.5 million was recorded and the following initiatives were undertaken:

- deployment of 140 Change Agents on a temporary basis to conduct comprehensive needs assessments;
- recruitment of twenty-seven (27) individuals to spearhead the digitisation of records within the local government authorities;
- procurement of an Integrated Human Resources Information Systems (iHRIS) and content management systems, utilising a phased approach; and
- improvement to accommodations at the Regional Corporations.

Empowerment of the Labour Force

The Ministry of Labour (MOL) plays a pivotal role in fostering economic growth, promoting diversity and restoring confidence through its efforts in fulfilling the Government's labour and service obligations. Its primary objective is to ensure industrial peace, facilitate decent work, enhance the overall well-being of life for citizens, and simultaneously position the

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CAPACITY BUILDING/INSTITUTIONAL STRENGTHENING

economy to thrive in the global marketplace. In fiscal 2023, the MOL received an allocation of \$16.0 million to drive the implementation of the following strategic initiatives.

Cipriani College of Labour and Co-operative Studies - Upgrade of ICT

The Cipriani College of Labour and Co-operative Studies (CCLCS) continued the upgrade of its ICT system, with expenditure in the sum of \$0.6 million utilised for business and educationally-focused ICT products and services, delivered through virtual curricula that are effective, robust and scalable for the stakeholders of the College;

Labour Legislation Reform

Under the project, the MOL pursued the review and amendment of significant labour legislation to align them with current labour standards and practices. The MOL undertook consultations with key stakeholders to garner valuable insights. An expenditure of \$0.1 million was incurred under the project related to the following key pieces of legislation:

- the Truck Act Chapter 88:07 reached 20 percent completion. Some of the activities undertaken included: the commencement of a paper-based consultation, procurement of stationery and printers, and the publication of notices in three (3) newspapers inviting comments on the Act;
- the Industrial Relations Act, Chapter 88:01 – the Industrial Relations Act Policy Position Paper was submitted to Cabinet for consideration;
- the Trade Disputes and Protection of Property Act, Chapter 88:03 - a draft Research Paper is being finalised; and
- legislation to Govern HIV/AIDS in the Workplace - a Research Paper was prepared and is currently being reviewed by the Ministry.

Development of a Modernised Labour Market Information System

Funds in the sum of \$0.3 million were expended under the project for the engagement of a consultancy to conduct a vacancy survey for private sector and State Enterprises. A workplan was submitted by the consultant, which included an inception report, project charter, and project management plan. The consultant also completed the survey instrument which was used for the pilot testing. Training for the pilot testing was completed and the pilot survey was subsequently conducted.

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Job Vacancy Survey

Development of a Child Labour Policy

The MOL commenced the procurement process to engage a consultant to conduct research on child labour by geographic areas, sectors and economic activities.



Child Labour Sensitisation

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CAPACITY BUILDING/INSTITUTIONAL STRENGTHENING

Ministry of Labour's Digital Transformation Plan

The sum of \$4.0 million was allocated for the project, of which \$0.3 million was utilised for the upgrade of operating systems and software licenses, including the procurement of the license for the Statistical Package for Social Sciences (SPSS), to serve both internal and external users. The Ministry also engaged the iGovTT to procure the Microsoft Server licenses;

Regulations of the Occupational Safety and Health (OSH) Authority

The project is focused on establishing a robust and effective legal framework comprised of regulations that will significantly enhance compliance with occupational safety and health standards. The primary objective is to mitigate industrial accidents and injuries, leading to a substantial reduction in the national cost associated with such incidents. The OSH Agency, through the MOL, hosted two (2) public consultations on policy documents on the Control of Substances Hazardous to Health, and Personal Protective Equipment (PPE), at a cost of \$0.3 million.



OSHA public consultations on Regulations in Radison Hotel



OSHA Regulations Public Stakeholder Consultation at the Magdalena Grand in Tobago
14th June 2023



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INFORMATION TECHNOLOGY AND DIGITAL INFRASTRUCTURE

In fiscal 2023, there were continued improvements to the Information and Communication Technology (ICT) sector, with an expenditure of \$344.8 million for activities spanning various MDAs under the Digital Government Programme. These endeavours aimed to propel the technological landscape forward, fostering innovation, efficiency and enhanced services for citizens. Some of the main achievements are highlighted below.

The Ministry of Digital Transformation (MDT) made strides towards fulfilling its mandate, to empower communities with digital resources, through the establishment of 100 Access Centres (ACs) across Trinidad. The ACs are poised to serve as assets for residents enabling both personal and professional use. Fourteen (14) of those ACs were completed and were equipped with desktops, laptops, webcams, headsets and complimentary Wi-Fi internet access. Staff was hired from within the communities to provide guidance and support on computer usage, internet surfing, accessing Government services and free printing services. In addition, refurbishment works at the Arima Community were completed. Works at the La Pastora and the Cumana ACs were 85 and 95 percent completed respectively. Works also advanced on the development of the new TTconnect portal, the e-Identity (e-ID), the Interoperability Framework and the cloud facility to support the Framework.

The Inter-American Development Bank (IDB) assisted the **Enhancement of the Single Electronic Window (SEW)** project, continued under the Ministry of Trade and Industry (MTI). Works will continue on four (4) consultancies as follows:

- implementation of the Automated Construction Permitting System (DevelopTT);
- design and implementation of the Enhanced TTBizLink Application Software;
- completion of the Trade and Business Information Portal; and
- implementation of the Port Community System.

In relation to the Trinidad and Tobago Police Service (TTPS), the process of the modernisation of its information technology infrastructure continued, which included the completion of works as follows:

- the installation of the power and cooling system; and
- preparatory plans to acquire and install the Cogent Automated Fingerprint Identification System (CAFIS).

At the Ministry of Finance (MOF), under the IDB assisted project, the **Establishment of the Integrated Financial Management Information System (IFMS)**, the pilot phase was completed, and user-acceptance training, pre-pilot training and system testing were conducted. Work will continue on the change management process before the roll-out to MDAs.

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INFORMATION TECHNOLOGY AND DIGITAL INFRASTRUCTURE

Additionally, the Financial Intelligence Unit (FIU) of the MOF continued the following activities under the project ***Upgrade of IT Infrastructure at the FIU:***

- relocation and upgrade of the FIU Data Centre;
- installation of in-rack cooling for the Data Centre;
- installation of a fire suppressant system; and
- implementation of software for document protection.

For the Ministry of Works and Transport (MOWT), work continued towards the procurement of a software management system for the operationalisation of the Motor Vehicles and Road Traffic Act Amendments, as well as, for the upgrade of the Electronic Vehicle Inspection System.

Under the Ministry of National Security, the project ***Establishment of a DNA Database*** continued, as servers and server racks for upgrading the network infrastructure were purchased. Works were also undertaken on the closed-circuit television (CCTV) systems, the development of an ICT security framework at the ABMA Building, the continuation of a Unified Communications Solution, as well as the implementation of a Disaster Recovery Solution Data Centre.

The Judiciary continued work under the ***Development of Judiciary Information Systems*** with the development and rollout of the following E-services:

- the development of the contact centre for Court Pay;
- the development of an E-authentication system; and
- the expansion, development and roll out of E-services that include E-Verify, Court Pay, E-authentication system, and E-probate.

At the Service Commissions Department (SCD), work continued on the ***Electronic Document Management System (EDMS)***. The infrastructure has been configured and implemented for use with the Hyland OnBase EDMS platform, and two (2) pilot Units (namely the Registry Unit and the Human Resources Unit) of the four (4) planned units have been successfully implemented. Staff training for the two (2) units was completed and the platform was fully integrated into the daily operations of the Units.

In fiscal year 2023, the GORTT maintained its commitment to the development of a modern and integrated transportation system, as it is an important factor in propelling social and economic advancement. Towards this end, the MOWT continued to focus on the enhancement and expansion of the air, land and sea transport sub-sectors as outlined below.

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TRANSPORTATION

Sea Transportation

The sum of \$129.7 million was allocated in fiscal 2023 to the Sea Transportation sub-sector, for the development of port infrastructure and major asset renewals, in order to increase transport efficiency and cargo handling. Funds totalling \$77.8 million were expended for the following activities:

- procurement and commissioning of one (1) ship-to-shore gantry crane by the Port Authority of Trinidad and Tobago (PATT) for increased cargo handling capacity and efficiency at the Port of Port of Spain;
- ongoing data collection on the Environmental Assessment (EIA) studies for the project ***Feasibility Study for Fast Ferry Port in Toco***;
- completion of the Landside Facility under the project ***Construction of an Integrated Fishing Port and Facilities at Gran Chemin, Moruga***, This facility has the capacity for one hundred (100) fisher folk. The EIA studies for the Marine (port) Facility are ongoing;
- replacement of/repairs to twenty (20) marine lanterns for navigational aids around Trinidad and Tobago for safer and faster coastal navigation;
- fabrication and installation of bollards to assist in the safe mooring of sea vessels was undertaken under the ***Caribbean Community (CARICOM) Wharf Quay Refurbishment*** project;
- procurement of one (1) reach stacker, four (4) forklifts, ten (10) bombcarts and eight (8) tractor trucks for increased cargo handling capacity and efficiency at the Port of Port of Spain; and
- removal and disposal of three (3) wrecks and derelict vessels from the Government Shipping Lane for safer navigation of cruise ships, cargo and passenger vessels.

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TRANSPORTATION



New Ship to Shore Gantry Crane at
Port of Spain Port



New bollards at the CARICOM Jetty



New Tractor Trailer at Port of Spain Port



Markings on the empty container yard

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TRANSPORTATION



Front and Rear view of Integrated Fishing Port at Grand Chemin

Land Transportation

Resources in the sum of \$21.0 million were allocated to the Public Transport Service Corporation (PTSC) for the development of infrastructure to increase service and reliability to its customers. The sum of \$3.1 million was expended for the following projects:

- under the project, **Refurbishment of Work areas of the Public Transport Service Corporation**, the following works were undertaken:
 - Port of Spain (POS) Depot - installation of an addressable fire alarm;
 - Arima Depot - upgrades to the electrical, the kitchen area, the public washrooms and the waiting area;
 - Chaguans Depot - upgrade of the drainage system; and
 - refurbishment of the Administrative Building in Port of Spain;
- supply and installation of addressable fire alarm systems in the Curepe and Tunapuna Mall facilities;
- supply and installation of an addressable fire alarm system and conduct of repairs to the sewer system of the Sangre Grande Terminus;
- repairs to the perimeter wall of the Scarborough Terminus;
- supply and installation of curtain barriers for the maxi taxi passenger area under the **Upgrade of the POS Maxi Taxi Facility Project**. Works to the roofing, guttering, drainage and fencing and electrical upgrades were also undertaken; and

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TRANSPORTATION

- connection of the Central Gate (inclusive of the Central Workshop, Running Repairs and Pure Building) to the stand-by generator at the POS City Gate Terminal.

Air Transportation

The Airports Authority of Trinidad and Tobago (AATT) received the sum of \$26.7 million in fiscal 2023, towards the development of infrastructure and safety requirements to meet the International Civil Aviation Organisation's (ICAO) regulations and standards at the nation's airports. The sum of \$8.1 million was utilised for the following:

- the procurement of one (1) runway sweeper for the Piarco International Airport (PIA), Trinidad and one (1) runway sweeper for the Arthur Napoleon Raymond Robinson International Airport (ANRRRIA) in Crown Point, Tobago;
- completion of the replacement of the existing perimeter chain link fence with new security fence around the airport estate at Piarco, in accordance with the Trinidad and Tobago Civil Aviation Authority's (TTCAA) security audit compliance requirements;
- repairs and installation of new perimeter fencing at the ANRRRIA in Crown Point, Tobago were ongoing;
- the removal and replacement of all non-compliant airfield signs with new LED signs to meet the ICAO's standards for airfield safety and aerodrome certification at the PIA, Trinidad; and
- the rehabilitation of the S12 Cargo Parking South Ramp under the project, Airfield Pavement and Rehabilitation (PIA).



Rehabilitated Cargo Parking Area South Ramp

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TRANSPORTATION

The sum of \$200.0 million was allocated for the ***Construction of a Terminal and Associated Facilities at the ANRRIA***, Tobago, in order to increase the capacity and service level of the airport, to enable the promotion of tourism, as well as to attract international companies. The project is being executed by the National Infrastructure Development Company (NIDCO) for the MOF and involves the construction of a new terminal with new road access, taxiway, apron, ramp, parking facilities and the upgrade of the old terminal at Crown Point in Tobago. To this end, the sum of \$110.0 million was expended in fiscal 2023 for works which included:

- completion of refurbishment works to the old terminal building, including the arrival and departure areas, the baggage handling facilities and the washrooms; and
- construction of the new terminal:
 - land acquisition, clearing and demolition works were ongoing to provide vacant access to all properties for the contractor;
 - erection of the structure of the terminal building; and
 - earthworks and drainage.

ROADS AND BRIDGES

Investment in the road and bridges sector remains a key driver of social and economic growth for the country. Well-functioning transportation infrastructure, particularly a robust road network, plays a pivotal role in enhancing market accessibility and fostering connectivity between communities. Moreover, it catalyses local economic development by facilitating the establishment of small and medium-sized businesses, bolstering the real estate market and generating employment opportunities.

In the fiscal year 2023, the budgetary provision for the Roads and Bridges Sector was \$995.3 million. Of this sum, the amount of \$802.1 million was utilised by the MDAs with responsibility for executing road and bridge projects. Achievements were noted in the following areas:

Rehabilitation of Existing Roadways

The MOWT (through the Programme of Upgrading Road Efficiency (PURE) and the Bridges, Landslip and Traffic Management (BLT) Units) in conjunction with the Local Government Authorities was allocated the sum of \$406.5 million for the rehabilitation of roadways, with the focus on road resurfacing, commencement of landslips, and bridge re-construction activities.

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ROADS AND BRIDGES

Road Resurfacing

Under the **Road Construction/ Major Road Rehabilitation Programme**, the PURE Unit utilised the sum of \$57.5 million for the following activities:

- completion of the Renzi Kirton Pedestrian Overpass;
- sixty-eight (68) road resurfacing projects;
- six (6) slope stabilisation measures; and
- construction of a temporary bypass road in Manzanilla.

A total of ninety-nine (99) sectional resurfacing projects were also undertaken across the country under the following Programmes: **Rehabilitation of Secondary Roads, Minor Roads, Agriculture and Forestry Access Roads and Pothole Patching, Spot Paving and Sectional Rehabilitation of Critical Roadways**. The cumulative expenditure under these programmes totalled \$63.4 million.

Regional Corporations

A total of \$92.4 million or 70.2 percent of the budgetary allocation was expended by the fourteen (14) Regional Corporations to commence the upgrading of local roads and bridges throughout the country. The table below shows the funds expended and the number of projects scheduled to be completed per Corporation in fiscal 2023.

Regional Corporations	Funds Utilised TT\$ Mn	No. of road projects scheduled for completion
Port of Spain City Corporation	10.1	48
San Fernando City Corporation	10.5	44
Arima Borough Corporation	2.8	20
Point Fortin Borough Corporation	8.3	36
Chaguanas Borough Corporation	4.0	37
Diego Martin Borough Corporation	6.0	50
Siparia Borough Corporation	6.3	44
San Juan/Laventille Regional Corporation	8.5	50
Tunapuna/Piarco Regional Corporation	8.2	54
Sangre Grande Regional Corporation	5.0	40

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ROADS AND BRIDGES

Regional Corporations	Funds Utilised TT\$ Mn	No. of road projects scheduled for completion
Couva/Tabaquite/Talparo Regional Corporation	9.5	50
Mayaro/Rio Claro Regional Corporation	3.5	23
Penal/Debe Regional Corporation	1.7	23
Princes Town Regional Corporation	8.0	34
TOTAL	92.4	553

Bridges and Landslips

The Bridges, Landslip and Traffic (BLT) Management Unit of the MOWT awarded contracts to commence slope stabilisation measures under Phase Two of the ***Landslip Repair Programme***. This incurred an expenditure of \$43.0 million. The completion rates of the landslips were as follows:

Landslip Location	Percentage Completion
L03 - North Coast Road 9.6 km	48 percent completed
L13 - Solomon Hochoy Highway 25.4 km South Bound	49 percent completed
L24 - La Fortune Pluck Road 0.2 km LP#175 L25 - La Fortune Pluck Road 0.3 km LP#173	56 percent completed
L35 - Lengua Road 2.9 km	52 percent completed
L29 - Naparima Mayaro Road LP#353	69 percent completed
L26 - San Francique Road 4.5 km LP#143	56 percent completed
L18 - Mamoral Road 7.5 km	64 percent completed
L09 - Cumuto Main Road	23 percent completed
L19 - Tabaquite Rio Claro Road 46.125-46.175 km	48 percent completed
L17 - Mamoral Road 7.0 km LP#151	33 percent completed

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ROADS AND BRIDGES

The BLT Unit also awarded contracts for the commencement of construction activities, construction supervision and continued design consultancies under Phase 3 A of the **Bridges Reconstruction Programme**, for which the sum of \$20.0 million was utilised. The status of works under the Programme was as follows:

Bridges	Percentage Completion
B1/40 - Cunapo Southern Road	35 percent completed
B1/5 - Tableland Road, New Grant	15 percent completed
B1/8 - Piparo Road, Tabaquite	20 percent completed
B2/9 - Chickland Road, Caparo	13 percent completed
B1/11 - Mayaro Guayaguayare Road	50 percent completed

Construction and Expansion of New Roadways

The GORTT continued to invest in the construction and expansion of the country's road infrastructure, utilising the sum of \$362.4 million for the following activities:

- The **Extension of the Solomon Hochoy Highway Extension to Point Fortin Project** advanced to 90.1 percent completion, utilising the sum of \$173.7 million. The completion rates of the work packages were as follows:

Work Packages	Description	Percentage Completion
PACKAGE 1C	St. Mary's Interchange Bridge, Grants Road Interchange Bridge, and Delhi Rd Overpass	100 percent completed
PACKAGE 2C	Mon Desir to Eccles Trace, and St. Mary's to Mon Desir stretches	75 percent completed
PACKAGE 3A	Southern Main Road Overpass, and La Brea Interchange Bridge	73.4 percent completed
PACKAGE 5A	Mosquito Creek to Godineau River	86.8 percent completed
PACKAGE 5B	Eccles Trace and La Brea Connector Road	93.5 percent completed
PACKAGE 5D	Southern Main Road (B44) to Dunlop Roundabout	87.9 percent completed
PACKAGE 6C	La Brea Interchange to Southern Main Road, and Fyzabad Road to Mon Desir Interchange	65.5 percent completed

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ROADS AND BRIDGES

- The **Construction of the Churchill Roosevelt Highway Extension to Manzanilla** project continued in fiscal 2023 recording expenditure the sum of \$67.0 million. Phase One of the project, which entailed the construction of the first five-kilometre (5 km) segment of the four-lane dual carriageway was 86 percent completed. Further, the National Infrastructure Development Company Limited (NIDCO) initiated the tendering process for the construction of a connector road linking the first five-kilometre (5 km) segment of the highway to the Eastern Main Road, Guaico, based on three (3) work packages. One (1) work package was awarded and has advanced to 10 percent completion, while contracts will be awarded for the two (2) remaining segments.
- The **Construction of the Valencia to Toco Road** project incurred expenditure in the sum of \$42.0 million for the completion of upgrading works along the Valencia Main Road, which was officially commissioned in May 2023. The upgraded road was designed as a single-lane highway with a design speed of 60 km/hr, and is intended to facilitate faster movement of vehicular traffic.
- The **Construction of a Vehicular Overpass in Diego Martin** advanced to 87 percent completion, with expenditure in the sum of \$30.0 million. The key milestones accomplished were as follows:
 - design and construction of the access road to the Diego Martin Administrative Complex — 99 percent completed;
 - bridge construction – 90 percent completed;
 - the Western Main Road round-a-bout and ancillary works– 44 percent completed;
 - installation of jersey barriers, curbs and sidewalks – 43 percent completed; and
 - drainage works - 93 percent completed.

Under the **San Fernando Waterfront** project, the PURE Unit of the MOWT is undertaking the widening of the Lady Hailes Avenue to a four-lane dual carriageway, which is a critical initiative for the redevelopment of San Fernando. The project is being executed through two (2) construction work packages with completion rates at 79 and 80 percent respectively. The sum of \$20.9 million was utilised for the payment of bills for the two (2) work packages.

DRAINAGE

Government continued to invest in drainage infrastructure to mitigate and reduce the impact of flooding in Trinidad and Tobago. By enhancing the drainage infrastructure, the Government aims to improve the water management system, increase the capacity to handle heavy rainfall, and minimise the risk of flooding in vulnerable areas.

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DRAINAGE

The sum of \$2.0 million was utilised for the continuation of projects under the **Programme of Upgrade to Existing Drainage Pumps and Gate Inventory**. The programme, which is implemented by the MOWT, entails the upgrade of pump stations and the replacement and rehabilitation of sluice gates and flap gates across Trinidad. The major achievements were as follows:

- completion of the upgrade of the Tulsa Trace Pump House and gate structure in Penal and the gate structure at Bamboo No. 1;
- reconstruction of the Sadhoo Trace Pump House in El Socorro advanced to 70 percent completion;
- the upgrade of the Bamboo No. 2 Pump House and the gate was 13 percent completed; and
- the upgrade of the gate structures at Trinidad Point (Woodland) progressed to 98 percent completion.

A total of \$0.9 million was expended under the **Major River Clearing Programme**. Tenders were invited for Phase Two (Package A) of the Caroni River Rehabilitation and Improvement Works project, which involves the construction of embankments at New Street, Caroni, Trantrill Road, and St. Augustine.

Under the **Flood Mitigation - Erosion Control Programme**, the sum of \$1.7 million was utilised for the continuation of the construction of a 90-metre reinforced concrete wall along the Cap-De-Ville River, which advanced to 84 percent completion.

The sum of \$82.2 million was utilised by the LGAs for the construction of box drains throughout Trinidad as follows:

Regional Corporation	Location
San Fernando City Corporation	Jones Street
Couva/ Tabaquite/Talparo Regional Corporation	Ridge Road
Princes Town Regional Corporation	Maingot Road Saunders Trace Sanker Avenue, off St. Croix Road Ramlal Trace

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DRAINAGE

Water Management and Flood Control

The GORTT continued to prioritise investment towards measures aimed at alleviating flooding in farming areas. Given the crucial role of agriculture in the country's economy, funding in the amount of \$8.0 million was allocated for the implementation of robust flood mitigation projects.

The ***Water Management and Flood Control Programme*** received an allocation of \$3.0 million, of which the sum of \$0.5 million was expended for activities undertaken at the Orange Grove site, located within the Caroni River Basin. The Orange Grove farm comprises approximately 625 hectares, with the main crops being ochroes, pumpkins, peppers, tomatoes and papaya. This area experiences acute water shortage in the dry season, and extensive flooding during the rainy season, which occurs from the adjacent rivers and channels. The objective of the project is to provide the most appropriate water management interventions to enable sustainable farming throughout the year. Major highlights of the project included:

- payment of commitments from the previous fiscal year for the purchase of a side arm brush cutter and accessories;
- invitation of tenders for the supply and delivery of one (1) four-wheel drive tractor;
- completion of designs for the replacement of the sluice gate system at the South-western end of the farm; and
- preparation of tender documents for the purchase of a mobile 12-inch drainage pump.

Additionally, the sum of \$0.1 million was expended, out of an allocation of \$5.0 million, for the purchase of a drainage pump and associated fittings for the pump house under the ***Rehabilitation and Development of Physical Infrastructure at Plum Mitan*** project. The objective of the project is to alleviate flooding in the low-lying areas, by constructing embankments along the rivers to protect the lands from rising waters in the rainy season and installing drainage pumps in selected areas to siphon the excess water into the existing channels and rivers. Infrastructure works to accommodate the new pumps commenced. However, delays were experienced due to inclement weather.

WATER SECURITY

Water

In keeping with its mandate of ensuring the provision of a safe, reliable and efficient water supply across Trinidad and Tobago, the Water and Sewerage Authority (WASA) invested a total of \$107.8 million in fiscal 2023 to deliver sustainable water and wastewater services. Some of the major achievements were as follows:

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WATER SECURITY

- continuation of the **Community Water Improvement Programme (CWIP)** project, which utilised the allocation of \$25.0 million to advance water connections in North and South Trinidad and in Tobago. The achievements in fiscal 2023 included:
 - the completion of thirteen (13) CWIP Phase 3 projects in the following locations: First People; Bamboo Trace; Sugar Lane; Church Street, Shirvan Road, Temple Street, Appoo Avenue, Orangefield, Carapichaima; Quarry Drive, Champs Fleur; Jubilie Tamana; Second St., Barataria; Balata Hill, Paramin; Kanchan Caratal and Les Coteaux Main Extension;
 - completion of the Paramin Water Supply Improvement project;
 - 70 percent completion of Hindustan Pipeline; and
 - completion of the Stephen Johnson Pipeline project.
- continuation of the **National Water Sector Transformation Programme (NWSTP)** which utilised \$50.0 million for the following activities:
 - installation of six (6) bulk meters along Caroni North Transmission System;
 - installation of eight (8) bulk meters along the Hollis Transmission System;
 - installation of fifteen (15) bulk meters along the Navet Transmission System;
 - replacement of the following high leakage mains; and
 - installation of 1.5km of 200mm main from the South Oropouche Junction to LP 95 Teetoo, along the South Oropouche Main Road, to reduce burst frequency;
- remote monitoring and control:
 - completion of the upgrade and refurbishment of the South Oropouche Booster Station Phase Two;
 - purchase of twelve (12) 3.5-tonne mini excavators and trailers. The excavators were delivered and training was conducted in January 2023. The trailers were delivered in March 2023;
- well development:
 - completion of the Arouca #12 Well and interconnecting pipeline;
 - completion of the California #3 Well and installation of associated pipeline;

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WATER SECURITY

- continuation of the ***Development of New Water Sources Phase One Maraval and Environs*** project - tank equipment was purchased and was shipped to Trinidad for installation;
- continuation of the upgrade of the ***Trinidad Central Oilfields (TCO) Booster Pumping Station (BPS)*** - mechanical and electrical upgrades were undertaken to improve the suction at St. Julien BPS, which supplies the Moruga area under the Moruga Well Development project. The project was 61 percent completed;
- continuation of the upgrade of the electrical systems at ***Trinidad Central Oilfields (TCO) Booster (Phase Two) under the Moruga Well Development*** project. The project was 61 percent completed; and
- completion of the ***Desilting of Hillsborough Dam*** - a biometric survey was completed and it was determined that the volume of silt retained is sufficient. The recovered volume in the reservoir is 102,596 m³. Disposal of silt at Valley D is 67,634 m³. The taking over certificate was issued in October 2022. Additionally, road restoration was completed and the project entered the close-out phase.

SEWERAGE

Treatment and management of the country's wastewater are vital to ensure the safety and good health of citizens, as well as the protection of the environment through the efficient and effective removal of toxins from raw sewerage. In fiscal 2023, the sum of \$61.1 million was utilised to wastewater projects for the following major works:

Multi-Phase Wastewater Rehabilitation Programme – Phase One

The revised allocation of \$19.9 million was expended on the following works:

- completion of the San Fernando Wastewater Treatment Plant. The Plant is expected to be operated and maintained by the contractor and subsequently transferred by October 2023; and
- completion of the detailed design for the Maloney Wastewater Treatment Plant and Collection System. A site was identified for the new Plant design, which required an increase in land space.

Wastewater Network Expansion

A revised allocation of \$28.2 million was utilised for the completion of the design and construction of the Trincity Wastewater Treatment Plant. The project entered the defects and liability period.

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SEWERAGE

Wastewater Projects Trinidad and Tobago

A revised allocation of \$17.1 million was provided, of which \$13.0 million was expended for the following works:

- completion of the Lange Park Wastewater Treatment Plant (WWTP);
- refurbishment works at the Couva North and South WWTP; and
- geotechnical investigations at the Edinburgh 500 WWTP.

ELECTRICITY

The provision of efficient, cost-effective and reliable electricity services is one of the fundamental determinants of a country's standard of living, and plays a pivotal role in driving economic and social development. Aligned with this vision, the GORTT has prioritised the development of robust electrical infrastructure to meet the nation's growing needs. The amount of \$49.1 million was expended towards the following projects.

National Street Lighting Programme

The project continued to facilitate community development and provide greater security to citizens. The total allocation in the sum of \$5.0 million was expended for the installation of 1,262 light Emitting Diode (LED) lights and eighty-three (83) poles.

Development of Disaster Preparedness Capabilities in T&TEC Phase Two

The objective of the Development of Disaster Preparedness Capabilities programme is to minimise disruptions in electricity service during natural or man-made disasters. A budget of \$6.0 million was expended for the procurement of five (5) 2-megavolt amperes (MVA) mobile substations, along with spare parts and emergency supplies. These mobile substations serve as essential assets enabling the activation of black starting mechanisms, for the restoration of power if required.

Bulk Power Projects

New components for the transmission and sub-transmission continued under the **Bulk Power Development Programme** to move power from the generating sites to local centres. A total of \$17.1 million was expended for the three (3) projects under the Programme - **Bulk Power Requirements, New Bulk Power and the Additional Infrastructure to move Power from TGU to the National Grid**, to enhance the transmission and sub-transmission infrastructure, to provide a more secure and reliable power supply to communities and national development projects across the country. The following activities were undertaken:

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- upgrade of the Pinto Road 66kV Substation was 67 percent completed;
- payment of compensation to land owners: out of the seventy-four (74) parcels with good titles, twelve (12) have been purchased, eleven (11) settlements have been reached and valuations have been received for thirty-three (33) parcels for which negotiations are ongoing;
- Phase Two of the Union Estate to Gandhi Village 220kV Double Circuit Tower Line was 91 percent completed;
- upgrade of the Wrightson Road/Westmoorings 66 kV Circuits #1 and #2 was 48 percent completed;
- upgrade of the Bamboo/Wrightson Road 66 kV No.1 Circuit was 37 percent completed;
- upgrade of the Bamboo/Wrightson Road 66 kV No. 2 and No. 3 Circuits was 7 percent completed;
- expansion of the Union Estate 220/66 kV Substation: installation of two (2) 132/12kV - 30/40 MVA transformers at the Gandhi Village Substation was 10 percent completed; and
- design and construction of six (6) feeders was 88 percent completed.

Lighting of Parks and Recreational Grounds

The Lighting of Parks and Recreation Grounds project continued for the facilitation of increased safety and security. The project allocation in the sum of \$5.0 million was expended on the provision of public lighting to the following ten (10) parks and recreational grounds:

- Auzonville Park;
- Lopinot Basketball Court;
- Sherwood Basketball;
- Paramin Recreation Ground;
- Peytonville Basketball Court;
- Wharf Trace Basketball Court;
- Sherwood Basketball Court;
- Croton Lane Banyan Boulevard, Malabar, Arima;
- Mayaro Recreation Ground; and

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ELECTRICITY

- Guapo Basketball and Netball Court.

Illumination of Public Spaces

The project commenced in fiscal 2023 and is another initiative that seeks to increase safety and security at public spaces across the country. The sum of \$0.5 million was expended for the installation of lighting at the Harris Promenade in San Fernando and the Bird Song Panyard in Tunapuna.

Electrification Programme

The T&TEC continued the implementation of the project, which aims to combat poverty, promote urban equality and enhance the well-being of beneficiaries. The entire allocation of \$3.0 million was utilised to facilitate the installation of poles and other necessary electrical infrastructure for nineteen (19) households or communities in need of electrification in the following areas:

- LP 107, Anglairs Road, Cumana Village, Toco;
- #126, Farm Road, St. Joseph;
- 69, Green Hill Acono Road, Maracas St. Joseph;
- 44, Fairfield Road, Princes Town;
- LP #741, Pepper Village;
- #63, Reserve Road, Dades Trace, Rio Claro;
- Ganesh Trace, Enterprise, Chaguanas;
- Boodram Street, Darmanie Drive, Enterprise, Chaguanas;
- Plot # 4, Connector Road, Jerningham, Chaguanas;
- Lot 37, Rostant Road, Caparo;
- Lot # 23, Mykoo Avenue, Derrick Road, Chase Village, Carapichima;
- Limehead Road, Agostini Settlement Extension, Chase Village;
- Lot # 102, Heritage Estate, Chin Road, Cunupia;
- LP 53, Cemetery Street, La Fillette, Blanchisseuse;
- Cunjal Food Crop Project, Phase One and Phase Two;
- #159, Gran Couva Main Road;
- Lot #14, O'Meara Road South, Carapo, Arima;
- #51, Harmony Heights, Las Lomas #1; and

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- #159, Gran Couva Main Road.

Residential Electrification Assistance Programme (REAP)

The sum of \$3.0 million was also provided under the programme of which \$1.4 million was expended to service the household needs of vulnerable groups in the society. These households that were previously without a safe electricity supply, benefitted from first-time wiring or rewiring of their homes without charge.

Replacement of Ageing Transmission Infrastructure

In order to provide continued reliability of the electricity supply to residents, it is imperative for aged transmission infrastructure to be replaced. In fiscal 2023, the T&TEC expended the entire allocation of \$8.0 million under the **Replacement of Aging Transmission Infrastructure Programme** to undertake works on the following transmission and sub-transmission circuits:

- replacement of defective poles/insulators and corroded aerial conductors on the St. Mary's - Galeota 33kV circuit. Phase Three is 32 percent completed; and
- replacement of two (2) 66/33 kV, 50/70 MVA power transformers for the Wrightson Road 66/33/12 kV Substation is 57 percent completed.

Renewable Energy Initiatives

The sum of \$3.0 million was expended under **Renewable Energy Initiatives** for the purchase of the Wind LIDAR equipment to facilitate the **Wind Resource Assessment Programme** to ascertain the potential of wind energy for power generation.



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ECONOMIC RESTRUCTURING AND TRANSFORMATION

In fiscal 2023, the Government of the Republic of Trinidad and Tobago (GORTT) continued to invest in sectors geared towards bolstering economic growth and development. During this fiscal year, \$73.0 million was utilised under the PSIP for the implementation of several projects and programmes aimed at investment towards the diversification of the economy through the creative sector, such as, fashion, film and music.

Fashion

The Trinidad and Tobago Fashion Company Limited (FashionTT) utilised the sum of \$1.8 million for the following initiatives:

- ***MADE868 Local Production Facility***

This project was launched in January 2022, in collaboration with the University of Trinidad and Tobago (UTT). The facility, which houses modern equipment such as a digital printer, a 3D printer, a Computer Numerical Control milling machine, a heat pressing machine, and cut-and-sew operations, is on a growth trajectory and earned in excess of \$0.3 million in sales in its first year of operations;

- ***Value Chain Investment Programme***

FashionTT launched the fourth cohort of the Value Chain Investment Programme (VCIP) in July 2022 in partnership with the University of the West Indies (UWI). An estimated 170 designers gained support through the programme. This figure is expected to increase in fiscal 2024;

- ***FashionTT Lookbook***

The seventh edition (Christmas Edition) themed “Fa La La Fashion” was launched in December 2022 and featured a total of twenty-six (26) designers. The eighth edition entitled, “The All-Inclusive Carnival and Resort Wear,” was subsequently launched in February 2023 and featured a total of twenty-five (25) designers. The launch of the editions were focused on the promotion of local designers and their brands; and

- ***Fashion Industry Development Programme***

The undermentioned two (2) events were hosted by FashionTT to showcase the work of designers at the Hyatt Regency Hotel, in February and March 2023, respectively:

- an interface public relations carnival pop up event. A total of ten (10) designers participated in this event which generated an estimated \$74,000 in revenue; and
- the Down Syndrome Family Network, which had an attendance of 300 persons.

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Film

In fiscal 2023, \$1.5 million was expended to aid the local production of films and promote Trinidad and Tobago as a preferred destination for filmmakers. Some of the achievements included:

- ***Trinidad and Tobago Locations: Unseen, Unexpected***

A total of five (5) film makers from Trinidad and Tobago attended the British Film Institute Networking in London which resulted in four (4) producers obtaining opportunities to co-produce with British and Nigerian film makers;

- ***Film friendly network***

A total of six (6) film production expenditure rebate applications, valued at \$7.0 million were submitted. By leveraging the extensive network of Ministries, agencies and associations, the FilmTT achieved a total of seventeen (17) productions, with a value of over \$7.0 million on the international market and \$0.5 million on the local market; and

- ***Content Creation and Marketing***

A total of fifteen (15) content creators and film industry professionals received funding for various productions including four (4) short films, seven (7) feature films and four (4) varied content such as series, animation and marketing promotions.

Investment Promotion

InvesTT Limited (InvesTT), utilised 100 percent of its allocation for the implementation of various initiatives in fiscal 2023. This organisation is mandated to implement the Government's investment policy and to act as the point of access for potential foreign investors in all sectors of the economy. A significant achievement was the organisation's participation in six (6) local and international events aimed at promoting investment opportunities in England, China and the United States of America (USA) in order to generate new investment leads.

InvesTT also promoted the Phoenix Park Industrial Estate through the Chinese Roadshow in April 2023, with the aim of generating further targeted investment leads. A video was produced featuring the Phoenix Park Industrial Estate as a potential location for investment.

In addition, steps have been taken towards the establishment of a ***Special Economic Zone (SEZ) Authority of Trinidad and Tobago*** and the development of policies for the operationalisation of the SEZ Authority. For Phase 2 of the project, a consultant was hired to develop an organisational structure for the SEZ in accordance with the Act, and to identify international best practices. A recruitment plan, including job descriptions for the key

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positions of the Authority was also developed.

Strengthening Statistical Data Capability to Support Economic Transformation Decision Making

Statistics are invaluable in supporting economic restructuring and transformation efforts. Accurate and timely data, serve as a cornerstone in informing decision-making, facilitating effective monitoring and evaluation, identifying key growth drivers, supporting policy formulation and enabling international benchmarking. To this end, the GORTT continued to invest in the activities of the Central Statistical Office (CSO) as part of its strategy to drive sustainable economic development and achieve successful transformation outcomes as follows:

Conduct of the Population and Housing Census

The Population and Housing Census serves as the primary source of data on a broad range of demographics about the national population and the housing stock (type, composition and access to amenities). The data is used to facilitate the informed development of economic and social policies that meet the needs of the population. To this end, an allocation of \$25.0 million was provided for the conduct of census activities with achievements as follows:

- the Special Listing Exercise - this activity, which was necessary for the development of a housing register by communities, was completed in October 2022;
- in January 2023, Cabinet approval was conveyed for the conduct of the 2023 Population and Housing Census, the establishment of the Census Planning and Management Division (CPMD) and the employment, on contract, of the Census Administrator and the Business Operation Coordinator;
- in June 2023, a Census Administrator was contracted. The recruitment process continued for the recruitment of a Business Operations Coordinator;
- for the first time, handheld devices will be used for the collection of census enumeration data. In this regard, steps were taken to acquire 3,500 handheld devices to be used;
- under the Environmental System Research Institute Programme, Survey 123 was acquired through a geospatial technology solution provider. Survey 123 is a management software for the conduct of surveys that allows for uploading and monitoring of data collected, as well as the integration of geospatial solutions in the collection of data. Field maps of small enumeration geographic areas (approximately 150 -200 households) can be updated (building footprints) in the field directly using Survey 123 on digital tablets rather than drawing these updates or amendments on printed copies; and
- from January 23rd to February 8th 2023, officers of the CSO participated in multiple

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training sessions geared towards optimisation of the use of GIS tools, in the following areas:

- AcGIS: Exploring the Possibilities;
- Field Data Collection and Management using ArcGIS;
- Satellite and Remote Sensing Imagery;
- Mapping Theory;
- Data Capture Solutions and Services; and
- GIS Spatial Analysis and Consultancy.

Conduct of the Multiple Indicator Cluster Survey (MICS)

The Multiple Indicator Cluster Survey (MICS), which was developed by the United Nations Children's Fund (UNICEF) to provide internationally-comparable, statistically rigorous data on the situation of children and women, is a nationally-representative household survey implemented by countries under the programme. In fiscal 2023, funds in the sum of \$1.9 million were allocated, of which \$1.5 million was expended for activities associated with the conduct of the sixth round of the survey branded as MICS6.

Data collection, which started in fiscal 2022, concluded in December 2022. Verification of the data was undertaken and completed in January 2023, and the tables for the report were subsequently completed in April 2023. The CSO also facilitated a stakeholder workshop to validate the findings before finalisation of the tables. September 2023, is the deadline for the completion of the report, following which it will be launched.

Conduct of the Household Budgetary Survey/ Survey of Living Conditions (HBS/SLC)

A sum of \$4.7 million was expended to facilitate the conduct of the HBS/SLC, which produces another rich source of socio-economic data. The activities undertaken were as follows:

- employment of survey staff, including one (1) Zone Coordinator, fourteen (14) Supervisors and forty (40) Enumerators;
- the conduct of training of field officers in December 2022 and February 2023; and
- the commencement of field operations for the survey in February 2023. The HBS/SLC consists of twenty-four (24) fortnightly data-collection periods, of which fourteen (14) periods are projected to be completed by the end of fiscal 2023.

Conduct of a Survey to Rebase the Gross Domestic Product (GDP) of Trinidad and Tobago

In fiscal 2023, the CSO initiated a data collection exercise to rebase the GDP of Trinidad and Tobago. This initiative has immense significance, as it ensures that economic data remains

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current, reliable and accurately reflects the country's economic landscape. By undertaking this rebasing effort, the GORTT can effectively develop policies, engage in strategic planning and foster sustainable economic development. The existing base year for the GDP series is 2012, which necessitates revision to capture recent economic developments. A revised allocation of \$1.2 million was dedicated to support this undertaking.

The CSO also conducted activities, including the design of questionnaires and review of the Business Register for various industries. The CSO also focused on the selection of products to be included in the Supply and Use Tables (SUT), which is a vital component of GDP estimation, ensuring robust and comprehensive coverage of economic activities. Furthermore, research was conducted on GDP rebasing methodologies implemented in other countries to draw valuable insights and lessons.

AGRICULTURE FOR FOOD SECURITY

In fiscal 2023, the GORTT intensified its investments in the Agriculture Sector, given that the country's food import bill accounted for one third of the country's imports and the supply chain disruptions, which manifested during the COVID-19 pandemic. The overarching goal is to reduce the costs of imports and mitigate future disruptions. Additionally, in recognition of the potential transformative impact of technology in the sector, the GORTT took steps towards the development of a modern agricultural sector through the use of ICT that will bolster domestic food supply and increase food exports.

To this end, a revised allocation of \$137.9 million was channeled towards advancing programmes and projects in the following key areas:

- agricultural land management;
- boosting agricultural production;
- provision of agricultural access roads and upgrading of key infrastructure; and
- upgrading of fish landing sites.

Agricultural Land Management

Development of an Electronic Management System for State Land

A key objective of this project was to digitise all of the files related to State lands in order to facilitate the centralisation of records and ensure the security of critical information. This project received an allocation of \$2.0 million, of which, \$0.5 million was expended for the recruitment of five (5) officers to scan and update documents.

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AGRICULTURE FOR FOOD SECURITY

Implementation of a Comprehensive Crop Biodiversity Programme for Trinidad and Tobago

The sum of \$0.3 million was utilised for this programme which aimed to secure crop genetic resources for future use. In the event of natural disasters and impending effects of climate change, the programme will contribute to national food self-sufficiency in local agricultural crop production. In this regard, the tendering process has commenced for the following:

- procurement of IT equipment for the generation of a crop inventory database; and
- purchase of seed processing and characterisation equipment for the maintenance of seed viability in storage.

Boosting Agricultural Production

Coconut Industry Rehabilitation

The project **Coconut Rehabilitation and Replanting Programme** seeks to develop sustainable coconut-based enterprises on the east coast of Trinidad, with particular emphasis on coconut water production. This will result in the rehabilitation of 900 acres of land for the replanting of coconut trees. The major achievements for fiscal 2023 were as follows:

- preparation of tender documents for the procurement of IT equipment for the **Digitising Pest Surveillance Programme** for coconuts;
- submission of invitations for quotations for the purchase of the following:
 - polymerase chain reaction technologies to conduct testing for the absence or presence of lethal yellowing disease in Trinidad and Tobago;
 - coconut seedlings of a superior quality that are resistant to lethal yellowing disease; and
 - agrochemicals and biological control materials to manage coconut pests.

