



Government of the Republic of Trinidad and Tobago

PUBLIC SECTOR INVESTMENT PROGRAMME

STEADFAST AND RESOLUTE:
FORGING PATHWAYS TO PROSPERITY

20 25





PUBLIC SECTOR INVESTMENT **PROGRAMME** **2025**

MINISTRY OF PLANNING AND DEVELOPMENT
SEPTEMBER 2024

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ABBREVIATIONS

AAQMS	Ambient Air Quality Management
AATT	Airports Authority of Trinidad and Tobago
ACIB	Anti-Corruption Investigation Bureau
AI	Artificial Intelligence
AJIPAA	Administration of Justice (Indictable Proceedings) Act (Amended)
A.L.L S.E.T	Alternative Learning and Life Skills Enhancement Training
AMPLIFY	A Music Production and Life Skills Training Programme
ANRRIA	A.N.R. Robinson International Airport
APIs	Application Programming Interfaces
ATU	Aeration Treatment Unit
BLT	Bridges, Landslips and Traffic Management
CAFIS	Cogent Automated Fingerprint Identification System
CAPI	Computer-Assisted Personal Interviews
CARICOM	Caribbean Community
CARIRI	Caribbean Industrial Research Institute
CATT	Children’s Authority of Trinidad and Tobago
CAWI	Computer Assisted Web Interview
CCC	Civilian Conservation Corps
CCLCS	Cipriani College of Labour and Co-operative Studies
CCTV	Closed Circuit Television
CDA	Chaguaramas Development Authority
CDB	Caribbean Development Bank
CEC	Certificate of Environmental Clearance
CERT	Community Emergency Response Team
CF	Consolidated Fund
CHINS	Children In Need of Supervision
CIDPs	Community Infrastructure Development Projects
CITT	Carnival Institute of Trinidad and Tobago
CMIS	Cadastral Management Information System
CMOH	County Medical Officer of Health Office
CNG	Compressed Natural Gas
COSTAAT	College of Science, Technology and Applied Arts of Trinidad and Tobago
COTT	Copyright Music Organisation of Trinidad and Tobago
CPMD	Census Planning and Management Division
CreativeTT	Trinidad and Tobago Creative Industries Company Limited
CRH	Churchill Roosevelt Highway
CSI	Crime Scene Investigation
CSO	Central Statistical Office
CT	Computed Tomography
CWIP	Community Water Improvement Programme
D’Hub	Developers Hub
DMU	Disaster Management Unit
DSE	Display Screen Equipment
ECCE	Early Childhood Care and Education
ECIAF	Eastern Caribbean Institute for Agriculture and Forestry
ECG	Electrocardiogram
EDMS	Electronic Document Management System
EGIS	Enterprise Geographic Information System
EHRM	Electronic Human Resource Management
EIA	Environmental Impact Assessment
E-IDCOT	Eco-Industrial Development Company Limited

ABBREVIATIONS

EIT	Engineer-In-Training
EMA	Environmental Management Authority
EMS	Electronic Monitoring System
EPOS	East Port of Spain Development Company Limited
ERHA	Eastern Regional Health Authority
ERP	Enterprise Resource Planning
ERRAG	Emergency Repairs/Reconstruction Assistance Grant
ESA	Environmentally Sensitive Area
ESS	Environmentally Sensitive Species
eTeck	Evolving Technologies and Enterprise Development Company
EV	Electric Vehicle
EWMSC	Eric Williams Medical Sciences Complex
ExporTT	Export Company of Trinidad and Tobago
FashionTT	Trinidad and Tobago Fashion Company Limited
FDI	Foreign Direct Investment
FilmTT	Film Company Limited
FMIS	Financial Management Information System
FTR	For the Record
GDP	Gross Domestic Product
GIS	Geographic Information System
GORTT	Government of the Republic of Trinidad and Tobago
GVC	Government Vocational Centres
HBS	Household Budget Surveys
HDC	Housing Development Corporation
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
HoJ	The Hall of Justice
HMI	Human Machine Interface
HPFIU	Housing Programme Facilitation and Implementation Unit
HRIS	Human Resource Information System
HSSP	Health Services Support Programme
HVAC	Heating ventilation and Air Conditioning
HVIP	Housing and Village Improvement Programme
HYPE	Helping You Prepare for Employment
iGovTT	National Information and Communication Technology Company Limited
IADB	Inter-American Development Bank
ICAO	International Civil Aviation Organization
ICC	International Cricket Council
ICT	Information Communication Technology
ICU	Intensive Care Unit
IDB	Inter-American Development Bank
IDF	Infrastructure Development Fund
IDS	Intruder Detection Systems
ILO	International Labour Organization
IMA	Institute of Marine Affairs
InvesTT	Invest Trinidad and Tobago Limited
IR	Industrial Relations
ISEMS	Integrated Social Enterprise Management System
ITC	International Trade Centre

ABBREVIATIONS

I.T.	Information Technology
IWRM	Integrated Water Resource Management
IVG	Intelligent Virtual Guarding
LED	Light Emitting Diode
LGAs	Local Government Agencies
LMIS	Labour Market Information System
LRP	Landslip Repair Programme
LSA	Land Settlement Agency
MAGLA	Ministry of Attorney General and Legal Affairs
MALF	Ministry of Agriculture, Land and Fisheries
MCs	Municipal Corporations
MDAs	Ministries/Departments and Agencies
MDT	Ministry of Digital Transformation
MEEI	Ministry of Energy and Energy Industries
MEP	Mechanical, electrical and plumbing
MFCA	Ministry of Foreign and CARICOM Affairs
MHUD	Ministry of Housing and Urban Development
MIC	Metal Industries Limited
MIC-IT	MIC Institute of Technology
MICS	Multiple Indicator Cluster Survey
MiLAT	Military-Led Academic Training
MNS	Ministry of National Security
MOE	Ministry of Education
MOF	Ministry of Finance
MOH	Ministry of Health
MOL	Ministry of Labour
MoU	Memorandum of Understanding
MOWT	Ministry of Works and Transport
MPA	Ministry of Public Administration
MPD	Ministry of Planning and Development
MPU	Ministry of Public Utilities
MRDLG	Ministry of Rural Development and Local Government
MRRG	Minor Repairs and Reconstruction Grant
MSCD	Ministry of Sport and Community Development
MSDFS	Ministry of Social Development and Family Services
MSE	Micro and Small Enterprise
MuST	Multi-Sector Training Programme
MSW	Municipal Solid Waste
MTCA	Ministry of Tourism, Culture and the Arts
MTI	Ministry of Trade and Industry
MusicTT	Trinidad and Tobago Music Company Limited
MVA	Megavolt-amperes
MVP	Minimum Viable Product
MVRTA	Motor Vehicle and Road Traffic Act
MYDNS	Ministry of Youth Development and National Service
MYPART	Military-Led Youth Apprenticeship and Reorientation Training
NACC	National AIDS Coordinating Committee
NALIS	National Library and Information System Authority

ABBREVIATIONS

NAPA	National Academy for the Performing Arts
NCC	National Carnival Commission
NCDs	Non-Communicable Diseases
NCRHA	North Central Regional Health Authority
NCSHL	National Commission for Self Help Limited
NEDCO	National Entrepreneurship Development Company
NESC	National Energy Skills Centre
NESC-IT	National Energy Skills Centre- Technical Institute
NIDCO	National Infrastructure Development Company
NIHERST	National Institute of Higher Education, Research, Science and Technology
NIPDEC	National Insurance Property Development Company Limited
NLB	National Library Building
NMAG	National Museum and Art Gallery
NPE	National Productivity Enhancement
NPMC	National Petroleum Marketing Company
NSCs	National Service Centres
NSDP	National Skills Development Programme
NTA	National Training Agency
NWRHA	North West Regional Health Authority
NWSIP	National Water Stabilization and Improvement Programme
NWSTP	National Water Sector Transformation Programme
NWWSIP	North-West Water Supply Improvement Programme
OCC	Operational Control Centre
OJC	O'Meara Judicial Centre
OPM	Office of the Prime Minister
OSHA	Occupational Safety and Health Act
OSHA	Occupational Safety and Health Authority
PAM	Programme for Adolescent Mothers
PATT	Port Authority of Trinidad and Tobago
PBRS	Property Business Registration System
PCR	Polymerase Chain Reaction
PIA	Piarco International Airport
PMCEU	Programme Monitoring Coordinating and Evaluation Unit
PMIS	Project Management Information System
POSGH	Port-of-Spain General Hospital
POSSCL	Port of Spain Shopping Complex Limited
PPE	Personal Protective Equipment
PPIE	Phoenix Park Industrial Estate
PPOS	Port of Port of Spain
PPP	Public-private partnership
PSAEL	Palo Seco Agricultural Enterprise Limited
PSIP	Public Sector Investment Programme
PTSC	Public Transport Service Corporation
PURE	Programme for Upgrading Roads Efficiency
PV	Photovoltaic
PVC	Polyvinyl Chloride
RE&EE	Renewable Energy and Energy Efficiency Initiatives
REACH	Realization of Economic Achievement

ABBREVIATIONS

REAP	Residential Electrification Assistance Programme
RFID	Radio-Frequency Identification
RFP	Request for Proposal
RHAs	Regional Health Authorities
RIDDOR	Reporting of Injuries, Diseases and Dangerous Occurrences
SAPA	Southern Academy for the Performing Arts
SAR	Synthetic Aperture Radar
SCADA	Supervisory Control and Data Acquisition
SCD	Service Commissions Department
SDG	Sustainable Development Goals
SEW	Single Economic Window
SEZ	Special Economic Zone
SFGH	San Fernando General Hospital
SHH	Sir Solomon Hochoy Highway
SIDS	Small Island Development States
SLA	Service-Level Agreement
SLC	Survey of Living Conditions
SMCI	Small and Medium Contractors Initiative Programme
SPEC	Sport and Physical Education Centre
SPSEs	Special Purpose State Enterprises
SRFPC	Santa Rosa First Peoples Community
STEM	Science, Technology, Engineering and Maths
STEP	Small Tourism Enterprise Project
STI	Science Technology and Innovation
SWMCOL	Solid Waste Management Company Limited
SWRHA	South West Regional Health Authority
T&TEC	Trinidad and Tobago Electricity Commission
TAUP	Trinidad and Tobago's Hotel and Guesthouse Room Stock Upgrade Incentive Project
TCC	Traditional Contractor Construction
TCPD	Town and Country Planning Division
TGU	Trinidad Generation Unlimited
THA	Tobago House of Assembly
THTI	Tobago Hospitality and Tourism Institute
TIPA	Trade and Investment Promotion Agency
TOR	Terms of Reference
TRHA	Tobago Regional Health Authority
TSIM	Tourism Science Innovation Mapping
TSTT	Telecommunication Services of Trinidad and Tobago
TTAG	Trinidad and Tobago Air Guard
TTBS	Trinidad and Tobago Bureau of Standards
TTCBA	Trinidad and Tobago Carnival Bands Association
TTCG	Trinidad and Tobago Coast Guard
TTDF	Trinidad and Tobago Defence Force
TTFSC	Trinidad and Tobago Forensic Science Centre
TTFS	Trinidad and Tobago Fire Service
TTL	Trinidad Tourism Limited
TTMPS	Trinidad and Tobago Municipal Police Service
TTPOST	Trinidad and Tobago Postal Corporation

ABBREVIATIONS

TTPRS	Trinidad and Tobago Prison Service
TTPS	Trinidad and Tobago Police Service
TTR	Trinidad and Tobago Regiment
TTT	Trinidad and Tobago Television Limited
TTWSDP	Trinidad and Tobago Water Sector Development Programme
TVET	Tertiary and Technical Vocational Education Training
UDeCOTT	Urban Development Corporation of Trinidad and Tobago
UN	United Nations
UNDP	United Nations Development Programme
UPS	Uninterruptible power supply
UTC	Unit Trust Corporation
UTT	University of the Trinidad and Tobago
UV	Ultraviolet
UWI	University of the West Indies
VACC	Virtual Access Customer Centers
VAT	Value Added Tax
VC	Video Conferencing
VCIP	Value Chain Investment Programme
VMCOTT	Vehicle Maintenance Corporation of Trinidad and Tobago
VOIP	Voice Over Internet Protocol
WAN	Wide Area Network
WASA	Water and Sewerage Authority
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant
YDACs	Youth Development and Apprenticeship Centres
YDC	Youth Development Centre
YTEPP	Youth Training Entrepreneurship Partnership Programme
YTF	Youth Training Facility
YWCA	Young Women's Christian Association

INTRODUCTION



INTRODUCTION

The Public Sector Investment Programme (PSIP), which is essentially the capital development programme of the Government, remains the main vehicle through which national and sectoral socio-economic and environmental development goals are realised. The PSIP translates policies and plans into concrete projects and programmes. The design and implementation of these projects and programmes that comprise the PSIP create wealth, build assets, facilitate employment, generate revenues, enhance human capital, and protect the vulnerable, all aimed at improving the standard of living and quality of life of citizens in Trinidad and Tobago.

The annual *Minister of Finance Call Circular on the Draft Estimates of Revenue and Expenditure of Ministries and Departments including the Income and Expenditure of Statutory Boards and Similar Bodies and of the Tobago House of Assembly (THA)* outlines for each successive Financial Year the process, the format and criteria for the preparation of the Draft Estimates of the Development Programme Expenditure, which comprises the PSIP. The Call Circular also stipulates the deadline for submission of the Draft Estimates to the Ministry of Planning and Development and the Ministry of Finance, which is typically April 30th of each year.

Marching on from fiscal year 2024, the programming of the PSIP 2025 is grounded in the lessons learnt and policy articulations to steer the country out of the deleterious effects of the COVID-19 Pandemic and towards a resilient and sustainable society and economy. While the Pandemic and the associated mitigation measures disrupted development paths across the world, it presented insights to bolster socio-economic and environmental development. The Revised National Development Strategy 2016-2030 (Vision 2030), which focuses on the second Planning Horizon 2021-2025 and which incorporates the recommendations contained in the *Phase II Report of the Roadmap to Recovery Committee* and the *Community Recovery Report*, guides the design and selection of projects and programmes that comprise the PSIP 2025.

In fiscal year 2025, a key area of focus is the incorporation of Information and Communication Technology (ICT) across all areas of public services delivery for business continuity as well as for improving the efficiency and effectiveness of such delivery. Emphasis is also placed on developing the Agriculture sector to promote food security and to reduce the country's expenditure on food imports. Additionally, priority attention is given to interventions that grow niche economic sectors to foster a sustainable and resilient economy. Importantly, the Government continues to create the conditions to empower the youth of the nation through the PSIP.

Moving forward, greater insights to improve the performance of the 2025 PSIP from lessons learnt in fiscal year 2024 augurs well for smoother implementation of projects and Programmes. Significant strides were made in the implementation performance of some sectors under the 2024 PSIP. However, others experienced capacity constraints, mainly stemming from the full proclamation of the Public Procurement and Disposal of Public Property (Amendment and Validation) Act, 2023.

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Ministries, Departments and Agencies (MDAs) have been working assiduously to build their capacity to effect the Act in accordance with the Procurement Regulations and the requirements of the Office of Procurement Regulation (OPR). The OPR has been providing guidelines to assist MDAs in undertaking procurement activities. In this regard, the Public Sector Investment Programme 2024 provides further information on the execution of the new procurement system and procedures as they relate to the PSIP. This information can be accessed at: <https://planning.gov.tt/sites/default/files/2024%20Public%20Sector%20Investment%20Programme.pdf>, Pages 17 to 21.

Importantly, in an effort to ease some of the procurement challenges, the OPR executed the Public Procurement and Disposal of Public Property (Simplified Procurement) Regulations, 2024 of April 5, 2024. These Regulations can be accessed at: <https://opr.tt.org/wp-content/uploads/2024/04/Public-Procurement-and-Disposal-of-Public-Property-Simplified-Procurement-Regulations-2024.pdf>.

Further, in fiscal year 2025, the Ministry of Planning and Development will continue to convene regular meetings at the Ministerial level with a view to resolving constraints for smoother and increased rates of implementation of the PSIP. Additionally, the Ministry, through the Project Planning and Reconstruction Division (PPRD), will continue to increase its engagement with MDAs to provide day-to-day guidance on project development and management of their respective PSIP allocations. The PPRD will also increase its monitoring of the projects, including sites visits, to ensure prudent financial management and the application of sound project management principles.

The 2025 PSIP is structured in three (3) sections:

1. the Overview – this section comprises a summary of expenditure recorded for fiscal year 2024 and allocations for 2025;
2. Part I – this section provides a review of the implementation of programmes and projects in fiscal year 2024, categorised according to the Vision 2030 Development Themes (Thematic Area); and
3. Part II – this section highlights the major programmes and projects to be implemented in fiscal year 2025, categorised according to the Vision 2030 Development Themes.

INTRODUCTION

POLICY CONTEXT FOR THE 2025 PUBLIC SECTOR INVESTMENT PROGRAMME

The overarching goal of Vision 2030 is for Trinidad and Tobago to achieve developed country status by the year 2030. Planning for and managing this massive undertaking necessitated the preparation of medium-term strategies over the long-term to 2030. The preparation of the medium-term strategy for the second Planning Horizon 2021-2025 coincided with the onset of the COVID-19 Pandemic. The Government immediately coordinated policy responses through the Roadmap to Recovery and the Community Recovery Committees to ensure that Trinidad and Tobago not only reversed the negative impact of the Pandemic but adjusted and realigned onto the Vision 2030 path. The second Vision 2030 Planning Horizon 2021-2025 synthesises these policy responses on which the 2025 PSIP is premised.

Vision 2030 is centred around five (5) Thematic Areas (Themes) as follows:

Theme I: Putting People First: Nurturing Our Greatest Asset:

This Theme acknowledges that citizens are central to the nation's development and, therefore citizens' basic needs must be met, each individual is valued and given the opportunity to contribute to society and to self-actualise, and no one is left behind;

Theme II: Delivering Good Governance and Service Excellence:

This Theme recognises that good governance and excellent services are crucial to the achievement of a high quality of life for all citizens and for business expansion. Strengthening of institutions that provide public services is integral to the facilitative framework to transform the society and economy;

Theme III: Improving Productivity through Quality Infrastructure and Transport:

This Theme focuses on the economic potential of infrastructure, including digital, and transportation services by opening avenues for an equitable distribution of growth and opportunities throughout the country, boosting productivity and competitiveness;

Theme IV: Building Globally Competitive Businesses:

This Theme purports that a strong, diversified and resilient economy underpinned by competitive business entities provides citizens the opportunities to prosper and self-actualise; and

Theme V: Placing the Environment at the Centre of Social and Economic Development:

This Theme highlights that the environment is the common thread that supports all sectors which contribute to the social and economic development of the country and, therefore, it must be managed for the benefit of present and future generations. Each country has a role to play in the protection of the earth's environment.

INTRODUCTION

It is noteworthy that the United Nations Sustainable Development Goals (SDGs) have been incorporated into the Vision 2030 framework as demonstrated below:

Vision 2030 Development Theme	United Nations Sustainable Development Goals				
Theme I: Putting People First: Nurturing our Greatest Asset	1 NO POVERTY 	2 ZERO HUNGER 	3 GOOD HEALTH AND WELL-BEING 	4 QUALITY EDUCATION 	
Theme II: Delivering Good Governance and Service Excellence	5 GENDER EQUALITY 	6 CLEAN WATER AND SANITATION 	10 REDUCED INEQUALITIES 	11 SUSTAINABLE CITIES AND COMMUNITIES 	
Theme III: Improving Productivity through Quality Infrastructure and Transport	6 CLEAN WATER AND SANITATION 	7 AFFORDABLE AND CLEAN ENERGY 	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 	11 SUSTAINABLE CITIES AND COMMUNITIES 	
Theme IV: Building Globally Competitive Businesses	2 ZERO HUNGER 	7 AFFORDABLE AND CLEAN ENERGY 	8 DECENT WORK AND ECONOMIC GROWTH 	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 	
Theme V: Placing the Environment at the Centre of Social and Economic Development	3 GOOD HEALTH AND WELL-BEING 	6 CLEAN WATER AND SANITATION 	7 AFFORDABLE AND CLEAN ENERGY 	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 	11 SUSTAINABLE CITIES AND COMMUNITIES 
	12 RESPONSIBLE CONSUMPTION AND PRODUCTION 	13 CLIMATE ACTION 	14 LIFE BELOW WATER 	15 LIFE ON LAND 	17 PARTNERSHIPS FOR THE GOALS 

INTRODUCTION

The *Phase II Report of the Roadmap to Recovery Committee* focuses on three (3) pillars for which interventions for socio-economic recovery and transformation are articulated:

- i. Pillar I: *Diversifying and Transforming the Economy of Trinidad and Tobago by Leveraging Diversification*;
- ii. Pillar II: *Making Food Security a Reality in Trinidad and Tobago*; and
- iii. Pillar III: *Leaving No One Behind while Creating Greater Equity in Trinidad and Tobago*.

The *Report of the Community Recovery Committee* contains interventions that support communities throughout Trinidad and Tobago with a proliferation of “at risk” youth and in which socio-economic challenges present. These interventions are designed to bring about economic and social strengthening and sustainable community development.

Arising out of the policy responses to address the challenges over the medium-term 2021-2025 are nine (9) priority areas, which are highlighted below along with their respective key sub-areas of focus:

Priority Area 1: *Fostering Citizen Safety and Security* - crime reduction and reform of the legal and regulatory system and associated infrastructure, for example, courts, prisons, police stations, and disaster risk management;

Priority Area 2: *Protecting the Vulnerable* - social protection including reduction in gender-based violence, child abuse and trauma in families, family and community resilience, access to affordable housing and quality education, and youth development;

Priority Area 3: *Ensuring Food Safety and Security* - robust agricultural infrastructure, smart and innovative agriculture, food safety and quality, and market access;

Priority Area 4: *Improving Public Health* - reduction in the rise of Non-Communicable Diseases (NCDs), access to quality health care and healthy recreational outlets, health infrastructure, and efficient health service delivery; and

Priority Area 5: *Building Climate and Environmental Resilience* - renewable energy, waste management, biodiversity conservation, flood mitigation, drainage infrastructure, coastal protection, smart and quality infrastructure;

Priority Area 6: *Invest in Strategic Sectors to Create Growth and Jobs* – diversification with targeted growth sectors (agriculture and agro-processing, ICT, maritime, creative and cultural industries, energy services, tourism, manufacturing), manpower planning; and market access for exports;

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Priority Area 7: *Creating A Digital Nation* - improving connectivity, ICT infrastructure, ICT legislation, reducing the digital divide, and digitising public service delivery;

Priority Area 8: *Rationalising Public Investment for Greater Efficiency and Effectiveness* - local government reform, ease of doing business, public utilities system and water resource management, modern and safe public buildings; and

Priority Area 9: *Economic Recovery: Building Lives and Livelihoods* - improving productivity, innovation and entrepreneurship, research and development, strengthening value chains, promoting local content, intellectual property, science and technology, promoting foreign investment, and human capital development.

OVERVIEW

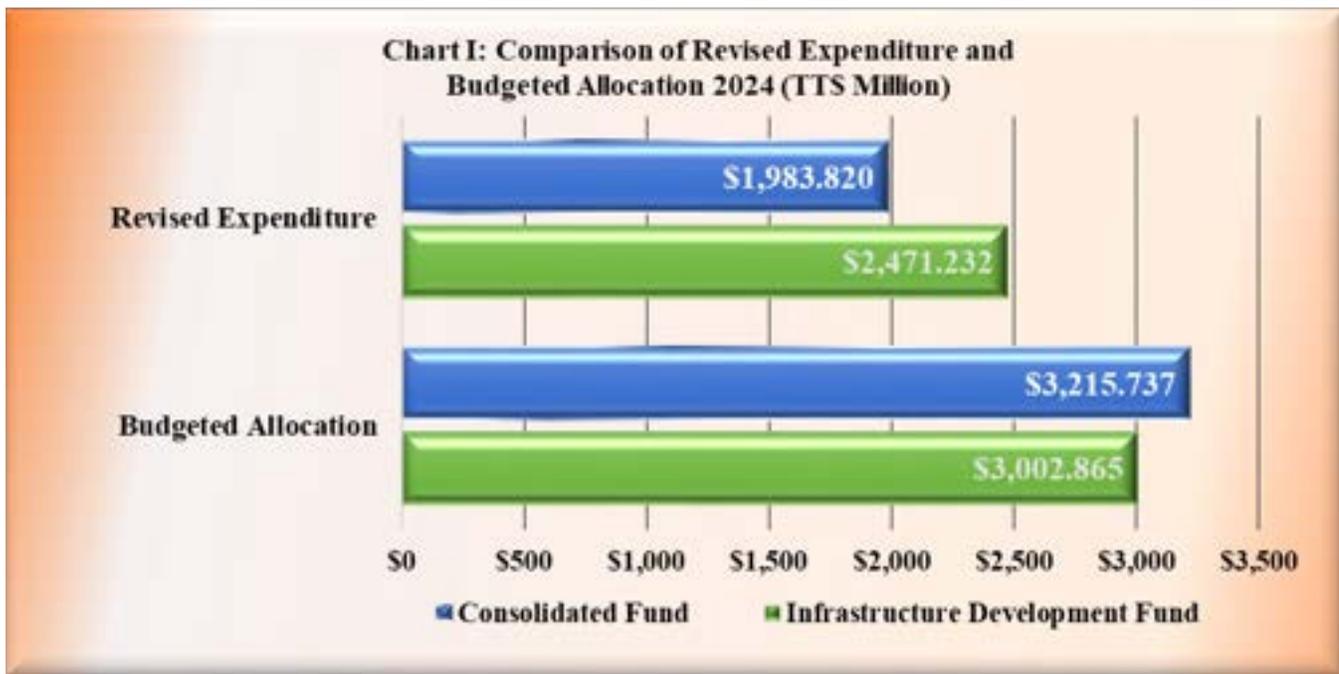
The Overview provides a summary of the review of the performance of the previous year's PSIP, which is the 2024 PSIP, highlighting the rate of utilisation of the funding on projects and programmes, as well as challenges affecting implementation progress. This is followed by a synopsis of the 2025 PSIP, including the sources of financing, the allocations by Vision 2030 Thematic Area, a comparison of the allocations for fiscal years 2024 and 2025 and highlights of some of the key projects and programmes slated for implementation in fiscal year 2025.

Public Sector Investment Programme 2024

In fiscal year 2024, Ministries, Departments and Agencies (MDAs), including the Tobago House of Assembly (THA), were allocated a budget of \$6,218.6 million for the implementation of programmes and projects under the PSIP. Of this sum, \$3,215.7 million, or 51.7 percent, was provided under the Consolidated Fund (CF) and \$3,002.9 million, or 48.3 percent, was financed under the Infrastructure Development Fund (IDF).

During the fiscal period, MDAs expended an estimated \$4,455.1 million on projects and programmes under the 2024 PSIP, with \$1,983.8 million being utilised from the CF and \$2,471.2 million from the IDF. Overall, the utilisation rate, that is, expenditure as a percentage of allocation, was 71.6 percent of the total budgeted resources. When comparing the utilisation rates of both Funds, the IDF's was higher at 82.3 percent, while the CF's was 62.0 percent.

Chart I below provides an overview of the revised expenditure compared to the budgeted allocation for fiscal year 2024.



Comparative Analysis of Budgeted and Revised Expenditure for Fiscal Year 2024 by Vision 2030 Thematic Area

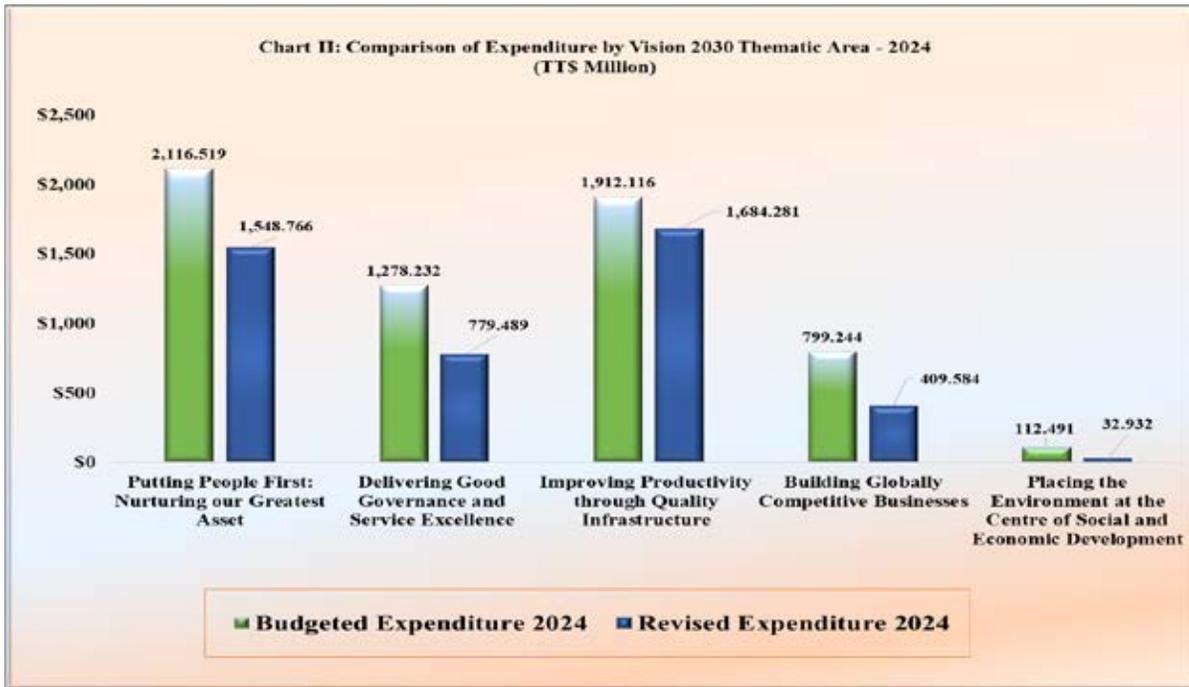
OVERVIEW

Table I and **Chart II** display the comparison of the budgeted expenditure with revised expenditure for fiscal year 2024 by Vision 2030 Thematic Area. The Table and Chart show that the total revised expenditure of \$4,455.1 million fell short of the original budgeted expenditure by \$1,763.55 million.

Thematic Areas	Budgeted Expenditure				Revised Expenditure			
	Consol. Fund	IDF	Total	%	Consol. Fund	IDF	Total	%
Putting People First: Nurturing our Greatest Asset	1,221.035	895.484	2,116.519	34.0	868.837	679.929	1,548.766	34.8
Delivering Good Governance and Service Excellence	814.145	464.087	1,278.232	20.6	418.203	361.286	779.489	17.5
Improving Productivity through Quality Infrastructure	772.163	1,139.953	1,912.116	30.7	493.278	1,191.002	1,684.280	37.8
Building Globally Competitive Businesses	380.883	418.361	799.244	12.9	190.296	219.288	409.584	9.2
Placing the Environment at the Centre of Social and Economic Development	27.511	84.980	112.491	1.8	13.206	19.726	32.932	0.7
Total	3,215.737	3,002.865	6,218.602	100.0	1,983.820	2,471.232	4,455.052	100.0

Source: Ministry of Finance and Ministry of Planning and development

OVERVIEW



Source: Ministry of Finance and Ministry of Planning and Development

The Thematic Area, *Putting People First: Nurturing Our Greatest Asset*, was allocated the highest budgeted amount of \$2,116.5 million or 34.0 percent of the total PSIP, while the Thematic Area, *Improving Productivity through Quality Infrastructure and Transportation*, was provided the next highest sum of \$1,912.1 million or 30.7 percent. However, in terms of performance, the Theme, *Improving Productivity through Quality Infrastructure and Transportation*, accounted for the largest revised expenditure in the amount of \$1,684.3 million or 37.8 percent, but the Theme of *Putting People First: Nurturing Our Greatest Asset* recorded a revised expenditure of \$1,548.8 million or 34.8 percent, the second highest.

Of the five (5) Thematic Areas, *Placing the Environment at the Centre of Social and Economic Development* was budgeted the lowest amount of \$112.5 million, of which the sum of \$32.9 million was recorded as revised expenditure. It is important to note that, projects and programmes aimed at protecting the environment and enhancing climate resilience, are spread across various sectors under other Themes. This effectively increases the budget for and investment in the environment. MDAs are adopting measures to promote environmental adaptability through infrastructure development, policy reforms, and community engagement, all with the aim of protecting the ecosystem.

A synopsis of the sectors with the highest revised expenditure for each Thematic Area for fiscal year 2024 is shown below:

- *Improving Productivity Through Quality Infrastructure and Transportation* – the key

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sectors that contributed to this Theme recording the highest expenditure of \$1,684.3 million are: Roads and Bridges (\$628.2 million), Transportation (\$459.9 million) and Drainage (\$185.2 million);

- *Putting People First: Nurturing our Greatest Asset* – recorded the second highest revised expenditure of \$1,548.8 million with investment in major sectors, such as: Health/HIV AIDS (453.8 million), Housing and Shelter (\$326.2 million) and Community Development (\$218.5 million);
- *Delivering Good Governance and Service Excellence* – the revised expenditure of \$779.5 million under this Theme was attributed mainly to the sectors: Administration (\$520.8 million), Public Safety and Citizen Security (\$127.6 million) and Capacity Building/ Institutional Strengthening (\$68.1 million);
- *Building Globally Competitive Businesses* – implementation of the projects and programme in this Thematic Area accumulated a revised expenditure of \$409.6 million, and the main sectors were: Agriculture (\$106.7 million), Tourism (\$106.2 million) and Youth Development and Entrepreneurship (\$90.1 million); and
- *Placing the Environment at the Centre of Social and Economic Development* - this Theme supported environmental preservation interventions and policies with the revised expenditure totaling \$32.9 million million under the two (2) sectors: Environment (\$32.5 million) and Energy/Renewable Energy Alternatives (\$0.5 million).

A detailed account of the revised expenditure by Thematic Area, Sector and Fund is presented in **Appendix I**.

Review of the Implementation of Programmes and Projects for Fiscal Year 2024

Many MDAs have made significant strides in implementing the projects and programmes under their respective development programmes during fiscal year 2024, while others have experienced constraints, one of which was the roll-out of the Public Procurement and Disposal of Public Property (Amendment and Validation) Act, 2023. Lower capital expenditure was also partly due to a timing delay between invoices received and payments effected. MDAs will continue to build their procurement capacity as well as their ability to implement their respective development programmes.

The project, *Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport*, incurred the largest expenditure of \$400.0 million, followed by the *Re-Development of the Port of Spain General Hospital* with \$162.5 million and the *Accelerated Housing Programme* at \$156.5 million. The projects and programmes with the highest revised expenditures for fiscal year 2024 are listed below.

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Vision 2030 Thematic Area	Programme/Project Name	Expenditure for Fiscal Year 2024 (\$TT Million)
Delivering Good Governance and Service Excellence	Re-Development of Port of Spain General Hospital	162.5
	Inspection Scanners, Customs and Excise Division	97.0
Improving Productivity through Quality Infrastructure	Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport	400.0
	Road Construction/Major Road Rehabilitation-Programme for Upgrading Road Efficiency (PURE)	140.0
	Churchill Roosevelt Highway Extension to Manzanilla	100.0
	Extension of the Solomon Hochoy Highway Extension to Point Fortin	75.0
Putting People First: Nurturing our Greatest Asset	Accelerated Housing Programme	156.5
	Special Programme - Renal Dialysis	120.0
	National/Additional Scholarships based on Advanced Level Examinations	95.0
	Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units	75.5

The achievements under the various Themes and sectors are detailed in Part I of this publication.

Public Sector Investment Programme 2025

The total PSIP allocation of \$5,666.2 million in fiscal year 2025 will be distributed among 1,383 programmes and projects, which are aligned to the Vision 2030 Thematic Areas and are to be implemented by Central Government Ministries and Departments, Local Government Bodies and the THA. This capital investment is a combination of the CF with \$2,610.2 million, or 46.1 percent of the total budget, and the IDF with \$3,056.0 million, accounting for the other 53.9 percent. Funds will be disbursed from the IDF will fund projects and programmes, which are to be implemented by Special Purpose State Enterprises (SPSEs).

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Source of Financing of the 2025 Public Sector Investment Programme

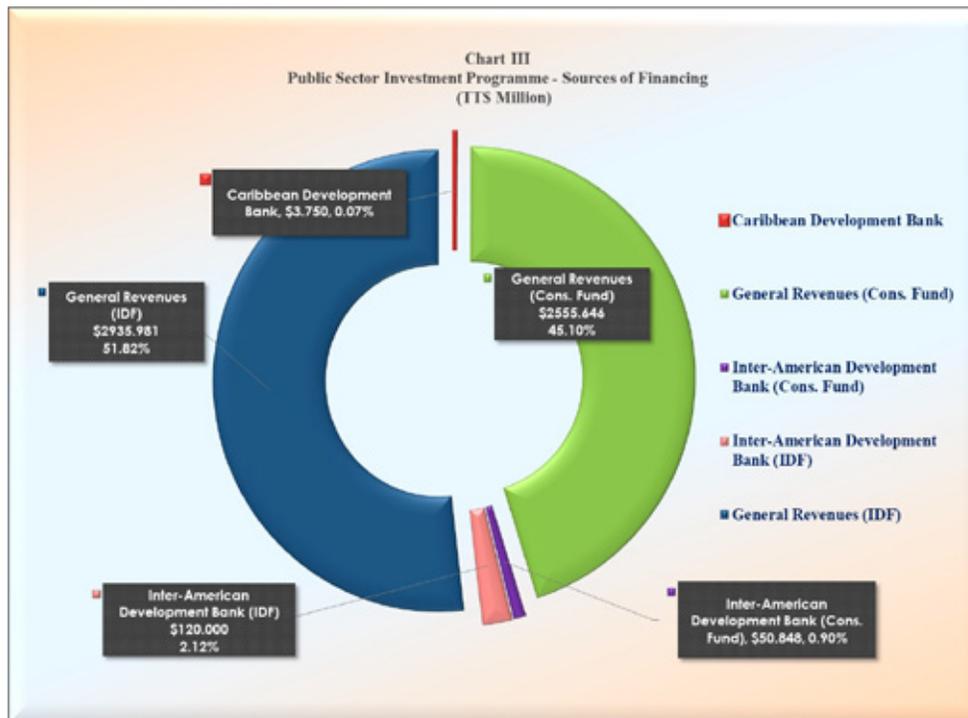
In fiscal year 2025, the PSIP will be financed through general revenues totalling \$5,491.6 million, or 97.0 percent of the total allocation, while \$174.6 million, or 3.1 percent, will be drawn from external sources such as, loans and grants, from regional development financial agencies. The financing arrangements for the 2025 PSIP are depicted in **Table II** and a graphical representation of the sources of financing for capital expenditure is presented in **Chart III** below.

Of the \$2,610.2 million to be provided under the CF, the sum of \$2,555.6 million will be sourced from general revenues, while \$54.6 million will be derived from external financing. In terms of the IDF, of the total amount of \$3,056.0 million, the sum of \$2,936.0 million will be obtained from general revenues and \$120.0 million from loans.

Table II		
Financing of Capital Expenditure - 2025		
Sources of Financing	TT\$Mn	%
<u>Consolidated</u>	2,610.244	46.07
External	54.598	0.96
Loans	50.848	0.90
Inter-American Development Bank	50.848	0.90
Grants	3.750	0.07
Caribbean Development	3.750	0.07
Domestic Revenue	2,555.646	45.10
General Revenues	2,555.646	45.10
<u>IDF</u>	3,055.981	53.93
External	120.000	2.12
Loan	120.000	2.12
Inter-American Development Bank	120.000	2.12
Domestic	2,935.981	51.82
General Revenues	2,935.981	51.82
<u>Total</u>	5,666.225	100.00

Source: Ministry of Planning and Development

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Source: Ministry of Planning and Development

The major source of loan financing will be drawn from the Inter-American Development Bank (IDB), totalling \$170.8 million for the implementation of the following major projects:

- *Health Services Support Programme;*
- *Trinidad and Tobago Water Sector Development Programme;*
- *Multi-Phase Wastewater Rehabilitation Programme - Phase 1;*
- *Implementation of a National Digital Agenda; and*
- *Urban Upgrading and Revitalization Programme.*

Further, grant funding of \$3.8 million from the Caribbean Development Bank (CDB) will fund the following projects:

- *Development of a Climate Risk-Informed Water Resources Master Plan for Trinidad and Tobago; and*
- *Building National and Community Capacity for Climate and Disaster Risk Informed Decision Making - Trinidad and Tobago.*

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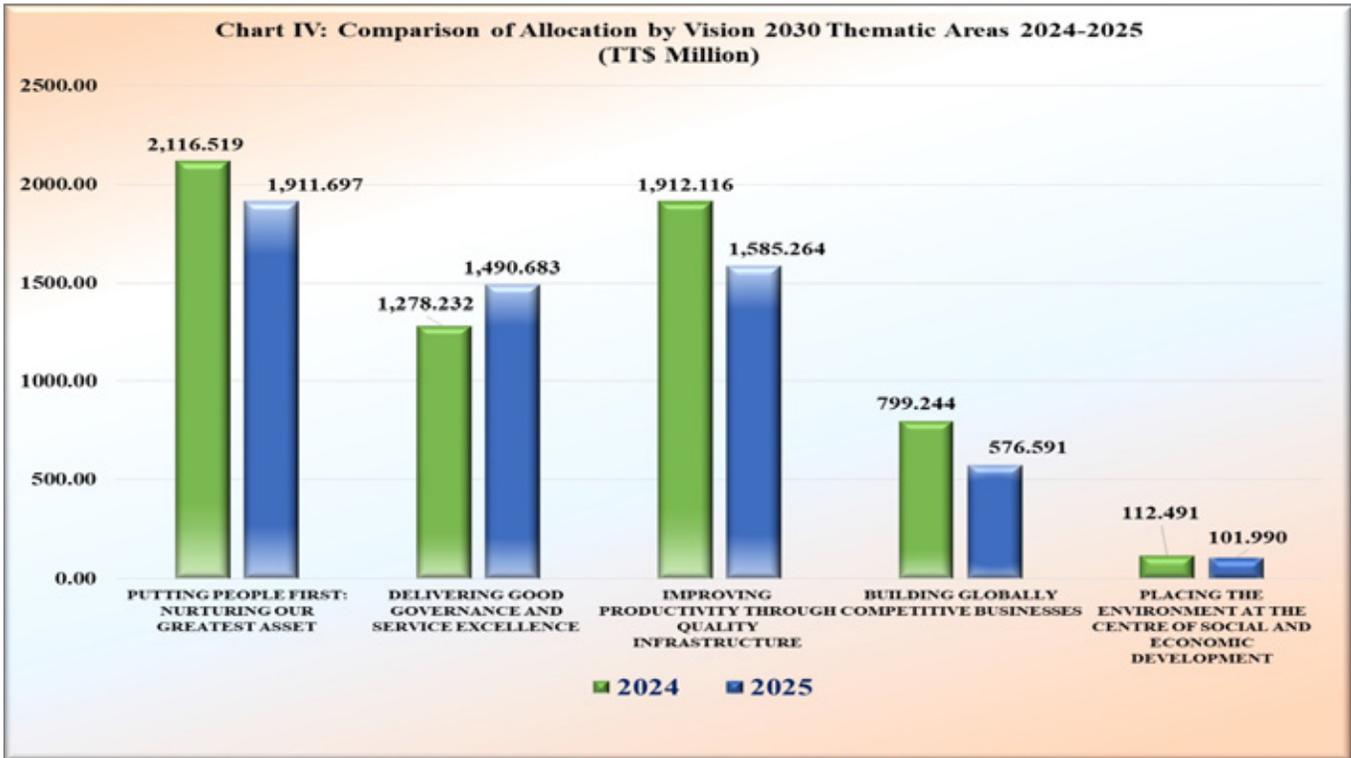
Allocation by the Vision 2030 Thematic Areas for Fiscal Year 2025

Table III below shows the budgeted allocation by the five (5) Vision 2030 Themes for fiscal year 2025. As in the previous year, the Theme, *Putting People First: Nurturing our Greatest Asset*, will be allocated the largest share of the 2025 PSP with an amount of \$1,911.7 million or 33.7 percent of the total budgeted sum of \$5,666.2 million. This is followed by the Theme *Improving Productivity through Quality Infrastructure* with \$1,585.3 million or 28.0 percent of the total PSIP. The third highest amount of \$1,490.7 million or 26.3 percent of the 2025 PSIP will be provided under the Theme, *Delivering Good Governance and Service Excellence*. This is followed by the Themes, *Building Globally Competitive Businesses* and *Placing the Environment at the Centre of Social and Economic Development*, which will receive \$576.6 million and \$101.9 million, respectively.

Thematic Areas	Consol. Fund	2025 Budgeted Allocation		
		IDF	Total	%
Putting People First: Nurturing our Greatest Asset	1,002.561	909.136	1,911.697	33.7
Delivering Good Governance and Service Excellence	660.833	829.850	1,490.683	26.3
Improving Productivity through Quality Infrastructure	672.864	912.400	1,585.264	28.0
Building Globally Competitive Businesses	250.096	326.495	576.591	10.2
Placing the Environment at the Centre of Social and Economic Development	23.890	78.100	101.990	1.8
Total	2,610.244	3,055.981	5,666.225	100.0

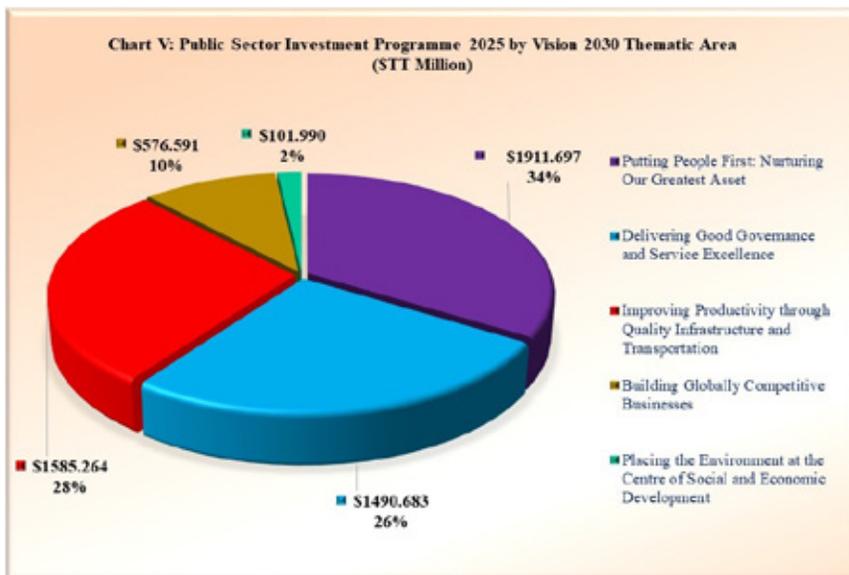
Chart IV below shows a comparative analysis of the funding by Thematic Areas for fiscal years 2024 and 2025. While there is a decline in the overall allocation of \$552.4 million, or 8.9 percent, from \$6,218.6 million in fiscal year 2024 to \$5,666.2 million in 2025, there is a positive shift towards enhancing governance and service excellence, with a notable increase of approximately 16.6 percent in funding for the Theme *Delivering Good Governance and Service Excellence*. This emphasis on improving public services demonstrates a commitment to fostering accountability, transparency, and efficiency in public sector operations, which will lead to better outcomes for citizens.

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Additionally, when comparing the revised expenditure for fiscal year 2024 to the Budgeted Allocation for 2025, the latter represents an increase of \$1,211.2 or 27.2 percent. This is distributed between the both the CF and IDF, resulting in increases in the CF by \$626.4 million and the IDF by \$584.7 million for fiscal year 2025.

Chart V below highlights the distribution of the 2025 PSIP allocation by the five (5) Thematic Areas.



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The Vision 2030 Themes are comprised of various sectors under which the respective projects and programmes are geared towards achieving sectoral and national development goals. Some of the keys sectors under each of the Vision 2030 Theme are highlighted below.

Vision 2030 Thematic Area	Public Sector Investment Programme 2025 by Thematic Area
Putting People First: Nurturing our Greatest Asset	Obtaining a significant allocation of the 2025 PSIP of \$1,911.7 million, or 33.7 percent, the following sectors will benefit considerably: Housing and Shelter (\$495.5 million), Health/HIV AIDS (\$464.3 million), Community Development (\$255.0 million), Tertiary Education (\$176.5 million) and Sport and Recreation (\$160.5 million).
Improving Productivity Through Quality Infrastructure and Transportation	Receiving the second largest allocation of \$1585.3 million, or 28.0 percent, priority projects and programmes will be funded under the respective sectors, such as: Roads and Bridges (\$598.1 million), Transportation (\$296.1 million), Information Technology and Infrastructure (\$290.2 million), Drainage and Water Security (\$162.4 million).
Delivering Good Governance and Service Excellence	Totalling \$1,490.7 million, or 26.3 percent, of the overall PSIP 2025 allocation, the following areas will gain substantial investment: Administration (\$977.8 million), Public Safety and Citizen Security (\$223.3 million), Law Enforcement (\$149.6 million) and Capacity Building/ Institutional Strengthening (\$124.2 million).
Building Globally Competitive Businesses	The sum of \$576.6 million, or 10.2 percent of the total PSIP allocation, will be utilised to advance projects and programmes, which fall under the various sectors. The Tourism Sector will be allocated a major capital investment of \$222.3 million, followed by Agriculture (\$137.5 million), Economic Restructuring and Transformation (\$86.1 million), Youth Development and Entrepreneurship (\$81.0 million) and Manufacturing (\$34.5 million).
Placing the Environment at the Centre of Social and Economic Development	The Environment sector and the Energy/Renewable Energy Alternatives comprise most of this Thematic Area, in which the sum of \$101.9 million will be invested.

Further details on the allocation per sector by Thematic Area are contained in **Appendices II and III**.

In fiscal year 2025, the PSIP will be geared towards the implementation of projects and programmes that will aid in achieving the goals of Vision 2030. Priority funding will be given for major infrastructural work, including:

- public buildings, including the ANR Robinson International Airport;

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- housing programmes;
- hospitals and health facilities;
- road construction/road rehabilitation;
- schools;
- national security;
- community centres;
- drainage programmes; and
- ICT infrastructure.

On the other hand, “soft projects” will also be prioritised for funding in fiscal year 2025, such as preparation of the Youth, Trade and Work from Home (Remote Work) Policies.

The table below lists projects and programmes that will receive substantial allocations in fiscal year 2025, with the *Construction of Buildings* Project receiving the highest allocation of \$400.0 million, followed by the *Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport* in the amount of \$208.1 million and the *Accelerated Housing Programme* with \$200.0 million. The proposed activities for these programmes and other PSIP projects and programmes are mentioned in **Part II** of this publication.

Vision 2030 Thematic Area	Project	Allocation for Fiscal Year 2025 (\$TT Million)
Building Globally Competitive Businesses	Implementation of the Hilton Trinidad PIP	163.6
Delivering Good Governance and Service Excellence	Construction of Buildings	400.0
	Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard	88.0
Improving Productivity through Quality Infrastructure	Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport	208.1
	Road Construction/Major Road Rehabilitation-Programme for Upgrading Road Efficiency (PURE)	110.0
Putting People First: Nurturing our Greatest Asset	Accelerated Housing Programme	200.0
	Special Programme - Renal Dialysis	150.0
	National/Additional Scholarships based on Advanced Level Examinations	100.0
	Affordable Housing Programme	100.0
	Re-Development of Port of Spain General Hospital	75.0

PART I:

**REVIEW OF THE
PUBLIC SECTOR
INVESTMENT
PROGRAMME
2025**





**VISION
2030:**

**PUTTING
PEOPLE FIRST:
NURTURING
OUR GREATEST
ASSET**



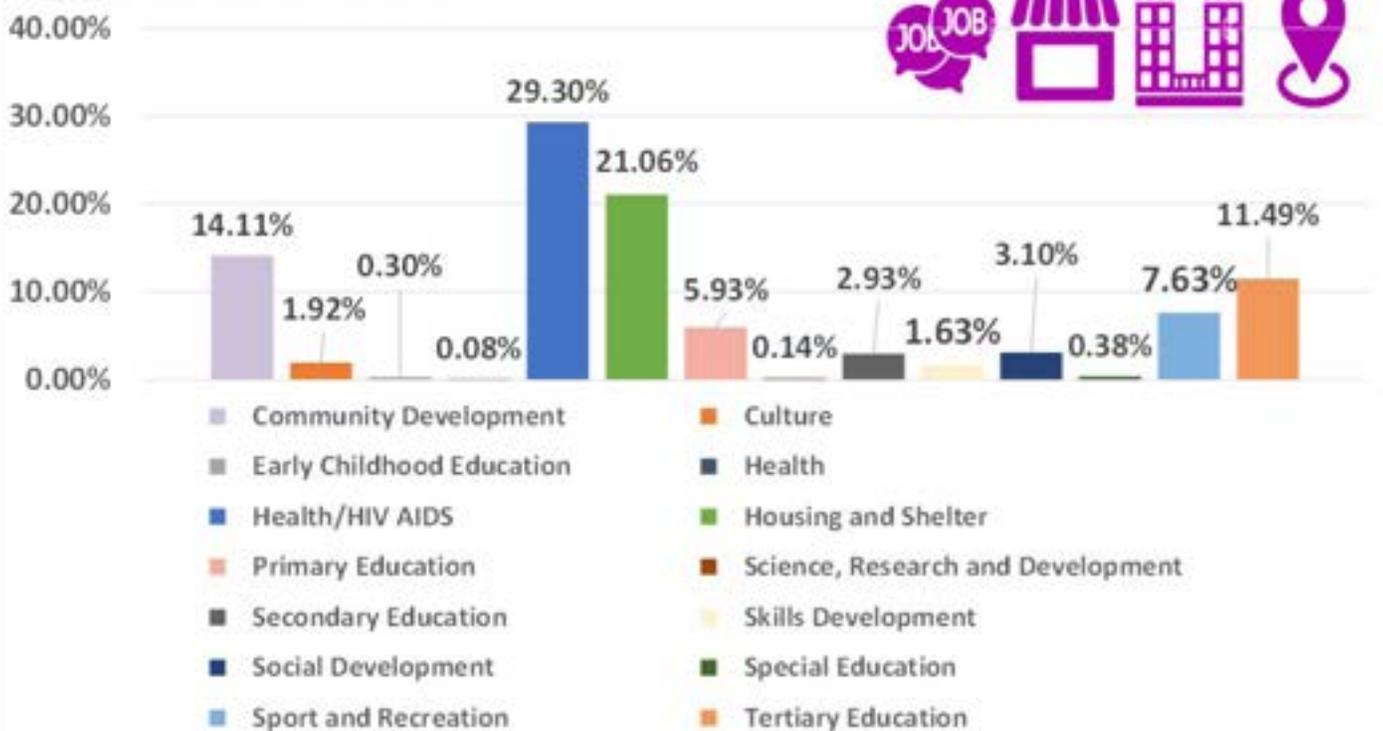
Putting People First: Nurturing Our Greatest Asset

PUBLIC SECTOR INVESTMENT PROGRAMME 2024 BY VISION 2030 THEMATIC AREA
(\$TT MILLION)



- PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET
- DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE
- IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION
- BUILDING GLOBALLY COMPETITIVE BUSINESSES
- PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

SECTOR EXPENDITURE 2024



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PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

Social Protection

Vision 2030 articulates that the efficient delivery of social services is of critical importance for the protection of vulnerable persons in society. In efforts to enhance the social safety net, the Government of Trinidad and Tobago, invested the sum of \$48.0 million for the provision of facilities for socially displaced persons, persons with disabilities, survivors of domestic violence and children.

Establishment of Social Displacement Centres

The Ministry of Social Development and Family Services (MSDFS) embarked on a programme to provide transitional living facilities throughout the nation with a view to reintegrating socially displaced persons into society. At the transitional living facilities, socially displaced persons undergo assessments and medical screening and benefit from counselling, training and other rehabilitation programmes. A total of \$5.0 million was utilised for the provision of transitional living facilities at Penal, Carapo and Couva. Refurbishment of the six (6) apartments at the property in Penal has been completed to accommodate the Penal Transitional Living Facility. The major activities completed at the Penal Transitional Living Facility included:

- electrical upgrades;
- external works;
- construction of a guard booth;
- installation of kitchen cupboards;
- outfitting with furniture and appliances; and
- installation of surveillance and access control systems.

At the Carapo Transitional Living Facility, the installation of a fire suppression system and other miscellaneous works commenced in May 2024. The outfitting of the Couva Transitional Living Facility for Women was also completed in fiscal year 2024.



Carapo Transitional Living Facilities: Completed works

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Social Protection



Penal Transitional Living Facilities: Completed works

The entire allocation of the \$23.2 million for the establishment of an *Assessment and Socially Displaced Centre* at Foundry Road in Port of Spain, was utilised for the construction of the facility, which advanced to 35 percent completion in fiscal year 2024. The major activities completed included site preparation and construction of the substructure.



Assessment and Socially Displaced Centre at Foundry Road, Port of Spain:
Completed substructure works

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Social Protection

Development Centre for Persons with Challenges

The National Development Centre for Persons with Disabilities, located at Carlsen Field will provide diagnostic and rehabilitative services once fully operationalised. The Ministry of Social Development and Family Services expended the sum of \$2.0 million for the upgrade of the facility. The major activities that were completed in fiscal year 2024 included:

- outfitting of the Centre with equipment, appliances, furniture and office supplies;
- acquisition of therapeutic equipment; and
- remedial works, including repair of the swimming pool, plumbing upgrades and installation of air-conditioning units.

Implementation of the National Social Mitigation Plan

The Ministry of Social Development and Family Services completed the repair and outfitting of an outreach bus at the cost of \$0.6 million. The works completed included mechanical works, servicing of generators, installation of retractable awnings, and air-conditioning upgrades.

Gender and Child Development

Of the \$10.8 million allocated to the Children's Authority of Trinidad and Tobago (CATT) for the provision of facilities to accommodate children, the sum of \$6.0 million was utilised for the advancement of the refurbishment of a property in Piparo for the establishment of a *Consolidated Child Support Centre*. The project progressed in fiscal year 2024 as the contractor was mobilised in March 2024 and refurbishment of the facility commenced. Once completed, the Consolidated Child Support Centre will accommodate 25 males and 25 females.

The Office of the Prime Minister, in collaboration with the CATT, is seeking to refurbish two (2) safe houses in south Trinidad for victims of domestic violence. The Solid Waste Management Company Limited (SWMCOL) has been engaged to provide project management services for the repairs to the sewerage systems at the safe houses. The estimated cost and designs for the sewerage systems have been completed. Additionally, the Office of the Prime Minister has identified a property for the establishment of a Male Empowerment Shelter for male survivors of domestic violence. A requirements brief has been completed and the National Insurance Property Development Company Limited (NIPDEC) has been engaged to provide project management services.

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PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

Social Protection

Tobago - Social Protection

The THA utilised the sum of \$6.9 million in the fiscal year 2024 for the advancement of several initiatives, including:

- completion of the renovation of the Caroline Building at a cost of \$0.7 million to conduct programmes for the Probation Hostel;
- provision of academic and vocation training for 26 adolescent mothers under the *Programme for Adolescent Mothers (PAM)*; and
- conduct of training in Financial Literacy for 24 participants under the *Programme for the Realization of Economic Achievement (REACH)*.

Health/HIV AIDS: Enhancing Access to Healthcare

In fiscal year 2024, an investment of \$606.7 million was allocated to the public health sector in Trinidad and Tobago. This funding supported the continued construction of new hospital buildings and the improvement of public health infrastructure under the purview of the Regional Health Authorities (RHAs). The investment also facilitated the procurement of essential medical equipment and enhanced access to healthcare services, geared towards ensuring the delivery of high-quality care to the public.

Improving Public Health Facilities

The Government sustained investment in enhancing healthcare infrastructure in fiscal year 2024, in an effort to address critical health needs and improve overall public health outcomes. Investments were made in programmes and projects highlighted below.