Cocoa Industry Rehabilitation

Activities undertaken for the project, *Rehabilitation of the Cocoa Industry* included the following:

- procurement of a refrigerated incubator and low freezer. This was aimed at improving

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AGRICULTURE FOR FOOD SECURITY

the Trinidad Selected Hybrid (TSH) cacao varieties' which are resistant to the Black Pod disease, through selective breeding; and

- installation of a water purification system and repairing of the fume hoods at the farm, for the management of the levels of cadmium contamination. This was to ensure safe beans for consumption whilst also meeting international standards for export.

Strengthening the Domestic Farm-to-Table Supply Chain

The main objective of the *Farm to Table* initiative is to train, guide and support local farmers with respect to adherence to Good Agricultural Practices (GAPs) and other globally recognised regulations. The GAP Model Farm will be a national demonstration centre for on-farm food safety and good agricultural practices. The topographic survey, as well as a geotechnical survey were completed. The MALF is in the process of finalising the drawings and the preparation of the tender documents commenced.

Provision of Agricultural Access Roads and Upgrade of Key Infrastructure

The development of the agricultural infrastructure including roads and facilities are key requirements for farmers to access services, and produce and sustain an effective and efficient supply of agricultural commodities. In this regard, the following projects were undertaken to help build agriculture infrastructure:

Provision of Agricultural Access to Targeted Commodities and Strategic Crops

The sum of \$0.3 million was expended under the project, ***Provision of Agricultural Access to Targeted Commodity and Strategic Crops***, which aimed at the rehabilitation of 240km of agricultural access roads in areas that facilitate targeted commodities and strategic crops including cocoa, rice, citrus and root crops. A total of 1.8 km of agricultural access roads were rehabilitated in Sakeer Trace (0.8km) and Rajpaul Trace (1.0km), Rio Claro. The preparation of tender documents also commenced for upgrade of the following roads:

- Bernard Road Network (Cacandee Road, Felicity) - 1.0km of road; and
- Hart Trace (Tableland) – 2.0km of road.

National Seed Bank

The objective of the project ***National Seed Bank located at Tucker Valley, Chaguaramas*** is to provide adequate infrastructure including irrigation systems, field equipment and security in order to achieve the nation's annual targets for local seed production and other vegetative planting material. As such, expenditure in the sum of \$0.2 million was incurred for the

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procurement of seed processing equipment including a seed dryer, six (6) 14-cubic feet chillers and a seed thresher. In addition, the evaluation of bids commenced for the supply of irrigation lines and overhead sprinklers.

Development and Provision of Facilities at Marper Farm

Works continued with the purchase of fertilizer, saw dust, insecticides and other material for the expansion of coconut germplasm at the Marper Farm. The objectives of the project are to ensure the survival of all of the existing invaluable germplasm collections at the Marper Farm and to expand the collections of plant genetic material through the introduction of improved plant species and varieties. The investment in the development of the Marper Farm will facilitate the conservation of the fruit biodiversity of Trinidad and Tobago and ensure that the requisite planting materials for fruit tree plant propagation are available.

St. Augustine Nurseries - Development and Provision of Facilities

St. Augustine Nurseries houses production and propagating facilities, office buildings and germplasm fields. The project, **St. Augustine Nurseries- Development and Provision of Facilities**, entails the upgrade of the infrastructure and equipment to facilitate the production of planting material for the farming community. Activities undertaken in fiscal 2023 were as follows:

- award of a contract in the sum of \$0.4 million for the refurbishment of the Sales Department at St. Augustine; and
- submission of invitations for bids for the purchase of tractors, brush cutters and minor equipment for the expansion of minor fruit germplasm and for the importation of newer citrus varieties.

Fisheries

Upgrading of Fish Landing Sites

In keeping with international best practice for the design, construction, maintenance and management of fish landing sites, the MALF continued to invest in the upgrade of various fish landing sites. In fiscal 2023, the sum of \$1.2 million was utilised for the following:

- payment of outstanding commitments for the refurbishment of the locker rooms at the Erin Fishing Facility. The refurbishment included repairs to the roof and painting of the facility; and
- completion of refurbishment works to the main building at the Maracas Fishing Facility.

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AGRICULTURE FOR FOOD SECURITY

The locker rooms, vending stalls and open vending area were refurbished. The upgrade of the electrical and plumbing systems of the entire facility was also completed.

Fisheries Management Research and Development Programme

The objective of this Programme is to enhance the efficiency and effectiveness of the delivery of services provided by the Fisheries Division of the MALF, by strengthening the institutional and ICT capacity of the Division. To this end, a total of \$0.7 million was utilised for:

- payment of outstanding commitments for the purchase of two (2) multimedia projectors and a network switch; and
- recruitment of three (3) officers to aid in the preservation of records related to data on the historical fish catch.

TOURISM

As part of its unwavering commitment to enhancing the competitiveness of destination Trinidad and Tobago, the Ministry of Tourism, Culture and the Arts (MTCA) pursued the development of policies and strategies to propel the tourism sector forward. Recognising the immense potential of tourism as a catalyst for economic prosperity, job creation and overall national development, the Government has sustained its investment in this vital sector. A total of \$101.4 million was allocated to the MTCA, of which 51 percent was utilised for the following tourism projects and programmes:

Tourism Sites and Attractions Upgrade

The Manzanilla Beach Facility underwent a comprehensive upgrading process, culminating in its completion and subsequent opening in April 2023. Works undertaken on various aspects of the facility were as follows:

- repairs to the roof and refurbishment of the restaurant building, the lifeguard headquarters, the wastewater treatment plant and the beach operation and generator room;
- washroom facilities: repairs to the structural columns of the roof, plumbing and electrical works and installation of fans and ventilation;
- lifeguard booths: general repairs, roof repairs and electrical works to three (3) booths;
- security and information booth: general repairs, fencing, installation of security cameras and signage, plumbing works and lighting upgrades;
- car park: external works and rehabilitation of the signage;

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- ground works and other amenities including works to the children's play park, sand rehabilitation and drainage;
- supply and installation of a fuel tank and generator; and
- trimming and pruning of the coconut and other trees on the compound.



Carpark at Manzanilla Beach Facility



Playground at Manzanilla Beach Facility



Washrooms and Change Rooms

Developing, Branding and Promoting Trinidad's Distinctive Tourism Attributes

The **Tourism Trinidad Limited (TTL)** continued to develop Trinidad's tourism product by fostering partnerships with key stakeholders. These partnerships enabled the creation of a destination experience that is not only unique and authentic but also of world-class quality for both visitors and locals. Moreover, the TTL also aims to develop, brand and promote Trinidad's distinctive tourism attributes to international markets. In support of these strategic objectives, the sum of \$17.2 million was utilised for the execution of the following activities:

- international marketing activities:
 - the TTL partnered with the Dreams Weekend LLC (a company based in Hawaii) to facilitate the docking of the Epic Carnival Experience Cruise Ship during the period

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- February 17th to 21st, 2023 at the Port of Port of Spain. The TTL also partnered with Trend Media and Digicel Trinidad and Tobago to produce and promote destination videos which were approved for launch. Additionally, the TTL partnered with the National Geographic Traveller Magazine to write, design and publish five (5) branded content articles for each monthly issue over the period November 2022 to April 2023;
- the TTL engaged the services of Travel Pursuit, a travel trade and daily news platform based in the United Kingdom, for a twelve (12) month advertising subscription on their website;
- the placement of advertisements in the following in-flight magazines: the Caribbean Beat, American Way and Holland Herald were also undertaken; and
- social/digital media content generation – the TTL contracted the services of a content creator, 'EatAhFood' to produce twelve (12) video episodes. Two (2) videos have been released thus far with a combined YouTube viewership of 33,000;
- visitor arrival strategy and destination experience:
 - conference and event support – the TTL partnered with the Caribbean Airlines Limited for its "Welcome Home" campaign which targeted the Trinbagonian diaspora. The initiative entailed the provision of entertainment and other event support at the Piarco International Airport. The TTL also partnered with the Trinidad and Tobago Police Service (TTPS) to facilitate tours for persons attending the Caribbean Commissioners of Police Annual General Meeting and the Commonwealth Chemist Association Conference, both of which were held in May 2023. Tours were also facilitated for participants of the Trinidad and Tobago Bureau of Standards' (TTBS) ISO/TC 309 Conference in April 2023;
 - airport décor and entertainment – the TTL collaborated with the Airport Authority of Trinidad and Tobago and provided enhanced décor at the Piarco International Airport for Christmas 2022 and Carnival 2023; and
 - diaspora activations: support for Carnival activities - extensive branding activities and support were provided for the hosting of Carnival 2023, which entailed the TTL's presence at signature Carnival events including Panorama Semi-Finals and Finals, 'Kes Is We' fete, 'Machel 40' fete and at the Socadrome on Carnival Monday and Tuesday;
- cruise development:
 - destination welcome for the cruise season – the TTL welcomed the restart of the cruise season in November 2022. By the final month of the season, in April 2023, there were four (4) calls to the Port of Port of Spain, which brought a total of 6,939 passengers and 2,454 crew members. An estimated 5,568 passengers disembarked the vessels and 1,053 passengers attended organised tours;

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- cruise product development initiatives – the TTL engaged the services of a consultancy team from the Aquila Center for Cruise Excellence to conduct a cruise product analysis and to provide specialised training to stakeholders within the cruise industry. To commence the product analysis, officials from the Aquila Center embarked on a site visit to Trinidad from April 16th to April 19th, 2023. The training was conducted over the period April 16th 2023 to June 1st 2023; and
- a workshop was also facilitated on April 20th, 2023, which brought together thirty-seven (37) stakeholders. A report was submitted by the Aquila team. Furthermore, an online training titled “Tour Guide Excellence International Certification” commenced in May for a period of five (5) months, targeting twenty (20) local tour guides and aimed at enhancing their skills and knowledge in providing exceptional service to cruise passengers;
- tourism research:
 - the Tobago Jazz Festival - a total of 1,885 surveys were administered over a six-day period between April 18th and 23rd, 2023 at the Piarco International Airport and the Port of Spain Ferry Terminal, to obtain data related to the festival’s niche; and
 - the Cruise Survey - the survey of cruise passengers for the Cruise Season 2022/2023 was completed and the report is being finalized.



Cruise Season 2022-2023

Ariapita Avenue Enhancement Project

Ariapita Avenue has emerged as a vibrant entertainment hub of Port of Spain. The MTCA has placed focus on further enhancing the area, to establish it as a premier economic and leisure zone within the city. Phase One of the project has commenced, with overall works 80 percent completed, and the following activities are ongoing:

- demolition of existing bus sheds and carting away of unwanted material;
- demolition of signage and carting away of unwanted material;

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- supply of garbage bins; and
- repair of sidewalk for staining and tropical design.

MANUFACTURING

Trinidad and Tobago continues to lead the way with the manufacturing of consumer goods in the CARICOM Market. To continue this trend and further expand this burgeoning sector, the Government invested \$118.8 million to provide support and implementation of projects and programmes.

The National Apprenticeship Programme (Non-Energy Manufacturing Sector) utilised \$7.0 million to provide trainees with the necessary competencies in various occupational areas related to the field of mechatronics and engineering. The third Semester for the first cohort of trainees continued in January, and was completed in June 2023. This group began their second year of the programme in fiscal 2023. A second cohort of trainees also commenced training in June 2023. This required further investments to facilitate marketing and promotion of the programme to raise awareness and recruit new trainees. Upon completion of this three-year programme, graduates will demonstrate competence in a wide variety of skills and knowledge to support and aid in boosting the non-energy manufacturing sector.

The Phoenix Park Industrial Estate remained a high priority of the GORTT in fiscal 2023, given its critical role in promoting economic diversification and development. This project resulted from China's Belt and Road Initiative which aimed to strengthen economic cooperation among countries along the proposed Belt and Road routes. In addition to the FDI received from the Chinese Government, the GORTT utilised \$65.8 million towards the development of a detention pond and shaping of the inlet and outlets. Procurement of a perimeter fencing system and solar lighting was also completed in fiscal 2023.



Aerial View of Phoenix Park Industrial Estate

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INDUSTRIAL DEVELOPMENT

Trinidad and Tobago is a major destination for yacht berthing and yachting activities in the Caribbean region. The Yachting Industry is an economically viable sector in Trinidad and Tobago, given this country's strategic geographical location, which allows for safer storage of yachts and access to facilities for the provision of first-class yacht repair and maintenance services. In the fiscal year 2023, the Government invested the sum of \$4.0 million to support various initiatives to boost the development of the Yachting Industry. The major achievements were as follows:

- launch of an **International Yachting Campaign** which included the placing of advertisements strategically across various media including the Caribbean Airlines' "Caribbean Beat" magazine; the "SAIL" magazine; the British Airways' "High Life" magazine; the KLM Royal Dutch Airline's "Holland Herald" magazine; and through several yachting websites;
- **Development of a National Maritime Policy and Strategy** for Trinidad and Tobago by the Ministry of Trade and Industry (MTI), under the strengthening of the Single Electronic Window (SEW) for Trade and Business Facilitation Programme, in partnership with the Ministry of Works and Transport (MOWT). The Policy was completed and submitted to the Cabinet for consideration and approval; and
- evaluation of seven (7) applications for funding under the **Grant Fund Facility for Micro and Small Enterprises (MSEs)** in the Yachting Industry. The funding allowed for the development of the service providers in areas related to shipbuilding, repair and maintenance, servicing of vessels, welding, woodwork, upholstery, sail making, electronics and electrical repair, painting and rigging, hospitality services, travel agency services and brokerage services. A total of ten (10) applications were received.

YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

The GORTT remained steadfast in its efforts to create a transformative and empowering landscape that fosters the growth and potential of the youth population in the country. Recognising the significant role young people play in driving social and economic progress, the GORTT sought to provide comprehensive support and opportunities for youth to excel in various fields, including entrepreneurship. By implementing, monitoring and reviewing strategic initiatives, the government also aimed to strengthen institutional structures and reposition principal youth development agencies to better cater to the evolving needs of the youth.

In fiscal 2023, the Ministry of Youth Development and National Service (MYDNS) focused on the expansion of existing programmes to reach a greater number of young persons. The Ministry also continued the formulation of modern programmes to keep abreast of current dynamic market demands and to maximise the impact of training and certification courses, which were designed to promote employability and entrepreneurship of the youth population.

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The programmes implemented by the MYDNS included technical vocational skills development in the areas of agriculture, skilled trade, personal development and entrepreneurial initiatives. Several existing programmes continued with new cohorts of trainees, and new programmes were also introduced, resulting in an overall increase in participants, which totalled 2,889 as compared to 2,082 in fiscal 2022.

A total of \$107.6 million was expended for the Youth Development and Entrepreneurship sector in fiscal 2023 as follows:

Implementation of the National Youth Policy

The National Youth Policy (2020–2025) aims to prioritise youth economic participation and empowerment. In fiscal 2023, the MYDNS through its Youth Division, implemented the following programmes:

Name of Programme	Details of Activities
National Leadership Training	Phase two of the National Training Programme was completed.
Re-establishment of the National Youth Council	Consultations were conducted as follows: <ul style="list-style-type: none">• the first consultation was held in June 2023, at the City Hall in Port of Spain;• the second consultation was held in July 2023, at the City Hall in San Fernando;• the third consultation was conducted virtually in July 2023; and• a fourth consultation is scheduled to be conducted virtually for Tobago.
Youth Week	Events scheduled for August 2023 included: Youth Ecumenical/Inter-religious Service, Youth Engagement: Group Link – Youth Policy and MYDNS Programmes, Youth Work/Youth Practitioner, Youth Employment/Career Fair, Youth Entrepreneurship Expo and Youth Explosion.

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Name of Programme	Details of Activities
CRISP	<p>CRISP is a technical/vocational training programme on air conditioning, refrigeration, automotive electrical and heating, ventilation and air condition (HVAC) maintenance. The programme was launched in April 2023, targeting 100 participants. CRISP is being conducted at the National Energy Skills Centre (NESC) campuses and successful students will receive an NESC Certificate of Completion at the craftsman level</p> <p>Cohort Three (full time) is scheduled to be conducted at the NESC campus in Ste Madeleine from June to July 2023. Cohort Four (part time) is scheduled to be conducted at the NESC campus in Mayaro from July to September 2023 and Cohort Five (part time) will also be held in Mayaro from August to September 2023</p>
Drive	<p>The project Drive, is an automotive servicing programme, geared towards youth ages 18 to 35 years. The project, launched in April 2023, is being implemented in partnership with the NESC Technical Institute and is targeting 100 participants. Successful students will receive an NESC Certificate of Completion at the Craftsman Level</p> <p>The modules entail: safety communication and tools, braking systems, suspension and steering systems, electrical fundamentals and scan tools. The cohorts were scheduled as follows:</p> <ul style="list-style-type: none"> • Cohort One (full-time) – Ste. Madeleine NESC - April 2023 to June 2023; • Cohort Two (part-time) – Ste. Madeleine NESC - April 2023 to July 2023; • Cohort Three (part-time) – Woodford Lodge - April 2023 to September 2023; • Cohort Four (part-time) – Point Lisas - April 2023 to September 2023; and • Cohort Five (full-time) – Point Lisas - June 2023 to August 2023.
YTEPP Programme: YouTec	<p>YouTec is an initiative of the Youth Training and Employment Partnership Programme (YTEPP) and is scheduled to be conducted from August to September 2023. The programme will entail the following initiatives:</p> <ul style="list-style-type: none"> • nail technology - Project Polished" • make-up artistry - "Beat Faces" • culinary arts - "Baked" • phone and tablet repairs; and • computer maintenance and troubleshooting.

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Refurbishment of Youth Training Facilities

The MYDNS also continued to execute works under the project **Refurbishment of Youth Training Facilities** to maintain the functionality of the spaces for young people. Infrastructure upgrade works were conducted on the Laventille, California and Los Bajos Youth Training Facilities as follows:

Youth Facility	Refurbishment Works	Overall Percentage Completed	Remarks
Laventille	Some of the refurbishment works included: works to the auditorium; roofing and ceiling repairs to leaking areas of the Administration Offices; works to the wall vents and drop ceiling in the studio room and music room; and works on the wrought iron perimeter fencing.	100 percent	The project was completed in June 2023.
California	Some of the works included: preliminaries, mobilisation, ceilings, floors, carpentry/joinery, MEP installations, ICT installations, painting and external works.	100 percent	The project was completed in July 2023.
Los Bajos	Some of the works included: roof and ceiling repairs; rehabilitation of the front perimeter wall, the gate and the guard booth; floor tiling; works to the air conditioning, internet and public address systems; wall crack repairs, grounds maintenance and painting of the facility's exterior wall.	100 percent	The project was completed in September 2023.

Refurbishment of Youth Development and Apprenticeship Centres (YDACs)

The status of works undertaken at the three (3) YDACs were as follows:

- Chatham YDAC - the ICT Lab was completed. Upgrade works are ongoing on the kitchen and dining hall, administration building, infirmary kitchen, material stores, main stores, gymnasium, auto mechanical workshop, laundry, Dormitories 1, 2, 3 and 4, as well as the construction of a new dormitory and computer repairs;
- Persto Praesto YDAC – the demolition of several buildings on the compound was completed. Works are ongoing on the refurbishment of the building, technical

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maintenance repairs, reconstruction of the infirmary, construction of a new dormitory and construction of a new music room; and

- El Dorado YDAC - refurbishment of the buildings are 70 percent completed, with infrastructure upgrades, external works and construction of a new centre ongoing.

Refurbishment building for the Children In Need of Supervision Project (CHINS)- St. Michael School for The Boys

This project was completed in fiscal 2023. The activities included refurbishment works on the Trade Blocks 1 and 2, the mechanical workshop, the Administration Block, the dining hall, the laundry, dormitories, civil works (pavements), firefighting, perimeter fencing, electrical and ICT infrastructure; and surveillance installations.

Works to Transition Homes

The Josephine Shaw House for girls was completed, and discussions regarding its operationalisation are ongoing. A contract was also awarded for the construction of the ***Sevilla Home for Girls*** which is expected to be completed by November 2023. Other projects such as ***The Expansion of the Ste. Madeleine Transition Home*** and ***The Refurbishment and Expansion of the Former St. Michael School for the Boys*** are projected to be completed in this fiscal year. These residential facilities are critical for the protection and rehabilitation of many youth who do not have a safe space to live.

The National Entrepreneurship Development Company Limited (NEDCO) Business Accelerator Programme

In February 2023, Cohort Two of the NEDCO Business Accelerator Programme (BAP) commenced with twenty-five (25) protégés enrolled. Twenty-four (24) initial business advisories were conducted in March 2023. The NEDCO also conducted the following courses in fiscal 2023:

- BAP Pop-up Market at the South Park Mall;
- Know Your Taxes Training [twelve (12) participants];
- BAP networking session [thirty-five (35) participants];
- BAP Pop-up Market at the C3 mall; and

Orientation for Cohort Three was conducted in March 2023, and the training was launched in June 2023, at the Hyatt Regency Hotel.

NEDCO also piloted the Start Your Business (SYB) five-day training programme, which was

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held in June 2023, with twenty (20) participants engaging in the sessions. In addition, a three-day Good Manufacturing Practices (GMP) training course was held in June 2023 with a total of twenty (20) participants.

Youth Social Programmes

The Project Trending, is a social media management/awareness programme that was implemented in fiscal 2023. The programme targeted 120 participants and was geared towards differentiating the types of social media platforms, the associated levels of subscription/user traffic, user demographics, and what the platforms are best used or suited for. Cohorts One to Three were completed from March to April 2023.

Furthermore, a Youth Festival was held in July 2023. The Festival is a talent-search event designed to discover talented youth between the ages of 10 and 35 years, in both individual and group categories throughout Trinidad and Tobago.

Youth Development Project Formulation

The following activities were undertaken in fiscal 2023:

Name of Programme	Implementation Period	Details of Activities
AMPLIFY	May to September 2023	The Programme has been finalised.
STEP TT: Skills for a Technological Economy and Youth Productivity in Trinidad and Tobago	<p>Cohort Five (part time) was held from April 2023 to May 2023</p> <p>Cohort Six (full time) was held from June to July 2023 in Point Lisas</p>	<p>The Programme entailed three (3) areas of training:</p> <ul style="list-style-type: none"> • introduction to mobile application development; • web design; and • coding. <p>The programme targeted 300 young persons between the ages of 16 and 35 years. Successful students will receive an MIC-IT e-Certificate of Achievement or Participation.</p>

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Name of Programme	Implementation Period	Details of Activities
ALLSET	Cohorts One to Four were held from March to September 2023	<p>The Programme is being implemented by the NESC Technical Institute and was launched in March 2023, at the Woodford Lodge NESC.</p> <p>Modules included: Skid-steer loader; Backhoe loader; Bulldozer; Excavator; and Dump truck.</p> <p>Successful students will receive an NESC Certificate at the Craftsman Level.</p>

SCIENCE, RESEARCH AND DEVELOPMENT

Science, research and development (R&D) are essential drivers for building globally-competitive businesses, by driving creativity, fostering technological advancements, enhancing productivity and expanding market opportunities.

The **Caribbean Industrial Research Institute** (CARIRI) plays a vital role in supporting R&D in Trinidad and Tobago, through its range of support services, research facilities, business incubation and capacity-building programmes. CARIRI empowers businesses and entrepreneurs to embrace innovation, enhance their R&D capabilities and contribute to the growth and competitiveness of Trinidad and Tobago's economy.

In this regard, funding in the sum of \$10.2 million was appropriated for the Institute's three (3) development initiatives: **Recycling of Tyre Crumbs into Asphalt Mixes; Procurement of Equipment for CARIRI and Laboratory Information Management Systems.**

CARIRI expended the sum of \$0.4 million for the project **Recycling of Tyre Crumbs into Asphalt Mixes** towards the operationalisation of the Rubber Crumb Plant at the San Fernando Campus of the University of Trinidad and Tobago (UTT). The funds were utilised to enable payments to the contractor for the provision of services which included:

- fabrication and installation of two (2) chutes;
- supply of labour, materials and consumables for the installation of emergency stops and starters;

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supply of labour, materials and consumables for the fabrication and installation of a chute block cutter; and

- removal and re-installation of defective motors.

The plant will facilitate continued investigative/developmental work pertinent to the manufacture of rubber crumb and downstream rubber crumb-based products from waste tyres. There were initial technical issues in commissioning the plant which were subsequently resolved, and trial production runs were initiated. Performance testing of the two (2) mixes prepared by the Faculty of Engineering of the University of the West Indies (UWI) was also conducted.

As part of the project ***Procurement of Equipment for CARIRI***, an expenditure of \$8.0 million was incurred to acquire essential equipment aimed at strengthening the capacity of the Institute to fulfill its mandate effectively. The items procured through the project included inductively-coupled plasma equipment.

CARIRI also utilised a total of \$1.5 million towards the acquisition of a core ***Laboratory Information Management System (LIMS)*** software application. Proposals were received from three (3) service providers and the technical and financial evaluations were completed. The preferred LIMS service provider was selected.

The National Institute of Higher Education, Research, Science and Technology (NIHERST)

The NIHERST continued the pursuit of its mandate to promote the development of science, technology and higher education in Trinidad and Tobago. In fiscal 2023, an allocation of \$1.3 million was provided to support the following initiatives in an effort to enhance the innovative, creative and entrepreneurial capabilities of the citizenry.

Teach Me

The ***Teach Me Programme*** is geared towards improving levels of creativity, by building and strengthening capacities in the areas of science, technology and innovation. The objectives of the initiative include, but are not limited to, increasing teachers' competence to transfer knowledge and technical skills in science, technology, engineering and math (STEM) subjects, to students at the primary and secondary levels. The allocation of \$0.3 million was utilised to award prizes in excess of \$55,000 to students and teachers in the latest installment of the Teach ME Teacher's Virtual Curriculum Competition and the Student's Innovation Competition.

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SCIENCE, RESEARCH AND DEVELOPMENT

Science, Technology and Innovation (STI) Mapping and Priority Setting

The STI Mapping and Priority Setting Project seeks to:

- position science, technology and innovation on a viable growth path through promoting trade and attracting investment in the area;
- build the capabilities of enterprises in the sector;
- identify the drivers/obstacles to innovation; and
- strengthen support of institutions in the enabling environment.

In fiscal 2023, presentations on the project were made to the Ministry of Tourism, Culture and the Arts and the Tobago House of Assembly. The STI presentations were successful in achieving “buy in” by all the stakeholders to better define the active role of players in the industry and for the regeneration of the sector.

Research and Technology Applied to Agriculture

An allocation of \$0.6 million was provided to the NIHERST geared towards modernising agriculture through the development of vertical farming technology. The NIHERST received proposals from three (3) vendors, which are being evaluated. The NIHERST is also in the process of identifying a suitable site to house the container.

FOREIGN POLICY AND TRADE RELATIONS

Foreign Affairs

The Ministry of Foreign and CARICOM Affairs (MFCA) plays a pivotal role in directing the nation’s foreign relations with other states and international entities, mainly through diplomatic initiatives and representation. The Ministry aims to expand and strengthen the country’s relations through bilateral and multilateral initiatives, by seeking environments that are conducive to trade, tourism and investment for Trinidad and Tobago. A total investment of \$4.0 million was provided in fiscal 2023 for the implementation of the MFCA’s capital projects.

Institutional Strengthening and Capacity Building

To ensure a highly capable and proficient workforce, continuous training is imperative for the Ministry’s staff at headquarters and overseas missions. With this objective in mind, the MFCA continued the implementation of the ***Foreign Service Strengthening Initiative (FSSI)*** for its staff. The training programme aims to enhance and fortify the capacity of the Foreign Service

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and the MFCA as a whole. By narrowing the gaps in institutional capacity, the programme will empower the MFCA's staff to effectively function in the dynamic landscape of regional, hemispheric and global diplomacy.

The MFCA conducted training in the following modules:

- “Skills Building in HIV Workplace Policy Development” held in November 2022;
- “Sexual Harassment in the Workplace” held in November 2022; and
- “Protocol” held in October 2022.

Digitisation of the Caribbean Single Market and Economy (CSME) Skills Certificate Application Process

The digitisation of the application process for clients seeking the CSME Skills Certificate is essential to streamline and enhance the overall user experience, providing a more user-friendly and interactive platform. By embracing digital transformation, Trinidad and Tobago will establish itself as a leader in delivering CSME Digital Services and help fulfill its obligations in implementing the decisions of the Conference of Heads of State of CARICOM. The initiative will set a precedent for best practices in digitalising CSME services and optimise the efficiency and effectiveness of CSME-related processes through digital platforms.

The National Information and Communication Technology Company Limited (iGovTT) has undertaken the development of the CSME online application system and substantial progress has been made across multiple phases of the project. In Phase One, the implementation of E-Appointment and TTGovChat was successfully completed. Phase Two encompassed the installation of the CSME Online application on the existing host server at the MFCA and was also completed. Phase Three was completed and the activities involved the preparation and installation of the required virtual servers, firewall rules and security measures by the ICT Unit. The iGovTT's development team has been actively collaborating with the CSME staff, to address system issues and incorporate required modifications. Phase Four, involving final testing and the implementation of all three (3) services (E-Appointment, TTGovChat and the CSME Application), is expected to be completed within the first quarter of fiscal 2024.



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ENERGY/RENEWABLE ENERGY ALTERNATIVES

The GORTT's policy directives for the Energy Sector are centered around ensuring a reliable and sustainable energy supply, enhancing energy efficiency, and reducing Trinidad and Tobago's carbon footprint. To advance these goals, in fiscal 2023 a revised allocation of \$39.8 million was made to the Ministry of Energy and Energy Industries (MEEI) to provide strategic leadership, development of regulation and management of the energy and mineral sectors. The MEEI therefore undertook the following activities throughout fiscal 2023 towards achieving these goals:

Renewable Energy and Energy Efficiency Initiatives (RE&EE)

A revised proposal was drafted for the installation of two (2) electric vehicle (EV) chargers, purchase of one (1) electric vehicle and the installation of solar LED lighting in the car park of the Queen's Hall Auditorium. The National Energy Corporation (NGC) of Trinidad and Tobago provided project management services and the project was 20 percent completed.

Synthetic Aperture Radar Systems (SAR) for the Detection of Oil Spills (Port of Spain and Chaguaramas)

An allocation of \$0.3 million was provided for the annual maintenance costs, upgrade of ICT systems and contingency fees associated with the SAR systems at Port of Spain and Chaguaramas. These systems play a vital role in facilitating the early detection of oil spills in the Gulf of Paria.

Acquisition of Equipment for the National Quarries Company Limited

A Furukawa rock drill was purchased at a cost of \$3.5 million for the National Quarries Company Limited (NQCL). The equipment was needed by the NQCL to meet the demand for limestone production. This material is also required by the Ministry of Works and Transport for its extensive remedial road infrastructural work plan.

Acquisition of an Unmanned Aerial System (UAS) for the Minerals Sector

The purchase of the UAS is required for the detection of oil spills in areas where there is little or no surveillance. The request for proposals was completed and the project is 20 percent completed.

Dredging of Sea Lots Main Channel and Turning Basin

Cabinet approved a revised project cost of \$87.5 million for the dredging of the Sea Lots Main Channel and Turning Basin, to return it to a depth of seven (7) meters, which will facilitate ease of navigation for vessels. In addition, a bathymetric survey and a feasibility study to determine the integrity of the existing quay wall along the Channel was completed. Trinidad and Tobago, continues to experience the negative effects of climate change, such as

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the rise in sea level, increased ambient temperature and extreme weather events. Human activities, including chemical and waste pollution, land degradation, and deforestation also contribute to the destruction of the environment. The GORTT remains committed to channeling resources into solution-oriented interventions with the aim of alleviating these effects. In this regard, Ministries, Departments and Agencies (MDAs), concentrated on the implementation of projects that targeted climate resilience, waste management, bolstered disaster preparedness measures, fortified coastal protection initiatives, conserved valuable natural resources, and fostered the integration of alternative and sustainable power sources. The Government also continued to pursue sustainable development initiatives in order to fulfill its obligations under various Multilateral Environmental Agreements (MEAs).

Environmental Management and Policy

The Environmental Management Authority (EMA) continued to implement key activities in fiscal 2023 with an expenditure of \$5.2 million for the following projects:

- **Acquisition of ISO 9001 Certification** – the first-year annual assessment for the maintenance of ISO 9001:2015 certification was successfully completed. The ISO Certification was awarded in April 2023 from the certification body: DQS Inc. of the United States of America (USA);
- **Development of Ambient Water Quality Standards** – the Trinidad and Tobago Bureau of Standards (TTBS) and the Eco-engineering Consultants Limited were engaged for the provision of services in the Hillsborough West Watershed in Tobago. The TTBS was contracted to conduct water quality analyses and the Eco-engineering Consultants Limited was engaged to conduct rapid biological assessment of the watershed and to develop a watershed improvement plan;
- **Development of a Management Plan for the Ocelot** – a venue was identified and approved to be used for meetings of the Management Advisory Committee (MAC)/ Ocelot Working Group (WG). Additionally, work was initiated on the re-structuring of the MAC;
- **Development of Ambient Air Quality Standards** – site visits were conducted to the Water and Sewerage Authority's (WASA) King's Bay Water Treatment Plant (WTP) and the Speyside High School, for potential siting of the eighth ambient air quality management station. A visit was also conducted to the Point Fortin East Secondary School and the Mayaro Secondary School for potential siting of the ninth station. The Terms of Reference (TOR) document for the ninth station site works was approved for the Point Fortin East Secondary School, and potential contractors viewed the required works as outlined in the TOR. Arrangements were completed for the shipment of equipment for the station upgrades;
- **Designation and Management of the Red Howler and White Fronted Capuchin Monkey** – The establishment of the MAC /Red Howler and White Fronted Capuchin Monkey WG

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was undertaken. Additionally, quotations were received from three (3) vendors for the procurement of equipment to conduct population studies;

- ***Designation and Management of the Caroni Swamp as an Environmentally Sensitive Area (ESA)*** – three (3) proposals were received to survey and delineate the boundaries of the proposed ESA. The proposals were evaluated and a preferred service provider was engaged; and
- ***Revision of Priority Actions of the Management and Recovery for the Pawi Bird*** – three (3) proposals were received and evaluated for the conduct of research studies and the hosting of workshops.

Biodiversity provides subsistence, fishing, water, materials, employment, coastal protection and well-being to the population. As such, in keeping with its significance, the Institute of Marine Affairs (IMA) remained steadfast in its efforts to protect important habitats of marine life and assist in restoring the productivity of the oceans, to avoid further degradation. Targeted areas continued to serve as sites for scientific study and to generate income through tourism and sustainable fishing. The IMA's research continued to provide advice for the sustainable management of the coastal and marine areas and resources of Trinidad and Tobago, informing Government policies on natural resource management and the benefits of a sustainable marine economy.

In fiscal 2023, the IMA utilised the sum of \$3.2 million for the following:

- ***Development of the Mariculture Industry in Trinidad and Tobago*** – retrieval of the first wild fish samples commenced and the samples were quarantined into the mariculture laboratory. The recirculating aquaculture system in the mariculture laboratory has approximately ten (10) Lane Snappers (*Lutjanus synagris*) broodstock specimens, which were caught in fish pots placed off the Gaspar Grande Island in March 2023. The collection of additional Lane Snappers continued, as new fish pots were deployed in July 2023 at three (3) sites off the Gaspar Grande Island. Laboratory cabinetry was installed on August 4th, 2023. The procurement process for the acquisition of laboratory equipment and other items related to the full operationalisation of the mariculture laboratory commenced. Phases One and Two for works pertaining to the upgrade of the biosecurity of the Aquaculture Shadehouse, were completed in December 2022, and the procurement process for the replacement of the roof of the Aquaculture Shadehouse commenced;
- ***Establishment of a Digital Enterprise Content Management System*** – the project aims to revolutionise how digital content management is undertaken and to propel the IMA towards the digitalisation of key internal services. The project entails the design of a modern, feature-rich, web-based management ecosystem, with collaborative functionalities and seamless application integration. The implementation of the system will afford enhanced efficiency in saving and retrieving digital content, while facilitating ease of use through intuitive features and providing access to collaborative tools. In May

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2023, a letter of engagement was signed between the iGovTT and the IMA for the provision of consultancy services for the development of a **Business Needs Report** as well as the provision of technical advisory services, utilising a sum of \$0.5 million;

- **Construction of the Institute of Marine Affairs** – a total of \$1.4 million was utilised for the renovation of the B7 building to facilitate the relocation of staff from the Directorate was completed. The scope of works was also developed for a geotechnical study to be conducted in the area where the new Administration Building is to be built. However, the tendering process was delayed due to the new procurement legislation, which requires vendors / service providers to be registered under the Office of Procurement Regulation (OPR);
- **Establishment of the Marine Field Station in Tobago** – the National Insurance Property Development Company Limited (NIPDEC) sub-contracted a service provider to develop architectural and engineering designs for the marine field station. In May 2023, the IMA submitted a non-objection and permission to proceed with the design works. Upon completion of the detailed designs and costing, Cabinet's approval will be sought for the construction of the field station;
- **Upgrade of the Chill-water System at the IMA's Headquarters** – funds amounting to \$0.3 million were expended for repairs to the chill water system (air conditioning) in the IMA's Research building; and
- **Marine Space Remote Sensing** – the procurement process commenced for the acquisition of computer equipment, software licenses, remotely-sensed imagery (satellite derived bathymetry), a drone, and other project instruments. A new rugged/field laptop was received and the procurement of computer desktops commenced.

Solid Waste Management

Environmental degradation serves as a stark reminder of the importance of robust solid waste management. Improper handling of solid waste poses a serious threat to public health, causing detrimental impacts on communities and urban areas. Moreover, it pollutes local water sources, compromises air quality and degrades land resources, exacerbating climate change and contributing to the problem of ocean plastic pollution. Failing to address this issue also hampers climate change adaptation efforts and accelerates the depletion of forests and mineral reserves. As such, a solid waste management strategy is integral, as it enables the establishment of sanitary landfills and significantly reduces ground and surface water pollution, ultimately leading to the provision of cleaner and safer drinking water for communities.

To this end, the Trinidad and Tobago Solid Waste Management Company Limited (SWMCOL) continued its efforts to provide proper and adequate sanitation services to citizens. The Ministry of Public Utilities (MPU) continued its promotion of recycling and composting. This

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not only conserves natural resources but also reduces pollution and saves energy. As part of its continuing thrust to positively impact the citizenry, SWMCOL has adopted the theme “Get into Green” as part of their efforts to realise a greener Trinidad and Tobago, through the adoption of best practices and positive reinforcement aimed at the preservation of the environment.

In fiscal 2023, the SWMCOL expended the sum of \$4.0 million to undertake activities as follows:

- **Upgrade of Recovery and Recycling Facilities, Plant and Equipment** – the following equipment items were purchased: a forklift, forklift scales, pallet jacks, tilt truck-recycling containers, material floor scale, and a backhoe loader. A service agreement with the Trinidad and Tobago Electricity Commission (TTEC) was signed in February 2023, to upgrade the existing supply to 115/230Volts with a maximum anticipated demand of 88k VA; and
- Establishment of an **Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forbes Park** – the SWMCOL undertook waste characterisation sampling and reporting for the wet and the dry seasons. Additionally, a consultant was engaged to conduct an Environmental Impact Assessment (EIA) for the establishment of a new Engineered Landfill at the Forbes Park.

Forestry

In fiscal 2023, the Ministry of Agriculture, Land and Fisheries (MALF) utilised \$0.8 million for the implementation of the following projects by the Forestry Division:

- **Re-afforestation of denuded Northern Range Hillside** – a total of eleven (11) workers were contracted to facilitate seedling production, site preparation, and tend and supply;
- **Commercial Repository** – a total of 100 workers were contracted to work within the six (6) conservancies of Trinidad and Tobago, to tend and supply, survey and demarcate, and conduct site preparation and seedling production;
- **Improvement of Forest Fire Protection Capability** – a tender was awarded for the purchase of one (1) 4x4 vehicle. Additionally, a draft of the fire suppression training programme was completed;
- **Improved Management to the Natural Forest** - South East Conservancy – a total of six (6) workers were hired for the felling and looping of trees, to conduct surveys, and for the demarcation and establishment of research plots;
- **Wetlands Management project** – a tender was awarded for the construction of a boardwalk at the Caroni Bird Sanctuary. Works were 50 percent completed;

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- **Forestry Access Roads** – the MALF conducted a site visit to the proposed access roads, with the aim of commencing the tendering process; and
- **National Parks and Watershed Management project** – the employment of workers to carry out fire patrols at the Nariva Swamp Environmentally Sensitive Area commenced.

Disaster Preparedness

As part of the Ministry of Rural Development and Local Government's (MRDLG) efforts to ensure an effective emergency response, the Municipal Corporations play a critical role as first responders in coordinating emergency operations. Their primary objective is to safeguard the well-being of citizens by implementing proactive measures before, during and after emergencies or disasters. To support these endeavours, each Municipal Corporation has developed an Emergency Operations Plan, designed to establish a state of readiness to mitigate the impact of various potential hazards such as flooding, earthquakes, tsunamis, landslides and fires.

In fiscal 2023, the sum of \$7.1 million was utilised for procurement of the following:

- disaster relief supplies and equipment for the Disaster Management Unit at the Ministry's Head Office;
- a mobile shelter system and air condition units for the Disaster Preparedness Unit of the Arima Borough Corporation;
- a double-cab, three-tonne truck for the Point Fortin Borough Corporation;
- a double-cab truck with a canopy for the San Juan/ Laventille Regional Corporation;
- a five-seater cabin crew truck and the construction of Disaster Management Unit of the Tunapuna/Piarco Regional Corporation;
- supplies, refurbishment and outfitting of the Disaster Management Unit of the Tunapuna/Piarco Regional Corporation; and
- a backhoe for the Princes Town Regional Corporation.

Coastal Protection

Small Island Developing States such as Trinidad and Tobago are particularly vulnerable to the effects of climate change. The effects of coastal erosion and flooding have been felt throughout Trinidad and Tobago, as they have undermined residential homes, commercial properties, beaches and infrastructure, such as roads and bridges along the coastlines. Some

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of the areas which were severely affected included Manzanilla, Mayaro, Guayaguayare, Icacos, Cedros, Cap de Ville, Granville, and Shore of Peace.

As such, the Government continued to invest in coastal protection initiatives. A total of \$17.0 million was utilised by the Ministry of Works and Transport for the continuation of projects under the **Critical Coastal Protection Programme**. The programme aims to create a world-class national coastal defence system to mitigate against shoreline erosion, coastal flooding and other health and environmental hazards. The major achievements during the period under review included:

- advancement of the **Cap-de-Ville Shoreline Stabilisation** project, which reached 98 percent completion;
- the invitation of tenders for the South Manzanilla **Shoreline Stabilisation and Vistabella Seawall Repair Works projects**;
- the evaluation of tenders for the **East Guayaguayare Coastal Protection Works** and the **Moruga Coastal Protection Works** projects; and
- the invitation of tenders for the **Otaheite Coastal Restoration** project.



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PROGRAMME 2024



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SOCIAL PROTECTION

In accordance with the Vision 2030 Theme “Putting People First: Nurturing Our Greatest Asset”, the GORTT will continue to invest in the delivery of social services to protect and support vulnerable citizens in the society, so that no one will be left behind. The programmes that will be implemented under the Social Sector will seek to enhance the efficiency of the social safety net, reduce the dependence on social assistance and close existing gaps in the social protection floor. As such, funding in the amount of \$45.4 million will be provided for the continuation of social projects to better serve the needs of elderly persons, children, differently-abled persons, and other vulnerable groups.

Establishment of Social Displacement Centres

The Ministry of Social Development and Family Services (MSDFS) will invest a total of \$8.0 million for the provision of transitional housing facilities at Pointe-a-Pierre, Couva, Penal and Port of Spain. Socially displaced persons will receive opportunities to learn important life skills, to enable a seamless reintegration into society at the proposed transitional facilities. The planned programme of works will include upgrade of the buildings, installation of CCTV cameras, construction of a perimeter fence, and other miscellaneous works.

Development Centre for Persons with Disabilities (National Therapeutic and Resource Centre)

The MSDFS will seek to finalise the outfitting of the National Therapeutic and Resource Centre in Carlsen Field with the appropriate therapeutic equipment to facilitate the treatment/rehabilitation of various categories of disabilities. Additionally, an elevator will be installed to facilitate seamless access for persons on wheelchairs. An allocation of \$5.5 million will be provided in fiscal 2024 to the MSDFS for the execution of project activities related to the operationalisation of the Centre. Persons with disabilities will be able to access integrated services including diagnosis and treatment at the facility.

Implementation of a Social Mitigation Plan

A total of \$0.5 million will be provided for the following initiatives under the National Social Mitigation Plan:

- review of existing legislation and policies; and
- rollout of a nation-wide public education campaign on Financial Security and Personal Food Security.

Refurbishment of Safe Houses

The Office of the Prime Minister (OPM) will continue the renovation of residential properties for the establishment of two (2) safe houses for survivors of domestic violence, for the design and reconstruction of the sewerage systems at the two (2) properties. A total of \$2.2 million

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will be allocated for the reconstruction of the sewerage systems at the two (2) properties. Furthermore, a total of \$3.0 million will be allocated for the reconstruction of two (2) domestic violence shelters. Once operational, the safe houses will provide accommodation and social support services for survivors to ensure their smooth reintegration into society.

Child Development

A total of \$10.8 million will be provided to the Children's Authority of Trinidad and Tobago (CATT) for the following:

- the continued refurbishment and purchase of furniture and vehicles for the property at Piparo for the establishment of a Consolidated Child Support Centre.
- the establish a **Reception Centre in Tobago** for children with behavioural challenges and poor mental health. An allocation of \$1.0 million will be provided for the refurbishment of a property located at Studley Park in Tobago, as well as for outfitting with IT equipment.
- in addition, the Office of the Prime Minister (OPM) will continue the construction of a perimeter wall at the **St. Dominic's Home for Children in Belmont**, with an allocation of \$0.9 million.

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Improving Public Health Facilities

An allocation of \$606.7 million will be provided for the health sector for the modernisation and enhancement of healthcare infrastructure and to advance the quality and accessibility of people-centred healthcare services across the country.

Re-Development of Port of Spain General Hospital

The UDeCOTT will continue to provide project management services for the re-development of the Central Block at the Port of Spain General Hospital. The new Central Block, which will be comprised of two (2) towers, will be integrated within the existing hospital campus to provide comprehensive healthcare services. The new facility, with a capacity of 540 beds, will provide the following services to the public: radiology and diagnostic services; pharmacy services; laboratory services; Adult Intensive Care Unit (ICU) services; surgical services; paediatric care services; psychiatric services; and haematology services. A provision of \$75.0 million will be allocated to meet the cost of UDeCOTT's project management fees, consultancy fees and continued works on the project.

Sangre Grande Hospital

An investment of \$17.0 million will be allocated to facilitate the construction of the new Sangre

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Grande hospital, which will be seamlessly integrated within the existing hospital campus. The new hospital will provide an array of upgraded features, including 106 (including ten [10] designated for critical care); three (3) state-of-the-art operating theatres; an endoscopy theatre; expanded accident and emergency services; and radiology, physiotherapy and laboratory services. The allocated funds will be utilised for the payment of project management and engineer fees.

Hospital Refurbishment Programme

The MOH, through the RHAs, will continue efforts to improve hospital infrastructure as part of its strategy to elevate the quality of patient care, diagnosis and treatment outcomes, and ultimately, contribute to improved public health. In this regard, funds in the sum of \$45.0 million will be provided for the **Hospital Refurbishment Programme**. Some of the works to be undertaken by the four (4) RHAs in Trinidad are as follows:

Regional Health Authority	Planned Hospital Refurbishment Works for Fiscal 2024
NCRHA	<ul style="list-style-type: none"> • refurbishment, minor infrastructure works and painting of Health Centres; • refurbishment, minor infrastructure works and painting of the St. Joseph Enhanced Health Centre; • refurbishment, minor infrastructure works, and painting of the Arima District Health Facility; • refurbishment, minor infrastructure works, and painting of the Caura Hospital;
SWRHA	<ul style="list-style-type: none"> • extension of the Freeport Health Centre; • replacement of 125-tonne air-cooled chiller with a new 180-tonne capacity chiller system at the San Fernando General Hospital; • installation of eight (8) generators for the Marabella, La Romaine, Moruga, Penal, Indian Walk, St. Madeleine, Fyzabad and Erin Health Centres;
NWRHA	<ul style="list-style-type: none"> • continued electrical upgrade works at the Port of Spain General Hospital (POSGH) in support of the new Central Block building; • consultancy services for the refurbishment and expansion of the Accident and Emergency Department of POSGH (rolled over from previous fiscal year) followed by construction activities;

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Regional Health Authority	Planned Hospital Refurbishment Works for Fiscal 2024
NWRHA	<ul style="list-style-type: none"> consultancy services for the refurbishment and expansion of the kitchen of POSGH (ongoing) followed by construction activities;
ERHA	<ul style="list-style-type: none"> Phase Two works for the expansion of parking and upgrade of the perimeter fencing for the Toco Accident and Emergency Facility; upgrade of infrastructure and security of the County's storage unit at the Coryal Outreach Centre; and design and consultancy services for the construction of an isolation area, new wellness area, and car park expansion at the Cumuto Outreach Centre.

Enhancement of General Hospitals

The sum of \$34.0 million will be provided for the implementation of the new project, **Enhancement of General Hospitals**. This is to enable critical refurbishment and upgrading works to the aged infrastructure of the General Hospitals. The ERHA will undertake upgrade works on the existing Sangre Grande Hospital, the SWRHA will execute refurbishment of the San Fernando General Hospital, the NCRHA will commence phase one of the refurbishment and upgrade of the Eric Williams Medical Sciences Complex and the NWRHA will initiate Phase One works for the design and construction of a multipurpose facility at the Port of Spain General Hospital.

Medical Equipment Upgrade Programme

The GORTT will continue to provide resources for the replacement and upgrading of the medical equipment in public health facilities to ensure citizens have access to state-of-the-art treatment facilities and technologies. A total of \$60.0 million will be allocated under the **Medical Equipment Upgrade Programme** for the procurement of various specialised equipment, some of which will include the following in the table hereunder

Regional Health Authority	Medical Equipment
NCRHA	<ul style="list-style-type: none"> sixteen (16) ventilators for the Eric Williams Medical Sciences Complex (EWMSC); thirty-two (32) wall-mounted cardiac monitors for the EWMSC; one (1) mobile X-ray machine for the Chaguanas District Health Facility; one (1) steam steriliser for the Mt. Hope Women's Hospital;

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Regional Health Authority	Medical Equipment
SWRHA	<ul style="list-style-type: none"> • one (1) C-Arm for the Main Operating Theatre of the San Fernando General Hospital (SFGH); • eighteen (18) pieces of dental equipment (including dental suction and compressor) for facilities throughout the SWRHA; • three (3) arterial blood gas machines for the SFGH and the San Fernando Teaching Hospital; • medical equipment for the Psychiatry Departments of the Primary Health Care Facilities;
NWRHA	<ul style="list-style-type: none"> • one (1) Phillips digital X-ray machine for the St. James Medical Complex; • two (2) digital X-ray units for the POSGH; • vascular surgery equipment for the POSGH; • two (2) colposcopy machines for the POSGH; • medical equipment for various facilities;
ERHA	<ul style="list-style-type: none"> • medical equipment for various facilities; • replacement of the dental suites for the Matura, Cumuto and Coryal Outreach Centres; and • one (1) X-ray machine for the Toco Health Centre.

Specialised Healthcare Services

In fiscal 2024, the MOH will continue the implementation of its External Patient Programme, which enables patient with specific chronic diseases to access to healthcare services for private health institutions at cost subsided by the State. An investment of \$160.4 million will be provided under the **Special Programme – Renal Dialysis** to meet the cost of dialysis services for an estimated 1,187 patients.

Treatment of Adult Cardiac Disease

A sum of \$20.0 million will be allocated under the **Special Programme – Treatment of Adult Cardiac Disease**, which will be utilised to provide cardiac services and will include the conduct of angiograms, open heart surgery, and intracardiac electrophysiology studies for a projected total of 1,177 patients.

Waiting List for Surgery

An allocation of \$7.0 million will be provided for the project **Waiting List for Surgery** to enable approved patients of the public health system to access joint replacement surgeries at private medical facilities.

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HEALTH/HIV AID

National Health Management Information System

The Ministry of Health has identified ICT as a critical component of its Health Sector Reform Programme to provide improved and enhanced healthcare services to citizens.

The implementation of a computerised Health Information System (HIS) is central to the Ministry's ICT strategy to facilitate public evidence-based health management, while providing state-of-the-art tools for effective clinical management and overall service delivery. The HIS will include functionality that supports an electronic medical record, inclusive of registration, scheduling emergency, ward and bed management, pharmacy, and laboratory information services. An allocation of \$8.0 million will be provided for the implementation of the HIS in the ERHA as a pilot with the San Fernando General Hospital being the next to be implemented.

HIV and AIDS

The National AIDS Coordinating Committee (NACC) of the OPM will undertake activities for the finalisation of the National HIV and AIDS Policy in fiscal 2024. The sum of \$0.1 million will be allocated for the project **Finalization, Launch and Dissemination of the National HIV and AIDS Policy** and also to facilitate payment of the final fees to the consultant.

COMMUNITY DEVELOPMENT: BUILDING STRONG, SUSTAINABLE COMMUNITIES

As the GORTT continues to build strong successful communities to promote social cohesion within families and communities, interventions to address critical issues such as poverty, substandard housing, lack of access to education, training or opportunities for mobility, and social marginalisation, are of particular importance. Alongside programmes to improve the physical and economic conditions of communities, are programmes to promote social cohesion within families and communities, as well as transmission of positive values of civic pride and community spirit.

Construction and Upgrade of Community Facilities

Community facilities play a critical role in the development of vibrant neighbourhoods, by providing spaces to allow individuals, groups and organisations to meet and plan initiatives for the upliftment of the community. These facilities will provide a platform for skills development, nurturing and developing the leaders of voluntary community-based organisations, developing microenterprise initiatives, and preserving the arts. As such, the Ministry of Sport and Community Development, through the Programme for the **Construction and Upgrade of Community Facilities** will provide the community infrastructure to support the implementation of innovative programmes which will enhance the social and economic skill capacity of the community.

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COMMUNITY DEVELOPMENT: BUILDING STRONG, SUSTAINABLE COMMUNITIES

A total of \$70.0 million will be allocated for the construction and refurbishment of community facilities throughout the country. The Community Centres will feature amenities such as a training kitchen, computer room, auditorium with stage, male and female dressing rooms, servery, classroom, office, washroom, and gym.

The planned programme of works for the fiscal year 2024 will include:

- continued construction of Community Centres in the areas of La Horquetta, Harmony Hall, Corinth Hills, Edinburgh 500, Morvant, El Socorro, Surrey Village, Trincity, Enterprise, La Brea, Wallerfield and Buenos Ayres; and
- refurbishment of eight (8) Centres located at Damarie, Shende Street, Balmain, Beausejour, La Seiva, Lower El Dorado, Maracas, and La Horquetta Regional Complex.

Implementation of Self-Help Programmes

The National Commission for Self-Help seeks to improve and transform the lives of citizens through micro and macro infrastructural development, aiding deserving individuals, and motivating communities to become self-sufficient. A total of \$30.0 million will be provided to assist vulnerable groups, through the disbursement of grants including the Minor Repairs and Reconstruction Grant, the Emergency Repairs/Reconstruction Grant, and the Low Cost Housing Grant. Building materials will also be provided to communities for the construction of retaining walls, box drains, bridges, paving of roads and school yards, upgrade of recreation grounds, and laying of pipes.

SPORT AND RECREATION

The GORTT remains committed to fostering the development of sports and recreation in alignment with the tenets of the National Sport Policy 2017-2027, in particular the two themes of “Enriching Lives through Total Participation” and “Excellence in Sport.” In this regard, the GORTT will have a pivotal role in nurturing a vibrant sporting ecosystem that enriches the lives of citizens.

Upgrade of Multi-purpose Stadia

The MSCD has embarked on improvement works to all stadia within Trinidad and Tobago, in keeping with its strategic thrust to provide modern, safe and well-equipped facilities. The upgrade of the stadia will aid the needs and requirements of national athletes, by providing them with state-of-the-art facilities to train and compete in their respective sporting disciplines. The sum of \$30.0 million will be allocated to enable payments for works completed at the Hasely Crawford Stadium and for conducting improvement works at the following facilities:

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SPORT AND RECREATION

- Jean Pierre Complex;
- Ato Boldon Stadium;
- Mannie Ramjohn Stadium; and
- Larry Gomes Stadium.

Upgrade Works to the Brian Lara Cricket Academy

The Brian Lara Cricket Academy is a premiere competition venue and training facility for the development of world-class cricketers. The sum of \$21.8 million will be allocated for upgrade works to the Academy and the procurement of equipment for the hosting of the International Cricket Council (ICC) Men's T20 World Cup 2024.

Recreational Facilities

The upgrading of sport facilities, parks and spaces in communities, is imperative for the provision of an enabling environment for citizens to participate in sports, including basketball, netball, football and cricket. As such, the MSCD has embarked on a programme to improve existing facilities and provide new recreational sport sites located in high-demand areas, as well as in suburban and rural areas.

Development and Upgrading of Recreational Grounds, Parks and Spaces

The sum of \$10.0 million will be allocated for the payment of completed works at the Bourg Mulatresse Recreation Ground and the commencement of works at the North Eastern Recreation Ground in Sangre Grande and at the Arima Velodrome.

Upgrading of Corporation Grounds

The sum of \$10.0 million will be allocated for the completion of upgrade works on the following recreation grounds:

- Aranguez;
- Grand Riviere;
- Marac, Moruga;
- Park Street, Morvant; and
- Todd's Road, Caparo.

Ongoing activities at the Todd's Road Recreation Ground will include works to the pavilion, plumbing, electrical, drainage, fencing, jogging tracks and hard courts.

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SPORT AND RECREATION

Development of Recreational Facilities

The sum of \$14.0 million will be allocated to the Ministry of Rural Development and Local Government (MRDLG) for the upgrade of recreational facilities throughout the country in the fourteen (14) Municipal Corporations.

Upgrade of Dwight Yorke Stadium

Serving as Tobago's sole stadium, the Dwight Yorke Stadium assumes a central role in hosting football matches and athletic competitions. The enhancements to the stadium will provide the nation's athletes with a contemporary, cutting-edge and user-friendly infrastructure. Beyond its utility for athletes, the upgraded facility will boost sport tourism by accommodating national and international competitions. The sum of \$4.0 million will be allocated for payments for works completed in Phases I and II, and for works to be done in Phase III, which will entail the rehabilitation of the athletic track, turnstiles and the refurbishment of the gym.

HOUSING AND SHELTER

The Ministry of Housing and Urban Development (MHUD) will receive an allocation of \$432.8 million towards the development of the rural and urban housing sectors in fiscal 2024. Through its units and agencies, the Ministry will continue to work on improving the lives of citizens by providing:

- adequate and affordable housing;
- grant funding for structural repairs to homes; and
- land for low and middle-income households.

The Housing Development Corporation (HDC) will benefit from an allocation of \$50.0 million for the rehabilitation of its rental apartment buildings across Trinidad, which were constructed over sixty years ago, and have deteriorated significantly over time. The rehabilitation works will include repairs and upgrades of the following:

- sewerage systems;
- roads;
- roof and ceiling;
- retaining walls / slopes;
- fire detection and suppression systems;
- water systems;
- electrical systems;
- administrative offices;
- building structures; and
- drainage networks.

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HOUSING AND SHELTER

Housing Grant

A total of \$12.0 million will be allocated to the MHUD for the provision of housing grants valued at \$15,000 to low and middle-income families. Approximately 3,000 new applications for housing grants are received on a yearly basis. The housing grants will enable persons to undertake basic structural repairs that will reduce their vulnerability to natural disasters, as well as enhance their living conditions, thereby reducing the annual national demand for new homes. In fiscal 2024, the programme will provide funding for home improvement, with a focus on safety, security, disaster preparedness, health, sanitation and reduction of overcrowding.

Urban Upgrading and Revitalization Programme

The GORTT will continue to invest in the ***Urban Upgrading and Revitalization Programme***, with the focus being on institutional strengthening, upgrade of informal settlements and affordable housing. An allocation of \$90.0 million will be provided for the following:

- distribution of Home Improvement and Home Construction Subsidies;
- construction of the Morvant Institute of Technology;
- regeneration of the Maloney Shopping Mall;
- regeneration of the East-Side Plaza, Port-of-Spain; and
- conduct of upgrades to urban areas including Sahodeen Trace (Sangre Grande), Riseland (Carnbee, Tobago), Bois Bande (Sangre Grande), and Factory Road (Diego Martin).

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HOUSING AND SHELTER



Infrastructure Works at Bois Bande, Sangre Grande

Housing Village and Improvement Programme

The GORTT will invest \$100.0 million towards the improvement of lives and living conditions of residents in selected rural and peri-urban communities. The funds will be utilised to construct approximately 400 residential homes through the **Housing Village and Improvement Programme (HVIP)**. Each single-family concrete structure will be constructed at a cost ranging from \$0.16 million to \$0.17 million. The following fifteen (15) communities will benefit from the programme:

- Arima;
- Beetham;
- Belmont;
- Biche;
- Bon Aire;
- Claxton Bay;
- Couva;
- Demerara;
- Diego Martin;
- Embacadere;
- Guayaguayare;
- La Brea;
- Moruga;
- Morvant/Laventille;
- Point Fortin;



HVIP Single Family Home Construction

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Development of Residential Lots

A total of \$40.0 million will be allocated to the project **Development of Residential Lots** to undertake infrastructural development of residential lots for former employees of Petrotrin Limited. The former employees will also benefit from technical assistance for the construction of affordable houses, and pre-approved house plans. The proposed areas to be developed will include:

- La Savanne, Guayaguayare (fifty-one [51] vacant residential lots);
- Nurse Trace, Guayaguayare (eighteen [18] vacant residential lots);
- Glenroy II, Princes Town (149 residential lots);
- Woodford Lodge, Chaguanas (650 residential lots);
- La Romain (450 residential lots);
- Ponderosa, Golconda (173 residential lots);
- La Phillipine II, Gran Couva (209 residential lots); and
- Guapo, Point Fortin (110 residential lots).



Development of Residential Lots

Urban Redevelopment Programme

The sum of \$20.0 million will be allocated to the **Urban Redevelopment** programme for the development/redevelopment of the East Port of Spain Zone (bounded by Charlotte Street, Lady Young Road and the Eastern Main Road and including Morvant, Never Dirty, and Caledonia). These densely-populated communities are plagued with haphazard layouts and informal settlements, difficult terrain, and steep topography, which pose constraints to infrastructure and service provision, thereby increasing their vulnerability to natural disasters, especially landslides. The East Port of Spain Development Company will seek to improve the economic, social and physical environment of those areas, by implementing various projects

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to improve the following:

- pedestrian and vehicular access;
- drainage and retaining walls;
- heritage and cultural facilities;
- sports, recreational and community facilities; and
- disaster preparedness.



Retaining Wall and Drainage Works

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Accelerated Housing Programme

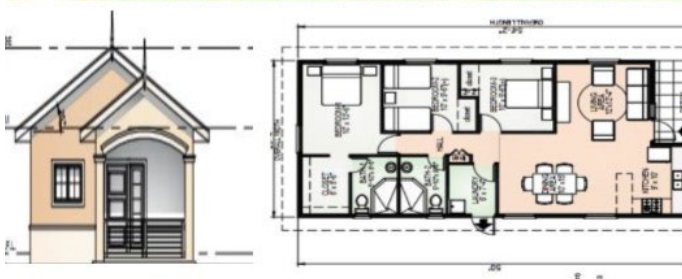
The Housing and Development Corporation will receive the sum \$150.0 million for the continuation of the **Accelerated Housing Programme**. The HDC will undertake the construction of homes for lower and middle income earners at different locations across the country. The programme will focus on the continued implementation of fourteen (14) ongoing projects, twelve (12) new initiatives, six (6) Public Private Partnership developments and two (2) land acquisitions as follows:

Ongoing Projects	New Projects	Public Private Partnership	Land Acquisitions
<ul style="list-style-type: none"> Bon Air North, Arouca Carlsen Field 3C Carlton Lane, San Fernando Corinth A Phase 1 Corinth B Corinth C Cypress Gardens, Union Hall - Infrastructure Works Cypress Gardens, Union Hall - Phase 2 Eden Gardens Housing Development, Freeport -PK2 Harmony Hall La Fortune, Point Fortin Oasis, Phase 5 , Egypt Village Chaguanas Real Springs, Valsayn Trestrail, D'Abadie Package 1R- Infrastructure 	<ul style="list-style-type: none"> Couva Exchange Pineapple Smith Lands, D'Abadie Gomez Trace 1, Moruga- Extension Trestrail Lands, D'Abadie Caura Royal Road, Caura Lady Hailes, San Fernando Thomas Trace, Bon Air Beetham, Port of Spain Citrus Growers, Eastern Main Road, Port of Spain Plaisance Road, Port of Spain Holly Betaudier Avenue Malabar, Arima (Duplexes) Trou Macaque, Laventille 	<ul style="list-style-type: none"> Corinth Site A, San Fernando Corinth B, San Fernando Corinth C, San Fernando Malabar Site 1 Extension, Arima Mahagony Court, Mt. Hope Trestrail Lands, D'Abadie Site 1R - Zone A 	<ul style="list-style-type: none"> Victoria Keyes, Diego Martin Vieux Fort, St James

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Single Family Unit



Single Family Townhouse Unit

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The Ministry of Education (MOE) provides educational services to approximately 239,361 students attending public Early Childhood Care Education (ECCE) Centres, Primary, Secondary, and Tertiary education institutions in Trinidad and Tobago. The GORTT is committed to continued upgrading of physical and digital infrastructure of educational institutions. The sum of \$507.4 million will be allocated for the following:

Early Childhood Education



Number of ECCE Centres - 208 (2023)
7,367 students enrolled (Source: MOE)

The sum of \$14.0 million for the construction, completion and furnishing of ECCE Centres. Also the sum of \$5.0 million will be provided for the completion of the following five (5) ECCE Centres:

- Cedros Government Quarters ECCE Centre;
- Gasparillo ECCE Centre;
- Maracas Bay ECCE Centre;
- Maracas Valley ECCE Centre; and
- Tulsi Manas ECCE Centre.

The programme - **Improvement/Refurbishment/Extensions to ECCE Centres**, will be provided with an allocation of \$5.0 million to undertake critical repairs to ECCE Centres. and the provision of \$4.0 million will be allocated for the **Procurement of Furniture and Equipment for ECCE Centres**

Primary School Education



Number of Primary Schools – 476 (2023)
117,807 students enrolled (Source: MOE)

The MOE will advance the construction and upgrades of primary schools throughout Trinidad, with an allocation of \$83.6 million to improve accommodation for students and teachers.

An allocation of \$50.0 million will be provided for the project **Improvement/ Refurbishment/ Extensions** to Primary Schools. The works to be undertaken will include:

- sewer repairs;
- plumbing, flooring, ceiling and roofing repairs;
- electrical/high voltage repairs to approximately fifty (50) schools; and
- payment of previous years' commitments.

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An investment of \$7.0 million will be made for the project **Procurement of Furniture and Equipment**, to enable the replacement of worn and derelict furniture in primary schools. A provision of \$10.0 million will also be allocated for the **Emergency Upgrade to Primary Schools**. The allocation is to facilitate emergency and unplanned works as required, and to address safety and health issues arising from ageing infrastructure, fires and natural disasters.

A budget of \$10.0 million has been allocated for the **Construction of Temporary Pre-engineered Classrooms**, at facilities that have been impacted by natural disasters and emergencies. The works will be undertaken at the following primary schools:

- Claxton Bay Junior Anglican;
- Brighton Anglican Primary;
- Sister's Road Anglican Primary;
- St. Rose's Girls Roman Catholic; and
- Princes Town Presbyterian #2.

Construction of New Schools

Two (2) school buildings were declared unfit for occupation by the Ministry of Works and Transport (MOWT) and as such, the MOE will pursue the construction of new schools to ensure the safety of students and teachers, and to comply with the OSH Act. An allocation of \$6.0 million will be provided for designs for the undermentioned schools:

- construction of Gaines Normal AME; and
- construction of St. Phillips Government Primary School.

Furthermore, an allocation of \$0.6 million will be provided for final payments for the **Construction of Arima SDMS Primary School**, which was completed in fiscal 2023.

Secondary School Education



Number of Secondary Schools – 134 (2023)
84,571 students enrolled Source: MOE

- The **Improvement/Refurbishment/Extensions to Secondary Schools** project will be allocated the sum of \$50.0 million, to undertake the following activities at various secondary schools:
 - repairs to the electrical systems including high voltage repairs, sewer, plumbing, flooring, ceiling and roof;
 - routine servicing of split-unit air-conditioning units at five (5) secondary schools [Five Rivers, Princes Town East, Aranguez North, Couva West and Marabella South Secondary];

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- implementation of the Inclusive School Project, which seeks to improve the safety and well-being of disabled students - infrastructure works will be undertaken at seven (7) schools [Guaico, El Dorado West, East Mucurapo, Chaguanas North, Debe, Vessigny, and Rio Claro East Secondary]; and
- payment of previous years' commitments.
- The **Emergency Upgrade to Secondary Schools** project will be appropriated the sum of \$10.0 million for emergency and unplanned works as needed, to repair secondary schools and to address safety and health issues arising from ageing infrastructure, fires and natural disasters; and
- The **Construction of Temporary Pre-Engineered Classrooms** project will be provided with the sum of \$5.0 million for instances where planned construction or upgrade works are scheduled to be undertaken at schools.

Special Education



Number of Special Schools – 12 (2023)
527 students enrolled Source: MOE

The **Repairs and Maintenance of Special Schools** project will be allocated the sum of \$3.0 million for planned repairs and improvements to nine (9) special schools. Further, the construction of new pre-engineered buildings for the School for the Blind and the refurbishment of the Wharton Patrick Special School, will be undertaken with an allocation of \$2.0 million.

Digitisation of the Education Sector

The MOE will advance the Digital Education Programme in fiscal 2024, with a provision of \$41.5 million for the undermentioned activities:

- **Acquisition and Delivery of Laptops and Tablets:** the sum of \$20.0 million will be provided for the purchase of 10,000 laptop devices for Secondary Schools to facilitate e-Testing in 2024 and beyond;
- **Digital Education Programme:** \$15.0 million will be allocated to enable the following activities:
 - maintenance of the e-Book platform;
 - establishment of an e-Classroom platform;
 - procurement of e-Books; and

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- implementation of digital numeracy and literacy initiatives;
- **COSTAATT Technology Upgrade:** the sum of \$3.0 million will be appropriated to undertake the following activities:
 - procurement of printers;
 - installation of CCTV cameras and network video recorders;
 - upgrade of software and the website; and
 - upgrade of the voice over internet protocol (VoIP) and wireless systems;
- **NESC IT Upgrade:** the sum of \$1.5 million will be provided to the National Energy Skills Centre (NESC) Technical Institute for the acquisition of network switches, installation of a firewall and the acquisition of an ICT asset inventory/helpdesk management system;
- **Upgrade to the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited:** an allocation of \$2.0 million will be provided to undertake the following activities:
 - purchase of 129 desktop computers, servers and printers; and
 - acquisition and installation of network equipment and uninterrupted power supply (UPS) systems.

Tertiary Education



The University of Trinidad and Tobago (UTT) (2023)
6,393 students enrolled Source: MOE

The Government will continue to provide support to the UTT with an investment of \$14.8 million geared towards the construction, rehabilitation and upgrading of the undermentioned UTT campuses in fiscal 2024.

Eastern Caribbean Institute of Agriculture and Forestry (ECIAF)

In 2024, the MOE in collaboration with the Ministry of Youth Development and National Service (MYDNS) will undertake infrastructural works to renovate the facilities at ECIAF to receive trainees under the Youth Agriculture Homestead Programme. An allocation of \$4.0 million will be provided for the following activities:

- refurbishment of the existing farm areas and buildings;

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- upgrade of the canteen dining area and flooring;
- demolition of the overhead concrete pathways and installation of roofing for the ground walkways;
- upgrade of the drainage systems around the campus buildings;
- replacement of the science laboratory roof;
- upgrade of the night lighting and installation of solar perimeter lighting; and
- supply of furniture for dormitories.



ECIAF- Teacher's aide to livestock production attending to animals

John S. Donaldson Technical Institute

The project will receive an allocation of \$1.5 million for the electrical upgrade of the main campus.

San Fernando Technical Institute (UTT)

The sum of \$1.5 million will be allocated for the San Fernando Technical Institute (UTT) for the upgrade of the washrooms, external facades and the construction of a new laboratory fume hood for the chemistry laboratory.

UTT - Point Lisas Campus which specialises in training personnel for the energy sector, will receive \$1.0 million for the provision of equipment for the Material Characterisation Laboratory and for the replacement of one (1) 200-tonne air-cooled chilled water unit.

The upgrade and improvement of the infrastructure of various UTT campuses will continue to be undertaken under the project **Upgrade of the University of Trinidad and Tobago Campuses**, with an investment of \$5.0 million for activities in the table hereunder:

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Name of Campus	Activity
Chaguanas Campus	replacement of the air-conditioning units and upgrade of the plumbing infrastructure throughout the campus;
Academy of Performing Arts	installation of lighting and sound systems in Theatres numbers One and Two;
Chaguaramas Campus	purchase of a lifeboat and the installation of a davit with electrical infrastructure; and
Upgrade of the UTT Corporate IT Infrastructure	conduct of a phased upgrade of the computer laboratories at various campuses.

Aviation Institute UTT Camden Campus

Establishment of the Aviation Institute UTT Camden Campus Phase 1 will receive an allocation of \$1.2 million to complete the installation of the hangar enclosure, commence pigeon-proofing works and purchase of a portable air compressor.

UTT Tobago Campus

UTT Tobago Campus will continue with project activities to be undertaken at the Tobago Hospitality and Tourism Institute (THTI) Campus. Funding in the amount of \$0.6 million will be allocated for the installation of signage across the campus and for the equipping of the science laboratory.



The University of the West Indies (UWI) (2023)
14,425 students enrolled Source: MOE

The UWI continues to advance learning and foster innovation in multiple fields of study. Proposed development projects in fiscal 2024 will positively impact the operations of the UWI St. Augustine Campus. The UWI will be enhanced with an allocation of \$31.3 million.

Trinidad and Tobago and Ecuador are two (2) of the few countries in the world to produce the 'fine or flavour cocoa beans' needed for premium quality chocolate products by chocolate manufacturers around the world an allocation of \$4.9 million will be provided for the completion of the Centre.

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**Delivery of raw produce to the
International Fine Cocoa Innovation Centre**

Renovation of Chemistry C1 Building and Replacement of Fume Hoods

The renovation of the Chemistry C1 Building, ventilation system, and facilities is critical for the operations of the UWI St. Augustine Campus to be compliant with the Occupational Safety and Health Act. In this regard, funding in the amount of \$22.2 million will be provided for the continuation of works to the facility, including the construction of a driveway, and the installation a roof on the existing building.



Construction of New C1 Building

Upgrade of 12 Kv Cables and Switchgear, UWI

Funding in the amount of \$0.2 million will be provided for the payment of retention fees for the project.

Replacement of HVAC Systems and Associated Works at the UWI Sport and Physical Education Centre (SPEC)

An allocation of \$2.0 million will be provided for electrical upgrade works to enable the replacement of the heating, ventilation and air-conditioning (HVAC) system.

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Wireless Coverage in the Faculties of Science and Technology and Food and Agriculture

The sum of \$2.0 million will be provided for the upgrade of the bandwidth and wireless coverage for student usage and accessibility in the Faculties of Science and Technology and Food and Agriculture at the St. Augustine campus.

Skills Development

Skills development plays a pivotal role in alleviating poverty and diminishing inequality by expanding avenues for increasing income. The GORTT, through the MOE, will continue to support skills development and training, which will enhance creativity and innovation by stimulating self-employment opportunities, critical thinking, and problem-solving skills. An investment of \$32.8 million is being provided to the further skills development agencies for advancing infrastructure capacities.

Metal Industries Limited (MIC)



1,364 students enrolled Source: MOE

Name of Project	Allocation	Activities to be undertaken
<i>Construction of Hype Administration and O'Meara Centre (MIC)</i>	\$1.0 million	<ul style="list-style-type: none">• completion of the workshop; and• installation of fume extractor equipment.
<i>National Skills Development Programme Centre at Macoya (MIC)</i>	\$2.0 million	<ul style="list-style-type: none">• refurbishment of the roof; and• purchase of fifteen (15) computers.
<i>Metal Industries Company - Training Subsidy</i>	\$2.0 million	<ul style="list-style-type: none">• provision of training subsidies for forty (40) Journeyman and ten (10) engineers.
<i>Upgrade of Technology Centres at Port of Spain, Pointe-a-Pierre, Ste. Madeleine, and Laventille (MIC)</i>	\$4.5 million	<ul style="list-style-type: none">• procurement of training tools and equipment.
<i>Government Vocational Centre - Construction of New Facilities at Point Fortin</i>	\$1.0 million	<ul style="list-style-type: none">• upgrades to the electrical, plumbing and air-conditioning units in classrooms and workshops.

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Name of Project	Allocation	Activities to be undertaken
<i>Acquisition of Capital Equipment for Metal Industries Company Limited</i>	\$1.5 million	<ul style="list-style-type: none"> • purchase of a 12-seater bus; • purchase of three (3) double-cab pick-up trucks; and • purchase of a sport utility vehicle.
<i>Upgrade of the Pleasantville Technology Centre (MIC)</i>	\$0.5 million	<ul style="list-style-type: none"> • supply and installation of air-conditioning units; and • upgrade of the building facade.
<i>Sangre Grande HYPE Centre</i>	\$1.5 million	<ul style="list-style-type: none"> • purchase of office and classroom furniture; and • classrooms and workshop fit-out.
<i>(New) MIC-IT Administrative Centre</i>	\$2.0 million	<ul style="list-style-type: none"> • conduct refurbishment works to the engineering and auditorium roofs at the Administrative Centre in Macoya.

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National Energy Skills Centre (NESC)



1,159 students enrolled

The following activities will be undertaken by the NESC in fiscal 2024:

Name of Project	Allocation	Activities to be undertaken
<i>Upgrade of the NESC Skills and Technology Centre, Goldsborough, Tobago</i>	\$1.0 million	<ul style="list-style-type: none"> procurement of welding equipment.
<i>Upgrade of NESC - Skills and Technology Centre, Ste. Madeleine</i>	\$1.5 million	<ul style="list-style-type: none"> upgrade of the electrical workshop building Phase two; and upgrade of the automotive workshop.
<i>Upgrade of NESC Technology Centre, La Brea</i>	\$1.5 million	<ul style="list-style-type: none"> car park paving and drainage works; and supply and installation of a CCTV surveillance system.
<i>Upgrade of NESC Skills And Technology Centre, Point Lisas</i>	\$2.9 million	<ul style="list-style-type: none"> payment of retention fees for the construction of a student facility (canteen and a library); and procurement of furniture and equipment.
<i>NESC IT Upgrade</i>	\$1.5 million	<ul style="list-style-type: none"> acquisition of network switches; ICT asset inventory/helpdesk management; and firewall acquisition and replacement.

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College of Science Technology and Applied Arts of Trinidad and Tobago (COSTAATT)



4,109 students enrolled

The COSTAATT will be allocated the sum of \$3.0 million to undertake the procurement of printers, CCTV cameras, network video recorders, software, the provision of services for a document management solution and the upgrade of its website.

Youth Training and Employment Partnership Programme (YTEPP)



1,639 students enrolled

The YTEPP Limited will be allocated the sum of \$5.0 million under the project **Establishment of a Training Facility-Chaguanas** for the payment of retention fees for the construction of the YTEPP Administration Building, the completion of the outfitting of the Culinary Building, and the reconstruction of the perimeter walls.

A new project **Upgrading of Facilities (YTEPP Limited)** will be allocated \$0.8 million to conduct upgrades at the Valencia and Waterloo Training Facilities which will entail replacement of the roof and ceiling, tiling, electrical and plumbing upgrades, remedial works to the sewer system and perimeter fencing.

Scholarships

In fiscal 2024, the GORTT will continue to support the education, training and development of students by providing funding in the sum of \$220.8 million for various scholarship programmes, inclusive of tuition and compulsory fees, personal maintenance allowance, books, special equipment, salary, and allowances. Fields of study will include applied science (medicine and health), engineering science and technology, science and technology, humanities and education, natural sciences, and social sciences. In fiscal 2024, an estimated 2,107 scholars will benefit from the following programmes:

Type of Scholarship	Number of Beneficiaries
Scholarships- President's Medal and Non-Advanced Level Examinations	7
National/Additional Scholarships based on Advanced Level Examinations:	
- Existing and continuing scholars	757
- New scholars	100

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Type of Scholarship	Number of Beneficiaries
<i>Annual Scholarship and Technical Assistance Programme</i>	14
<i>Scholarships and Bursaries</i> (previously Arrears of Scholarships)	
- Current bursary recipients	729
- Proposed recipients in fiscal 2024	500
Total	2,107

Libraries

The National Library and Information System of Trinidad and Tobago (NALIS) is a corporate body established to administer the development and coordination of library and information services in Trinidad and Tobago. The NALIS provides library and information services inclusive of twenty-three (23) public libraries, four (4) mobile libraries, sixty-six (66) special libraries, one hundred and thirty-three (133) secondary and four hundred and eighty-three (483) primary school libraries, and twenty-five (25) ECCE centres. Library services are also provided through its website portal www.nalis.gov.tt and its social media sites including: the blog, Facebook, Twitter and YouTube. In fiscal 2024, a total of \$42.0 million will be allocated for the following major projects:

The ***Co-location of Libraries*** - This is the establishment of library and information service by the NALIS in Community Centres, to facilitate flexible library hours that will accommodate programmes, community activities and literacy development. The sum of \$1.5 million will be provided under this project to advance initiatives at five (5) libraries - St. James, Princes Town, Siparia, Debe and Arima. The key scope items involve fit-out activities, which include the installation of furniture and shelving, purchase of IT equipment including laptops, printers, scanners and procurement of books and e-resources.

The ***Public Library Refurbishment*** project seeks to improve the physical infrastructure and overall aesthetics of library facilities and provide a safe and healthy environment in compliance with OSHA Legislation for the public and staff. Funding in the sum of \$1.5 million will be provided for activities as follows:

- burglar proofing of the arcade areas and upgrading of the lighting system at the National Library building;
- upgrading of the kitchen and the washrooms at the Maloney, Arima, and Tunapuna Libraries;
- installation of waterproof laminate flooring at the Maloney Libraray; and

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- upgrading of the water filtration systems at the Sangre Grange, St. Helena, Maloney, Tunapuna, Couva, Point Fortin, and Rio Claro Libraries.

The sum of \$20.0 million will be provided for the continuation of construction works at the **La Horquetta Library**. The three-story building will be comprised of four (4) commercial spaces, an auditorium, an amphitheatre, a gift shop, three (3) multi-function rooms, one (1) conference room, staff and administration spaces, and parking for thirteen (13) vehicles.

The project **Construction of the Diego Martin Library** will continue with an allocation of \$19.0 million. The building will be comprised of three (3) levels with staff and administration offices, an auditorium, and a gift shop. It will also include two (2) commercial spaces to house small businesses, three (3) multi-function rooms and one (1) large conference room. The site will also be fitted with an outdoor amphitheatre with accommodation for approximately 200 to 250 persons, for the hosting of cultural events and other community activities. These spaces are expected to be rented for various events and expected to be rented for various events and activities which may allow activities which may allow for revenue generation to supplement subventions for library expenditure. Parking will also be provided for users, but will be limited to twenty-two (22) car spaces and six (6) mobile library buses, due to the size of the land available for development.

CULTURE AND THE ARTS

The Ministry of Tourism, Culture and the Arts (MTCA) in collaboration with the state agencies under its purview, will continue to work assiduously towards the re-energising of the cultural and creative arts sector post COVID-19. It will continue to collaborate with the Tourism Sector to diversify the country's tourism product and boost its level of competitiveness in the industry. In fiscal 2024, an allocation of \$25.0 million will be provided to enable the development of the sector through initiatives as follows:

Recovery Initiatives – Creative Arts Sector

- building festivals as international attractions;
- celebrating and spreading our culture;
- promoting creativity and competitiveness through digitisation;
- establishing a carnival museum;
- creating a sustainable investment model for the creative economy;
- retooling and revitalising of the creative economy;
- developing an inventory of and leveraging our cultural assets; and
- streamlining the processes for obtaining event licenses.

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CULTURE AND THE ARTS

Museum of the City of Port of Spain/Carnival Museum

The MTCA will continue to undertake the establishment of the Trinidad and Tobago Carnival Museum which will provide a space to:

- encourage national pride in carnival cultural heritage and art forms, by creating a home for carnival heritage;
- create a repository for carnival artefacts and replicas;
- create a virtual museum;
- commission a Hall of Fame for heroes in Mas, Pan, and Calypso; and
- facilitate training in the specific skills and art forms in Mas, Pan, and Calypso for 150 persons on an annual basis.

Work will be undertaken on the Trinidad and Tobago Carnival Museum, located at the corner of Duke to Charlotte Streets, Port of Spain which will attract both local and international visitors, as well as students of the art forms. The sum of \$2.0 million will be invested to accomplish the following Phase II Two activities:

- reconfiguration and reconstitution of interior walls and suspended floor slabs for ancillary spaces; and
- the installation of related equipment and building services infrastructure.

Upgrade of Facilities – National Academy for the Performing Arts (NAPA)

The NAPA is in excess of 40,000 square feet and features a 1,500-seat acoustically designed performance hall, practice rooms, teaching rooms, state-of-the-art lighting and sound features, as well as a fifty-four (54)-room hotel, and the UTT's Academy for the Performing Arts. Cooling of the facility relies on an HVAC system that utilises two (2) Carrier 375-ton water-cooled chillers which are both at the end of shelf life.

In this regard, funds in the sum of \$2.0 million will be provided to de-commission the old chillers and for the installation of two (2) new air-cooled chillers.

Queen's Hall Energy Conservation Project

A provision of \$2.0 million will be allocated to enable the replacement of obsolete equipment with technological and energy-efficient equipment for the automation of the stage at Queen's Hall. The upgrades to the facility will enable artists to be able to showcase their skills using quality-derived, innovative stage equipment, in preparation for productions on the world stage.

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CULTURE AND THE ARTS

Tourism Festivals

Festival Tourism is an emerging form of event tourism, which can be used as a tool to boost the local economy. As a country with a rich history, culture, and festivals, Trinidad and Tobago has the opportunity to leverage Carnival and build greater interest in the country's other festivals, including Emancipation Day, Divali, Phagwa, Hosay, Tobago Heritage Festival, Point Fortin Borough Day, and Parang.

Funding in the amount of \$2.0 million will be provided to the MTCA for the development of three (3) new festival periods, each to be held over various quarters of the calendar year, to increase visitor arrivals to Trinidad from Carnival to Christmas. The focus will be on the following:

- to build a strong festival period, existing cultural events and activities that appeal to tourists will be packaged and promoted as part of the overall product development effort; and
- the foundation for the ***Festival Tourism Programme*** will be the successful growth of activities in the following festival sub-areas:



The project will be of socio-economic value, as it addresses the need to:

- restart/reboot the tourism industry following the pandemic;
- generate new sources of consistent foreign exchange;
- develop a competitive tourism offering that is attractive to foreigners and locals alike;
- increase inbound visitor arrivals, particularly during off-peak seasons;
- provide new opportunities for quality employment in cultural, creative, and culinary sectors;
- encourage investment in the local tourism economy;
- stimulate economic activity in rural communities; and
- inculcate greater cultural confidence and patriotism among citizens.

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National Academy for the Performing Arts and National Academy for the Performing Arts (South Campus)

Power fluctuation is a critical challenge to the operations of the National Academy for the Performing Arts and the National Academy for the Performing Arts (South Campus). In this regard, a project to improve power quality and service was conceptualised to address the issue at these facilities.