Construction of Sangre Grande Hospital

Government continued to provide funding to advance the construction of the new Sangre Grande Hospital. Expenditure in the sum of \$27.0 million was recorded for the payment of project management fees to the Urban Development Corporation of Trinidad and Tobago (UDeCOTT), Value Added Tax (VAT) on the construction costs and consultancy fees. In fiscal year 2024, construction of the hospital was completed and the official opening ceremony was held in April, 2024. The Hospital campus will significantly expand healthcare services for the citizens of East Trinidad, featuring a capacity of 106 patient beds distributed as follows:

- ten (10) beds for the High Dependency Care and Intensive Care Unit; and
- 24 beds each for the Medical Ward, Surgical Ward, Trauma and Orthopaedic Ward, and General Ward.

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PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

Health/HIV AIDS: Enhancing Access to Healthcare



Sangre Grande Hospital

Re-Development of Port of Spain General Hospital

The construction of the new Central Block at the Port of Spain General Hospital represents another key investment initiative by the Government to expand the physical infrastructure of public health care facilities, ensuring they are equipped to provide first-class health care to citizens. A revised allocation of \$162.5 million was provided for the project, which was expended on project management and consultancy fees, as well as VAT on construction costs. Overall project completion stands at 66 percent, with the status of the seven (7) work packages detailed as follows:

- Package I - structural steel works – 100 percent completed;
- Package II – design works – 100 percent completed;
- Package III - comprises of all other building works, inclusive of curtain wall, mechanical, electrical, plumbing and external civil works – 63 percent completed;
- Package IV - medical equipment procurement – 30 percent completed (technical proposals were submitted for review and approval);
- Package V - moveable furniture – 25 percent completed;
- Package VI - Information Communication Technology (ICT) Package – 30 percent completed; and
- Package VII - Medical Library – 17 percent completed.

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PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

Health/HIV AIDS: Enhancing Access to Healthcare

Hospital Refurbishment Programme

Investing in the refurbishment of hospitals and clinics addresses critical infrastructure needs, enhances patient care environments and ensures compliance with modern healthcare standards. To this end, the Ministry of Health was allocated the sum of \$45.0 million for the continued implementation of the *Hospital Refurbishment Programme*. An amount of \$35.0 million was expended for the execution of works on various health facilities under the respective RHAs in Trinidad. Some of the activities undertaken included:

- continuation of urgent electrical upgrade works at the Port of Spain General Hospital in support of the New Central Block building – 50 percent completed;
- supply and installation of two (2) 30-tonne condensing units in the Central Sterile Services Department Building at Port of Spain General Hospital – 100 percent completed;
- refurbishment of the Forensic Building Ward 27 at the St. Ann’s Hospital - Phase IV – 100 percent completed;
- refurbishment of the front lobby and offices of the Sangre Grande Hospital – 100 percent completed;
- enhancement of the Blanchisseuse Health Centre to include an Incident Response Centre, a Conference Centre and Non-Communicable Disease preventative services – 95 percent completed; and
- supply and installation of an automated load shedding system for the electrical distribution system at the Eric Williams Medical Sciences Complex (EWMSC) – 70 percent completed.

Medical Equipment Upgrade Programme

Capital resources for the health sector were also directed towards the provision of essential medical equipment to facilitate enhanced diagnostic and treatment capabilities across public healthcare facilities. Expenditure totalling \$55.0 million was recorded for the procurement of various medical equipment by the RHAs. The table below outlines some of the equipment for which contracts were awarded:

Regional Health Authority	Medical Equipment
North West Regional Health Authority (NWRHA)	One (1) echo ultrasound machine for the Port of Spain General Hospital

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PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

Health/HIV AIDS: Enhancing Access to Healthcare

Regional Health Authority	Medical Equipment
NWRHA	Equipment for the Echo/Stress Test Department for the Port of Spain General Hospital inclusive of portable stress test units with monitors and treadmill
NWRHA	Dialysis Water System including pre-treatment, reverse osmosis and concentrate supply systems for the Haemodialysis Department at the Port of Spain General Hospital
South West Regional Health Authority (SWRHA)	One (1) C-Arm for the Main Operating Theatre of the San Fernando General Hospital (SFGH)
SWRHA	Four (4) Arterial Blood Gas Machines for the Neonatal Intensive Care Unit and the Intensive Care Unit (ICU) of SFGH and the San Fernando Teaching Hospital
Eastern Regional Health Authority (ERHA)	One (1) surgical microscope for the Sangre Grande Hospital
ERHA	Two (2) orthopaedic drills and three (3) orthopaedic saws for the Sangre Grande Hospital
North Central Regional Health Authority (NCRHA)	16 ventilators for the Eric Williams Medical Sciences Complex (EWMSC)
NCRHA	32 wall - mounted cardiac monitors distributed as follows: 22 for the High Dependency Unit and ten (10) for the Adult ICU of the EWMSC

Specialised Healthcare Services

The Ministry of Health's External Patient Programme continued to facilitate access to medical procedures, treatments and surgeries by patients by arranging care at private healthcare facilities at State-subsidised costs. An allocation of \$160.4 million was provided for the *Special Programme – Renal Dialysis* enabling patients of the public health system to access haemodialysis services at private institutions. An average of 741 patients per month received treatment across 12 contracted facilities.

Investment in the sum of \$20.0 million was also made for the *Special Programme – Treatment of Adult Cardiac Disease*, to enable access to cardiac services. This funding allowed patients of the public health system to receive timely and advanced cardiac care by leveraging private

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PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

Health/HIV AIDS: Enhancing Access to Healthcare

healthcare resources to ensure that patients receive the necessary interventions. A total of 1,185 cardiac procedures were approved by the Ministry of Health, including angiograms, coronary artery bypass grafting procedures, percutaneous coronary interventions and electrophysiology studies.

A further \$7.0 million was allocated under the project *Waiting List for Surgery*, to facilitate surgical procedures for patients. A total of 175 patients were approved by the Ministry to receive procedures including joint replacement surgeries, vitrectomy procedures and cerebral angiograms.

Health Services Support Programme (HSSP)

A provision of \$60.5 million was allocated to the Ministry of Health to support the continued implementation of the *Health Services Support Programme*, facilitated through a loan arrangement with the Inter-American Development Bank (IDB). The Programme aims to mitigate risk factors and control non-communicable diseases (NCDs) among adults and students by enhancing integrated primary care services, enacting behaviour-change programmes and policies and advancing health information management. Some of the Programme's achievements included:

- delivery of exercise equipment to 12 special education schools under the *Healthy Schools TT* initiative in fiscal year 2024. This deliverable expanded the initiative's reach to a cumulative total of 623 schools broken down as follows: 477 primary schools, 134 secondary schools and 12 special education schools;
- progress in Phases II and III of the *Healthy Youth Wellness TT* initiative, with phase II involving the procurement of physical activity equipment for 16 youth facilities. Procurement was ongoing for equipment for an additional eight (8) centres in Phase III;
- initiation of procurement for a computed tomography (CT) scanner for the NCRHA's Lung Cancer clinics, as part of Phase IV of the equipping of Cancer Clinics for national lung cancer early detection and management. Additionally, a contract was awarded for the procurement of a walk-in chiller for the Cancer Clinic at the SWRHA's Augustus Long Hospital; and
- continued execution of the *TT Moves Behavioural Change* communication campaign, with the delivery of six (6) buses completed, to be used as full NCD mobile screening units.

The conclusion of the HSSP, initially projected for August 2024, was not achieved due to challenges including procurement delays and difficulties in securing specialist consultancy skills. Consequently, the IDB approved a one-year extension for the Programme to August 2025.

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Health/HIV AIDS: Enhancing Access to Healthcare

Health Information System

An allocation of \$8.0 million was designated for the *National Health Information System* project. The National Information and Communication Technology Company Limited (iGovtt) is the agency overseeing the procurement process for the project. A Request for Proposal (RFP) was issued to identify a solution provider for the health information system, which closed in September 2023. During fiscal year 2024, the evaluation committee completed both the technical and financial assessments of the proposals received.

HIV and AIDS

Funding in the sum of \$0.1 million was provided for the project *Finalization, Launch and Dissemination of the National HIV and AIDS Policy* under the purview of the National AIDS Coordinating Committee (NACC) of the Office of the Prime Minister. Consultations were held in October and November 2023 in Trinidad and Tobago, respectively, on the draft National HIV and AIDS Policy document. A second draft of the Policy was completed and is currently under review by the NACC. The national launch of the final policy is scheduled to be held in December 2024.

Tobago - Health Sector

In fiscal year 2024, the Tobago Regional Health Authority (TRHA), operating under the purview of the THA, maintained its oversight of community and hospital health services across Tobago. The TRHA's key initiatives included the refurbishment and upgrading of Health Centres in Mason Hall, Moriah, Castara, Parlatuvier, Les Coteaux, Plymouth, Buccoo, and Scarborough. Additionally, the TRHA prioritised the procurement of equipment for the public health sector and implemented improvement projects at the Scarborough General Hospital and Roxborough Hospital.

Community Development: Building Strong, Sustainable Communities

Strong and sustainable communities underpin a resilient nation and the Ministry of Sport and Community Development (MSCD), whose mandate is to develop human capital through community life, plays a significant role in this regard. As such, significant investments were made to develop the infrastructure to build resilient and sustainable communities.

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PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET

Community Development: Building Strong, Sustainable Communities

Construction and Refurbishment of Community Facilities

Under the programme, *Construction and Upgrade of Community Centres*, a total of \$90.0 million was expended for the construction of new community centres and refurbishment of existing centres. These modern facilities will be a meeting place for community gatherings and feature amenities such as gyms, cyber cafes, kitchens, auditoriums and dressing rooms. In fiscal year 2024, the MSCD officially opened the newly constructed, two-storey Edinburg 500 Community Centre, Chaguanas and refurbished two (2) centres located at Maracas and Beausejour (Diego Martin). The MSCD also advanced the construction of a number of centres as follows:

Community Centre (Location)	Percentage Completion
Morvant	95 percent
Harmony Hall	94 percent
La Horquetta	91 percent
Surrey Village (Lopinot)	87 percent
La Brea	87 percent
Buenos Ayres	85 percent
Trincity	56 percent
El Socorro	50 percent
Enterprise	51 percent
Corinth Hills	30 percent
Greenvale	14 percent
Oropune	13 percent
Wallerfield	5 percent
Shende Street (Barataria)	40 percent

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Community Development: Building Strong, Sustainable Communities



Trincity Community Centre – construction works



Buenos Ayres Community Centre – construction works

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Community Development: Building Strong, Sustainable Communities



La Horquetta Community Centre – construction works



Surrey Villiage (Lopinot) Community Centre – construction works

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Community Development: Building Strong, Sustainable Communities



Foundation works for the Wallerfield Community Centre



El Socorro Community Centre: construction works

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Community Development: Building Strong, Sustainable Communities

Implementation of Self - Help Programmes

The National Commission for Self-Help Limited (NCSHL) seeks to transform lives by improving the standard of living of the poor and vulnerable in society through the enhancement of living conditions. A total of \$24.0 million was utilised by the NCSHL for the provision of grants including 417 under the *Minor Repairs and Reconstruction Grant* (MRRG) facility and 278 under *Emergency Repairs/Reconstruction Assistance Grant* (ERRAG) facility. The NCSHL also provided materials to underserved residents to undertake 34 Community Infrastructure Development Projects (CIDPs), which included the construction of retaining walls, box drains, bridges and paving of roads.

Tobago - Community Development

The THA expended the sum of \$7.8 million for the enhancement of a number of community centres. The major achievements are as follows:

- expansion of the Les Coteaux Community Centre which advanced to 86 percent completion;
- upgrade of the Belle Garden Community Centre, which included waterproofing works to the deck and external walls and installation of a potable water pump; and
- upgrade of the Lowland Community Centre, which included the installation of potable water pumps, construction of a pump house, construction of a new sewer system and replacement of internal and external doors.

Sport and Recreation

The Ministry of Sport and Community Development (MSCD) aims to enhance the persons' quality of life through their taking part in sport and physical recreation at various levels, as well as to support the excellence of sport and develop communal pride. In fiscal year 2024, the MSCD worked to achieve more concrete processes towards sport development and high-performance sport. The sum of \$118.0 million was invested in sport and recreation under the projects below.

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Sport and Recreation

Development of a Master Plan for Sport and Youth Facilities

The Master Plan includes the policies and procedures for the upkeep and maintenance of the physical structures of the facilities, the engineering components, the sport-specific components and all aspects relating to the facility usage. The facilities that will be included in the plan are Jean Pierre Complex, Hasely Crawford Stadium, Woodbrook Youth Facility, Larry Gomes Stadium, Ato Boldon Stadium, and Mannie Ramjohn Stadium. The Master Plan for Sport and Youth Facilities consists of four (4) phases. The project charter includes the strategic alignment (Phase I), evaluation assessments of all the facilities (Phase II), the maintenance plans (Phase III), and work implementation plans (Phase IV). The sum of \$0.4 million was utilised for part payment of the consultant who completed Phases I and II. Additionally, works are ongoing for Phases III and IV, which are at various stages of completion.

Upgrading of Corporation Grounds

The Todd's Road Recreation Ground was completed and handed over to the Couva/Tabaquite/Talparo Regional Corporation in March 2024. Works completed included the design and construction of a pavilion with ancillary facilities, jogging track, multi-purpose courts, fence, turf wicket, drainage and relocation of cricket nets.



Multi-purpose Court at Todd's Road Recreational Grounds



Pavilion at the Todd's Road Recreational Ground

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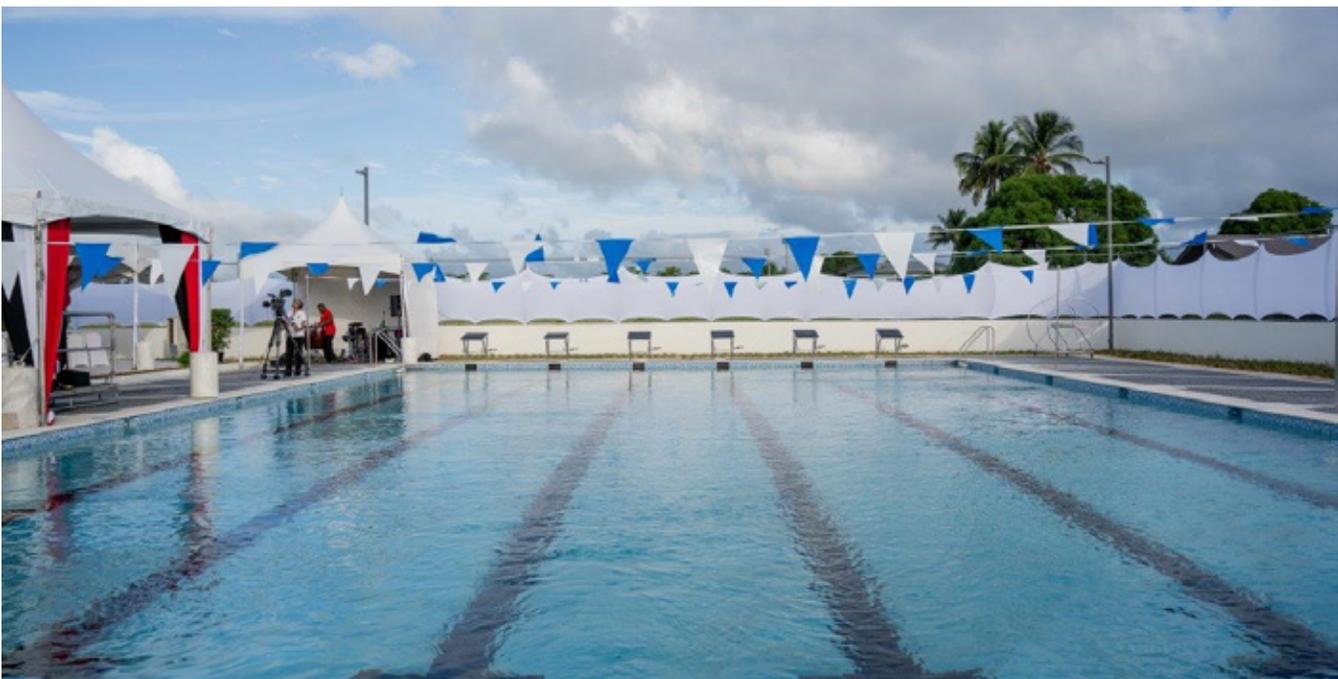
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Sport and Recreation

Construction of Community Swimming Pools

The D'Abadie/Malabar Community Swimming Pool was completed and formally opened in December 2023. It is a competition training- sized pool, which will be of immense benefit to the citizens as well as neighbouring community clubs and associations, by providing them the opportunity for training, recreational and competitive swimming events. This facility comprises:

- 15 metres by 25 metres competition training sized pool, with six (6) lanes and varying water depths from 1.2 metres on the shallowest end to 2.2 metres on the deepest end;
- a pool deck with a granolithic flooring finish;
- three (3) open external showers;
- spectator stands with seating capacity for 60 persons;
- an administrative building with changing rooms, washrooms, showers, an office, janitor's closet, and storage/instructor's room;
- a concession room and covered concession area;
- a pump room with separate chemical storage areas; and
- 21 carpark spaces.



D'Abadie/ Malabar Community Swimming Pool

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Sport and Recreation

Upgrade work to the Brian Lara Cricket Academy

The Brian Lara Cricket Academy hosted the two (2) International Cricket Council (ICC) T20 games between England and West Indies in December 2023, as well as four (4) games at the group stage and one (1) semi-final game for the ICC Men's T20 World Cup in June 2024. Preceding the games, works to the cricket field were completed to satisfy the requirements for ICC accreditation. Also, modifications were made at the North media tower, with the installation of eastern and western wings to accommodate over 120 media personnel.

Furthermore, seating was added to accommodate approximately 2,400 extra spectators, thus turning the already 15,000-seater Academy into a 17,000-plus capacity venue. Additional works were completed, including:

- upgrade of the ticketing and hospitality area;
- renovation of the Player and Match Official Area and New Media accommodations;
- upgrade of the Club Level and Suite Level; and
- installation of a plinth cast for a mid-field camera.

Upgrade of Multi-purpose Stadia

In keeping with the strategic objective of offering contemporary, secure, and well-equipped facilities, the MSCD continued to pursue developmental works at the various Stadia. In fiscal year 2024, funds in the amount of \$25.0 million were utilised to facilitate payments for works completed at various stadia, including:

- Ato Boldon Stadium –
 - ◇ works were completed on the rehabilitation of the main field;
 - ◇ design, build, and refurbishment works;
- Hasely Crawford Stadium –
 - ◇ refurbishment works for the hosting of the Commonwealth Youth Games 2023. Works completed included structural steel bracing to the main stand, hydro blasting and painting to existing steel works, and removal and replacement of existing joint sealant to the main stand and bays of bleachers;
 - ◇ replacement of seating; and
- Mannie Ramjohn and Larry Gomes Stadia
 - ◇ part payment for consultancy services, structural engineering and corrective works for the mass lighting at both stadia.

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Sport and Recreation



Completed refurbishment works at the Hasely Crawford Stadium



Seating at the Hasely Crawford Stadium

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Sport and Recreation

Improvement and Expansion Works, Emperor Valley Zoo

Additionally, the Ministry of Agriculture, Land and Fisheries (MALF) continued its initiatives to enhance recreational areas through the ongoing development works at the Discovery Centre located at the Emperor Valley Zoo, Port of Spain. The proposed Discovery Center comprises of the following:

- exhibition center;
- cinema / theatre;
- restaurant;
- ice cream parlour;
- cutters bar;
- conference / meeting room;
- offices / information center;
- shops, kiosks;
- aquarium;
- outdoor dining; and
- pond.

The Discovery Building is designed on two (2) floors and the footprint of the building is designed in the shape of a butterfly. In fiscal year 2024, the sum of \$7.0 million was expended on this project. Works completed include foundation, casting of the northern floors and curtain wall sub frame fabrication. Overall works are 62 percent completed, with works ongoing for the following:

- service building;
- external site works;
- drainage;
- electrical;
- plumbing;
- air condition;
- offsite ducting fabrication; and
- waterproofing.

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Sport and Recreation



Ongoing Works for the Discovery Centre at the Emperor Valley Zoo

Housing and Shelter: Providing Adequate Housing

The Government invested a total of \$326.2 million in fiscal year 2024 towards addressing housing needs and making housing more affordable in Trinidad and Tobago to improve the standard of living for citizens. Through various programmes and projects, the Ministry of Housing and Urban Development (MHUD) provided support for new homeowners, the regularisation of squatters in squatting communities, urban revitalisation and development through investments in housing construction in existing urban areas and development of community infrastructure.

The Housing Development Company (HDC) utilised its full allocation of \$156.5 million for the construction of new family houses in an effort to achieve its mandate and targets for the provision of affordable shelter. Through the *Accelerated Housing Programme*, the HDC employed three (3) models of implementation, the Traditional Contractor Construction model (TCC), the Public Private Partnership (PPP) model and the Small and Medium Contractors Initiative Programme (SMCI). These models allowed the HDC to increase the delivery of housing units, which, up to fiscal year 2024, were as follows:

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Housing and Shelter: Providing Adequate Housing

Houses	TCC	PPP	SMCI	TOTAL
Yield	2,561	303	204	3,068
Ongoing	1,227	226	78	1,531
Completed	1,334	77	126	1,537



Accelerated Housing Programme - construction works at Carlsen Field, Bon Air North and Caura

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Housing and Shelter: Providing Adequate Housing

In fiscal year 2024, the Ministry of Housing and Urban Development expended \$0.2 million for the *Survey of Squatter Sites* across Trinidad. There are currently six (6) completed and 45 ongoing surveys in several communities, in an effort to determine the infrastructure and systems required to improve the living standards of the residents. These surveys include cadastral perimeter surveys, topographical surveys, subdivision surveys, individual lot plans and amendments to general plan surveys.

Implementation of the *Housing and Village Improvement Programme (HVIP)* moved forward with the utilisation of \$34.2 million for the construction of starter homes and infrastructure projects aimed at improving housing conditions. These funds were used for the benefit of squatter communities to implement several infrastructure projects such as slope stabilisation, drainage, pathways and handrails, and road construction. Under the HVIP, using the Aided Self-Help Approach, 192 homes were approved during fiscal year 2024, of which 15 homes were completed and 19 were at the mobilisation stage.

The Land Settlement Agency (LSA) of the Ministry of Housing and Urban Development expended \$6.3 million for the *Development of Residential Lots - PETROTRIN*. During fiscal year 2024, the LSA executed development projects on former Petrotrin lands, with a further eight (8) projects tendered and scheduled to begin in fiscal year 2025 as shown in the table below:

Ongoing		Tendered	
Communities	Project	Communities	Project
Glenroy, Princes Town	Infrastructure Civil Works	Woodford Lodge, Chaguanas	Fencing Works and Security Building
Woodford Lodge, Chaguanas	Infrastructure Civil Works	La Romain II - Sub-Settlement A	Infrastructure Civil Works
Ponderosa, Golconda	Consultancy Services for Engineering Designs	La Romain II - Sub-Settlement B	Infrastructure Civil Works
La Savanne and Nurse Trace, Guayaguayare	Pressure Testing of water Mains	La Romain II - Sub-Settlement C	Infrastructure Civil Works
Guapo, Point Fortin	Consultancy Services for Engineering Designs	La Romain II - Sub-Settlement D	Infrastructure Civil Works
		La Romain II - Sub-Settlement E	Infrastructure Civil Works

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Housing and Shelter: Providing Adequate Housing

Ongoing		Tendered	
Communities	Project	Communities	Project
Guapo, Point Fortin	Consultancy Services for Engineering Designs	La Romain II - All Sub-settlements	Earthworks
		La Romain II - Sub-Settlement A	Fencing Works and Security Building



Construction of starter homes under the Housing and Village Improvement Programme

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Housing and Shelter: Providing Adequate Housing

The HDC continued its programme, *Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units*, utilising a total of \$75.5 million in fiscal year 2024. This Programme is critical for the HDC's estates to prevent the dilapidation of housing infrastructure and to ensure comfortable living spaces for residents of these communities. Some of the works undertaken were:

Communities	Work Undertaken	Communities	Work Undertaken
Trou Macaque, Laventille	Refurbishment	Glenroy/ Cypress, Princes Town	Remedial Works
Bon Air North	Slope Stabilisation/ Retaining walls	Gomez Trace Phase II, Moruga	Remedial Works
Powder Magazine Phase II, Cocorite	Roof Refurbishment	Corinth Hills River North	Remedial Works
Fairfield, Princes Town	Retaining walls	Oasis Greens, Chaguanas	Remedial Works
Tarouba	Slope Stabilisation/ Retaining walls	Cypress Hills, Princes Town	Remedial Works
Maloney Gardens	Rebuilding Maloney Area Office	Wellington Gardens, Debe	Remedial Works
Charford Courts, Port of Spain	Charford Courts, Unit 303	Hillcrest, Retrench	Remedial Works

Through the *Urban Redevelopment* Programme, the East Port of Spain Development Company (EPOS) expended \$18.0 million for several infrastructure projects across its jurisdiction. These included retaining walls, footpaths, road construction and rehabilitation, drainage works, school rehabilitation and latrine eradication. The EPOS was able to execute many contracts as follows:

EPOS Completed Projects		
Gerbera Avenue - washroom, bleachers and hard-court upgrade	Critchlow Hill, Chinapoo - box drains, swale drain, walkways and concrete paving works	Richardson Lane to Quarry Road, Laventille - concrete walkway, handrails and repairs to step and drain
Pelican Extension Road, Morvant - box drain and walkway	Temple Street, Gonzales- retaining wall, box drain, curb and slipper drain, and asphalt road paving works	Pashley Street, Laventille - box drain

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Housing and Shelter: Providing Adequate Housing

EPOS Completed Projects		
Latrine Eradication Programme - Phase ten (52 units)	Churchill- steps upgrade, handrails and drainage	Pelican Extension, Morvant - box drain, slipper drain and road paving
Basilon Street - bathroom facilities	Joe Sam Hill to Critchlow - asphalt paving, metal grill, curb wall, curb and slipper drain and box drain	186 Woods Alley, Never Dirty, Morvant - steps, handrails, box drain and retaining wall
Basilon Street - repairs to gymnasium	Rudolph Charles Link Road to St. John Street - walkway, box drain, curb and slipper, retaining wall, handrails and road paving	Davis Street, Lady Young, Belmont - retaining wall, curb wall, box drain, slipper drain, guardrails and road paving
Red Hill Extension, Morvant - box drains	Waterhole, East Dry River- box drains and walkways	Latrine Eradication Programme - Phase 12 (50 units)
Latrine Eradication Programme - Phase 11 (50 units)	Marshall Lane Eastern Quarry - retaining wall, drain wall, block wall, box drain, drain crossing metal grill and slipper drain	Superville Hill, Chinapoo - retaining wall, box drain, raising drain wall, repair of slipper drain, steps, handrails and asphalt road paving
Highlanders Phase - supply and installation of windows, locking system, electrical fittings, plumbing fixtures, walls and ceiling tiles and other works as required	Gardenia Street, Pelican Extension - box drains, walkways, retaining walls and paving works	St. Barbs Government Primary School - refurbishment to classrooms, bathroom facilities, plumbing repairs and perimeter wall

Tobago - Housing Sector

The THA continued the development of the housing stock in Tobago with the implementation of three (3) main projects, the *Affordable Housing Programme*, the *Home Improvement Programme* and the *Social Assistance Housing Programme*. These projects were implemented to support the vulnerable persons by providing new homes to people as well as supporting infrastructure required to improve the standard of living. Citizens were also provided with grants and subsidies, allowing for home repairs, improvements and completion of new homes under construction.

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Education: Developing 21st Century Skills

The Education sector, which can yield positive transformative grounding for the society and economy, was appropriated \$560.4 million in fiscal year 2024, to facilitate continued investment in educational infrastructure and building the knowledge and skills base of the population. Of this sum, \$342.4 million was expended by the various agencies charged with providing a seamless, modern and relevant education and training, including pre-primary, primary, secondary, tertiary, technical vocational and special education as well as library services.

The Ministry of Education (MOE), through its curriculum planning, educational services, research, distance learning, school supervision, and education facilities divisions, continues to meet the full spectrum of learners' needs. To this end, the Ministry, which has responsibility for the management of all public Early Childhood Care Education (ECCE), Primary, Secondary and Tertiary education institutions, received an revised allocation of \$560.4 million, of which \$336.1 million was utilised in fiscal year 2024. The Ministry also pursued the execution of various programmes and projects, including its digital transformation initiatives, as follows.

Early Childhood Education

In fiscal year 2024, the Government invested the sum of \$10.5 million for the construction and refurbishment of ECCE Centres. Key achievements under the ECCE sector were:

- payment of consultancy fees for the completed and occupied Tulsi Manas SWAHA ECCE Centre; and
- continuation of infrastructure works under the project, *Improvement, Refurbishment and Extensions to ECCE Centres*. An allocation of \$5.0 million was provided and \$3.0 million was expended to undertake project activities at ten (10) ECCE Centres as follows:
 - ◇ electrical works at Salazar Trace Government, North Trace, St. Anthony's and Petit Valley Government
 - ◇ sewer works at Southern Garden, Bamboo Settlement Government and Pine Haven SDA
 - ◇ plumbing works at Wallerfield Government and Malabar Phase IV Government
 - ◇ roof repairs at Maraj Hill Government.

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Education: Developing 21st Century Skills

Primary School Education

The MOE continued to improve accommodation at primary schools for the benefit of students and educators with an expenditure of \$91.8 million for the implementation of critical infrastructure upgrade works, including electrical, sewer, plumbing, flooring, ceiling, roofing, and air-conditioning repairs. Project activities undertaken during the fiscal year included:

- *Procurement of Furniture and Equipment* – an allocation of \$8.0 million was provided, of which \$0.03 million was expended for the supply of furniture for Palmiste Government Primary School; and
- *Construction of Temporary Pre-Engineered Classrooms* - the Sister's Road Anglican was reconstructed at a cost of \$6.9 million and will house more than 100 pupils;



Pre-engineered building at Sister's Road Anglican Primary School - works completed

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- *Emergency Upgrade to Primary Schools* – the entire revised allocation of \$24.4 million was expended to finance emergency and unplanned remedial works as needed on approximately 280 schools, some of which are highlighted in the table below:

Type Of Repairs	Name Of Primary School
<p>Electrical Works: including the installation of distribution boards, poles, meter bases, panels, cables, service panels, sub-circuit wiring, light fittings, outlets, switches and associated works</p>	<ul style="list-style-type: none"> • Carapichaima Roman Catholic • Mafeking Government • Chinapoo Government • Arima Boys' Government • Riverside Hindu • St. Therese Roman Catholic
<p>Sewer Works: including the cleaning of grease trap, wastewater lines, repairs of sanitary fittings, and sanitisation</p>	<ul style="list-style-type: none"> • Palo Seco Government • Sixth Company Anglican • Mayo Roman Catholic • Tunapuna Government • Preysal Government
<p>Air- conditioning: including the replacement and servicing of air - conditioning units</p>	<ul style="list-style-type: none"> • Montrose Government • Piparo Presbyterian • Moruga Roman Catholic • Santa Maria Roman Catholic • Arima Boys' Government • Guapo Government
<p>Plumbing Works: including the installation of water pumps, pressure tanks, control panels, associated plumbing and electrical works</p>	<ul style="list-style-type: none"> • Bamboo Settlement Government • St. Mary's Government • McBean Presbyterian • Siparia Union Presbyterian • Caroni Presbyterian
<p>Roofing Works: including roof repairs or replacement, sheeting and ceilings</p>	<ul style="list-style-type: none"> • Marac Baptist • St. Dominic's Penal Roman Catholic

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Education: Developing 21st Century Skills

Secondary Education

In fiscal year 2024, the MOE continued its programme of capital works to provide a comfortable environment at secondary schools through its *Secondary Education Programme*, which received a revised allocation of \$136.6 million in fiscal year 2024. Of this sum, \$34.0 million was expended for the improvement and expansion of the infrastructure at secondary schools. Under the project *Emergency Upgrade to Secondary Schools* remedial works were completed on approximately 115 secondary schools at a cost of \$2.0 million, during the period under review. The table below details some of the works undertaken at some of the schools:

Type Of Repairs	Name Of Secondary School
Plumbing Works: including repairs to water leaks, and installation of pressure valves and switches	<ul style="list-style-type: none"> • El Dorado West • San Juan North • Carapichaima West • Couva West • Russel Latapy
Electrical Works: including the replacement of panels, light fittings and installation of cables, isolators, breakers	<ul style="list-style-type: none"> • San Fernando East • Morvant Laventille • St. Augustine • Fyzabad Anglican • Woodbrook
Sewer Works: including the cleaning of grease trap, wastewater lines, repairs of sanitary fittings and sanitisation	<ul style="list-style-type: none"> • Barataria South • Barrackpore West • Holy Name Convent Point Fortin • Guayaguayare • Vishnu Boys Hindu College
Air - conditioning: including replacement and servicing of air condition units	<ul style="list-style-type: none"> • Debe Secondary • Union Claxton Bay • Marabella North • St. Francois Girls' College • San Fernando Central
Roofing Works: including roof repairs or replacement of sheeting and ceilings	<ul style="list-style-type: none"> • Cunupia • Mayaro • Couva West

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Education: Developing 21st Century Skills

Special Education

Special education, or special-needs education, is provided to persons who require differentiated attention in the classroom, based on their social, mental or physical state of being. This is integral to building an inclusive education system. With a revised provision of \$0.4 million for the *Repairs and Maintenance of Special Schools* project, \$0.7 million was expended on works completed at various schools.

Tertiary and Technical and Vocational Education

The Tertiary and Technical Vocational Education sector provides additional avenues for citizens to gain knowledge and skills to equip them for the labour market and enhance their earning capacity in productive areas. The Government continued to improve accommodation at tertiary and technical vocational education facilities for which an allocation of \$86.3 million was provided.

University of the West Indies (UWI)

At the UWI, construction of the International Fine Cocoa Innovation Centre, located at the University Field Station in Mount Hope, commenced in February 2023 at an estimated cost of \$9.0 million. The building was completed in fiscal year 2024 and the defects liability period will end in 2025.

Another project under the *UWI, Renovation of Chemistry C1 Building and Replacement of Fume Hoods*, continued in fiscal year 2024 following the award of the contract for construction works in the amount of \$41.9 million in March 2023. Progress on the project in fiscal year 2024 is outlined below:

- *Works at C1 Building* – mezzanine and roof retrofitting works were ongoing and the eastern terrace retrofitting commenced;
- *Works at Services Building* – first floor columns and slab and second floor slab were completed, while roof works 90 percent completed;
- *External Building* – road crossing was completed and drainage works were ongoing;
- *Services /Bill of Quantities* – deposits were placed for procurement of 90 percent of long lead items, and;
- AC ducting is ongoing on the ground and first floor of the Services Building ground floor and as well as on the C1 Mezzanine Floor. Electrical and plumbing works also commenced on the C1 Mezzanine Floor.

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The University of Trinidad and Tobago (UTT)

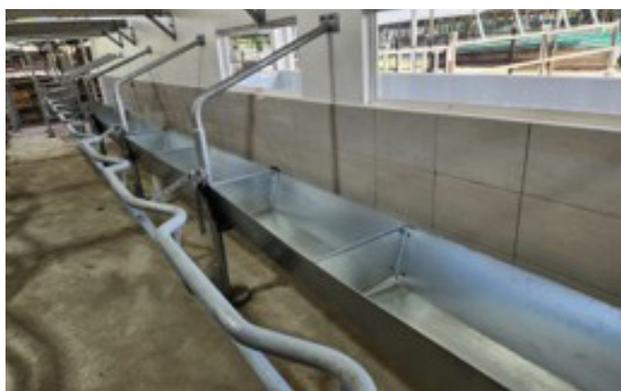
Improvement of facilities at various campuses of the UTT continued in fiscal year 2024 as follows:

- *San Fernando Technical Institute* – the Institute is providing support to the Caribbean Industrial Research Institute (CARIRI) to establish a Small - Scale Rubber Crumb Facility by erecting an enclosure for the storage of the raw material and tyre stripping equipment as well as a dry wall to separate and create office space. This project reached 50 percent completion, for which \$0.2 million was utilised from an allocation of \$1.5 million;
- *U.T.T. - Tobago Campus* – having recently moved to a new location at the Tourism Hospitality and Tourism Institute (THTI) Campus, Mt. St. George, the UTT outfitted classrooms with equipment costing \$0.4 million in order to enhance its teaching and distance learning capabilities. Lectures delivered in Trinidad will now be accessible to students at the Tobago Campus;
- *UTT Camden Campus Phases I and II - Establishment of the Aviation Institute* – from an allocation of \$1.2 million, the UTT utilised \$0.5 million to honour final payment and retention fees for the installation of a hangar enclosure, which was completed in fiscal year 2023 at a contract sum of \$3.4 million; and
- *Eastern Caribbean Institute of Agriculture and Forestry (ECIAF)* - expenditure of \$1.2 million was incurred from an allocation of \$4.0 million to complete the upgrade of the milking parlour and to pay retention fees for the upgrade of the roof on Block B and the Library.

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Education: Developing 21st Century Skills



Milking Parlour at ECIAF

Technical and Vocational Education and Training (TVET)

The Government also financed instrumental projects for the provision of adequate facilities and updated equipment to deliver quality TVET services. Some investments and achievements in fiscal year 2024 are listed below:

Metal Industries Company-Institute of Technology (MIC-IT)

The MIC-IT is the implementing agency for the National Skills Development Programme (NSDP), the Multi-Sector Training Programme (MuST) and Government Vocational Centres (GVC). It currently manages 12 training Centres throughout the country. Achievements during fiscal year 2024 are detailed in the table below:

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Education: Developing 21st Century Skills

Project/Institution	Achievements in Fiscal Year 2024
Metal Industries Company - Training Subsidy	<ul style="list-style-type: none"> procurement of Personal Protective Equipment (PPE) for Journeyman and Engineers in Training (EITs) at MIC-IT, including coveralls, safety boots, welding accessories, materials and components for industrial maintenance
Establishment of Diego Martin - Helping You Prepare for Employment (HYPE) Centre (MIC)	<ul style="list-style-type: none"> commencement of supply and installation of a fume extractor
Construction of HYPE Administrative Centre, O'Meara	<ul style="list-style-type: none"> award of contract for outfitting of the Multipurpose Workshop in the sum of \$0.3 million
National Skills Development Programme Centre at Macoya (MIC)	<ul style="list-style-type: none"> procurement of an Electro Pneumatics Trainer and an Electro Hydraulics Trainer at a cost of \$0.1 million completion of electrical upgrade at a cost of \$0.8 million completion of refurbishment of roof at a cost of \$0.1 million procurement of Mechatronic Trainers for the Learning Factory at a cost of \$1.1 million
Upgrading of Technology Centres at Port of Spain, Pointe-a-Pierre, Ste. Madeleine and Laventille	<ul style="list-style-type: none"> procurement of computers at a cost of \$0.3 million and furniture at a cost of \$0.3 million supply and installation of fire hose reels at a cost of \$0.5 million

College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTATT)

The College of Science, Technology and Applied Arts of Trinidad and Tobago - an allocation of \$3.0 million was provided, from which \$2.5 million was utilised for the following activities:

- ICT hardware such as network switches, routers and computers and software (Code Two) were procured;
- a contract was awarded for the installation of a Voice Over Internet Protocol (VOIP) in December 2023, in the amount of \$1.1 million and the equipment was delivered;
- cyber security software was procured at a cost of \$0.2 million;

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- a contract was awarded for the installation of Closed-Circuit Television (CCTV) cameras and network system in the amount of \$0.4 million with an estimated duration of eight (8) weeks; 60 percent down - payment was made in May 2024.

National Energy Skills Centre (NESC)

- NESC Skills and Technology Centre, Point Lisas
 - payment of retention fees of \$1.6 million was made for construction of the student canteen and library, which were completed at a cost of \$8.8 million and handed over to NESC-Technical Institute in April 2023
 - contracts totalling \$1.4 million were awarded and completed for signage, external works and beautification of the student facility
 - purchase orders were issued in April 2024 in the sum of \$0.8 million for procurement of furniture;
- NESC Technology Centre, La Brea
 - works pertaining to car park paving, drainage, perimeter fencing and installation of solar perimeter lighting were completed at a cost of \$1.1 million
 - installation of a CCTV system was completed at a cost of \$0.3 million;
- Under the NESC IT upgrade programme, network switches, firewall and other hardware were purchase/upgraded at a cost of \$1.4 million;



NESC La Brea Car Park

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Education: Developing 21st Century Skills

Youth Training Entrepreneurship Partnership Programme (YTEPP)

Youth Training Entrepreneurship Partnership Programme - an allocation of \$7.8 million was provided from which \$4.4 million was expended for the execution of the undermentioned projects:

- construction of the YTEPP Administrative Building in Chaguanas reached 94 percent completion. The installation of transformers and a standby generator was completed and mechanical and electrical works are to be undertaken pending approval from the Trinidad and Tobago Electricity Commission (T&TEC);
- emergency remedial works were completed on the sewer system at the Valencia Training and Enterprise Academy, and perimeter lighting was installed at the Waterloo Training Centre; and
- IT infrastructure was upgraded with the procurement of equipment such as desktop computers, laptops, printers, UPS, servers, firewalls, switches and projectors.

Digitalisation of the Education Sector

Following the onset of the COVID-19 Pandemic and the mitigation measures undertaken to stem its debilitating impact, digitalisation in schools, which involves the integration of technology into the educational system, was accelerated in Trinidad and Tobago to ensure the continued education of students. Additionally, innovations in digital technologies, such as smart devices, the internet and Artificial Intelligence (AI), have opened up new approaches to advancing teaching and learning to the benefit of students, teachers and society.

The Ministry of Education continued its thrust for digital transformation of the education system through various initiatives during fiscal year 2024. Significantly, the Ministry commenced the procurement process for 2,476 laptops to be used for school labs and 5,412 laptops for students, teachers and administrative staff, for which a payment of \$6.8 million was made. Through its *Digital Education Programme*, the Ministry completed the procurement process for its Ebooks/Numeracy/Literacy Platform and expended \$2.0 million in mobilisation fees. The Ministry also sought to enhance its own IT infrastructure through the purchase of switches, backup solutions and 120 desktop computers.

In addition, the acquisition of ICT equipment and software by various educational institutions, such as COSTATT, YTEPP and NESC to enhance and modernise their teaching processes advanced the digitalisation of the education system. The relevant activities undertaken by these institutions were highlighted earlier.

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Tobago - Education Sector

The Education, Research and Technology Division received a revised allocation of \$32.9 million in fiscal year 2024. Engaging the services of the Eco-Industrial Development Company (E-IDCOT) Limited for the provision of Procurement and Project Management services, the Division's programmes pertaining to Improvement/Refurbishment/Extension to Early Childhood Centres (ECCEs), Primary Schools and Secondary Schools continued with achievements listed in the table below:

Sub-Sector	Number Of Schools Completed	Schools	Scope Of Works
ECCE Centres	Nine (9)	<ul style="list-style-type: none"> • Speyside • Castara • Buccoo • Mt. Grace • Signal Hill • Montgomery • Plymouth/Bethesda • Moriah 	electrical, plumbing, roofing, air –conditioning repairs
Primary Schools	Thirty Six (36)	<ul style="list-style-type: none"> • Patience Hill Government • Signal Hill Government • Whim Anglican • Happy Haven School • Black Rock Government 	electrical, plumbing, roofing, air –conditioning repairs
Secondary Schools	Eight (8)	<ul style="list-style-type: none"> • Roxborough • Pentecostal Light and Life Foundation • Speyside High School • Mason Hall • Signal Hill • Bishop's High School • Goodwood 	electrical, plumbing, roofing, air –conditioning repairs

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Human Capital Development

Scholarship Programme

In fiscal year 2024, the sum of \$220.8 million was allocated to the Government's *Scholarship Programme*, to facilitate the payment of tuition and allowances for scholarship awardees. Expenditure in the sum of \$114.3 million benefitted 1,186 recipients in 2024 under the various programmes. The table below shows the various types of scholarship awards and the current number of awardees for whom expenses were incurred.

Type of Scholarship Awards	Number Of Awardees
Scholarships- President's Medal and Non-Advanced Level Examinations	Seven (7) existing President's Medal Scholars
National/Additional Scholarships Based on Advanced Level Examinations	456 Existing and Continuing Scholars
Annual Scholarship And Technical Assistance Programme	14 existing and Continuing Cuba Scholars with a Personal Maintenance Allowance
Scholarships And Bursaries (Previously Arrears of Scholarships)	709 Current Bursary Recipients and 500 proposed recipients

Libraries

Public libraries continue to play an important role in facilitating free access to both educational and recreational reading material and information by all segments of society, thus promoting life-long learning and cultivating a thirst for knowledge. As such, the Government remained committed to providing modern library facilities with technologically advanced modes of accessing information to the public. A total of \$44.1 million was utilised in fiscal year 2024 to construct and refurbish libraries.

Construction of Diego Martin Library

The construction of the Diego Martin Public Library commenced in March 2022 and was completed in February 2024. The project is in the defects liability stage which expires on February 28, 2025. The library was commissioned and opened to the public on March 4, 2024. A total of \$43.7 million has been expended out of a contractual cost of \$55.9 million. The building is purpose-built for library and information services and also features amenities for community activities and workshops, through the multifunction and conference rooms, an

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outdoor amphitheatre and an auditorium. These spaces allow for revenue generation as they can be rented for hosting functions and cultural performances.



Diego Martin Public Library

Construction of La Horquetta Library

The construction of the La Horquetta Public Library commenced in March 2023 and reached approximately 90 percent completion in fiscal year 2024. A total of \$17.5 million has been expended out of a total contracted sum of \$48.3 million. Progress on the project was as follows:

- the foundation, the three-storey superstructure with roof works and installation of all internal walls and partitions were completed;
- painting works for the internal and external walls were over 50 percent and 70 percent completed respectively;
- installation of the mechanical, plumbing and electrical works, inclusive of the Heating Ventilation and Air Conditioning (HVAC) and fire suppression system continued; and
- installation of the floor tiles and ceiling tiles neared completion.

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La Horquetta Library - construction works

Construction of Mayaro Library

The works completed in fiscal year 2024 included correction of defects, namely, replacement of corroded external prefabricated wall panels, repairs to the base of the external walls repairs, guttering repairs, guard booth repairs, and repairs of raised floor tiles, repairs which costed \$6.4 million. In addition, other activities, commenced including the correction of snag items, commissioning of the elevator, fit out with furniture, fixtures and equipment, installation of the electronic security system and the procurement of books and manipulatives.

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Mayaro Library

Public Library Refurbishment

The total allocation of \$1.5 million was expended under the *Public Library Refurbishment* project to provide a safe, comfortable environment for public usage and an effective working environment for library staff. Various activities were undertaken at the following locations:

- at the Couva Public Library, a new metal roofing system was constructed;
- at Moruga Public Library, repairs works were completed to facilitate compliance with OSH regulations; and
- at the National Library Building, the gym and sick bay rooms were upgraded.

Upgrade of NALIS ICT Infrastructure

The National Library and Information System (NALIS) continued to focus on the replacement of its aging ICT infrastructure with the best-suited, state-of-the-art solutions, with the aim to reduce downtime related to ICT interruptions and increase the agility and relevance of the ICT system to meet contemporary standards of information-seeking behaviour.

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The total allocation of \$2.0 million was utilised for the upgrading of data cabling and the purchase of requisite accessories for equipment upgrade at five (5) libraries, including Point Fortin, Princes Town, Sangre Grande, Arima and Rio Claro. In addition, servers were purchased and installed under the upgrading of the NALIS disaster recovery site component of the project.

Upgrade of NALIS Corporate Security Infrastructure

Works continued on the Main Library building, with the full allocation of \$0.7 million expended on the following:

- removal of the old cameras and upgrading of the CCTV cameras on the second, third and fourth floors; and
- retrofitting of the Control Room in the basement for the accommodation of additional staff and equipment.

Culture and the Arts

A society's culture and art forms provide a common basis around which people can identify and celebrate their heritage, uniqueness, social norms and values, thereby contributing to the creation of a cohesive community. Culture and the arts can also be leveraged as unique tourism products with the potential for adding to economic growth.

The Ministry of Tourism, Culture and the Arts (MTCA), along with its State Agencies and performing spaces under its purview, inclusive of Trinidad Tourism Limited (TTL), the National Carnival Commission (NCC), Naparima Bowl, Queen's Hall, the National Academy for the Performing Arts (NAPA) and the Southern Academy for the Performing Arts (SAPA), continued to work towards ensuring that Trinidad and Tobago's unique cultural aspects and art forms were preserved and recognised. In fiscal year 2024, the total sum of \$29.8 million was invested by the MTCA on various programmes and projects in promoting the nation's culture, which are highlighted below.

Museum of the City of Port of Spain/Carnival Museum

The project, which involves the renovation of the existing two-storey, 14,475 square feet, Penny Bank Building, located at No. 81 Charlotte Street, Port of Spain, commenced with the cleaning of the external building and painting. The building will accommodate the operations of the Trinidad and Tobago Carnival Museum, a non-profit company, which was formed by the Trinidad and Tobago Carnival Bands Association (TTCBA) and the Carnival Institute of

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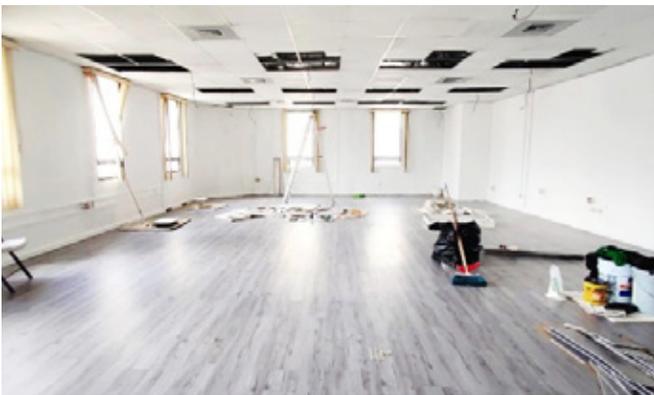
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Culture and the Arts

Trinidad and Tobago (CITT), to be the home for information, artefacts and memorabilia on Trinidad and Tobago's Carnival. The building is scheduled to be completed by October 2024, to facilitate an exhibition launch and re-opening.

Some of the works completed are reflected in the images below:



Museum of the City of Port of Spain/Carnival Museum: refurbishment works

Upgrade of Facilities – Naparima Bowl

To maintain its position as the “Cultural Soul of the South”, the facility must continue to provide quality services that align with industry best practices. To this end, the sum of \$0.8 million was expended on:

- upgrade of all public washrooms;
- technical upgrade of audio-equipment; and
- dismantling and removal of the old air-conditioning system and purchase of new air-conditioning units.

Upgrade of Facilities - National Academy for the Performing Arts (NAPA)

In order to maintain NAPA's service quality in compliance with Health, Safety and Environment (HSE) standards, the HVAC system was upgraded at a cost of \$0.5 million, including decommissioning of the water chiller system and installation and commissioning of two (2) air-cooled chiller systems.

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Culture and the Arts

Southern Academy for the Performing Arts (SAPA)

With no major upgrade works undertaken since its opening in 2012, a contract for the supply and installation of lighting equipment was awarded in fiscal year 2024 in the sum of \$1.0 million, with delivery expected towards the end of September 2024. In addition, all works related to the cleaning of the fountains were completed at a cost of \$0.4 million.

Queen's Hall Energy Conservation Project

Having had no major refurbishments or upgrades to the stage equipment for almost two (2) decades, and with most of its equipment being obsolete and/or inoperable, the sum of \$2.0 million was utilised to retrofit the chill water plant and commence works on converting the stage equipment to energy efficient equipment.

Renovation and Refurbishment of the National Museum and Art Gallery

Extensive restoration/renovation works continued at the National Museum and Art Gallery (NMAG) at cost of \$6.2 million, with a planned completion timeline of November 2024. These works included:

- structural alterations and crack repairs;
- roof covering and framing, block work, carpentry, joinery;
- restoration of doors and windows, architectural decorative features, metal work;
- supply and installation of electrical, plumbing, air-conditioning and fire alarm, security and lift systems; and
- supply and installation of Mechanical, Electrical and Plumbing (MEP) fixtures and fittings and ironmongery.

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Culture and the Arts



National Museum Art Gallery – Refurbishment Works

Development of First Peoples

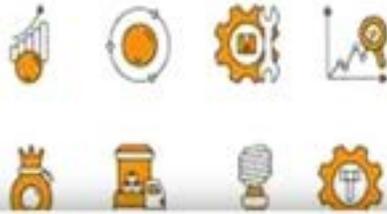
The Government leased 25 acres of land located at 1 ¼ mile marker Blanchisseuse Road, Arima to the Santa Rosa First Peoples Community (SRFPC) for the establishment of a Model Amerindian Heritage Village and Living Museum, which is being undertaken on a phased basis. Phases I and II were completed at a cost of \$0.5 million and included the following activities:

- slope stabilisation;
- reinforced concrete catch pit and box culvert construction;
- reinforced concrete box drain construction; and
- roadworks.

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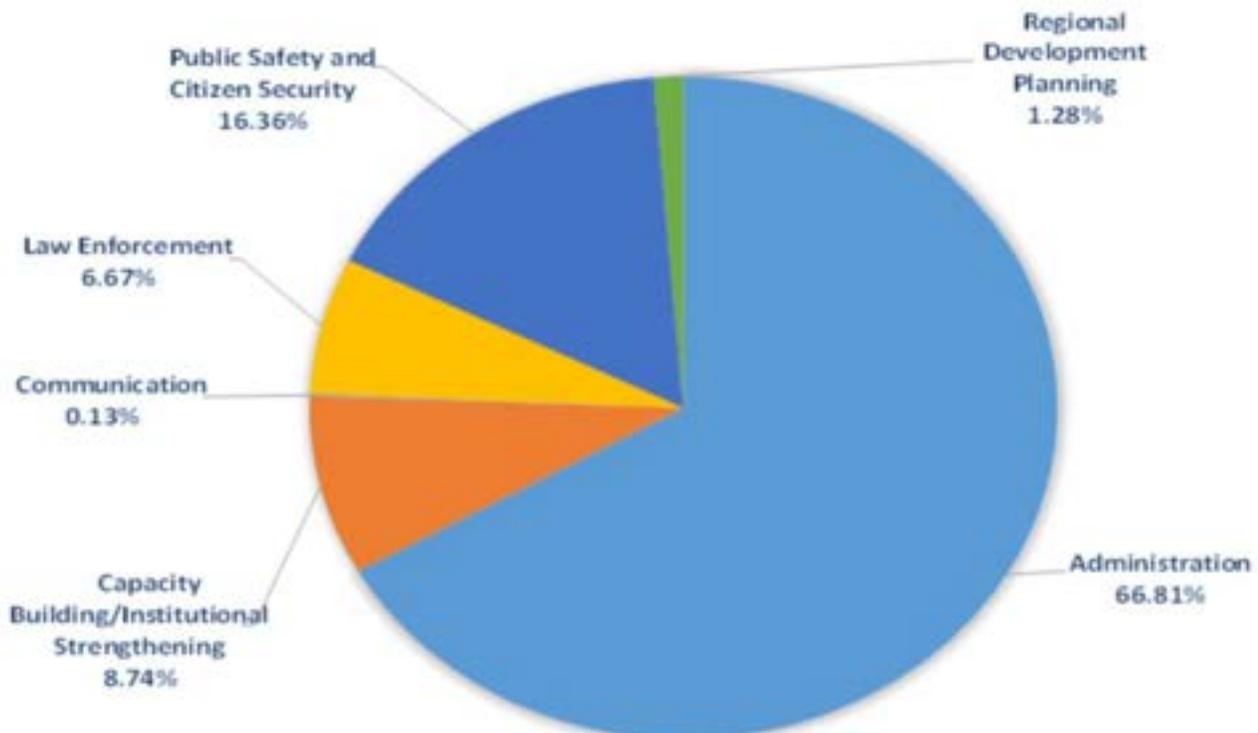
PUBLIC SECTOR INVESTMENT PROGRAMME 2024 BY VISION 2030 THEMATIC AREA (\$TMMILLION)



- PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET
- DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE
- IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION
- BUILDING GLOBALLY COMPETITIVE BUSINESSES
- PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT



SECTOR EXPENDITURE 2024



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Communication: Digitalisation of Postal Services

Initiatives aimed at achieving the Trinidad and Tobago Postal Corporation's (TTPOST) goal of improving the postal services to all clients throughout the country while sustaining viability, continued in fiscal year 2024, with expenditure of \$1.1 million on various projects, including:

- *Refurbishment and Construction* – refurbishment works were ongoing at the Curepe Post Office, the Santa Flora Post Office and the Morvant Post Office. Works entailed the replacement of the electrical, mechanical, security and plumbing systems of the buildings, as well as the replacement of roofs, windows and doors;
- *Security Infrastructure Upgrade* – works commenced at the National Mail Centre with the installation of barriers with aluminium access doors, along with shelving and replacement of electronic locking systems;
- *Information Technology Infrastructure Upgrade* – the tendering process commenced for the installation of an Enterprise Resource Planning (ERP) System for the Corporation. This System comprises the Human Resource Information System (HRIS) and the Financial Management Information System (FMIS); and
- *Restoration of TTPPOST Legacy Post Office Buildings* – NIPDEC has completed site visits to the 13 initially proposed locations with the Sangre Grande and Rio Claro Post Offices being identified as the priority legacy locations for restoration.

Public Safety and Citizen Security

Public safety and citizen security play a pivotal role in ensuring sustainable development and the well-being of citizens and visitors within our borders. It involves issues of safety and security as well as the impact of natural disasters on the citizenry of Trinidad and Tobago.

The geographical location and porous borders of Trinidad and Tobago have resulted in it being a transshipment point for various criminal activities including drug and human trafficking, arms and ammunition trade, terrorism, cyber-crime and smuggling. These activities pose a significant threat to investment, economic growth, and the overall sense of safety and well-being of the population.

Cognisant of the impact of crime on the society and the economy, the Government continued to invest in projects and programmes geared towards providing public safety and citizen security. This investment totalled \$127.6 million in fiscal year 2024, to continue resourcing

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and equipping the various protective agencies through the upgrade, construction and refurbishment of facilities and accommodations, in addition to the provision of vehicles and equipment to strengthen efforts in combatting criminality and promote justice and safety.

Protecting our Nation's Borders

The Trinidad and Tobago Coast Guard (TTCG) is responsible for ensuring the safety and security of the country's maritime borders with its primary function focusing on the drug interdiction trade and search and rescue within the borders of Trinidad and Tobago as well as neighbouring islands. The TTCG sought to focus on the following aspects in its development programme in fiscal year 2024:

- increasing/improving the functionality of the fleet of vessels and equipment;
- construction of infrastructure;
- upgrade/refurbishment of infrastructure; and
- procurement of specialised equipment.

The Government, through the TTCG, invested the sum of \$100.0 million for the maintenance and repair of the Damen built vessels comprised of two (2) fast crew suppliers, four (4) patrol vessels, six (6) interceptors and six (6) inflatable boats. This investment also included the associated logistics, spares, technical support and training, of which \$75.0 million was expended in fiscal year 2024. Additionally, the sum of \$35.0 million was allocated for the maintenance of and support services for the two (2) Naval Cape Class Patrol Vessels, which were launched in July 2021. Funding amounting to \$21.3 million was expended to meet the contractual obligations for maintenance of the Naval Cape Class vessels. The revised sum of \$8.0 million was allocated to the TTCG to initiate the procurement of four (4) high - speed outboard interceptor vessels to further enhance the naval fleet in its pursuit of improving border security for the nation.

In fiscal year 2024, the sum of \$1.4 million was provided to initiate the construction of an integrated logistics support facility at the Heliport Base. The TTCG embarked on the planning stage of the project to ensure that the necessary plans and approvals are obtained before the commencement of construction. This facility will provide the necessary infrastructure for a centralised service and maintenance hub for the TTCG. It will include dedicated for the storage for spare parts and a specialised area for conducting repairs and maintenance on naval vessels locally.