In fiscal 2024, an allocation of \$5.0 million will be provided to execute the project activities. The critical requirements for the facilities are classified in three (3) categories as follows:



To alleviate electrical issues arising out of overheating equipment by power surges—survey, examine, repair and/or replace:

- surge protection device (SPD) or transient voltage surge suppressors (TVSS)
- harmonic filters
- lighting arrester system
- efficient grounding system



To facilitate clients and patrons' ability to reach a wider audience through streaming and improving audio quality output:

- purchase and implement a broadcast system for video monitoring
- purchase and implement an audio line arrays system



Protecting critical equipment
Examine, repair and/or replace

- current line conditioners
- installation of new line conditioners for critical equipment

Implementation of the project will enable the following benefits:

- reduced electrical fluctuations and stabilising power output for sensitive equipment;
- cost savings due to the reduction of damage to sensitive equipment, thereby decreasing unexpected replacement costs;
- improved service quality for clients and patrons;
- alignment with OSH safety requirements;
- reduced facilities down-time;
- increased service offerings; and
- an additional layer of protection for sensitive equipment.

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Naparima Bowl

The project for the **Redevelopment of the Naparima Bowl** will receive an allocation of \$2.0 million to advance works to the amphitheatre, main auditorium and new building, as well as general external works and other upgrades, as follows:

- amphitheatre - drainage upgrades to alleviate flooding, structural upgrades, ground lighting and safety upgrades, and repairs to the tiered seating;
- auditorium - incorporation of seating for persons with disabilities, carpet replacement, stage repairs, fire suppression upgrades, seat cleaning, termite treatment, façade upgrades and major repairs to the roof, general cleaning and repainting of the interior and exterior of the building;
- new building - construction of a new two-storey building with dressing rooms, administrative offices, library and examination room, dance studio and rehearsal room, conference room and multipurpose hall; and
- external works - upgrade of the drainage of the compound, car park re-establishment, lighting upgrades, minor upgrades to the courtyard and general landscaping.

The proposed expansion and establishment of adequate areas of flexible usage space will better facilitate the needs of the creative community for rehearsals, coaching, training, research, and collaborative ventures, towards improved artistic standards and commercialisation of creative work.

Queen's Park Savannah – Grand Stand Upgrade Project

Funding in the amount of \$3.0 million will be provided in fiscal 2024 to advance Phase II works to facilitate office accommodation for the National Carnival Commission, utilising the undeveloped space available at the Grand Stand of the Queen's Park Savannah. Project activities will include:

- façade upgrade to the Grand Stand;
- new ground and mezzanine floor office accommodations; and
- provision of new workshop, storage, and staff facilities.

Renovation and Refurbishment of the National Museum and Art Gallery

The National Museum and Art Gallery (NMAG) is housed in the Royal Victorian Institute (RVI) in Port of Spain. Listed on the Heritage Asset inventory of the National Trust of Trinidad and Tobago at a Level Three grading, the Royal Victoria Institute is of immeasurable historical and

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cultural importance to Trinidad and Tobago.

An allocation of \$5.0 million will be provided to enable continued refurbishment works to the Museum building, which will entail the following works:

National Museum and Art Gallery

Planned works for fiscal 2024 will include:

- structural repair and retrofitting works;
- supply and installation of new MEP works;
- ironmongery;
- upgraded courtyard area to host outdoor events; and
- design services.

The project also seeks to improve the building's interior spatial arrangement, in order to enhance the display of the country's history and the creativity of the people of Trinidad and Tobago. The spatial layout will be an open plan concept, to provide maximum flexibility for the historic displays and art exhibitions, with new additions to enhance the visitor experience.

Development of the First Peoples

The GORTT, through the MSCD will continue to provide support for the First Peoples community towards the establishment of a Model Amerindian Village at Blanchisseuse Road, Arima. The project will receive an allocation of \$1.5 million to advance the following activities:

- road and drainage works;
- complete the construction of washroom facilities; and
- payment for the development of a master plan.



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COMMUNICATION: DIGITALISATION OF POSTAL SERVICES

An investment of \$9.5 million will be provided to the Trinidad and Tobago Postal Corporation (TTPOST) to enable the provision of enhanced postal and consumer services. Emphasis for fiscal 2024 will be placed on improving security at postal offices as well as the refurbishment of various post offices across the country. The following projects will therefore be undertaken in fiscal 2024:

- **Security Infrastructure Upgrade:**
 - continued installation of CCTV systems at twenty-five (25) locations across the postal network;
 - installation of high-density security perimeter fencing at eight (8) Post and Delivery Offices including the Fyzabad, Upper Santa Cruz, Lower Santa Cruz, and Belmont Offices; and
 - reinforcement of gates, doors and windows and the installation of fire detection systems at five (5) locations, namely the Gasparillo, Point Fortin, Roxborough Retail, Curepe, and Diego Martin Offices.
- **Refurbishment and Construction** - the project will entail the conduct of refurbishment works to the Post and Delivery Offices as follows:
 - Belmont Post and Delivery Office - the facility serves several large communities in north-east Port of Spain, with more than 4,500 delivery points;
 - Morvant Post Office - the facility serves several communities along the east-west corridor including Morvant, North Barataria, West San Juan, Never Dirty, and environs with more than 8,000 delivery points; and
 - Tobago TTPost Head Office - Tobago is a fast-growing commercial and tourism centre, with arrivals averaging or exceeding 50,000 persons annually, adding to a resident population of approximately 25,000 persons.

PUBLIC SAFETY AND CITIZEN SECURITY

The implementation of the public safety and citizen security programme remains a top priority for the GORTT in order to create an environment which ensures safety and stability. The goal is to ensure that Trinidad and Tobago is a safe and secure place to live, visit, conduct business, and nurture families. To this end, the Ministry of National Security (MNS) will advance initiatives aimed at improving the infrastructure and securing the resources to ensure that security concerns are addressed in a holistic and sustainable manner. In fiscal 2024, several key projects will be continued, to enhance the security agencies' preparedness to safeguard national borders, reinforce military capabilities, address criminal undertakings and respond effectively to emergency situations. Simultaneously, new initiatives will commence, to bolster

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PUBLIC SAFETY AND CITIZEN SECURITY

the MNS resources to facilitate improved responsiveness to the needs of the population, as well as regional and international allies. The projects are as follows:

Protecting our Nation's Borders

The Trinidad and Tobago Coast Guard (TTCG) is responsible for the protection of the nation's borders and maritime surveillance of the boundaries of Trinidad and Tobago. There is a need to improve the infrastructure of the various bases, as well as ensure that the agency is properly equipped to advance maritime operations.

In fiscal 2024, the TTCG will concentrate its efforts on the maintenance of the current fleet of naval assets to improve operability. In this regard, an investment of \$123.4 million will be allocated to implement the following key initiatives:

- procurement of a Lowboy trailer and a spider lift with an allocation of \$1.5 million. The trailer will be utilised for the hauling of vessels, heavy vehicles and extra-long materials, and the spider lift is required for maintenance activities;
- procurement of specialised equipment, namely oxygen concentrators at a cost of \$0.5 million. The TTCG's Infirmary plays a significant role as part of the first response team for medical emergencies on the sea. As such, oxygen concentrators are necessary to provide medical-grade oxygen to treat with respiratory emergencies in the preservation of life and maritime safety;
- procurement of a Hyperbaric Chamber with an allocation of \$5.0 million. This specialised equipment is necessary for the Diving Department to perform maintenance of vessels, search and rescue and the recovery of narcotics, firearms and corpses;
- upgrade of the shore supply system at the Tobago Operations Base, to facilitate the berthing of the two (2) Cape Class vessels with an allocation of \$1.0 million;
- provision of logistics support and maintenance services for twelve (12) Damen vessels procured in fiscal 2016 with an appropriation of \$100.0 million;
- initiation of the design and construction of an integrated logistics support facility at the Heliport Base for the dry-docking and maintenance of the TTCG's naval assets; with an allocation of \$1.4 million;
- upgrade of the wastewater treatment systems at Hart's Cut and Tobago Bases with funding in the sum of \$2.0 million; and
- continuation of upgrade works to the utilities at the Staubles Bay Base with an allocation of \$12.0 million. The upgrade works will consist of improving the systems for fresh water and wastewater and works to the electrical and air-conditioning systems.

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Strengthening our Military Capability

The Trinidad and Tobago Defence Force (TTDF) will receive funding for the construction, upgrade and refurbishment of facilities at various bases throughout Trinidad and Tobago, to improve maintenance and general deterioration have affected the functionalities of utilities and other essential services at various bases. Additionally, funding will be allocated for the procurement of vehicles and equipment to support the operability of the various formations under the TTDF.

In fiscal 2024, the TTDF will be allocated the sum of \$0.2 million for the acquisition of military-grade equipment.

As a result, the TTR will be allocated the sum of \$7.3 million for works to be undertaken at the following bases:

- Camp Cumuto will be provided the sum of \$1.3 million as final payments for refurbishment works to the main workshop, which is expected to improve the operational capacity of the mechanical workshop and reduce vehicle maintenance and repair costs;
- \$1.8 million will be provided to Camp La Romain for outfitting of the newly constructed dormitories which was completed in fiscal 2023; and
- Teteron Barracks:
 - the sum of \$3.0 million will be invested to refurbish the wastewater treatment plant, which is critical for the health and safety of persons on the Base; and
 - upgrade works to the fuel station will be undertaken at a total cost of \$1.0 million. The TTR experienced delays in starting the works in fiscal 2023, as additional information was required for final approvals.

Ensuring Aviation Security

As the aerial arm of the TTDF, TTAG will be allocated \$0.5 million for the continuation of improvement of the plumbing system at the Ulric Cross Air Station (UCAS).

Additionally, an investment of \$0.5 million will be allocated for the procurement of purpose-driven vehicles and equipment.

Building our Fire Fighting Capability

The Trinidad and Tobago Fire Service (TTFS) will continue to undertake several critical initiatives to improve its response in emergencies and provide optimum service to the citizenry. As such, it will benefit from funding for the following:

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construction of the following new fire stations:

- Arouca Fire Station will commence with an investment of \$3.0 million;
- Point Fortin Fire Station will be completed in fiscal 2024 with funding in the amount of \$10.0 million;
- Belmont Fire Station - the sum of \$1.0 million will be provided for the acquisition of a site identified for the construction of the station; and
- Penal and Roxborough Fire Stations - the sum of \$6.1 million will be provided to finalise payments for variations in the construction;

refurbishment of existing fire stations:

- works to the Crown Point Fire Station in Tobago will commence with an investment in the sum of \$4.0 million. The project activities will include upgrades to the dormitory, extension of the appliance bay and the addition of folding doors, as well as electrical and plumbing upgrades; and

vehicles and equipment for fire stations:

- the sum of \$16.2 million will be provided for the procurement of vehicles and equipment on behalf of the Mayaro, Penal, and Point Fortin Fire Stations. The addition of these assets will greatly enhance the fleet availability for any emergency which may arise.

Rehabilitation of Offenders

The Trinidad and Tobago Prison Service (TTPrS) bears the responsibility of safeguarding society by not only managing offenders within secure and humane environments, but also by fostering opportunities for their rehabilitation. In fiscal 2024, the sum of \$32.5 million will provide for the improvement of infrastructure throughout the TTPrS, enhance the living conditions of inmates, and facilitate the rehabilitation of offenders. The major activities are as follows:

- provision of the sum of \$2.5 million will be provided for the continued installation of an alarm system at the **Maximum Security Prison (MSP)**;
- an allocation of \$0.2 million will be provided for the development of the **Programme for the Rehabilitation of Young Offenders**, which will meet the requirements of the Children Act (2012);
- an allocation of \$2.0 million will be provided for the **Installation of a CCTV system at the Youth Training Centre (YTC)** and the Port of Spain Prison, in order to ensure the safety

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and security for officers and young offenders housed at the prisons;

- allocation of \$10.0 million will be provided for work on the installation of a **Perimeter Fence at Golden Grove Prison** project;
- the MNS has contracted the National Insurance Property Development Company Limited (NIPDEC) to execute the projects - Installation of a direct water system at Carrera Convict Prison and **Construction of a New Sewer Plant for Prison Training Centre**. These works will commence in fiscal 2024, with an allocation of \$1.0 million;
- an allocation of \$1.0 million will be provided for the project **Installation of an Alarm System at Remand Yard, Golden Grove**, which was also contracted to the NIPDEC;
- an allocation of \$1.0 million will be provided for the projects **Upgrade of Plumbing of the Extended Remand Facility and the Women's Prisons, Golden Grove**. This will entail the installation of stainless steel combination sanitation penal ware. This will ensure that the MNS adheres to the mandate of improved living conditions of inmates and promoting high levels of hygiene throughout the facility;
- **Upgrade of Plumbing and Electrical System at the Remand Prison - Golden Grove** project has been completed, with an outstanding payment in the sum of \$3.0 million which will be provided for in fiscal 2024;
- an allocation of \$0.3 million will be provided to the MNS for the **Construction of a Domestic Water Tank at MSP**. The project entails the construction of one (1) 150,000-gallon water tank, which, when combined with the existing water storage, will create a capacity to store adequate water, thus providing a reliable regulated supply to the prison;
- the sum of \$0.4 million will be provided for the project **Roof Renovation at the Store Room, Golden Grove Prison Renovation** will address issues created by water leaks and heat that emanates directly from the aged galvanised roof; and
- the sum of \$2.1 million will be provided for the acquisition of four hundred and seventy (470) electronic monitors and the payment of fees on the extension of a maintenance service-level agreement for a period of two (2) years, for the electronic monitoring system.

LAW ENFORCEMENT

Trinidad and Tobago Police Service (TTPS)

The TTPS remains committed to fostering the safety and security of Trinidad and Tobago. The TTPS will continue to pursue the transformation of the Service, by seeking to improve service delivery, with an emphasis on leveraging ICT. In fiscal 2024, the allocation of \$175.9 million will be provided to refurbish and construct police facilities to standards that provide a healthy

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LAW ENFORCEMENT

work environment for officers and create welcoming spaces for citizens to access services. Officers will also be provided with the appropriate technology and equipment required to perform their duties proficiently.

In this regard, the following will be undertaken:

- **Improvement works to Police Stations and Buildings** - an allocation of \$2.5 million will be provided for the following four (4) police stations:
 - La Horquetta Police Station – the refurbishment of the male and female washrooms, undertaking of civil works, creation of additional office space, ceiling works, air-conditioning works and electrical upgrade;
 - Four Roads Police Station – the supply and installation of a new roof supply and installation of a new roof membrane, and ceiling and refurbishment works;
 - Point Fortin Police Station – the establishment of a property room, refurbishment of the narcotics room, installation of a covered parking area, and enclosure of the walkway; and
 - Morvant Police Station – the undertaking of refurbishment works.
- **Establishment of Divisional Property Rooms** - the sum of \$3.0 million will be provided for the completion of the two-storey building for the divisional property room at the Siparia Police Station;
- **Upgrade of Detention Cells at Police Stations** - the sum of \$1.9 million will be provided for the infrastructural works to be conducted to improve the physical conditions for the existing detention cells (in compliance with the requirements of existing legislation) at the Marabella, Morvant, Santa Cruz, Mayaro, Cunupia and Maracas Police Stations;
- **Development Works at the Police Academy** - The Police Academy is mandated to accelerate the recruitment of police officers with an expanded curriculum, as a strategy to assist in eliminating the shortage of officers between sanctioned and actual strength. A limitation in the available space within the dormitory facilities, existing buildings and support structures restricts the ability to meet the target for increased recruit intake. In this regard, a provision of \$1.5 million will be allocated to commence Phase One works on the development of the Police Academy, which will include the following:
 - construction of a dormitory facility for 300 recruits;
 - refurbishment of existing students' dorms for sixty (60) instructors; and
 - construction of the dormitory for the Guard and Emergency Branch.

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The developmental works will also include upgrade and refurbishment works to the maintenance workshop, transport/telecom branch, mechanical electrical and plumbing systems, and cafeteria, and the development of security zones:

- **Refurbishment Works to the Mounted and Canine Branch** - refurbishment of the male and female dormitories and paving of the compound at the Chaguaramas Facility;
- **Construction and installation of Aeration Treatment Units (ATU's) for TTPS Facilities** - the sum of \$2.0 million will be provided for works to commence the construction and installation of twelve (12) ATUs to replace conventional sewers, septic and dated piping systems at the following TTPS facilities:
 - Couva, Santa Cruz, Caroni, Scarborough, Fyzabad, Charlotteville, Mayaro; and
 - St. Margarets, Biche, Penal, Freeport and Mon Repos.
- **Purchase of Equipment for the Police Service** - the sum of \$67.0 million will be allocated for the body camera system project to for the maintenance of law and order and to support measures of accountability and assisting in meeting reporting requirements;
- **Purchase of Vehicles for the Police Service** - Mobility is a critical element of effective policing. In this regard, funding will continue to be provided for the procurement of police vehicles to meet operational requirements, increase visibility, ensure real-time response and act as another tier of deterrence to crime. An investment of \$25.0 million will be made for the acquisition of sport utility vehicles, sedans, long-wheel-base 4x4 vehicles and 30-seater buses;
- **Construction of the Manzanilla and Matura Police Stations** - The TTPS will continue to undertake the construction of new police stations in Manzanilla and Matura in fiscal 2024. These stations will provide for the operational and administrative needs in a new direction of modern policing. A total allocation of \$2.0 million will be utilised for the development of engineering designs and scope of works for these facilities;
- **Establishment of a Coastal and Riverine Patrol Unit** - The Coastal and Riverine Division to combat criminal activities within shallow waters (rivers) and along the seafront, thus ensuring a proper police presence. The sum of \$15.0 million will be provided for the construction of a jetty and a building for vessel maintenance and accommodation at the Carenage Police Station. Activities will involve:
 - marine civil works, piling, and fuel bund;
 - building civil works;
 - roof works;
 - plumbing and electrical works; and
 - procurement and installation of finishes, furniture and fixtures, and IT infrastructure.

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Relocation of TTPS Administration Support Centre (Trinidad House) - The sum of \$20.0 million will be allocated to improve the working conditions for the TTPS. Refurbishment works at #29 Edward Street, Port of Spain, which is scheduled for completion in the first quarter of fiscal 2024. The planned works will include upgrades to the façade.

Development Works at the Ste. Madeleine Police Station

As part of its initiative to reduce rental expenditure, the TTPS identified the Ste. Madeleine Police Station as the site to house the Homicide Bureau of Investigations Region Three and Fraud Squad, South, which are currently located in rental properties.

In this regard, the sum of \$2.5 million will be allocated for the construction of a two-storey building accommodate the operational and administrative needs of the units. Engineering consultants have been engaged to prepare designs and the bills of quantities for the project fiscal 2024.

Development Works for the Canine and Mounted Branch

Upgrade of the Mounted and Canine Branch of the TTPS has been ongoing on a phased basis over the last four (4) years and included the procurement of additional horses and dogs for the facilities in Caroni, Cumuto, Chaguaramas and St. James. In fiscal 2024, the TTPS will commence the establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago.

It is intended that the establishment of this Branch will improve the operational efficiency and effectiveness of the Tobago branch in the immediate to short term, and will assist in the reduction/eradication of crime. The sum of \$1.0 million will be provided for the establishment of the various facilities as follows:

Mounted Branch	Canine Unit
<ul style="list-style-type: none">• accommodation for six (6) stables;• vet room;• feed room; and• bathroom stall.	<ul style="list-style-type: none">• accommodation for twelve (12) kennels;• general storage;• trainers' room; and• food storage.

The GORTT will continue to sustain investment in the transformation of the Town and Country Division (TCPD) of the MPD.

The TCPD's two (2) transformation projects will continue to be geared towards fostering an environment that expedites development approvals and enhances regulatory clarity and the digitisation of records for faster retrieval of information and the preservation of legacy data.

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REGIONAL DEVELOPMENT PLANNING

Automation of the Construction Permit Process

In fiscal 2024, the TCPD will continue to focus on enhancing the DevelopTT online construction permitting system to optimise the level of service to development application clients. Software/ system design modifications will be undertaken (based on the feedback received from the agencies involved in the planning and development process), to implement workflow and other improvements, inclusive of additional features for the DevelopTT system. Funds in the sum of \$1.1 million will be allocated for project activities including the payment of salaries for the DevelopTT staff, conduct of refresher training sessions, troubleshooting workshops and advertising costs.

Implementation of the Automated Workflow Process

A provision of \$4.8 million will be allocated to continue digitalisation of the TCPD's development records to facilitate easier accessibility and interoperability with the DevelopTT solution. Phase Two of the project (which will address the digitisation of records of the TCPD's Tobago Regional Office and the Eastern Regional Office) will be undertaken in fiscal 2024. The funding will be utilised for activities including procurement of a networking solution for the building to be used in Tobago, continued rental of a cloud storage solution for the digital content, engagement of a consultant to undertake the digitalisation, as well as for transportation services.

Regional Development Initiatives

The revitalisation of Port of Spain is a priority development initiative aimed at establishing the capital city as a premier location for commerce, culture and entertainment. The restoration of Port of Spain will improve the residential and commercial environment and the economic viability of both the capital city and the country. The GORTT, through the UDeCOTT, will continue to undertake the project with an allocation of \$12.0 million under the OPM for the following:

- Memorial Plaza Development;
- Salvatori Development;
- Piccadilly Housing Development;
- Powergen Development;
- the Redevelopment of City Gate;
- Inter-City Transit Tram System; and
- Foreshore Green Space.

Chaguaramas Development Authority (CDA)

The development of the North-West peninsula, encompassing Chaguaramas and the off-shore

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REGIONAL DEVELOPMENT PLANNING

islands, will continue to be pursued as another key region within the national development context. Recognising the immense potential of the region for environmental, economic and social benefits, the GORTT through agencies including the CDA and the National Trust, will undertake the following projects in the region in fiscal 2024:

- ***Development of Nature Trails and Parks*** – project activities will include the refurbishment and upgrade of the Gasparee Cave Welcome Center with an allocation of \$0.7 million;
- ***Renovation Works to the CDA Police Post at Williams Bay*** – the CDA will execute refurbishment works to the Police Post, including roof works and an upgrade of the electrical and HVAC systems with an allocation of \$4.7 million;
- ***Electrical Upgrade of CDA's Head Office*** – project activities will include the conduct of a conditional assessment, wiring works, and works to the HVAC system with an allocation of \$2.8 million; and
- ***Establishment of a National Heritage Site at Nelson Island*** – some of the works to be undertaken will include the re-establishment of a bathing area and small-craft access at Nelson Island, Phase III works on the outdoor deck, installation of a rainwater harvesting and distribution system, and the installation of perimeter solar lights at Caledonia, Lenagan and Rock Islands with an allocation of \$1.5 million.

ADMINISTRATION: PROVIDING MODERN, SAFE PUBLIC BUILDINGS

Public Buildings

In fiscal 2024, the construction, refurbishment and outfitting of public buildings across Ministries, Departments and Agencies (MDAs) will continue to be undertaken to improve service delivery standards, cultivate conducive work environments, and optimise the overall efficiency of services to the public. Works to be undertaken will include the following:

- the sum of \$3.5 million will be allocated for the refurbishment of the Constituency Offices of Members of the House of Representatives. This endeavour will entail an assessment of the current state of the offices, subsequent planning, and the execution of essential activities;
- completion of the first duplex project for the staff of the Judiciary in Tobago and the commencement of Phase two - the construction of a second duplex. The project activities will include the installation of perimeter fencing, civil works, and the installation of security systems. Simultaneously, the construction of an Official Residence for the Honourable Chief Justice will also be undertaken. A provision of \$3.0 million will be allocated for these activities;
- funding in sum of \$4.0 million will be allocated for the the outfitting of the Immigration

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ADMINISTRATION: PROVIDING MODERN, SAFE PUBLIC BUILDINGS

Office Building in San Fernando and a major upgrade and refurbishment of the Immigration Detention Centre in Aripo;

- an allocation of \$10.9 million will be provided for the relocation and outfitting of various offices within the Office of the Attorney General and the Ministry of Legal Affairs, including the additional security requirements for the Director of Public Prosecutions, North; and the relocation of the Civil Law Department and the Registrar General's Department to Gulf City, La Romaine;
- a new state-of-the-art Forensic Laboratory and Pathology Services facility is being constructed through an agreement between the Government of the Republic of Trinidad and Tobago and the Government of the People's Republic of China. The project scope entails facility design, construction management, procurement of equipment and strict adherence to forensic standards. Revised designs are ongoing, for a new site which has been approved; and the sum of \$6.0 million will be allocated to UDeCOTT for project management fees;
- the sum of \$1.5 million will be allocated for the continued works on the customising and outfitting of a new office building at No. 3 Alexandra Street, St. Clair for the Personnel Department;
- the sum of \$5.5 million will be allocated to the Ministry of Education to continue repairs and renovations to the Rudranath Capildeo Learning Resource Centre. This will include upgrading of the auditorium, curriculum division, school publication unit, and the library. The renovation scope was also extended to include the St. George East Education District, Victoria District Offices, and the IBIS Building;
- a provision of \$5.5 million will be allocated for the pursuit of a building of the National Archives. The facility will provide comprehensive archival storage and contribute to the preservation of the nation's invaluable documentary heritage;
- continuation of the construction, outfitting and maintenance of the Ministry of Health's Administrative Building utilising a Build, Operate, Lease, Transfer (BOLT) arrangement. The sum of \$20.0 million will be allocated for project management fees;
- the sum of \$6.5 million will be allocated to the modernising of the Central Administrative Services, Tobago (CAST). This entails comprehensive computerisation, networking enhancements and the acquisition of essential equipment. The refurbishment of the Meteorological Services Building, inclusive of infrastructural enhancements, will also be undertaken;
- an investment of \$9.8 million will be allocated to implement the following key initiatives: the upgrade and refurbishment of the Eric Williams Financial Complex, the Hart's Court, and the District Revenue Offices. Additionally, upgrade of the infrastructure at the Container

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ADMINISTRATION: PROVIDING MODERN, SAFE PUBLIC BUILDINGS

Examination Station at the Ports of Port of Spain and Pt. Lisas will be undertaken;

- the sum of \$13.2 million will be allocated for the upgrade and expansion of the Eastside Plaza and the New City Mall, Port of Spain. Works on the construction of a new building at No. 43, Independence Square (the 'Drag Brothers Mall') will also be executed;
- a provision of \$6.0 million will be allocated for the refurbishment of the Ministry of Works and Transport head and sub-offices, encompassing assessment, refurbishment activities, and the enhancement of office spaces;
- the sum of \$7.5 million will be allocated for the Ministry of Public Administration to execute infrastructure upgrades to the Tunapuna and Siparia Administrative Complexes, including the enhancement of the ventilation systems. Furthermore, the NIPDEC will undertake the upgrading of the physical infrastructure of the NALIS Building;
- an investment of \$4.0 million will be allocated for the construction of the Arima Administrative Complex, which will house several Government offices;
- the provision of \$0.5 million will be allocated for the continued restoration and refurbishment of the TTPOST legacy post office buildings, which will include flood mitigation and drainage works, to be conducted at the Princes Town Post Office;
- a provision of \$4.0 million will be allocated to the Ministry of Labour and Small Enterprises Development, which will continue to undertake activities for the relocation and enhancement of the OSH Head Office. Additionally, works including the upgrade of bathroom facilities and the air-conditioning systems, will be executed at the Cipriani College of Labour and Co-operative Studies;
- the sum of \$5.0 million will be allocated for the Ministry of Social Development and Family Services, to undertake the enhancement and relocation of offices for Social Services and the Local District Boards. Work on the construction of a head office for the Ministry at the former Government Printery site on Tragarete Road, Port of Spain, will also be undertaken;
- the sum of \$5.0 million will be allocated to the Ministry of Public Utilities for the continued works on the construction of a new Meteorological Services Division Building in Trinidad.
- the sum of \$2.9 million will be allocated for the renovation and upgrading of buildings for the various divisions of the Ministry of Agriculture, Land and Fisheries; including offices in north and south Trinidad, the Analytical Services Laboratory, the Marper Farm, and Tucker Valley, Chaguaramas;
- the sum of \$4.7 million will be allocated at to the Ministry of Foreign and CARICOM Affairs, for works which include the upgrade of ICT equipment for the Head Office, repairs to three (3) units at Flagstaff Villas, St. James, and renovations to the High Commissions

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in Caracas. The Ministry is also in the process of establishing embassies in Qatar, Kenya, Barbados and Ghana. The construction and outfitting of Building D at the Ministry is will also to be undertaken, to provide adequate staffing requirements; and

- an investment of \$36.0 million will be allocated to the Ministry of Rural Development and Local Government to execute works at Kent House, including the expansion of the annexed building and the construction of a new office building. Additionally, construction of new administrative head offices, as well as renovations to the Regional Corporation offices, will take place.

Court Facilities

The GORTT remains committed to bolstering the judicial system to improve its operational standards within court performance areas, such as universal access to justice, swift expedition, equality, and integrity, as well as heightened public trust and confidence. The sum of \$98.2 million, will be allocated to the Judiciary to undertake strategies that will enhance service delivery, reduce case backlog and delays as shown in the diagram.



Rehabilitation of the Hall of Justice, Port of Spain

The Hall of Justice is being repurposed to administer High Court Criminal matters in accordance with the Criminal Court Conversion and the Administration of Justice (Indictable Proceedings) (Amendment) Act, (AJIPAA) 2020. An allocation of \$17.8 million will be provided to continue the following activities:

- works to thirty-one (31) courtrooms, inclusive of technological, civil, electrical and ICT upgrades;
- reconfiguration of spaces to accommodate the Administrative Staff;
- leak management (façade and roof leak);

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- structural upgrades, including works to the outrigger panels and to address water infiltration issues; and
- mechanical, electrical, generator, and plumbing upgrades, and the installation of HVAC systems and prisons' elevators.

Rehabilitation of the Hall of Justice, Tobago

The Tobago's Hall of Justice will receive an allocation of \$2.7 million for the reconfiguration of the building to accommodate criminal courts for Criminal Court Conversion and AJIPAA. Works to be undertaken will include the installation of a central air conditioning system, elevator replacements and roof repairs.

Refurbishment of Magistrates' Courts

With a provision of \$12.0 million, repurposing and refurbishment works will continue throughout the thirteen (13) magistracies in the nation, as follows:

- Chaguanas, Couva, Point Fortin, Rio Claro, Mayaro, Toco, Sangre Grande, and Scarborough courts, to ensure compliance with the OSHA Activities will include upgrades to the electrical and HVAC systems, water and sewer infrastructure, installation of dry fire suppression systems and security infrastructure and assessment/testing of the building;
- provision of specialised court services including Domestic Violence Court, Small Claims/Petty Civil Court, Sexual Offences and Drug Treatment Courts at the District Courts;
- court room upgrades inclusive of technology, civil works, electrical and ICT infrastructure;
- development of architectural and engineering designs for the construction of the Sangre Grande District Court; and
- implementation of a **Comprehensive Security System in the Judiciary**, with an allocation of \$7.0 million for electronic security equipment and infrastructure, design and integration of security sub systems, and the upgrade of internal and external building security infrastructure at all Courts.

Port of Spain Magistrates' Court

In fiscal 2024, an investment of \$4.9 million will be provided for the continuation of renovation works at the Port of Spain Magistrate's Court as follows:

- upgrades to the electrical system and the installation of a power system, air-conditioning system, and a life-safety system; and

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- repairs to roof leaks, replacement of substandard building materials, and repainting of the internal and external walls.

San Fernando Supreme Court Building

With a provision of \$10.2 million, the upgrade, refurbishment and renovation of the Supreme Court Building in San Fernando will continue with the following activities:

- upgrades to the electrical system, central air-conditioning systems, and ICT systems;
- construction of a secured pathway to allow prisoners access to the courts;
- roof repairs and prevention of water infiltration; and
- installation of OSH life-safety systems.

Institutional Strengthening of the Family Court

The Family Court will continue to expand its services and upgrade its existing courts with an allocation of \$4.0 million for the implementation of the following activities:

- establishment of the Family Court, Arima, which will entail the configuration and outfitting of a building;
- expansion of the Family Court, Port of Spain, Trinidad, which will entail the acquisition, configuration and outfitting of a building; and
- completion of the Family Court, Tobago, with activities to include ICT, security and civil works, reconfiguration of a space for a Domestic Violence Courtroom and a Virtual Access Customer Centre (VACC).

Establishment of a Children's Court of Trinidad and Tobago

The project ***Establishment of a Children's Court of Trinidad and Tobago*** will continue, with an investment of \$4.0 million for ongoing works to the existing buildings in the north and south of Trinidad, in addition to the configuration and outfitting of an appropriate building in Tobago, to serve as a Children's Court. Works to be undertaken will include:

- completion of the Children's Court, Fyzabad (South), with upgrades to the security infrastructure and water infiltration;
- activities at the Children's Court, Port of Spain (North), which will include the expansion of the ICT capability, the installation of digital court recording solutions and For-The-Record video conferencing and expansion of the VACC; and

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- expansion of the Children's Court, Tobago, which will include the configuration and outfitting of the building and upgrade of the ICT infrastructure for the Court.

Development of Customer Service Centres in the Judiciary

The Judiciary has been adopting international best practices by the enhancement of existing infrastructure and support for the delivery of customer services at the Courts. In this regard, an investment of \$4.0 million will be allocated to enable the following activities:

- continued refurbishment of the O'Meara, Arima compound to enable jury trials, Criminal Court Conversion and the AJIPAA with the following activities to be undertaken:
 - works to the prisoner holding areas;
 - construction of additional jury court rooms and deliberation rooms;
 - mechanical, electrical and plumbing works, as well as building envelope and roof works; and
 - continued development of technology and litigation support in courts;
- design, construction and operationalisation of VACCs and the continued expansion of Call/Contact Centres across Trinidad and Tobago; and
- establishment of virtual customer service interfaces for specialised courts in the High Court (sexual offences, human trafficking and gun related offences).

Construction of Video Conferencing Centre at Golden Grove, Arouca

An allocation of \$6.0 million will be provided for the completion of a permanent structure for the Video Conferencing Centre at the Remand Yard of the Golden Grove Prison Facility, Arouca. This will accommodate eight (8) video conferencing rooms, fourteen (14) prison VACC rooms, and a staff facility. Works will continue in the following areas:

- ground floor and first floor civil;
- remedial roof, mechanical, electrical and plumbing works;
- external works, security and ICT infrastructure; and
- expansion of the Video Conferencing Facilities at the Maximum Security Prison, with the temporary installation of three (3) containerised units.

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Historical Buildings

The restoration of historical buildings continues to play an integral role in the preservation of the rich culture and heritage of Trinidad and Tobago. As such, the sum of \$5.4 million will be provided for the restoration of two (2) historical buildings in Port of Spain - Hayes Court and the Trinity Cathedral. An allocation of \$0.3 million will be provided for the payment of retention fees for the restoration of the Hayes Court, located at #21, Maraval Road, Port of Spain. The restoration of the Trinity Cathedral, located at #30, Abercromby Street, Port of Spain, will receive an allocation of \$5.0 million for construction works and the payment of project management fees.

CAPACITY BUILDING/INSTITUTIONAL STRENGTHENING

A number of programmes for fiscal 2024, will focus on strengthening the capacity of MDA's for better service delivery, and improved PSIP implementation. These are as follows:

Modernisation of the Public Service Academy

The Ministry of Public Administration (MPA) remains committed to the ongoing transformation and restructuring of the PSA. The PSA serves as the premier institution responsible for identifying and addressing the capacity growth requirements within the Public Service. This encompasses the design and delivery of learning content to meet and emerging demands.

The sum of \$2.0 million will be provided in fiscal 2024 for the continuation of the **Modernisation of the Public Service Academy** with activities as follows:

- procurement of a learning management system;
- development and implementation of a learning and development programme;
- development and implementation of a marketing strategy; and
- accreditation of the PSA and its Programmes.

Public Sector Performance Management Systems (PSPMS)

The MPA continues to work towards improvement of the overall effectiveness of service delivery in Trinidad and Tobago, through the **Public Sector Performance Management Systems** project. It has initiated the development of the PSPMS, which aims to:

- appraise organisational performance management across the Public Service;
- assess and increase the capacity of the Public Service to deliver excellence in public service delivery; and

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- assess and report on organisational performance in terms of strategy, operations, and process outcomes.

The MPA will be provided with an allocation of \$2.0 million for the following activities:

- finalisation of the performance management system framework for MDAs for service delivery, which will provide clear guidance on design, establishment, enhancement and use of the performance management systems;
- capacity building of MDAs to improve institutional arrangements and skill sets for the implementation of performance management systems that leads to excellence in service delivery; and
- acquisition and roll out of a citizen feedback system to receive responses and comments from the public on Government services, the findings of which will be reported to the relevant Government entities.

Policy Development

The MPA will continue the advancement of three (3) policies for the Public Service, with an investment of \$3.0 million in fiscal 2024 as follows:

- **Workforce Planning Strategy** - for the development and implementation of a strategic workforce plan for the Public Service. The policy will facilitate the development of competencies in the public sector and it will promote greater efficiency and quality in the delivery of services;
- **Public Sector Integrity System** – for fostering and instilling a culture of public sector integrity while cultivating dedication to these principles. It seeks to streamline the reporting process for instances of misconduct within the Public Service, thereby curtailing financial burdens borne by the GORTT due to such misconduct; and
- **Work from Home Policy for the Public Service** - diagnostic of the Trinidad and Tobago Civil Service Ecosystem, the design of an initial remote work policy for the Civil Service and the development of an implementation strategy.

Empowerment of the Labour Force

In fiscal 2024, the GORTT will invest the sum of \$10.8 million for programmes and projects that are focused on the promotion of decent work, the facilitation of industrial peace, and the provision of employment opportunities to enrich the lives of citizens, whilst positioning the economy to compete effectively in the global marketplace. The Ministry of Labour (MOL) will undertake the following:

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Labour Legislation Reform

An allocation of \$0.3 million will be provided to enable continued work on labour legislation reform, which is geared towards maintaining good industrial relations and creating a modern legislative framework. In fiscal 2024, the following legislation will be reviewed:

- Legislation to Govern HIV/AIDS in the Workplace (Tobago);
- Employment Standards Legislation;
- Sexual Harassment Bill;
- Industrial Relations Act (Amendment) Bill; and
- Retrenchment and Severance Benefits Act (Amendment) Bill.

Determination and Impact of the Minimum Wage Level

Establishment of a system to review the the minimum wage will be allocated the sum of \$0.3 million for the hiring of a consultant to conduct research on the impact of the minimum wage and to develop an econometric model system to allow for future levels.

National Productivity Enhancement

This project will be undertaken in collaboration with the International Labour Organisation (ILO). An allocation of \$0.3 million will be provided for the activities which will include: hosting of workshops, development of a research agenda, conducting baseline surveys and establishing the National Productivity Centre.

Development of a Modernised Labour Market Information System

A consultant has been engaged, and the surveys within the public and private sectors were completed. The sum of \$0.7 million will be allocated to continue further job vacancy surveys across different sectors including the Protective Services, Municipal Corporations and Regional Health Authorities.

Development of a Child Labour Policy

An allocation of \$0.5 million will be provided to continue the project activities. These will include the recruitment of a consultant, hosting of consultations and hosting of activities to commemorate World Day Against Child Labour.

National Tripartite Advisory Council (NTAC)

The sum of \$0.2 million will be allocated to the MOL will acquire and outfit suitable accommodation to house the secretariat, as well as undertake outreach and public sensitisation activities to promote social dialogue.

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National Baseline Survey on Knowledge, Attitudes, Beliefs and Practices on HIV in the Workplace

The sum of \$0.3 million will be allocated to conduct a study on the business environment across Trinidad and Tobago.

National Workplace Policy on Sexual Harassment (NWPSH)

With a sum of \$0.3 million, the MOL will commence the procurement process to recruit a consultant to conduct the study, as well as to host public awareness sessions on sexual harassment prevalence across workplaces.

Regulations of the Occupational Safety and Health Authority

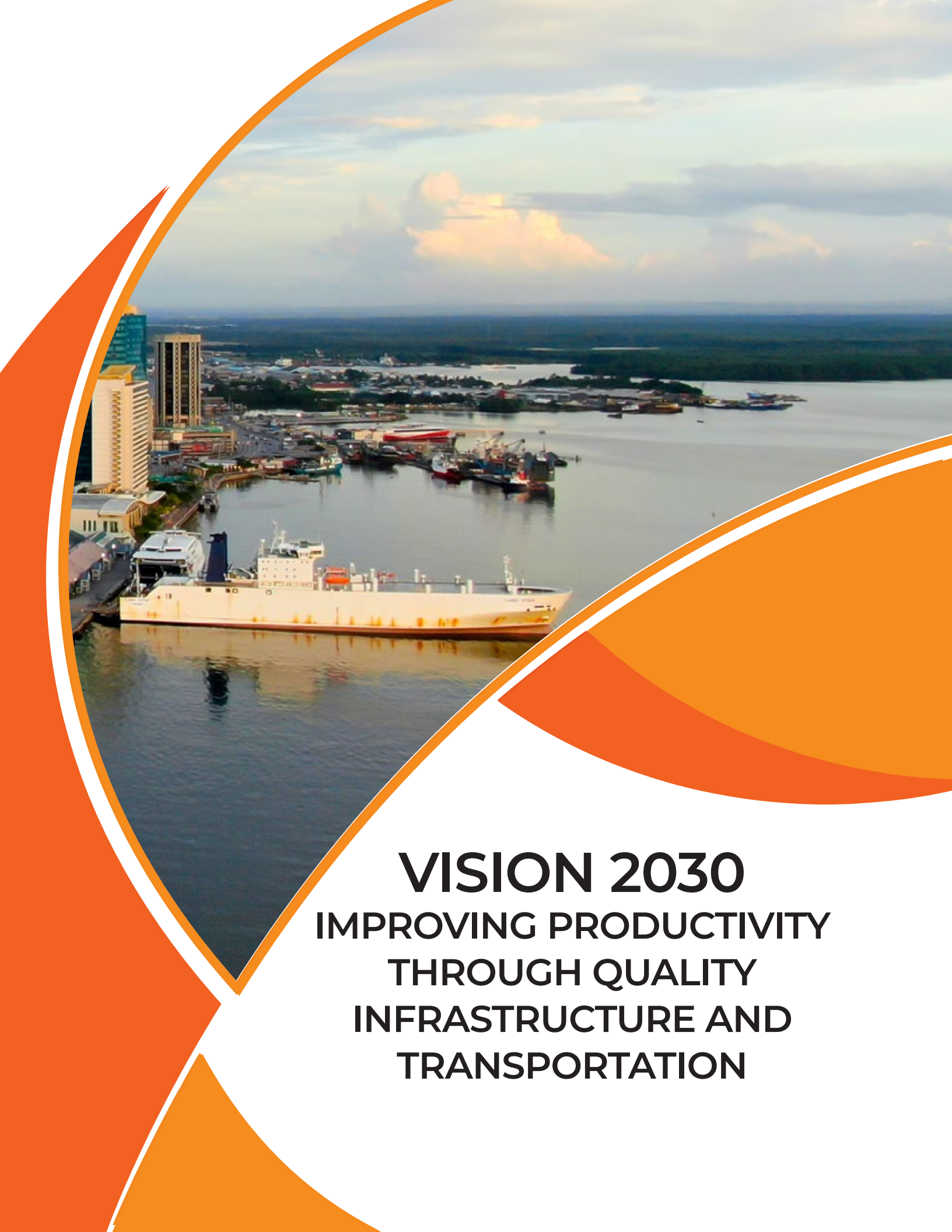
An allocation of \$0.2 million will be provided for the development of subsidiary legislations to the Regulations on Diving, which will entail hosting of stakeholder consultations.

Upgrade of the Security System at the Cipriani College of Labour and Cooperative Studies

The sum of \$0.3 million will be provided of the procurement and installation of an access control system, cameras and proximity sensors.

Development of a Strategic Plan

An allocation of \$0.3 million will provide for the development of the plan. The MOL, for the period 2024 to 2028 will provide the framework for the operations for that period.



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INFORMATION TECHNOLOGY AND DIGITAL INFRASTRUCTURE

The improvement of the information technology infrastructure of the Public Service will continue with a total allocation of \$303.4 million for the implementation of the Government's Digitisation Programme. Becoming a digital nation will be based on the pillars of data, access, interoperability and trust. The **National Digital Strategy** is now focused on creating value as it acknowledges the influence and integration of ICTs to improve the lives of the citizenry. Implementing the Strategy can accelerate economic development, and re-orient public sector service delivery with towards a citizen-centric and engaged employee focus. The three (3) common themes that form the priority areas for national development in the digital landscape are: Digital Government, Digital Society, and Digital Economy.

In light of the above, works will continue at the **Ministry of Digital Transformation** on major project initiatives for fiscal 2024, namely:-

- **Establishment of the Digital Government Programme**, which will focus on the continuation of contracts for the implementation of the National e-ID and Interoperability Solutions, Establish a Government Cloud, and the modernisation and implementation of a Cyber Security Strategy, at a cost of \$50.0 million;
- **Implementation of the Digital Society Programme**, which will entail the continuation of broadband service in underserved areas with the sum of \$20.0 million. The Programme will also focus on the continued implementation of the skills programme in collaboration with the Microsoft Philanthropic Group, and the continuation of works on thirty (30) Access Centres; and
- **Establishment of a Digital Economy Programme**, which will focus on knowledge and technical skills development, the implementation of a developer hub, and the operationalisation of the Office of the Information Commissioner. The sum of \$12.0 million will be provided.

Under the **Computerisation of the Trinidad and Tobago Police Service (TTPS)**, the continuation of several initiatives at all of TTPS' compounds will be undertaken at a cost of \$15.0 million as follows:

- digital fingerprint capture – the solution will be used to process latent fingerprints and to enhance previously illegible latent prints;
- expansion of police network – continuation of the installation of cabling and network equipment to facilitate growth and the replacement of old infrastructure; and
- additional body-worn cameras – the solution will be used to record incidents and interactions which can be utilised if required as evidence in court or for the proper processing for the chain of custody whilst also preserving evidence.

The **Enhancement of the Single Electronic Window (SEW)**, assisted by the Inter-American

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INFORMATION TECHNOLOGY AND DIGITAL INFRASTRUCTURE

Development Bank (IDB), will continue in fiscal 2024 with funding in the amount of \$14.9 million. Through the Ministry of Trade and Industry, the project aspires to improve the trade performance and enhance the business competitiveness of Trinidad and Tobago, through the strengthening and transformation of the SEW (TTBizLink), into a world-class solution based on international standards. The following activities are expected to be continued in 2024:

- implementation of a cloud-based solution for the SEW;
- TTBizLink application enhancement; and
- development of a Trade and Business Information Portal.

At the Office of the Attorney General, the IDB-assisted ***Strengthened Information Management of the Registrar General's Department*** will be concluded by utilising the sum of \$4.9 million. The objective of the project is to improve conditions for investment in Trinidad and Tobago, by streamlining the property registration process. The main components include:

- institutional capacity strengthening of the Registrar General's Department; and
- support to strengthen the identification of parcels and persons in property registration.

At the Judiciary, the continued development and rollout of e-services will continue in fiscal 2024 and will include the:

- expansion of CourtPay;
- development of the Online Small Claims Court; and
- continued rollout of virtual hearings.

The Office of the Prime Minister will continue works on the ***Upgrade of the On-base Platform***, the development and deployment of an integrated web-based application system, the enhancement of ICT service delivery and the implementation of a visitor management system. The extension of the OPM's wide area network (WAN) to include homes, shelters and other satellite offices will also be continued. Total funds allocated towards these initiatives are \$1.5 million.

Furthermore, the Office of the Parliament will continue to undertake the following works with an allocation of \$4.5 million:

- outfitting of the Red House and Cabildo Chambers;
- implementation of a Legislative Information Management System (LIMS); and

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INFORMATION TECHNOLOGY AND DIGITAL INFRASTRUCTURE

- refurbishment of the Disaster Recovery Site.

TRANSPORTATION

The development of an efficient, safe and reliable transport sector in Trinidad and Tobago is critical for achieving social and economic development by facilitating trade, exchange, and travel. The GORTT will continue to focus on the creation of an accessible multi-modal national transport system that is interconnected, flexible and tailored to minimise constraints to the mobility of passengers and goods. To this end, the Ministry of Works and Transport (MOWT) will continue to improve the reliability of public transport delivery on land, sea and air, through the development of infrastructure, fleet upgrades and traffic management measures, with an allocation of \$96.1 million in fiscal 2024.

Land Transportation

Resources in the sum of \$10.0 million will be allocated to the Public Transport Service Corporation (PTSC) for projects aimed at expanding the Corporation's infrastructure, in order to provide enhanced service, safety and reliability for its customers. Some of the works to be undertaken include the following:

- engagement of a consultancy to develop RFP documents for the commercial development of the Multimodal Transportation Hub at Tarouba through a public-private partnership arrangement;
- upgrades to the maxi taxi facility under the ***Upgrade of the Port of Spain Maxi Taxi Facility Project***:
 - installation of security lighting system;
 - resurfacing of roadways and platforms; and
 - repairs to the roof and the electrical system.
- upgrades to various transit malls under the ***Upgrade of Priority Transit Mall Facilities at San Juan, Curepe and Tunapuna Project*** for added customer experience, safety and comfort with works as follows:
 - roofing repairs, ceiling and burglar proofing at the Curepe Mall;
 - roofing repairs, fencing and burglar proofing at the San Juan Mall; and
 - roofing repairs, windows and burglar proofing at the Tunapuna Mall.

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- refurbishment works at PTSC through the ***Refurbishment of Work Areas of the PTSC Project*** to provide a better work environment for the Corporation's employees with works as follows:
 - refurbishment of the Engineering Office Buildings in Port of Spain;
 - repairs to the roofing at the Arima Depot;
 - refurbishment of the Point Fortin Depot work areas and roof; and
 - refurbishment of the Engineering Garage at the Port of Spain Depot.

In addition, the MOWT will receive a total of \$27.7 million for projects aimed at providing traffic management and road safety measures throughout the country in fiscal 2024. These initiatives will include:

- installation of video detection devices at major cities across the country to collect data for traffic management via the ***Provision for Data Collection Project***;
- Improving road safety through the ***Purchase of Road Marking Equipment Project***– items to be purchased will include hand-push thermoplastic machines; line drivers; vehicle-load high-pressure airless spraying machines; high-pressure water-blasting road-marking-removal machines; and tactile road-marking machines;
- undertaking of road safety assessments on 8,320 km of roadways through the ***Provision of a Road Safety Audit on the Roadways of Trinidad Project***;
- installation of a reliable backup power supply at signalized intersections and pedestrian crossings across the country under the ***Provision of Backup Power-Supply for Traffic Signalised Intersection Project***; and
- the installation of metal beam safety guardrail along areas of the Sir Solomon Hochoy Highway, Uriah Butler Highway, Beetham Highway and Churchill Roosevelt Highway under the ***Traffic Management Programme***.

The Tobago House of Assembly (THA) will also continue the implementation of the project ***Construction of Bus Shelters and Bus Stops*** in fiscal 2024, with an allocation of \$0.5 million for the construction/refurbishment of twenty (20) bus stops in Tobago.

Sea Transportation

The Port Authority of Trinidad and Tobago (PATT) will receive an allocation of \$29.6 million to focus on the development of port infrastructure and major asset renewals, in order to increase transport efficiency, safety, and cargo handling capacity. Works will include the following:

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- replacement of sixteen (16) cone fenders and supporting frames at the Port of Port of Spain, to ensure the safe berthing of container vessels;
- restoration of the CARICOM Jetty quay and quay walls, to improve the reliability and safety of the Port's berthing facility, by reducing mooring and cargo movement risks;
- fabrication and installation of tie-down ground anchor sockets and storm pins, to secure the ship-to-shore gantry cranes at the Port of Port of Spain during inclement weather; and
- procuring optimal terminal assets towards increasing port operation efficiency and reliability, under the ***Acquisition of Specified Equipment for the Port of Port of Spain*** project. Equipment to be procured will include a reach stacker, rubber-tyred gantry cranes, empty-container handlers, tractor trucks and terminal trailers.

The Maritime Services Division of the MOWT will be provided with an allocation of \$6.4 million to continue implementation of works relating to sea vessel traffic safety and management. Verification and payment for the removal and disposal of derelict marine vessels and wrecks that pose a hazard to navigation in the Port of Spain shipping lanes, will be completed in fiscal 2024. Furthermore, the assessment and restoration of lighthouses damaged by the earthquake two (2) years ago will commence, in order to enhance sea transport safety.

The National Infrastructure Development Company Limited (NIDCO) will also be provided with the sum of \$9.0 million in fiscal 2024, to continue executing on behalf of the MOWT the following projects:

- ***Feasibility Study for Fast Ferry Port in Toco*** – to provide further data collection and analysis on reports for the Environmental Management Authority (EMA), in response to their Review and Assessment Report conducted on the Environmental Impact Assessment (EIA) studies;
- ***Upgrade of Berthing Infrastructure at the Port of Scarborough, Tobago*** – the EIA study and detailed designs for construction of an 88-metre open-piled jetty, will improve the port infrastructure for the handling of cargo and passenger vessels;
- ***Construction of the La Brea Dry Dock and Associated Facilities*** – to conduct ongoing EIA studies for the construction of the dock; and
- ***Construction of an Integrated Fishing Port and Facilities at Gran Chemin, Moruga*** – to complete the landside facility, EIA study, and commence construction of the marine port facility. This will accommodate one hundred (100) fisher folk with a boat and engine repair facility, vending booths, cold storage, and locker rooms.

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Likewise, the THA will receive the sum of \$2.9 million in fiscal 2024 to continue developing the sea transport infrastructure with through the following projects:

- ***Construction of a Jetty at Parlatuvier;***
- ***Construction of a Jetty at Bird of Paradise Island;***
- ***Construction of a Jetty at Cove and Plymouth;*** and
- ***Establishment of a Marine Park Control Unit at Gibson Jetty.***

Air Transportation

The sum of \$13.4 million will be allocated to the Airport Authority of Trinidad and Tobago (AATT) in fiscal 2024 towards the modernisation of the airports, to improve operational, technological and commercial necessities. The Authority will continue to focus on works which target the development of infrastructure and safety requirements to meet the International Civil Aviation Organisation (ICAO) standards, including the following:

- completion of repairs to the runway and taxiway, pavement rehabilitation, and commencement of restoration works to the concrete paddings under the ***Airfield Pavement Rehabilitation Project*** at the Arthur Napoleon Raymond Robinson International Airport (ANRRRIA) in Tobago, to;
- development of a runway end, for safety area at RWY 28, under the ***Airfield Pavement Rehabilitation at the Piarco International Airport (PIA)*** for the;
 - procurement of two (2) sweepers for debris removal on the runways and taxiways of both international airports, for safe aircraft operation;
 - floodlighting for the expanded aircraft parking ramps at the PIA, to provide lighting for night-time aircraft operations at both the North and South Terminals; and
 - completion of the upgrade of the airfield signage and navigational aids at the PIA with the installation of thirty-eight (38) new LED airfield signs, and removal of all non-compliant signs, which is necessary for meeting airport safety requirements.

The Ministry of Finance will also continue the project ***Construction of a Terminal and Associated Facilities of the ANR Robinson International Airport***, with an allocation of \$400.0 million. The NIDCO is executing the project for the establishment of an international airport with sufficient capacity and level of service to support the development of tourism in Tobago. This involves the continuation of works for the construction of the new terminal building, with earthworks and foundation construction along with mechanical, electrical and plumbing works.

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TRANSPORTATION



Rendition of the new terminal at ANRRRIA

ROADS AND BRIDGES

The Government will invest the sum of \$639.4 million in fiscal 2024 towards the rehabilitation of existing roadways and the construction of new road segments.

Rehabilitation of Existing Roadways

The Ministry of Works and Transport (MOWT) will be allocated the sum of \$80.0 million to conduct major road rehabilitation works, landslip repairs and the reconstruction of bridges under the **Major Construction/Major Road Rehabilitation Programme**. In addition, works are scheduled to commence on the widening of the south and north-bound lanes of the Sir Solomon Hochoy Highway from the Chaguanas Overpass to the Chase Village flyover, and the restoration of the Manzanilla/Mayaro Road is expected to be completed in fiscal 2024.

An investment in the sum of \$70.0 million will be provided to facilitate the reconstruction of fourteen (14) bridges under Phase 3A of the **Bridges Reconstruction Programme** as indicated below:

Bridges Reconstruction Programme	
B1/40 Cunapo Southern Main Road	B1/11 Mayaro Guayaguayare Road, Mayaro
B1/5 Tableland Road, New Grant	B1/8 Piparo Road, Tabaquite
B 2/9 Chickland Caparo Road, Caparo	B 1/37 SS Erin Road
B 1/2 Caigual Road, Manzanilla	B1/45 Paria Main Road, Toco
B1/1 Tamana Road	B 1/1 Sam Boucard Ext. Road, Santa Cruz
B1/1 Fondes Amandes Road, St. Anns	B 1/40 Paria Main Road, Toco (Grand Riviere)
B 1/43 Paria Main Road, Toco (Shark River)	B 1/1 Eastern Main Road, South Quay

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ROADS AND BRIDGES



Map showing locations of bridges under Phase 3A of the BRP programme.

Funding in the sum of \$70.0 million will also be provided for the continuation and commencement of construction works on thirty-five (35) landslips under the **Landslip Repair Programme (LRP)**, subject to approval of the final designs and award of contracts. These landslips are as follows:

Landslip Repair Programme	
L06 Arima Blanchisseuse Road 22.1 - 22.125km	L29 Naparima Mayaro Road LP#353
L03 North Coast Road 9.6km	L13 Solomon Hochoy Highway 25.4km S/B (before The Children's hospital)
L24 La Fortune Pluck Road 0.2km LP#175	L25 La Fortune Pluck Road 0.3km LP#173
L35 Lengua Road 2.9km	L26 San Francique Road 4.5km LP#143

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ROADS AND BRIDGES

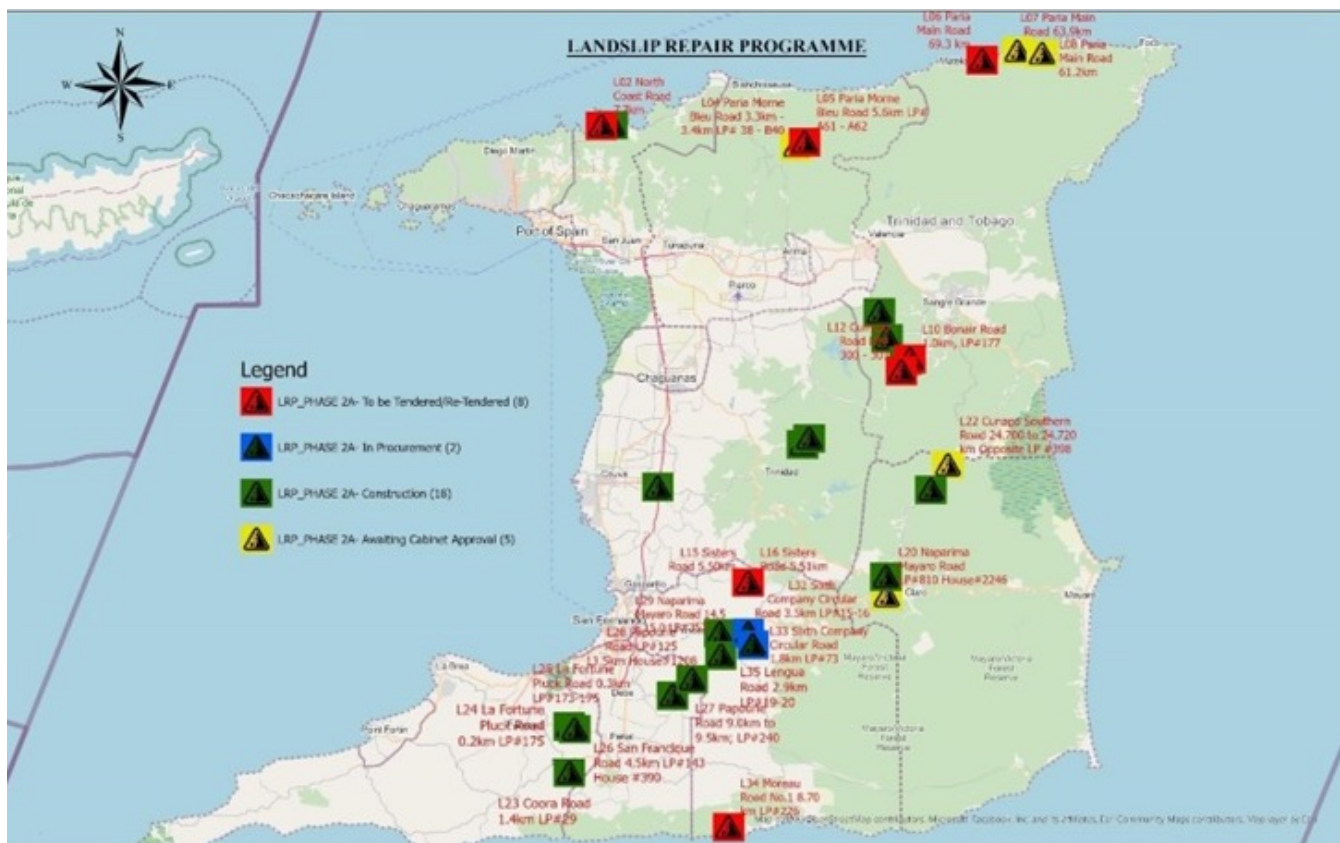
Landslip Repair Programme	
L29 Naparima Mayaro Road LP#353	L18 Mamoral Road 7.5 – 7.6km
L09 Cumuto Main Road – by Gas Station (Unipet)	L17 Mamoral Road 7.0km
L19 Tabaquite Rio Claro Road 46.125 to 46.175km	L01 Cumuto Main Road 12km LP#197
L28 Papourie Road 13.5km	L27 Papourie Road LP#240
L14 Brasso Caparo Valley Road 13.5km	L21 Cunapo Southern Road 29.90 to 30.00km
L23 Coora Road 1.4km LP#29	L11 Bon Air Road LP#188
L04 Paria Morne Bleu Road LP#38 3.3km - 3.4km	L07 Paria Main Road 63.9km
L08 Paria Main Road 61.2km	L20 Naparima Mayaro Road LP#810 House#2246
L22 Cunapo Southern Road 24.700 to 24.720km, opposite LP#398	L32 Sixth Company Circular Road 3.5km LP#15-16
L33 Sixth Company Circular Road 1.8km LP#73	L34 Moreau Road No. 1 8.7km LP#226 (Marac Village)
L05 Paria Morne Bleu Road 5.6km LP# A61 - A62	L06 Paria Main Road 69.3km
L10 Bonair Road 1.0km LP#177	L12 Cumuto Road LP#300 – 301
L15 Sisters Road 5.5 km	L16 Sisters Road 5.51 km
L02 North Coast Road 7.7km (before lookout)	

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ROADS AND BRIDGES



Map showing the locations of Landslips under Phase 2 of the LRP programme.

Additionally, the Ministry of Rural Development and Local Government will be provided with an allocation totalling \$103.5 million to undertake road rehabilitation works, minor slope stabilisation measures, pavement reinstatement, and repairs to local bridges.

Expansion of the Road Network

The sum of \$250.9 million will be allocated in fiscal 2024 for the expansion of the road network through the following projects:

- **Construction of the Moruga Highway Project**, which is also referred to as the Moruga Road Upgrade. The project activities include road resurfacing, slope stabilisation measures, drainage, and other associated works. The sum of \$25.0 million will be provided for the continued upgrading of the 35 km roadway to a first-class single-lane highway;
- **San Fernando Waterfront Project**, as part of the wider San Fernando Waterfront Redevelopment project, this project aims to revitalise and develop the city of San Fernando through improvement initiatives by key Government agencies. The sum of \$10.0 million will be provided for the commencement of coastal protection works and the construction of a boardwalk;

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ROADS AND BRIDGES

- ***Construction of Vehicular and Pedestrian Bridge, Diego Martin***, - this project is expected to bring relief to thousands of commuters traversing the North-Western Peninsula of Trinidad, and is scheduled to be completed in fiscal 2024 with an investment of \$35.9 million;
- ***Port-of-Spain East West Corridor Transportation Project***, which aims to eliminate traffic lights at key intersections along the Churchill Roosevelt Highway, in an effort to reduce traffic congestion and enhance productivity by allowing a free flow of traffic along the East West Corridor. The sum of \$20.0 million will be provided to commence pre-construction activities for the construction of an interchange at the Macoya intersection;
- ***Construction of the Valencia to Toco Road (VTTR) Project***, which will continue with an allocation of \$30.0 million. Funding will be provided to the MOWT for the payment of bills for the completion of upgrading works to the Valencia Main Road. Additionally, the NIDCO will receive provision to commence pre-construction and construction works on Segment Five (5) of the project, to undertake the following activities:
 - detail design consultancy;
 - cadastral surveys;
 - land acquisition;
 - utility relocation; and
 - mobilisation of the contractor.
- ***Construction of the Churchill Roosevelt Highway Extension to Manzanilla project***, which is being implemented on a phased basis and works will continue in fiscal 2024. An investment in the sum of \$80.0 million will be allocated for the completion of construction works related to Packages 1A and 1B of Phase One of the highway construction project and completion of the connector road to the Eastern Main Road, Sangre Grande.
- ***Construction of the Solomon Hochoy Highway Extension to Point Fortin Project***, which will continue with an allocation of \$50.0 million for the completion of the following construction work packages:
 - Mon Desir Interchange Bridge and the Oropouche River Bridge;
 - No. 8 Road Overpass and the Guapo River Bridge;
 - Mon Desir to Eccles Trace and St Mary's Junction to Mon Desir segments;
 - Segment between the Southern Main Road and the Dunlop Roundabout;
 - St. Mary's Interchange, Delhi Road Overpass, and Grants Road Underpass;
 - Segment between Godineau River Bridge and the Mosquito Creek Bridge;
 - Segment between Eccles Trace and La Brea;
 - Segments between the La Brea Interchange and the Southern Main Road, and Fyzabad Road to Mon Desir Interchange; and

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ROADS AND BRIDGES

- Construction of the Southern Main Road Overpass and the La Brea Interchange Bridge.

DRAINAGE

The sum of \$30.0 million will be provided for the continuation of projects under the ***Flood Mitigation Erosion Control Programme***. Implemented by the MOWT, this Programme consists of activities such as the construction of reinforced concrete walls, and the paving and rehabilitation of existing channels. The intention is to protect properties, livestock and crops in close proximity to watercourses. The major activities to be executed in fiscal year 2024 include the:

- construction of reinforced concrete walls at the following locations:
 - San Juan;
 - Santa Cruz;
 - Arima;
 - Bamboo;
 - Maraval; and
 - Barrackpore;
- construction of gabion basket walls along the Maraval and Matelot rivers;
- rehabilitation works to the following rivers:
 - San Juan;
 - Cunupia;
 - Tunapuna;
 - Malick;
 - La Horquette (Carenage); and
 - Powdharie (Couva);
- desilting of the Caroni and Diego Martin rivers.

An allocation of \$6.0 million will be provided for the completion of projects under the ***Programme of Upgrade to Existing Drainage Pumps and Gate Inventory***. It will involve the upgrade of pump stations and the replacement and/or rehabilitation of sluice gates and flap gates, to ensure that the process of dewatering is effective and efficient. Projects that will be completed in fiscal year 2024 include the:

- upgrade of the gate structures in St. Augustine; and
- reconstruction of the Sadhoo Trace (El Socorro South) pump house.

An investment of \$1.0 million will be made for the implementation of projects under the

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DRAINAGE

National Programme for the Upgrade of Drainage Channels. Works to be undertaken will include the rehabilitation of the sidewall and invert, as well as the re-alignment of all outfall drains on tributaries of the Maraval, St. Ann's, and Diego Martin Rivers.

A further sum of \$78.5 million will be provided to the Local Government Authorities for the construction of box drains and the repair of existing drains throughout Trinidad.

Water Management and Flood Control

An allocation of \$2.5 million will be provided for the project **Water Management and Flood Control Programme** which seeks to provide water for sustainable farming in the dry season. Works will be undertaken at two (2) locations - the Regional Administration South and Felicity, under the Felicity Food Crop project. The major activities include the following:

Regional Administration South

- rehabilitation works for 10.0km of channels and 1.5km of roadway;
- rehabilitation of embankments and installation of pipes with lock-off valves;
- construction of two (2) irrigation retention ponds (spring fed); and
- construction of a 3.0km irrigation network, including installation of an underground piping system.

Felicity Food Crop Project

- re-grading of channels;
- rehabilitation of access roads and bridge base; and
- construction of irrigation ponds.

The project titled, **Rehabilitation and Development of Physical Infrastructure at Plum Mitan**, will receive funding in the sum of \$3.0 million to enable sustainable farming throughout the year, via the provision of appropriate water management interventions. The key elements to be implemented will include the following:

- repairs to the embankments along the Jagroma River and the Perimeter Cut Channel;
- rehabilitation of 5.0 km of access roads of throughout the network; and
- supply and installation of two (2) new sluice gates in Blocks 2 and 4.

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WATER SECURITY

Water

The Water and Sewerage Authority (WASA) will continue its capital programmes in fiscal 2024 to further its mandate for the provision of a safe and sustainable water supply to citizens. Investments totalling \$225.5 million will be provided to the WASA towards improving the delivery of water and wastewater services to customers through the execution of the following initiatives:

- continuation of the **Community Water Improvement Programme (CWIP)** for the provision of water supply to rural communities, to bring relief to unserved or underserved areas. Activities in fiscal 2024 will entail the implementation of the following twenty-six (26) projects under the CWIP Phase Five:
 - Tyrico Water Treatment Plant (WTP) - rehabilitation;
 - La Hoe Booster Station - upgrade;
 - Dundonald Booster Station - upgrade;
 - Mucurapo Road - pipeline replacement;
 - Hillview Drive, 100 Steps - Laventille Road, Febeau Village;
 - Mayfair, Santa Cruz – pipeline installation;
 - St. Albans, Valencia – pipeline upgrade;
 - Laura Hill, Five Rivers - pipeline installation;
 - Manimore Road, Five Rivers - pipeline installation;
 - Wharf Trace Tank Farm – construction of a tank farm and network re-engineering;
 - Bertie Road - pipeline replacement;
 - Jitman Trace - pipeline installation;
 - Old Jai Development - pipeline installation;
 - Hudaa Drive, Las Lomas #3 - pipeline installation;
 - Polo Ground Project - pipeline installation;
 - Sunset Avenue, Lachoos Road, Penal - pipeline installation;
 - Recreation Ground Road, Lachoos Road, Penal - pipeline installation;
 - Katwaroo Extension, Katwaroo Trace, Penal - pipeline installation;
 - Mon Desir/Delhi Road Overpass - pipeline installation;
 - Salazar Trace, Point Fortin - pipeline installation;
 - Ramoutar Avenue, Eckles Village - pipeline installation;
 - Eccles Village - pipeline installation;
 - Bissoon Street, Fyzabad - upgrade of mains;
 - Pine Hill Booster and Tank Farm - pipeline installation;
 - Union Booster – construction of a Booster Station; and
 - Union - pipeline installation.

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WATER SECURITY

- continuation of the project ***Design and Implementation of an Intelligent Virtual Guarding (IVG) System at WASA Installations***, which includes remedial works to the physical security infrastructure at various key locations in readiness for the IVG roll out;
- the ***Water Resources Agency (WRA)*** will continue the implementation of the ***Adopt and Implement Water Resources Management (IWRM) Programme*** with the following activities in fiscal 2024:
 - enhancement of the hydrological monitoring networks of Trinidad and Tobago;
 - enhancement of systems for flood monitoring, early warning and mapping; and
 - isotopic research into groundwater recharge and salt water intrusion for the sustainable management of the resource;
- the ***National Rainwater Harvesting Programme*** is a new programme to be implemented in fiscal 2024 by the WRA. The programme seeks to assist residents in accessing an adequate supply of water in a safe and reliable manner;
- continuation of the ***National Water Sector Transformation Programme (NWSTP)*** with project activities as follows:
 - completion of the drilling and equipping of thirteen (13) production wells to provide approximately 2.6 Imperial Million Gallons (IMGD) additional water to improve water supply;
 - supply and installation of bulk meters on the Caroni North, Hollis and Navet Transmission Systems;
 - replacement of 1.1km of 100mm asbestos mains at the corner of Auchenskeoch Road and Shirvan Road to the Montgomery Junction, and 3.7km of 300mm asbestos mains along the Mt. Pleasant Local Road from the Carnbee Junction to Shirvan Road, with 4.8km of new 300mm polyvinyl chloride (PVC) pipeline;
 - replacement of 700 m of aged 150mm PVC main along Mt. Grace Trace;
 - replacement of the 75 mm asbestos cement mains with the installation of 2,700 m of 150 mm PVC mains along the Fyzabad Guapo Road;
 - replacement of 2 km of 12" asbestos mains at Hamilton Siding;
 - replacement of 0.6 km of 4" CI at Balliser, Wallerfield;
 - installation of 2,633 m of 150mm PVC Pipe from the CGA Limited to the Morvant Junction along the Eastern Main Road, Laventille;
 - establishment of geographical information systems (GIS) and supervisory control and

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WATER SECURITY

data acquisition platforms, and the outfitting of the Operational Control Centre; and

- refurbishment and upgrade of the Navet and Tompire Water Treatment Plants;
- **National Water Sector Transformation Programme (NWSTP):** TT - L1055 IDB Loan: This is a new Inter-American Development Bank (IDB) loan-funded Programme project that will be implemented in fiscal 2024 for the NWSTP. Activities for fiscal 2024 will include:
 - Component 1 - Water Stabilisation and Improvement: the drilling and equipping of twelve (12) wells and supporting infrastructure respectively at Freeport (Wells Nos. 22 to 24); Tucker Valley (No. 34); Clarke Road (No. 9); and Chatham Well (No. 15);
 - Component 2 - Water Sector Transformation: this involves institutional strengthening, climate change and disaster resilience, capacity building for the Ministry of Public Utilities (MPU) and training on supervision and monitoring of the WASA and Gender and Persons with Disabilities (PWD) Strategy and Action Plan; and
 - Component 3 - Network Optimisation: installation of five (5) high-leakage pipelines at the following locations:
 - 259 m of 150mm PVC mains from Kairi Street to Butu Street along Morequito Avenue - Valsayn South;
 - 1,280 m of 300mm ductile iron mains along La Cuesa Road;
 - 2,006 m of 400mm DI mains along Freeport Todds Road and La Cuesa Road;
 - 2,060 m of 100mm PVC mains with appurtenances along the Riverside Road; and
 - 755 m of 100mm PVC Pipeline along Nelson Street, Port of Spain.
- continuation of the **North West Water Supply Improvement Programme (NWWSSIP)**, which comprises a suite of critical interventions to improve the level and reliability of water supply service to the North West (NW) Region of Trinidad. Activities in fiscal 2024 will include:
 - replacement of approximately 11.07km of pipeline of various sizes;
 - upgrading of seventeen (17) and construction of two (2) new booster stations;
 - refurbishment of one (1) water treatment plant;
 - upgrading and conversion of two (2) wells; and
 - remote monitoring of three (3) facilities, installation of five hundred and thirty-two (532) $\frac{3}{4}$ " solid-state meters and nineteen (19) bulk meters;
- continuation of the **Refurbishment Works at Caroni Water Treatment Plant**, with activities as follows:

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- reconfiguration of the sludge discharge pipe complete with valves, fittings, supports, modification to the main desludging valve chamber;
 - refurbishment of the existing filters;
 - procurement of critical plant equipment;
 - supply, installation and commissioning of one (1) new 2.5 MVA 12kV:480V transformer at the Caroni Water Treatment Plant (CWTP) raw water intake station;
 - decommissioning of the original system; and
 - supply, installation and commissioning of new SF6 circuit breaker system for the CWTP;
- continuation of the **Development of New Water Sources Phase 1 Maraval and Environs (Paramin Water Supply) Project**, which entails the development of watersheds with the intention to produce approximately two million gallons of water per day. Activities for fiscal 2024 will include:
 - installation of the 200,000 imperial gallons (IG) glass fused to steel storage tank at the Paramin Base Station; and
 - design, supply and construction of a new water treatment plant and pumping equipment at the Paramin Base Station; and
 - upgrade and refurbishment works under the **Moruga Water Development Programme**. In fiscal 2024, will be allocated the sum of \$2.0 million. Works will be done on the St. Julien Booster Station, St. Mary's Booster Station and the Trinity Water Treatment Plant.
 - the Moruga Water Development is a new project which will be implemented in fiscal 2024. Works to be undertaken include upgrade and refurbishment works to the St. Julien Booster Station, St Mary's Booster Station and the Trinity Water Treatment Plant.

In addition, WASA will continue to work with the Tobago House of Assembly (THA) to provide a reliable and efficient water supply to customers in Tobago. The sum of \$7.5 million will be provided in fiscal 2024 for the continuation of the project **Desilting and Rehabilitation of Hillsborough Dam in Tobago**, with the following activities to be undertaken:

- balance of payment for retention;
- payment of contractor claims; and
- repair of cracks in the spillway wall.

SEWERAGE

Access to a sustainable supply of clean, safe water is of great importance to the country's development. Further, the adequate treatment of wastewater and effective sewage disposal

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SEWERAGE

are essential to protecting the environment, particularly natural water sources. In fiscal 2024, the sum of \$41.0 million will be allocated for the continued implementation of the **Multi-Phase Wastewater Rehabilitation Programme - Phase I, and Wastewater Projects Trinidad and Tobago**. Funds in the amount of \$10.0 million will be allocated towards the voting of expenditure of the **Wastewater Network Expansion Project**, which was completed in fiscal 2023.

Multi-Phase Wastewater Rehabilitation Programme - Phase I

An allocation of \$30.0 million will be provided for continued works at the San Fernando Wastewater Treatment Plant and collection system as follows:

- construction supervision services;
- procurement of equipment for sewer maintenance; and
- audit services and final evaluation.

Wastewater Projects Trinidad and Tobago

An allocation of \$9.0 million will be provided for the continuation works as follows:

- refurbishment works at the Couva North and South Wastewater Treatment Plants (WWTPs) including civil/ structural works, mechanical/ process, electrical/ instrumentation and infrastructural/ site services;
- refurbishment of Lange Park WWTP; and
- refurbishment of the Edinburg 500 WWTP.

Refurbishment of Beetham Waste Water Treatment Plant

An allocation of \$2.0 million will be provided in fiscal 2024 to undertake the following activities:

- supply, installation and commissioning of two (2) new pump sets; an Influent Pump Station complete with controls, valves and other appurtenances;
- replacement of suction, discharge knife and check valves at the Inlet Pump Station; and
- supply, installation and commissioning of nine (9) Return Activated Sludge Pumps with controls, valves and other appurtenances.

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ELECTRICITY

The socio-economic development of the country continues to place increasing demands for efficient, cost-effective, safe and reliable electricity services. The GORTT's goal is to ensure the development of resilient electrical infrastructure for the economic and social development of the country. In this regard, the sum of \$54.7 million will be allocated to the Ministry of Public Utilities towards the continued implementation of the electricity programme through the Trinidad and Tobago Electricity Commission (T&TEC).

The **National Street Lighting Programme** will continue in fiscal 2024 to enable citizens to benefit from well-lit communities and roadways. That will contribute to a greater sense of safety and security at night time. With an allocation of \$10.0 million, the T&TEC will continue to expand its light emitting diode (LED) streetlights with the purchase of materials for the installation of 5,991 LEDs and 4,121 poles.

The **Disaster Preparedness Phase II Programme** will continue to be implemented with an allocation of \$10.0 million for the procurement of spares and emergency supplies for disaster preparedness. These items will assist the T&TEC in mitigating the increased occurrence of outages and maintenance activities.

The Bulk Power Development Programme will be continued in order to enhance the transmission and sub-transmission infrastructure, so that a more secure and reliable power supply can be provided. The projects: **Production and Delivery of Bulk Power Requirements, Additional Transmission Infrastructure to move power from TGU to national grid** and **New Bulk Power Projects** will receive a combined allocation of \$10.0 million to undertake the following activities:

- compensation to land owners;
- Pinto Road - upgrade to the 66 KV Substation;
- Wrightson Road/Westmoorings - reconducting the 66 kV Circuits #1 and #2;
- Bamboo/Wrightson Road - upgrade of the 66 kV No.1 Circuit;
- Bamboo/Wrightson Road - upgrade of the 66 kV No. 2 and No. 3 Circuits;
- Union Estate/Gandhi Village - establishment of a 220kV Double Circuit;
- Gandhi Village Substation - installation of 2,132 / 12kV- 30/40 MVA transformers; and
- Barrackpore - establishment of a 12kV Feeder.

Several parks and recreation grounds have been illuminated and the demand for the service is growing as residents now use these facilities for evening-time leisure, sporting and keep-fit activities. As such, the **Lighting of Parks and Recreational Grounds Project** will continue in fiscal 2024, with an allocation of \$10.0 million, for the illumination of twelve (12) new grounds, as well as for upgrades to four (4) existing grounds.

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ELECTRICITY

The illumination of public spaces, taxi stands, RHA facilities and grounds of police stations projects will continue with a combined allocation of \$1.2 million. This project will contribute to a greater sense of security for communities and users of these facilities, as greater night-time visibility on these compounds becomes a reality.

The **Electrification Programme**, which is aimed at improving the quality of life for citizens, will continue with an allocation of \$3.0 million for the provision of electricity supply to fifty (50) households throughout Trinidad and Tobago.

The **Residential Electrification Programme (REAP)** is designed to provide house wiring services to low-income homeowners and individuals throughout Trinidad and Tobago, whose homes are in urgent need of wiring as a prerequisite to accessing electricity. The sum of \$3.0 million will be allocated for the provision of house wiring assistance to an estimated 150 households.

The T&TEC will continue to execute upgrades on ageing transmission infrastructure to prevent catastrophic failure and ensure continued reliability of supply. In order to maintain a consistent supply of electricity, aged transmission infrastructure must be replaced in a timely manner. The Commission will continue its upgrades, with an allocation of \$4.0 million under the programme **Replacement of Aging Transmission Infrastructure**. The following activities on transmission and sub-transmission circuits will be undertaken:

- St. Mary's/Galeota - repair works to the 33 kV circuit (Phase Three);
- POS/Port Authority - replacing the underground cables on the 33kV Circuit; and
- Wrightson Road - infrastructure and electrical works for two (2) 66/33 kV, 50/70 MVA power transformers for the 66/33/12 kV Substation.

In anticipation of the expiration of approximately 824MW of power generation purchase agreements in 2029, strategic preparations are imperative to safeguard the country's energy positioning. A pivotal milestone looms in 2025, demanding a conclusive assessment of the country's feasibility for wind generation on a utility scale level. The **Renewable Energy Initiatives Project** will serve as the vehicle to ascertain the viability of commercial wind generation, enabling informed decisions for the future energy landscape. In this regard, an allocation of \$2.5 million will be provided under the **Renewable Energy Initiatives** project for the purchase of four (4) Offshore Wind LiDAR devices to facilitate data acquisition for offshore wind. This is given that as wind power generation is necessary to facilitate the transition to a green hydrogen economy.

Additionally, the **Energy Conservation and Efficiency Programme for 21 Government Ministries**, which encourages best-practice use in energy conservation and the development of alternative energy sources, will continue to be implemented with an allocation of \$1.0 million.

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ELECTRICITY

Furthermore, the THA will continue to collaborate with the T&TEC in fiscal 2024 for the implementation of the ***Street Lighting Programme and Rural Electrification Programme*** with a combined allocation of \$1.0 million.



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BUILDING GLOBALLY COMPETITIVE BUSINESSES

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ECONOMIC RESTRUCTURING AND TRANSFORMATION

Economic restructuring initiatives ensure that the country's economy evolves to adapt to changing global dynamics, technological advancements and market demands. The GORTT's drive to enhance Trinidad and Tobago's national development trajectory will continue to be supported by ensuring that the national statistical system is robust, responsive to the needs of national policy development, and provides the data necessary for evidence-based decision making for the benefit of citizens.

Conduct of the Population and Housing Census

The Central Statistical Office (CSO) will undertake the Population and Housing Census in 2024, with the aim of obtaining comprehensive and accurate snapshot of the country's population and housing landscape. The CSO will continue activities to enable the collection of demographic and housing data (including population size, distribution, education levels, health and health care access, economic activity, and housing stock). These data-driven insights will serve as the bedrock for informed policy-making and will provide guidance on allocating resources efficiently and addressing pressing socio-economic challenges. An allocation of \$34.4 million will be provided for activities which will include:

- recruitment of staff for the Census Unit;
- outfitting of the Census Unit;
- procurement of ICT equipment, supplies and stationery; and
- communication and publicity.

Data collection for the Census is proposed to commence in May 2024, and is expected to be undertaken over a period of three (3) to four (4) months.

Conduct of the Multiple Indicator Cluster Survey (MICS) Plus Survey

The MICS Plus is a different mode of data collection and does not replace the Multiple Indicator Cluster Survey, but focuses on data gaps that are desired to be measured with high frequency and which are subject to seasonality

The MICS Plus Survey is a longitudinal, representative household survey that involve the conduct of interviews over the phone on a frequent basis for the collection of additional data. Such data include the tool with interviews conducted over the phone to collect additional data on situation of children (as it relates to education, health, nutrition, child protection and more), families, and households, on a frequent basis. A provision of the sum of \$1.0 million will be allocated to enable the CSO to meet the cost of survey activities, including the payment of salaries for staff, and the procurement of ICT equipment, stationery and office supplies.

Conduct of the 2023 Household Budgetary Survey/ Survey of Living Conditions

The 2023 Household Budgetary Survey/Survey of Living Conditions (HBS/SLC) commenced in February 2023. The field exercise will be conducted over a period of twelve (12) months.

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ECONOMIC RESTRUCTURING AND TRANSFORMATION

consisting of a total of twenty-four (24) fortnightly periods. Ten (10) fortnightly periods will be conducted in fiscal 2024. The core subject matter of the 2023 HBS/SLC comprises the following:

- demographic, socio-economic and related information of household members;
- access to social programmes;
- the household budget – income, consumption expenditure, and non-consumption expenditure;
- household receipts and disbursements;
- housing conditions;
- availability of durables and facilities; and
- household debt.

An investment of \$4.3 million will be provided to continue the conduct of the HBS/SLC in fiscal 2024. Activities related to field operations, purchase of equipment and supplies, hiring of a consultancy firm to analyse and generate the survey reports, and printing and publication of the reports.

Conduct of a Survey to Rebase the Gross Domestic Product of Trinidad and Tobago

Rebasing the Gross Domestic Product (GDP) is significant to enable economic planning, policy formulation, and to facilitate an accurate representation of the country's economic performance. The process involves updating the base year used to calculate GDP, which enables a more current and accurate reflection of the nation's economic structure and dynamics. The CSO will advance survey activities geared towards the rebasing of GDP in 2024. A provision of \$2.3 million will be allocated to enable the recruitment of staff for the survey, training, purchase of office and stationery supplies, and communication activities.

Investment Promotion

An allocation of \$4.5 million will be provided for the **Implementation of ScaleUp TT Business Accelerator Programme** which is executed through a collaborative effort between the Ministry of Trade and Industry and the Trinidad and Tobago Unit Trust Corporation. The programme is geared towards strengthening the entrepreneurial ecosystem in Trinidad and Tobago, through a niche business accelerator programme primarily among the micro, small and medium enterprises across all sectors. The programme will provide business owners with the tools necessary to drive real growth, foster broad-based prosperity, and will address the issues affecting the local small and medium enterprises across all sectors of the economy.

Funding in the sum of \$2.0 million will be allocated for the project, **Development of the Steelpan Manufacturing Sector** Grant. It is expected to address critical strategic areas to create an enabling environment for steelpan manufacturers to thrive. The project is also

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expected to achieve the following five (5) objectives:

- form new business linkages;
- capitalise on business to business (B2B) opportunities;
- expand and concretise business ventures;
- build networks with international buyers; and
- gain access to international markets.

Creative Industries

The GORTT will continue to invest assiduously in the creative sector, with the intention of further developing and boosting the export capacity of the music, film and fashion industries.