To support the fleet of naval assets, the TTCG has sought to initiate upgrade works to the

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Public Safety and Citizen Security

utilities at Staubles Bay Base, the primary location for the docking of naval vessels. In fiscal year 2024, works commenced to upgrade the electrical system, potable water system, wastewater treatment system and air conditioning system at the base. These works seek to improve the operationalisation of the TTCG and support TTCG's naval assets with onshore utilities while docked at the base, as well as assist with preparations of the vessels for patrol.

An amount of \$5.5 million was allocated for the provision of specialised marine equipment. The TTCG initiated the acquisition of oxygen concentrators as well as a hyperbaric chamber. This equipment is expected to improve the health and safety of the TTCG's seamen and ensure the TTCG is equipped for various emergency and rescue operations.

Strengthening our Military Capability

In fiscal year 2024, the Trinidad and Tobago Regiment (TTR) placed its focus on operational readiness and the improvement and maintenance of its infrastructure and equipment. An investment totalling \$9.2 million was allocated to the TTR, of which, \$4.8 million was utilised towards activities aimed at addressing its priorities as follows:

- the TTR initiated the procurement of a vibratory roller and a forklift to bolster its fleet of vehicles and equipment, in order to increase the capacity and capability of its Engineering Battalion to respond to disasters and engineer specific tasks;
- infrastructural works at the La Romain Base were completed, accounting for an expenditure of \$1.5 million. However, the handover to the TTR remained pending as remedial works were being undertaken by the contractor to obtain a final clearance certificate from the Water and Sewerage Authority (WASA);
- the TTR completed the refurbishment of the wastewater treatment plant at Teteron Barracks in fiscal year 2024, with the allocation of \$3.3 million being fully utilised; and
- refurbishment works continued at the main workshop at Camp Cumuto, which stood at 98 percent completion and for which the sum of \$1.3 million was allocated.

Ensuring Aviation Security

The Trinidad and Tobago Air Guard (TTAG) is the aerial arm of the Trinidad and Tobago Defence Force. It is responsible for the provision of aviation security to safeguard citizens, national resources and economic interests within national borders whilst meeting its local and regional obligations for search and rescue, security and drug interdiction.

In fiscal year 2024, the TTAG received an allocation of \$2.1 million, of which, \$0.6 million was

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Public Safety and Citizen Security

expended on the following activities:

- final payments for the purchase of vehicles for the TTAG; and
- works on the sewerage interconnection and plumbing system at the Ulric Cross Air Station continued for the delivery of a new ultraviolet (UV) system.

Building our Fire Fighting Capability

The Trinidad and Tobago Fire Service (TTFS) continued its development programme geared towards providing effective fire and emergency services, firefighting and fire prevention practices for the population. Rapid development in terms of industrialisation, high - rise structures, housing developments and modernisations in cities and urban areas, has resulted in increased demand for various emergency services. To address the increasing demands, an investment of \$38.6 million was provided for the continuation of the TTFS' development programme for fiscal year 2024 through:

- fleet acquisition and maintenance;
- upgrade/refurbishment of existing fire stations; and
- construction of new fire stations to service communities.

The TTFS continued its engagement in the procurement of vehicles and equipment for the newly - constructed Point Fortin Fire Station, as well as the recently constructed Penal and Mayaro Fire Stations. The sum of \$17.4 million was provided to the TTFS of which \$1.0 million was expended for the acquisition of a dinghy/fan rescue boat, a breathing apparatus trailer and a double cab pick-up. Additionally, a revised allocation of \$0.8 million was provided for the refurbishment of vehicles, of which \$0.6 million was expended on the refurbishment of two (2) hydraulic platforms to make them serviceable for the TTFS.

In fiscal year 2024, the TTFS sought to initiate upgrade works to the Crown Point Fire Station. However, this project has not commenced, due to a need for a revised the scope of works.

A major milestone for the TTFS under the programme to construct/reconstruct 17 stations across Trinidad and Tobago, especially in rural and newly - developing areas, was the opening of the Point Fortin Fire Station. Of an allocation of \$10.0 million in fiscal year 2024, \$4.6 million was utilised for the construction and outfitting costs for this project. The defects notification period commenced on 22nd April 2024 and will expire on 21st April 2025.

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Public Safety and Citizen Security



Point Fortin Fire Station

Strengthening the capacity of the Trinidad and Tobago Forensic Science Centre (TTFSC)

The TTFSC plays a crucial role in support of law enforcement and the criminal justice system by providing services in forensic pathology and science. An investment of \$2.3 million was made in the TTFSC in fiscal year 2024 for the acquisition of equipment and the initiation of the process of accreditation of laboratory services to enhance the technical capacity and capability of the Centre. Equipment costing \$1.5 million was procured in fiscal year 2024 and included: gas chromatograph and headspace sampling; ultra-high purity hydrogen generator; and gas chromatograph with dual detectors.

Rehabilitation of Offenders

The Trinidad and Tobago Prison Service (TTPrS) is responsible for providing secured and humane habitation, as well as avenues for the rehabilitation of offenders and, therefore, plays a key role in the protection of society and crime prevention. In fiscal year 2024, the TTPrS expended a total of \$18.1 million on the following projects and activities related to the fulfilment of its responsibility:

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- *Electronic Monitoring Programme for Trinidad and Tobago* – the Ministry through TTPrS entered a five (5) year contract with Amalgamated Security for the upgrade, expansion and replacement of the electronic monitoring solution for offender tracking in Trinidad and Tobago. A mobilisation fee of 30 percent payment and a second installment of 70 percent was made for the supply of and installation of equipment. The extension of the Service Level Agreement, semi-annual payments for years one (1) and two (2) were made, totalling \$3.1 million;
- *Purchase of Vehicles and Equipment for the Prison Service* – the TTPrS commenced the process of acquiring one (1) 4,500 gallon water truck, one (1) 15-seater bus and one (1) 4x4 long wheelbase vehicles to enhance the TTPrS fleet of vehicles. To facilitate the supply and delivery of the three (3) vehicles, a 50 percent downpayment amounting to \$1.0 million was required;
- *Community Residence/Rehabilitation Centre to Accommodate Female Child Offenders* – activities at the Centre continued with the purchase of bathroom fixtures and construction materials for masonry works at the at the cost of \$1.0 million; and
- *Installation of Perimeter Fence at Golden Grove Prison* – the project continued in fiscal year 2024 and activities undertaken utilised \$9.3 million. Overall, the project was 84 percent completed as detailed below:
 - ◇ the installation of posts and overhead lines were de-energised at the North external fence area by the T&TEC
 - ◇ inner fence: posts, chain link and bracing
 - » the East-North and West-South fences were 100 percent completed
 - » the East-South fence was 88 percent completed
 - » the East fence was 80 percent completed;
 - ◇ inner fence: installation of razor wire
 - » the West fence was 100 percent completed
 - » the South fence was 98 percent completed
 - » the East fence was 48 percent completed
 - ◇ outer fence: wirewall and bracing
 - » the North fence was 100 percent completed
 - » the East fence was 75 percent completed
 - » the South fence was 95 percent completed
 - » the West fence was 98 percent completed

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Public Safety and Citizen Security

- *Construction of a new Sewer Plant for the Prison Training Centre* - the designs, procurement and evaluation were completed for the installation of an Aerobic Wastewater Treatment Package Plant at the Prisons Training Centre.

Law Enforcement

The Trinidad and Tobago Police Service (TTPS) guided by its Strategic and Operational Plan 2022-2025, continued to pursue a programme of works in fiscal year 2024 to modernise the Service and improve accountability and service delivery. With its vision of making every place in Trinidad and Tobago safe, the TTPS remained committed to combatting crime and continued to place emphasis on leveraging information communications technology, providing occupational health and safety for officers as well as the public alike, and acquiring the necessary equipment to facilitate the promotion of peace and security in the country.

Overall, the TTPS received an allocation of \$175.5 million for fiscal year 2024 to invest in enhancing its facilities, equipment, vehicles and ICT. This sum comprised \$121.0 million under the CF and \$54.9 million under the IDF. Expenditure of \$33.0 million was utilised to advance infrastructural and information technology projects, as well as procure specialised equipment. Expenditure of \$17.5 million from the IDF enabled works associated with projects under the police station construction programme, as well as other capital projects. The strides made by the TTPS in fiscal year 2024 are detailed in the programmes and projects below.

Improvement Works to Police Stations and Buildings - with an expenditure of \$0.5 million, infrastructural upgrade works were undertaken at the following police stations:

- Brasso Police Station - repairs to the ceiling and main entrance doors, plumbing works on water closets and electrical works to defective lighting fixtures;
- Hot Point Chaguaramas - construction of a concrete apron and minor drainage, flooring, roofing, ceiling and plumbing works; and
- Arouca Police Station - refurbishment of the conference room and supply and installation of air conditioning units.

Construction and Installation of Aeration Treatment Units (ATUs) for TTPS Facilities - the installation of Aeration Treatment Units was initiated for the Santa Cruz, Couva, Penal and Fyzabad Police Stations.

Development Works at the Police Academy - in order to accommodate new recruits into the Police Service, Phase I of the project, consisting of the deconstruction of the old Women's

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Law Enforcement

Dormitory was completed. Phase II works were at the initial stage and comprised of framing and foundation, mechanical engineering and plumbing (MEP), roofing and finishes. The sum of \$0.2 million was expended from the CF on these works.

Purchase of Vehicles for the Police Service - in preventing and detecting crime, the acquisition of vehicles is critical to increasing mobility and visibility of officers. The TTPS continued to execute its planned expansion of the fleet of vehicles to approximately 2,000 over a period of time. However, no vehicles were procured in this fiscal year.

Purchase of Equipment for the Police Service - the TTPS continued with execution of its plan to procure 3,000 bodycams for the body camera system. This system supports the TTPS in its duty and mandate, as the cameras are to be worn by officers on emergency call outs and foot and mobile patrol duty, to capture all necessary footage of incidents and interactions with the general public. A total of 1,200 body cameras are in active use. The TTPS initiated the procurement of additional body cameras.

Additionally, modernising the TTPS through the use of ICT software and equipment remained of paramount importance to aid in gathering information and intelligence, as well as improving the operational efficiency of the TTPS. Achievements included installation of a power and cooling system for the servers, upgrading of the cybersecurity networks and systems for Special Branch and the purchase of IT consumables and desktop computers. Additionally, activities to acquire and install the Cogent Automated Fingerprint Identification System (CAFIS) continued. An expenditure of \$10.0 million was incurred in fiscal year 2024 for achievements.

Police Construction Programme - under this Programme, preliminary engineering and architectural designs were reviewed for the construction of new police stations at the Matura and Manzanilla sites, respectively.

Establishment of a Coastal and Riverine Unit at the Carenage Police Station - the main components of this Project are the construction of a jetty and Maintenance and Operations building for the Unit as well the purchase of two (2) interceptor vessels. The primary aim of the project is to combat criminal activities within shallow waters and along the seafront to have police presence. Preliminary work has begun on advancing the project, and a proposal was received from the National Infrastructure Development Company Limited (NIDCO) for the purchase of the interceptor vessels.

Development Works at the Police Academy - funded under the IDF with an allocation of \$0.5 million, this Phase I of this project involves the construction of dormitory facilities for 300 additional recruits and the Guard and Emergency Branch, together with the refurbishment of existing students' dormitories for 60 instructors. Preliminary work has commenced.

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Law Enforcement

Relocation of the TTPS Administration Support Centre (Trinidad House) - refurbishment works at the Trinidad House building were completed and incurred an expenditure of \$15.0 million.

Municipal Police Equipment - a number of Municipal Corporations commenced the procurement process for items such as breathalysers, U-Turn devices, desktop computers, printers, body cameras, CCTV systems, and bullet proof and tactical bullet proof vests.

Regional Development Planning

Automation of the Construction Permit Process

Aimed at increasing the efficiency of the spatial planning approval process, funds in the amount of \$0.9 million were utilised by the Town and Country Planning Division (TCPD) to continue the roll out of the automated construction permitting system, branded as DevelopTT. Associated activities undertaken in fiscal year 2024 included:

- testing on various components of the e-Service to include approvals for billboard advertisements, variations and mining;
- on-going dialogue between the TCPD and the 14 Municipal Corporations on the requirements for the issuance of building permits, including systems and processes at the local level, legislative parameters, as well as avenues to address user's issues; and
- conduct of training sessions for 100 officials from the following agencies:
 - ◇ Municipal Corporations
 - ◇ Highways Division
 - ◇ Traffic Management
 - ◇ Drainage Division
 - ◇ Public Health
 - ◇ County Medical Officer of Health Office (CMOH)
 - ◇ Tobago Public Health and Tobago CMOH
 - ◇ Division of Infrastructure and Planning Unit, Tobago
 - ◇ Division of Settlements
 - ◇ TCPD's Tobago Regional Office.

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Regional Development Planning

Implementation of the Automated Workflow Process

Integral to improving the efficiency of the spatial planning process is the digitisation of the records of the TCPD. As such, expenditure in the sum of \$1.0 million was incurred for the continuation of activities related to the digitisation efforts within the TCPD. Notable activities included:

- delivery and installation of the DevelopTT Cloud Storage Solution;
- documents from the East Regional Office, layouts and plotting sheets, have been colour coded and prepared for the digitisation exercise and the processing for scanning of approximately 20,000 applications from the Office has commenced;
- preparation of new office at the Evolving TecKnologies and Enterprise Development Company (eTeck) Building, Wallerfield, to accommodate the Digitisation Office; and
- transportation of files to be scanned from the East Regional Office, South Regional Office and the Tobago Regional Office to the Digitisation Office, eTeck Building.

Regional Development Initiatives

Government continued to provide significant investment for the development of strategic regions across the country including the nation's capital, Port of Spain, and the Chaguaramas peninsula. These initiatives have the potential to boost economic activity and enhance the overall development of the areas for the benefit of citizens.

Revitalization of Port of Spain

The Office of the Prime Minister (OPM) continued implementation of the project, *Update and Way Forward for the Revitalization of Port of Spain*. The project encompasses seven (7) urban development initiatives which are being executed through the UDeCOTT as follows:

- Brian Lara Promenade – this project consists of refurbishment and renovation of the Brian Lara Promenade and Broadway. A Request for Proposal (RFP) was issued in October 2023 and closed in November 2023. The evaluation of the proposals was completed and the Evaluation Report is being prepared;
- Memorial Plaza Development – this project entails the development of a multi-use complex inclusive of residential apartments, commercial activities, office accommodation, entertainment and parking spaces, which can serve residents and visitors of Port of Spain. A proposal was prepared and is being finalised.

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Regional Development Planning

- Salvatori Mixed-Use Development – this project also entails the development of a Multi-Use Complex. The Project Agreement for the Design, Build, Finance, Operate and Maintain between UDeCOTT and the project developer was executed in April 2023. The contracted developer commenced the process of arranging funding and preparing designs for the project;
- Foreshore Green Space – this project entails land reclamation of approximately 100-150 acres located at the southwest side of the Audrey Jeffers Highway. The reclamation will be developed to accommodate public open space, a public boardwalk, Government facilities and private developments providing living needs, commercial opportunities, such as retail, dining, office space, recreational space and entertainment. UDeCOTT is starting off the project by reclaiming ten (10) acres of land for the nature and recreational areas. The Environmental Impact Assessment (EIA) consultancy for the Certificate of Environmental Clearance (CEC) continued, with the collection of data and carrying out of field surveys (in both the dry and wet seasons). This aspect of the project was 95 percent completed;
- Inter City Transit System – following the receipt of the pre-feasibility study, UDeCOTT began the process for approval to proceed with a full feasibility study for the establishment of a Tram System within Port of Spain and its environs, to improve the transportation and accessibility in and around the City;
- Redevelopment of City Gate – the Government is seeking to undertake the redevelopment of City Gate to provide an improved transit hub. UDeCOTT completed the conceptual design and costing for the project; and
- Powergen Mixed-use Development – main demolition works were completed at the site in December 2023 and remediation works are ongoing.

Development of Chaguaramas

The Chaguaramas Development Authority (CDA) was allocated a total of \$9.6 million for four (4) projects geared towards the continued development of the Chaguaramas Peninsula and improvement of the infrastructure within the region.

The refurbishment and upgrading of the Gasparee Cave Welcome Centre was undertaken by the CDA under the project, *Development of Nature Trails and Parks*. Works were 80 percent completed and included activities as follows:

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Regional Development Planning

- upgrade of the bathrooms, plumbing, doors and windows;
- refurbishment of the flooring, railing and kitchen;
- painting of the internal and external walls of the building;
- installation of gypsum ceiling; and
- renovation of the shed in the jetty area.

A contract in the sum of \$5.4 million was awarded for the project, *Renovation to the CDA Police Post at Williams Bay*, which aims to improve the working environment for CDA's Estate Police Officers and bolster security measures within the area. The CDA commenced the refurbishment of the existing building at the Williams Bay Police Post Compound with the demolition of the building's interior. The scope of demolition includes the removal of internal walls, doors and windows and old IT and electrical equipment, as well as the removal of the existing HVAC system.

The CDA also undertook the project, *Refurbishment Works to the Boardwalk Phases 1 and 2*, which seeks to refurbish the Boardwalk infrastructure, enhance the visitor experience and promote economic activity through improved facilities for concessionaires. A request for proposals was issued for design solutions for the repair of the seawall infrastructure. Also, repairs to the seafront handrails were completed and the refurbishment of vending huts was 60 percent completed. Quotations were received for other project activities, which included: the upgrade of the plumbing and drainage systems, construction of security fencing, electrical refurbishment of vending huts and electrical works to the jogging track bollards and overhead lights.

Furthermore, works were completed on the project *Electrical Upgrade of CDA's Head Office* with a total expenditure of \$1.5 million recorded in fiscal year 2024.

Administration: Providing Modern, Safe Public Buildings

Public Buildings

The Government, through Ministries, Departments and Agencies (MDAs), continued in fiscal year 2024 with its programme of works on public buildings, which contributes towards the delivery of good governance and service excellence. These public investments aim to provide quality infrastructure to allow suitable, comfortable and safe accommodation for occupants and visitors. MDAs continued to focus on construction and refurbishment works to provide healthy work environments that are in compliance with the standards of the Occupational Safety and Health Authority and Agency (OSHA). A total of \$79.0 million was utilised from an allocation of \$135.4 million in fiscal year 2024 to undertake many project activities, including:

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- the shell of the Digitisation Building at the Ministry of Rural Development and Local Government Head Office at Kent House, Maraval, was completed at a cost of \$4.5 million. Upon full completion, the building will be used as the digitisation hub of the Ministry, as well as its Information Technology Centre;
- refurbishment and outfitting of a three-storey building was completed to house the Occupational Safety and Health Agency. This building, which is located at the corner of St. John's Road and the Eastern Main Road, St. Augustine, is designed to provide ample space and be well equipped for the Agency to fully carry out its mandate efficiently and effectively;
- stainless-steel burglar proofing was installed throughout the Judiciary's new Duplex Building, Tobago, which provides accommodation for Judges and Magistrates;
- the MSDFS continued with its programme of works towards refurbishing and outfitting the offices of its various Divisions in fiscal year 2024 with the following:
 - ◇ refurbishment and outfitting of office space at Henry Street, Port of Spain, to house the MSDFS's St. George West Local Board;
 - ◇ outfitting of the Couva Social Services Building; and
 - ◇ completion of fit out works at the Siparia Regional Complex, for the successful relocation of the Penal Local Board;
 - ◇ office space at the St. George West Local Board at Henry Street, Port of Spain



Exterior of the St. George West Local Board at Henry Street, Port of Spain



Office space at the St. George West Local Board at Henry Street, Port of Spain

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- the project, Construction of Head Office for MSDFS Divisions, commenced with the foundation and ancillary works for a ten-storey building, which is located at No. 2-4 Tragarete Road, Port of Spain. The estimated cost is \$151.0 million and the duration is two (2) years;
- under the *Refurbishment and Re-tooling of Constituency Offices of Members of the House of Representatives*, works were done at various Constituency Offices and Sub-Offices at Tunapuna, Chaguanas West, Moruga/Tableland, Fyzabad, Mayaro and Oropouche East;
- the Personnel Department continued with the customisation and outfitting of its new office building at No. 3 Alexandra Street, St Clair and completed the following works:
 - ◇ remediation of the fire detection system
 - ◇ balancing of the air-conditioning system – floors one to five
 - ◇ electrical remediation – all floors
 - ◇ installation of network cabling for workstations – floors two to four;
- through the Ministry of National Security, the CCTV system and security perimeter fence were upgraded at the Immigration Detention Centre at Aripo, Arima;
- the project, *Upgrade to the Rudranath Capildeo Learning Resource Centre, Phase II*, continued under the MOE, with the completion of the following works:
 - ◇ electrical remediation at the printery
 - ◇ replacement of air conditioning units in the conference and server rooms
 - ◇ replacement of sanitary fittings in the washroom
 - ◇ refurbishment of the roof and storeroom
- several offices throughout the country under the Maintenance Division of the Ministry of Works and Transport were refurbished during the fiscal year and included:
 - ◇ Maintenance Sub-Office, Carenage - Stores Building – new roof
 - ◇ Highways Sub Office Cedros – steel shed roof
 - ◇ Highways Office Tabaquite - high- security fencing
 - ◇ Drainage Division Curepe – painting and air conditioning
 - ◇ Works Complex, Rio Claro – replacement of cabinetry and painting;
- modifications and outfitting works, which involved widening of corridor and entrance as well outfitting of the washroom areas and elevator, were completed at the head office of the Environmental Management Authority (EMA), in order to enable access to the differently abled;

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- mobilisation of a contractor for the commencement of the construction of the Port of Spain Shopping Complex located at No. 43 Independence Square, Port of Spain under the Ministry of Housing and Urban Development;
- mobilisation of a contractor for the establishment of additional office spaces for the Ministry of Foreign and CARICOM Affairs (MFCA), which has been relocated to No. 2 Prada Street, St. Clair;
- expansion of Calder Hall Administrative Complex under the THA, continued with works that included:
 - ◇ installation of workstations for the Accounts Unit
 - ◇ installation of gym equipment
 - ◇ demolition of partitions and built-in furniture, and removal from compound
 - ◇ outfitting of a garden terrace
 - ◇ outfitting of office spaces for Industrial Relations
 - ◇ repairs to the existing sewerage treatment plant; and
- the THA continued with the reconstruction of Community Emergency Response Team (CERT) Speyside Sub-Office and works that were undertaken included plumbing, electrical, retaining walls to the front and the back of the building, and installation of ceiling tiles and internal handrails.

Court Facilities

In fiscal year 2024, the Judiciary of Trinidad and Tobago focused on implementing programmes and projects in alignment with the Administration of Justice (Indictable Proceedings) Act, 2011 (as amended), referred to as AJIPAA. Proclaimed on December 12, 2023, this legislation abolishes preliminary inquiries and replaces them with sufficient hearings and indictments that proceed directly to the High Court or Hall of Justice. This reform enables cases to be presented to a High Court Judge more efficiently, enhancing the timeliness of legal proceedings. Additionally, the Judiciary has been implementing evidence management software, developing Technology Courts and upgrading ICT infrastructure in all courtrooms. Ongoing infrastructure enhancements at magistracies include the integration of Traffic, Petty/Small Claims and Domestic Violence courtrooms, along with their respective office staff.

The Judiciary received an allocation of \$98.2 million in fiscal year 2024 to implement its programmes of works, and the sum of \$32.4 million was expended on various programmes and projects as highlighted below:

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Rehabilitation of the Hall of Justice, Trinidad: Modification and retrofitting works continued in order to accommodate the Criminal Division, for which, 31 courtrooms are to be established. The cost of these works amounted to \$7.0 million in fiscal year 2024 and included the following:

On-going -

- upgrade of the courtroom evidence management software, *Technology Courts and Litigation*, and the delivery and installation of ICT equipment;
- civil works for 27 Criminal Courtrooms;
- woodworking for the Jury and Criminal Courtrooms;
- replacement of floorings on the second and third floors;
- electrical works to courtrooms and data cabling infrastructure;
- supply and delivery of Redundant Uninterrupted Power Supply (UPS);
- mechanical and plumbing upgrade; and

Completed -

- civil works for eight (8) Jury Courts.

Additionally, contracts totalling \$26.1 million were awarded for the replacement of 14 elevators, two (2) chillers, HVAC systems, a portable water pump and upgrade of the generator.

Rehabilitation of the Hall of Justice, Tobago: An allocation of \$2.7 million was made for ongoing upgrade works, for which an expenditure of \$1.0 million was incurred for the following activities:

Completed -

- upgrade works to the sewer system; and
- supply and delivery of computer hardware and accessories.

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On-going -

- upgrade of courtroom evidence management software, *Technology Courts and Litigation*; and
- modification and reconfiguration works to accommodate the establishment of Criminal Courts.

Refurbishment of Magistrates' Courts: upgrade works continued at various courts, with an accumulated expenditure of \$3.0 million to facilitate the following:

- upgrade of the evidence management software *Technology Courts and Litigation*, as well as the purchase and installation of ICT equipment;
- completion of upgrade of the water and sewer infrastructure at the Chaguanas and Couva Magistrates' Courts;
- completion of upgrade of the air-conditioning system and continuation of roof works at the Chaguanas Magistrates' Court; and
- supply and delivery of new life safety systems for the Couva and Sangre Grande Magistrates' Courts were completed.

Development of Customer Service Centres at the Nation's Courts: this project seeks to address the sources of barriers to access justice which include geography and digital divide. In fiscal year 2024, \$0.5 million was utilised to accomplish the following:

- *O'Meara Judicial Centre (OJC)*
 - ◇ completion of the installation of 15 horsepower potable water pump, refurbishment of the electrical panel and supply of the pressure regulating valve
 - ◇ completion of Virtual Access Customer Centres (VACC);
- *San Fernando Video Conferencing Centre* – commencement of the procurement process for the installation of a Video Conferencing Centre in San Fernando, in a containerised structure, to maintain court procedures virtually, following the closure of various Courts in the southern city.

Institutional Strengthening of the Judiciary Family Courts: an expenditure of \$2.0 million was incurred to achieve the following:

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- installation of ICT equipment, such as FTR and VC technologies and the implementation of infrastructure works to support case centre operations at the Arima, San Fernando, Port of Spain and Tobago Family Courts, in relation the AJIPAA;
- installation of furniture and equipment at the Courts; and
- completion of the procurement process for the installation of an elevator at the Tobago Family Court.

Establishment of a Juvenile Court of Trinidad and Tobago: this project continued in fiscal year 2024 with expenditure amounting to \$1.5 million to implement the following activities:

- installation of ICT equipment and implementation of infrastructure to support case centre operations in relation to the AJIPAA;
- completion of refurbishment works comprising of electrical, HVAC and courtroom upgrades at the Children Court, Port of Spain; and
- supply and delivery of laptops, desktops, hard drives and monitors at all Children Courts.

Implementation of a Comprehensive Security System in the Judiciary: the project continued with the supply and delivery of tools and equipment for security staff as well as installation of walkthrough scanners at entry points, for which expenditure totalled \$5.1 million.

Refurbishment and Expansion of the Siparia Magistrates' Court: expenditure in the amount of \$0.3 million was incurred for the continuation of activities as follows:

- upgrade works to the existing building, including roof works, tiling, electrical and fire alarms systems;
- upgrade of the evidence management software Technology Court and Litigation for use in courtrooms; and
- installation of containerised bathrooms.

Construction of Video Conferencing (VC) Centre at Golden Grove, Arouca: the Judiciary continued to establish video conferencing centres within prisons, including the Remand Prison, the Maximum Security Prison, the Youth Training Centre and the Women's Prison at the Golden Grove Estate, Arouca. Prefabricated structures were used to house these centres, in order to facilitate virtual court proceedings. The Judiciary has also been engaged in

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reconfiguring a permanent structure at the Remand Prison to establish a video conferencing centre. In fiscal year 2024, at a cost of \$0.9 million, the Judiciary continued the works, which were being executed in three (3) phases:

- Phase I – works to the first floor of the building to include nine (9) VC rooms and the installation of a central air -conditioning system;
- Phase II – works to the ground floor and compound; and
- Phase III – upgrades and expansion of the containerised VC at the Remand Prison.

Historical Buildings

Of the \$5.4 million provided for the restoration of historical buildings, a total of \$0.4 million was utilised in fiscal year 2024 for the restoration of Hayes Court, which was officially completed and opened in March 2024. Hayes Court, which was declared as a heritage site, is the official residence of the Anglican Bishop of the Trinidad and Tobago. Also, the Office of the Prime Minister, in collaboration with the UDeCOTT, developed a revised scope for the restoration of the Trinity Cathedral located in Port of Spain, and the procurement process has progressed to the tender evaluation stage.

Capacity Building/Institutional Strengthening

In fiscal year 2024, the Government continued its investment in modernising the systems and business processes in the Public Service and the upskilling of workers, with the aim of improving efficiency and effectiveness in the delivery of services to clients, as well as the ease of doing business for potential investors.

The Ministry of Public Administration (MPA), having the overarching responsibility for driving the modernisation of the Public Service and improvement in the human resource management architecture, continued to implement programmes geared towards facilitating improved operational effectiveness within the Public Sector in fiscal year 2024. To this end, a provision of \$3.5 million was allocated, of which \$1.5 million was expended on the continuation of programmes as stated below.

Modernisation of the Public Service Academy: this programme involves the design of the new structure for the Academy, the development of a strategy for learning and development, upskilling of Academy staff and rebranding the Academy. In fiscal year 2024, the MPA, through the Academy, signed a Memorandum of Understanding (MOU) with the University of the

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Capacity Building/Institutional Strengthening

West Indies for the implementation of a learning and development programme from which public officers are to benefit.

Development and Implementation of a Workforce Planning Strategy for the Public Service: in fiscal year 2024, the MPA initiated the procurement process to engage a consultancy for the development of a workforce planning strategy. This will involve the assessment of the current state of the Public Service, identification of the future state and generation of interventions to close the gap.

Development of a Work from Home Policy for the Public Sector: on January 22, 2024, the MPA signed an agreement with a consulting firm for services in the development of a comprehensive Remote Work Policy for the Trinidad and Tobago Civil Service, with the intention that remote work remains consistent with the Government's drive to improve the provision of public services to all of clients. The project, which costs \$2.9 million, reached 50 percent completion in fiscal year 2024 and is expected to end in February 2025.

Local Government Reform

The Ministry of Rural Development and Local Government, through the *Implementation of the Local Government Reform Programme*, is making significant progress towards fully implementing the Miscellaneous Provisions (Local Government Reform) Act. For fiscal year 2024, the sum of \$17.0 million was utilised to advance key reform initiatives which included:

- *Change Agent Programme:* this programme supports Municipal Corporations (MCs) in navigating the changes required by local government reforms. A central focus is Business Process Re-engineering, which is crucial for integrating new modalities at the MCs in accordance with the Act. This involves fostering a new organisational culture within the Corporations and conducting process mapping of their functional units to streamline operations and boost effectiveness; and
- *Digitisation Programme:* this initiative is aimed at modernising and digitising local government records and documents. By enhancing accessibility, reducing dependence on physical paperwork, and improving overall efficiency, the Programme seeks to make local governance more agile and responsive to community needs.

Empowerment of the Labour Force

In fulfilling its mission to promote decent work, industrial peace and equal opportunities for all, the Ministry of Labour (MOL) incurred an expenditure of \$8.3 million of its \$10.8 million allocation. Some of the key activities included the following:

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Capacity Building/Institutional Strengthening

- *Determination and Impact of the Minimum Wage Level on the Economy* – a consultant was engaged to institute a system to be utilised to review, determine and monitor the minimum wage in Trinidad and Tobago at a cost of \$0.4 million;
- *Development of a Modernised Labour Market Information System (LMIS)* – a consultant was engaged to develop the LMIS. A Private Sector Job Vacancy Survey was completed in fiscal year 2024 at a cost of \$0.5 million and the Data Analysis Final Report was approved by MOL in April 2024;
- *Implementation of the National Workplace Policy on Sexual Harassment* – an Advocacy and Awareness Programme was launched, utilising \$0.2 million to facilitate payment to media and production houses for the development of promotional campaigns through infomercials, advertisements and social media;
- *Development of a Child Labour Policy* – at a cost of \$0.4 million, the Ministry continued to develop a national policy for the prevention and elimination of child labour in Trinidad and Tobago. The International Labour Organization (ILO) was engaged to provide technical assistance in the drafting of the Policy, develop the Light and Hazardous Work Lists, and oversee the hosting of stakeholder consultations. The following activities were undertaken:
 - ◇ stakeholder consultations were conducted in January 2024 in Trinidad, and on July 10, 2024 in Tobago, with the support of the National Steering Committee for the Prevention and Elimination of Child Labour in Trinidad and Tobago and the Education Sector
 - ◇ a sensitisation campaign was held in December 2023, as part of the Ministry’s outreach programme, training and capacity building workshops were conducted for Labour Inspectors. Additionally, a Child Labour Ambassador Programme was held with facilitators that included the Office of the Director of Public Prosecutions
 - ◇ World Day Against Child Labour was commemorated on June 12, 2024 with the airing of radio pieces featuring the Child Ambassadors, activities within Ambassador Schools, and hosting of a booth at the Ambassador School Family Fun Day;

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Capacity Building/Institutional Strengthening



Public Awareness Consultations
Child Labour Ambassadors

- *Conduct of a National Baseline Survey on Knowledge, Attitude, Beliefs and Practices on HIV in the Workplace* – the UWI Health Economics Unit was contracted to conduct the Survey at a cost of \$0.2 million. The Standard Operating Manual was finalised and enumerators were trained. The fieldwork for the survey commenced in April, 2024 with 2,000 establishments targeted. Online links to the questionnaire were also distributed to selected Government Offices for participation; and
- *Regulations of the Occupational Safety and Health Agency* - the OSH Agency hosted a public consultation on Personal Protective Equipment (PPE) in March 2024 at the Cipriani College of Labour and Cooperative Studies (CCLCS) at a cost of \$0.2 million. A consultation on Commercial Diving was also held in July 2024 at the Radisson Hotel.

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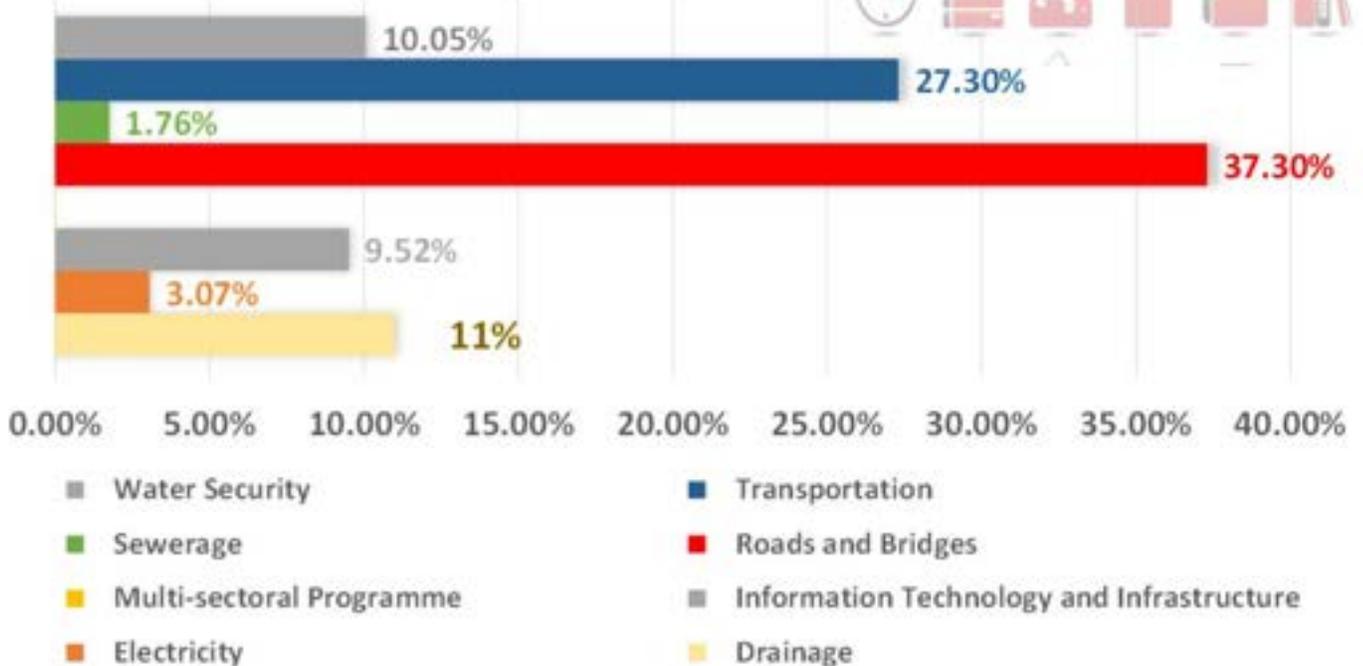
Improving Productivity through Quality Infrastructure and Transportation

PUBLIC SECTOR INVESTMENT PROGRAMME 2024 BY VISION 2030 THEMATIC AREA (\$T MILLION)



- ▶ PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET
- ▶ DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE
- ▶ IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION
- ▶ BUILDING GLOBALLY COMPETITIVE BUSINESSES
- ▶ PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

SECTOR EXPENDITURE 2024



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IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION

Information Technology and Digital Infrastructure

A critical pillar identified in the Phase II Report of the Roadmap to Recovery Committee for socio-economic recovery following the COVID-19 Pandemic is that of Diversifying and Transforming the Economy in Tobago and in Trinidad – leveraging digitalisation. Adopting and adapting modern ICT technology not only has the potential to boost the efficiency and effectiveness of service delivery and industry competitiveness, but it presents avenues for business continuity, economic resilience and social connectedness. The Government is, therefore, unwavering in its pursuit of creating a digital nation.

An allocation of \$321.7 million was appropriated in fiscal year 2024 to invest in initiatives across MDAs to advance the Government Digital Programme and further the national digital agenda. Key among these MDAs is the Ministry of Digital Transformation (MDT), which received a provision of \$95.8 million to pursue its programme of works as highlighted below.

The MDT has adopted three (3) core programmes to promote a digital nation and the main achievements are detailed below.

Under the *Digital Government Programme*, the sum of \$40.3 million was utilised for the following activities:

- development of an e-Identity(e-ID) system continued with a project kick-off for the e-ID software implementation on May 10, 2024. A contract was signed by three (3) parties, namely iGovTT, MDT and the United Nations Development Programme (UNDP) at a total cost of US\$8.2 million, over a three-year period for the development of the e-ID platform, which commenced. A pilot phase is scheduled to start in October 2024;
- development of the interoperability platform progressed with identify verification by the Elections and Boundaries Commission and the Licensing Division of the Ministry of Works and Transport. The platform will facilitate the sharing of electronic information securely and seamlessly among MDAs with varying IT applications and systems;
- setting-up of a Hybrid Cloud continued as the following activities were undertaken:
 - ◆ development of a service catalogue
 - ◆ updating of the scope of works for a Wide Area Network (WAN) integration and data centre integration
 - ◆ completion of proof of concepts
 - ◆ testing to ensure the proper configuration of the cloud; and
- signing of a contract on February 1, 2024 between the Telecommunications Service of Trinidad and Tobago (TSTT) and iGovTT, on behalf of MDT, for the construction and installation of a data centre at a cost of \$60.0 million. The data centre will be built in the

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Information Technology and Digital Infrastructure

United Kingdom on a modular basis and assembled in Trinidad. This will be a tier four data centre, the first of its kind in the Caribbean.

Under the *Digital Society Programme*, the sum of \$13.4 million was utilised for the following activities:

- a total of 14 ICT Access Centres have been established and refurbishment works continued on ten (10) additional centres in Trinidad and six (6) centres in Tobago; and
- under the Digital Skills initiative, the WeLearnTT platform was developed and eight (8) programmes were implemented for online learning with available courses such as CISCO – Computer Hardware, Linux Foundation, Coursera and Simplilearn.

Under the *Digital Economy Programme*, the sum of \$3.0 million was utilised for the following activities:

- through the Developers Hub (D’Hub) Capacity Building and Training Programmes, 250 learners enrolled in the Linux Programme, 91 learners in the SimpliLearn courses and 291 learners in the Coursera Programme. Further, 196 learners signed up for the UTT Cyber Security Live Lecture, while 27 persons participated in the IDB Entrepreneurial Workshop;
- under the D’Hub Challenge Series I, Developer Teams submitted proof on concepts (POC) for software solutions in January 2024 for five (5) Challenges. Evaluations of 15 Concept Awardees were conducted by a Lithuanian consultant to determine training needs for the POC development stage. The evaluations were completed and a report was submitted with the training requirements for developers. The Developer POC evaluation was aired by Trinidad and Tobago Television Limited (TTT) and on social media platforms. The Minimum Viable Product/Implementation Phase was kicked off and teams began an initial review session with Government’s Challenge Owners and iGovTT.

In March 2024, the MPA signed a contract with Oracle at cost of US\$2.6 million to advance the implementation of the Electronic Human Resource Management Programme (EHRM). The design process for the EHRM system commenced and included elements such as Core HR, Benefits Management, Recruiting and On-Boarding. The EHRM is intended to modernise the human resource management in the Public Service and increase its efficiency and effectiveness. The MPA expended the sum of \$3.0 million on this activity in fiscal year 2024.

The Judiciary continued its extensive ICT programme to digitise and modernise court proceedings. Its achievements included:

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Information Technology and Digital Infrastructure

- acquisition of equipment for the Disaster Recovery Centre at the San Fernando Supreme Court;
- operationalisation of three (3) video courtrooms at O'Meara Judicial Centre; and
- completion of civil, finishing and minor painting works for the establishment of the Virtual Access Customer Centre at O'Meara.

The Ministry of Finance pursued the project the Establishment of the Integrated Financial Management Information System (IFMIS), which is aimed at automating the public financial system via the engagement of a consultant to review and finalise the new Chart of Accounts. Works progressed on the backup and restore procedures, the design and implementation of the Internal Audit (IA) framework, the generation of revenue reports for GenTax and Asycuda and the implementation of the cyber security procedures. It is expected that IFMIS will be rolled out in October 2024 for the following MDAs:

- Integrity Commission;
- Industrial Court;
- Tax Appeal Board;
- Equal Opportunities Commission;
- Ministry of Finance;
- Service Commissions Department; and
- Office of the President.

The project, *Enhancement of the Single Electronic Window (SEW)* continued under the Ministry of Trade and Industry. Specifically, activities with regard to the design of an electronic payment system on the DevelopTT platform under the Automated Construction Permitting System were completed. The activities associated with the design of the Enhanced TTBizLink Application Software, including Scrap Metal e-services, continued. Also, the Port Community System Solution, Advisory Services on Fair Trading and the public awareness campaigns with Guardian Media and Digicel have been completed. The entire allocation of \$21.0 million was expended under this project.

The SEW, implemented through the TTBizLink online platform, has significantly reduced the time required to conduct several business and trade transactions including: E-Certificate of Origin processing time has been reduced from one (1) day to 30 minutes, E-Company Registration from seven (7) days to three (3) days, e-Fiscal Incentives and E- Import Duty Concession from six (6) weeks to 11 days, E- Import/Export Permits and Licences from four (4) weeks to one (1) day and E-Work Permit processing time reduced from six (6) weeks to two (2) and a half weeks.

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The Trinidad and Tobago Police Service continued the process of upgrading and expanding its Information Technology Infrastructure with the procurement of the following items:

- computer systems and laptops;
- network equipment (switches and routers);
- speed guns;
- e-ticketing machines and accessories;
- direct entry equipment; and
- scanners for the HR and Finance Digitisation Project.

At the Ministry of Works and Transport (MOWT), software development continued under the project *Procurement of a Software Management System for the Operationalization of the Motor Vehicle and Road Traffic Act (MVRTA) Amendments* on the completion of changes to the Vehicle Registration Data Hub in the U-TURN System. This entailed an adaptive enhancement change to reconfigure the replication agents and ensure service reliability and the continuation of software development on the Fixed Penalty Notice UTURN System. An amount of \$1.5 million was expended.

The *Implementation of an Electronic Document Management System (EDMS)* at the Service Commissions Department (SCD) continued in fiscal year 2024 with the expenditure of \$3.0 million. Hardware infrastructure (servers) have been configured and implemented at the primary site and the staff of the business units have received training to utilise the OnBase EDMS application, which is now being integrated into their daily operations. This allows the business units to scan, capture, index, and route correspondence digitally. Back file conversion also continued.

Further, installation of Digital Leave Forms for the pilot units was achieved namely, the Human Resources, ICT, Office Management, Registry and Accounts Units. Moreover, planning and discovery for the design and development of the following modules were done in fiscal year 2024:

- Automated Workflow HR Notes to the Commission;
- Automated Workflow for the Public Service Commission Secretariat;
- Case Management for the Teaching Service Commission; and
- Automated Workflows for Discipline Processes.

At the Ministry of Social Development and Family Services, the advancement of an integrated approach to the delivery of social services continued through the project, *Establishment of an Integrated Social Enterprise Management System (ISEMS)*. The following system development activities were undertaken at a cost of \$3.5 million in fiscal year 2024:

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- portal development for external users;
- resolution of gaps in the system;
- data cleansing and validating of clients files for migration onto the new system; and
- staff training on the use of the new platform

At the Office of the Attorney General and Ministry of Legal Affairs (AGLA), the *Strengthened Information Management at the Registrar General's Department* project was advanced with an expenditure of \$4.2 million. The project successfully completed the ICT Refresh component at the beginning of May 2024, while development activities on the Property Business Registration System (PBRS) component continued.

Transportation

The development of a fully modern, integrated transportation system that operates efficiently and safely across the country is vital for stimulating and promoting economic development. In fiscal year 2024, the Government continued its efforts to establish an efficient national transport system, aimed at providing customers with easy access to reliable and safe transportation services by air, land, and sea. In this regard, the MOWT expended the sum of \$73.3 million on the land, sea and air transport sub-sectors with continuous infrastructural and equipment upgrades.

Land Transportation

The Public Transport Service Corporation (PTSC) was allocated the sum of \$10.0 million to advance infrastructure works in order to improve the reliability of service to its customers. The PTSC expended the sum of \$4.2 million in fiscal year 2024 on the following:

- refurbishment of the work areas of the PTSC to attain OSH compliance included office spaces at the Port of Spain Finance/Accounting Department;
- commencement of fencing at the Arima Depot;
- refurbishment of the passenger waiting area at the Curepe Priority Transit Mall Facility;
- upgrade of the electrical system at the PTSC Engineering and Maxi Taxi Facilities at the Port of Spain Depot and at the Point Fortin Depot;
- fencing of the Factory Road Site in Chaguanas, which will house the future Multi-Modal Transportation Hub; and
- demolition and reconstruction of the boundary wall at the Tobago Depot.

The sum of \$1.0 million was allocated in fiscal year 2024 to the Vehicle Maintenance Company of Trinidad and Tobago (VMCOTT) to continue its capital works programme. VMCOTT focused on the completion of urgent and critical roof repairs at the San Fernando Facility

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which entailed the installation of a new roof guttering system. Further, in order to expand its capacity and revenue stream, VMCOTT's Beetham Facility acquired two (2) rotary post lifts so as to meet the rising demand for the servicing of hybrid and electric vehicles. A total of \$0.5 million was expended on these activities for fiscal year 2024.

Traffic Management

Works continued in fiscal year 2024 under the Traffic Management Branch of the MOWT, which focused on traffic management measures geared towards improving safety on the nation's roadways. The sum of \$1.6 million was expended on the following activities:

- two (2) drones were procured to assist in the collection of data on traffic movements on the nation's roadways;
- four (4) vehicles were procured for the transport of equipment and personnel for road marking purposes throughout the country; and
- 4,102 metres of metal beam guardrails were supplied and installed for traffic control along the Sir Solomon Hochoy Highway, Uriah Butler Highway, Beetham Highway and Churchill Roosevelt Highway.

Sea Transportation

Resources in the revised sum of \$89.0 million were allocated to the sea transportation subsector in fiscal year 2024 for the development of port infrastructure in both Trinidad and Tobago, to increase transport efficiency and safety. A total of \$59.5 million was expended on works which included:

- repairs/replacements of 20 marine lanterns for navigational aids around the islands for safer sea navigation;
- procurement and installation of four (4) cone fenders at the Port of Port of Spain for safer ship berthing;
- delivery and final payment for one (1) 15 metric-ton forklift, one (1) 35 metric-ton forklift and two (2) rubber-tyre gantry cranes for increased efficiency in port operations at the Port of Port of Spain;
- continuation of the Feasibility Study for Fast Ferry Port in Toco with the ongoing collection of additional data required by the Environmental Management Authority (EMA) for review of the Environmental Impact Assessment (EIA) Study; and
- completion of the landside facility of the Integrated Fishing Port and Facilities at Gran Chemin, Moruga to provide 100 fisherfolk with lockers, repair facility, cold storage and sale outlets.

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Aerial view of the Gran Chemin Fishing Centre



Front view of the Gran Chemin Fishing Centre



Equipment for the Port of Port of Spain: 15 metric-ton forklift



Rubber-tyre gantry crane for the Port of Port of Spain

Air Transportation

The MOWT, through the Airports Authority of Trinidad and Tobago (AATT), continued to target infrastructural upgrades which are critical to maintaining and improving security and safety at the nation's international airports, in line with regulations/standards of the International Civil Aviation Organization (ICAO). The AATT received a revised allocation of \$9.1 million in fiscal year 2024 and expended the sum of \$7.5 million on works which included:

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- completion of works on the rehabilitation of the Cargo Equipment Parking Area and Aircraft Parking Position No. 12 at the South Ramp of the Piarco International Airport (PIA) for increased efficiency and safety in cargo handling;
- completion of the replacement of airfield signage for aerodrome certification at the PIA runway;
- rehabilitation of the PIA runway at the Alpha 1 Bravo 1 intersection to ensure the safe movement of aircrafts; and
- commencement of the upgrade of the security systems (including CCTV and Access Control Systems) at the PIA and the A.N.R Robinson International Airport (ANRRIA), with the mobilisation of a contractor.



Cargo Area at the ANRRIA



Runway at the ANRRIA

In addition, the Ministry of Finance continued with the project, *Construction of a Terminal and Associated Facilities at the ANRRIA* in fiscal year 2024. The project is designed to increase the capacity and service level of the airport to promote tourism and attract international companies and is being executed by NIDCO. It involves the construction of a new terminal with new road access, taxiway, apron, ramp, parking facilities and upgrade of the old terminal at Crown Point. The entire allocation of \$400.0 million was utilised for the following ongoing works:

- erection of the new terminal building with structural steel, reinforcement and formwork for underground diesel storage tanks and ground slabs;

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- installation of metal roof sheets for the Eastern Outdoor Canopy;
- blockwork and plastering of first floor and ground floor with ancillary works;
- mechanical, electrical and plumbing works; and
- drainage, landscaping and fencing.

Roads and Bridges

The Roads and Bridges sector is essential for sustaining economic development, increasing productivity and promoting societal well-being. Road networks create crucial connections between communities and business centres, facilitating the movement of people and goods. As a one of the Small Island Developing States (SIDS), Trinidad and Tobago's road infrastructure faces significant challenges due to climate change. Also of significance is the increase in settlements in various parts of the country which require road infrastructure. To address these issues, the Government continued to invest in the Roads and Bridges sector.

In fiscal year 2024, the Government invested \$628.2 million in the nation's road infrastructure. The MOWT and the Ministry of Rural Development and Local Government (MRDLG), as the key executing agencies.

Rehabilitation of Existing Roadways

Rehabilitation of the existing roadways in Trinidad and Tobago are executed by the Programme for Upgrading Road Efficiency (PURE), a Unit of the Ministry of Works and Transport, and the Municipal Corporations under the Ministry of Rural Development and Local Government.

Programme for Upgrading Road Efficiency

A total of \$140.0 million was expended by the PURE Unit to execute various projects under the *Road Construction/Major Road Rehabilitation Programme*. The key achievements are detailed below.

Reconstruction of the Manzanilla-Mayaro Road

After the collapse of sections of the Manzanilla-Mayaro Road in November 2022, the PURE Unit completed Phase I of the reconstruction project. This phase involved the reconstruction of 1.6 km of roadway and the resurfacing of 5km of roadway. In addition, eight (8) culverts were constructed and repairs of existing culverts were conducted to mitigate the potential for flooding.

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Roads and Bridges



Culvert construction at the Manzanilla-Mayaro Road



Aerial View of a segment of the reconstructed Manzanilla- Mayaro Road

Widening of the Sir Solomon Hochoy Highway (SHH) from Chaguanas to Chase Village

Traffic congestion during peak hours along the North-South Corridor reduces productivity, increases vehicle operating costs and poses health concerns to the travelling public. The PURE Unit pursued the construction of additional lanes on both north-bound and south-bound sides along the SHH, between the Chaguanas and Chase Village Overpasses. This project has reached 38 percent completion, and the scheduled end date is in the fourth quarter of calendar year 2024.



Construction of additional lanes for the Solomon Hochoy Highway, Chaguanas

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Roads and Bridges

During fiscal year 2024, the PURE Unit initiated a total of 84 road rehabilitation projects across the country, which include slope stabilisation, drainage measures and road resurfacing. The Unit also continued to implement many projects that commenced in fiscal year 2023. A breakdown of these projects is shown in the table below:

Type of Projects	Ongoing Projects from 2023	New Projects in 2024	Total
Road Resurfacing	16	81	97
Slope Stabilisation	5	1	6
Bridge Reconstruction	0	2	2

Local Government

The Ministry of Rural Development and Local Government and the 14 Municipalities, expended the sum of \$72.7 million towards the rehabilitation of roads along the Corporations' vested road networks. These works pertained to road resurfacing, drainage, slipper drains, footpath and minor retaining wall construction and geo-technical engineering for slope stabilisation measures.

Bridges and Landslips

The MOWT commenced works during fiscal year 2024 to rehabilitate 39 landslips under Phases I and IIA of the *Landslip Repair Programme (LRP)* and expended the sum of \$53.9 million on project activities. The percentage completion rates of landslip repairs at some of the locations are shown in the table below:

Landslip Location	Percent	Landslip Location	Percent Completed
Phase I			
L17-Mamoral Road 7.0km LP No. 151	100	L03-North Coast Road	100
L21-Southern Main Road, Cunapo	100	L26-San Francique	100

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Landslip Location	Percent	Landslip Location	Percent Completed
Phase II			
L01- Cumuto Main Road 12km LP No. 197	68	L24/25 La Fortune, Pluck Road 0.5km LP Nos. 173-175	86
L11 Bonair Road LP No. 188	8	L14- Brasso Caparo Road Valley Road- 13.5km	32
L18-Mamoral Road	100	L19-Tabaquite- Rio Claro Road	100
L29-Naparima-Mayaro Road	100	L28-Papourie Road	100



Completed Slope Stabilisation Works at L19-
 Tabaquite- Rio Claro Road



Completed Slope Stabilisation Works at LP#29
 Coora Road, Siparia (L23)

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Roads and Bridges

The *Bridges Reconstruction Programme* is in the third phase of implementation and 26 bridges are scheduled for reconstruction. Works on 14 bridges commenced during fiscal year 2024, incurring expenditure in the sum of \$63.0 million. The percentage completion rates of the bridges at some of the locations are shown in the table below:

Bridges	Percent Completed	Bridges	Percent Completed
B1/40 Grande Riviere, Toco	24	B1/2 Caigual Road, Manzanilla	97
B1/1 Tamana Road	53	B2/9 Chickland Caparo Road	75
B1/8 Piparo, Tabaquite	80	B1/5 Tableland	77
B1/77 SS Erin Road	65	B1/11 Mayaro - Guayaguayare	100
B1/45 Paria Main Road	100	B1/40 Cunapo Southern Main Road	100



Bridge construction works - B1/40 Cunapo Southern Main Road

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Roads and Bridges



Ongoing construction works to replace the dilapidated Grande Riviere Bridge, Toco

Construction of New Roadways

Under the *Construction of the Solomon Hochoy Highway Extension to Point Fortin* project, \$75.0 million was expended to further works in fiscal year 2024 and the overall completion rate was 93 percent. During the period of construction, the MOWT continuously opened several segments of the Highway for public usage once completed. Notably in October 2023, two (2) segments were opened, the Mon Desir to La Brea and Vance River to Dunlop Roundabout segments.



Package 2C- Mon Desir Interchange and Delhi Road Overpass

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Roads and Bridges



Aerial View of a cross section of Package 5D- Southern Main Road to Dunlop Roundabout

The *Construction of a Vehicular Overpass in the Vicinity of Powder Magazine and Related Road Improvements* project was significantly advanced, and the Overpass was officially opened to vehicular traffic in December 2023. However, additional drainage and roadworks remained ongoing. The project expended the sum of \$40.6 million during fiscal year 2024.



Diego Martin Vehicular Overpass Columbus Boulevard Roundabout

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Roads and Bridges

The *Churchill Roosevelt Highway (CRH) Extension to Manzanilla* project advanced to an overall completion rate of 80 percent, with activities incurring an expenditure of \$100.0 million during fiscal year 2024. The project is comprised of the construction of 5km four-lane divided highway as well as the construction of a connector road at the end of the 5km mark to the Eastern Main Road, Guaico. The individual completion rates of the ongoing work packages were as follows:

- Package 1A – Construction of 2.48km of a four-lane highway eastward from Cumuto Main Road (Ch 6+600 to 9+080) and 426m of a connector road to connect to Cumuto Main Road - 93 percent completed;
- Package 1B – Construction of 2.52km of a four-lane highway eastward from the end of 1A (Ch 9+080 to 11+600) - 92 percent completed; and
- Connector Road (end of Package 1B to Eastern Main Road)
 - ◇ Segment 1 – Construction of 420m of a two-lane connector road - 90 percent completed;
 - ◇ Segment 2 – Construction of 950m of a two-lane connector road - 60 percent completed; and
 - ◇ Segment 3 – Construction of 300m of a two-lane connector road - 25 percent completed.

Tobago - Roads and Bridges

Under the Roads and Bridges Programme in Tobago, an investment of \$30.0 million was made to advance enhancements to secondary roads and critical infrastructure across the island, underscoring the commitment to upgrading and maintaining road networks. Key achievements for fiscal year 2024 include:

- completion of road resurfacing works at Northside Road, Castara, Buccoo Main Road and All Field Trace, Lowlands;
- construction of Milford Court/Pigeon Point Connector Road - 15 percent completed;
- construction of a bypass from Lammy Road to Roxborough/Parlatuvier Road, Roxborough - 93 percent completed;
- construction of Friendship Connector Road - 85 percent completed; and
- continuation of road restoration works at Castara, Darrel Spring, Parlatuvier, Grande Gully and French Fort.

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Drainage

The Government continued to focus on the development and upgrade of drainage infrastructure in an effort to reduce the impact of flooding in low-lying areas in Trinidad and Tobago. Under the *Flood Mitigation - Erosion Control Programme*, implemented by the MOWT the sum of \$72.1 million was utilised for the continuation and completion of projects throughout Trinidad. Some of the major achievements under the programme are highlighted in the table below:

Project	Completion Date
Construction of a reinforced concrete wall at LP No. 41 Santa Cruz Old Road, San Juan	October 2023
Construction of a U-Section along Dyette Main - Jerningham Railway Road, Cunupia Road to Jerningham Railway Road	January 2024
Bank rehabilitation along Powdharie River, Balmain, Couva	October 2023
Construction of gabion basket walls along the Matelot River, Matelot Community College, Paria Main Road	January 2024
Construction of a reinforced concrete wall along the Petit Valley Ravine adjacent to La Burnham Villas, Petit Valley	October 2023
Construction of a reinforced concrete box drain at Sundarsingh Drive, Aranguez, San Juan	February 2024
Construction of a reinforced concrete wall along the Tunapuna River, in the vicinity of Jorden, Terrace Tunapuna	December 2023
Construction of a reinforced concrete wall in the vicinity of La Joya Administrative Complex	January 2024
Construction of a reinforced concrete wall along the Oropouche River at New Colonial Road, Barrackpore	February 2024
Construction of a reinforced concrete wall along Simeon Ravine, Sparrow Drive Extension, Petit Valley	January 2024
Construction of reinforced concrete wall along Cunupia River, Manzana Drive	February 2024
Construction of a reinforced concrete wall along the Arima River off Trisha Avenue, Mandalay Gardens, Arima	March 2024

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Drainage

Project	Completion Date
Rehabilitation works at the Arima River at the Crossings, Arima	August 2024
Construction of a reinforced concrete U-Section at LP No. 52 Queen Drive, Bagatelle Road, Diego Martin	May 2024



Rehabilitation works at the Arima River at the Crossings, Arima



Construction of reinforced concrete U-Section at Bagatelle Diego Martin

The sum of \$2.2 million was also utilised for the continuation of projects under the *Programme of Upgrade to Existing Drainage Pumps and Gate Inventory*, which entails the upgrade of pump stations and the replacement and rehabilitation of sluice gates and flap gates across Trinidad. The major achievements during the period under review included:

- continuation of the upgrade of gate structures in the St. Augustine Area, Trantrill Road, which was 40 percent completed;
- reconstruction of the Sadhoo Trace Pump House in El Socorro, which advanced to 90 percent completion;
- upgrade of Bamboo No. 1 Storm Water Pump Station, which reached 30 percent completion; and
- upgrade of the Bamboo No. 2 Pump House and the gate, which was 40 percent completed.

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Drainage

Work also continued under the *Major River Clearing Programme* which utilised the sum of \$5.4 million. During the period under review, the *Caroni River Rehabilitation and Improvement Works* project was 95 percent completed and work commenced on the *Caroni River Rehabilitation and Improvement Works Project - Phase II – Package A*, which reached 40 percent completion.

The sum of \$7.9 million was also utilised under the *Infrastructure Rehabilitation and Flood Mitigation Programme* to advance flood reduction work at the Marie Dulay and Guaracara River, located in Gasparillo, which was 15 percent completed.

A total of \$54.2 million was utilised by the Local Government Agencies (LGAs) for the construction of box drains and other drainage upgrades in Municipal Corporations as follows:

- Arima Borough Corporation - box drains were constructed at Carib Avenue (100 percent completed), Coconut Drive West (100 percent completed) and Harricharan Avenue (70 percent completed);
- San Fernando City Corporation - box drains were constructed at No. 7 Coconut Boulevard, Pleasantville, No. 8 Knox Street, Westwood Street, No. 5 Embacadere, No. 30 Finhorn Road, #66 Scotland Drive, No. 125 Kenneth Avenue, Gopaul Lands, No. 204 Richard Street, Caradale Crescent, No. 45 Washington Street and London Street and retaining walls were constructed at Sunset Ridge and North Road St Joseph Village; and
- Siparia Regional Corporation – kerbwalls and slipper drains were constructed at Antilles Trace and at Grove Park and box drains were constructed at Lorensothe South Trace and Beach Road.

Tobago - Drainage

The THA also continued to focus on improving the drainage infrastructure and the overall safety of residents in Tobago. During the period under review, a number of projects were completed under the *Special Drainage and Irrigation Works* programme, which included works at:

- Big Hole, Good Wood;
- Gale Agard Road Reserve Road, Bloody Bay;
- Adelphi Road, Mason Hall;
- James Crescent, Calder Hall Road;
- Abraham Trace, Friendsfield; and
- Peterkin, Thomas Lane, Mt. Grace (Flats).

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Drainage

Water Management and Flood Control

The sum of \$0.5 million was expended out of a \$2.5 million allocation under the *Water Management and Flood Control Programme* at Orange Grove Food Crop Project for the reconstruction of a road crossing and replacement of the South-Western sluice gate system.

Rehabilitation and Development of Physical Infrastructure at Plum Mitan Project

During fiscal year 2024, expenditure under the *Rehabilitation and Development of Physical Infrastructure at Plum Mitan* project amounted to \$1.5 million, which was utilised for commitments from the previous fiscal year involving the supply, installation and commissioning of drainage pump and fittings for the Pump House and the completion of 1.4 km of access road rehabilitation.

Water Security

Water security focuses on an efficient, reliable and sustainable provision of safe and potable water to the citizens of Trinidad and Tobago, as well as effective treatment of wastewater throughout the country. The Water and Sewerage Authority (WASA) continued to champion and implement strategies for the efficient delivery of water and wastewater services to the population of Trinidad and Tobago. To this end, out of a revised allocation of \$235.5 million provided to WASA for the execution of projects, a total of \$199.1 million was utilised in fiscal year 2024.

Water Security

WASA implemented its projects with the objective of achieving water security and fulfilling the strategic goals and outcomes under the National Development Strategy 2016 - 2030 (Vision 2030) Development Theme III 'Improving Productivity through Quality Infrastructure and Transportation'. In furtherance of this goal, the sum of \$169.3 million was utilised for the implementation of the various initiatives as detailed below.

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Water Security

Community Water Improvement Programme (CWIP)

Through this programme, the WASA made significant strides in providing water connections to unserved and underserved areas in the country. Incurring an expenditure of \$25.0 million, Phases IV and V projects were completed under the CWIP as follows:

Phase IV:

- construction of a booster station at Battery Fort George;
- construction of a booster station at Hope Trace, Tobago;
- installation of pipeline at Stephen Johnson Road, Erin; and
- installation of pipeline at Hindustan, Princes Town;

Phase V:

- upgrade of 1,100m of 50mm pipeline to 150mm pipeline – St. Albans, Valencia;
- replacement of 390m of 100mm pipeline along Laura Hill – Manimore Road, Five Rivers Arouca;
- installation of 400m of 100mm pipeline – from Davis Street to Jitman Trace, Five Rivers;
- replacement of 1,600m of 100mm distribution pipeline – Old Jai Development, Brazil;
- installation of 2200m of 150mm pipeline – Hudaa Drive, Las Lomas No. 3 (Sou-Sou Lands);
- installation of 273m of 100mm pipeline – Polo Ground Road Preysal; and
- installation of 670m of 100mm pipeline – Ramgoolie Trace, Curepe.

Design and Implementation of an Intelligent Virtual Guarding (IVG) System at WASA Installations.

The sum of \$0.8 million was utilised for enhanced security services to safeguard the Authority's various facilities and assets. In this regard, the following works were completed:

- installation of a light pole at Jerningham Stockpile;
- fencing at Talparo Booster Station;
- excavation of trenches, tying of steel and installation of chain link fence at the Tyrico Water Treatment Plant;
- clearing of perimeter fence, cutting of trees and fence repairs at the Roystonia Wastewater Lift Station;
- casting of ground beams, block work and chain link installation at the Naparima Area Office; and
- grounds maintenance and fence repairs at the Point Lisas Tank Farm.

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Water Security

National Rainwater Harvesting Programme

The main objective of this project is to improve water supply, build resilience to the impacts of disaster and climate change and to develop entrepreneurial capacity in targeted communities across Trinidad and Tobago. The project description entails the installation of 40 rainwater harvesters within various communities across Trinidad and Tobago to assist residents in accessing an adequate supply of water in a safe and reliable manner. The sum of \$0.6 million was utilised for the installation of 20 rainwater harvesters, of which 16 were installed at residences in locations including Warrentown, Piparo, St. Mary's Village Moruga Road, Sangre Chiquito, Talparo, Petit Valley, Arima, Brazil, La Seiva Village and Chaguanas. The other four (4) rainwater harvesters were installed at community centres in Esperance, Cedros, San Raphael and Febeau.

National Water Sector Transformation Programme (NWSTP)

This Programme consists of the following components: Water Stabilisation and Improvement (Component 1); Water Sector Transformation (Component 2) and Network Optimisation (Component 3). The main objective of this Programme is to sustainably manage the country's water resources through the implementation of a phased ten [10] year programme to secure water resources and to strengthen the sector's regulatory and institutional environments. In furtherance of this objective, the following works were undertaken during fiscal year 2024, incurring expenditure of \$70.0 million:

- completion of the wells and associated pipelines under Component 1 – Water Stabilisation and Improvement;
 - ◊ drilling and equipping of Arouca Nos. 11, 12, and 13 wells
 - ◊ drilling and equipping of Freeport Nos. 19, 20 and 21 wells
 - ◊ drilling and equipping of Las Lomas No. 12 well
 - ◊ drilling and equipping of Granville No. 18 well
 - ◊ drilling and equipping of Mary's Hill No. 2 well
 - ◊ rehabilitation of Chatham No. 14 Well
 - ◊ conversion of Wilson Road No. 13 and Chatham No. 7 Well into a production well with associated pipelines;
- upgrade and refurbishment of the South Oropouche Booster Station Phase 2 and the installation of 4.2km of pipeline in Guapo/Cap-De-Ville under Component 3 –Network Optimisation;
- completion of the following automation and digitisation projects under Component 3 –

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Network Optimisation:

- ◇ expansion and outfitting of an Operational Control Centre
- ◇ supply, installation and configuration of a Human Machine Interface (HMI) Software and Hardware for the Operational Control Centre (OCC)
- ◇ procurement of software components for the Geographical Information System; and
- procurement and installation of Bulk Flowmeters and Data Loggers along the Caroni North, Hollis and Navet Transmission Systems under Component 3 – Network Optimisation.

North-West Water Supply Improvement Programme (NWWSSIP)

The NWWSSIP aims to resolve the water supply challenges within the Region through several solutions involving infrastructure and systems upgrades, development of new water sources and technology improvements. Thus, in fiscal year 2024, the sum of \$30.0 million was utilised for the completion of the following booster stations and pipeline projects under the NWWSSIP:

- upgrade and refurbishment of various Booster Stations – Simeon Road, Foncette, Picton 2, Fantasy, Scorpion, Westvale, La Puerta Booster, and L'anse Mitan; and
- replacement of pipelines:
 - ◇ 2.2km of 200mm Asbestos Cement (AC) pipe with 200mm Polyvinyl Chloride (PVC) pipe at Morne Coco Road, Petit Valley
 - ◇ 1.3km of 200mm AC pipeline with 200mm PVC pipe at the Western Main Road Carenage
 - ◇ 300m of 100mm Cast Iron (CI) main with 300m of 100mm PVC main at St. Ann's Gardens
 - ◇ 400m of 100mm CI with 100mm PVC at Concord Road, San Juan
 - ◇ 500m of 100mm CI main with 100 mm PVC at Second Street, Malick
 - ◇ 350m of 50mm CI pipeline with 100mm PVC pipe at Averboukh Road, Goodwood Park;
- replacement and rerouting of 250mm steel main from Foncette Booster to Hololo Tank and 1.4km at Mt. Hololo Road, Cascade; and
- installation of:
 - ◇ 610m of 150mm PVC main at Cascade Road, Cascade
 - ◇ 1.0 km of 200mm express pipeline from Level 1 to Level 2 at Paramin
 - ◇ 862m of 150mm PVC main and 93m of 100mm PVC mains with associated appurtenances at Maloney Street, Petit Bourg.

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Trinidad and Tobago Water Sector Development Programme (TTWSDP) TT-L1055

This programme is funded through IDB loan resources and consists of three (3) components: Component 1 - Water Stabilisation and Improvement; Component 2 - Water Sector Transformation; and Component 3 - Network Optimisation. The general objective of the Programme is to improve the efficiency, quality, sustainability and resilience of potable water supply service and to bolster water security in Trinidad and Tobago. To this end, out of a revised allocation of \$40.0 million, a total of \$36.0 million was utilised for the completion of training and capacity building for staff of the Ministry of Public Utilities and WASA in project management, procurement, monitoring and evaluation under Component 2 (Water Sector Transformation) of the Programme.

Components 1 and 3 are at the planning stage with the following achievements:

Component 1

- tender evaluations were completed for the design/build of Goldsborough Water Treatment Plant, Santa Cruz Water Treatment Plant and the refurbishment of North Oropouche Water Treatment Plant;
- works commenced on upgrading of the Guanapo, Chatham and Freeport Water Treatment Plants; and the refurbishment of the Navet Water Treatment Plant; and
- tender evaluations were completed for the drilling and equipping; and supporting infrastructure for Freeport Wells Nos. 22 to 24, Tucker Valley No. 34, Clarke Road No. 9, and Chatham Well No. 15.

Component 3

- Non-Revenue Water Reduction Programme (targeted areas include Valsayn South, La Cuesa Road, Riverside Road, Freeport and Nelson Street, Port of Spain) – an RFP was issued in March 2024 to shortlist contractors and closed in June 2024. A pre-bid meeting and site visit were conducted;
- bulk metering installation – the evaluation was completed for the procurement of electromagnetic flow meters and data loggers on production facilities within the following six (6) regions in Trinidad and Tobago: North-West, North-East, Central, South-West, South-East and Tobago; and forwarded to IDB Non-objection for contract award ;and

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- all aged mains replacement – an RFP was published in April 18, 2024 and closed in June, 2024. A pre-bid meeting was held and site visits were conducted during the period while the evaluation was being finalised.

National Water Stabilization and Improvement Programme (NWSIP)

Cabinet granted approval for the execution of the *National Water Stabilization and Improvement Programme (NWSIP)* by WASA at a cost of \$160.0 million directed at eradicating pipe-borne water rotational schedules of one (1) in nine (9) days. This project was created in fiscal year 2024 with an allocation of \$10.0 million. The NWSIP is currently at the planning stage.

Development of New Water Sources Phase I Maraval and Environs

This project entails the development of watersheds with the intention to produce approximately two (2) million gallons of water per day. The sum of \$2.0 million was utilised to complete the installation of the 200,000 Imperial Gallons (IG) Glass-Fused-to-Steel Storage Tank at the Paramin Base Station for an increased reliability of water supply to residents in the area.

Moruga Water Development

The sum of \$1.4 million was utilised for the completion of the upgrade of pump-sets and related ancillary equipment at Trinidad Central Oilfields Booster Pumping Station.

Desilting and Rehabilitation of Hillsborough Dam Tobago

The objective of this project is to improve the storage capacity and water supply reliability and security to approximately 15,000 persons in the areas of Bamboo Hill, Cinnamon Hill, Concordia, Ebo Gully, Les Coteaux, Mary's Hill, Mt. Grace, Orange Hill Road, parts of Mason Hall, Summer Hill, Table Piece, Union and Whim Development. A total of \$3.7 million was utilised for the completion of:

- enabling works – construction of a staging area, dewatering area, disposal sites and access roads to facilitate the de-silting of the Hillsborough Reservoir;
- desilting works – removal of 256,000 m³ of silt from the Dam to approved disposal sites; and
- consultancy services for supervision of desilting works.

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Sewerage

The adequate treatment of wastewater, along with effective sewage disposal, is essential to maintaining public health and protecting the environment, particularly the country's natural water sources. WASA embarked on several projects during fiscal year 2024 with the aim of improving wastewater infrastructure through expansion, refurbishment and integration of new and existing wastewater systems. These projects of Vision 2030 Development Theme V 'Placing the Environment at the Centre of Social and Economic Development'. In fiscal year 2024, the sum of \$41.0 million was allocated, of which \$29.6 million was expended for the continued implementation of the *Multi-Phase Wastewater Rehabilitation Programme*, *Wastewater Projects Trinidad and Tobago*, and the *Refurbishment of the Beetham Wastewater Treatment Plant*. The following achievements were attained:

- *Multi-Phase Wastewater Rehabilitation Programme* – funded through IDB loan resources, all major works were completed, and the San Fernando Wastewater Treatment Plant (WWTP) was handed over to WASA in November 1, 2023. The defect liability period remained active and 431 items of the 521 outstanding work items and defects on the Wastewater Treatment Plant were addressed while 121 of the 126 outstanding work items and defects on the Collection System were rectified;
- *Wastewater Projects Trinidad and Tobago* – refurbishment of Lange Park Wastewater Treatment Plant was completed;
- refurbishment works at Couva North and Couva South Wastewater Treatment Plants reached 82 percent completion;
- refurbishment works at Edinburgh 500 Wastewater Treatment Plant, reached 72 percent completion; and
- *Refurbishment of the Beetham Wastewater Treatment Plant (WWTP)* – the procurement process commenced, reaching the tendering stage, for refurbishment of the Influent Pump Station at Beetham WWTP Packages 1 and 2.

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Electricity

A robust, cost-effective and reliable supply of electricity plays a critical role in a country's economic development and prosperity. As such, the sum of \$50.0 million was expended on the development of the country's electrical infrastructure.

National Street Lighting Programme

The *National Street Lighting Programme* continued in fiscal year 2024 under which the sum of \$9.2 million was utilised for the installation of one 1,079 Light-Emitting Diode (LED) lights and 64 poles. Some of the areas that benefitted included:

- Caroni;
- Chaguanas;
- Mayaro;
- Siparia;
- La Horquetta;
- San Fernando;
- Princes Town; and
- Fyzabad

In Tobago, significant strides were made under the *Street Lighting Programme*, which entailed the completion of 29 jobs. This resulted in the installation of a total of 113 streetlights from King's Bay, Delaford to Campbelton, Charlotteville. Additionally, in the French Fort area, a total of 25 streetlights were installed for the safety and security of persons who use the area for physical fitness during the early morning and late evening periods.

Development of Disaster Preparedness Capabilities in T&TEC Phase II

The *Development of Disaster Preparedness Capabilities in T&TEC Phase II* Programme aims to minimise disruptions in electricity service during natural or man-made disasters. During the period under review, tenders were invited for the purchase of three (3) 30 feet Mobile Substations. These mobile substations serve as essential assets enabling the activation of black starting mechanisms for the restoration of power, if required.

Illumination of Public Spaces

The sum of \$0.5 million was utilised under the *Illumination of Public Spaces* Project to increase safety and security at public spaces across the country. The installation of lighting was completed at the following areas:

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- Port of Spain;
- Oropouche;
- Lopinot; and
- Arima

Electrification Programme

The *Electrification Programme* aims to combat poverty, promote urban equality and enhance the well-being of beneficiaries. Incurring expenses in the sum of \$2.2 million, this Programme advanced in fiscal year 2024 with total of 19 households in various areas benefitting from the installation of poles and other necessary electrical infrastructure. Some of the areas included:

- LP No. 13 Mc Calay Road Old Bay Road, Maracas Road;
- Lot No. 18 Vada Trace (Off Arena Cemetery Road), Siewdass Road, Freeport;
- Lot 69 West Drive, Pleasant Drive; Sangre Chiquito;
- Goolcharan Drive, Orange Field Road, Carapichima;
- Red Brick Trace, Dow Village, South Oropouche;
- LP No. A19 Post Office Trace, New Grant;
- Ralph Narine Trace, Harris Village, South Oropouche;
- LP No. 31 Guaico, Tamana Road;
- LP No. 12 Marshall, Trace Warrenville;
- Richmond Estate, Richmond, Tobago;
- Kennedy Drive Pipecon Road, Carlsen Field, Chaguanas;
- No. 14 Pancho Road, Piparo;
- Lot No. 13 Road Reserve, Off Dandy Lane, Off S.S. Erin Road, Siparia;
- Coryal Post Office Tamana Hill Coryal;
- Parcel No. 4 Morne Roche Extension Road, Paramin, Maraval;
- No. 183E Clear View Avenue, Pierre Road, Charlieville, Chaguanas;
- Bamboo Trace Extension, Avocat Village, Fyzabad;
- No. 776 Rochard Douglas Road, Barrackpore; and
- Lot 3A Southern Main Road, Cunupia.

Bulk Power Development Programme

A total of \$14.0 million was utilised for three (3) projects under the *Bulk Power Development Programme – Bulk Power Requirements, New Bulk Power and the Additional Infrastructure to move Power from the Trinidad Generation Unlimited (TGU) to the National Grid*, to enhance the transmission and sub-transmission infrastructure in order to provide a more secure and reliable power supply to communities across the country. The major achievements during the period under review included:

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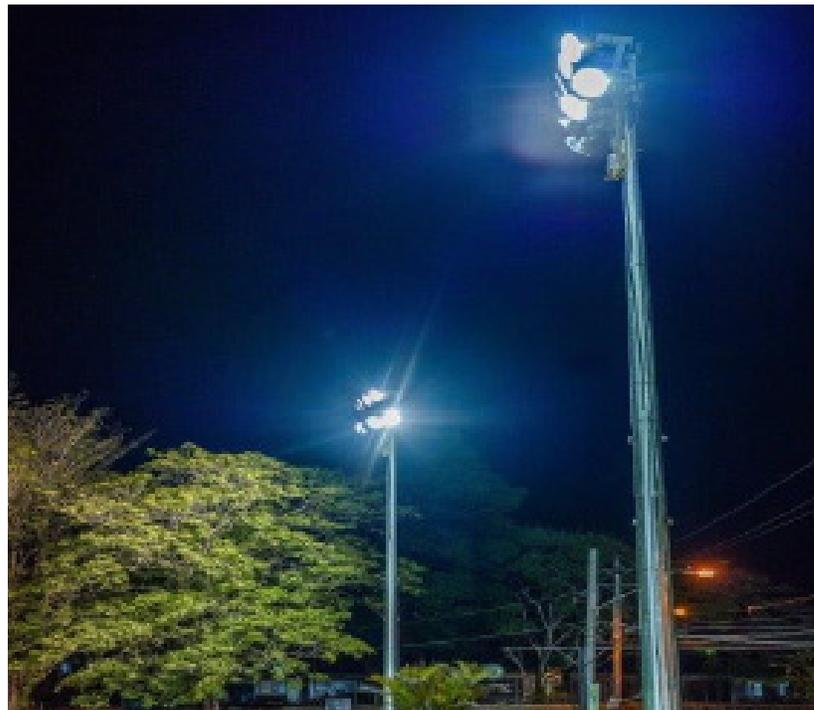
Electricity

- upgrade of the Wrightson Road/Westmoorings 66 kV Circuits No. 1 and No. 2, which was 48 percent completed;
- upgrade of the Bamboo/Wrightson Road 66 kV No.1 Circuit, which was 58 percent completed; and
- upgrade of the Bamboo/Wrightson Road 66 kV No. 2 and No. 3 Circuits, which was 7 percent completed.

Lighting of Parks and Recreational Grounds

Through the *Lighting of Parks and Recreation Grounds* Project, public lighting was provided to five (5) parks and recreational grounds at a cost of \$10.0 million as follows.

- University of the Southern Caribbean Recreation Ground;
- Vance River Recreation Ground;
- Coconut Drive Savannah;
- Maturita Basketball Court; and
- Warden Road Recreation Ground.



Lighting of the Recreation Grounds at the University of the Southern Caribbean

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Residential Electrification Assistance Programme (REAP)

Nineteen (19) households that were previously without a safe electricity supply, benefitted from house wiring assistance under the REAP, which incurred expenditure of \$0.7 million.

Replacement of Aging Transmission Infrastructure

The sum of \$4.0 million was utilised by the T&TEC for the *Replacement of Aging Transmission Infrastructure* to provide continued reliability of the electricity supply to residents. During the period under review, work commenced on the replacement of the underground cable on the Gateway – Port of Spain Port Authority Circuit and 4.80km of cable was installed.

Tobago - Electricity

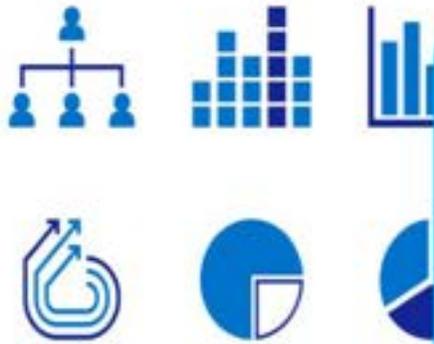
In Tobago, under the *Programme for Rural Electrification*, the THA utilised the sum of \$1.0 million for the supply of electricity to eleven (11) communities. Some of the communities that benefitted included:

- Charlotteville;
- Pembroke;
- Moriah;
- Mason Hall; and
- Bon Accord.

**VISION
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**BUILDING
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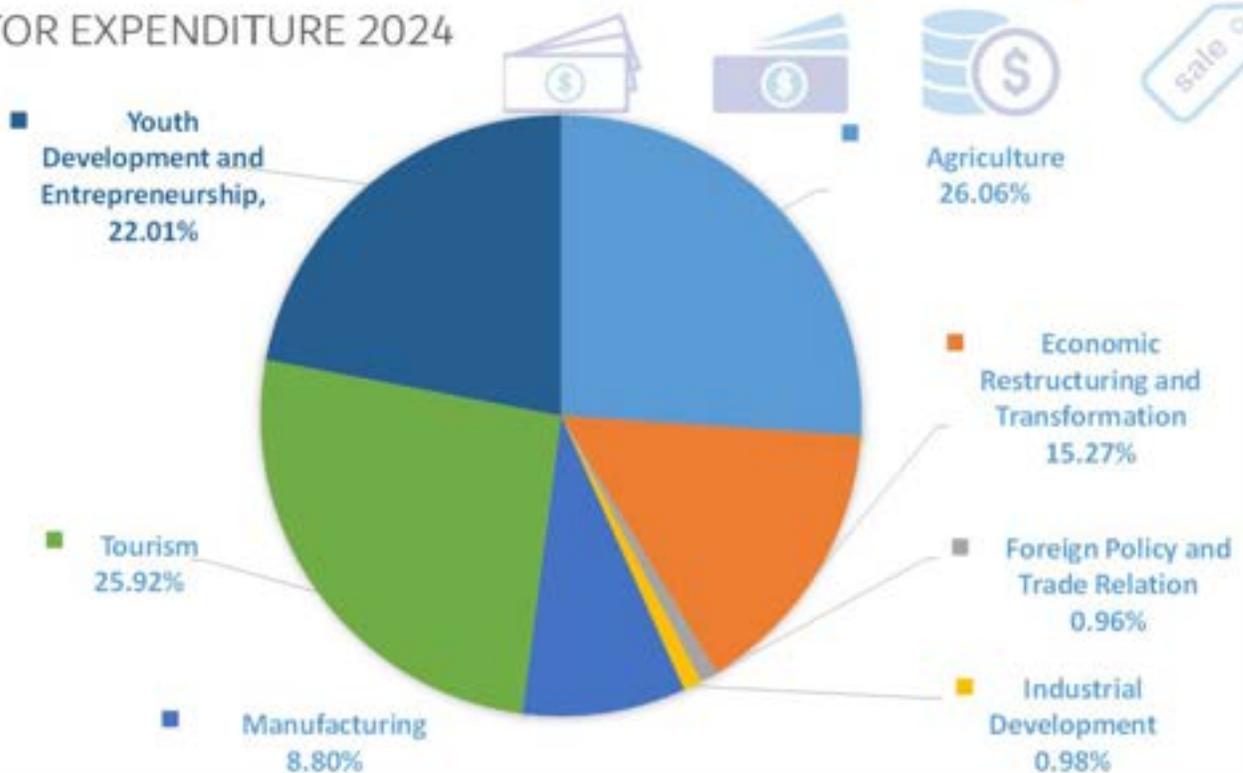
Building Globally Competitive Businesses

PUBLIC SECTOR INVESTMENT PROGRAMME 2024 BY VISION 2030 THEMATIC AREA (\$TMMILLION)



- PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET
- DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE
- IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION
- BUILDING GLOBALLY COMPETITIVE BUSINESSES
- PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

SECTOR EXPENDITURE 2024



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Economic Restructuring and Transformation

The Government invested in projects and programmes aimed at diversifying and improving productivity within the economy. These initiatives provide a base by which a proactive vision of economic change flourishes. In fiscal year 2024, a sum of \$83.5 million was utilised by a number of MDAs, aimed at realising a transformed, diversified and resilient economy for Trinidad and Tobago.

The Ministry of Trade and Industry (MTI) received an allocation of \$222.9 million in fiscal year 2024 to advance its programmes and projects in furtherance of its core responsibility to grow trade, business and investment, particularly through driving the non-energy sectors of the economy. The Ministry utilised a total of \$125.1 million to undertake development activities pertaining to business and industry development, investment promotion and trade facilitation, which are detailed below.

Business Development

A sum of \$2.2 million was utilised for the completion of the third cohort and the commencement of the fourth and fifth cohorts in the ScaleUPTT Business Accelerator Programme. This Programme, which is implemented in partnership with the Unit Trust Corporation (UTC), targets local Micro, Small and Medium Enterprises (MSMEs) and seeks to build their capacity through training and mentorship to facilitate their development. These businesses are projected to be the drivers of real growth and expansion within the economy, thereby creating jobs and generating wealth in various new and developing sectors.

Creative Industries

The project, *Development of the Film Industry*, was appropriated the sum of \$0.4 million to implement initiatives with the potential to boost the sub-sector locally. The entire allocation was utilised for the following:

- the Trinidad and Tobago Film Company Limited (FilmTT) supported a total of nine(9) international productions during the fiscal year under the banner “T&T Attractions: Unseen Unexpected”; and
- through the Film Friendly Network programme, FilmTT partnered with various agencies for the purpose of networking and hosting a number of Trinidad and Tobago film friendly awareness events.

The project, *Development of the Music Industry*, was provided an allocation \$0.7 million, of which all was utilised to further ongoing initiatives across Trinidad and Tobago as follows:

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Economic Restructuring and Transformation

- the Trinidad and Tobago Music Company Limited (MusicTT) partnered with over ten (10) organisations to produce the Live Music District, which attracted over 6,600 patrons, thereby creating opportunities for more than 35 services companies, suppliers as well as local artists to showcase their talent at various events. This initiative enabled over 400 music artistes to source their own bookings;
- the One Degree of Separation Conference, which was supported by MusicTT, provided extensive professional development by international music executives to secondary school children, established and emerging artists, producers, songwriters and managers; and
- MusicTT, in collaboration with the Copyright Music Organisation of Trinidad and Tobago (COTT), held the International Standard Recording Codes campaign from October to December 2023. These Standard Recording Codes will enable sound recordings and music videos to be uniquely identified as originating from Trinidad and Tobago and help to avoid ambiguity and simplify the management of rights when recordings are used across different formats, distribution channels or products.

A total of \$0.2 million was utilised by the Trinidad and Tobago Fashion Company Limited (FashionTT) in fiscal year 2024 under the project, *Development of the Fashion Industry*, to produce two (2) Fashion LookBook magazines which showcased 16 designers in the Christmas 2023 edition and 13 designers in the Carnival 2024 edition. FashionTT also sponsored the Caribbean Aesthetic Carnival Pop Up Event at the Hyatt Regency Trinidad in which 13 designers participated, and according to data from the Ministry of Trade and Industry, designers generated estimated revenues of \$0.06 million from the showcase.

Investment Promotion

The Government provided financial support to InvestTT Limited to pursue its agenda to boost investment in the country. Throughout the fiscal year, the Company executed a number of projects in an effort to attract Foreign Direct Investment (FDI) and provide investment opportunities within the local economy. The sum of \$1.2 million was expended on the following activities:

- promotion of the remaining lots/factory shells at the Phoenix Park Industrial Estate (PPIE), Moruga Agro-Processing and Light Industrial Park, and the Tamana In-Tech Park via Google ads, website ads, and inward site visits, in order to achieve full tenancy;
- participation of Trinidad and Tobago in local and international events/conferences, namely:

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- ◇ 8th United Nations Trade and Development World Investment Forum and Investment Village in Abu Dhabi, United Arab Emirates in October 2023;
 - ◇ Caribbean Investment Forum 2023, in Nassau, Bahamas, in October 2023;
 - ◇ PPIE Roadshow in China, in October 2023 and the 16th China – Latin America and Caribbean Business Summit, in November 2023; and
 - ◇ Trinidad and Tobago Manufacturers' Association's Trade Mission to Ghana in March 2024; and
- execution of digital/physical campaigns to maintain Trinidad and Tobago's visibility as a top consideration for investors with business expansion plans.

Trade Facilitation

In an effort to provide a coordinated and streamlined approach to export and investment promotion by the Government or Government-supported institutions within the Trinidad and Tobago, \$0.4 million was expended on the Establishment of a Trade and Investment Promotion Agency (TIPA). In fiscal year 2024, work continued in several areas of this initiative as follows:

- the legal establishment of TIPA, via an amalgamation of Trinidad and Tobago Coalition of Services, the National Export Facilitation Organization of Trinidad and Tobago (ExporTT), InvestTT and CreativeTT was completed;
- Human Resource (HR) and Industrial Relations (IR) consultancies provided their final reports on the organisational structure, stakeholder map and a risk assessment matrix as well as reports on potential HR and IR issues;
- a recruitment entity was selected; and
- the change management and communications plans were completed and approved.

Capital expenditures were recorded in the sum of \$0.3 million as work continued on the Establishment of a Special Economic Zones Authority (SEZ). The development and operationalisation of the licensing capability and operations of the Authority were in the closing stages, which included the appointment of a Chief Executive Officer, Human Resource Manager and Finance Manager in fiscal year 2024. Also, the composition of the SEZ Regulations was completed and are laid before Parliament. The SEZ is expected to have 33 to 35 members of staff.

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Economic Restructuring and Transformation

The MTI entered into an agreement with the International Trade Centre (ITC) for the provision of technical assistance for the design of a National Trade Strategy to inform the development of the Trade Policy, on which a total of \$4.1 million was spent.

Strengthening Statistical Data Capability to Support Economic Transformation Decision Making

The Government continued to provide resources to the Central Statistical Office (CSO), Ministry of Planning and Development, for conducting surveys to support informed decision-making for national socio-economic development. These investments are crucial for generating, reliable, accurate and timely data, which serve as the foundation for policy formulation, resource allocation and strategic planning across various sectors, to facilitate sustainable growth and improved quality of life for citizens.

Conduct of the Population and Housing Census

The CSO is charged with the responsibility for conducting the Population and Housing Census in Trinidad and Tobago, which provides detailed demographic and socio-economic data on every person resident in the country. In fiscal year 2024, a revised allocation of \$30.4 million was provided for the conduct of census activities, with achievements as follows:

- procurement of 3,400 tablet devices to be utilised by field officers in the Computer-Assisted Personal Interviewing (CAPI) phase of the project;
- a Memorandum of Understanding (MoU) was established between the CSO and the Trinidad and Tobago Postal Corporation (TTPost) to facilitate data exchange for the Computer-Assisted Web Interface (CAWI) operations;
- the staff of CSO participated in a peer-learning workshop with the Uruguay's National Institute of Statistics;
- stakeholders' meetings were held for input in the census questionnaire; and
- the content of the census questionnaire was finalised.

The Census was proposed to be conducted in 2024. However, the project experienced delays related to the recruitment of staff for the Census Planning and Management Division, accommodation arrangements, procurement of some of the ICT equipment and engagement of an Environmental Systems Research Institute consultant. The Census is scheduled for 2026.

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Economic Restructuring and Transformation

Conduct of the Multiple Indicator Cluster Survey (MICS) Plus

The MICS Plus is a household survey conducted via the telephone, focusing on key issues related to the living conditions of women and children, including education, health, victimisation, child protection, early childhood education and nutrition. The survey involves multiple interviews with the same households at regular intervals of one (1) to two (2) months, usually for a period of 12 months. This approach allows for the collection of longitudinal, nationally representative data on a frequent basis, which is quickly analysed and disseminated to inform policy decisions and enhance programme development for resolving issues.

Survey activities initiated in fiscal year 2024 were as follows:

- procurement of ICT equipment (including 20 laptops, cell phones and headsets) and stationery for the MICS Plus survey;
- upgrade of internet services and the setting up of the Call Centre at the CSO;
- recruitment of staff (scheduled for September 2024) hired on contract for a period of 12 months for positions including: one (1) Survey Manager, one (1) Sampling Expert, one (1) Supervisor, 15 Interviewers and two (2) Data processors; and
- training of the staff in September 2024.

Conduct of the Household Budgetary Survey/ Survey of Living Conditions (HBS/SLC)

The Household Budget Survey (HBS) serves as a reliable source of data on household income and expenditure and when combined with other collected information, it generates a comprehensive set of socio-economic data. The HBS has been integrated with the Survey of Living Conditions (SLC) to produce higher quality expenditure data and detailed insights into health, education, labour and other aspects of living conditions. A provision of \$4.3 million was budgeted in fiscal year 2024, with expenditure totaling \$3.5 million for salaries and purchase of equipment and supplies necessary for the survey's execution.

The HBS/SLC commenced in February 2023 and was conducted over twenty-four (24) fortnightly periods, with a sample of 7,200 households enumerated. Ten (10) of these periods were in fiscal year 2024. The enumeration phase was completed on February 24, 2024 and the CSO continued to review, edit and code the responses. Upon completion, graphs will be generated and the data will be analysed. The survey is scheduled for completion by December 2024, when the results are expected to be disseminated.

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Economic Restructuring and Transformation

Conduct of a Survey to Rebase the Gross Domestic Product (GDP) of Trinidad and Tobago

The CSO has initiated the process of rebasing the country's GDP to update the existing base year from 2012 to a more recent year. This update is essential to reflect changes in price levels and will serve as a key input to the System of National Accounts on economic activities. The GDP rebasing exercise will encompass all large businesses within Trinidad and Tobago, along with a sample of smaller businesses. Data collection will be conducted using the CAPI technology, to ensure accuracy and efficiency in gathering the necessary information.

A revised provision of \$1.2 million was allocated for this project in fiscal year 2024. The key activity undertaken was the procurement of ICT and office equipment for the survey exercise. The data collection for the exercise was rescheduled to fiscal year 2025. This adjustment was made to align with the availability of the 2023 financial data from firms, as many businesses will not have finalised their financial documents until October 2024. Consequently, the data collection process will begin in October 2024, to ensure the accuracy and completeness of the survey.

Agriculture for Food Security

Trinidad and Tobago is heavily dependent on external sources for most of its food supply, as evidenced by a significantly high food import bill. The development of the Agriculture Sector, with its potential to impact national, economic and social development, is of extreme importance. Consequently, the Government has maintained its commitment to achieving the goal of food security for the citizenry.

Projects and programmes geared towards achieving this goal continued, with a total of \$106.7 million expended out of a revised allocation of \$225.7 million under the Agriculture Sector. Highlighted below are the achievements under the various projects and programmes, which are categorised by four (4) key areas – Agricultural Land Management; Boosting Agricultural Production; Provision of Agricultural Access Roads and Upgrade of Key Infrastructure; and Fisheries.

Agricultural Land Management

Through the project, *Implementing a Comprehensive Crop Biodiversity Conservation Programme for Trinidad and Tobago*, the supply, delivery and installation of laboratory equipment and accessories and the construction of sheds over the nurseries were completed in fiscal year 2023, for which, a payment of \$0.2 million was made in fiscal year 2024.

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Agriculture for Food Security

Under the *Aerial and Lidar Survey of Trinidad and Tobago* project, expenditure of \$0.5 million was incurred for the completion of the Tobago survey.

The *Upgrade of the Cadastral Management Information System (CMIS)* project progressed as a contract was awarded in the sum of \$1.1 million to the Engineering Institute, UWI, for Phase I works involving the rectification of functionality issues.

Boosting Agricultural Production

Cocoa Industry Rehabilitation

A contract was awarded in the sum of \$0.4 million under the Rehabilitation of Cocoa Industry project, for the supply, installation and commissioning of a solar powered drip irrigation system at La Reunion Estate for which works were completed.

Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad

The project, Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad progressed in fiscal year 2024 with an expenditure of \$0.5 million to undertake activities that included:

- preparation of tender documents for the issuance of a contract to digitise pest surveillance information through the implementation of the Crop Protection Database Management System at an estimated cost of \$0.8 million; and
- invitation for quotations for the purchase and distribution of superior coconut varieties with a higher tolerance to pest/diseases and higher production yields than the existing local crop.

Farm to Table Project

The sum of \$0.8 million was utilised to honour contractual commitments from the previous fiscal year for consultancy services involving the completion of a tender package for the construction of a new Wholesale/Retail Farmers' Market located at Caroni North Bank Road, Piarco.

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Agriculture for Food Security

Sugar-Cane Feeds Centre

At the Sugar-Cane Feeds Centre, the sum of \$0.1 million was expended for the procurement of a stainless-steel table, electrical hoist and commercial meat-boards, to aid in the conduct of the work of the Centre. In addition, quotations were solicited for the purchase of a beef carcass-splitting and hog-splitting saws.

Farm to Agro-processing

Phase I work in relation to leveraging a multi-source geospatial data system, which will be used to estimate and forecast crop production levels, was completed in the previous fiscal year. The cost of this activity was settled in fiscal year 2024 with \$0.9 million expended under the project, *Farm to Agro-processing*.

Provision of Agricultural Access to Targeted Commodities and Strategic Crops

The project, *Provision of Agricultural Access to Targeted Commodities and Strategic Crops*, seeks to rehabilitate 240km of agricultural access roads in areas that facilitate targeted commodities and strategic crops including cocoa, rice, citrus and root crops. A total of \$3.0 million was expended for rehabilitative works, as follows:

- Bernard Road Network (County Caroni, Cacandee Road, Felicity) - 1.4 km;
- Shipping Road, Felicity (County Caroni) - 1.2 km; and
- Hart Trace, Tableland (County Victoria) - 1.0 km.

National Seed Bank

A CCTV camera system was installed at Tucker Valley at a cost of \$0.5 million, which was incurred under the *National Seed Bank* Project. In addition, quotations were invited for the purchase of 6.14 cubic feet chiller for the Centre.

Development and Provision of Facilities at Marper Farm

Works on the project, *Development and Provision of Facilities at Marper Farm*, advanced with the award of a contract for the construction and electrification of a Citrus Screen House, in the sum of \$0.2 million.

St Augustine Nurseries-Development and Provision of Facilities

The project, *St. Augustine Nursery-Development and Provision of Facilities*, progressed

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with the importation of citrus seeds, which have been planted, and the purchase of eight (8) security cameras, which were installed at the main building and the car park. The cost of these activities amounted to \$0.7 million.

La Reunion-Development and Provision of Facilities

Expenditure of \$0.8 million was incurred for project activities relating to *La Reunion-Development and Provision of Facilities*, specifically for repairs to the roof of the propagation sheds, refurbishment of the well pump motor in Terrace 3 and installation of security lighting at the main building and stores area.

Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago

The installation of security cameras with internal monitors at the Centeno Research Building was completed, under the project, *Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago*. Also, the process to request quotations commenced in respect of the purchase of Polymerase Chain Reaction (PCR) materials and supplies for the Biotechnology Laboratory, to be utilised for the extraction and testing of plant diseases.

Surveillance and Control of Pernicious Pest and Diseases

Under the *Surveillance and Control of Pernicious Pest and Diseases* Project, the sum of \$2.5 million was incurred for the hiring of 11 Veterinarians to develop and implement a Sensitisation on Rabies Plan and to procure materials and equipment for the Locust Management (Moruga Grasshopper) /Vampire Bats Programme.

Development of Agricultural Niche Products (Hill Rice, Honey, Forestry Products for Diversification)

The sum of \$0.2 million was utilised for the purchase of training materials and payment for consultancy services geared towards building the capacity of Regional Administration North and Regional Administration South staff on honey by-products, under the *Development of Agricultural Niche Products (Hill Rice, Honey, Forestry Products for Diversification)* Project.

Capacity Building of the Praedial Larceny Squad

Through the project, *Capacity Building of the Praedial Larceny Squad*, strengthening of the Larceny Squad continued with an expenditure \$3.0 million recorded for the following:

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- procurement of four (4) four-wheel drive vehicles;
- purchase of five (5) printers, ten (10) laptops, 25 UPSs, 25 desktop computers; and
- repairs to the head office building in Carlsen Field.



Vehicles for the Praedial Larceny Squad

Preliminary works involving the engagement of consultants to develop the scope of works and prepare tender documents for several new projects were also undertaken, namely:

- establishment of a Fruit Ripening Facility;
- establishment of a Processing Facility for an alternative to wheat flour and pepper mash; and
- establishment of a Central Farmers Wholesale Market.

Provision of Agricultural Access Roads and Upgrade of Key Infrastructure

Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)

The *Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)* project aims to develop infrastructure, including roads and facilities, which are key requirements for farmers to be able to access the proper services to produce and sustain an effective and efficient supply of agricultural commodities. The PSAEL awarded contracts totalling \$40.1 million for 19 access road projects nationwide. Works were completed at 17 out of the 19

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locations, as follows:

1. Anduez Trace, La Brea;
2. Access Road No. 3, La Brea;
3. Hydraulic Flood Control Structure, Carapal, La Brea;
4. Erin Fishing Depot, Point Fortin;
5. Morne Roache, Diego Martin North-East;
6. Texas Road Extension, Rincon, St. Ann's East;
7. Moses Trace, Bon Air Gardens, Arouca/ Maloney;
8. Cizan Trace LP No. 99, Diego Martin North-East;
9. Food Crop No. 1 and No. 2, Chatham, Point Fortin;
10. Phillip Trace, Toco /Sangre Grande;
11. First Peoples' Heritage Site, 1 ½ Mile Brasso Seco Road, Arima;
12. Mt. Lambert, Circular Road Extension, St. Joseph;
13. Sundarsingh Drive, Aranguez, St. Joseph;
14. Oudai Street East, Aranguez, St. Joseph;
15. Tamana, La Horquetta/Talparo;
16. Sooknanan Trace East, Aranguez, St. Joseph; and
17. Hardaway Lane, D' Abadie/O'Meara.



Access Road at Hardaway Lane, D'Abadie/O'Meara

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Access Road at Anduez Trace, La Brea



Access Road #3, La Brea



Infrastructural works at Oudai Street East,
Aranguez, St. Joseph

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Construction of access roads at Khan Road off Arima Old Road, Lopinot/Bon Air West and Burrow Road, Maracas Bay, St. Ann's East commenced in fiscal year 2024 and will be completed in fiscal year 2025. In addition, tenders were invited for the rehabilitation of 30 roads, at an estimated cost of \$87.8 million.

Fisheries

Upgrading of Fish Landing Sites

The *Upgrade of Fish Landing Sites* Project had a major boost in fiscal year 2024 with the award of two (2) contracts for upgrade works at the Blanchisseuse Fishing Facility and the La Fillette Fishing Facility, in the sums of \$1.0 million and \$1.5 million, respectively.

At the Blanchisseuse Fishing Facility, works to be undertaken include upgrading of the roof, locker rooms and washroom, painting of the main building and electrical works to the entire compound. Construction works will be undertaken at La Fillette for the establishment of a Fishing Facility with works as follows:

- foundation;
- reinforced concrete columns;
- concrete block wall;
- beam and roof slab;
- doors;
- plumbing, electrical and painting;
- reinforcement of concrete stairs and platform;
- drainage;
- supply and installation of a freestanding Jib Crane; and
- upgrading of the under- stairs cavity.

Tobago - Food Security

The Division of Food Security, Natural Resources, the Environment and Sustainable Development under the THA expended \$2.0 million for projects that aim to boost agricultural production and develop business opportunities in the agriculture sector. Several projects were advanced as follows:

- *Development of Home Garden Initiative* – \$0.2 million was expended to boost food production at the household level within communities. A total of 102 site visits were conducted by the Division, and staff distributed planting materials, provided technical advice and assisted in the setting up of gardens at homes and schools throughout Tobago;

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- *Plant Tissue Culture Laboratory* – \$0.5 million was utilised for a mass multiplication and rapid growth planting initiative, which was undertaken for selected disease free and high yielding plant varieties;
- *Establishment of Root and Tuber Crop Planting Material Repository, Lure Estate* –\$0.8 million was spent on activities aimed at increasing the production and cultivation of cassava, dasheen, ginger, sweet potato, pineapple, sorrel and plantain; and
- *Development of Government Stock Farm* – \$0.5 million was used for the renovation of livestock pens and shelters at Hope Farm, Charlotteville and Louis D’Or livestock Stations.

Tourism

The Ministry of Tourism, Culture and the Arts (MTCA) continued on its trajectory to facilitate the growth of Trinidad and Tobago’s competitiveness as a premier tourism destination by supporting the development of traditional and niche tourism sub-sectors through enhanced planning, policy, partnership and analysis of tourism markets trends. To this end, a total of \$63.3 million was allocated to tourism projects under the MTCA to pursue the projects and programmes, of which, \$30.0 million was expended.

Tourism Sites and Attraction Upgrade

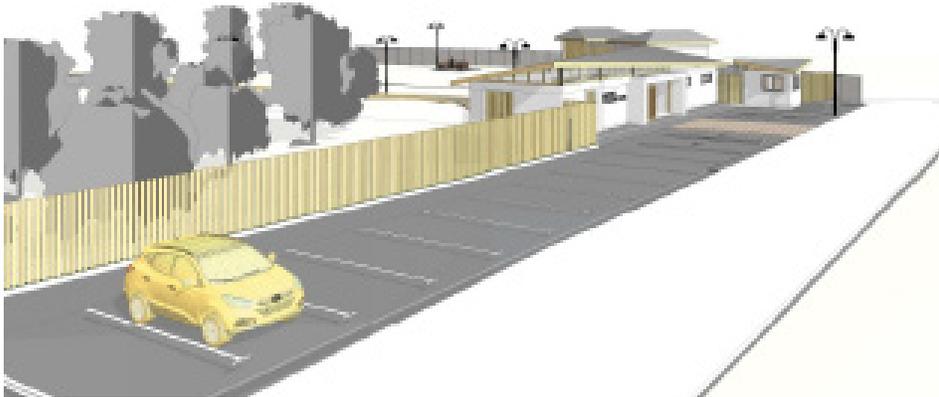
The MTCA continued to focus on upgrading and enhancing the heritage and eco-adventure sites and attractions, thereby improving the tourism product and the destination offerings, and creating job opportunities and contributing national earnings. In fiscal year 2024, works advanced as detailed below.

Los Iros Volcanic Park Facility: this project is being executed utilising the design-bid-build method format. The conceptual design was completed and the Request for Proposal for the construction phase was prepared. The tender process for the construction phase commenced in May 2024, with the evaluation of bids being completed in July 2024.

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Model Design for Los Iros Volcanic Park

Vessigny Beach Facility Beautification: this project was completed in December 2023 and works included upgrades to the security booth, ticket booth, welcome centre, boat house, lifeguard headquarters, maintenance building, restaurant, washroom, car park, and grounds.



Works completed at the restaurant - Vessigny Beach Facility



Beautification Works Completed at Vessigny Beach Facility

Las Lapas Upgrade: the design phase of the Las Lapas Lookout has been completed and entailed preliminary conceptual designs, final designs, bill of quantities and tender documents.

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Aerial Design of Las Lapas Upgrade

River Estate Museum and Waterwheel in Diego Martin: Phase I works have been completed, which involved the removal of the dilapidated perimeter fencing, re-installation of perimeter fencing with gates, installation of external light pole and lantern lights with the associated electrical activities and construction of the signage wall. The tender stage for Phase II works, which include construction of a pedestrian bridge, refurbishment of the museum building, upgrade of family grounds, fencing of family grounds, carpark upgrade and landscaping, has commenced.



Signage Wall for River Estate Museum and Waterwheel

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Fort George Upgrade: this project commenced with Phase I works which entailed the upgrade and redesign of the public washroom building, renovation of the existing shower area to create a liaison office, refurbishment and upgrade of the security booth, construction of a pump house and associated plumbing to facilitate a water supply and storage at the site.



Security Booth Completed at Fort George

Galera Point Lighthouse (Toco) Upgrade: Phase II works, which were completed in December 2023 included:

- refurbishment of the carparks;
- refurbishment of the lighting;
- installation of informative and welcome signage;
- landscaping;
- refurbishment of fencing and aesthetic barriers; walkways and disabled access;
- refurbishment of the lighthouse keeper's quarters, inclusive of electrical and plumbing works;
- installation of a tank farm and security barriers; and
- installation of aesthetic window framing and outfitting of the Welcome Centre.

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Welcome Centre completed at Galera Point Lighthouse

Stollmeyer's Castle Restoration: this project was completed in December 2023. Project activities included restoration of wooden handrails, window and door frames in the elevator area and first floor. Additionally, the removal and replacement of the rotten wooden floor, mouldings and spiral staircase in the tower were completed.



Flooring Completed at Stollmeyer's Castle

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Stollmeyer's Castle Restoration of Stained Glass: the restoration of the glass was completed and works were ongoing to reinstall the laminated glass for protection against the elements.



Restoration of Stained Glass at Stollmeyer's Castle

Upgrade of Lifeguard Towers: works commenced for the upgrade of seven (7) lifeguard towers at Maracas Beach Facility, three (3) towers at Vessigny Beach Facility, and three (3) towers at the Las Cuevas Beach Facility.



Ongoing works at Maracas Lifeguard Tower

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T&T Hotel and Guesthouse Room Stock Upgrade Incentive Project (TAUP)

This Project is a tourism developmental incentive which allows property owners or operators of hotels and guest houses to upgrade their properties to an acceptable standard, prior to the introduction of the regulation of the tourism industry standards. The cost of upgrade works done by owners or operators was offset by a rebate of up to 40 percent for properties with one (1) to five (5) rooms, and 50 percent, for properties with six (6) to 150 rooms. In fiscal year 2024, contracts were signed with one (1) property owner in the one (1) to five (5) room category and three (3) properties owners in the six (6) to 150 room category. Upgrade works commenced at these properties..



Recipients of the T&T Hotel and Guest House Room Stock Upgrade Incentive Project (TAUP)

Upgrade and Restoration of the Lopinot Historical Complex

The restoration of the Lopinot Historical Complex is essential for the preservation of the history of slavery in Trinidad. The buildings on the site provide historical context for the architectural style of the day and pay homage to the diverse cultural influences on the island as well. The restoration works continued in fiscal year 2024 and included the following:

- The Count House (or Big House) – refurbishment of walls, structural retrofitting of the foundation, refurbishment of the roof covering and framing, replacement of floorboards, windows and doors, and redesign and upgrade of the plumbing and electrical systems;

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- washroom – foundation work on the washroom attendance area;
- Cocoa House – repair of the roof and replacement of roof covering to the original slate tiles, replacement of floorboards, windows and doors, and redesign and upgrade of the plumbing and electrical systems;
- watchman's booth – structural retrofitting of the foundation, replacement all floorboards, windows and doors, repair of the roof and replacement of roof covering to the original slate tiles, redesign and upgrade of the plumbing and electrical systems, and refurbishment of the walls; and
- slope and riverbank protection.



Ongoing Works at the Lopinot Historical Complex

Tourism Festivals

One of the goals of developing cultural festivals is to inspire generational appreciation and commemoration of the strength and resilience of a people and a nation. It also has the potential to attract tourists to the events as onlookers or participants. To this end, and in keeping with the United Nations General Assembly's proclamation of July 24th, 2023, that August 11th, 2024 be designated as World Steelpan Day, the MTCA hosted the World Steelpan Festival in Trinidad and Tobago from August 10th to August 11th, 2024. The sum of \$5.0 million was invested in hosting events to showcase the infectious rhythms of steelpan music.

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These events included:

- “PanJama Street Blocko”;
- “Pan Yard Jams”;
- concert on World Steelpan Day at Woodford Square, which featured live performances and screen-recorded ones by local and international steelbands; and
- World Steelpan Festival Conference 2024, which was held at the Hyatt Regency Trinidad, Port of Spain, on August 9th, 2024.



Mini Steelpan Display at the
World Steelpan Conference
2024



Images from the Panyard
Jam Event

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Images from the Panyard Jam Event

Festival Market Development

The *Festival Market Development* Project is executed by the Trinidad Tourism Limited (TTL) and the primary goal is to attract year-round visitor arrivals to Trinidad. An investment of \$3.1 million was utilised in fiscal year 2024 to support activities that included:

- Parang on D Hill Partnership, held in partnership with Paramin Cultural Organisation in December 2023;
- Colourland Phagwa Partnership, held in April 2024;
- Emancipation Village 2024, held in July and August 2024; and
- La Brea Community Based Training – Capacity Building Workshop.



La Brea Community Based Training



Emancipation Village 2024

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Foreign Policy and Trade Relations

As a Small Island Developing State, the foreign policy and trade relations of Trinidad and Tobago are of paramount importance so that the country's interests could be pursued successfully internationally. The Ministry of Foreign and CARICOM Affairs (MFCA), a key entity in this pursuit, administers the foreign policy of Trinidad and Tobago through the activities of the Ministry's Headquarters, its 18 Missions and its Honorary Consuls overseas. The Ministry's aim is to expand and intensify the country's relations through bilateral and multilateral initiatives by seeking environments that are conducive to trade, tourism and investment for Trinidad and Tobago. For the fiscal year 2024, the MFCA received an allocation of \$11.6 million to advance the following projects:

- *Institutional Strengthening and Capacity Building* – the Ministry focused on two (2) major components of the *Institutional Strengthening and Capacity Building* Project for fiscal year 2024 – the Strategic Planning exercise and an Organisational Assessment:
 - ◇ Strategic Planning exercise – a consultant was recruited at a cost of \$0.3 million and the exercise commenced in May 2024 with a Capacity Building Workshop for core planning team and stakeholder surveys while the Current State Assessment and Strategic Planning Workshops were completed in June 2024
 - ◇ Organisational Assessment – the TORs for the consultancy was finalised and the procurement for a consultant commenced;
- *Refurbishment of Chancery and Residence, Caracas* – Phase I of this project commenced in October 2023, and was completed in May 2024, at a cost of \$1.6 million. This phase involved demolition and construction works, acquisition of materials and supplies and installation of windows and doors, standby generator, hydro-pneumatic plumbing system, electrical wiring and CCTV and security systems; and
- *Establishment of a Document Management System* – this Project commenced in October 2023 and is anticipated to be completed in April 2026. The works included the review of the TOR by iGovTT.

Manufacturing

The manufacturing sector has long been one of the burgeoning drivers of the economy of Trinidad and Tobago. Investment to accelerate the drive has become paramount towards increasing the sector's momentum and creating a transformative mould for the economy. In fiscal year 2024, an investment of \$83.9 million was made for the implementation of various projects and programmes mainly through the Ministry of Trade and Industry and its agencies.

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Manufacturing

The Trinidad and Tobago Bureau of Standards (TTBS) utilised \$1.5 million for the implementation of the National Quality Infrastructure Enhancement Programme, with the aim of improving the quality standards for the manufacturing and services sectors in Trinidad and Tobago as follows:

- continuation of consultancies with respect to the organisational transformation of the TTBS, in the areas of strategic planning, governance framework, culture review and an ICT system roadmap for implementation;
- recruitment of staff and consultants for updating of the National Standardisation Strategy; and
- procurement of equipment and materials critical to advancing the National Metrology System in Trinidad and Tobago. These included the Annealing Thermocouple Furnace for the Temperature Laboratory and an Uninterruptable Power Supply for time standard and electrical interface for equipment.

The *TTBS Building Renovation Programme* progressed with the upgrade of several areas of the Bureau's aging infrastructure that accommodate offices and specialised equipment, for which the sum of \$0.4 million was utilised as follows:

- renovation works to the laboratory that entailed the construction of a foundation plinth for the installation of the tensile tester, which was delivered in January 2024. The tensile tester requires a sturdy, smooth surface, in order to minimise any rocking of the machine during operation, thereby facilitating improved safety conditions for staff and other stakeholders while conducting testing with the new equipment;
- upgrade of the HVAC system to allow for better functionality and environmental sustainability;
- construction of a new instrumentation room for fibre testing equipment so as to provide optimised environmental conditions to properly house analytical equipment such as the Fourier Transform InfraRed Spectrometer; and
- upgrade of the Electrical Calibration Laboratory.

An expenditure of \$3.3 million was recorded for the continuation of the Apprenticeship Programme for the Wood and Wood-Products. This Programme has been identified as a priority to address the shortage of the human resource capacity in this skills area. Two (2) cohorts of students were enrolled in the Programme during the period under review, with the first cohort expected to graduate by the end of the calendar year 2024.

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Manufacturing

An agreement between the International Trade Centre (ITC) and the MTI for the provision of technical assistance to design a National Trade Strategy for the Ministry, was signed in fiscal year 2024. Phase I of this agreement was completed as the ITC provided the MTI with the Strategic Trade Development Roadmap. Phase II was initiated for the development of a National Trade Strategy which will in turn, inform the development of the Trade Policy.

Industrial Parks

Evolving Technologies and Enterprise Development Company Limited (eTeCK) expended a total of \$27.3 million for the implementation of several upgrade activities at industrial parks, to drive the non-energy sectors for sustainable long-term growth and development. These included:

- installation of fire hydrants at 15 industrial estates and upgrade to the roads and drainage systems at all 19 estates;
- work involved the relocation of the anode bed at a cost of \$1.8 million at the Moruga Agro-Processing Park;
- tendering processes have been completed and award of contracts are imminent for the provision of engineering services and the construction of perimeter fencing at Dow Village Industrial Park; and
- continuation of work towards the Construction of Tamana Intech Park Transit Hub, with the completion of landscaping, remedial works to the rear external door and asphalt remedial works in fiscal year 2024. Tender evaluations are nearing completion, and a contract will be awarded in fiscal year 2025 for the construction of fibre mesh kerb, slipper drain and sidewalk.