The project, ***Development of the Music Industry*** will be allocated the sum of \$0.4 million for the implementation of initiatives to bolster businesses and drive sustainability of operations, profitability and exportability of creative exports in music. The initiatives which will include the development of the Live Music District, the Artist Portfolio Development Programme, development of a Music Export Academy and the Trinidad and Tobago International Music Promotion will seek to achieve the following objectives:

- to elevate the local music industry to global standards;
- to address current gaps and challenges along the music sector value chain; and
- to create a sustainable future for the music industry of Trinidad and Tobago.

The GORTT will also provide \$0.4 million to the Trinidad and Tobago Film Company Limited (FilmTT) to continue to drive the economic development of the Film and Audio-Visual Sector. The allocated funds will facilitate programmes and initiatives to address critical, strategic areas at the macro-economic and micro-economic levels, creating an enabling environment for stakeholders and practitioners to thrive.

Additionally support will be provided to the FashionTT in the sum of \$0.4 million for the implementation of projects and programmes aligned to the Strategic Plan for the Fashion Industry. These projects aim to expand the local fashion industry through the entrance of new SMEs, increase the revenue generation of the sector, enable efforts to support communities towards sustainable living through creative talents and boost export activity for Trinidad and Tobago. Over the five (5) year implementation period of the Strategic Plan initiatives, the FashionTT intends to achieve the following objectives:

- increase the contribution of the fashion industry to the GDP of Trinidad and Tobago;
- develop the Fashion Sector through comprehensive and relevant capacity development programmes;
- ensure that Trinidad and Tobago is the premier hub through strategically creating channels to production and retail distribution;

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ECONOMIC RESTRUCTURING AND TRANSFORMATION

Trade Facilitation

The GORTT will allocate \$25.0 million for the ***Establishment of a Trade and Investment Promotion Agency (TIPA)*** to provide a more coordinated and streamlined approach to export promotion, in an effort to maximise resources, to ensure the successful branding of Trinidad and Tobago in regional and international markets.

Presently, numerous organisations offer diverse export services and multiple promotional campaigns, which overlap and are not as efficiently coordinated as they can be. This results in duplicated efforts and inefficient resource allocation. Emphasising the need for streamlined coordination and resource optimisation, the TIPA aims to strengthen and modernise the country's export and investment promotion institutional arrangements to be consistent with the regional and international best practice. The agency will seek to achieve the:

- amalgamation of the existing entities (the Trinidad and Tobago Creative Industries Company Limited, the National Export Facilitation Organisation of Trinidad and Tobago, and the InvesTT) which will be supported by institutions within Trinidad and Tobago;
- development of the organisational structure and specific functions of the agency, based on international best practices;
- development of an integrated management system to manage clients related to both exports and investment, and track organisational progress and achievements; and
- promotion of the visibility of the TIPA.

Combating Illicit Trade

A holistic and coordinated approach to addressing illicit trade in Trinidad and Tobago will continue to be undertaken with funding in the sum of \$1.0 million. ***National Action Plan to Combat Illicit Trade in Consumer Goods in Trinidad and Tobago*** outlines measures that aim to:

- improve the policy and legal framework to curb the supply of illegal goods;
- focus on illegal trade in consumer goods such as alcohol, tobacco, cleaning agents and pharmaceuticals;
- encourage a reduction in consumer demand, enhance transparency in the fight against illicit trade, and improve the Customs environment;
- strengthen the capacity of MDAs and enforcement agencies to combat illicit trade;
- enhance collaboration among regulatory and enforcement agencies;

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ECONOMIC RESTRUCTURING AND TRANSFORMATION

- promote public-private partnerships towards fighting illicit trade; and
- increase public awareness of illicit trade and the associated dangers.

An investment of \$5.0 million will be made for the dissolution of the Trinidad and Tobago Free Zones Company and for the creation of the Trinidad and Tobago Special Economic Zones Authority (TTSEZA). This project has become critical, as the current free zone regime, despite its liberal incentives and non-restrictive locational requirements, has failed to attract any significant new, dynamic and sustained investments since inception. A technical report published by the World Bank, in September 2012 identified contributing factors such as an ineffective policy framework, weak legal and regulatory framework, weak institutional framework, and poor performance by existing zones. In addition to dissolving the Trinidad and Tobago Free Zones Company, the **Establishment of a Special Economic Zones Authority** will operationalise the new Special Economic Regime in accordance with the new Special Economic Zones (SEZ) Act, to achieve the following:

- development of the organisational structure and specific functions of the SEZ Authority;
- establishment of an office and online presence for the SEZ Authority; and
- promotion of the new SEZ Authority and the SEZ regime.

In fiscal 2024, the sum of \$4.0 million will be provided for the development of the 2023-2028 **National Trade Policy** which will address the gaps in investment towards innovation, improving competitiveness, economic and export diversification, as well as, the country's foreign exchange earning potential.

Eco-Friendly Business

The Scrap Iron Industry remains an important generator of foreign exchange for the economy of Trinidad and Tobago. The value of scrap iron exports has risen substantially from \$82.0 million in 2009 to \$177.0 million in 2019, which represents an increase of 115 percent over the period. However, the industry has been plagued with challenges that have hampered the operations and expansion, which include the illegal trading of scrap metal, non-compliance with health and environmental standards, larceny of public property, and money laundering, as well as a lack of general management and regulation of the industry. In an effort to efficiently regulate the Scrap Iron Industry and increase the number of compliant and competitive businesses operating in the industry, the GORTT will invest \$0.5 million towards achieving the following goals:

- implementation of an efficient licensing regime for the Industry;
- improvement of health and safety compliance standards;
- development of an incentive framework for the Scrap Metal Industry; and
- advancement of domestic, regional and international value chains for the Scrap Metal Industry.

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AGRICULTURE FOR FOOD SECURITY

Investment in agriculture is of paramount importance as it constitutes a foundational pillar for ensuring food security within the nation. In this regard, the Government will continue to direct resources towards the Agricultural Sector in fiscal 2024, for purposes of establishing a sustainable food production system. An allocation of \$232.5 million will be provided for projects and programmes in the following key areas:

- agricultural land management;
- boosting agricultural production;
- provision of agricultural access and upgrade of key infrastructure; and
- fishing.

Agricultural Land Management

The project ***Implementing a Comprehensive Crop Biodiversity Conservation Programme*** for Trinidad and Tobago was designed to ensure a reliable and sustainable food supply. This will be done, by implementing a crop biodiversity conservation strategy to mitigate the impacts of potential adverse weather patterns and conditions. The sum of \$0.2 million will be provided for the following activities:

- establishment of a crop inventory database for Trinidad and Tobago;
- recruitment of a consultant for the design and outfitting of a solar seed drying room; and
- procurement of additional seed characterisation equipment.

Boosting Agricultural Production

Coconut Industry

The ***Coconut Industry Rehabilitation*** project seeks to develop sustainable coconut-based enterprises, with emphasis on tender coconut water production. This will be achieved through the rehabilitation and replanting of coconut in 900 acres of land on the east coast of Trinidad. An allocation of \$1.0 million will be provided for the acquisition of superior coconut seedlings and for the establishment of coconut seed gardens. Coconut products are regarded as being beneficial to human health and well-being, and the demand has increased locally, regionally and internationally. A redeveloped coconut industry is expected to re-establish the economic platform in the eastern rural communities and contribute to national income.

Cocoa Industry

The ***Cocoa Industry Rehabilitation*** project will continue to receive funding in the sum of \$0.9 million. Cocoa beans produced in Trinidad and Tobago are in high demand and attract premium prices for their unique flavour. The cocoa bean industry is predominantly an export market which has the potential for the country to earn valuable foreign exchange. The major

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AGRICULTURE FOR FOOD SECURITY

activities to be undertaken will include the modernisation of propagation methods for the production of cocoa planting material, and the evaluation of green technologies associated with the cocoa industry.

An allocation of \$1.6 million will enable the advancement of works under the Farm to Table initiative. The main objective is to train, guide and support local farmers with respect to adherence to Good Agricultural Practices (GAPs) and other globally-recognised regulations. The National Agricultural Marketing and Development Corporation (NAMDEVCO) will be the implementing agency for the **Farm to Table** initiative, which will cover six (6) critical components as follows: research and development, upgrade of the NAMDEVCO Farm Certification and Monitoring Programme, sensitisation and awareness, establishment of a GAP Model Farm, marketing, and food safety testing.

Provision of Agricultural Access and Upgrade of Key Infrastructure

An allocation of \$5.0 million will be invested for the provision of access roads for the cultivation of strategic crops (cocoa, coconuts), vegetable crops, staples (root crops and rice) and fruits (citrus), under the project **Provision of Agricultural Access to Targeted Commodities and Strategic Crops**. The project activities in fiscal 2024 will include:

- clearing and grubbing of road surfaces;
- reconstruction of base and sub-base gravel layers;
- construction of concrete drains;
- construction of cylinder culverts, box culverts, bridges and retaining walls; and
- sealing of roads with oil sand, asphalt and concrete.

National Seed Bank

The objective of the **National Seed Bank** project at Tucker Valley is to upgrade the infrastructure, provide a security presence, replace outdated seed processing equipment, ensure an adequate supply of irrigation water, and train staff so as to facilitate the production of high quality seeds and planting materials in sufficient quantities to meet production targets. Funding in the sum of \$0.5 million will be provided for the refurbishment of the irrigation network and reconnection of the water supply by the Water and Sewerage Authority (WASA), as well as the installation of security cameras in the stores, workshop and cold storage units.

The project **Development and Provision of Facilities at Marper Farm** focuses on germplasm conservation and the production of high-quality planting material. An allocation of \$0.5 million will advance the following works:

- establishment of nursery beds/platforms;

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AGRICULTURE FOR FOOD SECURITY

- upgrading of the electrical system; and
- construction of a retaining wall.

The sum of \$0.9 million will be provided for the continuation of refurbishment works to the propagation sheds and construction of a citrus screen house for the establishment of citrus seed garden under the project ***St. Augustine Nurseries – Development and Provision of Facilities***. The project seeks to provide high-quality, targeted agricultural planting material for fruit crop farmers, home gardeners and the general public, while conserving strategic crop germplasm for the benefit of the present and future generations.

The sum of \$0.3 million will be provided for the funding of feasibility studies for the following new initiatives under the MALF:

- ***Establishment of a Fruit Ripening Facility*** seeks to provide the infrastructure for extending the shelf-life of produce by allowing storage during periods of a glut to reduce post-harvest loss and also facilitate the ripening of produce when there is a shortage to achieve production and price stabilization;
- ***Establishment of a Processing Facility for an Alternative to Wheat Flour and Pepper Mash*** would involve the construction of a two (2) storey facility at the eastern side of the Piarco Packing House to enable the processing of pepper products and alternatives to wheat flours;
- ***Refurbishment and Expansion of the Storage Facility*** at the Piarco Packing House involves the extension of the current storage space to allow for the proper storage of chemicals to maintain the safety and quality of the chemicals stored;
- ***Relocation of Central Workshop and Land and Water Development Division (LWDD) Stores, El Carmen and Refurbish Office at Centeno*** includes the construction of a workshop and stores;
- ***Design and Construction of Inter-bay Covering at the Southern Wholesale Market*** aims to protect customers from the harsh elements of the environment (intense heat, rain fall as well as strong winds) to facilitate a safe and secure environment to allow for continuous and unaffected agribusiness/ trading; and
- the project, ***Electrical Upgrade for Stations at Regional Administration North***, aims to upgrade the electrical systems in the buildings at various stations to address issues such as voltage fluctuations and overloading. The upgrade works will also ensure that the facility is compliant with OSH standards. In the first instance, the sum of \$0.4 million will be provided to undertake works at the El Reposo Demonstration Station.

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AGRICULTURE FOR FOOD SECURITY

Fisheries

Fish Landing Sites

The Blanchisseuse and Carli Bay facilities will benefit from investments totalling \$1.0 million for the upgrade of facilities under the project **Upgrade of Fish Landing Sites**. The project includes the maintenance and management of fish landing sites by providing freshwater supplies, adequate lighting, storage for equipment, proper sanitation, and reliable security for vessels, vendors and buyers.

TOURISM

The GORTT recognises the potential of the tourism sector as a catalyst for economic growth and development. Trinidad and Tobago offers a unique and compelling destination for both domestic and international travellers, with its rich cultural heritage, natural landscapes and diverse attractions. In this regard, the GORTT will continue to invest resources to enhance and develop the tourism infrastructure, geared towards building the competitiveness of destination Trinidad and Tobago through the implementation of the projects and programmes by the Ministry of Tourism, Culture and the Arts (MTCA).

Tourism Sites and Attractions Upgrade

The MTCA will continue to diversify the tourism market by developing clusters to facilitate tours to religious heritage sites, historical sites, waterfalls, rivers and forest trails. The upgrade and improvement of a number of sites, attractions and beaches throughout Trinidad will further develop the tourism product, create job opportunities, and boost aggregate demand in various communities. The sum of \$25.0 million will be allocated for the upgrade of the following sites:

- Fort Abercromby Heritage Park;
- Fort George;
- Fort Picton;
- Galera Point Lighthouse;
- La Brea Pitch Lake Facility;
- Las Cuevas Car Park Expansion Upgrade;
- Las Lapas Lookout Facility;
- Los Iros Volcanic Park; and
- River Estate Museum and Waterwheel.

In fiscal 2024, activities under the **Tourism Sites and Attractions Upgrade** programme will include the following:

- renovation of existing sites and attractions to meet international certification standards;

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BUILDING GLOBALLY COMPETITIVE BUSINESSES

TOURISM

- installation of standard directional and information signage and infrastructure to increase awareness and education, and enhance the visitor experience;
- encouraging/promoting international and domestic tourism;
- increasing the inventory of scenic areas and attractions that can be utilised to market the country; and
- increasing employment and stakeholder relationships.

Ariapita Avenue Enhancement Project

The project seeks to rehabilitate the Avenue into a premier economic and leisure zone in the city of Port of Spain, which is envisaged to result in a positive economic impact. The sum of \$13.0 million will be allocated for the completion of Phase One works on the project, which will include:

- enhancement of the sidewalk;
- landscaping enhancement;
- installation of shuttle stop sheds;
- installation of garbage bins; and
- construction of solar lighting.

The MTCA will commence Phase Two of the ***Ariapita Avenue Enhancement Project*** in fiscal 2024.

Upgrade and Restoration of the Lopinot Historical Complex

The Lopinot Historical Complex was built in 1806 and is one of the few remaining structures from the La Reconnaissance, located on a large expanse of land measuring approximately five (5) acres. The Lopinot Historical Complex provides insight into the experience of slavery on the island and is a popular tourist destination for both local and international tourists, photoshoots and tour groups. In fiscal 2024, the sum of \$5.0 million will be allocated for the restoration of the following facilities on the Complex:

- Lopinot House (or the Big House);
- the Jail house;
- the Cocoa house;
- the Watchman's booth;
- the Dirt oven;
- the Public washroom; and
- the Carat shed.

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TOURISM

The Establishment of the Sugar House (Sugar Museum)

The Sevilla House is an interactive model museum for the representation of the history of the sugar industry in Trinidad and Tobago. It is a cultural landmark with the potential to generate revenue through historical exhibits, art exhibits, meetings, conferences, retreats and outdoor cultural activities. The sum of \$1.0 million will be allocated for the procurement of a structural engineering and architectural firm to conduct an assessment to produce structural and geotechnical reports as well as architectural designs. Phase One works will commence in fiscal 2024 and includes:

- structural repairs;
- upgrades to the electrical, plumbing and the tank farm; and
- building repairs to the roof, doors and windows.

MANUFACTURING

Trinidad and Tobago remains at the forefront of consumer goods manufacturing within the CARICOM market. Notably, the nation's exports reflect an important share in the food and beverages sector, contributing to 24 percent of exports. In this regard, the GORTT will continue to provide support for manufacturing initiatives through the implementation of various projects and programmes.

Trinidad and Tobago Bureau of Standards

The Trinidad and Tobago Bureau of Standards will receive an allocation of \$4.0 million to continue the sixth year of its implementation of the **National Quality Infrastructure Enhancement Programme**. The Programme aims to instigate a strong national quality culture in support of a diversified and competitive economy, which will contribute to the sustainable development and well-being of the citizens of Trinidad and Tobago, and by extension, the Caribbean Forum of the African, Caribbean and Pacific Group of States (CARIFORUM) region. The programme will also promote economic expansion and provide opportunities for the manufacturing and services sectors of the economy. Some of the benefits include:

- improved market access and consumer protection, as a result of applying standards and conformity assessment practices, overcoming technical barriers to trade;
- increased trade as a result of applying standards and conformity assessment practices;
- improved traceability of measurement for basic physical quantities in the area of metrology;
- increased confidence in the national market and Trinidad and Tobago's ability to compete in the international market;

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- enhanced competitiveness of local / regional industry / businesses;
- increased safety / health as part of socio-economic development; and
- accreditation of laboratories and other conformity assessment institutions to establish the technical competence of the region.

Non-Energy Manufacturing Sector

The Non-Energy Manufacturing sector in Trinidad and Tobago has been long identified as a key area for growth, thereby improving its competitiveness and output.

National Apprenticeship Programme

In fiscal 2024, the Government will invest \$11.3 million to support manufacturers for the continuation of **Implementation of a National Apprenticeship Programme for the (Non-Energy Manufacturing Sector)**. This aims to build human resource capacity within the sector. The programme is in its third year of execution, with a third cohort of trainees set to begin training in fiscal 2024. The trainees will receive skills development training in three (3) key areas: mechanical engineering technology; industrial maintenance technology; and electrical/electronic technology; as these skill gaps were identified by the Manufacturing Association of Trinidad and Tobago. The programme is funded by the GORTT and Industrial Partners, as follows:

National Apprenticeship Programme for the Non-Energy Manufacturing Sector			
Stipend Allocation			
Contribution	Year 1	Year 2	Year 3
Government	100 percent = TT\$2,800	75 percent = TT\$2,100	50 percent = TT\$1,400
Industrial Partner	0 percent = TT\$0	25 percent = TT\$700	50 percent = TT\$1,400

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MANUFACTURING

Funding in the amount of \$6.4 million will also be made available under the project ***Implementation of a National Apprenticeship Programme (Wood and Wood Products)*** to address the shortage of human resource capacity within the Wood and Wood-Products Manufacturing Sub-Sector. Upon completion, the programme will provide a cadre of skilled human resources to drive and promote research, innovation and competitiveness within the sub-sector thereby improving its contribution to the GDP.

The ***Construction of Phoenix Park Industrial Estate*** remains a high priority project, as part of the development of the Silk Road Economic Belt and the 21st Century Maritime Silk Road, this initiative to increase investment through an agreement with China. It is also envisaged to support the further economic diversification and development of Trinidad and Tobago. The Park will provide business facilitation services to individuals, start-up operations and established companies, along with collaboration among various local and regional stakeholders, to form lucrative, sustainable partnerships. In fiscal 2024, support in the sum of \$8.0 million will be provided for the:

- payment of retention fees for the offsite detention pond;
- security, mechanical and electrical upkeep operations;
- landscaping; and
- construction of a detention pond.

Industrial Parks

A total of nineteen (19) active Industrial Parks are currently being managed by Evolving Technologies and Enterprise Development Company Limited (e Teck), of which, fifteen (15) possess non-functional fire hydrant infrastructure, and were also deemed non-compliant with international specifications by the Trinidad and Tobago Fire Services. In an effort to mitigate the risks associated with fires, especially in light of the presence of many manufacturing entities in the parks, the fire hydrant infrastructure was upgraded over a period of four (4) years. In order to bring the project to a successful completion, a sum of \$0.2 million will be allocated for the close out of works and the release of final retention payments.

INDUSTRIAL DEVELOPMENT

The GORTT will invest \$10.0 million into the Maritime Sector towards making Trinidad and Tobago a more attractive destination for yacht berthing and other maritime services. Some of the major projects that will be implemented in fiscal 2024 geared towards achieving this goal, are as follows:

- development and Implementation of an International Yachting Campaign;
- hosting of a Yachting Regatta and Networking Events;
- expansion of the Grant Fund Facility for Micro and Small Enterprises (MSEs) of the Yachting Industry; and

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INDUSTRIAL DEVELOPMENT

- establishment of an Apprenticeship Programme for the Yachting Sector.

YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

In fiscal 2024, the GORTT will remain committed to investing in initiatives that foster positive youth development and create an enabling environment for young persons. It is envisioned that these transformative projects will aid young persons to become successful entrepreneurs, skilled workers and contributing members of society. In this regard, an investment of \$183.0 million will be provided to continue the implementation of the following projects in fiscal 2024:

- **NEDCO-Business Accelerator Programme (BAP) 2020-2024** - activities such as advertisement, outreach workshops, loan funding, and payments to subject matter experts will be undertaken;
- **Implementation of the National Youth Policy** – the implementation of the National Youth Policy (2020-2025) will include programmes such as:
 - National Leadership Training;
 - Re-establishment of the National Youth Council;
 - Youth Economic Forum;
 - Youth Week;
 - CRISP: Air Conditioning, Refrigeration, Automotive and Electrical
 - HVAC Maintenance Programme;
 - DRIVE: An Automotive Servicing Initiative; and
 - Relationship 101: ‘How to navigate relationships as a youth.’
- **Youth Social Programmes** – implementation of programmes including social media awareness/ the project “Trending”; the National Youth Convention; and the Youth Festival and Talent Search;
- **Youth Development Project Formulation** – providing programmes designed to enhance skills in the areas of digital technology applications, heavy equipment operation, musicology, remedial English and Mathematics;
- **The Military-Led Youth Programme of Apprenticeship and Restoration Training (MYPART)** – purchase of two (2) 25-seater buses and an ambulance;
- **The Military-Led Academic Training (MiLAT)** – purchasing of two (2) 25-seater buses, a 15-seater bus and two (2) 4x4 pickups;
- **Institutional Strengthening of the Cooperatives Division** – the Co-operatives

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YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

Development Division will continue Phase Two of the International Credit Union Regulators Network. This will entail the strengthening of internal networking systems and accounting software, as well as the implementation of developmental training programmes for the junior co-operatives entrepreneurial programmes and youth entrepreneurs;

- **Administration Building for YAHP (formerly known as the Youth Agricultural Homestead Programme)** - The YAHP involves the provision of training, as well as access to agricultural land and services to 200 youth participants between the ages of 18 to 35 years per cohort. The Ministry has acquired two (2) state-owned quarters located in Centeno, for the Administrative Centre of the YAHP. Refurbishment works will be undertaken on the both buildings in fiscal 2024;
- **Refurbishment of Youth Training Facilities (YTFs)** – funds allocated will be utilised for the payment of retention fees for works executed at the Laventille, California, Los Bajos, St. James, Malick, Palo Seco, Point Fortin, and Basilon YTFs. Further refurbishment works will be undertaken at the Malick, Palo Seco and Point Fortin YTFs. These works will include the installation of fire detection and suppression systems, termite treatment, bird proofing, fittings and equipment, and mechanical, electrical and plumbing works;
- **Refurbishment of Youth Development and Apprenticeship Centres (YDACs)** – works will continue on the construction of the Chaguanas YDAC and the construction of the Waller Field YDAC will commence in fiscal 2024;
- **Refurbishment of building for the Children in Need of Supervision (CHINS) Project** – the allocation will be utilised to facilitate the payment of retention and project management fees as well as other associated costs for the operationalisation of the CHINS St. Michael School for the Boys;
- **Construction of Youth Development and Apprenticeship Centres (YDACs)** – funds allocated will be utilised for the design/build/fit-out and payment of management fees for the construction of the Wallerfield and Chaguaramas YDACs;
- **Establishment of a Farm School - Moruga** – funds allocated will be utilised for the design/build/fit-out and payment of the management fees for the Farm School in Moruga;
- **Construction of the Salvation Army-Josephine Shaw House** – funds allocated will be utilised for the payment and the conduct of additional works to the perimeter fencing, to secure and operationalise the facility;
- **Youth Business Park (YBP)** – for the acquisition and outfitting of facilities throughout Trinidad and Tobago, for youth to conduct light manufacturing and other trade-related activities. The NEDCO is currently in the process of acquiring consultancy services to develop the project proposal and identify an initial site for the YBP. The allocation will be utilised to customise two (2) YBPs facilities;

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- **Youth Entrepreneurship Hubs (YEHs)** – for the acquisition and outfitting of facilities throughout Trinidad and Tobago, for youth to engage in entrepreneurial retail activities. The NEDCO is currently in the process of acquiring consultancy services to develop the project proposal and identify suitable sites for the YEHs. The allocation will be utilised to customise and equip two (2) facilities with the necessary ICT infrastructure;
- **Youth Business Incubator (YBI)** – to retrofit sites for the YBI, which will provide a physical space for youth entrepreneurs to be provided with intellectual property guidance, product development planning, and marketing and legal services. The NEDCO is in the process of developing the terms of reference to procure consultancy services to conduct a feasibility study;
- **The Civilian Conservation Corps (CCC)** – the MYDNS will conduct upgrade works to its CCC facilities in Port of Spain and Chaguanas. Construction of a new facility in Tobago will also be undertaken;
- **National Service Centres (NSCs)** – the main objective of the NSCs is to produce civic-minded and self-reliant citizens, who are productive members of society and make meaningful contributions to national development. Construction works will be undertaken on the Mausica NSC and the Beach Camp NSC;
- **Construction of Youth Development Centres** – the MYDNS is expanding its services by pursuing the creation of additional “fit for purpose” youth facilities. These will play a critical role in fostering an environment where young people, youth-serving adults, and stakeholders, can interact in a caring, safe and respectful manner that contributes to positive youth development. In this regard, the MYDNS will undertake the establishment of Youth Development Centers in La Horquetta;
- **Expansion of the Ste. Madeleine Transition Home** – to commence Phase Two of the refurbishment and upgrade of the facility, including the payment of project management fees and the release of retention fees; and
- **Refurbishment of the Sevilla Transition Home for Girls** – to commence Phase Two works on the refurbishment and upgrade of the Sevilla Transition Home for Girls including the payment of project management fees and the release of retention fees.

Additionally, the Ministry of Youth Development and National Service will implement the following new projects: -

- **The Civilian Conservation Corps Programme Transportation** which will eliminate the cost of rental of vehicles and provide the diversity of vehicles required for the effective and successful implementation of the operations within the Programme’s mandate. This project will facilitate the movement of trainees to attend skills training, environmental conservation activities and in the aid of national disasters and events such as the

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YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

movement troops and displaced personnel during disaster relief;

- **Youth Health and Career Education Caravan** – this initiative aims to highlight the resources available within Ministries, State Agencies and the Private Sector to provide youth with opportunities for personal and professional development. Funding will be provided for promotion and marketing activities, purchase of memorabilia, videography, prizes and the branding of buses;
- **Skills Development Programme** - to promote and foster employability through technical/vocational training to address the employment gap. The MYDNS will implement the Skills for Work Programme which will entail the conduct of traditional skills development programmes including plumbing, welding, carpentry, masonry, machine shop, cabinet making, and garment construction;
- **Acquisition and Refurbishment of the Friendly Societies Building** – to facilitate the refurbishment and outfitting of a building for the Friendly Societies Division located on Duke Street, Port of Spain;
- **Refurbishment of building for the establishment of the National Youth Council Headquarters** – in an effort to advance the youth agenda, the MYDNS will conduct upgrading, refurbishment and outfitting works to a building for the establishment of the National Youth Council Headquarters;
- **Establishment of an Administrative Centre for Youth Agriculture Programmes** – to provide a fit-for-purpose building to accommodate the staff and operations of the Project Implementation Unit with responsibility for the management of the youth agriculture programmes;
- **Youth Employment Policy** is a multi-sectoral approach which will advocate for pro-employment growth, quality job creation, education and training, youth entrepreneurship and the respect of rights at work for young people. The MYDNS will procure a consultant to engage youth and key stakeholders through participatory research methodologies, and inform a comprehensive Youth Employment Policy; and
- **Restorative Programme and Facility for Female Children Need of Supervision (CHINS)** aims to fill the void for services for female CHINS and aid the Juvenile Justice System. This is in support of restorative practices, including pre-charge diversionary programmes. Funds is allocated to procure a consultant.

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SCIENCE, RESEARCH AND DEVELOPMENT

National Institute of Higher Education, Research, Science and Technology (NIHERST)

NIHERST will continue to pursue its mandate to promote the development of science, technology and higher education in Trinidad and Tobago. The NIHERST's work involves the conduct of research and intelligence gathering to shape science policy and provide guidance in the funding of research and development (R&D) ingenuities. The Institute also plays a role in conceptualising and driving new pathways and initiatives for Public Private Partnerships.

In fiscal 2024, the sum of \$3.8 million will be provided for following key projects:

- ***Teach Me***
- ***STI Mapping and Priority Setting***
- ***Enhancing Agriculture through Technology***
- ***Relocation of NIHERST***

A sum of \$0.2 million for a new project to conduct an analysis of factors contributing to low academic performance of students across primary and secondary schools in Trinidad and Tobago. The project activities will include the following:

- recruitment of staff;
- development of a research plan;
- purchase of research equipment and supplies;
- conduct of a literature review;
- hosting of stakeholders consultations; and
- conduct of training in Trinidad and Tobago.

FOREIGN POLICY AND TRADE RELATIONS

Trinidad and Tobago's foreign policy seeks to maintain, develop and enhance relations with strategic countries at the bilateral, regional and multilateral levels and to participate actively in the multilateral arena. The Ministry of Foreign and CARICOM Affairs (MFCA) is responsible for shaping the nation's foreign policy agenda, through the pursuit of new partnerships within regional and hemispheric organisations.

In this regard, the sum of \$9.5 million will be allocated for the implementation of the Ministry's projects as follows:

Institutional Strengthening and Capacity Building

An allocation of \$0.5 million will be provided for the project ***Institutional Strengthening and Capacity Building*** to complete the Ministry's Strategic Plan and determine the reorganisation

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FOREIGN POLICY AND TRADE RELATIONS

and restructure of the Ministry.

Establishment of a Document Management System

An allocation of \$0.3 million will be provided to undertake the **Establishment of a Document Management System** in fiscal 2024. The project will be geared towards the digitisation of the MFCA's current system of physical files and is estimated to be completed in three (3) years. The key output will be the creation of digital copies of all files stored in a secured database, which is expected to yield benefits including:

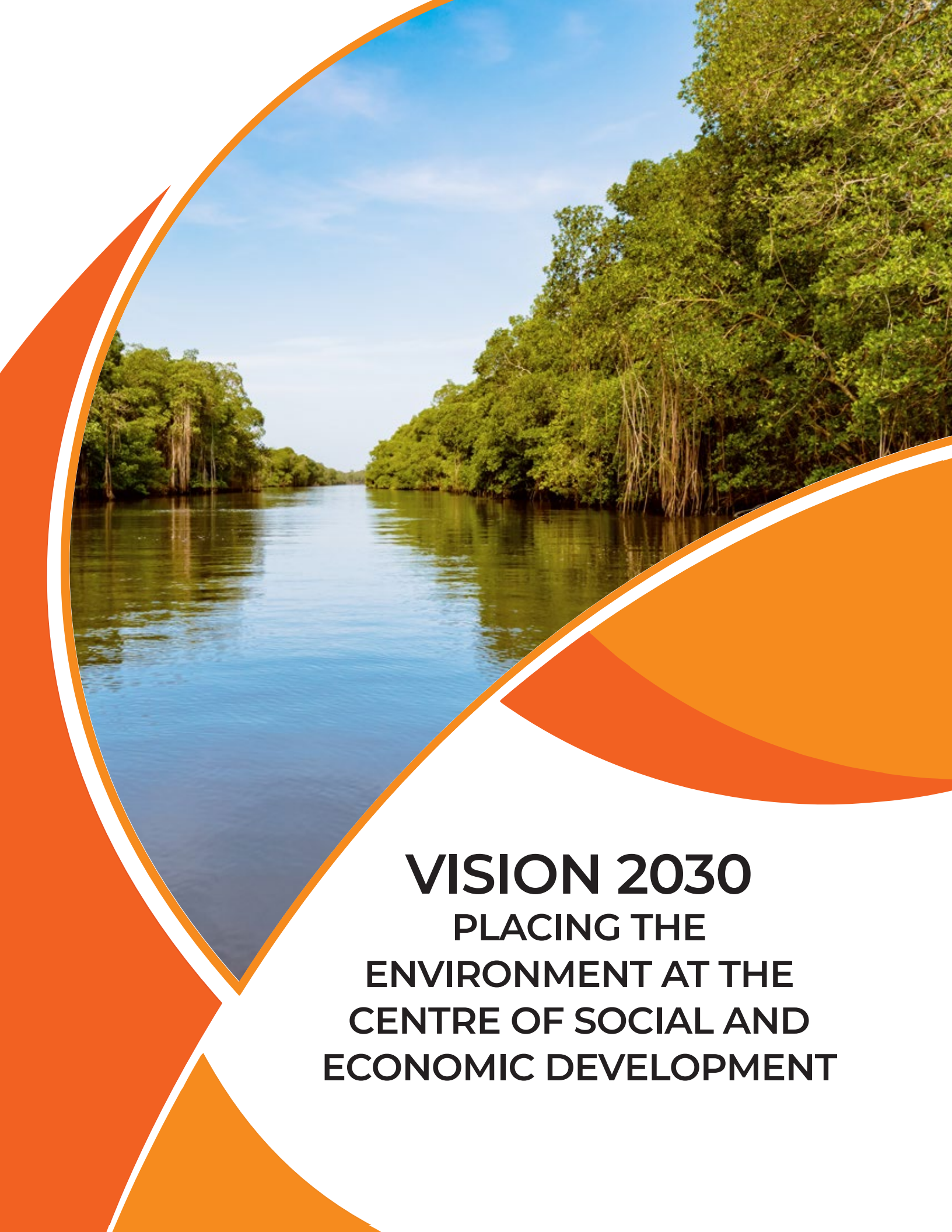
- increased security;
- enhanced accessibility;
- easier, more efficient collaboration; and
- greater organisation.

Construction and Outfitting of Building D at MFCA

In fiscal 2024, enhancement works will be undertaken at the MFCA's headquarters in St. Clair to provide a working environment which will support the functions and operations of the Ministry. Funds in the sum of \$5.0 million will be allocated for works to provide supplementary office spaces, a reception area, and a vehicular maintenance facility.

Risk/ Structural Assessment of MFCA Property Stock

The MFCA will implement a new project which will focus on the assessment of its property stock locally and abroad in jurisdictions where it maintains Overseas Missions. In the first instance, a team comprising Ministry officials and relevant experts will visit the overseas missions where maintenance works have been identified as priority. Thereafter all other properties will be visited on a phased basis, with a projection that all of the Ministry's properties would have been assessed over a period of not less than three (3) years. It is anticipated that this assessment will assist the Ministry in prioritising its upkeep schedule, inherently enhancing the brand of the Ministry and of the country's profile in the receiving states to facilitate a more effective representation and diplomatic presence.



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ENERGY/RENEWABLE ENERGY ALTERNATIVES

The Energy Sector remains the primary earner of foreign exchange for Trinidad and Tobago's economy. The GORTT will therefore continue to explore this resource to sustain the economy while seeking alternative energy sources to meet long-term demand as well as adopting energy efficiency measures to transition to a greener economy. To this end, the GORTT will continue to invest in expanding the energy supply. While a number of renewable energy projects undertaken by GORTT are funded using resources outside of the PSIP, an allocation of \$20.5 million in fiscal 2024, will be provided under the PSIP to continue the following energy initiatives:

Renewable Energy and Energy Efficiency Initiatives

The GORTT recognises the value of transitioning the local transportation sector away from internal combustion engines towards electric vehicles (EVs), as an integral strategy for the reduction in Greenhouse gas emissions. In this regard, the Ministry of Energy and Energy Industries (MEEI) will undertake the installation of three (3) EV charging stations at the Queen's Hall, to facilitate the charging of battery electric vehicles (BEVs) and plug-in hybrid electric vehicles (PHEVs). The MEEI will also retrofit the Queen's Hall perimeter car park lighting with solar LED lighting. The sum of \$0.5 million will be allocated for this project

Given that the Queen's Hall is utilised for many cultural and entertainment events, the project will also bring a sense of energy awareness and understanding of solar energy applications and energy conservation, to a diverse cross-section of the population.

Dredging of the Sea Lots Main Channel and Turning Basin

Heavy siltation of the Sea Lots Main Channel and Turning Basin has posed a challenge for safe navigation of vessels. In this regard, the sum of \$20.0 million will be allocated to conduct the following activities:

- removal of approximately 960,000 cubic metres of sediment, which will be dumped in the designated offshore locations;
- removal of debris using a clamshell/grab dredger and disposal of same to an offshore designated dump site; and
- replacement of navigational aids.

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The GORTT maintains its commitment to sustainable development through investment in environmental initiatives. Recognising the imperative of safeguarding the nation's natural resources and ecological balance, the GORTT will allocate resources to projects aimed at preserving biodiversity and marine and coastal ecosystems, contribute to the global agenda of sustainable development and to nurture a resilient and harmonious future for Trinidad

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and Tobago. A total sum of \$33.4 million will be spent towards programmes and projects that support the environment as outlined hereunder:

Acquisition of Synthetic Aperture Radar (SAR) System

The sum of \$0.2 million will be allocated for the purchase of the SAR system for which is used for the early detection of oil spills. This will allow for the upgrading of the ICT and contingency costs for the Port of the ICT and contingency costs for the Port of Spain and Chaguaramas radar systems.

Unmanned Aerial System (UAS)

The sum of \$0.4 million will be provided for the purchase of an ***Unmanned Aerial System (UAS)*** for the Minerals Sector. The use of an UAS and supporting software can assist greatly in the monitoring, surveillance and enforcement functions of the Minerals Division of the MEEI, to reduce the occurrence of illegal quarrying. In this regard, the project activities for fiscal 2024 will include the:

- calculation of the volume of minerals removed for the verification of mineral production and computation of royalties owed to the State by licensees;
- monitoring of activity of operators, such as quantification of acreage mined, verifying boundaries between operations and neighbouring State lands and private lands, and computation of damage done to third-party lands by operators; and
- conduct of surveillance in areas with unregulated mining operations.

Environmental Management Authority

The Environmental Management Authority (EMA) will continue to implement the following projects and programmes with an allocation of \$6.2 million, towards improving air and water quality as well as protecting vulnerable species and environmentally sensitive areas:

- ***Establishment of an Ambient Air Quality Management System (AAQMS)*** – the allocated sum of \$2.2 million of the EMA will undertake the procurement of equipment to upgrade eight (8) Particulate Matter analysers, the installation of the SO₂, O₃ and CO analyzers in the 7th AAQMS, incorporation of the data from the station into the National Air Quality Management Information System and the conduct of an education and public awareness programme on the expanded network and air quality index;
- ***Development of Ambient Water Quality Standards*** – the sum of \$0.6 million will be provided for project activities which will include the procurement of a consultant to conduct quarterly water quality sampling in the Hillsborough West Watershed, Tobago and report submission;

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- ***Designation and Management of the Red Howler and White Fronted Capuchin Monkey*** – funds in the amount of \$0.5 million will be provided to enable documentary on the two (2) species and preparation of the appropriate print and electronic materials on the species for the wider public and targeted groups;
- ***Outfitting of the EMA's Offices for the Differently-Abled*** – the sum of \$1.1 million for project activities will include the renovation of the ground floor, lobby and restrooms, construction of a ramp for wheelchair access, handrails, and a specifically-designed main entrance door;
- ***Revision of Priority Actions of the Management and Recovery for the PAWI*** – the sum of \$0.2 million will be allocated to continue the activities of the Management Advisory Committee/ PAWI Working Group including meetings and site visits, to guide the way forward with respect to the management of the environmentally sensitive species. The EMA will also engage a consultant(s) to conduct necessary research/studies to revise the priority actions of the PAWI Management and Recovery Plan and to conduct community and stakeholder educational workshops within the range of the PAWI; and
- ***Designation and Management of the Caroni Swamp as an Environmentally Sensitive Area (ESA)*** – the sum of \$2.8 million will be allocated for the engagement of the Management Advisory Committee/Working Group to guide the way forward with respect to the designation of the ESA and post-designation activities. The Committee will continue to promote networking and strengthening of linkages between local stakeholders during the planning activities for the ESAs, continue the process to clearly define survey boundaries for the proposed ESA, develop the Legal Notice and Administrative Record for the designation of the Caroni Swamp as an ESA, revise the management and implementation plan for the Caroni Swamp ESA, and develop and implement a public awareness and education programme.

Marine Resources

An allocation of of \$10.4 million will be provided to the Institute of Marine Affairs (IMA) to continue the implementation of the following projects focussed on marine infrastructure upgrades, marine research and the adoption of marine ICT:-

- ***Development of Mariculture Industry in Trinidad and Tobago*** – for the completion of the Mariculture Aquaculture Laboratory and the offshore aquaculture site suitability analysis, and for the commencement of research trials in finfish and shellfish species;
- ***Establishment of a Digital Enterprise Content Management System for the IMA*** – for the commencement of design and development of an enterprise content management solution for the establishment of a centralised digital platform to enable seamless management and sharing of digital content and resources within the IMA;

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- **Marine Space Remote Sensing** – to enhance and operationalise the remote sensing and trajectory modelling capability of the IMA and improve the environmental management and conservation for the country and the region;
- **Construction of Institute of Marine Affairs** – conduct of a geotechnical survey and to start design work for the IMA's Building 6, for the provision of office accommodation for the Administration Departments;
- **Establishment of Marine Research Field Station in Tobago** – to construct a marine field station and interpretive centre. Activities will include the engagement of a project management firm, and a contractor for architectural and engineering design services and construction works;
- **Electrical Upgrade of the IMA's Headquarters** – to enable the electrical protection of the IMA's assets, employees and stakeholders.
- **Upgrade of the Drainage, Fence and Sewer System of the IMA's Headquarters** – to enable upgrade of the drainage system, supply and installation of a galvanised steel security fence and repair of the sewer system; and
- **Upgrade of the Chillwater System at IMA's Research Building** – to provide a fully functional chiller water / air-conditioning system servicing the IMA's Research Building. This will ensure a comfortable working environment for the research staff as per OSH Regulations and a controlled environment for the examination and storage of research samples.

Solid Waste Management

In fiscal 2024, the Trinidad and Tobago Solid Waste Management Company Limited (SWMCOL) will be allocated the sum of \$8.5 million to undertake the following projects:

- **Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forbes Park** – the SWMCOL will advance Phase One of the project, with the completion of the final requisite preliminary study: Technical, Financial, Social, Environmental and Economic Studies: Environmental and Social Impact Assessment. This is in accordance with the EMA's requirements to obtain the Certificate of Environmental Clearance); and
- **Upgrade of Recovery and Recycling Facilities, Plant and Equipment** – given the considerable progress on upgrade works at its Beverage Containers Recycling Facility at Sea Lots and that the upgrades of the Forbes Park and the Guanapo Recycling Facilities were 90 percent completed, the SWMCOL will seek to continue the roll out of upgrade works to design and construct a sorting facility at Forbes Park. The company will also seek to acquire key operational equipment and machinery for the sorting facility at Guanapo.

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Additionally, funding will be provided to the Ministry of Public Utilities for the implementation of two (2) new projects as follows:

- **Implementation of the Beverage Containers Deposit Refund Policy** - in fiscal 2024, utilising the sum of \$0.5 million, the SWMCOL will engage a consultant to provide project development and management services to establish an efficient and effective recovery system for recyclable single-use beverage containers consistent with the Beverage Container Deposit Return Policy 2023. The project will contribute to the achievement of the national environmental targets of reducing the volume of waste landfilled by 50 percent and the volume of materials recycled by 60 percent over a period of ten (10) years. The consultancy will be for a period of twelve (12) months; and
- **Remediation of the Guanapo Landfill Phase Two** - design, supply and installation of a Leachate Treatment System - in fiscal 2024, an allocation of \$5.0 million will be provided to the SWMCOL to commence the design, supply and installation of a Reverse Osmosis Leachate Treatment System to mitigate environmental contamination from the Guanapo Landfill. The water quality will improve in the Guanapo and Caroni rivers and tributaries which will reduce the environmental risk for human health and the river ecosystems in the area.