Industrial Development

The Government's non-petroleum initiatives seek to develop non-energy sectors in Trinidad and Tobago that have the potential to diversify the economy. The Yachting Sector has been recognised as economically viable. Recognising this opportunity, the MTI worked with the key stakeholders of the industry to implement various projects and programmes to strengthen micro, small and medium enterprise service providers. In this regard, the sum of \$4.0 million was invested as follows:

- Implementation of an International Yachting Campaign – advertisements were placed in strategic media to attract potential clients across the globe. These included advertising

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Industrial Development

insertions in the Active Interest Media Publishing Company, airline magazines, yachting magazines and leader board banners on the YachtsandYachting.com website for the Yachting Industry;

- Implementation of the Grant Fund Facility for Micro and Small Enterprises (MSEs) in the Yachting Industry – 34 MSEs applicants in the local yachting industry have been awarded grants totalling \$0.7 million to cover business costs such as, storage, repair, maintenance and ancillary services. Additionally, 42 applications with a collective value of \$0.8 million were approved for grant funding with another eight (8) applications recommended by the Evaluation Committee; and
- Implementation of an Apprenticeship Programme for the Yachting Sector – the first cohort of 150 trainees began training to acquire essential skills and attributes to operate with greater efficiency and productivity, enabling them to be valuable assets within the Yachting Sector.

Youth Development and Entrepreneurship

The Government acknowledges the essential contribution of youth to social and economic advancement and remains committed to creating an environment that will continue to support their growth, development and potential. This is achieved through a comprehensive career development strategy that provides entrepreneurial resources, skills training, and improved facilities. Additionally, the Government maintains a concentrated effort on the oversight and assessment of strategic initiatives to strengthen institutional frameworks, ensuring they are well-designed to accommodate the evolving needs of the youth.

In fiscal year 2024, the Ministry of Youth Development and National Service (MYDNS) continued to focus on the three (3) strategic areas of Youth Development, National Service and Entrepreneurship to enhance the prospects of the nation's youth for achieving financial sustainability and fulfilling their potential as valuable contributors to their communities and country. Moreover, the Ministry expanded existing programmes to cater to a larger demographic of young people between the ages of 10 and 35. This allowed the Ministry to keep pace with the changing job market and ensure training and certification courses enhance the youth's ability to secure employment and initiate their own ventures.

Moreover, to complement the suite of youth development programmes, the Ministry continued to focus on providing safe spaces for young people and youth-led organisations to promote positive growth and recreational activities. To this end, the Ministry invested in enhancing several non-residential Youth Development Centres (YDCs) and Youth Training Facilities (YTFs) and expanding residential facilities including the Youth Development and Apprenticeship Centres (YDACs), to further safeguard vulnerable youth.

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Youth Development and Entrepreneurship

In this regard, a total of \$106.3 million was expended on the Youth Development and Entrepreneurship sector in fiscal year 2024 to advance a number of initiatives geared towards empowering and safeguarding the youth of the nation. These initiatives are detailed below.

NEDCO- Business Accelerator Programme 2020-2024

Utilising the sum of \$5.5 million, the MYDNS, through National Entrepreneurship Development Company Limited (NEDCO), continued to implement the Business Accelerator Programme. Specifically, the NEDCO completed the renovation and outfitting of an office space at Princes Court, Port of Spain, to support the Programme. Additionally, a total of 43 participants from Cohorts 2 and 3 graduated from training sessions in the following areas:

- Pepper Sauce Processing;
- Beverage Processing;
- Product and Process Standardisation Training Examination;
- Start Your Business (held in Tobago);
- Customer Service Excellence;
- Competitive Strategy;
- Recordkeeping and Cash Management;
- Cost and Pricing;
- Know Your Taxes;
- Business Pitching for Investors; and
- Marketing and Branding with Social Media Tips.

Furthermore, NEDCO hosted a Christmas Pop-Up Market at the C3 Centre in San Fernando, where the 43 graduates made a total of 604 sales transactions.

Implementation of the National Youth Policy

In keeping with the aims and pillars of the National Youth Policy (2020 – 2025) to promote holistic youth development in Trinidad and Tobago, the MYDNS, through its Youth Division, formulated and implemented the programmes highlighted in the table below, for which \$0.8 million was utilised:

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Youth Development and Entrepreneurship

Name of Programme	Achievements
National Leadership Training Programme	The third phase began with participation of up to 100 individuals engaging in courses conducted through the UWI, St. Augustine Campus, that included Youth Development and Policy, Strategic Leadership and Planning, Theories in Emotional Intelligence, Civic Engagement, Advocacy and Voluntarism, Group Management, Conflict Management and Communication, Project Design and Implementation, and Management.
CRISP- Course in Refrigeration and Air Conditioning - Inspiring Youth Social and Economic Participation	Cohort 1 (NESC-TI Woodford Lodge Campus) was completed. Cohort 2 (Ste. Madeleine Campus) and Cohort 3 (NESC-TI Point Lisas Campus) commenced in April 2024. In addition to Domestic Refrigeration and Air Conditioning, the programme also offers technical and vocational training in Automotive Electrical and HVAC Maintenance. Students who successfully complete the programme are awarded the NESC Certificate of Completion at the Craftsman Level.
DRIVE- Developing our Youth Resource through the Introduction of Technical Vocational Endeavours in Auto Mechanics	This initiative provides training for participants to acquire essential technical and practical skills needed for routine vehicle maintenance, diagnosis and repair both mechanical and electrical issues in automobiles. Training of Cohorts 1 and 2 was completed and Cohort 3 is in progress. Graduates are awarded the NESC TI Certificate of Completion.
YTEPP Programme: YouTec	The YouTec Short Courses Programme commenced in June 2024, and was held over a three (3) month period. The courses included Culinary Arts, Spa Manicure and Pedicure, Makeup Artistry, Barbering, Hair Braiding and Weaving and Nail Technology.

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Youth Development and Entrepreneurship



DRIVE- Auto Mechanics Training



CRISP- Refrigeration and Air Conditioning



Trainees engaged in a YouTec Nail Training session

Youth Social Programmes

The *Youth Social Programmes* seek to aid in combatting social issues at the community and national levels, by strategically targeting the youth population and developing interventions to improve their overall health, wellbeing and knowledge. In furtherance of this objective, a total of \$2.0 million was spent on the following programmes:

- Social Media Management/Awareness – this initiative was launched in May 2024 and targeted 200 small business owners and up-and-coming entrepreneurs, to whom training courses were offered on Social Media Management and Sales and Marketing. Participants who successfully complete the programme are awarded a certificate of completion from

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Youth Development and Entrepreneurship

the CTS College of Business and Computer Science; and

- Youth Explosion - Youth on the Stage Talent Search – this initiative served as a talent search across Trinidad and Tobago aimed at identifying gifted persons aged ten (10) to 35 and encompassed both solo and group performances. Auditions began in April 2024 at various venues across the country and culminated in the Finals on August 25, 2024. The prizes for the winners were: \$0.1 million for 1st place; \$0.1 million for 2nd place; and \$0.05 million for 3rd place.



Registered Participants for the Social Media Awareness/Project Trending



Youth on Stage Talent Search- Finals

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Youth Development and Entrepreneurship

Youth Development Project Formulation

To further economic participation and empowerment of the youth, the following skilled based training programmes were advanced in the fiscal year:

Name of Programme	Achievements
AMPLIFY- A Music Production and Life Skills Training Programme	<p>Training commenced with 100 individuals participating in the following areas:</p> <ul style="list-style-type: none"> • Photography/Videography • TV and Radio Presentation • Song Writing and Voice Training • Music Production and Digital Audio/DJ • Graphic Design • Life Skills
A.L.L. S.E.T. -Alternative Learning and Life Skills Enhancement Training	<p>The initiative was launched in April 2024 and consisted of training in Heavy Machinery Operations, targeting four (4) cohorts, each comprising 25 participants, three (3) cohorts completed their course of training, while the fourth was ongoing. The courses included:</p> <ul style="list-style-type: none"> • Heavy Equipment Identification • Skid-Steer Loader Operation • Dump Truck Operation • Bulldozer Operation <p>Participants who successfully completed the Programme are awarded an NESC Certificate of Completion at the Craftsman Level.</p>
Skills For a Technological and Diversified Economy	<p>This initiative is a Skills Bank Training Programme aimed at fostering an E-Ready workforce. The Programme commenced in March 2024 and concluded in June 2024, training 300 persons in:</p> <ul style="list-style-type: none"> • Introduction to Mobile Application Development • Web Design • Coding

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Youth Development and Entrepreneurship

Name of Programme	Achievements
Relationship 101: “Talk de Ting”	This initiative aims to teach 500 participants to manage their emotions in relationships, handle conflicts in a constructive way, and recognise signs of unhealthy relationship dynamics. It was launched in January 2024 and the MYDNS has successfully facilitated three (3) town hall meetings at Beetham Gardens and El Socorro.



Participants of the A.L.L. S.E.T.



Participants of AMPLIFY

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Youth Development and Entrepreneurship

Military- Led Youth Programme of Apprenticeship and Restoration Training (MYPART)

Funds were expended in the amount of \$0.8 million for the acquisition of two (2) double-cab pick-up and a 15 seater bus to facilitate the movement of trainees and staff in large groups to various schools and vocational institutes.

The Military- Led Academic Training (MiLAT)

The staff and students of the MiLAT Programme benefitted from the acquisition of two (2) 4x4 vehicles, essential for transporting instructors to a range of academy activities and programmes, including court appearances with trainees, medical appointments, hiking trails and reconnaissance, tours, and career days. The cost of the vehicles was \$1.2 million.

Youth Health and Career Education Caravan

The Youth Career Education Roving Caravan represents an important, strategic initiative of the MYDNS to conduct community outreach targeting the youth and concentrating on three (3) key areas:

- Improved Sensitisation and Awareness - by showcasing youth-focused opportunities in areas such as Agriculture, Entrepreneurship and Skills Training and highlighting the available programmes and services from Government entities and the private sector to help with the personal and professional development of young people;
- Access to opportunities in agriculture, entrepreneurship, skills training, and other developmental programmes by bringing the initiative to underserved communities to ensure that the youth from these areas can fully benefit from government support and resources; and
- Economic Participation and Empowerment - by implementing initiatives such as the Youth Agricultural Homestead Programme (YAHP), which grants young people access to land for agriculture, and the Youth Agricultural Shade House Project, which introduces technology into agriculture.

Caravans were successfully conducted in the following locations: Constantine Park, Tunapuna, Arima, Bourg Mulatress, Sangre Grande, San Juan/Barataria (Christmas Edition), Enterprise, Edinburgh, Diego Martin (Easter Edition), Rio Claro, St. Joseph, Clayton Ince Recreational Grounds, Maloney, Morne Coco Road, Maraval (Pascall Recreation Ground), Pro Queen Street, Arima, and La Brea. A total of \$3.8 million was expended on conducting these caravans in fiscal year 2024.

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Youth Development and Entrepreneurship



Rolling Caravan- Maraval



Rolling Caravan- Couva

Skills for Work Programme

The MYDNS has embarked on several programmes aimed at offering vocational training to young individuals aged 18 to 35, with the objectives of increasing their skills and knowledge and reducing unemployment among the youth. Participants received a daily stipend of \$100 which is dependent on their attendance and engagement in the training programmes. The following courses commenced in fiscal year 2024:

Name of Programme	Achievements
Hoist- Tower Crane Operations	<p>50 participants completed the following training programmes:</p> <ul style="list-style-type: none"> • Forklift and Boom Truck Operations; • Forklift, Mobile Crane, and Tower Crane Operations; and • Rigging and Banksman Operations.
Drop- Drilling Rig Operations	<p>80 persons registered for the following specialised classes:</p> <ul style="list-style-type: none"> • Roughneck; • Roustabout; • Drilling Fluids and Circulation Systems; and • Drilling Rig Safety Management.

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BUILDING GLOBALLY COMPETITIVE BUSINESSES

Youth Development and Entrepreneurship

Name of Programme	Achievements
Plumbing Skills Training (PIPE)	WASA has established three (3) tiers for this course: Level 1 (Pre-Craft), Level 2 (Craft), and Level 3 (Technician). Training is organised into two (2) groups of 50 participants each, running concurrently for every level. A total of 100 participants will gain extensive knowledge on multiple aspects of onshore pipeline design, fabrication, construction, integrity, inspection, and maintenance. Registration was completed and classes are scheduled to start in September 2024
Introductory Lineman/ Line Clearer Training (FUSE)	T&TEC Course Options are: Linesman (25 Participants) and Line Clearer (25 Participants). Students are taught the fundamentals of electricity, safety rules, the construction of electrical lines and overhead poles, as well as the installation of meters and transformers. Registration was completed and classes are scheduled to start in September 2024
PLAR- Prior Learning Assessment Recognition	<p>The National Training Agency (NTA) offered certification in the following areas:</p> <ul style="list-style-type: none"> • Agricultural Entrepreneurship and Crop Production; • Agro-Food Processing; • Data Operations; • Mechanical Maintenance; • Electrical Installation; • Plumbing; • Motor Vehicle Chassis Systems; • Welding; • General Construction; • Cosmetology; • Air Conditioning and Refrigeration; and • Commercial Food Preparation. <p>The application process was completed.</p>

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VISION 2030: BUILDING GLOBALLY COMPETITIVE BUSINESSES

Youth Development and Entrepreneurship

Name of Programme	Achievements
Industrial-Mechanical Apprenticeship Programme (I-MAP)	<p>This Programme began in April 2024 with 50 participants and offered the following courses;</p> <ul style="list-style-type: none"> • Industrial Maintenance Technology and Electrical Technology; • Mechanical Engineering Technology and Welding Technology.



Participants of HOIST



Registered Participants of I-MAP

Refurbishment of Youth Training Facilities (YTFs)

In fiscal year 2024, MYDNS invested \$15.0 million to enhance youth facilities throughout the country. The Ministry completed the refurbishment and upgrading of Youth Training Facilities (YTFs) in Laventille, Los Bajos, St. James, and California. Additionally, the renovation and upgrade of the Malick, Palo Seco, and Point Fortin YTFs commenced, with implementation progress as follows:

- Malick YTF (Phase I) - 75 percent completed;
- Palo Seco YTF – 70 percent completed; and
- Point Fortin YTF – 50 percent completed.

Additionally, a contract was signed in the sum of \$13.5 million for refurbishment of the Basilon Street YTF.

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BUILDING GLOBALLY COMPETITIVE BUSINESSES

Youth Development and Entrepreneurship



California Youth Training Facility



Laventille Youth Training Facility



St. James Youth Training Facility



Los Bajos Youth Training Facility

Refurbishment of Youth Development Apprenticeship Centres (YDACs)

Expenditure arising from this project amounted to \$25.8 million to undertake the following:

- Chatham YDAC - continuation of construction of new dormitories and livestock building as well as refurbishment and outfitting of the building – 75 percent completed;
- Persto Praesto YDAC - continuation of construction of a new dormitory, music room, dining hall and vehicle shed, as well as upgrade of the recreational area and the agricultural facility – 72 percent completed; and
- El Dorado YDAC – continuation of refurbishment works, which include expanding the existing building, and upgrading the mechanical, electrical, and plumbing infrastructure as well as the kitchen/dining hall, dormitories, and training rooms – 70 percent completed.

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Youth Development and Entrepreneurship



El Dorado YDC

Construction of the Youth Development and Apprenticeship Centres (YDACs)

The Chaguaramas Convention Centre is being repurposed and outfitted into a modern Youth Development and Apprenticeship Centre. A contract was awarded in the amount of \$61.0 million, and the demolition works, cleaning and sanitisation were completed. Overall, the project was 29 percent completed and utilised the sum of \$10.0 million in fiscal year 2024.



Chaguaramas YDAC

National Service Centres (NSCs)

The broad scope of this project involves the refurbishment and renovation of two (2) buildings, one (1) in Palo Seco and the other in Mausica. With expenditure of \$15.0 million, works were advanced as follows:

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VISION 2030:

BUILDING GLOBALLY COMPETITIVE BUSINESSES

Youth Development and Entrepreneurship

- a contract was awarded at a value of \$13.3 million for the upgrade and refurbishment of Bungalow No. 70, the play courts, and the swimming pool at the Beach Camp Facility located in Palo Seco – 33 percent completed; and
- as part of the first phase of work, the National Service Complex in Mausica underwent extensive renovations and is 70 percent completed. A contract was awarded at a value of \$28.7 million for the project, and refurbishment and upgrade of the existing buildings and infrastructure commenced, as well as the construction of new facilities commenced. Upgrades to the kitchen, infirmary, and construction of Dormitory 3 were completed.

Refurbishment of the Sevilla Transition Home for Girls (Phase I)

This project, which involves the expansion, renovation, and restoration of the existing building has been 77 percent completed, for which expenditure amounted to \$9.7 million.

Tobago - Youth Development

The THA expended a total of \$0.3 million on upgrade works at the Pembroke, Bethel, and Signal Hill Youth Centres in Tobago. The Pembroke Youth Centre, a key facility in East Tobago known for its youth services, was renovated to better serve the community. Upgrade works to adaptable spaces, computer stations, a library, a counselling room and administrative areas were done and a new ramp for accessibility and an awning were installed.

Science, Research and Development

The Government continued to invest in science, research and development to drive national economic growth and enhance global competitiveness. Through the allocation of resources to agencies including the Caribbean Industrial Research Institute (CARIRI) and the National Institute of Higher Education, Research, Science and Technology (NIHESRT) the Government aims to foster innovation and create high-value industries that can diversify the economy beyond traditional sectors.

Caribbean Industrial Research Institute

CARIRI, an agency under the Ministry of Planning and Development, was allocated \$7.8 million for the period under review, to implement three (3) projects aimed at bolstering the Institute's development: *Procurement of Equipment for CARIRI, Laboratory Information Management System and Implementation of Critical Infrastructure Works at CARIRI.*

Resources in the sum of \$3.8 million were provided for the *Procurement of Equipment for CARIRI.* This capital investment was made to replace aging laboratory-based and ancillary

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Science, Research and Development

equipment which are essential for maintaining a high standard of service delivery. The investment was also intended to enhance operational efficiency, enable the Institute to maintain international accreditation for its laboratories and sustain a competitive position in the market for analytical and engineering services. Expenditure totalling \$3.4 million was recorded for the following items procured:

- YSI Sonde Multi-meter;
- Area Velocity Flow Meter;
- 3D industrial printer;
- Mettler Toledo Analytical Balance;
- Metrology Well Calibrator;
- Computer Equipment (laptop, teleprompter, tablets, camera, field monitor);
- Gas Chromatograph (GC);
- C6C9 Gas Chromatograph;
- Ultraviolet Visible Spectroscopy;
- Compression Testing Machine; and
- Isuzu Dmax 4x4 Automatic Pick up vehicle (for field work).

The *Laboratory Information Management System* Project is geared towards the automation of the Institute's laboratory testing and reporting function through the implementation of the WinLIMS software. A key feature of the system is the seamless transfer of equipment-generated test results directly into the LIMS software, which reduces the need for manual data entry, minimises the risk of transcriptional errors and significantly shortens the reporting time to customers.

This Project was provided \$2.5 million in fiscal year 2024 which was expended by CARIRI to acquire a server to establish the platform for the operation of the new system, and concurrent user and instrument interface licenses. The Institute also undertook several critical activities including finalising user specification documents, interfacing with user groups to facilitate configuration, developing a test method database and conducting a barcoding needs assessment. The project will be launched early in fiscal year 2025.

The sum of \$1.5 million was allocated for the *Implementation of Critical Infrastructure Works at CARIRI*. Expenditure totalling \$1.3 million was recorded for project activities focused on addressing critical deficiencies in the Institute's infrastructure. Roofing works were undertaken and completed at the UWI Campus Administration Building and the Macoya facilities. CARIRI also initiated work on the labelling of the electrical panels at the Campus Administration Building and compilation of a panel directory which was 70 percent completed. Other activities commenced that included the replacement of windows at the

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Science, Research and Development

Campus Administration Building, refurbishment of the Food Technology Pilot Plant and electrical upgrade of the Analytical Chemistry Laboratory.

The National Institute of Higher Education, Research, Science and Technology

The NIHERST continued with its mandate in fiscal year 2024, promoting Research and Development and innovation in priority areas. With an allocation of \$2.7 million, the Institute accomplished the following during the period under review:

- Teach Me – through this initiative and utilising \$0.08 million, the Institute executed the following planned activities:
 - ◇ hosting of the Awards Ceremony in fiscal year 2024 for the Teachers' Curriculum Competition (18 primary and 22 secondary teachers), which took place in fiscal year 2023
 - ◇ hosting of the Students' Innovation Competition themed "Building a Sustainable and Resilient Society"
 - ◇ hosting of Science, Technology, Engineering and Mathematics (STEM) clubs and camps {two (2) primary school clubs and two (2) secondary school club}; and
- Science, Technology and Innovation (STI) Mapping and Priority Setting – the Institute expended spent \$0.3 million to advance the Tourism Science Innovation Mapping (TSIM) whereby the two (2) islands of Trinidad and Tobago are treated as independent tourist destinations with distinct focus areas tailored to their unique offerings. Additionally, the details of the mapping for each area of focus have commenced as follows:

Areas of focus for Trinidad -

- ◇ Eco-tourism - diverse natural landscapes and conservation efforts, including bird watching;
- ◇ Festival tourism - vibrant cultural celebrations like Carnival;
- ◇ Culinary tourism - the rich variety of local cuisine and food experiences; and
- ◇ MICE (Meetings, Incentives, Conferences, and Exhibitions) - hosting of large-scale events and business conferences.

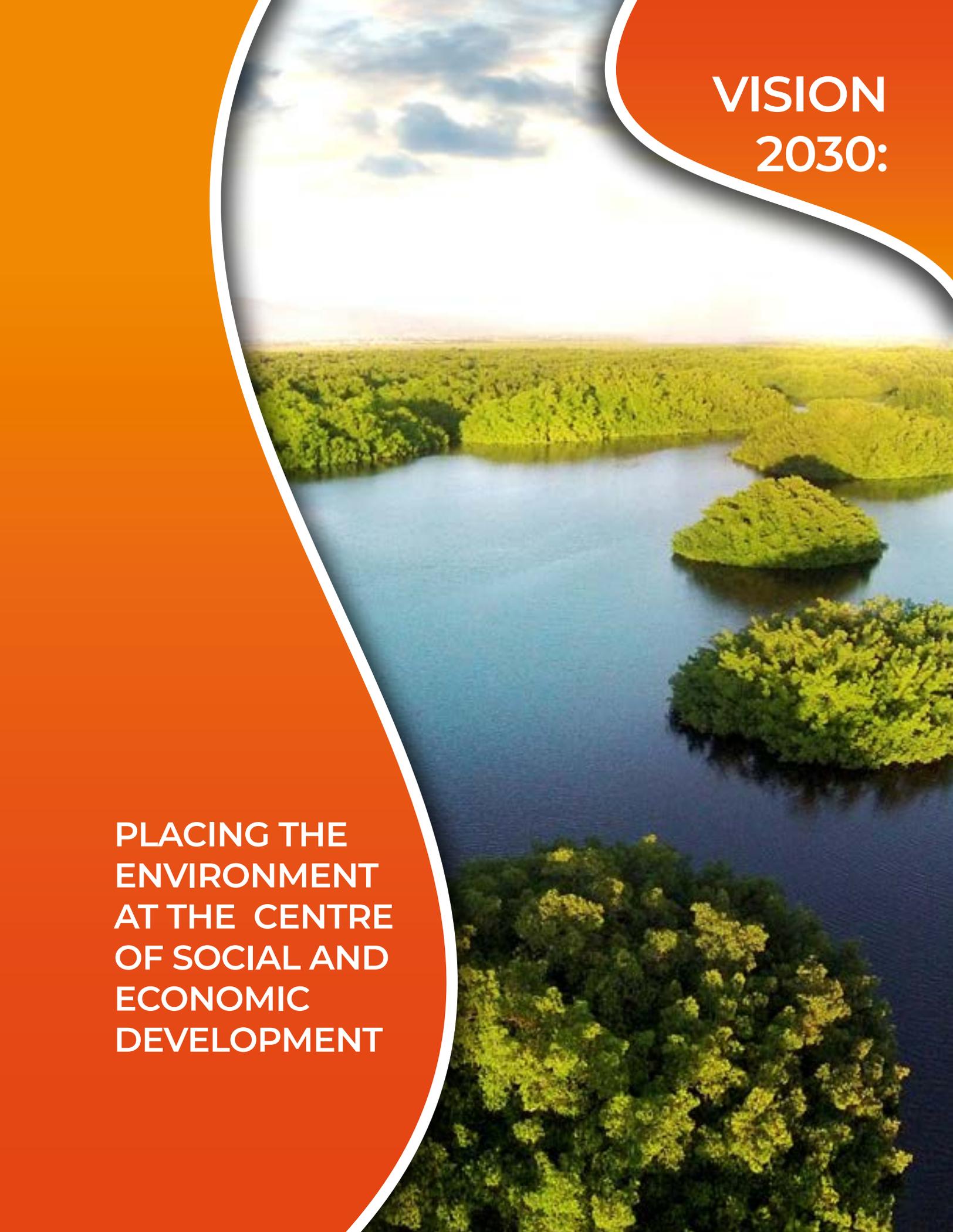
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VISION 2030: BUILDING GLOBALLY COMPETITIVE BUSINESSES

Science, Research and Development

Areas of focus for Tobago -

- ◇ Leisure market - the traditional Sun, Sea, and Sand appeal;
- ◇ Scuba diving - coral reefs and marine biodiversity; and
- ◇ Eco-tourism - natural environments, particularly in more remote areas.

An aerial photograph of a large, calm body of water, possibly a reservoir or lake, surrounded by a dense, vibrant green forest. The water is a deep blue, and the forest extends to the horizon under a sky with scattered white clouds. The image is framed by a white, wavy border that separates it from an orange background.

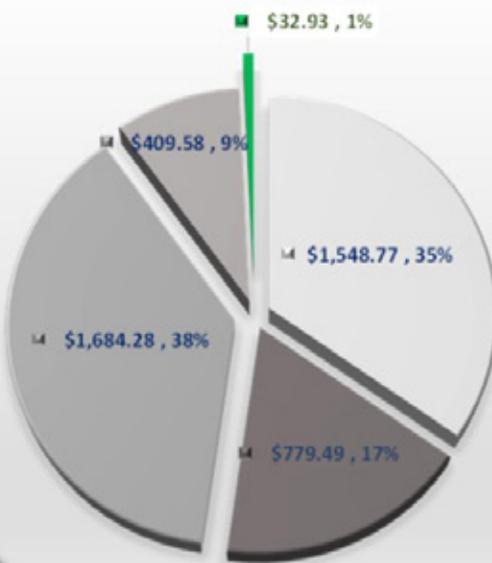
**VISION
2030:**

**PLACING THE
ENVIRONMENT
AT THE CENTRE
OF SOCIAL AND
ECONOMIC
DEVELOPMENT**



Placing the Environment at the Centre of Social and Economic Development

PUBLIC SECTOR INVESTMENT PROGRAMME 2024 BY VISION 2030 THEMATIC AREA (\$TMMILLION)



- PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET
- DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE
- IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION
- BUILDING GLOBALLY COMPETITIVE BUSINESSES
- PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

SECTOR EXPENDITURE 2024



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VISION 2030:

PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

Environment

The environment plays a crucial role in sustaining life on earth and in the ocean. Its preservation is intrinsically linked to renewable energy, clean air and water, the protection of endangered species, conservation of forests, and effective waste management. Transitioning to renewable energy reduces dependence on fossil fuels, helping to combat climate change and support long-term sustainability. As such, the Government remains committed to addressing climate resilience, waste management, natural resource protection, and the development of sustainable energy sources.

Environmental Management and Policy

In fiscal year 2024, the Environmental Management Authority (EMA) dedicated \$3.0 million for various activities under the following projects:

- *Establishment of an Ambient Air Quality Management System (AAQMS)* – installation of sulphur dioxide, ozone and carbon monoxide analysers at the 7th AAQMS monitoring station in Toco and procurement of equipment to upgrade eight (8) particulate matter analysers;
- *Designation and Management of the Red Howler and White Fronted Capuchin Monkey* – acquisition of field equipment to conduct population studies and engagement of a consultant to develop a management plan for two (2) Environmentally Sensitive Species (ESS): the Trinidad Howler Monkey and the Trinidad White-fronted Capuchin;
- *Revision of Priority Actions of the Management and Recovery for the Pawi* – engagement of a consultant to carry out essential baseline data collection, training and mapping, to guide the revision of priority actions; and
- *Designation and Management of the Caroni Swamp as an Environmentally Sensitive Area (ESA)* – procurement of Personal Protective Equipment (PPE) for site visits and ground-truthing exercises, and engagement of a consultant to re-assess and delineate the boundaries of the proposed Environmentally Sensitive Area (ESA).

Marine Resources

Marine monitoring is essential for safeguarding ocean health and supporting sustainable marine economies. The key public entity entrusted with this responsibility is the Institute of Marine Affairs (IMA). The IMA remains dedicated to protecting critical marine habitats and restoring ocean productivity to prevent further degradation. Through continuous research, the IMA continues to provide guidance for the sustainable management of the country's coastal and marine areas and resources. In fiscal year 2024, the IMA invested \$2.3 million to advance the following projects focused on upgrading marine infrastructure and conducting marine research, while integrating marine information and communications technology:

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Environment

- *Development of Mariculture Industry in Trinidad and Tobago* – supply and installation of lab furnishings inclusive of an oyster depuration unit, baskets for oysters grow-out, dip nets, trolleys, tubs, troughs, and fish baskets;
- *Upgrade of the Chillwater System at IMA's Research Building* – replacement of deteriorated coils on the York Chiller;
- *Establishment of Marine Research Field Station in Tobago* – award of a contract for the commencement of architectural and design services; and
- *Marine Space Remote Sensing* – acquisition of desktops, laptops, one (1) drone, one (1) YSI water-quality meter with a chlorophyll probe, additional scientific equipment, protective gear, diving equipment and satellite imagery. This project is intended to build the capacity to forecast the movements of oil spills and sargassum, track algal blooms and offer early warning signs for coral reef bleaching. This will aid in developing relevant policies and interventions to mitigate environmental stress.

Solid Waste Management

Effective solid waste management is integral to environmental protection and building resilient and sustainable communities. Efforts and initiatives to address solid waste management gaps include implementing legislation and policies; developing waste-to-energy projects; launching public awareness campaigns; advancing infrastructure development such as modern landfills, recycling facilities, and waste collection systems; upgrading and expanding facilities for improving waste management efficiency and effectiveness; and fostering collaboration between government agencies, private sector organisations, and non-governmental organisations.

In fiscal year 2024, the Trinidad and Tobago Solid Waste Management Company Limited (SWMCOL) continued to work with the Ministry of Public Utilities to strengthen the policy framework for the management of Municipal Solid Waste and recycling. The following policies were developed to guide further work in the respective areas:

- the National Integrated Solid Waste/ Resource Management Policy, 2024;
- the National Recycling Policy, 2024; and
- the Beverage Containers Deposit Return Policy for Trinidad and Tobago, 2024.

Additionally, SWMCOL continued to implement activities on the following projects utilising a total of \$5.8 million:

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- *Upgrade of Recovery and Recycling Facilities, Plant and Equipment* – the electrical power connection to the Sorting Facility at the Guanapo Landfill reached 90 percent completion. The Request for Tender for the construction of the Sorting Facility and associated works at Forres Park Landfill closed in July 2024 and proposals were evaluated;
- *Implementation of the Trinidad and Tobago Beverage Containers Deposit Return System* – bid proposals were received for the development of standard operating procedures for implementing the Beverage Containers Deposit Return System. The evaluation of bids has commenced;
- *Remediation of the Guanapo Landfill Phase 2 - Design, Supply and Installation of a Leachate Treatment System* – a contract was awarded in the sum of \$11.4 million for the system., Detailed designs were completed, and mobilisation and preparatory infrastructure works on the site commenced. Also, the procurement process for ordering the Leachate Treatment Plant was initiated; and
- *Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forres Park* – the dry season studies and risk assessment were completed, and the wet season studies commenced to provide the necessary data to move forward with the project.



Layout of the new Treatment System and Leachate Pond

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VISION 2030: PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

Environment

Forestry

A total of \$3.5 million was utilised by the Ministry of Agriculture, Land and Fisheries (MALF), through its Forestry Division, for the continued implementation of the following projects:

- *Reafforestation of Denuded Northern Range Hillside* – 17 labourers were hired to undertake site preparation for reafforestation, which involved removal of shrubs from five (5) hectares, cutting of a fire trace around the perimeter, burning or removal of debris, marking of lines for planting; and planting seedlings;
- *Commercial Repository* – tending and supplying of 15 hectares of mixed hardwood species were completed. Additional activities included:
 - ◇ surveying and demarcation of 10 kilometres of boundary lines across the North-East (NE), North-Central (NC), South-East (SE), South-Central (SC), and South-West (SW) Conservancies
 - ◇ site preparation for 20 hectares of pine in the SW, SE, NC, and NE Conservancies; 31 hectares of teak in the SW, NC, and NE Conservancies; and 14 hectares of mixed hardwood species in the SE and NE Conservancies
 - ◇ planting of 15 hectares of pine, 24 hectares of *tectona grandis*, and 12 hectares of mixed hardwood species;
- *Improvement of Forest Fire Protection Capability* – bills were settled for the purchase of one (1) 4 x4 vehicle and for the purchase of PPE;
- *Forestry Access Roads* – the a contract was awarded and road works undertaken at Gate Road, Catshill reached 95 percent completion;
- *Improved Management of the Natural Forest - South-East Conservancy* – work undertaken included felling and pruning of overgrown trees, removal of unwanted species, and enhancement planting; and
- *National Parks and Watershed Management Project* – the upgrade of the pond and fountain at the San Fernando Hill was completed.

Tobago - Environment

The THA's Division of Food Security, Natural Resources, the Environment, and Sustainable Development spearheaded the *Urban Forestry Programme* and utilised \$0.5 million for park upgrades, public consultations, and producing 5,000 mixed hardwood seedlings.

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VISION 2030: PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

Environment

Disaster Preparedness

The Municipal Corporations of the Ministry of Rural Development and Local Government (MRDLG) remained focused on their role of being the first responders and on the front-line during national calamities such as floods, earthquakes and landslides. As such, project activities in fiscal year 2024 were aimed at strengthening their capabilities for disaster preparedness undertakings. The sum of \$6.9 million was utilised for project activities, including:

- purchase of one (1) backhoe loader, one (1) tractor and bush cutter, one (1) mower, one (1) excavator and one (1) dump truck for the Disaster Management Unit at the Ministry's Head Office;
- refurbishment works at the Disaster Management Unit upper floor comprising of an emergency stairwells, washrooms and kitchenette for the Arima Borough Corporation;
- the dismantling of the car park shed at Festival Square and the construction of a new Disaster Management Unit at the Point Fortin Borough Corporation;
- purchase of a weather station and a drone at the Diego Martin Borough Corporation;
- procurement of one (1) dump truck for San Juan/Laventille Regional Corporation;
- construction of a storage building for the Disaster Management Unit at the Couva/Tabaquite/Talparo Regional Corporation;
- procurement of an excavator for the Penal/Debe Regional Corporation; and
- procurement of one (1) 40 feet storage container for the Princes Town Regional Corporation.

Coastal Protection

As a Small Island Developing State, coastal protection is a priority for national development. The Government continued to invest in coastal protection initiatives in an effort to reduce the effects of coastal erosion and flooding in Trinidad and Tobago. A total of \$18.4 million was utilised by the Ministry of Works and Transport for the continuation of projects under the Critical Coastal Protection Programme. The major achievements included:

- advancement of the project, *Little Rockly Bay Stabilisation Works*, with the construction of a sea wall, which reached 95 percent completion;
- continuation of the preparation of designs for the *Rehabilitation of the existing seawall*

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Environment

at Lady Hailes Avenue, San Fernando which was 86 percent completed;

- continuation of the preparation of designs for the *Macqueripe Beach Seawall Rehabilitation* Project, which was 39 percent completed; and
- continuation of the *South Manzanilla Shoreline Stabilisation Works* Project, which was 25 percent completed.

Additionally, in order to address the growing challenge of coastal erosion in Tobago, the THA engaged a company to conduct environmental coastal studies for Pigeon Point and Milford Bay.

Energy/Renewable Energy Alternatives

Energy and renewable energy continue to be high on the development agenda of the Government. Energy is significant because gas remains the mainstay of the economy. Renewable energy is vital because of the need to move towards cleaner energy sources as a means to preserve the environment and as Trinidad and Tobago has agreed to meet international commitments in keeping with the Paris and other international environmental agreements.

The Ministry of Energy and Energy Industries (MEEI) is responsible for the management of the energy and mineral sectors of Trinidad and Tobago and for the promotion of renewable and alternative energy initiatives. Pillar 1 of the Phase II Report of the Roadmap to Recovery, 'Diversifying and Transforming the Economy in Trinidad and Tobago', has listed the MEEI as one of the key stakeholders to focus on the increased production and utilisation of renewable and alternative energy.

Renewable Energy and Energy Efficiency Initiatives (RE&EE)

The GORTT recognises the value in transitioning the local transportation sector away from internal combustion engines towards electric vehicles (EVs), as an integral strategy for fuel cost savings for Trinidad and Tobago as well as reduction in Greenhouse gas emissions. In this regard, the MEEI completed the installation of electric vehicle (EV) chargers and solar Light Emitting Diode (LED) lighting for the car park, on the compound of Queen's Hall at a cost of \$0.5 million.

Synthetic Aperture Radar Systems (SAR) for the Detection of Oil Spills (Port of Spain and Chaguaramas)

The MEEI has acquired a Synthetic Aperture Radar (SAR) Systems for the early detection

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PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

Energy/Renewable Energy Alternatives

of marine oil spills within the territorial waters of Trinidad and Tobago in Chaguaramas and Port of Spain. An allocation of \$0.2 million was provided in fiscal year 2024 for the annual maintenance costs associated with the SAR systems at the two (2) sites. Out of this allocation, \$0.1 million was utilised for the maintenance of the Port of Spain radar system. The Chaguaramas radar system was installed.

Dredging of Sea Lots Main Channel and Turning Basin

The Sea Lots Main Channel and Turning Basin is used by vessels delivering fuel to the National Petroleum Marketing Company's (NPMC) facility at Sea Lots. Over the years, heavy siltation posed a challenge for vessels, as its depth was below the minimum requirement of seven (7) metres, thereby necessitating dredging of the Channel to return it to the required minimum depth for safe navigation. In fiscal year 2024, the sum of \$49.1 million was utilised for the execution of works.



The Dredging Vessel



The Dredging Site

**VISION
2030:**



**PART II:
PUBLIC SECTOR
INVESTMENT
PROGRAMME
2025**



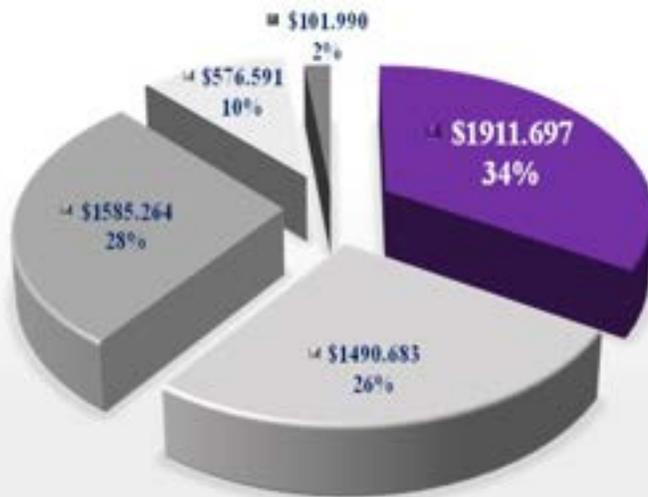
**VISION
2030:**

**PUTTING
PEOPLE FIRST:
NURTURING
OUR GREATEST
ASSET**



Putting People First: Nurturing Our Greatest Asset

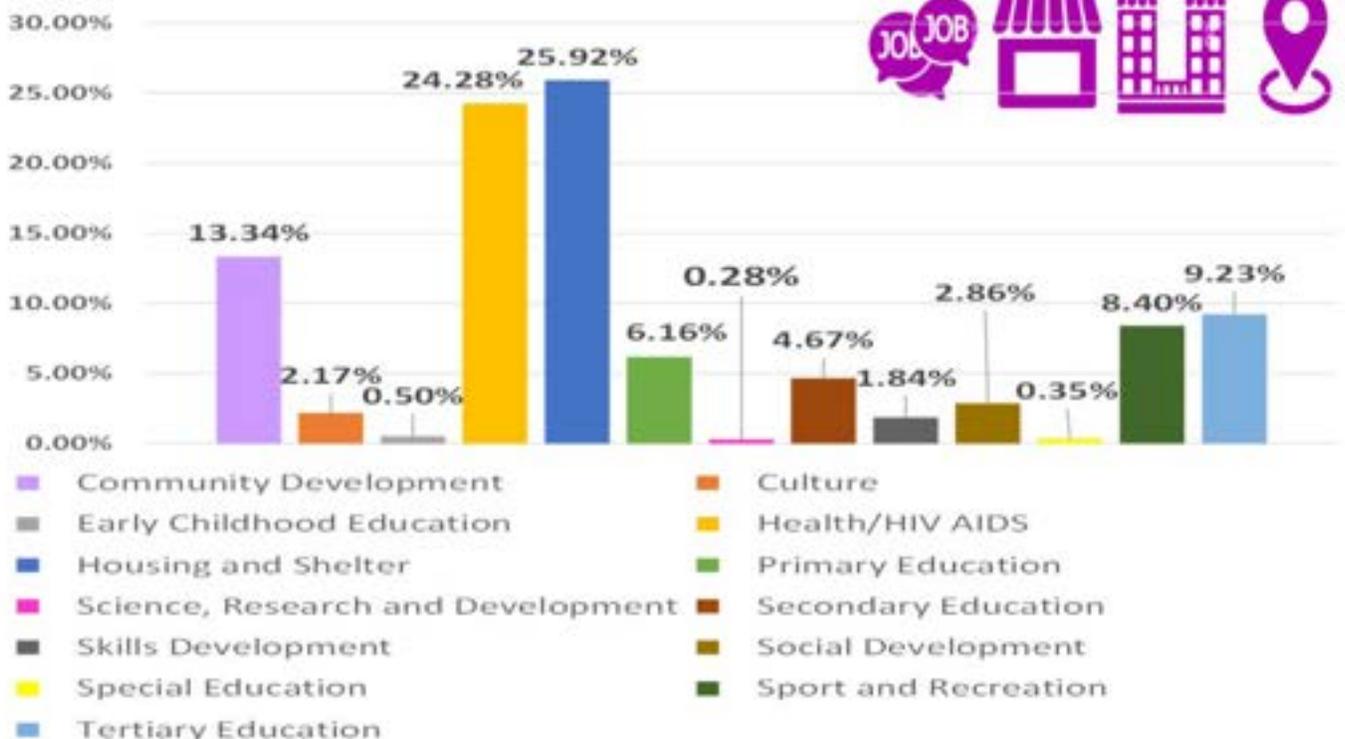
PUBLIC SECTOR INVESTMENT PROGRAMME 2025 BY VISION 2030 THEMATIC AREA
(\$TT MILLION)



- » Putting People First: Nurturing Our Greatest Asset
- » Delivering Good Governance and Service Excellence
- » Improving Productivity through Quality Infrastructure and Transportation
- » Building Globally Competitive Businesses
- » Placing the Environment at the Centre of Social and Economic Development



SECTOR ALLOCATION 2025



PART 2: **VISION 2030:** **PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET**

Social Protection

Vision 2030 emphasises the need for a paradigm shift in the delivery of social services to ensure that citizens who are most in need are able to benefit. As such, an allocation of \$54.6 million will be provided for improving the delivery of social services to differently-abled persons, socially displaced persons, survivors of domestic violence and children.

Services to the Differently-Abled Persons

The Ministry of Social Development and Family Services (MSDFS) will continue the upgrade of the Development Centre for Persons with Challenges located at Carlsen Field with an allocation of \$7.0 million. Once operational, the Centre will facilitate early diagnosis and detection of disabilities followed by timely interventions. The planned activities for fiscal year 2025 are:

- installation of a wheelchair accessible elevator;
- construction of a high security fence;
- upgrade of external plumbing and the wastewater treatment system;
- installation of ceiling tiles;
- construction of a play area; and
- installation of a camera surveillance system.

Establishment of Social Displacement Centres

In order to aid in preparing socially displaced persons for reintegration into mainstream society, the MSDFS will seek to establish transitional living facilities throughout the country. At the transitional living facilities, socially displaced persons will undergo assessments and be taught life skills such as self-esteem development, anger management and communication skills. With an allocation of \$5.0 million, the Ministry will embark on the establishment of transitional living facilities at the Young Women's Christian Association (YWCA) in Port of Spain and at Beaumont Hill in Pointe-a-Pierre. The MSDFS will also continue the upgrade of the Couva Transitional Facility for Women and the remodeling and outfitting of the Mary Jenny Poole building for the establishment of Transitional Living Facility in Port of Spain.

Implementation of a Social Mitigation Plan

The Social Mitigation Plan was prepared by the MSDFS in 2016 with the aim of repositioning vulnerable persons affected by the challenging economic situation on a path to stability and productivity. With an allocation of \$0.5 million, the Ministry will undertake the following initiatives:

- rollout of nationwide campaigns on Personal Food Security and Financial Security;

PART 2: **VISION 2030:** **PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET**

Social Protection

- engagement of a consultant to undertake a review of relevant legislation and policies; and
- roll-out of a Values, Attitudes and Behaviours Campaign.

Child Development

The Children's Authority of Trinidad and Tobago (CATT) will receive the sum of \$9.5 million for the provision of facilities for children who are wards of the state. The CATT will continue the establishment of a Consolidated Child Support Centre at Piparo. The planned activities for fiscal year 2025 will include the purchase of furniture and equipment, construction of a Reflection and Orientation room, general refurbishment works and installation of ICT infrastructure. In Tobago, the CATT will also renovate a property to establish a Reception Centre for children experiencing behavioural issues.

Additionally, a grant of \$2.0 million will be provided to transform the St. Mary's Children's Home into a Children's Village. The Children's Village will be a model Community Residence, wherein wards will transition into adulthood and benefit from a range of services including counselling, education, sport and extra-curricular activities. The St. Mary's Children's Home will be transformed from a large community residence into smaller housing units to accommodate five (5) to eight (8) children each in order to foster a more family-oriented environment.

The Child Affairs Division of the Office of the Prime Minister will also engage in a number of initiatives aimed at enhancing the care and protection of children. In this regard, an expenditure of \$2.7 million is projected for the following:

- engagement of a consultant to undertake a comprehensive assessment of the CATT;
- conduct of a tracer study, which will collate data on past wards of the state and assist in the development of revised models of care; and
- engagement of a consultant to review existing programmes aimed at addressing youth behavioural challenges in order to determine gaps and identify opportunities for improvement.

Refurbishment of Safe Houses

The mandate of the Gender Affairs Division of the Office of Prime Minister is to promote gender equality and justice, and one of its priorities is to establish safe houses for men and women. To this end, the allocation of \$4.4 million will be utilised for the following:

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Social Protection

- renovation of a property for the establishment of a shelter for male survivors of domestic violence in north Trinidad;
- upgrade of a building in south Trinidad to establish a shelter for female survivors of domestic violence; and
- reconstruction of the sewerage systems at two (2) safe houses in south Trinidad.

Tobago – Social Protection

The THA will receive the sum of the \$3.0 million in fiscal year 2025 for the implementation of a number of initiatives geared towards the protection of vulnerable persons. The allocation will be utilised for the following:

- provision of programmes at the Probation Hostels in accordance with the guidelines as stipulated by the Children’s Authority of Trinidad and Tobago (CATT);
- conduct of training to micro-enterprise entrepreneurs in order to enable persons to become more self-sufficient;
- provision of training programmes to adolescent mothers in parenting and home economics;
- payment of salaries and stipends to caregivers and trainees under the Golden Apple/ Adolescent Programme;
- outfitting of the Vocation Centre for differently-abled persons;
- conduct of group therapy sessions for children with special needs and persons who have been referred by the Court; and
- establishment of a developmental and rehabilitative community-based programme focused on assisting parents with difficult children, parenting education, early childhood care and family life education.

Health/HIV AIDS: Enhancing Access to Healthcare

Improving Public Health Facilities

In alignment with Vision 2030’s Development Theme “Putting People First: Nurturing our Greatest Asset” and the long-term goal of ‘Our citizens will be healthy’, the Government

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Health/HIV AIDS: Enhancing Access to Healthcare

remains committed to investing in public healthcare projects and programmes through the PSIP. The allocation of \$464.3 million for the health sector underscores the Government's recognition of healthcare as a pivotal element in enhancing the quality of life of citizens and fostering a healthier, more productive society. By prioritising funding for healthcare infrastructure and services, the aim is to improve access to essential medical services and promote overall well-being. This priority is reflected in the projects and programmes that follow.

Re-Development of Port of Spain General Hospital

In fiscal year 2025, focus will be placed on the continuation of construction of modern public health facilities to replace aging infrastructure in Trinidad and Tobago. In this regard, an allocation of \$75.0 million will be provided for the project, *Re-Development of the Port of Spain General Hospital*, specifically for the completion of the Central Block building. The allocated funds will be utilised to meet UDeCOTT's project management fees, consultancy services and VAT on construction costs. The completion of this state-of-the-art medical facility, which is anticipated by the second quarter of fiscal year 2025, will significantly upgrade the country's oldest public hospital. The new Central Block will accommodate 540 in-patient beds and provide an improved environment for delivering quality healthcare, managed by the North West Regional Health Authority.

Sangre Grande Hospital

An amount of \$6.6 million has been designated to cover the closing costs for the recently-completed new wing of the Sangre Grande Hospital. This funding will facilitate the payment of project management and engineering fees and retention sums related to variation works as well as the completion of the car park.

Hospital Refurbishment Programme

The Government will also provide funding to continue the *Hospital Refurbishment Programme* to further the ongoing modernisation and enhancement of public health facilities and improve the standard of care nationwide. A total of \$35.0 million will be allocated for the Programme in fiscal year 2025. Some of the works to be undertaken by the Regional Health Authorities in Trinidad are as follows:

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Regional Health Authority	Planned Hospital Refurbishment Works for Fiscal Year 2025
NWRHA	<ul style="list-style-type: none">continued general electrical upgrades at the Port of Spain General Hospital -Phase VIcontinued urgent electrical upgrade works at the Port of Spain General Hospital in support of the new Central Block buildingprovision of a water reticulation system and upgrade of the water storage system at the St. Ann's Hospital
ERHA	<ul style="list-style-type: none">installation of a centralised compact air conditioning unit and conduct of refurbishment works to the Accident and Emergency Department of the 'old' Sangre Grande Hospitalrefurbishment works to the isolation area at the Mayaro District Health Facilityexpansion of the pharmacy and upgrading of the ceiling and air conditioning system at the Guayaguayare Outreach Centre
NCRHA	<ul style="list-style-type: none">Upgrade works to the roofing membrane of the Women's Centre at Mt. Hope Women's Hospitalreplacement of the pressure tanks, filters, recirculation system and oxidation vessels of the water treatment plant at Eric Williams Medical Sciences Complexinstallation of fire suppression systems at the St. Joseph Enhancement Center and Arouca, Macoya and Tacarigua Health Centers
SWRHA	<ul style="list-style-type: none">procurement of one (1) generator for the San Fernando General Hospital (SFGH) Extensionprovision of a new water reticulation system for the SFGH Campusupgrade of wards at the SFGH/ San Fernando Teaching Hospital.

Enhancement of General Hospitals

Further investment in the sum of \$28.0 million will be provided to enable the RHAs to execute improvement works to public hospitals across Trinidad. This investment will provide a much-needed facelift to the facilities in bringing first class healthcare to citizens. Key project activities will include:

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- improvement works at the Eric Williams Medical Sciences Complex;
- painting of the Port of Spain General Hospital, Phase II;
- landscaping at the Port of Spain General Hospital; and
- converting structures at the Augustus Long Hospital into oncology facilities.

Medical Equipment Upgrade Programme

The sum of \$60.0 million will be directed towards the *Medical Equipment Upgrade Programme* to ensure healthcare facilities are equipped with modern, high-quality technology, thereby ultimately enhancing the quality of medical services delivered to the public. The RHAs will undertake the procurement of various medical equipment for the facilities under their purview, some of which are outlined as follows:

Regional Health Authority	Planned Hospital Refurbishment Works for Fiscal Year 2025
NWRHA	<ul style="list-style-type: none"> • one automated identification and sensitivity microbiology analyser for the Port of Spain General Hospital • one (1) autoclave machine for the Central Sterile Services Department at the St. James Medical Complex • nine (9) vital sign monitors for the St. James Medical Complex
ERHA	<ul style="list-style-type: none"> • 45 electrocardiogram (ECG) machines for health facilities in Nariva/Mayaro, St. Andrew/ St. David and the Sangre Grande Hospital • 43 standard adult patient trolleys, three (3) paediatric patient trolleys and one (1) bariatric patient trolley for the Sangre Grande Hospital • 2 electric delivery beds for Nariva/Mayaro health centre and the Sangre Grande Hospital
NCRHA	<ul style="list-style-type: none"> • five (5) portable ultrasound machines for St. Joseph Enhanced Health Centre, Arouca Health Centre, St. Helena Health Centre, Blanchisseuse Health Centre and Chaguanas Health Facility • one (1) ultrasound machine for Mt. Hope Women's Hospital • digital mammogram machine for the Mt. Hope Women's Hospital

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Health/HIV AIDS: Enhancing Access to Healthcare

Regional Health Authority	Planned Hospital Refurbishment Works for Fiscal Year 2025
SWRHA	<ul style="list-style-type: none">• five (5) new ambulances for the SWRHA• ophthalmology equipment for the Couva District Health Facility, Siparia District Health Facility, Princes Town District Health Facility, Point Fortin Hospital and La Romaine Health Centre• medical equipment for the Urology Theatre at San Fernando General Hospital (Laproscope Tower 2.0, Lithoclast, Laser Machine 2.0, Endourology Equipment 2.0 and Extra-Corporeal Shockwave Lithotripsy 2.0)

Specialised Healthcare Services

Funds totalling \$176.0 million will be provided to support the continued implementation of the External Patient Programme. This initiative facilitates access to private medical facilities for patients of the public healthcare system with specific chronic conditions, including renal failure, cardiac diseases and eye disorders, with the associated expenses paid for by the Government. The sub-projects are:

- *Special Programme – Renal Dialysis* – a provision of \$150.0 million will be made available to enable access to renal services at private facilities for an estimated 1,173 patients;
- *Special Programme – Treatment of Adult Cardiac Disease* – another \$20.0 million will be allocated to enable payments to private medical institutions for an estimated 988 procedures, including angiograms, angioplasties, open heart surgeries and electrophysiology studies for patients of the public health system; and
- *Waiting List for Surgery* – a further \$6.0 million will be appropriated to meet payments for vitrectomy services and emergency procedures such as cerebral angiograms

HIV and AIDS

The sum of \$0.3 million will be designated for the *Finalization, Launch and Dissemination of the National HIV and AIDS Policy*, a project managed by the National AIDS Coordinating Committee under the OPM. The allocation will be utilised to develop a comprehensive Communications Plan and a Monitoring and Evaluation (M&E) Plan for the National HIV and AIDS Policy. The Communications Plan will focus on strategies for effectively conveying policy information, while the M&E Plan will establish frameworks for assessing the policy's implementation and impact.

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Health/HIV AIDS: Enhancing Access to Healthcare

Tobago - Health Sector

In fiscal year 2025, a provision of \$23.5 million will be allocated to the THA for the continued delivery of public health services in Tobago. This funding will support improvement works to public health facilities, procurement of equipment and ambulances as well as continued delivery of healthcare services, including renal dialysis, dental and primary care.

Community Development: Building Strong, Sustainable Communities

Vision 2030 articulates that we must build a society that shares the social attributes and cultural norms including community spirit, among others, in order to achieve our long-term development goals. As such, the Ministry of Sport and Community Development will continue to provide the infrastructure to facilitate social cohesion and develop capacity-building for members of society.

Construction and Upgrade of Community Facilities

The Ministry will continue with the Programme, Construction and Upgrade of Community Facilities, which involves the construction and refurbishment of a number of Community Centres throughout the country. An allocation of \$61.0 million will be provided to advance the construction of ongoing centres at Morvant, Harmony Hall, La Horquetta, Surrey Village (Lopinot), Buenos Ayres, Trincity, El Socorro, Enterprise, Greenvale, Oropune and Wallerfield. For fiscal year 2025, the MSCD will also refurbish centres located at Shende Street (Barataria), La Sieva, Lower El Dorado, El Luengo, Morne La Croix, Brasso Seco, Upper El Dorado, L'Anse Noir, Gulf View, Basse Terre and Mamoral.

Implementation of Self-Help Programme

The National Commission for Self-Help Limited will receive an allocation of \$15.0 million for the provision of grants to vulnerable persons in society. The following grants will be provided:

- *Minor Repairs and Reconstruction Grant (MRRG)* – funding will be provided to senior citizens and underprivileged families to undertake repairs to their homes;
- *Emergency Repairs/Reconstruction Assistance Grant (ERRAG)* – victims of natural disasters including fire, flood and landslides will receive grant funding for the purchase of materials for reconstruction of homes; and
- *Community Infrastructure Development Projects (CIDPs)* – communities will receive funding to undertake minor infrastructural projects including construction of retaining

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Community Development: Building Strong, Sustainable Communities

walls, paving of roadways, construction of box drains, upgrade of recreational facilities and construction of steps and bridges.

Tobago – Community Development

The Division of Community Development and Culture will undertake the upgrade of a number of community centres in fiscal year 2025. An allocation of \$5.0 million will be provided to undertake the following:

- repair of the roof deck and repurposing of the ground level and level two (2) of the Golden Lane Community Centre;
- relocation of the light switches to the ground floor and roof upgrades to the Lambeau Community Centre;
- upgrade works to the Glamorgan Community Centre including replacement of fencing, landscaping, outfitting and payment of retention fees;
- completion of upgrade works to the Betsy's Hope Community Centre;
- refurbishment of the Argyle, Roxborough and Moriah Community Centres and the Tobago Empowerment Centre under the Community Enhancement Programme;
- refurbishment and upgrade of the Les Coteaux Community Centre;
- outfitting of the computer room and completion of the refurbishment at the Speyside Community Centre;
- design and reconstruction of the Charlotteville Community Centre;
- outfitting of a space for youths in the computer room at the Delaford Community Centre;
- upgrade of servers and installation of inverter air conditioning systems at the Belle Garden Community Centre;
- upgrade of the Pembroke Heritage Park, Scarborough Community Centre, Plymouth Community Centre and the Eastside and Redemption Sound Setters Pan Theatre;
- waterproofing of the roof deck, refurbishment of the stage and installation of pumps at the Bethesda Community Centre; and

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- outfitting of the computer and workshop rooms at the Lowlands Community Centre.

Sport and Recreation

The MSCD will continue to invest resources to further the growth and development of sport in the country, not only for creating and hosting professional athletes, but also for recreation and fostering well-being. The MSCD will also take the necessary steps to expand and modernise the nation's current sport facilities. Additionally, in order to foster and develop relationships with families and communities, the MSCD will carry on with providing spaces as community hubs where people may gather, connect and bond. The initiatives to be pursued in fiscal year 2025 are detailed below.

Community Swimming Pools

Swimming pools in communities encourages engagement among community members, neighbours and children, and also help to develop water sports and support leisure and recreational activities. A sum of \$10.6 million will be allocated for the *Construction of Community Swimming Pools Programme* through which pools will be constructed in Rio Claro, La Horquetta and Tunapuna.

In order to ensure that the various existing community swimming pools operate properly, the sum of \$2.7 will be allocated to the Upgrade of Swimming Pools. The MSCD will execute works to swimming pools in the following areas:

- Siparia – overhaul of main pool, upgrade of pavilion and perimeter lighting;
- Sangre Grande – upgrade of pavilion perimeter lighting and CCTV infrastructure;
- Diego Martin – improvement of pavilion, of CCTV infrastructure;
- Laventille – repairs to the plumbing, mechanical and electrical systems and upgrade of CCTV infrastructure;
- Morvant – installation of kimmer and supporting systems;
- Maloney – repairs to plumbing and electrical systems and carpentry/ironmongery;
- Cocoyea, San Fernando – restoration of the pavilion, resurfacing of tiles, and improvement of external lighting, ICT and CCTV infrastructure;
- La Horquetta – upgrade of the perimeter fence and CCTV infrastructure and paving of the car park;
- D'Abadie / Malabar – construction of spectators' pavilion and pool staff areas; and
- Couva – rehabilitation of the basketball court and pavilion, installation of perimeter lights and improvement of drainage infrastructure.

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Sport and Recreation

Improvement of Indoor Sporting Arenas

The objective of the *Improvement of Indoor Sporting Arenas* Project is to offer updated, well-kept, functional facilities that can host organised sports and leisure activities in a setting that is secure, comfortable, and conducive to health. The Indoor Sporting Arenas will continue to undergo improvements to provide better facilities and to draw more people and participants to sporting events. The upgraded facilities will allow both national and community sporting organisations to expand their activities. In furtherance of this objective, the sum of \$2.5 million will be allocated for upgrade works for the following Indoor Sporting Arenas:

- Maloney – supply and delivery of backstops and minor court surface rehabilitation;
- South West Regional – supply and delivery of backstops, minor court surface rehabilitation and evacuation plans;
- St. Paul Street Multi-Purpose Facility – roof overhaul, supply and delivery of backstops, overhaul of court surface and evacuation plans;
- Southern Regional – supply and delivery of backstops, minor court surface rehabilitation and evacuation plans;
- Central Regional – roof overhaul, provision and delivery of backstops, overhaul of court surface and evacuation plan; and
- Mayaro – roof refurbishment, works to the court, and bleacher, ICT and CCTV infrastructure upgrade and plumbing, electrical and external lighting repair.

Recreational Facilities

Development of regional recreation facilities in various areas across the nation is a crucial tactic in accomplishing the national policy goal of using sport and recreation to create a nation that is fit and healthy. A sum of \$8.0 million will be allocated to the Development and Upgrading of Recreational Grounds, Parks and Spaces through which funding will be made available to commence upgrade works at the North Eastern Recreation Ground, Sangre Grande and the Arima Velodrome.

The MSCD will also continue its programme to improve existing facilities and recreational sporting sites located in high-demand areas as well as in rural areas. A sum of \$5.0 million will be allocated to the *Upgrading of Corporation Grounds Programme* for the commencement of works on the outfield, cricket turf, drainage, pavilion and practice nets at Carenage (Scorpion), Morvant, (Coconut Drive), and Coalmine Recreation Grounds.

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Sport and Recreation

Additionally, the sum of \$12.9 million will be allocated to the MRDLG for the upgrade of recreational spaces in the 14 Municipal Corporations.

Upgrade of Multi-purpose Stadia

In keeping with its strategic goal of providing contemporary, secure, and well-equipped facilities, the MSCD will carry on with its programme of works to improve the multi-purpose stadia while ensuring that these competition sites adhere to worldwide health and safety standards. Thus, the sum of \$24.0 million will be budgeted for the programme, *Upgrade of Multi-purpose Stadia*, to implement refurbishment and upgrading works at the following stadia:

- Hasely Crawford Stadium;
- Jean Pierre Complex;
- Ato Boldon Stadium;
- Mannie Ramjohn Stadium; and
- Larry Gomes Stadium.

Upgrade of Dwight Yorke Stadium

The Dwight Yorke Stadium is Tobago's only world class sporting facility which is utilised for various sporting and cultural events. The upgraded Stadium will offer the country's athletes a modern, state-of-the-art, and user-friendly facility. Additionally, it will boost sport tourism through competitions at the national and international levels. As such, the sum of \$5.0 million will be allocated to the project, *Upgrade of Dwight Yorke Stadium*, for the continuation of Phase III works that will include installation of furniture and fixtures, rehabilitation of the athletic track and turnstiles and refurbishment of the gymnasium. Phase IV works are also expected to commence with the upgrade of plumbing, electrical and air-conditioning systems, supply and installation of a new elevator and augmentation of the scoreboard.

Improvement and Expansion Works, Emperor Valley Zoo

A significant and novel recreational facility in Trinidad and Tobago is the Discovery Centre located at the Emperor Valley Zoo, Port of Spain. The Centre, which is designed in the shape of a butterfly, will include a walk-through aquarium, an exhibition and information area, a coffee/wine shop, and a children's play area. The Ministry of Agriculture, Land and Fisheries will receive funding in the amount of \$15.0 million to complete the construction of the Centre in fiscal year 2025.

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Sport and Recreation



Model Designs of the Discovery Centre

Tobago – Sport and Recreation

The THA aims to increase the human capital of the country through the development of athletic talent and community life. The THA remains committed to providing the required investment and resources to promote the growth of sports and recreation in Tobago. In fiscal year 2025, the sum of \$23.9 million will be allocated for development works at 29 sporting and recreation facilities at various locations in Tobago.

Housing and Shelter: Providing Adequate Housing

In alignment with the Vision 2030 long-term goal of “Citizens will have access to adequate and affordable housing”, the Government will continue working to improve the lives of citizens by providing housing and land solutions to qualifying low and middle income households, as well as developing the nation’s urban environment. Mainly through the Ministry of Housing and Urban Development (MHUD), an investment of \$495.5 million will be provided to the sector for the implementation of several projects and programmes via its agencies and units, namely:

- Trinidad and Tobago Housing Development Corporation (HDC);
- Land Settlement Agency (LSA);
- East Port-of-Spain Development Company Limited (EPOS);
- Port of Spain Shopping Complex Limited (POSSCL);
- Housing Programme Facilitation and Implementation Unit (HPFIU); and
- Programme Monitoring Coordinating and Evaluation Unit (PMCEU)

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Housing and Shelter: Providing Adequate Housing

Public Awareness

A sum of \$1.0 million will be provided for the *Housing and Urban Public Education Programme* in an effort to increase the knowledge of citizens regarding legal procedures, requirements, and options for homeownership and accessing affordable housing. This Programme seeks to develop synergies amongst key stakeholders and bridge the gap between the demand and supply of housing by equipping citizens with the knowledge, skills, and confidence to make educated and informed decisions in pursuit of home ownership and/or alternative housing solutions offered by the Government. The Programme will be implemented in three (3) phases as follows:

- Phase I - Launch and Awareness, includes the development of educational materials, digital learning platform, public awareness campaign, baseline evaluation and needs assessment;
- Phase II - Expansion and Engagement, involves workshops, seminars, housing expos, community support networks and digital engagement; and
- Phase III - Consolidation and Sustainability, encompasses the enhancement of digital engagement, expansion of community support and education, and continuation of the monitoring and evaluation exercise.

Home Construction

The Housing Development Corporation was set up to construct homes for the citizens who are among the lower and middle income earners in the country. A significant programme that facilitates achievement of HDC's mandate is the *Accelerated Housing Programme*. In fiscal year 2025, the HDC will invest the sum of \$200.0 million to continue several projects throughout Trinidad. The HDC will continue to execute these projects, which are at varying stages of implementation, through three (3) main agreement types with contractors, Open Contract, Small and Medium Contractors Initiative Programme (SMCI) and Public Private Partnership Programme (PPP). The table below shows the number of agreements and the types:

Project Stage	Agreement Types	No. of Projects/ Contracts / Agreements
Close Out	Open Contract, SMCI and PPP	29
Ongoing	Open Contract	9
Ongoing	PPP	9
Ongoing	SMCI	7
New	Open Contract and SMCI	30

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Housing and Shelter: Providing Adequate Housing



Townhouse Construction at Caura Housing Development



Land Preparation at Trestrail Housing Development

The HDC will be allocated \$50.0 million to continue maintenance and rehabilitation works on its aging buildings in order to provide safe accommodation for the residents. The works on these buildings and developments vary from sewerage system repair to road infrastructure rehabilitation to restore the homes and infrastructure for the families that resides in them. The programme of works scheduled for fiscal year 2025 targets buildings that are homes to thousands of residents and families and are located in various communities across Trinidad and as follows:

Building Locations for Rehabilitation and Maintenance Work			
Methuen Street, Port of Spain	Marcano Quarry Beverly Hills, Laventille	Duncan Street, Port of Spain	Paradise Heights, Morvant
Chaconia Crescent, Diego Martin	Foster Quevedo, Port of Spain	Prince Street, Port of Spain	Morvant Office
Harding Place, Cocorite	Trou Macaque, Morvant	Lady Hailes Avenue, San Fernando	Hirondelle Street, Morvant
Pension Quarters, Beetham	Nelson Street, Port of Spain	Roy Joseph Street, San Fernando	Greenvale, La Horquetta
Powder Magazine Phases I and II, Cocorite	Mango Rose, Port of Spain	Corinth Close, San Fernando	Olera Heights, San Fernando

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Housing and Shelter: Providing Adequate Housing

Building Locations for Rehabilitation and Maintenance Work			
St Joseph Road, Port of Spain	Bath Street, Port of Spain	Duke Street, Port of Spain	Oropune Gardens, Piarco
Clifton Towers, Port of Spain	Leon Street, Morvant	Maloney Gardens, D'Abadie	East Grove, Valsayn
Clifton Street/ Irving Lane, Port of Spain	St. Francois Valley Road, Port of Spain	Dundonald Street, Port of Spain	Cane Street, San Fernando
Plaisance Terrace, Laventille	Awai Lands, Port of Spain	Rushworth Street, San Fernando	Orchid Gardens, Pleasantville
Beverly Hills, Laventille	George Street, Port of Spain	Dorata Street, Port of Spain	

A provision of \$ 50.0 million will be made to the LSA for the continuation of the *Housing and Village Improvement Programme* (HVIP). This Programme is an affordable and high-quality housing initiative, whereby targeted villages with neglected infrastructure and poor-quality housing are provided with housing subsidies and upgraded infrastructure in an effort to address the housing needs of the neediest in society and develop villages with unfavorable conditions, thereby improving the quality of life and economic well-being of the people residing in those communities.



HVIP Construction at Beetham Gardens

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Housing and Shelter: Providing Adequate Housing

Housing Grants

The Ministry of Housing and Urban Development will be provided with \$12.0 million for the distribution of Housing Grants. These home improvement grants will assist low income families whose homes are dilapidated and in urgent need of repairs. This project aims to achieve the following objectives:

- assist low - and middle-income families with monthly income less than \$5,000 to improve their quality of life through improved living conditions;
- equip households to carry out basic structural repairs that would reduce vulnerability and enhance their living conditions;
- maintain the current housing stock by helping home-owners to meet repair costs; and
- reduce the annual national demand for new homes.

Emergency Shelter Relief Fund

The sum of \$2.0 million will be designated to the *Emergency Shelter Relief Fund* in an effort to bring short term relief to citizens with legal tenure to property who have experienced sudden, unanticipated and unavoidable emergencies that have arisen from disasters. The relief will be distributed in the form of grant funding up to a maximum of \$15,000 per household.

Urban Development

The IDB loan-funded *Urban Upgrading and Revitalization Programme* will continue in fiscal year 2025 with an appropriation of \$65.0 million. This Programme focuses on improving the habitability in urban settlements on State owned lands, the physical quality and economic performance of urban public spaces, housing conditions for low income households and the capacity of supply side stakeholders to satisfy effective housing demand. It is being implemented through four (4) components and the focus in fiscal year 2025 will be as follows:

- Urban Residential Infrastructure – upgrade of the drainage systems, wastewater management systems, road and accessibility systems, streetlights, community centers and recreational facilities;
- Urban Regeneration - refurbishment of buildings, site and streetscaping infrastructure, landscaping and sustainable use of urban public spaces and facilities;
- Affordable Housing Subsidies – distribution of subsidies for selective home improvements

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and new construction or acquisition of basic homes on property that is already owned; and

- Strengthening of Housing and Urban Development Sector Stakeholders' Capacities.

The *Urban Redevelopment* Programme, executed by the East Port of Spain Development Company, will be allocated \$20.0 million for the implementation of a series of projects aimed at improving the quality of life for residents of East Port of Spain and environs. These include:

- upgrade of community centres;
- refurbishment of Spree Simon Relief Centre;
- upgrade of drainage infrastructure;
- paving of roadways; and
- construction of footpaths, retaining walls, bridges and a basketball court.

Tobago – Housing Sector

The THA will also invest a sum of \$19.5 million towards the development of the housing stock in Tobago, utilising several implementation strategies in fiscal year 2025. Some of the projects include the provision of grant funding and subsidies for house repairs to eligible homeowners, while others involve the award of contracts for new home construction and infrastructure development in residential communities. These communities include Riseland Housing Development, Castara Housing Estate Development, Blenheim Housing Estate, Courland Estate Land Development, Adelphi Estate and Shirvan Road Estate.

Education: Developing 21st Century Skills

The Vision 2030 goal of “Trinidad and Tobago will have a seamless, reformed, high-quality education and training system” remains at the forefront of the Government’s development agenda. The main entities tasked with this mandate are the Ministry of Education and the THA, which provide educational services to the nation’s children in public Special Education Schools, Early Childhood Care Education Centres, and Primary, Secondary and Tertiary education institutions. In fiscal year 2025, the sum of \$456.0 million will be provided to improve the physical, technical and digital infrastructure at the various levels of the education system in the country.

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Education: Developing 21st Century Skills

Early Childhood Education

With the provision of \$9.0 million under the IDF for the construction and furnishing of Early Childhood Care and Education Centres, the following activities will be undertaken:

- completion of construction of the ECCE Centres at Gasparillo GPS and Tulsi Manas, and commencement of construction of the Maracas Bay ECCE Centre - \$3.0 million;
- refurbishment and improvement of ECCE Centres with an allocation of \$4.0 million, inclusive of funding for the Inclusive School Project, which involves improving facilities for the safety and well-being of disabled students at seven (7) Centres namely, Sangre Grande Government, La Goya Government, La Puerta Government, Roystonia, Harmony Hall Government, Fyzabad Government and North Trace Government; and
- payment for the outfitting of existing ECCE Centres - \$2.0 million.

Primary School Education

An allocation of \$94.8 million will be directed towards the Primary School Education sub-sector for the continuation of construction and upgrade works as well as furnishing for the nation's primary schools to improve the accommodation for students and teachers. These interventions will be advanced through the following projects and programmes:

- *Improvement/Refurbishment/Extensions to Primary Schools* – \$50.0 million will be expended on repairs to electrical and plumbing utilities, sewer, flooring, ceiling, air-conditioning, and roofing;
- *Procurement of Furniture and Equipment* – \$3.0 million will be utilised for the replacement of worn and dilapidated furniture in primary schools;
- *Emergency Upgrade to Primary Schools* – \$30.0 million will be designated for emergency and unplanned works as needed to repair schools and to address safety and health issues arising from aging infrastructure, fires and natural disasters;
- *Construction of Temporary Pre-Engineered Classrooms* – \$5.0 million will be used for creating classroom space at Claxton Bay Junior Anglican and Brighton Anglican Primary Schools;
- *Construction of Montrose APS (Vedic)* – \$4.5 million will cover the costs for final designs;

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- *Construction of Curepe Presbyterian Primary School and Construction of Arima SDMS Primary School* – \$1.2 million will be provided to settle final payments following the completion of construction works in fiscal year 2023; and
- *Expansion of Maraval RC Primary School* - will commence with a provision of \$1.0 million.



Retaining wall at Moruga (Holy Trinity) Anglican Primary School



Morvant AC Primary rehabilitation of Flood Gate

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Secondary School Education

Improvements to the Secondary School infrastructure will continue in fiscal year 2025, with an allocation of \$82.0 million. Key projects which have been identified for execution include:

- *Improvement/Refurbishment/Extensions to Secondary Schools* – \$50.0 million will be allocated to undertake repairs to electrical and plumbing utilities, sewer, flooring, ceiling and roofing at various schools, and upgrade works to facilitate the Inclusive School Project aimed at improving safety and well-being of disabled students at seven (7) secondary schools namely, Guaico, El Dorado West, East Mucurapo, Chaguanas North, Debe, Vessigny and Rio Claro East Secondary;
- *Emergency Upgrade to Secondary Schools* – \$20.0 million was provided for emergency and unplanned works as needed to repair schools, the execution of which will address safety and health issues arising from aging infrastructure, fires and natural disasters; and
- *Construction of Temporary Pre-Engineered Classrooms*- \$5.0 million will be utilised for creation of classrooms at Chaguanas South Secondary and others as the need arises.

Special Education

A total of \$2.0 million will be made available to schools that cater specifically to students with disabilities for improvement of their facilities as follows:

- *Repairs and Maintenance of Special Schools* – \$1.0 million for repair works at nine (9) special schools; and
- School for Special Education at Pointe-a-Pierre – \$1.0 million for repair and maintenance works.

Emergency Repairs/Refurbishment Works to Schools

Under the new project, *Emergency Repairs/Refurbishment Works to Schools*, the MOE will receive the sum of \$19.0 million under the Consolidated Fund to offset commitments incurred in fiscal year 2023, for emergency repairs to an estimated 75 schools, including Primary, Secondary, Special Schools and ECCE Centres.

Digitisation of the Education Sector

The MOE will continue with its digitisation programme in fiscal year 2025, with an investment of \$39.0 million. The following projects will be actioned during the year:

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- *Acquisition and Delivery of Laptops and Tablets* – the sum of \$10.0 million will be provided for the purchase of approximately 5,000 laptop devices for primary and secondary schools children based on the means test;
- *Digital Education Programme* – an allocation of \$15.0 million will facilitate the procurement of e-Books and textbooks and the implementation of digital numeracy and literacy classes;
- *COSTAATT Technology Upgrade* – the sum of \$4.0 million will be appropriated to procure:
 - ◇ Radio-Frequency Identification (RFID) card readers and access cards;
 - ◇ door sensors, biometric locks;
 - ◇ CCTV cameras and network video recorders; and
 - ◇ Macintosh training labs, Tech Hub, and cloud upgrades.
- *NESC IT Upgrade* – the sum of \$1.5 million will be provided for:
 - ◇ payment of retention fees for the VOIP installation and network upgrades;
 - ◇ procurement of approximately 50 desktop computers; and
 - ◇ infrastructure upgrade to increase digital file storage.
- *Upgrade to the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited* – an allocation of \$1.6 million will be directed towards the upgrade of computer equipment and software at all locations of YTEPP Limited; and
- *Digitising of Administrative and Personal Files of the Ministry of Education* – with an appropriation of \$0.5 million, the MOE will embark on a digitising programme in respect of its records and processes, commencing with the procurement of a service provider for scanning and digitalisation services and the transfer of data.

Tertiary Education

The University of Trinidad and Tobago (UTT)

The University of Trinidad and Tobago (UTT) initially focused on programmes in engineering and technology. Today's programmes, however, go far beyond engineering and technology to a fuller spectrum of educational opportunities offered across its ten (10) campuses. In fiscal year 2025, the UTT will continue with construction, rehabilitation and upgrading of its facilities, with a budgetary allocation of \$9.7 million. Funding will be utilised while executing the following activities at the various campuses.

Eastern Caribbean Institute of Agriculture and Forestry (ECIAF): In building human capacity

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for the development of the agri-business sector and contributing to food security, the ECIAF offers specialised programmes in biosciences, agriculture and food technology. At the same time, the physical structures must also be in alignment with the academic offerings. As such, an allocation of \$2.0 million will be provided for the following activities:

- upgrade of the canteen dining area and flooring at the Hibiscus building;
- refurbishment of the Poinsetta building; and
- fencing of three (3) livestock grazing pastures

John S. Donaldson Technical Institute: An amount of \$1.3 million will be made available for refurbishment of the canteen building (ceiling, flooring, kitchen and bathroom upgrades) at the Institute.

San Fernando Technical Institute (UTT): Upgrading of the facilities will continue with an allocation of \$1.2 million to facilitate:

- upgrades to washrooms in Blocks B
- upgrades to the perimeter fence line on the eastern side; and
- installation of safety railings on Block A

UTT - Point Lisas Campus: This Campus specialises in training personnel for the energy sector, which remains the mainstay of the national economy. The sum of \$1.0 million will be provided for the:

- development of a Drilling Fluids Lab; and
- procurement of an atomic absorption spectrophotometer for the Material Characterization Lab

Aviation Institute UTT Camden Campus: The sum of \$0.9 million is budgeted for pigeon proofing of the Hangar at the Campus as well as for the replacement of one (1) 200-ton air-cooled chilled water unit.

UTT Tobago Campus: Funding in the amount of \$0.3 million will be utilised for the installation of an entry sign wall and road signage at the Tobago Hospitality and Tourism Institute (THTI) facilities.

In addition to the aforementioned campuses, other institutions under the UTT umbrella will be improved and upgraded through the Programme Upgrade of the University of Trinidad

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and Tobago Campuses. An investment of \$3.0 million is planned as follows:

- Chaguanas Campus - replacement of the air-conditioning units;
- O'Meara Campus - refurbishment and upgrade of O'Meara sports field; and
- Academy of Performing Arts - replacement of floors in a theatre and pan room.

The University of the West Indies (UWI)

The Government will continue to finance development projects at the University of the West Indies as it continues with its mandate to advance learning, create knowledge and foster innovation for the positive transformation of the nation, the Caribbean and the international community. Key projects will be advanced in fiscal year 2025 with funding in the amount of \$15.4 million as follows:

- *Building of the International Fine Cocoa Innovation Centre* – an allocation of \$2.2 million will be provided for the installation of manufacturing equipment and to cover costs associated with the defects liability period of the construction which was recently completed;
- *Renovation of Chemistry C1 Building and Replacement of Fume Hoods* – the renovation of the Chemistry C1 Building will continue with funding in the amount of \$10.0 million and will include the construction of a driveway, completion of the new C1 Building, and installation of a new roof on the existing building; and
- *Replacement of HVAC Systems and Associated Works at the UWI Sport and Physical Education Centre (SPEC)* – an allocation of \$3.0 million will be provided for the supply and installation of the HVAC system, testing and commissioning.

Skills Development

Skill training and development is a vital process for enhancing the performance and potential of individuals, organizations and the country. It involves identifying the skills gap, providing relevant and effective learning activities, and evaluating the outcomes and benefits of the training. Skill training and development is offered by various institutions in Trinidad and Tobago. An allocation of \$43.2 million will be invested by the institutions for advancing their portfolio of projects and programmes:

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Metal Industries Limited (MIC)

With over 40 years of experience in training for industry, the Metal Industries Limited (MIC) delivers a range of programmes and short courses to help participants gain the skills and training needed to become technically proficient. The MIC will benefit from a provision of \$15.7 million, which will be used to fund its programme of works in fiscal year 2025. Some of the activities which will be undertaken are as follows:

Name of Project	Allocation in FY 2025	Activities to be undertaken
Construction of Hype Administration and O'Meara Centre	\$1.0 million	<ul style="list-style-type: none">• completion of the multi-purpose workshop• upgrade of centre, including yard paving, painting, fencing and construction of a covered walkway
National Skills Development Programme Centre at Macoya (MIC)	\$3.0 million	<ul style="list-style-type: none">• installation of fume extractor equipment• upgrade of classroom and workshops• installation of an electrical backup supply• refurbishment of roof• installation of electric vehicle charging stations
Metal Industries Company - Training Subsidy	\$1.0 million	<ul style="list-style-type: none">• purchase of PPE, raw materials and tools• Training attachments of Journeymen and Engineers
Upgrade of Technology Centres at Port of Spain, Pointe-a-Pierre, Ste. Madeleine and Laventille	\$2.0 million	<ul style="list-style-type: none">• Point A Pierre (Phase I works) - upgrade of the centre and security system (cameras, gates and fencing)• Laventille Technology Centre (Phase I works) - installation of fume extractor equipment and upgrade of the centre
Government Vocational Centre - Construction of New Facilities at Point Fortin	\$1.0 million	<ul style="list-style-type: none">• upgrade of classrooms and workshops. including electrical wiring, plumbing, air conditioning, ceiling, flooring and painting• procurement of auto and diesel equipment

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Name of Project	Allocation in FY 2025	Activities to be undertaken
Acquisition of Capital Equipment for Metal Industries Company Limited	\$1.8 million	<ul style="list-style-type: none"> • procurement of workshop equipment, classroom and office furniture and computer equipment • Purchase of vehicles including one (1) 12-seater bus (CNG), and a double cab pick-up truck
Upgrade of the Pleasantville Technology Centre (MIC)	\$1.0 million	<ul style="list-style-type: none"> • upgrade of the central air-conditioning units • procurement of tools and equipment
Tobago Technology Centre	\$1.0 million	<ul style="list-style-type: none"> • construction of parking lot with security lighting • outfitting of automotive workshop • upgrade of central air-conditioning units
Sangre Grande HYPE Centre	\$1.0 million	<ul style="list-style-type: none"> • purchase of office and classroom furniture • outfitting of classrooms and workshop
MIC-IT Administrative Centre	\$1.0 million	<ul style="list-style-type: none"> • upgrade of canteen and cafeteria • purchase of furniture and recreational games • upgrade of classrooms, workshops and offices, including electrical, plumbing, air conditioning, ceiling, flooring and painting

National Energy Skills Centre

The National Energy Skills Centre (NESC) Technical Institute prepares students to launch or advance their careers in well-paid, high-demand skilled trades in the energy and industrial sectors. With an allocation of \$8.9 million, the NESC will implement the following works in fiscal year 2025:

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Name of Project	Allocation in FY 2025	Activities to be undertaken
Upgrade of the NESC Skills and Technology Centre, Goldsborough, Tobago	\$2.0 million	<ul style="list-style-type: none">upgrade of roofs and buildings (classrooms, workshop and stores building)
Upgrade of NESC - Skills and Technology Centre, Ste. Madeleine	\$0.9 million	<ul style="list-style-type: none">payment of retention fees arising from the automotive building upgradeinstallation of fire water system
Upgrade of NESC Technology Centre, La Brea	\$1.5million	<ul style="list-style-type: none">payment of retention fees arising from drainage workspurchase of welding equipmentupgrade of the electrical and mechanical buildings
Upgrade of Infrastructure and Equipment at the NESC Drilling Academy	\$1.0 million	<ul style="list-style-type: none">repairs to drilling rig
Upgrade of NESC Skills and Technology Centre, Point Lisas	\$2.0 million	<ul style="list-style-type: none">upgrade of student washrooms and student entrance upgrade
NESC IT Upgrade	\$1.5 million	<ul style="list-style-type: none">upgrade of file storage systemprocurement of approximately 50 desktop computers

College of Science Technology and Applied Arts of Trinidad and Tobago

The COSTAATT is a multi-campus college in Trinidad and Tobago offering fields of study in Nursing, Health Science Technologies, Environmental Studies and Natural and Life Sciences. With an allocation of \$8.0 million, the College will proceed with the following activities:

- COSTAATT Technology Upgrade - procurement of CCTV cameras, recorders, door sensors, biometric locks, printers, and upgrade of software, Mac labs, Tech Hub and cloud; and

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- COSTAATT Campuses - Health and Safety Compliance - procurement and installation of a new HVAC system at the Chaguanas Campus.

Youth Training and Employment Partnership Programme

The YTEPP Limited is a training organization focused on Technical Vocational Education and Training (TVET) throughout Trinidad and Tobago. The sum of \$9.8 million will be provided to continue with the undermentioned projects:

- *Establishment of a Training Facility in Chaguanas* – with an allocation of \$7.0 million, activities to be pursued are:
 - ◇ YTEPP - payments of final fees arising from the completion of the Administration Building, purchase of equipment for the Culinary Arts Building, and construction of perimeter wall; and
 - ◇ NESC - upgrade of the automotive and electrical building and classrooms and construction and outfitting of the heavy equipment operations building and classroom.
- *Upgrade to the IT Infrastructure at YTEPP Limited (YTEPP)* – an allocation of \$1.6 million will facilitate the upgrade of computer hardware and software at all locations used by YTEPP Limited and procurement of audio/video conferencing solution/teaching aide mobile station for 11 locations; and
- *Upgrading of Facilities (YTEPP Limited)* – an allocation of \$1.2 million will be used for upgrading of facilities to become OSHA compliant and functional; these are the Maloney Vocational Training Centre, Offices at Woodford Lodge and Waterloo Training Centre.

Scholarships

In fiscal year 2025, the Government will continue to support the education, training and development of students by providing the sum of \$141.9 million for various Scholarships in fields of study that include applied science, engineering, humanities, education, natural sciences, and social sciences. In fiscal year 2025, an estimated 1,708 scholarship awardees, both new and continuing, are projected to benefit from the following programmes:

- *Scholarships- President's Medal and Non-Advanced Level Examinations* – 9 awardees;
- *National/Additional Scholarships based on Advanced Level Examinations* – 500 awardees;
- *Annual Scholarship and Technical Assistance Programme* – 11 awardees; and
- *Scholarships and Bursaries* – 1,188 awardees.

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Libraries

The Government recognises that Libraries play a crucial role in affording citizens the ability to access information and gain knowledge. Libraries provide a wealth of resources, from books to digital databases, empowering individuals to learn, explore, and grow. As such, NALIS will receive a total allocation of \$36.0 million as it continues to develop and upgrade the nation's library infrastructure via the projects and programmes outlined below.

Restoration and Upgrade of La Brea Public Library

The project, *Restoration and Upgrade of La Brea Public Library*, will be appropriated \$1.0 million for upgrade works inclusive of masonry, mechanical, electrical and plumbing; installation of fixtures, furniture and equipment; and purchase of books. The Project aims to restore the La Brea Public Library situated at New Lands, La Brea, and ensure that the building is safe to occupy.

Co-location of Libraries

The sum of \$2.5 million will be provided for the *Co-location of Libraries* Project in the communities of Arima, Barrackpore, Bon Air Gardens, Malabar, Siparia, Debe and Carenage. Through this Project, NALIS aims to offer library and information services in Community Centres that will facilitate flexible library hours to patrons so that they can benefit from various literacy development programmes and community activities.

Public Library Refurbishment

An allocation of \$3.0 million will be made for the completion of upgrade works at the National Library Building and Moruga Public Library under the *Public Library Refurbishment* Project. The key objective of this Project is to improve the physical infrastructure and overall aesthetics of library facilities and provide a safe and healthy environment for the public and staff through compliance with OSHA standards.

Construction of La Horquetta Library

The *Construction of La Horquetta Library* Project will continue in with an allocation of \$10.0 million for variation works following the completion of the original contract for construction works, procurement of books and manipulatives, and the installation of Radio Frequency Identification (RFID) security gates. Additional parking due to statutory requirements and the installation of the roof railing are also new scope items for which funding will be provided.

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Construction of Diego Martin Library

The *Construction of the Diego Martin Library* Project in its original design and scope was completed in fiscal year 2024. However, variation works, inclusive of design changes, became necessary to facilitate access for differently-abled persons, critical security requirements and green building features. Additionally, the procurement of books and manipulatives necessary for the library's operations was not included in the contract agreement or project scope. Therefore, funding in the sum of \$9.0 million will be allocated to meet the costs arising from the revised scope of works.

Construction of Mayaro Library

Notwithstanding the significant completion of construction and outfitting works in fiscal year 2024 at the Mayaro Library, the handing over of the base building to NALIS by the Project Manager is dependent upon the completion of elevator works and the correction of defects. Thereupon, the library will be fitted out and made ready for commissioning and opening to the public. In fiscal year 2025, \$3.0 million will be provided under the project, *Construction of Mayaro Library*, to complete these activities and bring the project to a close.

Construction of Chaguanas Library

The sum of \$1.0 million will be provided for *Construction of Chaguanas Library* Project to facilitate the resumption of construction works at the Chaguanas Library. Key scope items which are expected to be undertaken include the engagement of consultancy services to ascertain the requirements for completion of the base building and the award of a construction contract.

Construction of Toco Library

The *Construction of Toco Library* Project will be allocated the sum of \$1.0 million for the completion of design works and the award of a construction contract.

Upgrading of NALIS ICT Infrastructure

In fiscal year 2025, the sum of \$3.5 million will be provided for close out of the project, *Upgrading of NALIS ICT Infrastructure*. Funding will be utilised for the procurement of hardware, which includes switches, routers, bar code scanners, laptops, desktops, and self-check machines. In addition, an Inventory Management and Facilities Management software will also be purchased.

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Upgrade of NALIS Corporate Security Infrastructure

The *Upgrade of NALIS Corporate Security Infrastructure* Project will be completed in fiscal year 2025. The sum of \$2.0 million will facilitate the following key scope activities at the National Library Building (NLB):

- installation of security cameras at all service points to facilitate 24-hour monitoring;
- integration of the camera systems throughout the NALIS network to facilitate seamless monitoring of plant and property;
- supply and installation of baggage scanner for use at NLB to facilitate touchless scanning of bags; and
- supply and installation of Radio Frequency Identification (RFID) gates at seven (7) service points.

Culture and the Arts

In recognition of the role that a nation's culture and arts play in creating a cohesive society, the Government will continue to invest in initiatives that highlight Trinidad and Tobago's rich and diverse heritage and compelling stories of its history. To this end, the sum of \$41.4 million will be provided to the Culture sector in fiscal year 2025 to advance projects and programmes that aim to develop and showcase the country's culture and art forms.

Museum of the City of Port of Spain/Carnival Museum

The Carnival Museum, housed at the existing Penny Bank building, located at Building 81 Charlotte Street, Port of Spain, is being designed as a space where the visitor will experience the "spirit" of the Trinidad and Tobago's Carnival. The Project involves the renovation of the building to accommodate the operations of the Trinidad and Tobago Carnival Museum. The sum of \$2.0 million will be designated for the creation of the virtual Carnival Museum, the physical Carnival Museum, the Carnival Hall of Fame and a Research and Education Hub.

Upgrade of Facilities - Naparima Bowl

Technology advances rapidly and as more producers choose the Naparima Bowl as a preferred venue, it is important to match that demand with state-of-the-art equipment and facilities. Furthermore, modern equipment and infrastructure allow for better energy conservation and compliance with more sustainable practices in theatre production. In this regard, a total of \$3.5 million will be invested in modernising the Naparima Bowl in fiscal year 2025 by undertaking the following:

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- procurement of technical stage equipment such as lighting and audio;
- upgrade of the amphitheatre, including structural improvement, ground lighting enhancement and tiered seating repairs;
- upgrade of the auditorium, including incorporation of seating for persons with disabilities, carpet replacement, stage repairs, roof refurbishment, fire suppression improvement, termite treatment, façade upgrade, and repainting;
- construction of a new two-storey building with dressing rooms, administrative offices, library, examination room, dance studio, rehearsal room, conference room and multipurpose hall; and
- execution of external works, including drainage improvement for the entire compound, car park re-establishment, lighting upgrade, and general landscaping.

Upgrade of Facilities – National Academy for the Performing Arts (NAPA)

Maintaining NAPA as a state-of-the-art performance space remains a priority of the MTCA so that the facilities can accommodate the needs of its patrons, producers and other internal and external clients. Under the CF, an allocation of \$2.0 million will be utilised for the continuation of the upgrade of NAPA's HVAC infrastructure. Under the IDF, \$1.5 million will be budgeted for the continuation of projects, which include the following:

- engagement of a project team and project management services for the improvement of the power quality and service and implementation of relevant solutions to improve power quality;
- purchase and installation of video streaming and line-array systems and training of technical staff to operate same; and
- purchase and installation of line conditioners as an added layer of protection for critical equipment.

Southern Academy for the Performing Arts (SAPA)

As part of contributing to building and strengthening the cultural and creative sector, SAPA, seeks to ensure that the performance space is equipped with state-of-the-art technology and equipment. An allocation in the amount of \$1.0 million will be provided under the CF to improve the lighting and stage equipment. Under the IDF, \$1.5 million will be budgeted for improvement of the electrical power quality, which involves activities such as investigations

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to determine the requirements and acquisition and testing of the component parts and services to achieve a stable electricity supply and cost savings by reducing repairs and malfunctions.

Establishment of the Sevilla House (Sugar Museum)

The project, *Establishment of the Sevilla House (Sugar Museum)*, aims to repurpose the Sevilla House at the Brechin Castle Estate into a cultural and educational centre focused on the history of the sugar industry in Trinidad and Tobago. When completed, the Project is expected to reinforce the importance of cultural and historical preservation, promote community growth and engagement, and generate a return through hosting of historical and art exhibitions, meetings, conferences, retreats, and outdoor cultural events. An allocation of \$1.0 million will be utilised for evaluating and repairing the structural integrity, upgrading the plumbing and electrical systems, repainting, establishing a security outpost, installing CCTV surveillance, and improving the landscaping, among other activities.

Restoration of Fort San Andres

The Fort San Andres Museum in Port-of-Spain will be transformed into a cutting-edge, interactive museum dedicated to the evolution of transportation in Trinidad and Tobago. This ambitious project is planned to unfold in two phases with the goal of creating an engaging space that encapsulates the history of roadways, trains, trams, and the rich tapestry of geographical and cartographical developments of the nation. In fiscal year 2025, the sum of \$1.0 million will contribute towards the implementation of this project of which the key initiatives include the construction of a canopy over the forecourt and removal of LaBorde's Hummingbird yacht to the tidal pool.

Queen's Park Savannah – Grand Stand Upgrade

The *Grand Stand Upgrade* Project aims to modernise and enhance the spectator's experience at Queen's Park Savannah by improving the infrastructure and facilities of the Grand Stand area. Funding in the amount of \$1.5 million will be made available for the Phase II works which involve the creation of office accommodation and ancillary spaces for the National Carnival Commission (NCC) and Special Interest Groups, such as Trinidad and Tobago Carnival Bands Association and Pan Trinbago.

Renovation and Refurbishment of the National Museum and Art Gallery

The immediate aim of this Project is to better display the rich history and creativity of the people of Trinidad and Tobago through outfitting the building's interior spatial arrangement

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to prepare the museum for visitation by members of the public. An allocation in the amount of \$7.0 million will contribute to the advancement of Phase II of this project which involves the following:

- supply and installation of soft finishings and furniture;
- procurement and installation of humidity control system; and
- procurement of cabinets for historic galleries, furniture for the children's workshop, furniture for gift shops and specialised equipment for the media room.

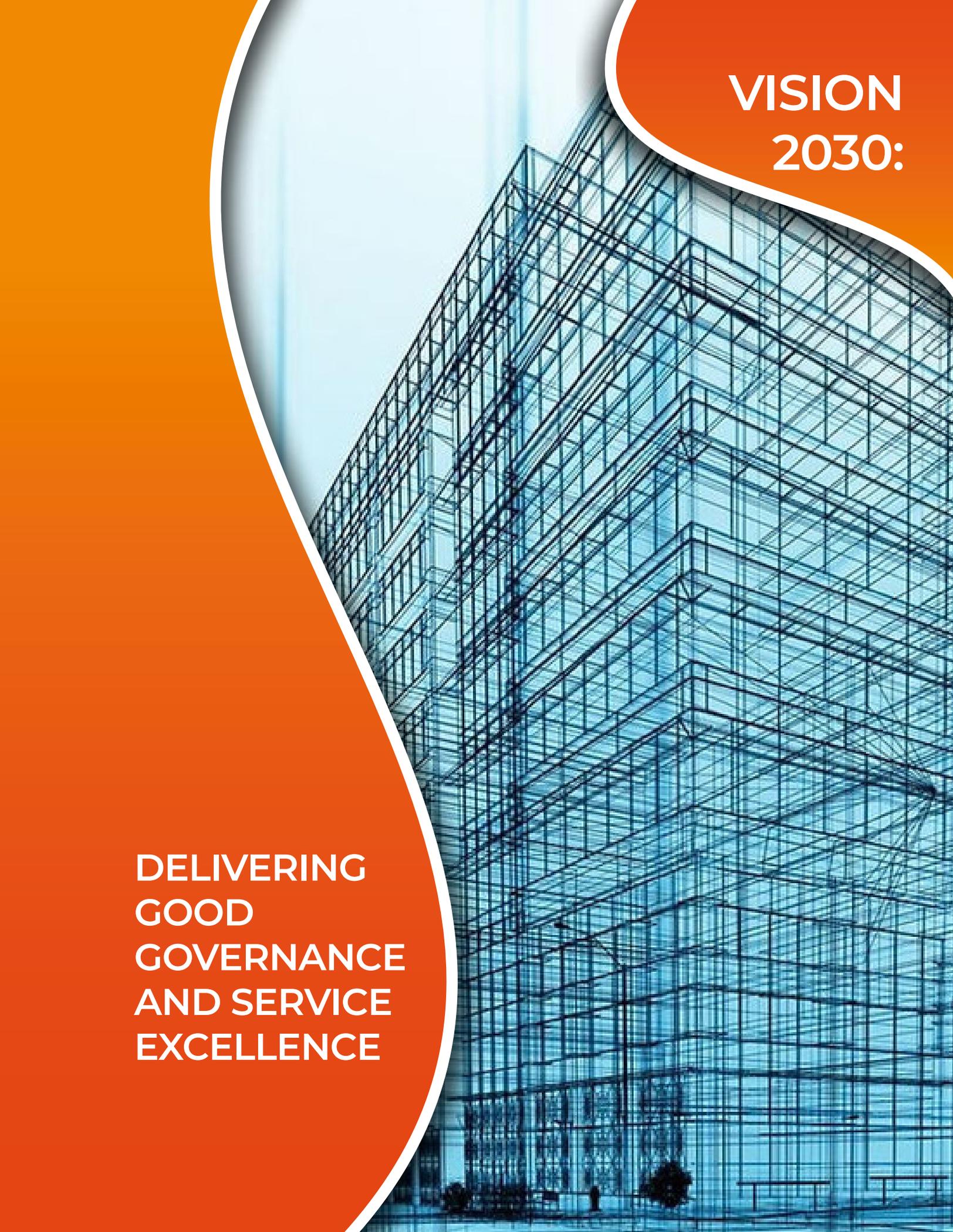
Construction of the Pan Trinbago Headquarters

An allocation of \$6.0 million was provided for the *Construction of the Pan Trinbago Headquarters*, located on Wrightson Road, Port of Spain. The scope of the project involves the demolition of the existing building and the construction of a new mixed-use building. The Headquarters will include a pan museum, cafeteria, theatre, conference rooms, day care/ homework centre, gym and parking.

Development of the First Peoples

A sum of \$6.0 million will be invested to advance the establishment of the Model Amerindian Village, Arima, which is intended to preserve the history of the First Peoples in Trinidad and Tobago. Development works at the site will continue in fiscal year 2025 and the funding will be utilised for:

- construction of a cassava factory;
- commencement of Pyramidal Square works; and
- continuation of slope stabilisation works, construction of reinforced concrete box drains, catch pits and retaining walls.



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Communication: Digitalisation of Postal Services

An investment of \$8.5 million will be made to enable the Trinidad and Tobago Postal Corporation (TTPost) to achieve its critical goals to innovate its services and foster growth and sustainability of the organisation. The following activities will be undertaken in fiscal year 2025:

- completion of refurbishment of the Curepe, Morvant/Lavantille and Santa Flora Post and Delivery Offices. Some of the scheduled works are replacement of the roof and fencing, and upgrade of electrical, mechanical, security and plumbing systems;
- upgrade of the information technology infrastructure through installation of an Enterprise Geographic Information System (EGIS), which is intended to streamline the spatial data management and facilitate accessibility and use of the standardised national addressing system. The activities planned for fiscal year 2025 include procurement of the ArcGis server software, desktop workstations, and staff training;
- restoration of the historic TTPPOST facilities at Sangre Grande, Rio Claro and Speyside will continue in fiscal year 2025 and a total of 13 facilities across the country are to be restored; and
- improvement of the National Postal Network to bolster security gaps involving installation of CCTV and Intruder Detection Systems (IDS) at ten (10) locations across the postal network and high-density security perimeter fencing at the various TTPPOST offices.

Public Safety and Citizen Security

The Government continues to prioritise public safety and citizen security and remains focused on the development goal of ensuring that Trinidad and Tobago is a safe and secure place to live, raise families, visit and conduct business. The Ministry of National Security will continue to work towards this goal by improving the readiness of the security agencies to protect the nation's borders, strengthening its military capacity, addressing criminality and recidivism and responding effectively to emergency situations.

Protecting our Nation's Borders

The Trinidad and Tobago Coast Guard is responsible for maritime surveillance of the boundaries of Trinidad and Tobago. In this regard, an investment of \$106.7 million will be made in fiscal year 2025. This funding will be expended on key initiatives, some of which are as follows:

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- the sum of \$88.0 million will be provided to undertake maintenance, repairs, and logistics aid, provision of spare parts, and conduct technical and training support services in respect of 12 Damen built vessels and six (6) rigid-hull inflatable boats;
- a budget of \$20.0 million will be given for maintenance of and logistics support for the two (2) Austal built naval Cape Class vessels, involving the provision of spare parts and technical support and training for seamen;
- a provision of \$1.5 million will be made to facilitate the construction of an integrated logistics support facility at the Heliport Base to conduct repairs and maintenance as well as allow for the training of engineering and seamen personnel, thereby resulting in timely maintenance activities with reduced expenditure and downtime;
- funding amounting to \$0.5 million will be provided to continue upgrade works to the electrical utility to increase the shore supply system at the Tobago Operations Base to facilitate the berthing of the Cape Class vessels;
- an investment of \$1.0 million will be made to upgrade utilities at the TTCG Staubles Bay Base, including the fresh water, wastewater, electrical and firefighting systems; and
- an amount of \$1.0 million will be allocated to upgrade the wastewater treatment system at Harts Cut Base.

Strengthening our Military Capability

The Trinidad and Tobago Regiment will continue to focus on increasing its operational readiness and capability to protect the country, providing humanitarian assistance, and responding effectively to natural disasters when they arise. In fiscal year 2025, \$13.5 million will be allocated to the TTR for the upgrade of facilities at various bases throughout Trinidad and Tobago and to facilitate the procurement of specialised equipment necessary for various disaster readiness operations. Some of the major works that will be pursued are:

- outfitting of the recently constructed dormitory facility at the La Romain Base, utilising an allocation of \$1.8 million;
- upgrade of the fuel station at Teteron Barracks with a provision of \$5.0 million; this station services the TTR, the Trinidad and Tobago Defence Force Headquarters and the TTCG;
- commencement of construction of purpose-built quartermaster stores at Teteron Barracks with a budgeted amount of \$0.5 million. The new structure will provide adequate and proper storage, management and distribution of military stores of clothing and equipment, battalion equipment, and expendables; and

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- purchase of vehicles and equipment for the Engineering Battalion for use in disaster relief operations, facilitated by an allocation of \$1.5 million.

The Trinidad and Tobago Defence Force will receive a total of \$8.0 million in fiscal year 2025 for the following:

- establishment of a radio repair laboratory to improve the radio communications infrastructure;
- repurposing and refurbishment of the buildings to establish the Defence Force Military Academy, Corinth; and
- establishment of a military cemetery and multipurpose religious centre in Tacarigua, north of the existing cemetery at Crown Street, Tacarigua.

Ensuring Aviation Security

The Trinidad and Tobago Air Guard, the aerial arm of the TTDF, will be provided with an allocation of \$4.1 million to continue infrastructural development works at the Ulric Cross Air Station. Specifically, the funding will be expended on the upgrade of the sewerage and plumbing systems and on preparatory work to construct a logistics stores area and a car park facility at the Air Station.

Building our Fire Fighting Capability

The Trinidad and Tobago Fire Service will undertake several critical initiatives to improve its response in emergencies and provide optimum service to the citizenry in saving and protecting life and property from damage, whether fire related or not. In fiscal year 2025, the TTFS will undertake the following activities:

- payment of outstanding balances in the sum of \$13.0 million following the recent completion of construction of the Point Fortin, Penal and Roxborough Fire Stations;
- procurement of specialised vehicles and equipment for the recently constructed Point Fortin, Penal and Mayaro Fire Stations with an allocation of \$9.0 million. Vehicles and equipment that are to be procured include:
 - ◇ a hose layer and breathing apparatus trailer for the Mayaro Fire Station
 - ◇ an Emergency Tender for the Penal Fire Station
 - ◇ a Chemical Industrial Tender for the Point Fortin Fire Station;

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- refurbishment of existing vehicles and equipment, utilising a budgeted sum of \$2.8 million;
- preparatory work for the commencement of construction of the Princes Town Fire Station with an allocation of \$1.0 million; and
- upgrade of dormitory, appliance bay and electrical and plumbing systems at the Crown Point Fire Station, Tobago, for which \$1.0 million will be utilised.

Rehabilitation of Offenders

The Trinidad and Tobago Prison Service is committed to crime prevention and the protection of society, by facilitating opportunities for habilitation/rehabilitation for offenders, while maintaining control under safe, secure and humane conditions. In fiscal year 2025, the Government will invest \$37.0 million for the upgrade of the nation's prisons as well as for the rehabilitation of offenders. The major activities that will be undertaken include:

- acquisition of electronic monitoring equipment and maintenance of the service-level agreement (SLA) for the Electronic Monitoring System (EMS), which will run for a period of five (5) years;
- establishment of an Offender Management Programme and the development of a Prison Management Policy;
- training for the Prison's Personnel;
- completion of the reconstruction of a ration room at the Golden Gove Prison;
- procurement of three (3) vehicles, comprised of one (1) 4500 Gallon Water Truck, one (1) 15-Seater Bus and one (1) 4x4 Long Wheel Base vehicle to meet the operational needs of the TTPrS;
- completion of the installation of an alarm system at the Maximum Security Prison;
- the refurbishment of seven (7) dormitories and reflection unit at the Youth Training Centre;
- conduct of rehabilitative programmes for young offenders;
- repurposing and outfitting of the Community Residence/ Rehabilitation Centre for Young Female Offenders as well as existing buildings at the Golden Grove Prison to facilitate dormitories for an Elders' Complex;

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- upgrade of the plumbing at the extended Remand facility and the Women's Prison, Golden Grove; and
- renovation of roof at the Store Room, Golden Grove Prison.

Law Enforcement

In fiscal year 2025, the TTPS will be focusing on the implementation of initiatives, which are critical for improving its performance and achieving the level of service to which it aspires, and which is expected of it. The TTPS will receive an overall allocation of \$142.5 million to fund its projects and programmes, which are aimed at enhancing its operational capacity in keeping with best practices and international standards. The TTPS will continue to upgrade its facilities to improve working conditions for staff, clients and the public, construct new facilities to meet its growing responsibilities, expand its personnel, knowledge and skills base, and acquire vehicles and equipment, including ICT, for increased efficiency. During the year, the TTPS will pursue its ongoing projects and programmes as well as embark on several new measures, in order to achieve its objectives. These projects and programmes are highlighted below.

Improvement Works to Police Stations and Buildings

This Programme involves infrastructural upgrade works at various police stations and specialist units for which an allocation of \$3.0 million will be provided. Some of the upgrade works are as follows:

- Brasso Police Station – repair of ceiling and plumbing and electrical utilities;
- San Raphael Police Station – demolition of old main area and office space and reconstruction works, including painting and electrical;
- Hot Point Facility, Chaguaramas – construction of a concrete apron and drainage flooring, repair of roof and ceiling, and installation of pipes and water tanks;
- La Horquetta Police Station – refurbishment of washrooms, creation of additional office space, and repair of ceiling, air-conditioning and electrical utilities;
- Four Roads Police Station – installation of a new roof membrane and ceiling and upgrade of the CSI property storage and dormitories to include shelving, painting, lights and air-conditioning;

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- Point Fortin Police Station – establishment of a property room, refurbishment of narcotics room, installation of covered parking and enclosure of walkway; and
- Morvant Police Station – general refurbishment works.

Establishment of Police Youth Club Facilities

The TTPS continues to emphasise youth development as part of its strategic safety and security plans. As such, the TTPS will be provided with an allocation of \$1.0 million to upgrade the facilities of the Police Youth Clubs as follows:

- Bagatelle Police Youth Club – installation of a high security fence; and
- Mt. St George Police Youth Club – refurbishment works which include demolition works to the top floor of the building, civil works, interior finishes, installation of roof, ceiling and windows and tiling.

Purchase of Vehicles for the Police Service

The TTPS will continue to expand its fleet of vehicles to respond more quickly to citizens' requests, whilst creating high visibility of police officers on patrol. As such, the sum of \$25.0 million will be provided to the TTPS to procure various types of vehicles, namely, sport utility, sedan, long wheel base 4x4, SUV, 30-seater bus and a bomb disposal truck.

Purchase of equipment for the Police Service

As part of ongoing initiatives to improve its efficiency and capability, the TTPS will continue to procure various types of specialised equipment to engage in modern policing. To this end, the sum of \$20.5 million will be designated for body-worn cameras and equipment to establish a Secondary Data Centre and storage area networks for Divisions.

Establishment of Virtual Courts

The Judiciary has established Virtual Courts since the onset of the COVID-19 Pandemic and has engaged the TTPS to establish facilities in various police stations to facilitate witnesses and detainee's virtual attendance at court matters. The convening of Virtual Courts has the potential benefits of reduced transportation costs and manpower requirements while allowing for more timely adjudication of matters. The TTPS, utilising the sum of \$1.0 million, intends to establish Virtual Courts at the following police stations in fiscal year 2025:

- Guapo;

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- Four Roads;
- Central;
- (Old) Arima;
- Sangre Grande; and
- Princes Town.

Improvement Works to Police Stations and Buildings –Tobago

The TTPS will embark on a new programme that focuses on enhancing the TTPS's facilities in Tobago. An amount of \$1.5 million will be used to undertake improvement work at:

- Charlotteville Police Station;
- Crown Point Police Station;
- Moriah Police Station;
- Roxborough Police Station;
- Scarborough Police Station; and
- Shirvan Road Police Station.

Training and Development for Police Officers

The TTPS, as part of its strategic goals to increase its capability to address crime, will engage in building its knowledge and skills base. This will be accomplished through training and development, which will assist police officers with acquiring specialised knowledge and skills in particular areas of policing and allow for continuous professional development. An allocation of \$6.0 million will be directed towards this effort, whereby officers will undergo specialised training in the following areas:

- polygraph testing;
- executive command;
- advance operations techniques;
- bomb technician; and
- advance tourism-oriented policing.

Establishment of a State-of-the-Art Police Training Academy, Cumuto

Among the new plans of the TTPS is the establishment of the state-of-the-art Police Training Academy at Cumuto. This is especially important given the mandate to expand the police force, thereby requiring additional training grounds, along with the appropriate infrastructure

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and amenities of a modern academy. The training facility will accommodate the following:

- driving course;
- detailing room;
- fuel storage camp;
- outdoor shooting range;
- simulation school;
- dormitory complex;
- swimming pool;
- gymnasium and medical assessment facility; and
- forensic laboratory.

An allocation of \$5.0 million will be provided for completion of designs and commencement of the civil works in fiscal year 2025. The project duration is estimated at two (2) years.

Vehicle Maintenance Garage

Another new project being pursued by the TTPS in fiscal year 2025 is the establishment of a vehicle maintenance garage, which, when completed, will be dedicated to servicing the TTPS' fleet of vehicles. The objective of the project is to improve the maintenance schedule for the fleet of over 2,000, allowing for more vehicles being available for policing. An allocation of \$4.5 million will be provided to undertake preliminary work on this project.

Establishment of a Coastal and Riverine Patrol Unit

The establishment of the Coastal and Riverine Unit in the TTPS is a necessary element of the overall strategy to secure the country's borders. The Unit's mandate is to patrol within the base line boundaries of Trinidad and Tobago with a viewing to reducing crimes of transnational significance. In fiscal year 2025, the focus will be advancing the acquisition of two (2) interceptor vessels and the commencement of building works for a jetty at the Carenage Police Station to berth the boats. A provision of \$20.0 million will fund these activities.

Development Works for the Canine and Mounted Branch, Tobago

The objective of establishing a branch of the Canine and Mounted Branch in Tobago is to improve the operational efficiency and effectiveness of the TTPS in Tobago in the immediate to short-term and to assist in the reduction crime. An allocation of \$0.8 million will fund activities that include the construction of stables and a Vet and Feed room for the Mounted Branch and kennels, trainer's room and storage area for the Canine Unit.

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Development Works at the Police Academy

The TTPS has been given a mandate to accelerate the recruitment and expand the numbers of police officers as well update the training curriculum. Realising this mandate requires additional training and dormitory space. The scope of works that will be undertaken in fiscal year 2025 with funding of \$10.0 million includes:

- construction of dormitory facilities for recruits comprising of a two (2) storey building that includes shared quarters, washrooms, showers, laundry room, elevator, sprinkler system, fire escape, service engineering rooms, reading rooms for studying and all accompanying fixtures and furnishings;
- refurbishment of the existing mechanical, electrical and plumbing facilities to cater for the new building as well as to remedy old derelict plumbing fixtures and systems; and
- establishment of a state-of-the-art indoor shooting range (120ft x 23ft).

Development Works at the Ste. Madeline Police Station

As part of TTPS's initiative to reduce its rental expenditure, the compound of the St. Madeleine Police Station was identified as having adequate land space to house the Homicide Bureau of Investigations Region Three and the Fraud Squad South, which are currently located in rental properties that are inadequate for the requirements of the TTPS, in terms of both additional staffing and physical conditions. The TTPS will receive \$6.1 million to facilitate the completion of designs and commencement of construction of a two-storey building to fully accommodate the operational and administrative needs of the two (2) units.

Municipal Corporations

Under the purview of the Ministry of Rural Development and Local Government, the 14 Municipal Corporations contribute to law enforcement efforts at the local or regional level. Each Corporation executes projects aimed at building the capability of the Municipal Police and providing suitable and adequate accommodation. These projects are detailed below.

Municipal Police Equipment

The 14 Municipalities will receive a total of \$6.4 million for the purchase of equipment for the Trinidad and Tobago Municipal Police Service (TTMPS) to effectively perform its duties. Funds will be expended on various pieces of equipment such as, handheld u-turn devices, breathalyser kits, body-worn cameras, mobile law-enforcement kits, drones, tasers,

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pepper spray and mobile radios. Additionally, the Ministry of Rural Development and Local Government will be provided with an amount of \$1.0 million to procure office equipment and computers to outfit the police stations.