Forestry

An allocation of \$6.8 million will be provided to the Ministry of Agriculture, Land and Fisheries (MALF) for the continued implementation of the following projects by its Forestry Division:

- **Reafforestation of denuded Northern Range Hillside** – project activities will include upgrade of the nursery facilities, seedling production, purchase of equipment including weed whackers, pole pruners, lawn mowers, chain saws, leaf blowers and pressure washers, acquisition of a camera for preparation of reports and documents, identification of a new location for nursery stores, construction of shelving, and site preparation;
- **Commercial Repository** – funds will be provided for the continued construction and expansion of the Catshill Nursery, upgrade of the existing nurseries at Cumuto, Melajo and Cap-De-Ville, survey and demarcate coupe 117 km of boundary lines cleared in North East, North Central, South East, South Central and South West Conservancies, stake and planting, tend and supply, purchase of seeds and seedling production (480,000 seedlings);
- **Improvement of Forest Fire Protection Capability** – project activities will include the procurement of fire suppression equipment (including gears, hoses and tanks), conduct of workshop training in fire suppression, procurement of communication devices, conduct of repairs to the fire towers at Nariva (Kernahan Trace), Matura (Thomas Trace) and St. Benedict's, and the establishment of a forest fire suppression crew (recruitment of twenty

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(20) persons for three (3) months inclusive of fire suppression gears);

- **Improved Management of the Natural Forest - South East Conservancy** – funding will be allocated to survey, demarcate and clean boundaries, fell and loop overgrown trees, removal of unwanted species and undertaking of improvement planting at Rio Claro East and West. Additionally, the establishment of sample plots, collection of seeds and seedlings from endemic endangered and rare species for propagation, and the purchase of four (4) global positioning system (GPS) units will be undertaken;
- **Wetlands Management Project** – project activities will include the installation and mapping of boundary signs, wetland forest monitoring protocol, acquisition of a Zodiac-type patrol boat for proper monitoring and surveillance, and conduct of infrastructural and upgrade works at the Nariva Swamp Field Station;
- **Forest Access Roads** – project activities works will include grading of the Gate Road, Catshill, and Lewis Road, Cumuto, which is a dirt road that requires foundation with stones to allow for heavy equipment;
- **National Parks and Watershed Management Project** – project activities will include conduct of forest monitoring protocol and a Geographic Information System (GIS) forest management training workshop for the Trinity Hills protected area, installation of perimeter fencing, construction of two (2) sheds, purchase of equipment for the San Fernando Hill, establishment of a water harvesting system at the Caura Recreation Facility, and conduct of a forest monitoring protocol GPS and GIS training workshop for the Matura National Park. Additionally, upgrade and repair works will be undertaken at four (4) national parks; and
- **Sustainable Management of the Wildlife Resources in Trinidad and Tobago** – a consultant will be engaged to determine adaptation measures to control, monitor and grow the population size of the Antillean Manatee (*Trichechus Manatus*) in the Nariva Swamp and on the East Coast of Trinidad.

Disaster Preparedness

The Ministry of Rural Development and Local Government is committed to enhancing the nation's disaster preparedness by strengthening the capacities of the fourteen (14) Municipal Corporations. This initiative aims to establish an integrated community first-responder system, prioritising the identification of vulnerabilities and potential disasters through early diagnosis. As such, the sum of \$17.5 million will be allocated to disaster management and preparedness units as follows:

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Corporation	Item(s) and Details
Head Office, Kent House, Maraval Road, Port of Spain	<ul style="list-style-type: none"> • outfitting of the Municipal Emergency Operations Center (EOC); • procurement of a rescue boat; • purchase of disaster relief supplies and equipment; • acquisition of sandbags; and • planning and execution of simulation exercises in all municipalities in selected communities where vulnerability is high.
Port of Spain City Corporation	<ul style="list-style-type: none"> • procurement of a skid steer loader; • purchase of a drone with parts and accessories; • purchase of emergency and disaster response equipment; • outfitting of two (2) 40-foot containers to improve and expand storage facilities; and • drafting of plans, approvals and the foundation for the construction of a new Disaster Management Unit (DMU) Building.
Arima Borough Corporation	<ul style="list-style-type: none"> • retrofitting of the EOC; • purchase of two (2) touch screen interactive display systems and accessories to be used to display and monitor weather conditions and during training sessions; • purchase of two (2) high definition liquid crystal display televisions and accessories to be used to display and monitor weather conditions; • procurement of four (4) laptops; • equipping of the mobile EOC; • purchase of emergency and disaster response supplies; and • procurement of a PBX phone system for the EOC.
San Fernando City Corporation	<ul style="list-style-type: none"> • procurement of a cherry picker with accessories.

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Corporation	Item(s) and Details
Point Fortin Borough Corporation	<ul style="list-style-type: none"> undertake the following activities related to the EOC office: acquisition of structural approvals, land preparation, drainage works, access road rehabilitation and construction works.
Chaguanas Borough Corporation	<ul style="list-style-type: none"> procurement of a three-tonne double-cab truck with tray and four (4) pressure washers.
Diego Martin Borough Corporation	<ul style="list-style-type: none"> procurement of two (2) portable water purification systems; purchase of four (4) portable lighting towers; procurement of four (4) pressure washers; renovation of storage space at the DMU; and purchase of two (2) drones.
San Juan / Laventille Regional Corporation	procurement of the following: <ul style="list-style-type: none"> a mini excavator; two (2) dump trucks with removable tailgates; two (2) solar powered disaster early warning systems; one (1) ten-tonne truck with a mounted aerial lift and an extension bucket; one (1) drone; thirty (30) handheld Motorola two-way portable radio units; one (1) flat bottom aluminium boat; one (1) dinghy boat; one (1) pirogue boat; and one (1) crew cab with aerial lift.
Tunapuna / Piarco Regional Corporation	procurement of the following items: <ul style="list-style-type: none"> one (1) backhoe; one (1) 5.5-tonne mini excavator; one (1) cherry picker; one (1) ten-tonne drop tray truck; and a ratchet strap, J-hooks and traffic cones with reflective sleeves.
Sangre Grande Regional Corporation	<ul style="list-style-type: none"> procurement of a mobile paging system and 4-door canter.

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Corporation	Item(s) and Details
Couva / Tabaquite / Talparo Regional Corporation	<ul style="list-style-type: none"> • purchase of disaster response equipment; • construction of an emergency storage area; • procurement of a backhoe; • installation of monitors for the EOC; and • purchase of laptops and projectors for public outreach programmes and disaster preparedness training.
Mayaro / Rio Claro Regional Corporation	<ul style="list-style-type: none"> • purchase of an automatic early warning siren system; • design of the DMU building; • upgrade of the DMU; • upgrade of communication equipment; and • installation of community emergency bins.
Siparia Borough Corporation	<ul style="list-style-type: none"> • continuation of the construction of a two-storey building for the EOC; • purchase of the following items for the Emergency Operations Centre: <ul style="list-style-type: none"> • Aone (1) photocopy machine; • wireless intercom, cameras, monitors and installation; • two (2) multimedia projectors; • five (5) laptop computers; • five (5) desktop computers; • two (2) smart television; • one (1) conference table; and • twenty (20) executive chairs. • purchase of the following items for the Response Unit: <ul style="list-style-type: none"> • a drone; • a dinghy with engine, life vests and ring buoy; • two (2) generators; • two (2) trash pumps; • two (2) submersible pumps; • two (2) chainsaws; and • five (5) wet/dry vacuums. • purchase of the following for communications: <ul style="list-style-type: none"> • a high frequency radio; • a digital radio system; • two (2) Global Positioning System (GPS) handhelds; and • two (2) containers with shelving.
Penal / Debe Regional Corporation	<ul style="list-style-type: none"> • hiring of an independent consultant to conduct a drainage survey for the municipality; • upgrade of the DMU; and • procurement of one (1) amphibious vehicle.

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Corporation	Item(s) and Details
Princes Town Regional Corporation	<ul style="list-style-type: none"> • outfitting of the Mobile Habitat Shelter; • purchase of the following: <ul style="list-style-type: none"> • tsunami warning signs and an early flood warning system • a radio communication tower, antennas and cables; • communication equipment, radios, chargers and a GPS handset; • two (2) storage containers for DMU equipment; • three (3) dinghies and accessories; • disaster equipment including one (1) water pump, three (3) chainsaws, two (2) lighting towers, one (1) weather station, one (1) inverter and one (1) generator; • three (3) drones and cameras equipment; and • signage.

Coastal Protection

The GORTT's commitment to strengthening the resilience of coastal communities against the effects of climate change and natural disasters remains resolute. Recognising the imminent threats these communities face, the GORTT will continue to invest resources to implement comprehensive initiatives that will mitigate risks and enhance preparedness. An allocation of \$83.5 million will be provided for projects under the Critical Coastal Protection Programme implemented by the Ministry of Works and Transport. The major projects to be undertaken will include the:

- **Mayaro/Guayaguayare Coastal Management Programme**, which entails the construction of coastal protection measures along the Mayaro and Guayaguayare shorelines;
- **Cap-de-Ville Shoreline Stabilisation Works Project**: continuation of Phase Two of the, which will include the construction of 900 linear metres of rubble mound revetment seawall; and
- **Comprehensive National Coastal Monitoring Programme**: Phase Two of this programme which will provide the necessary datasets required for the design of coastal intervention works.

The following projects will also commence in fiscal 2024:

- Vistabella Sea Wall Repair Works;
- Granville Shoreline Project;
- South Manzanilla Shoreline Stabilisation Works; and
- Otaheite Coastal Restoration Project
- Cumana Fishing Facility Coastal Improvement Works



APPENDICES

- Appendix I: Public Sector Investment Programme (PSIP) 2023
Expenditure by Vision 2030 Thematic Areas
- Appendix II: Public Sector Investment Programme (PSIP) 2024
- Appendix III: Public Sector Investment Programme (PSIP) 2024
Allocation by Sector

APPENDIX I
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2023
EXPENDITURE BY VISION 2030 THEMATIC AREA
(TT\$ Millions)

THEMATIC AREA	Total Revised Expenditure	Budgeted Expenditure Consolidated Fund	Revised Expenditure Consolidated Fund	Budgeted Expenditure IDF	Revised Expenditure IDF
BUILDING GLOBALLY COMPETITIVE BUSINESSES	405.8	425.0	211.4	337.3	194.4
Agriculture	62.3	91.3	36.9	68.1	25.4
Economic Restructuring and Transformation	73.0	165.4	73.0	0.0	0.0
Industrial Development	2.5	4.0	2.5	0.0	0.0
Foreign Policy and Trade Relations	0.0	4.0	0.0	0.0	0.0
Manufacturing	98.4	12.7	6.6	106.2	91.8
Tourism	62.0	96.1	55.8	12.0	6.2
Youth Development and Entrepreneurship	107.6	51.5	36.6	151.1	71.0
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION	1,501.4	948.3	680.7	1,418.3	820.7
Drainage	137.8	136.0	106.7	162.0	31.1
Electricity	49.0	43.0	49.0	0.0	0.0
Information Technology and Infrastructure	131.9	349.5	131.9	0.0	0.0
Multi-Sectoral Programme	0.0	0.1	0.0	0.0	0.0
Roads and Bridges	802.1	199.0	255.5	796.3	546.6
Sewerage	61.1	0.0	0.0	172.0	61.1
Transport and Communication	114.8	4.8	4.8	200.0	110.0
Transportation	96.9	175.4	92.3	16.0	4.6
Water Security	107.8	40.5	40.5	72.0	67.3
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT	15.9	53.0	13.9	2.0	2.0
Energy/Renewable Energy Alternatives	0.0	0.6	0.0	0.0	0.0
Environment	15.9	52.3	13.9	2.0	2.0
DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE	438.4	673.4	248.9	385.4	189.5
Administration	250.5	302.2	101.8	258.3	148.7
Capacity Building/Institutional Strengthening	71.5	148.4	71.5	0.0	0.0
Communication	3.5	12.6	3.5	0.0	0.0
Law Enforcement	50.8	110.0	39.8	54.6	11.0
Public Safety and Citizen Security	51.7	78.2	21.9	72.5	29.8
Regional Development Planning	10.4	22.0	10.4	0.0	0.0
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET	1,428.2	1,079.3	867.9	842.4	560.3
Community Development	158.9	74.7	38.9	231.9	120.0
Culture	25.9	15.3	11.6	22.6	14.3
Early Childhood Education	4.5	1.0	1.0	12.0	3.5
Health/HIV AIDS	533.0	319.0	341.7	232.0	191.3
Housing and Shelter	161.3	254.0	161.3	0.0	0.0
Primary Education	55.4	16.0	12.7	85.5	42.7
Science, Research and Development	2.9	4.8	2.9	0.0	0.0
Secondary Education	42.5	10.0	10.0	66.0	32.5
Skills Development	21.7	26.7	21.7	0.0	0.0
Social Development	26.4	36.6	20.1	22.5	6.3
Special Education	4.2	3.0	3.0	2.0	1.2
Sport and Recreation	198.5	74.9	50.0	127.9	148.5
Tertiary Education	193.0	243.3	193.0	40.0	0.0
GRAND TOTAL	3,789.7	3,178.9	2,022.8	2,985.4	1,766.9

TRANCHE I

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

Conversion rates of US\$1 = TT\$6.77 and
Euro 1 = TT\$8.40 were used

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$m	LOAN/GRANT DRAWDOWNS 2024 TT\$ Mn.	DETAILS OF ACTIVITY 2024
BUILDING GLOBALLY COMPETITIVE BUSINESSES <u>Economic Restructuring and Transformation</u> Enhancement of the Single Electronic Window	74,500	2016	IDB Loan - US\$ 25Mn	14,927	0.000	14,927	The continuation of the IDB loan-financed enhancement of the Single Electronic Window (SEW).
PROMOTING GOOD GOVERNANCE AND SERVICE EXCELLENCE <u>Capacity Building/Institutional Strengthening</u> Institutional Strengthening of the Ministry of Planning and Development - Technical Co-operation Facility	5,000	1996	(EU Grant)	5,400	0.000	5,400	Building Industry and Academia Linkages and Building the Innovation Ecosystem
Loan Funded Institutional Strengthening Programme	130,000	2003	IDB Loan US\$20Mn	4,900	0.000	4,900	Continuation of the strengthened Institutional Capacity of the Registrar General's Department (RGD)
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET <u>Health</u> Covid 19 Emergency Response Facility	136,000	0	World Bank Loan US\$20Mn	1,310	0.000	1,310	Implementation of COVID-19 emergency response initiatives
<u>Health/HIV AIDS</u> Health Services Support Programme	332,100	2016	IDB: US \$48.4 Mn GORTT: US \$3.5 Mn	60,520	4,079	56,441	Implementation of the Non-Communicable Diseases (NCD) Prevention and Control Plan; execution of the Human Resources for Health Plan; implementation of e-Health Information Systems; and Strengthening of Health Facilities Investment Management
<u>Secondary Education</u> Secondary Education Modernisation Programme	0,438	1998	GORTT - TT\$0.129Mn	0,120	0,120	0,000	Curriculum development, teaching and learning strategies, professional development and institutional strengthening.
Total Tranche I				82,277	4,199	78,078	

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

Conversion rates of US\$1 = TT\$6.77
and Euro 1 = TT\$8.40 were used

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ Min.	DETAILS OF ACTIVITY 2024
BUILDING GLOBALLY COMPETITIVE BUSINESSES							
<u>Agriculture</u>				5.500	5.500	0.000	
Fisheries Development Programme, Tobago	22.300	Annual	General Revenues	2.000	2.000	0.000	Improvements to reefs at Buccoo and Speyside, Improvement to Buccoo Reef Marine Park, Management and Ecological Monitoring, Improvement to Beaches and Landing Facilities.
Upgrade of Fishing Facilities, Trinidad	25.135	Annual	General Revenues	1.000	1.000	0.000	Continuation of the Upgrades to Fish Landing Sites.
Water Management and Flood Control Programme	2.980	Annual	General Revenues	2.500	2.500	0.000	Continuation of the Water Management and Flood Control Programme.
<u>Economic Restructuring and Transformation</u>				43.566	43.566	0.000	
Household and Population Census	50.000	1999	General Revenues	43.566	43.566	0.000	2018-2019 Household Budgetary Survey/Survey of Living Conditions, Conduct of the 2019 Multiple Indicator Cluster Survey, Conduct of the 2022 Population and Housing Census and Conduct of a Survey to Rebase the Gross Domestic Product of Trinidad and Tobago.
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION							
<u>Transportation</u>				33.400	33.400	0.000	
Construction of Jetties, Tobago	18.000	1994	General Revenues	2.900	2.900	0.000	Construction of Jetties at Parlatuvier, Cove and Plymouth; Establishment of Marine Park Control Unit at Gibson Jetty; Construction of Jetty at Bird of Paradise Island.
Development of Marine Industry Infrastructure	266.700	1999	General Revenues	29.000	29.000	0.000	Acquisition of Specified Equipment for the Port of Port of Spain; CARICOM Wharf Quay Refurbishment; Replacement of Cone Fenders at the Port of Port of Spain; Development of

TRANCHE II

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

Conversion rates of US\$1 = TT\$6.77
and Euro 1 = TT\$8.40 were used

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ MIN.	DETAILS OF ACTIVITY 2024
Upgrading & Modernization of Navigational Aids	10.200	1995	General Revenues	1.500	1.500	0.000	the Mariculture Industry in Trinidad & Tobago; Public Private Partnership Project of the PATT
PROMOTING GOOD GOVERNANCE AND SERVICE EXCELLENCE							
<u>Administration</u> Establishment of a Family Court	42.100	2003	General Revenues	10.000	10.000	0.000	Upgrading and modernization of navigational aids - beacons and lighthouses.
<u>Communication</u> Postal Sector Reform Project	37.900	1998	General Revenues	9.500	9.500	0.000	Family Court - Institutional Strengthening; Provision of Accommodation for San Fernando Family Court.
<u>Planning & Project Development</u> Aerial Survey and Mapping	7.500	1994	General Revenues	0.500	0.500	0.000	Refurbishment and Construction, Information Technology Infrastructure Upgrade, Security Infrastructure Upgrade.
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET							
<u>Housing and Shelter</u> Community Facilities on Housing Estates	50.000	Annual	General Revenues	262.000	262.000	0.000	Continuation of the Local Roads and Street Signage Programme.
HDC Settlement Programme	200.000	1987	General Revenues	19.000	19.000	0.000	Rehabilitation and maintenance of HDC rental apartments and housing units.
Land Settlement Agency Squatter Programmes	475.500	Annual	General Revenues	193.000	193.000	0.000	Continuation of the Regularization and Regeneration of Communities - Greater POS Region; Housing Grants and Regeneration of Communities - East POS Region.
<u>Tertiary Education</u> Scholarship and Advanced Training Programme	266.828	Annual	General Revenues	220.800	220.800	0.000	Continuation of Survey of Squatter sites; Regularization of Squatter Communities; Housing and Village Improvement Programme; Government Aided Self-Help Programme; Development of Residential Lots - Petrotrin
							Scholarships - President's Medal and Non Advanced Level Examinations, Annual

TRANCHE II

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ MIN.	DETAILS OF ACTIVITY 2024
							Scholarship and Technical Assistance Program, Establishment of Undergraduate Scholarship Scheme for Students with Disabilities, National/Additional Scholarships based on Advanced Level Examinations, Scholarships and Bursaries.
Total for Tranche				585.266	585.266	0.000	

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

Conversion rates of US\$1 = TT\$6.77
and Euro 1 = TT\$8.40 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT Mn. \$TT	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
BUILDING GLOBALLY COMPETITIVE BUSINESSES						
Agriculture				60.045	60.045	
Agricultural Land Development, Trinidad	98.557	Annual	General Revenues	12.300	12.300	National Seed Bank Project, Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad, Provision of Agricultural Access to Targeted Commodities and Strategic Crops, Farm to Table Project Rehabilitation, Local Food Production of Strategic Crops, Development of Agricultural Niche Products (Hill Rice, Honey, Forestry Products for Diversification) and Farm to Agro-processing.
Agriculture Fisheries and Forestry Development Programme, Tobago	139.803	Annual	General Revenues	26.000	26.000	Agricultural Land Information System and Inventory of State Lands (Tobago), Development of Demonstration and Training Centre at Goldsborough, Development of Government Stock Farm, Water Quality Monitoring Programme, Construction of Jetty at Roxborough, Installation of Mooring Buoys around Tobago Establishment of facilities on Little Tobago, Agriculture access roads, Tobago, Establishment of Root and Tuber Crop Planting material repository Lure Estate Tobago, Invasive Plants Control Project, Indian Walk Root Crop Food Security, Sub-division of Estates, Urban Forestry Programme, Comprehensive State Land Development Project, Development of Home Garden Initiative, Climate Change Monitoring and Mitigation Comprehensive Meteorological Database, Air Quality Monitoring in Tobago, Mangrove Systems Inventory and Monitoring, Goldsborough Agricultural Estate Irrigation Project, Lure Wildlife Nature Park, Sargassum Response
Improvements to Markets and Abattoirs, Trinidad	14.000	Annual	General Revenues	6.900	6.900	Improvements to Markets and Abattoirs - Diego Martin, Improvements to Markets and Abattoirs - Port of Spain, Improvements to Markets and Abattoirs - Sangre Grande, Improvements to Markets and Abattoirs - Princes Town, Improvements to Markets and Abattoirs - Point Fortin, Improvements to Markets and Abattoirs - San Fernando, Improvements to Markets and Abattoirs - Arima, Improvements to Markets and Abattoirs - Siparia

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$Tt Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Research and Development Programme	55.177	Annual	General Revenues	2.800	2.800	St. Augustine Nurseries - Development and provision of facilities, La Reunion - Development and provision of facilities, Sugarcane Feeds Center, Fruit Ripening Facility, Design and Construction of Inter-bay Covering at the Southern Wholesale Market, Renovation of Southern Wholesale Market Administrative Office, The Establishment of a Processing Facility for an alternative to wheat flour and pepper mash, Refurbishment and expansion of a storage facility at the Plarco Packinghouse, Electrical Upgrade for Stations at Regional Administration North and Relocation of Central Workshop and Land and Water Development Division (LWDD) Stores, El Carmen and Refurbish Office at Centeno.
Land Administration Programme	84.000	1999	General Revenues	6.500	6.500	Survey Plans Restoration Project; Aerial and Lidar Survey of Trinidad and Tobago; Establishment of a Spatial Information Management System (SIMS) and Upgrade of the Cadastral Management Information System (CMIS).
Cocoa Rehabilitation Programme (Phase I)	2.500	2003	General Revenues	0.945	0.945	Rehabilitation of Cocoa Industry
Construction of Markets and Abattoirs	7.800	Annual	General Revenues	4.600	4.600	Construction of Markets and Abattoirs - Rio Claro/Mayaro Construction of Markets and Abattoirs-Couva/Tabaquite/Talparo, Construction of Markets and Abattoirs - Chaguanas, Construction of Markets and Abattoirs - Penal/Debe, Construction of Markets and Abattoirs - San Juan/Laventille, Construction of Markets and Abattoirs - Tunapuna/Piarco
Economic Restructuring and Transformation				103.184	103.184	
Development of Small Business Sector, Tobago	21.000	2002	General Revenues	6.500	6.500	Continuation of assistance to the private small and medium enterprises engaged in Agriculture, Fishing, Restaurants and Retail (mini marts); assistance to entrepreneurs through venture capital; continuation of the Enterprise Assistance Grant Programme and Scarborough Esplanade Phase II
Planning and Pre-Investment Studies, Trinidad and Tobago	1.400	Annual	General Revenues	1.500	1.500	Conduct of Seismic Microzonation studies in Trinidad and Tobago

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Investment Promotion Programme	10.000	Annual	General Revenues	0.500	0.500	Investment Promotion Initiatives and Development of Collateral Investment Promotion Material
Support to Industrial Development Initiatives	80.000	Annual	General Revenues	74.884	74.884	Continuation of the Development of the Music, Film and Fashion Industries; Recycling of Tyre Crumb in Asphalt Mixes; Establishment of the Trade and Investment Promotion Agency; Development of the Eco-friendly Businesses Sector (Scrap Iron); Development of the Steel Pan Manufacturing Sector; Implementation of Scale Up TT Business Accelerator Programme; Implementation of a National Apprenticeship Programme (Wood and Wood Products); Implementation of Critical Infrastructure Works at CARIRI Facilities and Implementation and Maintenance and Support of a Port Community System
Trade Promotion Programme	7.000	Annual	General Revenues	6.300	6.300	Implementation of National e-Commerce Strategy; Development of a Trade Policy and Implementation of the National SheTrades Chapter
Development of Small Businesses Programme	55.000	2003	General Revenues	13.500	13.500	NEDCO - Business Accelerator Programme 2020-2024, Micro and Small Enterprise (MSE) Policy 2021-2026, Quality Infrastructure Capacity Building Project for Small Enterprises and From Disaster to Recovery: Securing Employment through the Empowerment of Medium and Small Enterprises in Post COVID-19 Trinidad and Tobago
<u>Foreign Policy and Trade Relation</u>				2.000	2.000	
Upgrading of Overseas Missions	41.200	2001	General Revenues	2.000	2.000	Refurbishment of Chancery and Residence, Caracas, Establishment of High Commission Nairobi Kenya, Establishment of an Embassy in Barbados and Establishment of an Embassy in Ghana
<u>Industrial Development</u>				10.000	10.000	
Non-Petroleum Sector Development	2.000	2005	General Revenues	10.000	10.000	Inward investment - Non petroleum initiatives
<u>Manufacturing</u>				13.034	13.034	
Accreditation of Laboratories	10.000	2003	General Revenues	4.000	4.000	National Quality Infrastructure Enhancement Program
Development of Industry	35.610	2006	General Revenues	9.034	9.034	Energy Conservation and Efficiency Programme for Twenty-One(21) Government Ministries; Renewable Energy & Energy Efficiency Initiatives; Implementation of a Green Manufacturing Programme and Renewable Energy Initiatives

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Tourism				88.030	88.030	
Chaguaramas Area Development	41.500	Annual	General Revenues	10.519	10.619	Major Vehicles and Equipment Upgrade; Development of Nature Trails/Signage/Parks; Renovations to the CDA Police Post at Williams Bay; Electrical Upgrade of CDA's Head Office; Refurbishment Works to the Boardwalk Phases 1 and 2
Improvement in Basic Tourism Infrastructure, Tobago	105.635	Annual	General Revenues	28.150	28.150	Construction of Lay Bys (Bloody Bay, Lambeau, Roxborough); Scarborough Beautification Programme; Community Awareness Programme; Bloody Bay Nature Park and Lookout Upgrade; Tourism Support Projects (Islandwide Signage); Tourism Support Projects (Assistance to Traumatized Visitors); Trinidad and Tobago Hospitality and Tourism Institute; Tobago Campus; Restoration of Historical Sites; Construction of Lifeguard Towers; Tourism Regulatory and Legal Framework; Pigeon Point Infrastructure Works; King's Bay Beach Facility; Fort Granby Beach Facility; Speyside Lookout; Historical Site - Cove Estate; Store Bay Beach Facility; Fort King George Heritage Park; Refurbishment of Mt. Irvine Beach Facility; Bloody Bay Beach Facility; Rocky Bay Research Project; Castara Waterfall; Top River Falls Parlatuvier; Englishman Bay Beach Facility; Charlotteville Beach Facility; Construction of Tobago Cruise Ship Berths; Establishment of Tobago Marinas; Tobago Tourism Agency.
Tourism Development Programme	60.192	Annual	General Revenues	49.261	49.261	Local Government Tourism Programme - Siparia; Local Government Tourism Programme (Culture and Celebrations) - Pt. Fortin; Local Government Tourism Programme - Couva; Local Government Tourism Programme - Mayaro (Public Facilities); Establishment of a Tourism Park - Chaguana; Tourism Development Programme - Sangre Grande; Local Government Tourism Programme - Penal/Debe; Local Government Tourism Programme - Princes Town; Tourism Sites and Attractions Upgrade; Tourism Trinidad Limited; T&T Hotel and Guesthouse Room Stock Upgrade Incentive Project (TAUP); Development and Implementation of a Sport Tourism Master Plan; Implementation of a Sport Tourism Master Plan (STMP); Conferences and Meetings Targeting Foreign Visitors; Diaspora and Visiting Friends & Relatives (VFR) Targeting; Upgrade and Restoration of

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$Tt Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
<u>Youth Development and Entrepreneurship</u>				55.524	55.524	the Lopinot Historical Complex; The Establishment of the Sugar House (Sugar Museum); Restoration of the City of Port-of-Spain Museum, Fort San Andres (FSA) as the Transportation Museum of Trinidad and Tobago
Youth Programme, Trinidad	454.000	2003	General Revenues	55.524	55.524	Implementation of the National Youth Policy; Youth Social Programmes; Installation of a Wide Area Network; Youth Development Project Formulation; Military-Led Youth Programme of Apprenticeship and Restoration Training; The Military-Led Academic Training; Youth Agriculture Homestead Programme; The Civilian Conservation Corps Programme Transportation; Youth Employment Policy
<u>IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION</u>						
<u>Drainage</u>				107.086	107.086	
Drainage Works, Tobago	12.500	Annual	General Revenues	8.000	8.000	Continuation of the construction of Sea Defence Walls at Grange, Argyle, Back Bay and Plymouth
Drainage improvements, Trinidad	82.000	Annual	General Revenues	81.500	81.500	Upgrading of drainage and irrigation systems in local communities throughout Trinidad by Local Government Authorities.
Major Drainage Works, Trinidad	94.100	2006	General Revenues	17.586	17.586	Commencement of the Caroni River Rehabilitation and Improvement Works project Phase II.
<u>Electricity</u>				56.150	56.150	
Electricity Programme, Tobago	2.500	Annual	General Revenues	1.000	1.000	Programme for rural electrification and Street Lighting Programme
NPMC Infrastructure Upgrade Programme	10.000	Annual	General Revenues	10.000	10.000	Continuation of the National Street Lighting Programme
Electricity Programme	998.000	2006	General Revenues	45.150	45.150	Replacement of aging transmission infrastructure, Provision of infrastructure for meeting Bulk Power Requirements ; continuation of lighting of parks and recreational grounds in communities; Development of Disaster Preparedness capabilities in T&TEC; new bulk power projects, additional transmission infrastructure to move from TGU to national grid; electrification

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Information Technology and Infrastructure				303.353	303.353	programme and residential electrification assistance programme; Illumination of Public Spaces; Illumination of Grounds of Police Stations; Illumination of RHA Facilities and Illumination of Taxi Stands
Digital Government Programme	630.258	Annual	General Revenues	293.763	293.763	Computerisation of National Security - Head Office, Computerization - San Fernando City Corporation, Computerisation of Ministry of Local Government - Head Office Development of Judiciary Information Systems, Upgrading Of Information, Technology and Information System at the Ministry of Trade and Industry; Upgrading of Information Technology - Inland Revenue Division; Computerization - Arima Borough Corporation; Computerization - Siparia Regional Corporation; Computerisation of the Industrial Court; Information Technology Strengthening Computerization - Mayaro/Rio Claro; Development of a Highway Information Technology System; Improvement of Information Technology Infrastructure of the Ministry; Computerization - Point Fortin Regional Corporation; Computerization - Sangre Grande Regional Corporation; Computerisation of Defence Force; Development of an Integrated Financial Management Information System (IFMIS); Computerization - Port of Spain City Corporation; Computerization - Princes Town; Computerisation of Trinidad and Tobago Regiment; Networking of the Treasury Building; Upgrade of Networking Systems at the Offices of the Parliament; Computerization Programme - Chaguanas; Implementation of an Electronic Document Management System; Computerisation of the Defence Force Reserves; Computerization Programme - Couva/Tabaquite/Talparo; Loans Management Systems Modification; Development of a Computer System for the Fire Services; Computerisation of the Ministry of the Attorney General; Electronic Document Management System - MOF- Head Office; Upgrade of the Information Technology Infrastructure; Development of a Modernised Labour Market Information System (LMIS); Upgrade of IT Infrastructure at the FIU; Integrated Public

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
						Management Information System (PPRD, SEPP, NTU); Cipriani College of Labour and Co-operative Studies - Upgrade of ICT; Upgrade of Automated Fingerprint Identification System (AFIS) for the Immigration Division; Upgrade of Machine Readable Passport (MRP) to e-passport; Information Technology and Computerization - Legal Aid and Advisory Authority; Establishment of an Integrated Social Enterprise Management System; Computerization and Networking of the Central Administrative Services, Tobago; Upgrade of Infrastructure and Information Systems; Computerization of the Forensic Science Centre; Enhancing the Information Technology Infrastructure at the Head Office of the Ministry of Education; computerization - Tunapuna/Piarco Regional Corporation; Development of an Electronic Document Management System for State Land; Enterprise Document Management System; Records Management Systems - Phase I; Computerisation Programme- San Juan/Laventille, Computerisation Programme - Penal/Debe Regional Corporation; Procurement of a Software Management System for the Operationalization of MYRTA Amendments; Development of a Computer System for the Police Service; Establishment of a Health Register - Couva/Tabaquite; The Upgrade of ICT Infrastructure for 456 Government and Government Assisted Primary Schools in Trinidad; Acquisition of Digital Devices; Establishment of the Global Services Hub; Installation of IP Cameras at various Customs and Excise Locations; Digitisation of the Office of the Attorney General and Ministry of Legal Affairs; e-Human Resource Management GORTT; Provision of DNA profiles by the TTFS; Information and Communication Technology; Digital Transformation; Digital Transformation Programme-MHUD; Ministry of Labour Digital Transformation Plan; Digital Society Programme; Digital Economy Programme; Information Technology of the Ministry
Computerisation Programme, Tobago	3,800	Annual	General Revenues	6,450	6,450	Establishment of an Integrated Financial Management System; Establishment of a Geographic Information System Platform; Project Monitoring Information

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT Mn. \$TT	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Information and Communications Technology Support Programme, Trinidad	492.000	2003	General Revenues	2.840	2.840	System upgrade for the Planning Department (PD-PMIS); Digitizing THA Operations; Secondary School Computerization Programme; Networking Department of Education with Schools.
Information and Communications Technology Support Programme, Tobago	10.000	2008	General Revenues	0.300	0.300	Fisheries Management Research and Development Programme, Implementation of the ICT Plan, ICT Solutions and Infrastructure Programme and Smart City Infrastructure
Multi-sectoral Programme				0.200	0.200	Information Communication Technology Programme
Conduct of Consumer Profile Survey	0.275	2005	General Revenues	0.200	0.200	Conduct of a Consumer Profile Survey
Roads and Bridges				158.400	158.400	
Upgrading & Improvement of Local Roads & Bridges, Trinidad	354.124	Annual	General Revenues	103.500	103.500	Upgrading of priority secondary roads, bridges and landslips throughout Trinidad by Local Government Authorities.
Roads and Bridges Development, Tobago	294.500	Annual	General Revenues	24.000	24.000	Continuation of the Milford Road Bridges, Rehabilitation of Claude Noel Highway, Orange Hill Road, Resurfacing Programme, Programme for upgrading road efficiency PURE, Windward Road Special Development Programme, Plymouth/Arnos Vale Road, Milford Road Bypass to Smithfield and the Construction of Shivan. Roundabout
Road Infrastructure Improvement Programme, Trinidad	80.490	Annual	General Revenues	24.900	24.900	Continued support for the PURE and BLT Programmes and Improvement to Maraval Access (Saddle Road from Rapsey St. to Valetan Avenue).
Road Infrastructure Improvement Programme, Tobago	80.000	2006	General Revenues	6.000	6.000	Continuation of Major Improvement Works on Secondary Roads, Tobago.
Transport and Communication				7.360	7.360	
Sea Transport	20.567	2009	General Revenues	7.360	7.360	removal and Disposal of Wrecks and Derelict Vessels; Operationalization of the New Ship to Shore (STS) Gantry Crane
Transportation				49.487	49.487	

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Purchase of Vehicles and Equipment, Tobago	12.400	Annual	General Revenues	4.000	4.000	Purchase of Vehicles and Equipment - THA Divisions
Improvement in Public Transportation Services	86.731	1998	General Revenues	9.500	9.500	Development of Terminus facilities at Sangre Grande, San Fernando and Scarborough; Development of Rio Claro Passenger Facility; Implementation of the Business Plan for the Licensing Division; Upgrade of Priority Transit mall Facilities at San Juan, Curepe and Tunapuna; Upgrade of the Port of Spain Maxi Taxi Facility; Procurement and Interconnectivity of One Standby Generator at the PTSC POS Depot
Airport Infrastructure Development	126.219	1997	General Revenues	13.400	13.400	Security Systems (CCTV and Access Control Systems); Airfield Pavement Rehabilitation ANRRIA; Airfield Pavement Rehabilitation PIA; Landslip and Coastal Stabilization - ANRRIA; Repairs to Perimeter Fence - ANRRIA; Upgrade and Replacement of Airfield Signage for Aerodrome Certification - PIA; Expanded Aircraft Parking Ramps- Flood Lighting; procurement of two runway sweepers
Implementation of Traffic Management Measures	36.150	2001	General Revenues	17.687	17.687	Provision of Equipment for Road Marking Purposes; Provision of Road Safety Audit on the Roadways of Trinidad; Provision for Data Collection; Provision to Upgrade Obsolete Traffic Signal Control Equipment; Provision of Backup Power Supply for Traffic Signalized Intersection
Purchase of Vehicles and Equipment, Trinidad	19.500	Annual	General Revenues	3.900	3.900	Procurement of Critical Heavy Equipment for Emergency Response and Flood Relief; Strengthening of the Maintenance Capacity of the District Offices of the Highways Division
VIMCOTT Capital Works Programme	10.470	2006	General Revenues	1.000	1.000	Roofworks and signage at San Fernando Facility; installation of fire alarm system at Beetham Facility
<u>Urban and Regional Development</u>				0.500	0.500	
International Property Assessment	0.000	Annual	General Revenues	0.500	0.500	Risk/Structural Assessment of MFCA Property Stock
<u>Water Security</u>				36.900	36.900	
Water Supply Improvements, Tobago	12.000	Annual	General Revenues	7.500	7.500	Desilting and Rehabilitation of Hillsborough Dam in Tobago
Upgrading of Water Distribution Systems	57.740	Annual	General Revenues	3.000	3.000	The Design and Implementation of an Intelligent Virtual Guarding (IVG) System at WASA Installations.

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Public Baths	3.400	2005	General Revenues	1.400	1.400	Construction of Public Conveniences and Local Government Public Convenience Programme.
Water Supply Projects	32.000	2013	General Revenues	25.000	25.000	Community Water Improvement Programme
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT						
<u>Energy/Renewable Energy Alternatives</u>				0.569	0.569	
NPM/C Infrastructure Upgrade Programme	3.672	Annual	General Revenues	0.569	0.569	Acquisition of Synthetic Aperture Radar (SAR) for the Detection of Oil Spills and Acquisition of an Unmanned Aerial System (UAS) for the Minerals Sector.
<u>Environment</u>				31.942	31.942	
Forestry Development Programme	14.500	Annual	General Revenues	6.800	6.800	Reforestation of Denuded Northern Range Hillside, Commercial Repository, Improvement of Forest Fire Protection Capability, Improved Management to the Natural Forest of South East Conservancy, Wetlands Management Project, Forestry Access Roads, National Parks and Watershed Management Project, Outreach, Community Empowerment and Mobilization, Sustainable Management of Wildlife Resources in Trinidad and Tobago
Development of Infrastructure for installation of Meteorological Equipment	36.700	Annual	General Revenues	10.000	10.000	Procurement of meteorological equipment for Tobago Meteorological Office; Procurement of a Geostationary Operational Environmental Satellite (GOES-16) Receiving System at the Trinidad and Tobago Meteorological Service and construction of a New Building to House the Entire Meteorological Services Division (MSD)
Environmental Conservation & Management Programme	2.820	Annual	General Revenues	6.191	6.191	Establishment of an Ambient Air Quality Management Programme, Development of Ambient Water Quality Standard, Designation and Management of the Red Howler and White Fronted Capuchin Monkey, Revision of Priority Actions of the Management and Recovery for the PAWL, and Designation and Management of the Caroni Swamp as an Environmentally Sensitive Area.
Solid Waste Management Programme	56.400	2004	General Revenues	7.000	7.000	Upgrade of Recovery and Recycling Facilities; Remediation of the Guanapo Landfill Ph2 - Design, Supply & Installation of a Leachate Treatment System; and Implementation of the Beverage Containers Deposit Refund Policy.

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Marine Survey and Mapping	0.800	Annual	General Revenues	1.951	1.951	Marine Space Remote Sensing
PROMOTING GOOD GOVERNANCE AND SERVICE EXCELLENCE						
<u>Administration</u>				324.294	324.294	
Rehabilitation of Public Buildings, Trinidad	154.543	Annual	General Revenues	79.270	79.270	Refurbishment Works to District Revenue Offices; Upgrade of Physical Infrastructure - Finance Building; Ministry of Works and Transport Offices - Renovation Works; Refurbishment of Customs and Excise Regional Training School; Refurbishment of Work Areas at PTSC Compound; Refurbishment of Administration Building for Head Office; Establishment of a Wholesale Market at Macoya; Refurbishment of Offices of the MHUD; Upgrade of the Canine Unit Facility; Development and Provision of facilities at Marper Farm; Provision of office and other facilities for South Region; Provision of office and other facilities for North Region; Upgrade of Infrastructure Facilities at Research Division; Outfitting of Buildings for MSDFS Divisions; Accommodation for District Registrar Offices; Cipriani College of Labour and Co-operative Studies - Upgrade of Security Systems; Equipping of the Chemistry Food and Drugs Laboratory and Preparatory work for the National Public Health Laboratory; Upgrade and Outfitting of the National Archives Facility; Restorative Works to the former Ministry of Community Development, Culture and the Arts Building located at Jerningham Avenue; Remodelling and Outfitting of Floors at Eric Williams Financial Complex; Co-Location of Libraries; Renovation and Upgrade to LSA Building
Construction of Public Buildings, Tobago	105.210	Annual	General Revenues	15.550	16.650	Construction of Works Main Office; Construction of New Licensing Main Office - Scarborough; Construction of Scarborough Post Office/Financial Complex; Restoration and Restructuring of Old Administrative Building; Construction of an Administration Building for Health and Social Services; Construction of Scarborough Abattoir; Construction of Tobago Emergency Operation Centre; Construction of a new luncheon and meeting room facility at Louis Dor Nurseries; Expansion of Calder Hall Administrative Complex; Construction of Head Office for Tourism and Transportation; Warehouse

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Improvement/Refurbishment to Court Facilities	262.342	Annual	General Revenues	59.870	59.870	Facility for Tourism and Transportation; Construction of Furniture Workshop; Construction of Mini Mall at Charlotteville; Construction of Public Conveniences; Establishment of Social Services Complex in Mason Hall; Rollout of Project Development Unit; Shaw Park Market; Speyside Beach Facility; Establishment of an Innovation Centre; CERT Speyside Emergency Response Sub-Office; THA Records and Archive Centre; Construction of Bus Shelters and Bus Stops; Buccoo Integrated Facility
Improvement/Refurbishment of Public Buildings, Tobago	39.400	Annual	General Revenues	7.200	7.200	Refurbishment of the Hall of Justice, Trinidad; Rehabilitation of the Hall of Justice (TOBAGO); Restoration of the San Fernando Supreme Court Building; Improvement Works and Furnishing of the Industrial Court; Provision of accommodation for Court Administration Offices, Refurbishment of Magistrates' Courts; Implementation of a Comprehensive Security System in the Judiciary; Refurbishment and Expansion of the Siparia Magistrates' Court; Provision of Accommodation for the San Fernando Magistrates' Court; Construction of the Video Conferencing Centre at the Golden Groove Arouca; Outfitting of the Building located at No. 271 Naparima/Mayaro Road, Princess Town for use as a Court in the Victoria East Magisterial District
Improvements to Customs and Excise Division	81.500	Annual	General Revenues	103.500	103.500	Refurbishment of Townhouse A2-17 Flag Staff; Refurbishment of Quarters; Upgrading of Assembly Legislature Chambers; Reviving of Assembly Legislature Annex; Upgrade of Manta Lodge; Assembly Administrative Complex; Restoration of CAST Building; Refurbishment and Retooling of Constituency Offices of the Members of Tobago House of Assembly; University of Tobago; Parliament Washroom Facility; Upgrade and Expansion of Buccoo Training Facility; Construction of Customs Facilities at Hart's Cut; Infrastructure Upgrade of the Container Examination Station (CES) at POS; Infrastructure Upgrade of the Container Examination Station (CES) at Customs and Excise Point Lisas; Inspection Scanners Customs and Excise Division and Acquisition of trained drug-detector dogs for Drug Interdiction.