Municipal Police Stations

The 14 Corporations will receive a total of \$8.3 million to undertake infrastructural works, the details of which are laid out in the table below:

Municipal Corporation	Planned Scope of Works
Port of Spain City Corporation	<ul style="list-style-type: none"> • expansion and upgrade works to the Central Market Police Post • refurbishment of the new City Police Building
San Fernando City Corporation	<ul style="list-style-type: none"> • creation of additional accommodation for the Municipal Police Department at both the Marabella Market and the new Ward Office for the Marabella Area/ Sub-Station Post
Arima Borough Corporation	<ul style="list-style-type: none"> • installation of two (2) rain water harvesting systems • implementation of Phase II of the solar panel system to facilitate additional lighting around the Arima Municipal Police Post • refurbishment of the dormitory washrooms of the Municipal Police at the Arima Town Hall • upgrade of electrical utilities at the Municipal Police Main Station
Point Fortin Borough Corporation	<ul style="list-style-type: none"> • completion of architectural designs and commencement of construction for the expansion of the Municipal Police Station - Phase I, which involves a new, two-storey building with bathroom facilities, offices, dormitory, kitchen, conference room and holding bay

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Municipal Corporation	Planned Scope of Works
Chaguanas Borough Corporation	<ul style="list-style-type: none"> • continuation of construction of a new building at the Municipal Police Station to include male; dormitories, common areas (e.g. lunch room and recreation), and a motorised lift • upgrade of the existing building to include five (5) new offices, a CCTV Monitoring Centre, covering of front and side of station • construction of perimeter fencing
Diego Martin Borough Corporation	<ul style="list-style-type: none"> • refurbishment of the Municipal Police Station to include repair of roof and ceiling and upgrade of the electrical system (first and second floors) and office space • procurement of customised furniture for the office spaces and general areas of the upgraded station
San Juan/Laventille Regional Corporation	<ul style="list-style-type: none"> • commencement of construction of a new, green building at the Municipal Police compound to accommodate present and future staff
Tunapuna/Piarco Regional Corporation	<ul style="list-style-type: none"> • upgrade of the Municipal Police Station (Phase I) to include the creation of additional space
Sangre Grande Regional Corporation	<ul style="list-style-type: none"> • expansion of the Municipal Police Station to include additional dormitory rooms, office space, washroom facilities and storage space • installation of a fire-prevention system and installation of perimeter solar lighting
Couva/Tabaquite/Talparo Regional Corporation	<ul style="list-style-type: none"> • upgrade of the existing Municipal Police Station to provide better living quarters and working environment for officers
Mayaro/Rio Claro Regional Corporation	<ul style="list-style-type: none"> • design and commencement of construction of a new two-storey building at the Rio Claro Municipal Police Station Compound • upgrade of the Mayaro Sub-Office to house the Municipal Police

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Municipal Corporation	Planned Scope of Works
Siparia Borough Corporation	<ul style="list-style-type: none"> continuation of construction of a Municipal Police Sub-station at Cedros
Penal/Debe Regional Corporation	<ul style="list-style-type: none"> upgrade of the Penal Municipal Police Station, including replacement of spouting on roof, erection of a shed and stock room upgrade of the Debe Municipal Police Station, including repair of the fence and perimeter wall and replacement gate, sewer lines and countertops in charge room
Princes Town Regional Corporation	<ul style="list-style-type: none"> Construction of a two-storey office building (12.2m x 5m) to accommodate Municipal Police Officers

Municipal Police Vehicles

A total of \$7.9 million will be allocated to the 14 Municipal Corporations to purchase various types of vehicles to allow for more patrols, especially in rugged areas as well for the transportation of officers. Some of the vehicles to be acquired are:

- marked and unmarked SUVs outfitted with siren, lights and radio;
- marked 12-seater buses with siren, lights and radio;
- marked 4X4 pick-ups with siren, lights and radio; and
- Police wreckers.

Regional Development Planning

Automation of the Construction Permit Process

An allocation of \$1.0 million will be provided for the continuation of the *Automation of the Construction Permit Process*. Activities to be undertaken in fiscal year 2025 include:

- training of agencies, involving workshops and troubleshooting sessions;
- gathering of requirements for changes to the system to advance decentralisation of development planning processes in alignment with Local Government Reform;

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- modifications of system design such as enhancement of additional features for the DevelopTT system as may be needed for the System to function optimally;
- creation of a DevelopTT Helpdesk at all TCPD Regional Offices; and
- purchase of promotional items for the conduct of a public awareness programme for DevelopTT.

Implementation of the Automated Workflow Process

Workflow automation is an approach to facilitating the flow of tasks, documents and information across work-related activities to increase efficiency, reduce errors, improve productivity and save time. The project, *Implementation of the Automated Workflow Process*, which is intended to capture these benefits, will continue in fiscal year 2025 under the purview of the Ministry of Planning and Development. In this regard, the Ministry will receive \$3.8 million to undertake the following activities:

- installation of internet services at the Digitisation Project site- eteck Building;
- rental of office space at eteck Building;
- purchase of stationery items for the repair and batching of files of the regional offices; and
- procurement of consultancy services for the GIS vectorization, scanning and indexing of files.

Regional Development Initiatives

The Government will continue to advance its plans to revitalise the City of Port of Spain, aimed at promoting both residential and economic development. This initiative underscores the Government's commitment to urban development as well as the global SDGs, specifically SDG 11, which focuses on making cities and human settlements inclusive, safe, resilient and sustainable.

In fiscal year 2025, a total of \$1.0 million will be earmarked for the *Update and Way Forward for the Revitalisation of Port of Spain* Project, under the purview of the OPM. This funding will support the advancement of key components including the Brian Lara Promenade upgrade, the Foreshore Greenpark Development at Invader's Bay and the inter-city transit tram system. These projects are designed to enhance urban infrastructure, promote sustainable growth and improve overall quality of life in the City.

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Regional Development Planning

Chaguaramas Development

An appropriation totalling \$7.8 million will be provided to the Chaguaramas Development Authority to continue the development of the Chaguaramas region, through targeted investment projects to unlock its substantial economic, social and environmental potential. These investments are intended to boost regional tourism, support local businesses and improve public amenities, while also promoting environmental conservation land use. In fiscal year 2025, the Authority will undertake the following projects in the region:

- *Major Vehicles and Equipment Upgrade* – an allocation of \$1.5 million will be provided for the purchase of vehicles and equipment for the CDA's Estate Police and Facilities Department;
- *Upgrade of Chaguaramas Golf Course - (Phase III -Driving Range)* - an allocation of \$0.5 million will be provided to facilitate the upgrade of the golf course driving range;
- *Renovation Works to the CDA Police Post at Williams Bay* – a total of \$2.8 million will be directed towards continued renovations works to the existing Police Post building including block work, floor and ceiling finishes, painting and external works;
- *Refurbishment Works to the Boardwalk, Phases I and II* – the sum of \$2.0 million will be allocated to enable works to the boardwalk including repairs to the seawall; and
- *Tracking Station Road Repair* - \$1.0 million will be provided to enable the CDA to execute repairs to the Tracking Station Road with activities including river diversion, excavation of reinforced concrete cylinder pipe culvert, backfilling, and road works.

In addition, the National Trust of Trinidad and Tobago will be provided with \$1.5 million to continue with the project Establishment of a National Heritage Site at Nelson Island. The scope of works for the fiscal year 2025 will involve a site development plan for the Five Islands Heritage Park (Phase I) and subsea infrastructure and breakwater structures.

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Public Buildings

In fiscal year 2025, the Government will continue to embark on its programme of construction, refurbishment and equipping of public buildings and offices to provide enhanced office accommodation and improved service delivery infrastructure. The planned works will also

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facilitate compliance with OSHA standards and provide efficient working environments for Ministries, Departments and Agencies (MDAs).

The sum of \$729.2 million will be allocated for works throughout the various MDAs which include:

- refurbishment and re-tooling of constituency offices and sub-offices of Members of the House of Representatives, with an allocation of \$2.0 million;
- continuation of the second phase for the housing of staff of the Judiciary in Tobago with construction of perimeter fence, civil works and installation of security systems for the completed duplex; and commencement of construction of an official residence for the Chief Justice in Trinidad with a combined allocation of \$3.0 million;
- commencement of construction of a New Head Office for the Elections and Boundaries Commission at No. 1, Lamy Street, St. Clair, which was provided an allocation of \$20.0 million. The seven-storey building will take approximately 18 months to complete at a cost of \$95.4 million;
- completion of the customisation and outfitting of a new office building at No. 3 Alexandra Street St. Clair for the Personnel Department, with a provision of \$2.1 million;
- upgrading of the security fencing and CCTV system at the Immigration Detention Centre at Aripo and outfitting of the new immigration building located on St. James Street, San Fernando, for which a total of \$3.0 million will be allocated;
- outfitting of office space at Gulf City, La Romaine to provide accommodation for the Registrar General's Department - South, Office of the Attorney General and Ministry of Legal Affairs, with a provision of \$1.5 million;
- refurbishment, equipping and institutional strengthening of the Insect Vector Control Division's various worksites at Princes Town, St. Anns and Cunupia;
- completion of the outfitting and relocation of the Occupational Safety and Health Agency to St. John's Road, St. Augustine, for which \$2.6 million will be provided;
- completion of the acquisition of two (2) buildings for Government office accommodations and development of Government Storage Facilities by the Ministry of Public Administration, with resources in the sum of \$20 million;

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- completion of the Digitisation Building of the Ministry of Rural Development and Local Government, with an allocation of \$2.5 million;
- construction of the Port of Spain Shopping Complex, for which resources in the sum of \$16.0 million will be provided under the Ministry of Housing and Urban Development. The four-storey building will facilitate the establishment of an incubator facility for micro entrepreneurs;
- establishment of additional offices at the Head Office, Ministry of Foreign and CARICOM Affairs and continuation of upgrade works to overseas missions, for which an allocation of \$13.0 will be provided;
- outfitting of the Environmental Management Agency's offices at Port of Spain and Chaguanas to accommodate persons with disabilities, using resources amounting to \$1.7 million; and
- continuation of construction of a ten-storey building, located at Nos. 2-4 Tragarete Road, Port of Spain, to house the head office of the Ministry of Social Development and Family Services, as well as refurbishment and outfitting of the Arima and Princes Town Social Services Offices, utilising a combined allocation of \$35.0 million.

Tobago - Public Buildings

In addition, the THA will continue with the construction and rehabilitation of its public buildings programme throughout the island with the sum of \$19.2 million, which includes the following:

- *Construction of a new Licensing Office at Goldsborough Compound;*
- *Upgrade works to the Hochoy Charles Administrative Complex, Calder Hall;*
- *Construction of a new Veterinary Diagnostic Laboratory;*
- *Upgrade works to Manta Lodge;*
- *Refurbishment of two (2) main Government Quarters;*
- *Construction of Tobago Emergency Operation Centre;*
- *Renovation of Chief Secretary's Residence; and*
- *Upgrade and expansion of the Buccoo Training Facility.*

Court Facilities

In fiscal year 2025, the sum of \$66.2 million will be invested in the Judicial System, for implementation of projects and programmes that will contribute to a timelier flow of

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indictable matters through the Criminal Justice System, while enhancing efficiency, fairness and transparency. The projects and programmes that are to be pursued by the Judiciary are detailed below.

Rehabilitation of the Hall of Justice, Port of Spain

The transformation of the Hall of Justice (HOJ), Port of Spain, continues with an allocation of \$7.0 million to fund:

- modification of the court facilities to accommodate the Criminal Court required by the AJIPAA, to include upgrade of court rooms, involving civil, mechanical, electrical and plumbing works, and updated ICT for 31 court rooms, to support the installation of Technology Courts and Litigation evidence management software;
- installation of fixtures, finishing and furniture, inclusive of acoustic treatment, public address system and digital signage;
- installation of integrated security system and facilities-monitoring and control system;
- upgrade of life safety systems, fire suppression and detection; and
- upgrade to the HVAC systems and elevators.

Rehabilitation of the Hall of Justice, Tobago

An amount of \$3.0 million will be invested in the Hall of Justice, Tobago for the modification of the facilities to accommodate the Criminal Court expansion under the AJIPPA. The modification works will include:

- reconfiguration and outfitting of the building, to include the petty civil court and administrative offices;
- continuation of works - roof, floors, walls, columns, beams, foundation, facade sealing, crack repairs, painting and external structure;
- upgrade to the HVAC systems and the installation of elevators;
- integration of the security system and the upgrade of surveillance, access control, intrusion detection, fencing, gates and access control measures to main entrances.

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Refurbishment of Magistrates' Courts

In the fiscal year 2025, \$5.0 million will be provided for the reconfiguration and refurbishment of 13 District Courts to accommodate the Criminal Division, Petty Civil Courtrooms and court offices. At each court location, VACC and 'safe spaces' for vulnerable witnesses will be established, and electrical and ICT upgrades will continue, to support the use of the evidence management software throughout the Judiciary. Further works to be undertaken will include:

- refurbishment of Chaguanas, Couva, Point Fortin, Sangre Grande, Arima and Scarborough Magistracy buildings, to attain OSH compliance with works such as:
 - ◊ upgrade of electrical, potable water and wastewater systems
 - ◊ upgrade of structural and building envelope and the security infrastructure; and
- expansion and repurposing of the Judiciary's buildings to house the VACC and a multi-purpose facility to support the demand for court services at the Toco, Rio Claro and Mayaro buildings.

Refurbishment and Expansion of the Siparia Magistrates' Court

The refurbishment and expansion of the Siparia Magistrates' Court will continue in fiscal year 2025, with an allocation of \$3.0 million to attain OSH compliance. Works will involve upgrade of electrical, potable water and wastewater systems, structural and building envelope, HVAC and elevators and the installation of containerised spaces for staff and court services.

Refurbishment of the Compound that Houses Jury Trials at O'Meara Arima

A provision of \$3.0 million will be made to continue refurbishment works at the Judiciary's O'Meara compound, as follows:

- conversion of facilities to house the Criminal Court;
- installation of technology evidence management software; and
- upgrade of building envelope, roof, prisoner holding areas and deliberation rooms.

Upgrade, Refurbishment and Renovation of the Port of Spain Magistrates' Court building

An amount of \$4.9 million will be made available to continue works at the Port of Spain Magistrates' Court, such as upgrade of the electrical system, installation of a power system, air

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conditioning system and a life-safety system, repairs to the roof, replacement of substandard building materials, and repainting of internal and external walls.

Restoration of the San Fernando Supreme Court Building

The restoration of the San Fernando Supreme Court Building will continue, with the provision of \$5.0 million to fund a number of activities, including the upgrade of the electrical, central air conditioning systems and ICT systems, repairs to the roof and the installation of OSH life safety systems.

Implementation of a Comprehensive Security System in the Judiciary

The Judiciary will continue to advance the project, *Implementation of a Comprehensive Security System*, with an allocation of \$3.0 million for the procurement and installation of electronic security equipment and infrastructure as well as the design and integration of security sub-systems.

Development of Customer Service Centres in the Judiciary

The Judiciary has been adopting international best practice measures, by strengthening the existing infrastructure to support the delivery of customer services at the courts. As such, it will utilise a provision of \$2.0 million to continue to install and operationalise VACCs and expand Call/ Contact Centres across Trinidad and Tobago and establish virtual customer service interfaces in the High Court.

Construction of Video Conferencing Centre at Golden Grove Prison Arouca

An allocation of \$3.0 million will be designated for the completion of the permanent structure to house the Video Conferencing Centre at the Remand Yard of the Golden Grove Prison, Arouca. When completed, the new structure will accommodate eight (8) video conferencing rooms. The planned works on the structure entail:

- ground floor and first floor civil;
- remedial roof;
- mechanical, electrical and plumbing; and
- security and ICT infrastructure.

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Administration: Providing Modern, Safe Public Buildings

Improvement in Law Administration

Institutional Strengthening of the Family Court

Expansion of the Family Court system will continue with an allocation of \$3.0 million to carry out the following:

- configuration and outfitting of a building to establish a Family Court in Arima;
- expansion of the Family Court, Port of Spain; and
- completion of the Family Court, Tobago inclusive of installation of ICT, establishment of a VACC and reconfiguration of the building space to allow for a Domestic Violence Courtroom.

Establishment of a Juvenile Court of Trinidad and Tobago

The project, *Establishment of a Juvenile Court of Trinidad and Tobago*, will continue with an investment of \$2.0 million for ongoing works on buildings in north and south Trinidad and in Tobago as follows:

- Children Court, Fyzabad – upgrade of security infrastructure;
- Children Court, Port of Spain (North) – expansion of ICT capability, installation of digital court recording solutions, FTR Video Conferencing, and creation of a VACC; and
- Children Court, Tobago – reconfiguration and outfitting of the building and upgrade of ICT Infrastructure.

Historical Buildings

The sum of \$17.5 million will be provided for the restoration of a number of historical buildings, including Trinity Cathedral, President's House (Phase II), St. Francis of Assisi Roman Catholic Church and the Baptist Cathedral. Additionally, the sum of \$3.2 million will be utilised to settle outstanding balances for the completion of restoration of Hayes Court and the Heritage Library (Phase III). The Office of the Prime Minister will also embark on the refurbishment of the Eddie Hart Recreational Grounds which will include construction of a new 1,500 seat pavilion, rehabilitation of the football pitch and running track, construction of cricket batting nets and rehabilitation of the existing asphalt jogging track.

PART 2: **VISION 2030:** **DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE**

Capacity Building/Institutional Strengthening

Modernisation of the Public Service Academy

In fiscal year 2025, the Ministry of Public Administration will further its plan to transform and restructure the Public Service Academy, which is charged with determining and anticipating the capacity development needs in the Civil Service and designing and delivering the present and future learning needs. The Ministry will be provided with \$2.0 million to design a new structure for the Academy, develop a strategy for learning and development, and continue to engage with the UWI to organise the delivery of additional accredited courses to public officers, free of charge.

Public Service Policy Development

The Ministry of Public Administration will receive an allocation of \$1.0 million to pursue public service wide policies, specifically:

- *Development of a Workforce Planning Strategy* – this policy is intended to lead to the identification of human resource needs, support talent acquisition/retention development and promote greater efficiency and quality in the delivery of services. The Terms of Reference for a consultancy will be completed in fiscal year 2025;
- *Work from Home Policy for the Public Service* – stakeholder engagements will continue to gain insights for the design of a remote work policy for the Civil Service.

Local Government Reform

The Ministry of Rural Development and Local Government will continue to roll-out the reform programme geared towards preparing Regional Corporations for the eventual proclamation of the Miscellaneous Provisions (Local Government Reform), Act No. 11 of 2022. An allocation of \$16.0 million will be provided for:

- continuation of the Change Agent and Digitisation of Records programmes;
- enhancement of office spaces at Municipal Corporations;
- commencement of a public awareness and sensitisation programme; and
- implementation of a capacity building programme for Municipal Corporations.

Empowerment of Labour Force

In fiscal year 2025, the Government will be investing the sum of \$8.5 million to promote decent work, whilst fulfilling the Government's employment and labour relations commitments.

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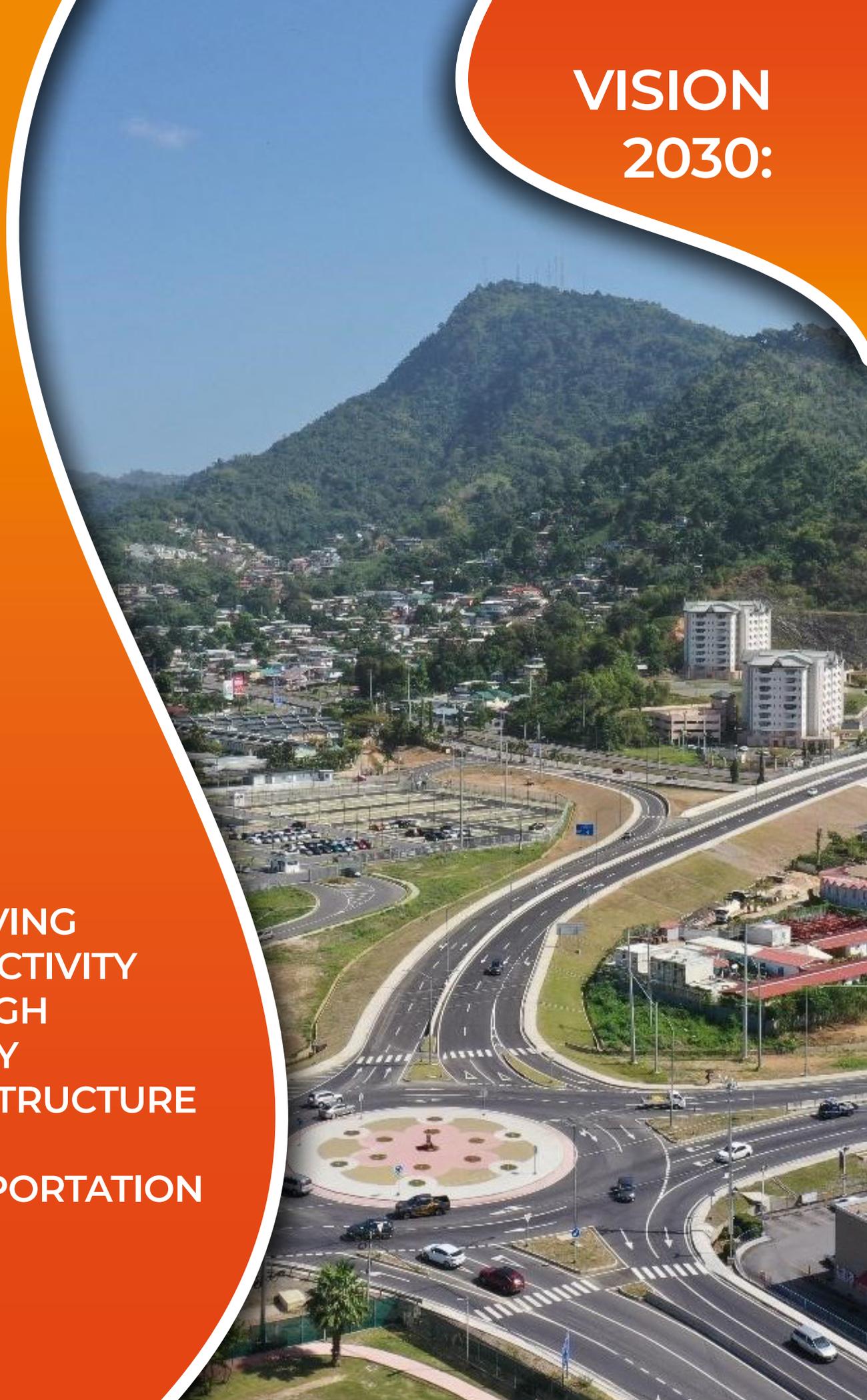
Capacity Building/Institutional Strengthening

In order to fulfil this mandate, the Ministry of Labour will pursue various projects and programmes, including:

- *Determination and Impact of the Minimum Wage Level on the Economy* – the intent of this project is to establish a system to review, determine and monitor the minimum wage in Trinidad and Tobago. The consultancy to conduct the study to develop a simulation of an econometric model will continue;
- *National Productivity Enhancement (NPE)* – the National Productivity Council, Ministry of Labour, in collaboration with the International Labour Organisation (ILO), will be undertaking activities that include the hosting of workshops, development of a research agenda and the establishment a National Productivity Centre;
- *Labour Legislation Reform* – the Ministry of Labour will continue to review pieces of legislation and bills to ensure decent work and equity in the workplace;
- *Implementation of the National Workplace Policy on Sexual Harassment* – the sensitisation and outreach campaign will continue through the engagement of an advertising agency to disseminate information through social media, radio stations, static billboards, and print/ design posters;
- *Regulations of the Occupational Safety and Health Authority* – regulations on Reporting of Injuries, Diseases and Dangerous Occurrences and Display Screen Equipment will be advanced; and
- *Trinidad and Tobago Labour Conference* – the Ministry of Labour will be hosting a Labour Conference which will provide a forum to impart information and hold discussions on key labour issues in order to design relevant and responsive policies/solutions at the national level.

**VISION
2030:**

**IMPROVING
PRODUCTIVITY
THROUGH
QUALITY
INFRASTRUCTURE
AND
TRANSPORTATION**





Improving Productivity through Quality Infrastructure and Transportation

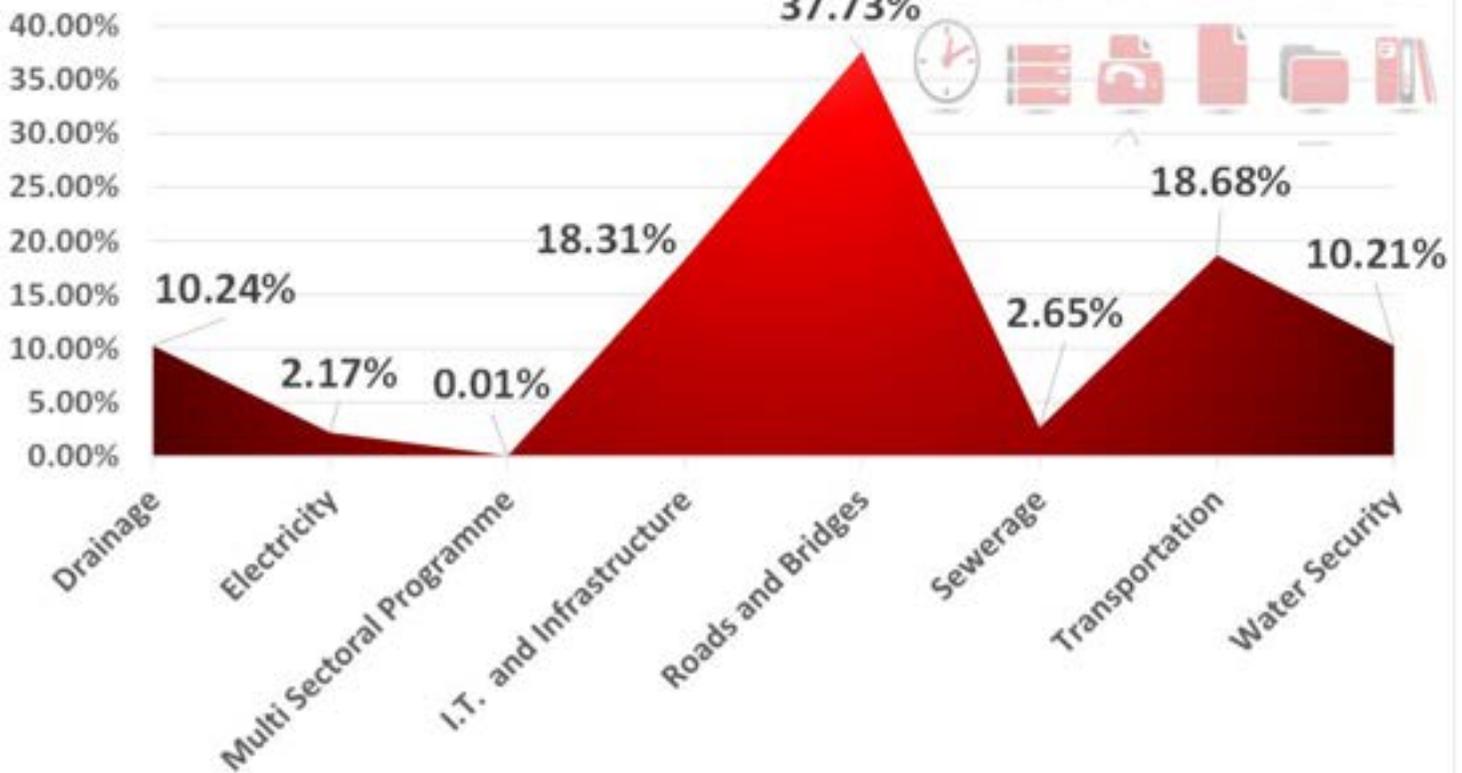
PUBLIC SECTOR INVESTMENT PROGRAMME 2025 BY VISION 2050 THEMATIC AREA
(SIT MILLION)



- Putting People First: Nurturing Our Greatest Asset
- Delivering Good Governance and Service Excellence
- Improving Productivity through Quality Infrastructure and Transportation
- Building Globally Competitive Businesses
- Placing the Environment at the Centre of Social and Economic Development



SECTOR ALLOCATION 2025



PART 2: **VISION 2030:** **IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION**

Information Technology and Digital Infrastructure

The Government is committed to making Trinidad and Tobago a digital nation. In furtherance of this aim, the sum of \$329.0 million will be invested in enhancing the information technology infrastructure across the Public Service. This Whole-of-Government transformation to a digital environment aims to create a more efficient, transparent, and responsive Public Service that meets the needs of the citizenry. By leveraging modern technologies, the Government seeks to improve service delivery, enhance communication, and foster greater engagement with citizens.

The Ministry of Digital Transformation (MDT), will be allocated \$50.0 million to advance major project initiatives to be undertaken under the Establishment of the Digital Government Programme to include the following tasks:

- implementation of a National e-ID -
 - ◇ development of e-ID System
 - ◇ technical assistance and advisory support for e-ID
 - ◇ front office workflow adaptation at Ministries, Departments and Agencies
 - ◇ communications, sensitisation and community engagement;
- implementation of the interoperability solution -
 - ◇ integration with the e-ID solution
 - ◇ onboarding of private sector agencies, embassies and 12 other Ministries, Departments and Agencies as a pilot of the interoperability solution
 - ◇ performance of cyber security analysis and assessment of the readiness of the organisations to implement the Interoperability Solution
 - ◇ provision of equipment to entities and creation of the application programming interfaces
 - ◇ change management services and training of the staff for the onboarded entities;
- development of a data centre -
 - ◇ modular construction of data centre components
 - ◇ payment for subscription licenses, software support and maintenance
 - ◇ commencement of civil works at Phoenix Park Industrial Estate to house the data centre; and

PART 2: VISION 2030: IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION

Information Technology and Digital Infrastructure

- implementation of a GORTT-owned and operated hybrid cloud -
 - ◇ design of hybrid cloud
 - ◇ development of proof of concepts
 - ◇ procurement and deployment of a portfolio of products and cloud services.

Under the *Digital Society Programme*, for which with an allocation of \$11.0 million will be made, additional ICT Access Centres are to be established. Further, Wi-Fi will be provided free of charge at more sites through the TTWifi project. The activities to be undertaken in fiscal year 2025 include:

- refurbishment works at identified building sites to house the Access Centres. The works involve electrical wiring, network cabling, configuration of switches, and installation of air-conditioning;
- procurement of furniture, furnishings and equipment for access centres;
- provision of internet service to Access Centre sites;
- installation of signage for the Centres;
- identification of sites for the TTWifi; and
- procurement and installation of equipment for TTWifi.

The *Digital Economy Programme* will continue with an allocation of \$8.0 million. A key aspect of the Programme is the operationalisation of the Office of the Information Commissioner, which will commence with the conduct of research for and design of the organisational structure, identification of a site and procurement of furniture and equipment for the Office, and recruitment of staff.

Additionally, the Developer's hub will be advanced as the 3rd and 4th Developer's Hub challenge will be held. The skills development aspect of the Programme will progress with further exposure of participants to curated training, knowledge sharing, strategic partnerships, a library of Application Programming Interfaces (APIs), software development tools and revenue earning opportunities.

The IDB loan-funded programme, *Implementation of the National Digital Agenda*, will commence in fiscal year 2025 with an allocation of \$10.0 million. The primary objective of the Programme is to boost productivity in Trinidad and Tobago through the secure adoption of digital technology and innovation. It consists of three (3) components:

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Information Technology and Digital Infrastructure

- Component 1 - Digital transformation of the Government;
- Component 2 - Accelerating the growth of the digital economy; and
- Component 3 - Strengthening cybersecurity incident response capabilities.

Some of the activities planned for fiscal year 2025 include:

- design and implementation of key strategies, policies, and regulations, including a National Data Strategy and data governance regulations;
- creation of a digital transformation toolkit and establishment of additional digital service teams to provide project management, technical consulting, and implementation support to MDAs;
- development of interoperability standards to facilitate common services through digital identity and interoperability platforms;
- enhancement of the capacities of incubators and accelerators, and establishing a Centre of Excellence for advanced digital knowledge sharing with entrepreneurs, startups, and established firms; and
- modernisation of cybersecurity public policy, regulations, standards and protocols.

The TTPS will be provided with \$15.0 million to move forward with its computerisation programme to improve its capability for modern, effective and efficient policing. The TTPS will continue to upgrade its ICT network across all police stations with following planned activities:

- assessing locations to determine network line upgrade;
- removing old lines and installing new ones, in trunking and cable trays; and
- installing new lines where the TTPS have expanded its building facilities.

As part of the TTPS' initiative to modernise its operations, the Anti-Corruption Investigation Bureau (ACIB) developed a project to address the current limitations of its processes for gathering and processing information. To remedy this limitation, the TTPS will implement a solution to enable digital capture of information such as letters, images and financial information. The work to be undertaken involves installation of the solution onto a dedicated server and networked computers systems as well as training of officers.

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Information Technology and Digital Infrastructure

One of the main objectives of the Ministry of Trade and Industry is to improve the trade performance and enhance the business competitiveness of Trinidad and Tobago. A key strategy to achieve this objective is through the strengthening and maintenance of the Single Electronic Window for Trade and Business Facilitation (TTBizLink) programme will continue in fiscal year 2025 with an allocation of \$25.0 million. The activities to be undertaken include the continuation of cloud services and the enhancement of the TTBizLink application.

The Judiciary will continue the development and roll-out of e-services in fiscal year 2025, under project Computerisation of the Judiciary. An allocation of \$5.0 million will be provided to undertake network re-design and upgrade, expansion of the case management information system, and e-training and development.

The Service Commissions Department will continue the project, *Implementation of the Electronic Data Management System* with an allocation of \$3.0 million. The pilot phase of the project will progress within the six (6) business units, Human Resources, ICT, Office Management, Registry, Accounts, Planning and Research. The insights gained from the pilot phase will be utilised to enhance the implementation in the other business units. Back file conversion of confidential personnel files and knowledge transfer and training activities will also continue in fiscal year 2025.

The Ministry of Social Development and Family Services will be provided with an allocation of \$3.0 million to carry on the project, *Establishment of an Integrated Social Enterprise Management System (ISEMS)*, the objective of which is to improve the effectiveness and transparency in the administration of the programmes, grants and other services provided by the Ministry. The activities planned for fiscal year 2025 include development of a public portal, design and development of additional features; and data migration from files of the Divisions of the Ministry.

At the Ministry of National Security, the improvement of the ICT infrastructure across agencies will continue with an allocation of \$17.6 million to undertake the following activities:

- computerisation of the Defence Force with the implementation of an Enterprise Resource Planning system to replace the current manual paper-based system, implementation of an Operations Coordinated Centre to enhance data gathering and analysis capacity and capability;

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Information Technology and Digital Infrastructure

- computerisation of Trinidad and Tobago Regiment with the supply and installation of an uninterruptible power supply for all units;
- computerisation of Defence Force Reserves with the modernisation of its ICT infrastructure through implementation of network security, network backbone, acquisition of necessary devices and equipment, and expansion of the network infrastructure and CCTV;
- computerisation of Ministry of National Security, Head Office, through the implement of an enterprise solution to integrate all ICT of the Ministry under common platforms for information collaboration, data availability, data analysis and decision making;
- upgrade of the Machine-Readable Passport to the E-Passport Document under the Immigration Division; and
- computerisation of the Forensic Science Centre through the upgrade of the telephone system to voice-over internet protocol (VoIP) system and video conferencing systems, implementation of a backup solution for all forensic files at an offsite location, acquisition and installation of a library management system and an electronic document management system.

Transportation

The Government will continue to improve the transport sector by building and maintaining quality transport assets and infrastructure, and improving the reliability of public transport and service delivery. The expanded use of information and communication technology will also continue to improve safety and customer service. The MOWT will seek to strengthen mobility, and rationalise operations which will contribute positively towards enhancing the ease of doing business, productivity, competitiveness and the quality of life for citizens. In fiscal year 2025, the MOWT will continue to focus on fleet upgrades, traffic management measures and infrastructure works with an allocation of \$80.4 million.

Land Transportation

The PTSC will receive an allocation of \$5.5 million to continue its capital works which includes:

- creation of new bus depot at Rio Claro to provide improved service for commuters;
- electrical upgrade at the Port of Spain and San Fernando Depots;
- procurement and installation of one (1) standby generator at the Port of Spain Depot;

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Transportation

- refurbishment of the San Juan and Curepe Transit Malls; and
- upgrade of the Port of Spain Maxi Taxi Facility.

The Traffic Management Branch under the Highways Division will continue to implement traffic management measures to enhance road safety for motorist and pedestrians throughout the country with an allocation of \$16.5 million. These measures will include:

- upgrade of obsolete traffic signal control equipment at intersections;
- installation of video detection devices across the country for traffic data collection;
- procurement of equipment for road marking purposes; and
- continued installation of metal beam guardrails along the major highways.

In addition, the sum of \$0.7 million will also be allocated to the VMCOTT to continue with its upgrade works at the San Fernando and Beetham Facilities. These works will include the upgrade of the Customer Service Area and fencing at the San Fernando Facility. The installation of a fire alarm system, renovation of the North Western Building and upgrade of the body shop paint booth are carded for the Beetham Facility.

The project, *Construction of Bus Shelters and Bus Stops*, being undertaken by the THA, will also continue in fiscal year 2025 with an allocation of \$0.5 million for the construction and upgrade of bus stops and shelters throughout Tobago.

Sea Transportation

Resources totalling \$24.5 million will be made available to the PATT in fiscal year 2025 to assist with its development works and capital programme. Some of these initiatives will include:

- replacement of eight (8) foam fenders (Phase II) at the Port of Port of Spain to provide better berthing facility for cargo and passenger vessels;
- acquisition of equipment, such as rubber tyre gantry cranes and empty container handlers, for increased operational efficiency at the Port of Port of Spain;
- refurbishment of the CARICOM wharf to increase the reliability of the berthing facilities and reduce mooring and cargo movement risks; and
- operationalisation of the new Ship to Shore Gantry Crane with a reliable 1.3MVA electrical supply and installation of tie down ground anchor sockets and pin to secure the crane during inclement weather.

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Transportation

Furthermore, the Maritime Services Division of the MOWT will be provided with an allocation of \$5.1 million in fiscal year 2025 to implement works pertaining to sea vessel traffic safety and management. The Division will complete the project Removal and Disposal of Wrecks and Derelict Vessels in the Government Shipping Service Basin in the Port of Spain and Sea Lots areas. Also, to enhance sea transport safety, the upgrade and modernisation of navigational aids will continue around the islands, which will include refurbishment works to the Galera Light House.

With the support of NIDCO, the MOWT will continue to execute several projects under the Transport Sector with a provision of \$4.0 million. These projects are designed to significantly enhance the inter-island ferry transportation system, assist in improving the efficiency of the PATT and provide expanded port infrastructure to facilitate cruise ships, cargo and passenger vessels. They include:

- *Feasibility Study for Fast Ferry Port in Toco* – the project will continue with the collection of additional data required by the EMA for assessing the EIA study for the construction of the ferry port in Toco;
- *Development of a Marina Facility in Tobago* – this will continue with the conduct of an EIA and consultancy services for the development of a marina at Friendship Estate; and
- *Upgrade of Berthing Infrastructure of the Port of Scarborough* – this will also continue with the completion of the EIA and obtaining license from the Commissioner of State Lands for the occupation of the seabed and construction of the jetty in Scarborough.

NIDCO will also continue with the project *Construction of an Integrated Fishing Port and Facilities at Gran Chemin, Moruga* in fiscal year 2025 with an allocation of \$10.0 million. This initiative will target the development of the fishing industry in Moruga and environs with a landside fishing facility and a fishing port. The allocation will be utilised for the construction of the marine facility with a jetty to provide mooring facilities for the fisherfolk occupying the completed landside facility.

In addition, the THA will continue with its sea transport infrastructure development works in fiscal year 2025 with an allocation of \$0.7 million for the construction of jetties at Parlatuvier, Bird of Paradise Island, Cove and Plymouth. The Marine Park Control Unit at Gibson Jetty will also continue upgrade works to include the kitchenette, plumbing, security cameras, solar lights and furnishings.

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Transportation

Air Transportation

For fiscal year 2025, the AATT will receive the sum of \$18.6 million to continue the upgrade of infrastructure and security systems, which includes:

- completion of the runway and taxiway pavement remediation works at the ANRRRIA in Tobago as well as the PIA in Trinidad for safe aircraft operations;
- continuation of repairs to the perimeter fencing at ANRRRIA and PIA for enhanced security;
- upgrade of digital video surveillance (CCTV) and access control systems at PIA and ANRRRIA to meet the security requirements; and
- *Procurement of Furniture and Equipment* in order to commence operationalisation of the new airport terminal at ANRRRIA.

Furthermore, the project, *Construction of a Terminal and Associated Facilities of the ANR Robinson International Airport*, will continue in fiscal year 2025 with an allocation of \$208.0 million. This project, which is being executed by NIDCO and under the purview of the Ministry of Finance, aims to create an international airport with sufficient capacity and level of service to support tourism development and international air travel for Tobago. The works to be undertaken involve the completion of construction of the new terminal building with a car park at Crown Point. This facility is expected to be completed and handed over to the AATT in April 2025.

Roads and Bridges

The Roads and Bridges sector is a vital pillar of the nation's infrastructure, driving trade, mobility, and economic development. In fiscal year 2025, the Government will provide \$598.1 million to invest in this sector, recognising that improved transportation networks create jobs, boost economic growth, and attract businesses. A well-maintained network not only enhances productivity but also bolsters disaster resilience and supports sustainable development.

Rehabilitation of Existing Roadways

The Programme for Upgrading Road Efficiency (PURE) Unit of the MOWT, through the *Major Road Rehabilitation/Road Construction Programme- PURE* programme will be provided with an allocation of \$110.0 million to continue ongoing and commence new road resurfacing works, slope stabilisation measures, drainage and bridge reconstruction works throughout

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Roads and Bridges

Trinidad. The PURE also aims to complete the widening of Sir Solomon Hochoy Highway from Chaguanas to Chase Village and substantially complete the upgrade to the Manzanilla-Mayaro Road Phase II projects.

Additionally, the Government will provide \$15.0 million to the PURE Unit for the continuation of the *Construction of the Moruga Highway Project*. During the fiscal year, ten (10) new projects are scheduled for implementation, aimed at improving soil stability, through the construction of retaining walls, road resurfacing works and drainage works.

Furthermore, the Ministry of Rural Development and Local Government will be allocated the sum of \$94.0 million to continue road rehabilitation efforts across the 14 Municipalities. These efforts include road resurfacing, bridge rehabilitation, slope stabilisation and drainage works.

Bridges and Landslips

In fiscal year 2025, the Bridges, Landslip and Traffic Management (BLT) Unit of the Ministry of Works and Transport will continue bridge reconstruction works and landslip stabilisation efforts under two (2) key programmes as follows:

- *Bridges Reconstruction Programme* – the third phase of the programme will continue with a provision of \$60.0 million for ongoing construction works on eight (8) bridges and commencement of construction work on two (2) bridges; and
- *Landslip Repair Programme* – the second phase will continue with an allocation of \$50.0 million to complete 13 landslips and initiate slope stabilisation works on another ten (10) across the road network administered by Highway's Division.

Construction of New Roadways

The *Construction of the Churchill Roosevelt Highway Extension to Manzanilla (CHREM)* project is a major infrastructure project aimed at improving connectivity between the eastern region and the rest of Trinidad. This extension seeks to facilitate smoother traffic flow, reduce congestion, and support economic activities along the east coast. The sum of \$70.0 million will be provided for the continued construction of the 5km segment of the highway as well as the completion of the connector road; this first phase will create a new access between the Cumuto Main Road and the Eastern Main Road in Guaico, Sangre Grande.

The MOWT will also begin construction on the road segments from Matura to Salybia (Segments 5) and in Rampanalgas (Segment 8) with an allocation of \$30.0 million under the *Construction of the Valencia to Toco Road Project*. This Project consists of eleven (11) segments in total; five (5) for upgrading the existing Toco Road and six (6) for constructing

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Roads and Bridges

new roadways, all designed for speeds of 80 km/h.

A provision of \$70.0 million will be made to the MOWT for the continuation of construction works on Packages 5A, 6C, and 3A under the *Solomon Hochoy Highway Extension to Point Fortin Project*. These packages include the completion of the 2.4 km stretch between the Godineau River and Mosquito Creek Bridge, the 1.3 km section from La Brea Interchange to Southern Main Road, and the Fyzabad Road to Mon Desir Interchange, along with the Southern Main Road Overpass and La Brea Interchange Bridges.

Under the *Port of Spain- East/West Corridor Transportation Project*, the sum of \$20.0 million will be provided to commence activities towards the construction of the Macoya interchange. The first phase of the project will involve the completion of designs, the construction of frontage roads and the construction of three (3) pedestrian overpasses at St Augustine, Pasea and Tunapuna.

Additionally, the sum of \$17.1 million will be allocated under the project, *Construction of a Vehicular and Pedestrian Bridge - Diego Martin*, to facilitate final road construction and drainage works as well as the first retention payment.

Tobago – Roads and Bridges

In the island of Tobago, the THA is to be provided the sum of \$26.0 million in an effort to improve the road infrastructure. Some the proposed programmes to be undertaken include:

- *Major Improvement Works on Secondary Roads* - \$10.0 million;
- *Resurfacing Programme* - \$5.0 million;
- *Windward Road Upgrade* - \$1.0 million;
- *Roxborough/Bloody Bay Road-Retaining Wall* - \$1.0 million;
- *Store Bay Local Road Extension* - \$2.0 million;
- *Programme for Upgrading Road Efficiency (PURE)* - \$1.0 million; and
- *Windward Road Special Development Programme* - \$2.0 million.

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Drainage

An allocation of \$40.0 million will be provided for the continuation of projects under the *Flood Mitigation Erosion Control Programme*, which is implemented by the Ministry of Works and Transport. In fiscal year 2025, work will continue on the construction of reinforced concrete walls and the rehabilitation of existing channels to reduce the incidence of flooding and provide protection to people, properties, livestock and crops in close proximity to watercourses. The major activities that will continue in fiscal year 2025 include the:

- construction of reinforced concrete walls at the following locations:
 - ◆ Cap-de-Ville
 - ◆ Rousillac
 - ◆ Williamsville
 - ◆ Marabella; and
- desilting and clearing of the Couva river.

The sum of \$5.0 million will also be provided for the completion of projects under the *Programme of Upgrade to Existing Drainage Pumps and Gate Inventory*. Work will include the upgrade of pump stations and the replacement and/or rehabilitation of sluice gates and flap gates to ensure that the process of dewatering is effective and efficient. The major works that will continue in fiscal year 2025 include the:

- reconstruction of the Sathoo Trace Pump House, El Socorro South;
- upgrade of Gate Structures at Trinidad Point, Woodlands;
- upgrade of the Bamboo No.2 Pump House and Gate; and
- upgrade of the Bamboo No.1 Storm Water Pump Station.

An investment of \$6.0 million will be made for the implementation of projects under the *Infrastructure Rehabilitation and Flood Mitigation Programme*. Work will continue on the construction of a reinforced concrete wall at Fourth Street, Gasparillo and the clearing of the Guaracara River Mouth.

A further sum of \$73.5 million will be provided to the Local Government Authorities for the construction of box drains and the repair of existing drains throughout Trinidad.

The THA will be provided with an allocation of \$5.5 million for the upgrade of the drainage and irrigation infrastructure in Tobago. The major drainage upgrade works that will be implemented include:

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Drainage

- desilting of rivers across the island;
- continuation of drainage works in Mt. Pleasant and Lowlands;
- continuation of drainage works at Belmont Ext. Branch Road, Adelphi Road, Mason Hall and Bacolet;
- construction of sea defence walls at Grange Bay, Plymouth Back Bay and Kendal Bay to protect the coastline; and
- preparation of designs and sea defence works at Pigeon Point Heritage Park.

Water Management and Flood Control

The *Water Management and Flood Control* Programme aims to provide and make available water for sustainable farming in the dry season. In fiscal year 2025, the sum of \$1.5 million will be provided for the following:

- completion of sluice gates at the Orange Grove Food Crop location; and
- re-grading of 5km of internal and external drainage channels, which involves:
 - ◇ clearing of ditches
 - ◇ removal of all rocks, logs, other obstructions and unsuitable materials that prevent road drainage
 - ◇ vegetation removal
 - ◇ excavation of silt or sand works
 - ◇ grading and shaping road works at the Felicity Food Crop location.

Rehabilitation and Development of Physical Infrastructure at Plum Mitan

An allocation of \$2.5 million will be made under the *Rehabilitation and Development of Physical Infrastructure at Plum Mitan* Project, which seeks to enable sustainable farming in Plum Mitan throughout the year. Key activities include the supply and installation of three (3) new sluice gate on blocks 2, 3 and 4 and rehabilitation of 3.0 km roads throughout the network.

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Water Security

Continued efforts to improve the nation's water infrastructure and foster prudent and efficient use of the water resources can significantly promote successful achievement of the national outputs and outcomes as they pertain to the water security goals for the country. In this regard, the Water and Sewerage Authority, through the Ministry of Public Utilities will continue its capital programmes during fiscal year 2025 to further its mandate for the provision of a safe and sustainable water supply to citizens and proper treatment of wastewater for a healthy and sustainable environment. To this end, a total of \$205.8 million will be allocated for projects and programmes that support water safety and reliability in Trinidad and Tobago.

Water

In order to allow the Authority to continue to improve the nation's water supply, an amount of \$163.8 million will be provided to WASA in fiscal year 2025 for the execution of the initiatives detailed below.

Community Water Improvement Programme (CWIP)

The continuation of the CWIP will build on the successes gained in fiscal year 2024 and further improve the water supply to rural communities to bring relief to unserved or underserved areas in the country. In fiscal year 2025, the sum of \$25.0 million will be provided for the completion of the CWIP Phases III, IV and V projects and identification and commencement of Phase VI projects. Project activities will be advanced in Phases III, IV, and V as follows:

Phase III -

- construction of a 750,000-gallon steel bolted tank at Valsayn Water Works Station;

Phase IV -

- construction of the Aripo water treatment plant (WTP) and pipeline;
- automation of Lopinot WTP;
- construction of booster station at James Street Tobago;
- installation of pipeline and booster station at Lopinot;

Phase V -

- refurbishment of Tyrico WTP, Maracas Bay;
- upgrade of the La Hoe booster;
- upgrade of the Upper Dundonald Hill booster; and
- replacement of 1400m of 150mm PVC pipeline, Mucurapo Road, Port of Spain.

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Water Security

Design and Implementation of an Intelligent Virtual Guarding (IVG) System at WASA Installations

The sum of \$3.0 million will be utilised in fiscal year 2025 for enhanced security services to safeguard the Authority's various facilities and assets. This includes the continuation of the remedial works to the physical security infrastructure and the installation of cameras at various key locations in readiness for the IVG roll out.

Adopt and Implement Water Resources Management (IWRM)

Three (3) initiatives have been identified to be implemented under this Programme in fiscal year 2025 at a cost of \$1.0 million as follows:

- enhancement of the hydrological monitoring networks of Trinidad and Tobago;
- enhancement of systems for flood monitoring, early warning and mapping; and
- isotopic research into groundwater recharge and salt-water intrusion for the sustainable management of the resource.

National Rainwater Harvesting Programme

The *National Rainwater Harvesting Programme* will continue in fiscal year 2025 to assist residents in accessing an adequate supply of water in a safe and reliable manner that causes no risk to public health. Thus, the sum of \$1.0 million will be utilised for the installation of 20 rainwater harvesters within selected communities across Trinidad and Tobago.

Hydrological Assessment of Groundwater in Trinidad and Tobago

This Project entails the conduct of a comprehensive assessment of the groundwater availability in Trinidad and Tobago geared towards well planning and development, water security and environmental protection and sustainability. It will provide the data that can lead to an increase in well development while reducing the drilling of non-productive wells. An allocation of \$1.0 million will support the proposed activities for fiscal year 2025, including desktop study, field reconnaissance work and a comprehensive review and geological interpretation of all relevant available material.

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Water Security

Development of a Climate Risk-Informed Water Resources Master Plan for Trinidad and Tobago

This initiative is intended to aid in the relevant capacity building, knowledge sharing and acquisition of equipment to enable risk-informed management of the country's freshwater resources. With financial support from the Caribbean Development Bank, the sum of \$1.0 million will be provided for the commencement of this project. The key components of the project include:

Climate Risk Assessment -

- evaluation of current and projected climate risks impacting water resources, including extreme weather events and long-term climate changes;

Infrastructure Planning -

- design and development of resilient water infrastructure to withstand climate impacts and ensure reliable water supply and distribution;

Sustainable Water Management -

- implementation of best practices for sustainable water-use and conservation;
- integration of innovative technologies to optimise water resources management; and

Environmental Considerations -

- incorporation of environmental impact assessments and mitigation strategies to protect ecosystems and enhance ecological sustainability.

National Water Sector Transformation Programme (NWSTP)

In order to sustainably manage the country's water resources, WASA will continue with the implementation of the *National Water Sector Transformation Programme* with a provision of \$40.0 million in fiscal year 2025. The planned activities for the year include:

Water Stabilisation and Improvement -

- continuation of works on several well development projects such as, Arouca Nos. 11 and 13; Las Lomas No. 12; Freeport No. 20; Granville No. 18; Mayaro Nos. 1, 19 and 20; and Signal Hill No. 2 and Mary's Hill, Tobago;

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Water Security

- drilling and equipping of six (6) new wells, inclusive of the cutting and laying of pipelines and road restoration;
- upgrade to the Navet water treatment plant to restore the production capacity and increase the reliability of service to approximately 271,000 persons in South Trinidad served by the plant;
- refurbishment and upgrade of Tompire water treatment plant to provide an increase in the volume of water supplied to the residents of Cumana Village, Balandra, Rampanalgas Village and Toco. The increase in plant production will be able to assist in meeting the growing demand in the area and any proposed development that is to be undertaken in the near future;
- refurbishment and upgrade of the Freeport water treatment plant to provide a reliable water supply to the customers in the area, to include Preysal, Balmain, Calcutta Road No. 2, Pepper Village, Freeport, Gran Couva, and Brasso Caparo Village and Environs;
- upgrade of Petrotrin Guayaguayare water treatment plant to provide an increased water supply to 2,200 residential consumers Newlands, Isthmus Road/ Guayaguayare and for commercial activities located at the Port Facilities in Galeota;

Network Optimisation -

- automation and digitisation of the North Oropouche and Navet water supply zones, which include the design and implementation of an integrated Supervisory Control and Data Acquisition (SCADA) System for real-time operations, monitoring and control of the Zones; and

Trinidad and Tobago Water Sector Development Programme (TTWSDP)

This Programme is being funded through IDB loan resources and consists of three (3) components: Component 1 - Water Stabilization and Improvement; Component 2 - Water Sector Transformation; and Component 3 - Network Optimisation. The sum of \$35.0 million will be provided in fiscal year 2025 for the following activities:

Water Stabilization and Improvement -

- design/build the Goldsborough and Santa Cruz water treatment plants;
- upgrade of Guanapo and Freeport water treatment plant;

PART 2: **VISION 2030:** **IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION**

Water Security

- rehabilitation of Chatham water treatment plants;
- refurbishment of Navet and North Oropouche water treatment plants;
- drilling and equipping of Chatham Well No. 15 and Freeport Wells No. 22, 23 and 24;
- drilling and equipping of Clarke Road Well No. 9 and Tucker Valley Well No. 34;
- installation of mains and pipelines in several areas such as, La Cuesa Road, Freeport; Rivulet Road, Couva; Nelson Street, Port of Spain; and Morequito Avenue, Valsayn;

Water Sector Transformation -

- completion of training in Project Management, Procurement, Monitoring and Evaluation for staff of WASA and the MPU;
- commencement of the capacity building programme for the implementation of the HydroBID based information system to assist with the implementation of IWRM;
- commencement of the preparation of the Transformation and Strategic Plan for MPU;
- development of an action plan that provides a comprehensive framework for promoting gender and disability inclusion at WASA and MPU; and
- training and capacity building of WASA personnel in water loss management;

Network Optimisation -

- implementation of SCADA at other sites. This will entail needs assessment, design, procurement, installation, testing and commissioning of electrical, instrumentation, control and communication systems, as well as outfitting of the selected local control rooms; and
- procurement of electromagnetic flow meters and data loggers on production facilities for bulk metering.

North West Water Supply Improvement Programme (NWWSIP)

This Programme comprises of a suite of critical interventions to improve the level and reliability of water supply service to the North West (NW) region of Trinidad. An allocation of \$15.0 will be provided to pursue these interventions in fiscal year 2025 that include the following:

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Water Security

Phase I -

- refurbishment and upgrade of booster stations throughout the country;
- construction of two (2) booster stations at upper Pioneer Drive and Maitagual;
- rehabilitation and upgrade of the St Ann's Reservoir;
- replacement of 11.83 km of pipeline and mains 14 areas, including Western Main Road Carenage, Hololo Road, Cascade Rd, Cascade; Paramin Level 1 - Level 2; Rose Hill, Maraval; Concord Road, San Juan; Maloney Street; Petit Bourg; Saddle Road; San Juan; and Morne Coco Road Petit Valley;
- upgrade of one (1) well at Queen's Park Savannah, Port of Spain;
- construction of a plant for water production at Blue Basin Diego Martin;
- refurbishment and upgrade of the Maraval water treatment plant;
- installation of 19 bulk meters and 50 telemetric data loggers in the areas of Maraval, St. Ann's/Cascade, Belmont, Paramin, St. Clair and Woodbrook; and
- enabling of the remote management of several facilities (Tucker Valley, Rivers Estate, Four Roads) that are critical to the Authority's mission of delivering potable water to the customers of Trinidad and Tobago;

Phase II -

- completion of interconnections and associated appurtenances to already laid mains at upper Laventille Road, Laventille;
- replacement of mains along Lange Street, Gonzales, Belmont;
- installation of main along various streets including Plaisance Quarry Road and Picton Road, Laventille;
- installation of pipes from the Park Booster to Sanora Park, Glencoe; and
- automation, remote monitoring and control of booster stations.

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Water Security

National Water Stabilization and Improvement Programme (NWSIP)

The main objective of this Programme is to address and improve the water supply of those households that receive pipe-borne water based on rotational schedules of once in every nine (9) days. In fiscal year 2025, at a cost of \$25.0 million, the following works will be executed:

- construction of a new San Fernando water treatment plant;
- upgrade of the Carapal water treatment plant;
- upgrade of Carslen Field water treatment plant; and
- drilling and equipping of wells and associated pipelines.

Refurbishment Works at Caroni Water Treatment Plant (CWTP)

Refurbishment and upgrade of the Caroni water treatment plant will continue in fiscal year 2025 for which an allocation of \$8.0 million was provided. The work to be undertake pertains to the completion of the restoration of five (5) travelling bridges at the Caroni WTP and upgrade of the flocculation systems.

Moruga Water Development

This project, *Moruga Water Development*, involves the upgrading of equipment at booster stations and the installation of associated mains to improve the operations of the Navet water transmission/distribution system to Moruga/Tableland. The sum of \$4.7 million will be provided in fiscal year 2025 to continue the following activities:

- upgrade and refurbishment of transmission and distribution networks at Trinidad Central Oilfields, St. Julien and St Mary's booster stations;
- design and construction of a 500,000-gallons glass fused storage tank and installation of transmission pipeline at Herreira Hill; and
- upgrade and refurbishment of the Trinity water treatment plant.

Desilting and Rehabilitation of Hillsborough Dam in Tobago Phase I and II

WASA will continue to work with the THA to provide a reliable and efficient water supply to customers in Tobago. The sum of \$4.0 million will be provided in fiscal year 2025 for the continued execution of works to repair cracks on the spillway wall of the Hillsborough Dam.

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Sewerage

Treatment and management of the country's wastewater are vital in ensuring the safety and good health of the citizens, as well as the protection of the environment through the efficient and effective removal of toxins from raw sewerage. In fiscal year 2025, a sum of \$42.0 million will be allocated to wastewater projects as highlighted below.

Multi-Phase Wastewater Rehabilitation Programme - Phase I

An allocation of \$20.0 million will be provided in fiscal year 2025 for the following closing works at the San Fernando wastewater treatment plant and collection system:

- construction supervision services;
- procurement of equipment for sewer maintenance; and
- audit services and final evaluation.

Wastewater Projects Trinidad and Tobago

This initiative involves the construction/refurbishment of wastewater treatment plants. An allocation of \$20.0 million will be provided in fiscal year 2025 for the following works:

- rehabilitation and upgrade to ten (10) WWTPs; and
- continuation of ongoing works to the Couva North, South and Edinburgh 500 WWTPs.

Refurbishment of Beetham Wastewater Treatment Plant

In fiscal year 2025, refurbishment works will continue at the Beetham Wastewater Treatment Plant and a consultancy will commence for the replacement of the Beetham WWTP concrete sewer main, for which the sum of \$2.0 million will be provided.

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Electricity

An allocation of \$30.4 million will be provided to the Ministry of Public Utilities for the continuation of its electricity programmes through the Trinidad and Tobago Electricity Commission (T&TEC).

National Street Lighting Programme

An allocation of \$5.5 million will be provided for the continuation of the *National Street Lighting Programme*, specifically, for the purchase of materials and installation of LED's and Poles, which will ensure well-lit communities and roadways and contribute to a greater sense of safety and security at night time.

Development of Disaster Preparedness Capabilities in T&TEC Phase II

The sum of \$5.5 million will be provided under the *Disaster Preparedness Phase II* programme for the procurement of three (3) 40-ft Mobile Substations and one (1) dual voltage mobile substation. These items will assist the T&TEC in mitigating the occurrence of outages and maintenance activities.