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT S TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Mn	DETAILS OF ACTIVITY 2024
Construction of Public Buildings, Trinidad	161.416	Annual	General Revenues	4.300	4.300	Sangre Grande Works Office at Gualico; Establishment of Mechanical Services Division, Caroni; Establishment of an Embassy in Qatar; Establishment of a Fan Fest Centre and Extension and Modification of the Forensic Science Centre
Institutional Strengthening of the Ministry of Finance	1.200	2001	General Revenues	0.500	0.500	Indexation for monthly-paid retirees Strategic Management and Execution Office.
Construction of Public Buildings, Trinidad and Tobago	199.678	Annual	General Revenues	7.368	7.368	Construction of an Official Residence for the Honourable Chief Justice of Trinidad and Tobago; Construction of Judges and Magistrates' Housing in Tobago; Accommodation for Tobago Office of the Industrial Court; Construction of Institute of Marine Affairs; Establishment of the National Trust Headquarters; Upgrade and Completion of the Heritage House
Rehabilitation of Public Buildings, Trinidad and Tobago	113.779	Annual	General Revenues	34.350	34.350	Refurbishment of 5 units at Flagstaff, 5 Local Government Building Programme - Diego Martin, Local Government Building Programme - Sangre Grande, Local Government Building Programme - Couva/Tabaquite/Talparo, Local Government Building Programme - Port of Spain, Local Government Building Programme - Arima, Local Government Building Programme - Mayaro/Rio Claro, 2 Local Government Building Programme - San Fernando, Local Government Building Programme - Chaguanas, Local Government Building Programme - Siparia, Local Government Building Programme - Debe/Penal, Local Government Building Programme - Princes Town, Local Government Building Programme - San Juan/Laventille, Local Government Building Programme - Point Fortin, Local Government Building Programme - Tunapuna/Piarco, Fit-out of the MLA Tower - Government Campus, Outfitting of Accommodation for the Director of Public Prosecutions North, Outfitting of Accommodation for the Director of Public Prosecutions South, Upgrade to the Immigration Detention Centre (Aripo), Rehabilitation of CAST (Central Administrative Services Tobago) Building, Renovations to New City Mall, Upgrading of East Side Plaza, Provision of Accommodation for the legal Aid and Advisory Authority, San Juan Car Park, Customization and Outfitting of a New Office Building at NO. 3 Alexander

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
						St. St. Clair, Outfitting of Accommodation for Registrar General Department, Implementation and installation of audio and video upgrade for the Tax Appeal board, Outfitting of the EMA's Offices for the Differently Aabled, TTBS Building Renovation Programme, Construction of an Internal Box Drain on Processing Floor at Woodford Lodge Facility.
Restoration of Historic Buildings	7.000	2006	General Revenues	4.000	4.000	Restoration of the Red House - Technical Team
Upgrade of Building and Offices, Trinidad	0.000	Annual	General Revenues	1.686	1.686	Upgrade of the Chillwater System at IMA's Research Building.
Improvement to Law Administration	6.900	Annual	General Revenues	4.400	4.400	Court Annexed Mediation (CAM) and Judicial Settlement Conference Pilot Project, Establishment of the Juvenile Court in Trinidad and Tobago
Implementation of the Dog Control Act (2013) and the Dog Control Amendment Act (2014)	14.190	2014	General Revenues	1.200	1.200	Implementation of measures to give effect to the Dog Control Act (2013)
Capacity Building/Institutional Strengthening				149.484	149.484	
Improvement in Administrative Services, Tobago	9.580	Annual	General Revenues	1.000	1.000	Continued training of staff of Divisions of the Tobago House of Assembly, granting of scholarships under the Human Resource Development Programme
Institutional Strengthening of Public Sector Administrative Services	23.600	Annual	General Revenues	13.090	18.090	Development of Customer Service Centres at the Nation's Court Buildings; Strengthening of Records Management in the Judiciary; Televising and Broadcasting of Parliamentary Proceedings; Determination and Impact of the Minimum Wage Level on the Economy; National Productivity Enhancement; Institutional Strengthening of the National Archives; Development of the Human Resource Capacity of the Personnel Department; Review of Public Service Employee Assistance Programme (EAP); Institutional Strengthening of Societies Registered under the Friendly Societies Act 2021-2022 and Liquidation and Distribution of Assets for Closed Societies; Institutional Strengthening of Cooperatives Division; Regulations of the Occupational Safety and Health Authority; Administration of motion picture exhibition in Trinidad and Tobago' Compliance with the Occupational

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Institutional Strengthening of Ministries and Departments	135.100	Annual	General Revenues	130.394	130.394	Safety and Health Act, Chapter 88:08; Strengthening of the Co-operative Sector in Trinidad and Tobago Labour Legislation Reform, Institutional Strengthening of the Parliament, Job evaluation exercise for positions falling within the purview of the SRC, Job evaluation exercise For the Civil Service, Establishment of Community Liaison Unit, Institutional Strengthening and Capacity-Ministry of Foreign and CARICOM Affairs, Relocation and Upgrade of Occupational Health and Safety Programme, Occupational Health and Safety Programme, Restructuring of the C.S.O. of T&T, PPRD Capacity Building, Corporate Communication Strategy/-Ministry of Planning and Development, Establishment of a Devolution Programme and Change Management Unit in Town and Country Planning Division, Establishment of Results Management System- Ministry of Planning and Development, Development of a Labour Migration Policy in T&T, Implementation of the Automated Workflow Process, Establishment of the National Spatial Data Council of T&T, Automation of the Construction Permit Process, Cipriani College of Labour and Co-operative Studies - Upgrade of ICT, Capacity Building of the Planning Division, MPLSD, Establishment of the Revenue Authority, Reform of the Integrity Commission, Institutional Strengthening of the Forensic Science Centre, Adopt and Implement Integrated Water Resources Management, Acquisition of ISO9001 Certification, Development of a Child Labour Policy, Implementation of Property Tax Regime, Operationalisation of the National Tripartite Advisory Council, Implementation of an action plan to address illegal, unreported and unregulated fishing in the ports and waters under the jurisdiction of Trinidad and Tobago, Establishment of the Office of Procurement Regulator, Establishment of the Gaming Commission, Improvement of Service Delivery Infrastructure at TCPSD, Implementation of Vision 2030 Strategic Plan, Implementation of Local Government Reform, Support for the Automation of Construction Permitting Process, Local Government Reform Transformation Programme - all corporations, Development of a National Manpower Plan, Modernization of the Public Service Academy,

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<u>Communication</u>				2,500	2,500	Public Sector Performance Management Systems (PSPMS), Implementation of After School Care Programme, National Development Strategy 2021-2025, Strategic Redevelopment of TTI, Development of a work from home policy for the Public Service
Public Sector Reform Computerisation	3,500	Annual	General Revenues	2,500	2,500	Safety and Health Act, Chapter 88:08; Strengthening of the Co-operative Sector in Trinidad and Tobago
<u>Law Enforcement</u>				135,567	135,567	Digitalising and Archiving of Laws of Trinidad and Tobago, Transformation of the Court Recording System in the Judiciary, The Preserving and Archiving of Historical and Other documents at the Office of the President
Establishment of Municipal Police Units	55,374	Annual	General Revenues	27,200	27,200	Equipping of the Municipal Police Service of the Local Government Authorities.
Improvements to Police Stations	79,000	Annual	General Revenues	80,567	80,667	Improvement Works to Police Stations and Buildings, Upgrade of Police Administration Buildings, Establishment of Divisional Property Rooms, Upgrade of Detention Cells at Police Stations, Purchase of Equipment for the Police Service, Refurbishment Works to the Canine and Mounted and Canine Branch, Development Works at the Police Academy CF and Construction and Installations of Aeration Treatment Units (UTU's) for TTPS Facilities.
Improvements to Police Service	35,600	Annual	General Revenues	25,400	25,400	Establishment of Police Youth Club Facilities and Purchase of Vehicles for the Police Service.
Improvement in Law Enforcement	12,000	2013	General Revenues	2,300	2,300	Establishment of Electronic Monitoring Programme and Programme for the Rehabilitation of Young Offenders.
<u>Public Safety and Citizen Security</u>				172,800	172,800	
Improvement to Prison Facilities	114,000	Annual	General Revenues	4,700	4,700	Maximum Security Prison; Refurbishment of Youth Training Centre; Upgrade of plumbing of the Remand Facility and Upgrade of Plumbing of the Women's Prison, Golden Grove.
Improvement to the Coast Guard	484,600	Annual	General Revenues	143,500	143,500	Electrical Upgrades; Upgrade of a Wastewater Treatment System at Harts Cut Base; Upgrade of Electrical Power Shore Supply of Coast Guard Jetty, Tobago; Acquisition of Hyperbaric Chamber; Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard.

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT Mn. \$TT	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Construction and Upgrade of Regiment Facilities	32.000	Annual	General Revenues	0.200	0.200	Upgrade of the Wastewater Treatment System at Tobago Base; Acquisition of ILS Services - Re: Cape Class Patrol Vessels and the acquisition of support services for naval assets.
Construction of Prison Facilities	24.800	2006	General Revenues	1.000	1.000	Upgrade of Regiment Facilities, Tobago and Construction of the Support and Services Battalion at Teteron Barracks
Improvement to the Air Guard	62.300	Annual	General Revenues	0.500	0.500	Community Residence/Rehabilitation Centre to accommodate Female Child Offenders.
Equipping of National Security Divisions and Agencies	42.000	Annual	General Revenues	22.900	22.900	Upgrade of the plumbing system for the Ulric Cross Air Station.
<u>Regional Development Planning</u>				3.500	3.500	Purchase of vehicles and equipment for the Air Guard, Regiment, Coast Guard, Prison, Fire Service and to acquire vessels for the Coast Guard.
Urban Redevelopment Programme	173.000	1996	General Revenues	3.500	3.500	Implementation of the Comprehensive Local Area and Regional Development Planning Process and Design of a Comprehensive Local Area and Regional Development Planning Process
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET						
<u>Community Development</u>				64.700	64.700	
Upgrading of Cemeteries and Cremation Facilities	7.000	Annual	General Revenues	3.900	3.900	Continuation of the upgrade to cemeteries and cremation sites by Local Government Authorities.
Establishment of Mediation Centres	6.100	Annual	General Revenues	1.000	1.000	Establishment of Mediation Centres in Couva, Arima and Penal
Construction and Upgrading of Community Facilities, Tobago	71.865	Annual	General Revenues	7.800	7.800	Construction of Community Centre at Betsy's Hope; Upgrading of Delaford Community Centre; Construction of Plymouth Community Centre; Upgrading Pan Theatres; Community Enhancement Programme; Upgrading of Charlotteville Community Centre; Construction of Community Centre at Glamorgan; Upgrading of Scarborough Community Centre; Upgrading of Belle Garden Community Centre; Upgrading of Speyside Community Centre; Upgrading of Canaan/Bon Accord Community Centre; Construction of a Community

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT Mn. \$TT	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Improvement to Community Facilities, Trinidad	87,485	2005	General Revenues	33,500	33,500	Centre at Lowlands; Construction of Bethesda Community Centre
Construction and Upgrade of Community Facilities	6,958	Annual	General Revenues	1,000	1,000	Social and Economic Programme for East Port of Spain; Support to the Urban Upgrading and Revitalization Programme; Refurbishment of Export Centres; Refurbishment of Civic Centres and Complexes.
Disaster Preparedness and Mitigation Programme, Trinidad	28,000	2012	General Revenues	17,500	17,500	Refurbishment of the Community Education, Training, Information and Resource Centre
						Disaster Management Capacity - Head Office; Disaster Preparedness Programme - Siparia; Disaster Preparedness Programme - Penal/Debe; Disaster Preparedness Programme - POS; Disaster Preparedness Programme - San Fernando; Disaster Preparedness Programme - Arima; Disaster Preparedness Programme - Chaguanas; Disaster Preparedness Programme - Mayaro/Rio Claro; Disaster Preparedness Programme - Princes Town; Disaster Preparedness Programme - Diego Martin; Disaster Preparedness Programme - San Juan/Laventille; Disaster Preparedness Programme - Tunapuna; Disaster Preparedness Programme - Sangre Grande; Disaster Preparedness Programme - Point Fortin; Disaster Preparedness Programme - Couva/Tabaquite/Talparo;
Culture				21,125	21,125	
Cultural Programmes and Facilities, Tobago	11,200	2002	General Revenues	1,650	1,650	Restoration of Historical Homes, Establishment of a Heritage Marine Museum and Orange Hill Community Workshop and Art Gallery.
Construction and Upgrade of Cultural Facilities, Trinidad	588,700	2006	General Revenues	19,475	19,475	Establishment of a National Development Heritage Site on Nelson Island, Establishment of an Archaeological Heritage Site at Banwari Trace, Construction of Performance Arts and Culture Building, Museum of the City of Port of Spain/Carnival Museum, Upgrade of Facilities - Naparima Bowl and National Academy for the Performing Arts (NAPA), Development of First Peoples, Southern Academy for the Performing Arts (SAPA), Queen's Hall Energy Conversation Project, Tourism Festivals, Upgrade of the Administration Building (Santa Rosa First Peoples) and Festival Market Development.
Early Childhood Education				1,100	1,100	

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Early Childhood Education Programme, Tobago	4,300	Annual	General Revenues	1,100	1,100	Establishment of Childhood Centres
<u>Health/HIV/AIDS</u>				358,882	358,882	
Health Sector Reform Programme	1253,000	1991	General Revenues	67,000	67,000	Upgrade and refurbishment works at hospitals and health centres nationwide; enhancement of the Health Emergency Operations Centre; procurement of Information Technology equipment and software and implementation of a computerized Health Information System.
Medical Facilities Upgrading Programme, Tobago	128,000	Annual	General Revenues	15,200	15,200	Procurement and installation of medical equipment and establishment of an integrated data network to link health facilities.
Public Health Facilities, Tobago	19,800	Annual	General Revenues	8,100	8,100	Upgrading of Waste Facility at Studley Park; construction of new Health Centres; expansion of primary health care and expansion of district dental services.
Public Health Facilities, Trinidad	75,900	Annual	General Revenues	16,600	16,600	Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal, refurbishment of accommodation for the Vertical Division of the Ministry of Health.
Infrastructure Improvements at Regional Health Authorities	206,000	Annual	General Revenues	60,000	60,000	Purchase of equipment for health institutions in all four Regional Health Authorities in Trinidad.
Special Programmes for Chronic Diseases	159,000	2001	General Revenues	187,882	187,882	Continuation of treatment programmes for Adult Cardiac Disease and Renal Dialysis and reduction of waiting lists for surgeries.
Implementation of HIV/AIDS Programmes	250,000	2003	General Revenues	4,100	4,100	Finalization of the National HIV and AIDS Policy and implementation of programmes to treat with substance abuse, HIV and AIDS.
<u>Housing and Shelter</u>				20,800	20,800	
Housing and Settlements Expansion Programme, Tobago	190,230	Annual	General Revenues	20,800	20,800	Funding for works at the Adventure Housing Estate, Plymouth Road; Blenheim Housing Estate Phase II; Courland Estate Land Development; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Land Development Adelphi Estate; Roxborough Town Expansion; Shivan Road Land Development; Home Completion Programme, T'go; Development of Land for Airport Relocation and Riseland Housing Development

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$Tt Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Primary Education				7.600	7.600	
Primary Schools Programme, Trinidad	30.000	Annual	General Revenues	2.000	2.000	Production of a Textbook on the History and Development of Trinidad and Tobago, that is suited for consumption by all of its Primary and Secondary School populations
Primary Schools Programme, Tobago	20.700	Annual	General Revenues	5.600	5.600	Extension and Improvement to Plymouth Anglican School, New Construction of Scarborough Roman Catholic School, Establishment of a Research Unit for Primary School Teachers, Teacher Training Programme, Improvement/Refurbishment/Extension to Primary School, Programme for Improvement of Security at Primary Schools, Programme for the Computerization of Primary Schools, Extension and Upgrading works to St Patrick's Anglican, and Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools
Science, Research and Development				6.217	6.217	
Science and Technology Development	195.645	Annual	General Revenues	6.217	6.217	Establishment of Marine Research Field Station Tobago, Establishment of a Digital Enterprise Content Management System for the IMA STI Mapping and Priority Setting Enhancing Agriculture through Technology-NIHERST Relocation of National Science Centre- NIHERST Analysis of Low Academic Performance of Students Across Primary and Secondary Schools in Trinidad and Tobago.
Secondary Education				11.300	11.300	
Secondary Schools Programme, Tobago	17.000	Annual	General Revenues	11.300	11.300	Extension and Improvement to Roxborough Composite, Construction of Mason Hall Government Secondary, Reconstruction of Scarborough Secondary School, Improvement/Refurbishment/Extension to Secondary Schools, Furniture and Equipment Replacement and Upgrade in Schools, School Construction Programme, Extension and improvement to Scarborough Secondary School
Skills Development				34.750	34.750	
Skills Development Programme	248.869	Annual	General Revenues	32.050	32.050	Upgrade of the NESC Skills and Technology Centre Goldsborough, Construction of HYPE Administration and

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						O'Meara Centre, National Skills Development Centre at Macoya, Metal Industries Company - Training Subsidy, Upgrading of Technology Centres Ste Madeleine, POS, PaP, Laventilla, Support to Non-University Tertiary Education (EU Grant), Upgrade of NESC Technology Centre- La Brea, Establishment of a Training Facility in Chaguana Woodford Lodge, Upgrade of NESC Skills and Technology Centre- Ste. Madeleine, Morgua Technology Centre, Upgrade of Infrastructure and Equipment at the NESC Drilling Academy, Upgrade of NESC Skills and Technology Centre- Point Lisas, and Establishment of La Horquetta Skills and Technology Centre.
Skills Development Programme, Tobago	6.500	Annual	General Revenues	2.700	2.700	Upgrade of Roxborough Trade Centre, Establishment of Skills Development Centre at Whim, Upgrade of Technical/Vocational Facility at Roxborough, and Upgrade of Technical Vocational Facility at Signal Hill
Social Development				40.357	40.357	
Establishment of Social Services Facilities and Facilities for the Socially Displaced	55.800	Annual	General Revenues	27.457	27.457	Establishment of a Consolidated Child Support Centre; Establishment of Social Displacement Centres; Development Centre for Persons with Challenges; Refurbishment of Safe Houses; Establishment of a Reception Centre in Tobago and Implementation of the Inter Agency Task Force Recommendations.
Social Services Programme, Tobago	7.550	Annual	General Revenues	6.900	6.900	Establishment of Probation Hostels, Project for the Realization of Achievement (REACH), Programme for Adolescent Mothers, Golden Apple/Adolescents Partnership and Establishment of the Tobago Elderly Housing and Rehabilitation, Construction of a Wellness/Fitness Centre, Vocation Centre for Persons with Mental Retardation, Establishment of Community Unit and Development of Programme for Social Behaviour Change and Implementing Family Remedial Therapy/Thinking.
Social Services Programmes, Trinidad	100.000	2006	General Revenues	6.000	6.000	Implementation of a Social Mitigation Plan, Training of Wards for Self Sufficiency and One-Off Grant for Community Residences
Special Education				5.400	5.400	
Special Education Programme, Tobago	18.350	Annual	General Revenues	1.700	1.700	Construction of School for the Deaf, Programme for Improvement of Security at Secondary Schools, Upgrade

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Special Education Services Programme, Tobago	7,500	Annual	General Revenues	2,800	2,800	of Happy Haven School, Research Study on Student under- Achievement in Tobago, Surveillance and Research on Youth at Risk in Schools, School Intervention Strategy, Tobago GIS School Project, Spanish in Primary Schools, Workshop for secondary school teachers on Reading in the content area, Reading Enhancement and Development Project
Special Education Services Programme, Tobago	7,500	Annual	General Revenues	2,800	2,800	Establishment of a Professional Development Institute and Learning Resource Centre ,Music in Schools Programme , Implementation of Pan in the Classroom Tobago Literacy Unit Project "Partnering with Community Stakeholders and Organisations, Establishment of Parenting in Student Support Services Unit , Positive Behaviour Modification Student Support Services Unit.
Special Information Technology Education Programme, Tobago	4,800	Annual	General Revenues	0,800	0,800	Establishment of a Management of Information System Unit, Establishment of Computerized Asset Register
Special Sport, Youth Education Programme, Tobago	2,100	Annual	General Revenues	0,100	0,100	Teaching Tobago's Young People to Swim
<u>Sport and Recreation</u>				53,400	53,400	
Construction/Upgrade of Sport and Youth Facilities, Tobago	35,400	Annual	General Revenues	29,300	29,300	Mt. Pleasant Recreation Ground; Upgrading of Canaan/Bon Accord Recreation Ground; Construction of Youth Empowerment Centre - Castara; Louis D'or Recreation Ground; Shaw Park Sporting Complex; Parliament Hard Court; Black Rock Hard Court; Foxborough Sports and Cultural Complex; Plymouth/Bethesda Sport and Recreational Complex; Specialised Youth Service Programme; Mobile Youth Health Centre; Construction of Regional Indoor Centre; Construction of Youth Empowerment Centre; Expansion of Mardon House Youth Development Centre; Establishment of Project Implementation Unit; Northside Regional Recreation Centre (Moriah); Construction of Parks and Recreation Sites; Lighting of Playing Fields; Sports Development Programme; Construction of Belle Garden Playing Field; Construction of Hard Court at Lambeau; Tablepiece Hard Court; Courland Recreation Ground; Construction of Pavillions and Sporting Facilities; Construction of Multi-Purpose Centres; Elite Athlete Development Institute;

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PUBLIC SECTOR INVESTMENT PROGRAMME 2024

Conversion rates of US\$1 = TT\$6.77
and Euro 1 = TT\$8.40 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Construction/Upgrade of Sport and Youth Facilities, Trinidad	250.000	Annual	General Revenues	8.000	8.000	Establishment of Artificial Turf Facility; Establishment of Management Information System; Youth Power Programme; Shaw Park Regional Recreation Ground and Cultural Complex; Speyside Hard Court; Goodwood Hard Court; Whim Hard Court; Youth Apprenticeship Development Programme; Establishment of Tobago Youth Development Institute.
Development of Recreational Facilities	30.000	Annual	General Revenues	16.100	16.100	Upgrading of Swimming Pools; Improvement to Indoor Sporting Arenas; Development of Recreational Facilities - Port of Spain; Development of Recreational Facilities - Siparia; Development of Recreational Facilities - Chaguanas; Development of Recreational Facilities - Princes Town; Development of Recreational Facilities - Tunapuna/Piarco; Development of Recreational Facilities - San Fernando; Development of Recreational Facilities - Diego Martin; Development of Recreational Facilities - Debe/Penal; Development of Recreational Facilities - Arima; Development of Recreational Facilities - Couva/Tabaquite/Talparo; Development of Recreational Facilities - Sangre Grande; Development of Recreational Facilities - Rio Claro/Mayaro; Development of Recreational Facilities - Point Fortin; Rehabilitation of Facilities - Botanic Gardens; Development of Queen's Park Savannah; Upgrade of Caroni Bird Sanctuary/Visitor Centre; Development of Recreational Facilities - San Juan.
<u>Tertiary Education</u>				50.654	50.654	
Refurbishment of Technical Institutes	14.847	Annual	General Revenues	7.000	7.000	Improvement to facilities at the Eastern Caribbean Institute of Agriculture and Forestry (ECIAF), Refurbishment and Extension to John S. Donaldson Technical Institute and Upgrade of San Fernando Technical Institute
Libraries Programme, Tobago	21.200	Annual	General Revenues	3.300	3.300	Development of Library Facilities, Operationalization of New Scarborough Library, Development of Public Library Facilities
Establishment of a National Community College - COSTAATT	74.190	1995	General Revenues	3.000	3.000	COSTAATT Technology Upgrade

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2024 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$Mn	DETAILS OF ACTIVITY 2024
Establishment of the University of Trinidad and Tobago	219.261	2004	General Revenues	7.800	7.800	UTT's Tobago Campus, UTT Pt. Lisas Campus, Establishment of the Aviation Institute-UTT Camden Campus, Upgrade of the University of Trinidad and Tobago Campuses
Establishment of a National Accreditation Council	2.400	2004	General Revenues	0.250	0.250	ACTT proposes To implement the National Qualifications Framework of Trinidad and Tobago (NQF-TT) using a research-based approach that will facilitate mass utilisation of the framework by various stakeholders and inform adaptations and refinement of the framework.
Development Works at the University of the West Indies	452.450	Annual	General Revenues	29.304	29.304	Upgrade of the Campus' Sewer collection system and sewer treatment plant, Renovation of Chemistry C1 Building & Replacement of Fume Hoods, Building of the International Fine Cocoa Innovation Centre, Upgrade of 12Kv Cables and Switchgear, University Central Water Storage System and Replacement of HVAC Systems and Associated Works at the UWI Sport and Physical Education Centre (SPEC)
Total for Tranche III				2548.194	2548.194	

TRANCHE V

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ MIN.	DETAILS OF ACTIVITY 2024
BUILDING GLOBALLY COMPETITIVE BUSINESSES							
<u>Agriculture</u>				167,000	167,000	0.000	
Agricultural Land Development T5	324,000	2007	General Revenues	160,000	160,000	0.000	Development of Lands at Caroni and Orange Grove by EMBD, Upgrade works to the Arima Market
Fisheries Development Programme, Trinidad T5	310,000	2006	General Revenues	7,000	7,000	0.000	Upgrading/Construction of Fishing Facilities in Trinidad ;Construction of an Integrated Fishing Port and Facilities at Gran Chemin, Moruga
<u>Manufacturing</u>				70,911	70,911	0.000	
Development of Industry T5	112,400	2006	General Revenues	70,911	70,911	0.000	Construction of Moruga Agro-Processing and Light Industrial Park; Wallerfield Industrial and Technology Park; Upgrade of Drainage and Fire Hydrants at Industrial Estates; Upgrade to Factory Road Industrial Park Infrastructure; Renovation of Magdalena Grand Beach and Golf Resort; Upgrading of Industrial Parks Roads and Drainage; Upgrade of Sangster's Hill Mall-Tobago and Maintenance, Upkeep of Golf Course at Magdalena and Development of Dow Village Industrial Park.
<u>Tourism</u>				53,000	53,000	0.000	
Tourism Action Programme T5	133,299	Annual	General Revenues	13,000	13,000	0.000	Ariapita Avenue Enhancement Project
Tourism Development Programme T5	400,000	2011	General Revenues	40,000	40,000	0.000	Implementation of the Hilton Trinidad Pip
<u>Youth Development and Entrepreneurship</u>				127,450	127,450	0.000	
Youth Programme, Trinidad T5	20,000	Annual	General Revenue	127,450	127,450	0.000	Refurbishment of Youth Training Facilities; Refurbishment of the Youth Development and Apprenticeship Centres; Refurbishment building for the CHINS project (for the OPM/Child and Gender Affairs Unit) - St. Michael Schools for Boys; Construction of Youth Development Apprenticeship Centres; Establishment of a Farm School - Moruga; Construction of the Salvation Army - Josephine Shaw House; Youth Business Park; Youth Entrepreneurship Hubs; Youth Business Incubator; The Civilian Conservation Corps Development; National Service Centres; Construction of Youth Development Centres; Expansion of the Sta Madeleine Transition Home; Refurbishment of the Sevilla Transition Home for Girls; Acquisition and Refurbishment of the Friendly Societies Building; National Youth Council Headquarters.

TRANCHE V

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ MIN.	DETAILS OF ACTIVITY 2024
IMPROVING THROUGH INFRASTRUCTURE AND TRANSPORTATION							
<u>Drainage</u>				138,480	138,480	0.000	
Major Drainage Works, Trinidad T5	248,000	2006	General Revenues	138,480	138,480	0.000	Continuation of projects under the National Programme for the Upgrade of Drainage Channels, Flood Mitigation Programme and the Coastal Protection Programme.
<u>Roads and Bridges</u>				480,953	480,953	0.000	
Road Infrastructure Improvement Programme	2403,816	2006	General Revenues	480,953	480,953	0.000	Continued rehabilitation of roads and bridges throughout Trinidad road network, commencement of the Macoya Interchange Project, the construction of single lane highways in Moruga and Toco, the Construction of a Vehicular Overpass in the vicinity of Powder Magazine, Diego Martin, Widening of Lady Hallies Avenue, San Fernando Waterfront Project, Continuation of the Solomon Hochoy Highway Extension to Point Fortin and the Churchill Roosevelt Highway Extension to Manzanilla.
<u>Sewerage</u>				51,000	51,000	0.000	
Wastewater Network Expansion T5	459,000	2013	General Revenues	51,000	51,000	0.000	Waste Water Network Expansion; Multi-Phase Wastewater Rehabilitation Programme- Phase 1 and Wastewater Projects Trinidad and Tobago
<u>Transport and Communication</u>				400,000	400,000	0.000	
Air Transport	912,023	2009	General Revenues	400,000	400,000	0.000	Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport
<u>Transportation</u>				17,000	17,000	0.000	
Sea Transport	34,980	2007	General Revenues	7,000	7,000	0.000	Feasibility Study for a Fast Ferry Port in Toco; Major Asset Renewal of the Water Taxi and Fleet of Vessels; Upgrade of Berthing Infrastructure at the Port of Scarborough, Tobago; Construction of the La Brea Dry Dock and Associated Facilities; Development of a Marina in Tobago
Traffic Management Programme T5	128,200	2013	General Revenues	10,000	10,000	0.000	Implementation of the Traffic Management Programme - installation of metal beam safety guard rails on major highways
<u>Water Security</u>				136,000	136,000	0.000	
Water Supply Projects T5	90,000	Annual	General Revenues	136,000	136,000	0.000	Integrated Water Improvement Programme North West Trinidad; Development of New Water Sources Phase 1

TRANCHE V

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT Mn. TT\$	YEAR COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ MIN.	DETAILS OF ACTIVITY 2024
							Maraval and the Environs; Upgrade of Petrotrin Guayaguayare Water Treatment Plant Phase 3; Ultraviolet Contact Tank at the Beetham WWTP, Moruga Well Development and the National Water Sector Transformation Programme (NWSTP)
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT							
<u>Environment</u>				1.500	1.500	0.000	
Solid Waste Management Programme T5	12.642	2017	General Revenues	1.500	1.500	0.000	Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forres Park
PROMOTING GOOD GOVERNANCE AND SERVICE EXCELLENCE							
<u>Administration</u>				256.103	256.103	0.000	
Construction and Rehabilitation of Public Buildings, Trinidad and Tobago T5	246.506	Annual	General Revenues	189.703	189.703	0.000	Upgrade of C40 Building at Chaguaramas; Construction of new state-of-the-art Facility for Forensic Laboratory and Pathology services; Relocation of Ministry of Foreign Affairs, Configuration and Outfitting of New Offices; Relocation of Ministry of Foreign Affairs, Configuration and Outfitting of New Offices; Cipriani College of Labour and Co-operative Studies – Upgrades to Physical Infrastructure; Development and Management of the Property located at No. 43 Independence Square, POS; Construction of the Ministry of Planning & Development Tower, San Fernando Redevelopment Project; Refurbishment, Equipping and Institutional Strengthening of the Insect Vector Control Division; Purpose Built National Archives and Records Centre; Construction of Chaguamas Library; Construction of Mayaro Library; Restoration of Heritage Library; Construction of Diego Martin Library; Construction of La Horqueta Library; Revitalisation of Port of Spain; Relocation of Solicitor General at CLICO; Construction of Administrative Complex ; Construction of Toco Library; Construction of the Ministry of Health Administrative Building; Upgrade of the Rudranauth Capildeo Learning Resource Centre Phase II; National Trust; Refurbishment/ Upgrade of the High Commission in Caracas; Refurbishment/ Upgrade of the High Commission in London; Refurbishment of the Chancery High Commission in Kingston, Jamaica; Renovation to High Commissioner's Residence High Commission in South Africa; Restoration of Carnegie Free Library; Public

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ MIN.	DETAILS OF ACTIVITY 2024
Construction of Court Facilities T5	76.183	2005	General Revenue	11.400	11.400	0.000	Library Refurbishment; OPM Spatial Re-allocation Project; Update and Way Forward for the Revitalization of Port of Spain Project; Hayes Court, Construction and Outfitting of Building D at Ministry of Foreign and CARICOM Affairs.
Digital Government Programme T5	102.000	Annual	General Revenues	50.000	50.000	0.000	Upgrade, Refurbishment and Renovation of the Port of Spain Magistrates' Court Building, Outfitting Tower D International Waterfront Complex to accommodate the relocation of the Civil High Court, Port of Spain and the Civil Division of the Court of Appeal, Restoration of the San Fernando Supreme Court Building; Construction of a Special Court on the Compound of Maximum Security Prison
Restoration of Historic Buildings T5	745.647	2006	General Revenues	5.000	5.000	0.000	New tconnect Portal, National e-ID and Interoperability, Government Cloud 1.0, Modernization and Implementation of National Cybersecurity Strategy
Law Enforcement				42.884	42.884	0.000	Payment of outstanding bills for the completion of Historical Buildings including Hayes Court, Heritage Library and Trinity Cathedral.
Construction and Upgrade of Police Stations T5	212.000	Annual	General Revenue	54.884	54.884	0.000	Construction of Police Stations Programme: Manzanilla, Mathura, Carenage, Shirvan Road Police Station and St. Clair. Establishment of a Coastal and Riverine Unit at the Carenage Police Station, Development Works at the Police Academy IDF, Relocation of the TTPS Administration Support Centre (Trinidad House), Development Works at the St. Madeline Police Station- IDF and Establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago
Public Safety and Citizen Security				78.100	78.100	0.000	
Construction and Upgrade of Coast Guard Facilities T5	100.000	Annual	General Revenue	13.400	13.400	0.000	Upgrade utilities at Staubles Bay and Construction of an Integrated Logistics Support Facility at Heliport Base
Construction and Upgrade of Prison Facilities T5	829.045	2005	General Revenue	23.000	23.000	0.000	Installation of a perimeter fence at Golden Grove Prison; construction of new sewer plant for the Prison Training Centre; installation of a direct water system at Carrera Convict Prison; upgrade of plumbing and electrical work at Remand Yard Prison; installation of CCTV System at YTC; Installation of CCTV system at Port of Spain Prison; Installation of an Alarm System at Remand Yard, Golden Grove; Roof Renovation at the Store Room, Golden Gove Prison and Construction of a Domestic Water Tank at the Maximum Security Prison

TRANCHE V

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	OF FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ Min.	DETAILS OF ACTIVITY 2024
Construction and Upgrade of Regiment Facilities T5	18,700	Annual	General Revenue	7,100	7,100	0.000	Refurbishment of the Wastewater Treatment Plant at Teteron; Upgrade of Fuel Station at Teteron Barracks; Refurbishment work to Main Workshop at Camp Cumuto and Base Infrastructure for Camp La Romaine.
Construction of Air Guard Facilities T5	80,000	Annual	General Revenue	1,000	1,000	0.000	Construction of a Logistic Stores Complex at Ulric Cross Air Station.
Construction of Fire Stations, Trinidad T5	900,000	Annual	General Revenue	24,600	24,600	0.000	Construction of Fire stations at Point Fortin, Penal, Roxborough Belmont and Arouca; Relocation of the Fire Service Headquarters and Improvement Works to Fire Service Buildings.
Equipping of National Security Divisions and Agencies T5	0,000	Annual	General Revenue	9,000	9,000	0.000	Acquisition of Interceptors for the Coast Guard
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET							
Community Development				255,000	255,000	0.000	
Community Development T5	330,000	2005	General Revenues	155,000	155,000	0.000	Development of Rural Communities, Building Sustainable Communities, one community at a time, Latrine Eradication Programme, Urban Redevelopment, Urban Upgrading and Revitalization Programme (IDB)
Construction and Upgrade of Community Facilities, Trinidad T5	526,366	Annual	General Revenues	70,000	70,000	0.000	Construction and Refurbishment of Community Centres.
Implementation of Self Help Programmes T5	240,000	Annual	General Revenues	30,000	30,000	0.000	Continuation of infrastructure works in communities aimed at improving the supply of water, electricity, roads, drains, recreational facilities and community centres; and financial assistance to vulnerable citizens for repair and upgrade of their homes under the Minor Repairs and Reconstruction Grant; Emergency Repair/Reconstruction Assistance Grant (ERRAG) and Low Cost Housing Grant (LCHG).
<u>Culture</u>				15,500	15,500	0.000	
Academy for Performing Arts T5	1105,000	Annual	General Revenues	3,000	3,000	0.000	Academy for the Performing Arts
Construction and Upgrade of Cultural Facilities, Trinidad T5	69,000	Annual	General Revenue	12,500	12,500	0.000	Naparima Bowl-Redevelopment Project, Remedial Works to SAPA Renovation and Refurbishment of the National Museum Art Gallery, Upgrade of Whitehall Media Briefing Room and Queen's Park Savannah-Grand Stand Upgrade Project.
<u>Early Childhood Education</u>				14,000	14,000	0.000	
Early Childhood Education Programme T5	74,000	Annual	General Revenue	14,000	14,000	0.000	Early Childhood Care Programme - Ministry of Education, Improvement/Refurbishment/Extension to

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PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAW/DOWNS 2024 TT\$ Min.	DETAILS OF ACTIVITY 2024
Health							ECCE Centres and Procurement of Furniture and Equipment for ECCE Centres
Health Sector T5	87,000	2006	General Revenues	10,000	10,000	0.000	Establishment of a Catheterization laboratory at the San Fernando General Hospital
Health/HIV/AIDS							
Construction of Health Facilities T5	47,000	Annual	General Revenues	17,000	17,000	0.000	Construction of Sangre Grande Hospital
Health Sector Reform Programme T5	280,000	2006	General Revenues	159,000	159,000	0.000	Physical Investments (Hospitals, District Health Facilities, Health Centres) and Redevelopment of the Port of Spain General Hospital
Housing and Shelter							
Accelerated High Density Housing Programme T5	1600,000	2002	General Revenues	150,000	150,000	0.000	Continuation of the Accelerated Housing Programme
Primary Education							
Primary Schools Programme, Trinidad T5	332,000	Annual	General Revenues	83,629	83,629	0.000	Emergency Upgrade to Primary Schools, Construction of Temporary Pre-Engineered Classrooms, Improvement/Refurbishment/Extensions to Primary Schools, Procurement of Furniture and Equipment for Primary Schools, Construction of Curepe Presbyterian, Construction of Arima Hindu Primary and the Construction of St. Phillips Government Primary School,
Secondary Education							
Secondary Schools Programme, Trinidad	260,000	Annual	General Revenues	75,000	75,000	0.000	Replacement/Construction of Blocks Within Existing Secondary Schools, Emergency Upgrade to Secondary Schools, Secondary School Construction and Other Infrastructure Works, Procurement of Furniture and Equipment for Secondary Schools, Improvement/Refurbishment/Extension to Secondary Schools, Construction of Temporary Pre-engineered Classrooms
Social and Community Services							
Improvement to Recreational Youth and Community Facilities, Trinidad	5,000	2005	General Revenues	5,000	5,000	0.000	Establishment of a Sports Commission of Trinidad and Tobago
Social Development							
Establishment of Social Services Facilities and Facilities for the Socially Displaced T5	47,000	Annual	General Revenues	27,079	27,079	0.000	Refurbishment of St. Dominic's Home for Children; Refurbishment of St. Jude's Home for Girls; Establishment of Two Drug Rehabilitation Centres in

TRANCHE V

PUBLIC SECTOR INVESTMENT PROGRAMME 2024

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PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2024 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2024 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2024 TT\$ MIN.	DETAILS OF ACTIVITY 2024
							Tobago, Establishment of a Domestic Violence Shelter Establishment of an Assessment and Socially Displaced Centre, Establishment of a Rehabilitative Centre for Male Perpetrators of Domestic Violence and Establishment of a Shelter for Female Survivors of Domestic Violence.
<u>Special Education</u>				3.000	3.000	0.000	
Upgrade of Facilities for Special Education Programmes	5.000	Annual	General Revenues	3.000	3.000	0.000	Development of a school for special education at Pointe a-Pierre, Repairs and Maintenance of Special Schools
<u>Sport and Recreation</u>				156.276	156.276	0.000	
Improvements to Recreational, Sport and Youth Facilities, Trinidad T5	159.000	Annual	General Revenues	156.276	156.276	0.000	Improvement and Expansion Works, Emperor Valley Zoo Development of West Park; Upgrade and Rehabilitation of Former Caroni Sport Facilities; Upgrade of Multi purpose Stadia; Development and Upgrading of Recreation Grounds, Parks and Spaces; Upgrading of Corporation Grounds; Construction of Diego Martin Sporting Complex; Upgrade of Mahaica Oval; Upgrade of the Dwight Yorke Stadium; Construction of Community Swimming Pools; Redevelopment of Skinner Park Development of Master Plan for Sport & Youth Facilities La Brea Community Enhancement Project; Upgrade of the Pt. Fortin Sporting Complex (Coronation Park) Upgrade Work to the Brian Lara Cricket Academy
Total for Tranche V				3002.865	3002.865	0.000	

APPENDIX III
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2024
ALLOCATION BY SECTOR
(TT\$ Million)

SECTOR AND AREA	Total Allocation	Consolidated Fund	%	IDF	%
BUILDING GLOBALLY COMPETITIVE BUSINESSES	814.2	395.8	12.3	418.4	13.9
Agriculture	232.5	65.5	2.0	167.0	5.6
Economic Restructuring and Transformation	161.7	161.7	5.0	0.0	0.0
Industrial Development	10.0	10.0	0.3	0.0	0.0
Foreign Policy and Trade Relations	2.0	2.0	0.1	0.0	0.0
Manufacturing	83.9	13.0	0.4	70.9	2.4
Tourism	141.0	88.0	2.7	53.0	1.8
Youth Development and Entrepreneurship	183.0	55.5	1.7	127.5	4.2
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION	1975.8	752.4	23.4	1223.4	40.7
Drainage	245.5	107.1	3.3	138.4	4.6
Electricity	56.2	56.2	1.7	0.0	0.0
Multi Sectoral Programme	0.2	0.2	0.0	0.0	0.0
Information Technology and Infrastructure	303.4	303.4	9.4	0.0	0.0
Roads and Bridges	639.4	158.4	4.9	481.0	16.0
Sewerage	51.0	0.0	0.0	51.0	1.7
Transportation	507.2	90.2	2.8	417.0	13.9
Water Security	172.9	36.9	1.1	136.0	4.5
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT	34.0	32.5	1.0	1.5	0.0
Energy/Renewable Energy Alternatives	0.6	0.6	0.0	0.0	0.0
Environment	33.4	31.9	1.0	1.5	0.0
DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE	1203.1	814.0	25.3	389.1	13.0
Administration	590.4	334.3	10.4	256.1	8.5
Capacity Building/Institutional Strengthening	154.8	154.8	4.8	0.0	0.0
Communication	12.0	12.0	0.4	0.0	0.0
Law Enforcement	190.5	135.6	4.2	54.9	1.8
Public Safety and Citizen Security	250.9	172.8	5.4	78.1	2.6
Regional Development Planning	4.5	4.5	0.1	0.0	0.0
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET	2191.5	1221.0	38.0	970.5	32.3
Community Development	319.7	64.7	2.0	255.0	8.5
Culture	36.6	21.1	0.7	15.5	0.5
Early Childhood Education	15.1	1.1	0.0	14.0	0.5
Health/HIV AIDS	606.7	420.7	13.1	186.0	6.2
Housing and Shelter	432.8	282.8	8.8	150.0	5.0
Primary Education	91.2	7.6	0.2	83.6	2.8
Science, Research and Development	6.2	6.2	0.2	0.0	0.0
Secondary Education	86.4	11.4	0.4	75.0	2.5
Skills Development	34.8	34.8	1.1	0.0	0.0
Social Development	67.5	40.4	1.3	27.1	0.9
Special Education	8.4	5.4	0.2	3.0	0.1
Sport and Recreation	214.7	53.4	1.7	161.3	5.4
Tertiary Education	271.5	271.5	8.4	0.0	0.0
GRAND TOTAL	6218.6	3215.7	100.0	3002.9	100.0