Bulk Power Programme

An investment of \$8.0 million will be made to carry out bulk power projects in order to enhance the transmission infrastructure and contribute to a more reliable supply of electricity to communities. The Programme, which is comprised of the *New Bulk Power* and the *Additional Infrastructure to move Power from Trinidad Generation Unlimited (TGU) to the National Grid* projects, will entail the implementation of the following major activities in fiscal year 2025:

- upgrade to the 66 kV Pinto Road Substation;
- compensation to landowners;
- establishment of a Union Estate/Gandhi Village 220 kV Double Circuit;
- Gandhi Village Substation - installation of two (2) 132 / 12kV- 30/40 MVA Transformers;
- Wrightson Road/Westmoorings - reconducting the 66 kV Circuits No. 1 and No. 2; and
- Bamboo/Wrightson Road - upgrade of the 66 kV Circuits.

PART 2: **VISION 2030:** **IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION**

Electricity

Lighting of Parks and Recreational Grounds

The project, *Lighting of Parks and Recreational Grounds*, will continue in fiscal year 2025 with an allocation of \$6.0 million, for the illumination of new grounds, as well as for upgrades to existing grounds.

Illumination of Public Spaces and Illumination of Grounds of Police Stations

The projects, *Illumination of Public Spaces* and *Illumination of Grounds of Police Stations*, will continue with a combined allocation of \$0.3 million. These will contribute to a greater sense of security for communities and users of these facilities and will provide assistance to the TTPS in lighting its compounds.

Electrification Programme

Work will also continue under the *Electrification Programme* for the provision of electrical infrastructure to eligible households throughout Trinidad and Tobago, with an allocation of \$2.0 million.

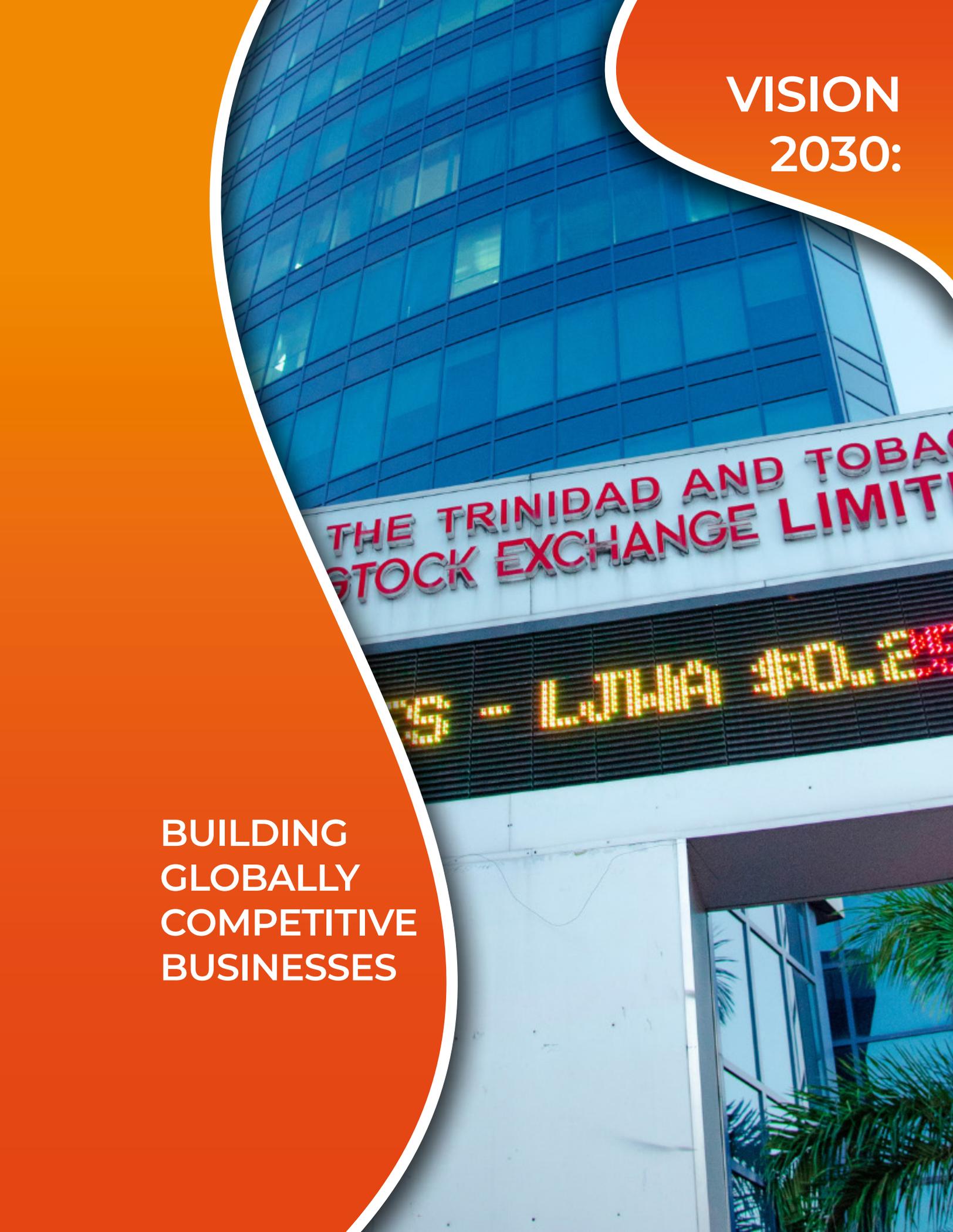
Residential Electrification Assistance Programme (REAP)

The sum of \$3.0 million will be provided under the *Residential Electrification Programme (REAP)* to provide house wiring services to low-income homeowners who require wiring as a prerequisite to accessing electricity.

Replacement of Ageing Transmission Infrastructure

T&TEC will continue to upgrade the ageing transmission infrastructure to ensure continued reliability of electricity supply through the *Replacement of Aging Transmission Infrastructure* project, for which a provision of \$3.0 million will be made. The following activities on transmission and sub-transmission circuits will commence in fiscal year 2025:

- replacement of underground cables on the Gateway - Mucurapo 33kV Circuit;
- replacement of the underground cables on the 33kV Circuit - Port of Port of Spain; and
- replacement of insulators and refurbishment of a section of the Brechin Castle.



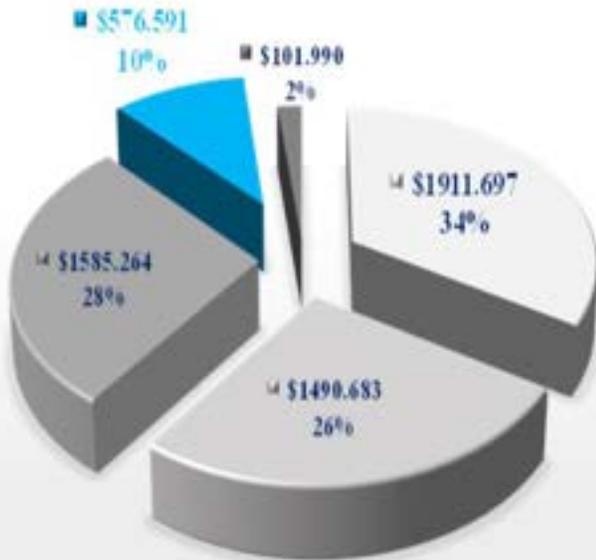
VISION
2030:

BUILDING
GLOBALLY
COMPETITIVE
BUSINESSES



Building Globally Competitive Businesses

PUBLIC SECTOR INVESTMENT PROGRAMME 2025 BY VISION 2030 THEMATIC AREA (SIT MILLION)



Putting People First: Nurturing Our Greatest Asset

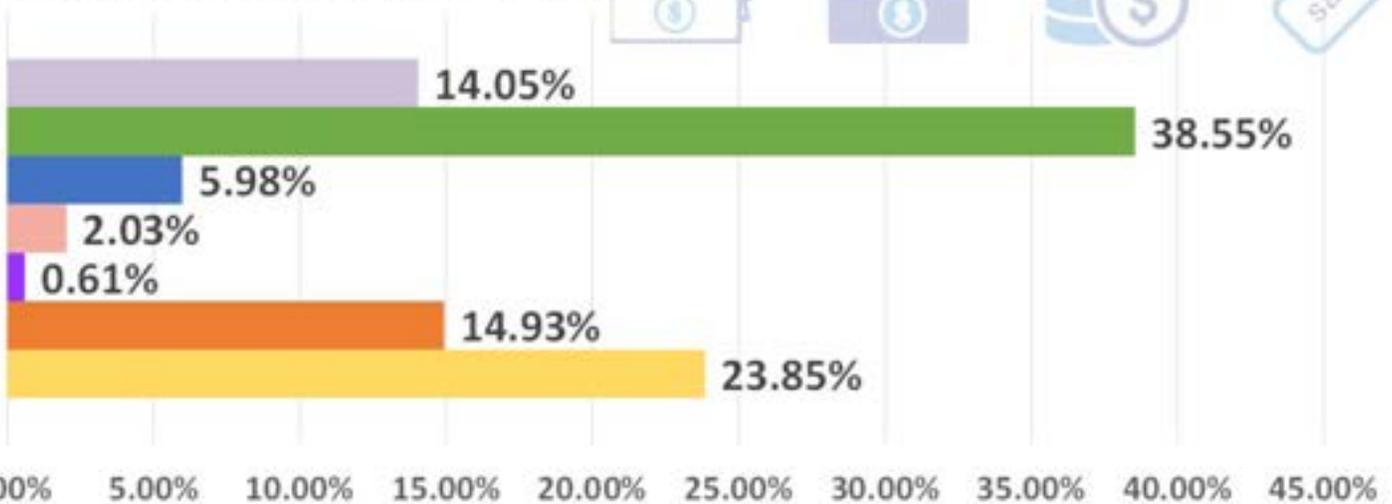
Delivering Good Governance and Service Excellence

Improving Productivity through Quality Infrastructure and Transportation

Building Globally Competitive Businesses

Placing the Environment at the Centre of Social and Economic Development

SECTOR ALLOCATION 2025



Youth Development and Entrepreneurship

Manufacturing

Industrial Development

Agriculture

Tourism

Foreign Policy and Trade Relations

Economic Restructuring and Transformation

PART 2: **VISION 2030:** **BUILDING GLOBALLY COMPETITIVE BUSINESSES**

Economic Restructuring and Transformation

The non-energy sector in Trinidad and Tobago has been growing, however, the country's reliance on the energy sector, which is subject to the vagaries of external markets conditions, warrants the Government's continued investment in restructuring and transforming the economy into one that is diversified, resilient and sustainable. Thus, the sum of \$111.1 million will be made available to develop traditional and emerging niche sectors and attract investment while ensuring that decisions are evidence-based.

Creative Industries

The Government established the Trade and Investment Promotion Agency (TIPA) to enable a more targeted approach to export, investment promotional activities and the Creative Industries, through the consolidation of agencies including the exporTT, InvestTT, CreativeTT and Trinidad and Tobago Coalition of Service Industries. This will facilitate enhanced operational efficiency through a single entity. In fiscal year 2025, projects and programmes implemented by CreativeTT which comprises of MusicTT, FilmTT and FashionTT, will be managed under the newly established TIPA. These three (3) companies will continue with several ongoing initiatives while working with TIPA's Board of Directors to strengthen their diversification thrust.

MusicTT will continue to execute its mandate to stimulate and facilitate the business development and export activity of the music industry in Trinidad and Tobago. Funds will be provided to support several projects, including:

- Development of the Live Music District – this project entails the designation of creative and entertainment districts as a means for local artistes to earn revenue from performing. It will also create revenue, increase the fan base for artists, expand the clientele for venues and promoters and provide the experience of live music;
- Spotlight: An Artist Portfolio Development Programme – a six-week boot camp will be held to aid in the cluster development of the local music industry through the creation of a strong, balanced portfolio of artistes for international export;
- Music Export Academy – targeted business development workshops and training will be conducted to develop artists for export and the local market; and
- T&T International Music Promotion – the MusicTT will continue to provide international promotion for artists.

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Economic Restructuring and Transformation

The FashionTT will provide support for the development of the fashion industry through programmes to bolster businesses and drive sustainability of operations, profitability and exportability of local fashion products. The funding will support the implementation of the following projects:

- Value Chain Investment Programme (VCIP) - a strategic mentoring and training programme which will provide support to eligible designers based on their developmental stage;
- Establishment of a Local Production Facility – to increase production;
- Fashion Industry Development Programme - this programme will involve the sponsorship of initiatives aligned to FashionTT's mandate and applicants will qualify based on the rubric of the VCIP; and
- Fashion Look Book - this digital magazine will continue to be developed quarterly and will showcase collections of 200 local designers

Investment will be made for the further development of the film industry. This support will provide FilmTT with the resources required to drive economic development of the film and audio-visual sector in Trinidad and Tobago. The FilmTT will continue to support the growth and development of the film sector in Trinidad and Tobago and is expected to create new opportunities and avenues.

Trade Facilitation

An investment of \$12.7 million will be made to strengthen and modernise the country's export and investment promotion institutional arrangements through the project, *Establishment of the Trade and Investment Promotion Agency*.

The TIPA will therefore be mandated to develop a diversified, resilient and sustainable economy through the internationalisation of Trinidad and Tobago, establishing a competitive non-energy export sector and enabling a premier destination for non-energy business and investment. Thus, the TIPA will be responsible for:

- export capacity building and support;
- export and investment promotion;
- supporting the development of the services sector; and

PART 2: VISION 2030: BUILDING GLOBALLY COMPETITIVE BUSINESSES

Economic Restructuring and Transformation

- establishment of commercial offices and trade attachés in missions and embassies in Jamaica, Guyana, the United States of America, the United Kingdom, China and other key markets.

An allocation of \$2.0 million will be provided for the *Establishment of a Special Economic Zones (SEZ) Authority* in alignment with Vision 2030. In fiscal year 2025, the following activities will be undertaken:

- development of a Strategic Plan, service standards and performance targets;
- establishment of an Inspection Programme;
 - ◊ development of qualifications and appointment of inspectors
 - ◊ development and execution of a training programme for inspectors;
- development and operationalisation of the licensing operations of the Authority:
 - ◊ development of an online registry
 - ◊ formulation of guidelines and codes of practices for SEZ entities (in line with international best practice)
 - ◊ licensing process of SEZ entities
 - ◊ training/consultations with existing SEZ entities;
- establishment of a physical office to accommodate the SEZ Authority;
- marketing/ promotion of the SEZ regime; and
- creation of an online presence for the SEZ Authority, that will provide information on the SEZ regime and allows for interfacing with potential and current investors.

Strengthening Statistical Data Capability to Support Economic Transformation Decision Making

In fiscal year 2025, the Government will allocate funding to strengthen statistical data capabilities, recognising its critical role in facilitating evidence-based decision-making for economic transformation. With global economic uncertainties and the need to diversify the national economy, reliable statistical data is essential to guide investments, measure progress and identify growth opportunities. The funding will enable various survey undertakings by the CSO, thereby supporting more effective decision-making for national development.

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Economic Restructuring and Transformation

Conduct of the Population and Housing Census

A provision of \$23.0 million will be allocated to continue preliminary activities in preparation for the conduct of the Population and Housing Census in 2026. A comprehensive three-phase pilot test will be conducted, commencing in January 2025. Phase I will focus on testing the Computer-Assisted Personal Interviewing operations, followed by Phase II, which will assess the Computer-Assisted Web Interface operations. Phase III will involve a complete pilot test, encompassing the evaluation of all methodologies and key components of the Census. This phased approach, with its stepwise implementation and independent evaluation of each methodology, is expected to lead to significant improvements in data quality, ensuring the accuracy and reliability of the Census results.

In fiscal year 2025, the Census Planning and Management Division (CPMD) will focus on:

- development and implementation of an e-learning platform for field staff;
- recruitment of census field staff;
- accommodations for CPMD staff;
- outfitting of the Census Unit and Census Call Centre;
- communications and outreach campaigns;
- completion of the ICT Infrastructure; and
- procurement of enumeration supplies for field staff.

Conduct of the Multiple Indicator Cluster Survey (MICS) Plus Survey

The sum of \$1.0 million has been earmarked for the conduct of the MICS Plus Survey, an initiative designed to gather critical data on various social and economic indicators. This survey will be conducted through telephone interviews, ensuring efficient and timely collection of data across the population. The MICS Plus will involve four (4) rounds of data collection scheduled to take place over a twelve-month period (one round is to be done in each quarter of fiscal year 2025) commencing in October 2024. The allocated funding will be utilised for the procurement of stationery, office supplies, laptop computers, calling devices, headsets, conduct of training and pilot, upgrade of the internet system, payment of salaries and for technical assistance for data dissemination online.

Conduct of the 2023 Household Budgetary Survey/ Survey of Living Conditions

The Household Budgetary Survey/Survey of Living Conditions is projected to conclude in fiscal year 2025, with the dissemination of the final results scheduled for December 2024.

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Economic Restructuring and Transformation

This exercise is critical for assessing the socio-economic conditions of households across Trinidad and Tobago.

To ensure the successful completion and reporting of the survey, a sum of \$0.6 million has been allocated. This funding will cover key operational costs, including the remuneration of staff involved in the project. Additionally, a consultancy firm will be engaged to conduct the analysis of the collected data and to generate comprehensive survey reports. The allocation will also support the launch of the final product, ensuring that the findings are communicated effectively to stakeholders and will also cover the expenses related to printing and publication.

Conduct of a Survey to Rebase the Gross Domestic Product of Trinidad and Tobago

In fiscal year 2025, an additional investment of \$1.0 million will be allocated to the CSO to facilitate the execution of a survey aimed at rebasing the country's GDP. This initiative is critical for ensuring that Trinidad and Tobago's economic data adheres to current international standards. Upon completion of the survey, the CSO will generate the Supply and Use Tables, which are essential for calculating GDP by Expenditure and Income. These outputs will provide a more accurate and detailed reflection of the nation's economic performance.

To effectively execute the project, the CSO will focus on strengthening its human resources by recruiting 19 new staff members and providing training to ensure the successful collection and analysis of financial data from businesses across the country. Recruitment and training efforts are scheduled to commence in fiscal year 2025, with the data collection phase slated for completion by December 2025. The provision will be utilised for activities including updating of the register (postage), engagement of a recruitment service for staff, payment of salaries for staffing, purchase of office stationery and supplies, publicity/ stakeholder meetings and dispatch of questionnaires and notices. This investment underscores the Government's commitment to delivering reliable and comprehensive economic data to inform policymaking and economic planning.

Agriculture for Food Security

The Government has mandated the MALF to lead the challenge of revitalising agriculture, fisheries and food systems in Trinidad and Tobago. In fiscal year 2025, a total allocation of \$138.4 million will be provided for the continuation of projects and programmes which are categorised by four (4) key areas: Agricultural Land Management; Boosting Agricultural Production; Provision of Agricultural Access Roads and Upgrade of Key Infrastructure; and Fisheries.

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Agriculture for Food Security

Agricultural Land Management

Implementing a Comprehensive Crop Biodiversity Programme for Trinidad and Tobago

The sum of \$0.6 million will be provided for the project, *Implementing a Comprehensive Crop Biodiversity Programme for Trinidad and Tobago*, to design and install a solar drip irrigation system in Field 1 at Centeno. This programme is aimed at increasing cassava production and for the procurement of specialised storage items for the preparation, packaging and testing of germplasm.

Aerial and Lidar Survey of Trinidad and Tobago

The project *Aerial and LIDAR Survey of Trinidad and Tobago* seeks to facilitate land management in Trinidad and Tobago through the production of large-scale map data presented in the format of aerial photographs, which will include the roads, rivers, buildings, coastlines and vegetation mapping. In fiscal year 2025, an allocation of \$2.0 million will be provided to commence an Aerial and LIDAR Survey for 2000 square kilometers of Trinidad.

Upgrade of the Cadastral Management Information System (CMIS)

Works under the *Upgrade of the Cadastral Management Information System (CMIS)* will continue with the sum of \$0.5 million which will be provided for the completion of Phase 1 which will involve the rectification of functionality issues.

Boosting Agricultural Production

Cocoa Industry Rehabilitation

An allocation of \$1.0 million will be provided under the *Cocoa Industry Rehabilitation* project to advance works as follows:

- refurbishment of 30 cocoa propagation bins;
- establishment of a demonstration plot at Centeno to assess bioaccumulation of cadmium in order to facilitate trade in the European Union (Phase I will involve the acquisition of 100 rootstocks); and
- conduct of public awareness and outreach campaigns for technical staff of the MALF, farmers and cocoa stakeholders via the development of factsheets, tech packs and pocket manuals.

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Agriculture for Food Security

Coconut Industry Rehabilitation

The *Coconut Industry Rehabilitation* project will receive an allocation of \$1.0 million for the following works:

- acquisition of 2,000 suitable coconut seedlings;
- land preparation and establishment of coconut seed beds;
- training of farmers in Coconut hybridisation;
- purchase of 3,000 pheromone traps for Red Ring Disease for distribution to farmers;
- acquisition of equipment for nematology extraction including microscopes and reagents; and
- purchase of equipment and reagents needed for biological control of the Red Ring Vector.

Strengthening the Domestic Farm to Table Supply Chain

The sum of \$2.0 million will be provided under the project, *Strengthening the Domestic Farm to Table Supply Chain*, to commence the National Good Agricultural Practices Programme component of the project which will target 100 farmers throughout Trinidad and Tobago. Key activities include food safety testing, sensitisation and awareness.

Sugar Cane Feeds Centre

Funding in the sum of \$0.5 million will be provided for the procurement of land preparation equipment including a tractor, forage harvester, shredder and a tipping trailer which is intended to add value to the livestock sub-sector, by improving the Centre's ability to provide research, training and demonstration to the stakeholders.

Farm to Agro-processing

An allocation of \$1.5 million will be provided to commence Phase II of the project *Farm to Agro-Processing*, which seeks to operationalise the methodology developed in Phase I regarding the leveraging of Multi-Source Geospatial Data to estimate and forecast crop production levels in Trinidad and Tobago. Phase II works will involve the recruitment of personnel, purchase of hardware and software systems as well as mapping and other related equipment.

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Agriculture for Food Security

Provision of Agricultural Access to Targeted Commodities and Strategic Crops

The sum of \$4.0 million will be provided under the project, *Provision of Agricultural Access to Targeted Commodities and Strategic Crops* to undertake 15 kilometers (km) of road rehabilitation for targeted crops nationwide including:

- Victoria County - Hart Trace Phase II (2.5 km);
- Caroni County - Edinburgh II Network (3.0 km);
- Nariva/Mayaro - Mahangasingh (1.4 km);
- St. Patrick East - Murray Trace (1.5 km);
- St. Andrew - Fishing Pond Rice Scheme (3.0 km);
- St. George East - Mahaica Trace (2.0 km); and
- St. George West - Macoya Network (2.0 km)

National Seed Bank

The *National Seed Bank* project will continue with the expansion of germplasm with an allocation of \$2.0 million. Key activities under this initiative will include the purchase of field equipment, establishment of three (3) shade houses (50ft x 300ft) and the purchase of a tractor.

Development and Provision of Facilities at Marper Farm

A provision of \$1.0 million will be made for the *Development and Provision of Facilities at Marper Farm* for the construction of a screen house and rehabilitation of two (2) nursery propagation platforms.

St Augustine Nurseries- Development and Provision of Facilities

Works at the St Augustine Nurseries will continue with an allocation of \$1.2 million for the automation of the irrigation system, including the installation of solar panels and the refurbishment of the propagation sheds in the nursery, specifically for the production of the Double Chaconia which is the national flower of Trinidad and Tobago.

La Reunion- Development and Provision of Facilities

The *La Reunion - Development and Provision of Facilities* project will receive \$0.3 million to refurbish the Saran Sheds for Cocoa Production (Terrace 2); which involves the replacement of damaged and broken concrete posts, replacement of corroded pulling wire, replacement

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Agriculture for Food Security

of old and torn Saran Netting above and around sheds and repairing of cracks and crevices on the flooring.

Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago

The sum of \$0.5 million will be allocated under the *Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago* project for the following works:

- upgrade of the Crop Protection Biotechnology Laboratory;
- procurement of laboratory equipment including Thermal Cyclers, Vortex Mixers;
- installation of security systems; and
- procurement of reagents and chemicals: PCR Primers, chemicals, master mixes, and extraction kits.

Surveillance and Control of Pernicious Pest and Diseases

Works will continue under the *Surveillance and Control of Pernicious Pest and Diseases* project with an allocation of \$1.0 million. Key activities include research of Moruga Grasshopper/ Locust *Coscineuta* and implementation of the management of Invasive Species Programme.

Capacity Building of the Praedial Larceny Squad

The project, *Capacity Building of the Praedial Larceny Squad*, aims to reduce praedial larceny through 24-hour mobile patrols in farming communities. As such, the sum of \$2.6 million will be provided for the upgrading of the buildings at Bungalow #11, Craignish and El Reposo.

Provision of Agricultural Access Roads and Upgrade of Key Infrastructure

Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)

In fiscal year 2025, the sum of \$40.0 million will be appropriated for the programme *Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)* for the completion of two (2) access roads at Khan Road off Arima Old Road and Burrow Road, Maracas Bay, North Coast. In addition, funding will be provided for payments on contracts which were awarded in fiscal year 2024 in the sum of \$84.2 million for the rehabilitation of 30 access roads and other infrastructural works at the following locations:

- Guave Road, Chaguaramas;

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Agriculture for Food Security

- Hillview No. 1, Factory Road, Diego Martin;
- Upper Salandy Street, Diego Martin;
- Upper Ravine Road, Diego Martin;
- Rossland Drive, Diego Martin;
- No. 17-19 Brasso Seco Trace, Blanchisseuse;
- Drainage Works at 17-19 Brasso Seco Trace, Blanchisseuse;
- La Finette Road Extension, Paramin;
- Morne Rene Road, Paramin;
- St. Lucille, San Fernando;
- Jackson Trace, Point Fortin;
- El Tucuche Road, Bancal Acono, Maracas;
- Hobal Extension Trace, Maracas;
- Navet Road, San Fernando;
- St. Joseph Street, San Fernando;
- No. 52W Lady Young Road, Morvant;
- Corner Roble and Jacobin Streets, Morvant;
- Upper Gonzales Quarry, Belmont;
- Jubilee Street and Jubilee Crescent Gonzales, Belmont;
- Lopinot Community (Tony Ravine Road to La Pastora), Lopinot;
- Bittern Boulevard, Maloney Gardens, Maloney;
- Henry Street, Hindustan, Arouca;
- Hamilton Siding and Tractor Pool Road, Wallerfield;
- Carr Trace, Caparo;
- No. 34 Caparo River Road, Mamoral No. 1, Mamoral;
- Blondel Road, Tabaquite;
- Magoire Trace, Anglais Road, Toco;
- Farm Road, Sangre Grande;
- Medine to Lawrence Street, San Fernando; and
- Richardson Trace, Point Fortin.

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Agriculture for Food Security

Fisheries

Upgrading of Fish Landing Sites

An allocation of \$2.5 million will be provided for the *Upgrading of Fish Landing Sites*. Phase I works at the Blanchisseuse Fishing Facility will be completed and include upgrade of the roof, locker rooms and washroom; painting of the main building and electrical works.

At the La Fillette Fishing facility the following works will be completed:

- foundation works;
- construction of reinforced concrete columns;
- external concrete block wall works;
- beam and roof slab works;
- door and roof slab works;
- plumbing, electrical and painting works;
- reinforcement of concrete stairs and platform;
- drainage works;
- supply and installation of a freestanding JIB Crane; and
- upgrading of the under stairs cavity.

Tourism

The tourism sector is projected to grow due to the creation of new specialised markets and locations. As a result, there is a need to expand the market beyond the classic offerings of beaches, oceans and sand. This will include exploring other aspects including the country's rich culture and history, eco-friendly adventures and tranquil city environments. As such, a sum of \$27.0 million will be allocated to MTCA for the projects and programmes, which are detailed below.

Tourism Sites and Attractions Upgrade

The MTCA will persist in its efforts to improve and elevate the heritage and eco-adventure sites, thereby enhancing the tourism offering, generating employment opportunities and increasing the overall demand across different communities. The sum of \$15.0 million will be expended for the following:

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Tourism

- payment for works completed at the following sites:
 - ◇ Fort George (Phase I)
 - ◇ Galera Point Lighthouse (Toco)
 - ◇ Lopinot Historical Complex (Phase II)
 - ◇ Las Cuevas Beach Facility Lifeguard Tower
 - ◇ Vessigny Beach Facility Lifeguard Tower
 - ◇ Maracas Beach Facility Lifeguard Towers
 - ◇ Manzanilla Beach Facility (Phases III, IV and V)
 - ◇ Stollmeyer's Restoration
 - ◇ Stollmeyer's Stained Glass;
- Fort Abercromby Heritage Park – construction of a Welcome Centre, car park, washroom facilities, gazebo look-out and fencing, installation of signage and lighting, provision of a tank farm, landscaping and installation of CCTV cameras;
- Fort George (Phase II) – construction of viewing decks and seating areas, upgrade of the jail house, construction of a ticketing booth and arm barrier, signage, lighting, landscaping and parking;
- La Brea Pitch Lake Facility – internal upgrades to the building, creation of a family zone inclusive of viewing deck, gazebos and vendor booth;
- Las Cuevas Carpark Expansion and Upgrade – refurbishment of the restaurant, liaison office, fencing and security booths, installation of CCTV cameras, external plumbing and establishment of a tank farm, upgrade of the roof of the lifeguard building, security lighting and carpark, remedial works to the generator and installation of signage;
- Los Iros Volcanic Park – construction of a visitor reception area, washroom facilities, security booth, souvenir store, fencing, gazebos with cooking facilities, seating areas, signage, garbage disposal, lighting, tank farm and landscaping;
- Grand Riviere Facility – refurbishment of carpark, washrooms and security fencing and upgrade of mechanical, electrical and plumbing;
- River Estate Waterwheel and Museum (Phase II) – installation of a pedestrian bridge, upgrade of electrical and plumbing, refurbishment of roof, ceiling and museum building, restoration of the family grounds, waterwheel and carpark and landscaping;

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Tourism

- Las Lapas Upgrade – renovations to the existing office area with separate washroom facilities, refurbishment to the existing building, construction of a boardwalk on the seaward side of the site and five (5) gazebos, parking area, security booth, fencing, signage and landscaping; and
- Las Cuevas Beach Revitalisation - upgrade of electrical, plumbing, roofing, installation of security cameras, signage, garbage bins, seating areas, main gate, and repairs to the lighting and landscaping. Additionally, storage and structural repairs will be conducted for the following buildings:
 - ◇ security office
 - ◇ liaison office
 - ◇ maintenance building
 - ◇ restaurant building
 - ◇ lifeguard headquarters.

Upgrade and Restoration of the Lopinot Historical Complex

A provision of \$4.0 million will be made for the *Upgrade and Restoration of the Lopinot Historical Complex* for the continuation of the following works:

- Count House (or Big House) – refurbishment of the walls and roof, structural retrofitting of the foundation, replacement of all floorboards, windows and doors, upgrade and redesign of plumbing and electrical systems;
- Jail House and Cocoa House – repairs to the roof, replacement of floorboards, windows and doors, upgrade and redesign of plumbing and electrical systems;
- Watchman Booth – structural retrofitting of the foundation, replacement of floorboards, windows and doors, refurbishment of the walls and roof, upgrade and redesign of plumbing and electrical system;
- Dirt Oven and Carat Shed – repairs to the roof, strengthen the columns and roof, upgrade and redesign of plumbing and electrical systems; and
- External works - pruning, trimming and grooming of trees, replacement of concrete benches and tables with timber, restoration of walkways and driveway, upgrade of electricity and lighting, upgrade of plumbing, water and wastewater systems at the site, refurbishment and upgrade of the picnic sheds, signage and termite treatment of the entire compound.

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Tourism

T&T Hotel and Guesthouse Room Stock Upgrade Incentive Project (TAUP)

This Project is a tourism development incentive that allows property owners or operators to upgrade of their properties to meet Trinidad and Tobago's Standard Requirements for Tourist Accommodation. This incentive is administered in two (2) categories as follows:

- upgrade of small properties in Trinidad (properties with 1 to 5 guestrooms) – for eligible properties, the allowance is a 40 percent reimbursement of expenditure per room up to a maximum reimbursement of \$0.02 million per room, with a maximum of \$0.1 million for upgrade works to the interior or exterior of the property; and
- upgrade of hotels and guesthouses in Trinidad (properties with 6-150 guestrooms) –for eligible properties, the allowance is a 50 percent reimbursement of expenditure per room up to a maximum reimbursement of \$0.02 million per room, with a maximum of \$1.5 million, for upgrade works to the interior or exterior of the property.

Festival Market Development

The *Festival Market Development* project will be allocated the sum of \$2.5 million, which will be invested in three (3) proposed tourism festival projects – Fashion and Music Festival; Food and Rum and Festival of Fetes; and End-of-Year festivities, which is envisioned to drive economic activity. This project aims to attract a percentage of an already defined international market that is desirous of experiencing a unique spin on the music, fashion, culinary and cultural scene.

Tourism Festivals

The *Tourism Festivals* project will provide a major opportunity to support economic diversification by boosting the earning potential of local businesses and increasing foreign exchange. The MTCA will focus on one (1) festival cluster, the World Steelpan Festival for fiscal year 2025, comprising a unique range of events and activities that will provide an experience on par with international standards.

This Project will receive an allocation of \$2.5 million and the MTCA will engage in public-private partnerships with stakeholders to further develop and create sustainable tourism utilising the World Steelpan Festival project for local and foreign audiences. The key deliverables for the MTCA's partnership with the Pan Trinbago for the celebration of 'World Steelpan Day' in fiscal year 2025 will include:

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Tourism

Date	EVENT/ACTIVITY	
June 2025	School Competition	The school competition will engage young minds and foster a deeper appreciation for the steelpan and will be open to both primary and secondary school students.
August 4-8	Art Exhibition Series - Gallery Hop Edition	The Art Exhibition Series will be hosted at multiple venues and is expected to capture as diverse an audience as possible while still maintaining focus on celebrating the steelpan. Escorted tours will be done providing participants the opportunity to 'hop' to at least three (3) of the hosting Art Galleries per tour
August 8	Pan Yard Lime	This will be a corporate event for dignitaries, key stakeholders of the MTCA and members from the Pan fraternity.
August 9	NSSO Concert	This will be a musical event featuring the national performing entities under the remit of the MTCA, National Steel Symphony Orchestra (NSSO), National Theatre Arts Company (NTAC) and the National Philharmonic Orchestra (NPO).
August 10	Music Festival	Different genres of music will be performed, providing visibility and community support, strengthening their brand and fostering a sense of unity within the Steelpan community.
August 9 -10	Food Fair	This event will feature the culinary diversity of Trinidad and Tobago with both local and international dishes.

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Tourism

Date	EVENT/ACTIVITY	
August 11	World Steelpan Day	<p>The Ancestral Walk- Before the official commencement of World Steelpan Day celebrations, a pre-celebration will unfold at the birthplace of the Steelpan, Piccadilly Street in Port of Spain, Trinidad and Tobago.</p> <p>World Steelpan Day Celebrations - Steel bands perform at multiple stages at Woodford Square, showcasing their prowess and passion for pan.</p> <p>In addition, large screens will simultaneously broadcast live events of international contributions from Steelpan bands worldwide.</p>

Renovation of the Hilton Trinidad and Conference Centre

The project, *Implementation of the Hilton Trinidad (PIP) Property Improvement Plan*, will continue in fiscal year 2025 with an allocation of \$163.6 million. This Project seeks to ensure that the hotel is continuously maintained to a desired standard as required in the business travel market operating as a Four-Star Brand Hotel Asset. Opened in the year 1962, the Hilton Trinidad and Conference Centre has not been renovated in over 20 years. Investing a total sum of \$400.0 million over a four-year period will ensure that the hotel is fully renovated and can operate as a solid competitor in both the hotel industry and the business travel market.

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Foreign Policy and Trade Relations

Foreign Affairs

Trinidad and Tobago's foreign policy seeks to maintain, develop and enhance relations with strategic countries at the bilateral, regional and multilateral levels and to participate actively in the multilateral arena. The Ministry of Foreign and CARICOM Affairs (MFCA), charged with this responsibility to oversee foreign and CARICOM affairs will receive an allocation of \$18.8 million in fiscal year 2025 for investment in the following key projects and programmes:

Institutional Strengthening and Capacity Building

The sum of \$0.7 million will be utilised to continue the development of the strategic plan for the MFCA to guide the fulfilment of its mandate. Following the development of the strategic plan, the reorganisation of the Ministry will be undertaken in accordance with the mandate established under the Official Policy Framework (December 2015). It is anticipated that the strategic plan will be completed in March 2025.

Refurbishment of Official Residence in Caracas

The refurbishment of the official residence in Caracas will continue in fiscal year 2025 with an allocation of \$1.1 million for Phase II. The planned works include structural, electrical and plumbing upgrades to the residence thereby ensuring adherence to relevant building codes in the jurisdiction. The refurbishment works, when completed are expected to preserve and enhance the economic market value of the facility and the structural integrity of the building.

Establishment of an Embassy in Doha, Qatar

The establishment of an embassy in Doha is expected to facilitate Trinidad and Tobago's pursuit of developing potentially greater economic and political relations with Qatar. The Ministry will utilise the amount of \$0.5 million to bolster diplomatic relations with other Middle Eastern countries.

Establishment of High Commissions, Accra, Ghana

The establishment of a diplomatic presence in Accra, Ghana, is expected to deepen bilateral relations and position Trinidad and Tobago to harness the benefits of greater engagement with the West African region. The Ministry has been provided an allocation in the amount of \$0.3 million to commence preparatory works for establishment of a High Commission.

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Foreign Policy and Trade Relations

Establishment of High Commission in Nairobi, Kenya

The establishment of a High Commission in Nairobi, Kenya is necessary for the continued strengthening of diplomatic ties with Kenya and the countries of East Africa. The amount of \$0.3 million will be utilised by the Ministry to commence preliminary works.

Upgrade Works at Overseas Missions

The MFCA will continue its focus on the upgrade of the 52 Government owned properties abroad. Several properties are targeted for upgrades in Washington DC, New York and London. These works will improve the aesthetics and functionality of these properties as well as enhance their market value, while simultaneously solidifying the country's diplomatic image. The Ministry will be provided with the amount of \$10.0 million to initiate the execution of these works.

Development of a National Consular Policy

The main goal of the Project is to develop a National Consular Policy to assist Trinidad and Tobago nationals abroad and enhanced consular service offerings and response. The Ministry will utilise the amount of \$0.2 million to develop the policy.

Manufacturing

The *Phase II Report of the Roadmap to Recovery Committee* has identified the manufacturing sector in the country as one that requires focus for investment as it can be a viable catalyst for achieving economic transformation. Thus, in fiscal year 2025, the Government will continue to create an enabling environment to facilitate the growth of manufacturing businesses in the non-energy sector, while ensuring the availability of the necessary skills set to support this expansion.

An allocation of \$11.2 million will be provided for the *Implementation of the National Apprenticeship Programme (Non-Energy Manufacturing Sector)* to address the shortage of skilled labor in the industry which has severely impacted its performance. Cohort one (1) of the programme has completed the training and has transitioned to the workforce. Funding for this fiscal year 2025 will support the training of cohorts two (2) and three (3).

A sum of \$1.0 million will be allocated to promote the Green Manufacturing Programme in Trinidad and Tobago. This project is designed with the aim of reducing the negative impact

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Manufacturing

on the environment, improve resource utilisation and increase comprehensive benefits throughout the lifecycle of locally manufactured products. The main objective is to contribute to the reduction of Trinidad and Tobago's carbon footprint and reduce the production of waste by achieving the following objectives:

- to assist manufacturers in reducing cost and increasing efficiency in the manufacturing process by adopting greener technologies;
- to produce less waste;
- to increase green upskilling (providing employees with the training and education needed to understand environmental issues and contribute to sustainability efforts within the organisation); and
- to contribute to mitigating environmental degradation and supporting the conservation of the environment.

Industrial Parks

An investment of \$10.0 million will be made for the *Upgrade to Factory Road Industrial Park Infrastructure*. The medium sized park is estimated to be 67.3 acres and is located south of the Chaguanas Intersection and immediately west of the Sir Solomon Hochoy Highway. It will make available 12 leasable lots of varying sizes, ranging between one (1) to 24.3 acres with basic accessibility infrastructure. Potential tenants/investors focusing on light manufacturing, logistics, distribution and other similar businesses will have the opportunity to now access and further develop their facilities with ease upon completion of the following works:

- construction of internal roads and entry/exit points. The entry/exit points and internal roads will be designed to highway standards capable of sustaining heavy duty and light industrial traffic;
- construction of roadside and interlocking drains, earthen and concrete drains and detention ponds;
- installation of the electrical power supply, street lighting and infrastructure along roads and entry points;
- installation of main potable waterlines and fire hydrant systems; and

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Manufacturing

- protection of NGC's natural gas infrastructure which intersects with the new infrastructure work.

The *Construction of the Phoenix Park Industrial Estate* will be completed with a further investment of \$5.5 million. The Park, situated on 144 acres, California in the ward of Couva is ideally suited for businesses operating in Manufacturing and Assembly, Logistics and Distribution and ICT industries. Tenants will have access to a modern industrial space with infrastructure for the provision of required utility services to each of the lots. Once fully operational, the new park will provide space for approximately 60 to 80 factory shells and will directly employ in excess of 2,000 persons. In fiscal 2025, funding will be utilised for:

- payment of VAT on retention payment;
- retention payment for the construction of detention pond; and
- retention payment for the provision of Cadastral Surveys for the leasable lots.

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Industrial Development

Government will direct \$3.5 million of investment towards the improvement of the non-energy marine sector in Trinidad and Tobago. This sector has seen a steady decline over the years mainly through the effects of the pandemic, however, the industry has shown signs of recovery. Many solutions have been proposed along with legislative reform in an effort towards making Trinidad and Tobago a more attractive destination for yacht berthing and services. Thus, in fiscal year 2025, the Ministry of Trade and Industry will continue the *Inward Investment Non-Petroleum Initiatives* project aimed at addressing the myriads of issues affecting the local yachting industry, with a view to facilitate its future development in Trinidad and Tobago.

Youth Development and Entrepreneurship

Economic transformation also requires that the youth of the nation be poised to contribute to the economy of the country. Therefore, it is paramount that opportunities are offered for the youth to engage in productive activities. To fulfil the Government's commitment to youth development, social cohesion, economic growth, and the empowerment of young citizens in Trinidad and Tobago, the MYDNS will continue implementing the following projects in fiscal year 2025, with an investment of \$81.0 million:

- *Establishment of an East Branch for NEDCO (Refurbishment and Retrofitting for 1st Floor, Arima Court)* - the renovation of a 2,349 sq. ft. commercial building and the outfitting of the space with office furniture, fixtures and equipment to improve accessibility for a wider demographic, and increase the branch's ability to engage with the community more effectively, driving greater entrepreneurial activity and economic growth;
- *Implementation of the National Youth Policy* – implementation of the National Youth Policy (2020-2025) as follows:
 - Review and Development of the National Youth Policy 2026-2030
 - National Leadership Training
 - Re-establishment of the National Youth Council
 - National Youth Convention;
- *Youth Social Programmes* – execution of programmes including Youth Week; Youth Festival - “Youth on the Stage Talent Search”; and Relationship 101: “How to Navigate Relationships as a Youth”;
- *Youth Development Project Formulation* – continuation of entrepreneurship programmes that will provide social media management training to help aspiring business owners effectively market and manage their companies across various social media platforms.

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Youth Development and Entrepreneurship

These programmes include:

- ◆ Project Trending (Social Media Management/ Awareness)
 - ◆ AMPLIFY- A Music Production and Life Skills Training Programme
 - ◆ A.L.L. S.E.T. -Alternative Learning and Life Skills Enhancement Training
 - ◆ CRISP: An Air Conditioning and Refrigeration and Automotive Electrical and HVAC Maintenance Programme
 - ◆ DRIVE: An Automotive Servicing Initiative
 - ◆ YouTec - Youth Training Short Courses Programme
 - ◆ Skills For a Technological and Diversified Economy
 - ◆ Relationship 101: “Talk de Ting”;
- *Military-Led Youth Programme of Apprenticeship and Restoration Training (MYPART)* – purchase of one (1) 25-seater bus and one (1) 4x4 Sport Utility Vehicle;
 - *Military-Led Academic Training (MiLAT)* – purchase of one (1) 4x4 pick-up and the construction of an Aquaponic and Hydroponic System;
 - *Short-term action plan for the National Service Programme for Trinidad and Tobago (NSP-TT)* – the launch and execution of Cultural Awareness in Communities, National Service Ambassadors, and National Service Environmental Sustainability;
 - *Civilian Conservation Corps Programme Transportation* – purchase of one (1) 12-ton troop carrier;
 - *Youth Health and Career Education Caravans* – this initiative aims to empower young entrepreneurs to become job creators while also offering valuable insights into various career paths. Additionally, a Resume and Cover Letter Seminar will provide guidance on the employment application process; and
 - *Youth Employment Policy* – the launch of the Policy, which aims to address cyclical economic fluctuations and their impact on young individuals. Thereafter, programs will be designed to create productive and sustainable employment opportunities for young people by aligning their skills with current and emerging job markets, thereby helping to transition unemployed youth into work.

Additionally, to complement the host of MYDNS programmes, the Ministry in fiscal year 2025

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Youth Development and Entrepreneurship

will continue the expansion, construction, refurbishment and upgrading of its Centres as follows:

- *Refurbishment of Youth Development Centres (YDCs)* (formerly known as the Youth Training Facilities (YTFs)) – payment of retention fees for the Malick, Palo Seco, Point Fortin and Los Bajos facilities. Additionally, upgrades will be undertaken on the Basilion Youth Facility;
- *Refurbishment of Youth Development and Apprenticeship Centres* – payment of retention fees and project management fees and execution of additional building and refurbishment works for the Chatham, Persto Praesto and El Dorado YDAC;
- *Construction of Youth Development and Apprenticeship Centres* – continuation of the refurbishment, repurposing and outfitting of the Chaguaramas Convention Centre into a modern YDAC of the MYDNS. Additionally, construction will begin on a new YDAC facility in Wallerfield;
- *Establishment of Youth Entrepreneurship Hubs (YEHs)* – the MYDNS will establish the first YEH at the HDC village Plaza located in La Horquetta. Funds will be allocated for mobilisation costs;
- *Establishment of the Youth Business Incubator (YBI)* – the MYDNS will receive funds to refurbish and upgrade a bungalow at Beach Camp Palo Seco which will then serve as a YBI (Young Business Incubator) for start-up garment companies in the area;
- *The Civilian Conservation Corps (CCC) Development* – the MYDNS will upgrade existing CCC facilities and construct new CCC buildings to carry out the work of the programme;
- *National Service Centres (NSCs)* – funding will be used to complete Phase I of construction of the Mausica NSC and the Palo Seco Beach Camp NSC;
- *Construction of Youth Development Centres (YDCs)* – construction works will commence at the La Horquetta and Belmont YDCs;
- *Refurbishment of Sevilla Transition Home for Girls* – to commence Phase II of the refurbishment and upgrade which will include payment of project management fees and release of retention fees for Phase I;
- *National Youth Council Headquarters (NYCH)* – to renovate and refurbish a building to house the National Youth Council Headquarters. The renovated facility will include a purpose-built auditorium and dedicated office spaces, all aimed at advancing the youth

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Youth Development and Entrepreneurship

agenda; and

- *Restorative Programme and Facility for Female Children Need of Supervision (CHINS)* – to better serve female CHINS and promote restorative justice practices in the Juvenile Justice System, the MYDNS will establish a Restorative Programme and Facility for Female CHINS. Funds will be allocated to hire a consultant to develop conceptual designs for the facility.

Science, Research and Development

In fiscal year 2025, the Government will maintain its investment in science, research, and development reflecting its commitment to fostering innovation, stimulating economic growth and advancing technological capabilities.

Caribbean Industrial Research Institute (CARIRI)

The Government will sustain its support for CARIRI to advance national innovation. A total of \$3.3 million will be allocated to the Institute for the execution of three (3) key projects in fiscal year 2025.

The project, *Procurement of Equipment for CARIRI* will receive an allocation of \$1.5 million. This funding will enable CARIRI to update its equipment base, ensuring the provision of new and improved services for its clients, maintaining competitiveness, generating income to support its operations and expanding its service offerings to seize new business opportunities. Planned equipment purchases include:

- moisture analyser;
- oil, grease and total petroleum hydrocarbons analyser;
- Pinocchio super air sampler;
- stack testing manual sampling train and accessories; and
- optical emission spectrometer analyser.

A sum of \$1.5 million will be designated for the project, *Implementation of Critical Infrastructure Works at CARIRI Facilities* to facilitate the upgrading of the electrical infrastructure at the UWI Campus Facilities.

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Science, Research and Development

An additional \$0.3 million will be provided for a new project titled *Development of Downstream, Value-Added Products from Rubber Crumbs*. This initiative follows the establishment and operationalisation of a rubber crumb production facility at the University of Trinidad and Tobago, previously funded under the PSIP. The facility was operationalised in early 2023 and has undergone a number of trial runs and operational adjustments. The production facility consists of a small-scale granulation plant, a dewiring machine and a fibre separator for the removal of polyester fragments. The rubber crumb project is an integral component of the Institute's efforts to foster research, development and innovation, which is central to the creation of a diversified economic base.

The 2025 allocation will enable investigative/developmental work pertinent to downstream rubber crumb-based products which would encompass the following:

- determining that the locally produced rubber crumb is of acceptable quality for downstream processing; and
- the development of prototypes for downstream rubber crumb-based products with high export market potential, which will entail procurement of the requisite equipment.

The National Institute of Higher Education, Research, Science and Technology (NIHERST)

The NIHERST is the national agency for science, technology and innovation in Trinidad and Tobago. Its work involves: research and intelligence gathering to shape science policy while promoting innovation and commercialisation of technology in priority areas. With a budgetary allocation of \$2.8 million, the following activities will be undertaken in fiscal year 2025:

Teach Me

The sum of \$0.3 million will be utilised to conduct planned activities as follows:

- Hosting of an Awards Ceremony for the 2024 Teachers' Curriculum Competition and the 2024 Students' Innovation Competition;
- Hosting Students' Innovation Competition (2025);
- Conducting STEM Clubs and Camps; and
- Hosting Teachers' Curriculum Competition (2025).

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Science, Research and Development

Science, Technology and Innovation (STI) Mapping and Priority Setting

Funding in the amount of \$0.6 million will be utilised to conclude the Tourism SIM and publish the findings and initiate SIM production on the Financial Services Industry.

Enhancing of Agriculture through Technology

To mitigate agriculture challenges, including limited arable land, inefficient farming practices, high labour costs, and vulnerability to climate change, NIHERST will implement a vertical container farming project at the UTT, ECIAF campus. An allocation of \$0.8 million will be provide for:

- research on technology needs in the agriculture sector through collaboration with experts;
- infrastructure set up of a vertical container farming facility at ECIAF;
- establishment of monitoring and evaluation mechanisms to track key performance indicators such as crop yield, resource utilization and cost savings; and
- stakeholder engagement to collect feedback from farmers/ consumers, to assess the effectiveness and scalability of the technology-driven agricultural intervention.

**VISION
2030:**



**PLACING THE
ENVIRONMENT
AT THE CENTRE
OF SOCIAL AND
ECONOMIC
DEVELOPMENT**



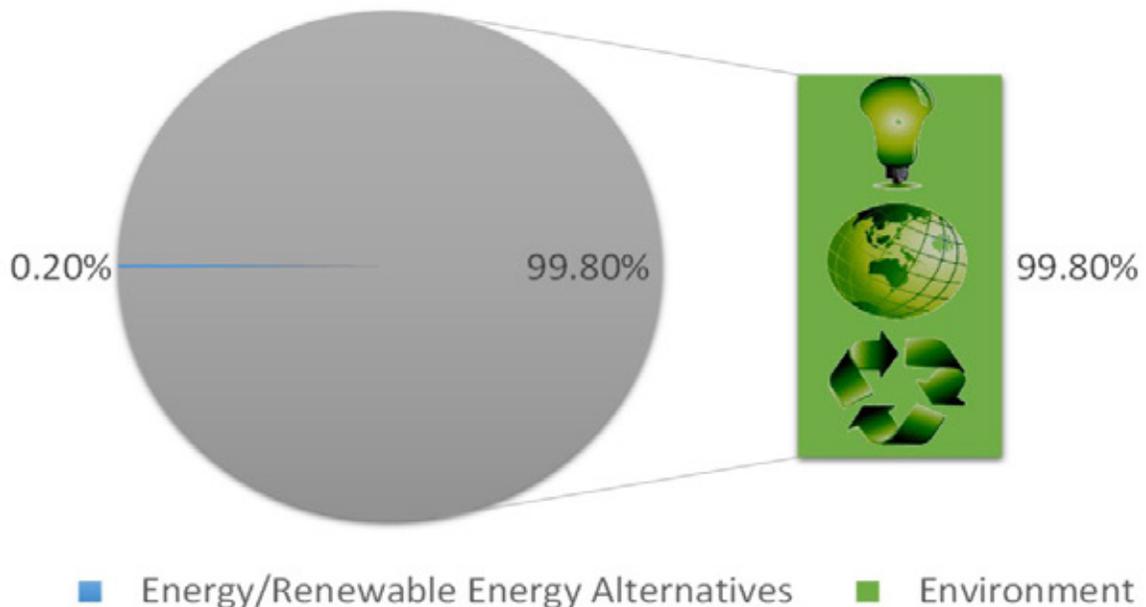
Placing the Environment at the Centre of Social and Economic Development

PUBLIC SECTOR INVESTMENT PROGRAMME 2025 BY VISION 2030 THEMATIC AREA (STT MILLION)



- ☞ Putting People First: Nurturing Our Greatest Asset
- ☞ Delivering Good Governance and Service Excellence
- ☞ Improving Productivity through Quality Infrastructure and Transportation
- ☞ Building Globally Competitive Businesses
- ☞ Placing the Environment at the Centre of Social and Economic Development

SECTOR ALLOCATION 2025



PART 2: **VISION 2030:** **PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT**

Environment

Environmental Management and Policy

The Environmental Management Authority (EMA) will continue to implement various projects and programmes with an allocation of \$5.4 million, aimed at improving air and water quality, while also protecting vulnerable and environmentally sensitive species. The following are among the projects and programmes to be implemented in fiscal year 2025:

- *Development of Ambient Water Quality Standards* – conduct of water quality, organic, pesticide and biological sampling in the RestWest Watershed, Trinidad, and the creation of a Watershed Improvement Plan for both the Talparo and Tumpuna Watersheds, Trinidad;
- *Establishment of an Ambient Air Quality Management System (AAQMS)* – procurement of equipment for air quality testing and monitoring and the integration of data from Black Carbon monitors into the National Air Quality Management Information System. Black Carbon is considered a major contributor to global climate change but its reduction could have a more immediate impact on lowering the rate of global warming;
- *Designation and Management of the Red Howler and White Fronted Capuchin Monkey*–
 - ◇ conduct of research and studies
 - ◇ hosting of stakeholder workshops
 - ◇ development of management plans and implementation roadmaps providers
 - ◇ creation of a video documentary on the two species;
- Revision of Priority Actions of the Management and Recovery for the PAWI –
 - ◇ conduct of research and studies
 - ◇ development of educational and awareness materials
 - ◇ hosting of workshops
 - ◇ revision of priority actions
 - ◇ conduct of population and density surveys;
- Designation and Management of the Caroni Swamp as an Environmentally Sensitive Area (ESA) – engagement of stakeholders and delineation of the boundaries of the proposed ESA.

PART 2:

VISION 2030: PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

Environment

Tobago – Environment

The environmental measures that will be pursued in fiscal year 2025 include:

- establishment of a Climate Change Monitoring system for wetlands;
- creation of a Water Quality Monitoring facility to address Gulf Stream oil spill impacts; and
- installation of air quality monitoring stations.

Marine Resources

In fiscal year 2025, the Government will drive several transformative initiatives to advance marine research and industry in Trinidad and Tobago. These initiatives reflect a strategic investment in the country's marine and mariculture sectors for sustainable industry development through innovation and research. The sum of \$5.4 million will be allocated for projects and programmes under the Institute of Marine Affairs (IMA) geared towards enhancing the Institute's infrastructure, advancing marine research and improving operations through the use of ICT. Some of these projects and programmes are detailed as follows:

- *Development of Mariculture Industry in Trinidad and Tobago* – procurement of ICT, water quality testing and laboratory equipment and the operationalisation of the oyster hatchery and nursery, including water quality monitoring, periodic oyster collection for spawning, and system maintenance;
- *Establishment of Marine Research Field Station in Tobago* – finalisation of designs for construction of the Field Station;
- *Establishment of a Digital Enterprise Content Management System for the IMA* – completion of the design and development of an Enterprise Content Management (ECM) solutions and;
- *Marine Space Remote Sensing* –
 - ◇ acquisition of ICT software and hardware and drone equipment
 - ◇ continuation of services of the Remote Sensing Officer and Geospatial Technician
 - ◇ engagement of stakeholder engagement materials
 - ◇ conduct of training in scripting for remote sensing data processing and remote sensing;

PART 2: **VISION 2030:** **PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT**

Environment

Solid Waste Management

The Government will continue to prioritise several key initiatives to enhance waste management infrastructure and operations across Trinidad and Tobago. These efforts represent a comprehensive approach to modernising the waste management sector, ensuring environmental sustainability and operational excellence for the future. In fiscal year 2025, the Ministry of Public Utilities, through the Trinidad and Tobago Solid Waste Management Company Limited (SWMCOL) will invest \$10.7 million on the following projects:

- *Upgrade of Recovery and Recycling Facilities, Plant and Equipment* – outfitting of the recycling facilities constructed at Guanapo in 2022 and Forres Park in 2024;
- *Upgrade of Access Roads* – upgrading of the roadway infrastructure at landfill sites, including at Forres Park;
- *Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forres Park* – conduct of engineering and geotechnical surveys at the Beetham and Guanapo landfills;
- *Remediation of the Guanapo Landfill (Phase 2 - Design, Supply and Installation of a Leachate Treatment System)* – design, supply, and installation of a Reverse Osmosis Leachate Treatment System aimed at mitigating environmental contamination from the Guanapo Landfill; and
- *Implementation of the Beverage Containers Deposit Refund Policy* – conduct of studies and development of an online administration system.

Forestry

The Forestry Division will continue to pursue a series of critical projects in fiscal year 2025 aimed at preserving and enhancing Trinidad and Tobago's natural resources and ecosystems. An allocation of \$6.8 million will be provided to the Ministry of Agriculture, Land and Fisheries (MALF) for the implementation of the following projects by its Forestry Division:

- *Reafforestation of Denuded Northern Range Hillside* – production of seedling, preparation of site, planting and tending, and upgrade of a sprinkler system and covering at St. Joseph Nursery;

PART 2: **VISION 2030:** **PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT**

Environment

- *Commercial Repository* –
 - ◇ clearing of survey and demarcation boundary lines in the North East, North Central, South East, South Central, and South West Conservancies
 - ◇ preparation of site for planting and seedling production
 - ◇ procurement of planting materials and seeds;
- *Improvement of Forest Fire Protection Capability* – conduct of training in fire suppression, repair of the Fire Towers in Matura (Thomas Trace), and creation of two (2) patrol crews to monitor the Nariva Swamp and Savannahs;
- *Improved Management of the Natural Forest - South East Conservancy* –
 - ◇ conduct of surveys, establishment of sample plots and demarcation and clearing of boundaries at Rio Claro East and West
 - ◇ Collection of seeds and wildlings from endemic, endangered, and rare species for propagation;
- *National Parks and Watershed Management Project* –
 - ◇ construction of a perimeter fence and rehabilitation of 0.5 km of access road at San Fernando Hill
 - ◇ refurbishment of the visitor washrooms and security fence around the northern parcel at Cleaver Woods Recreation Park
 - ◇ rehabilitation of sheds at the Caura Shaving site;
- *Forestry Access Roads* – rehabilitation of forestry access roads, such as Gate Road, Catshill (1 km) and Plantation Road, Tamana (1 km);
- *Outreach, Community Empowerment and Mobilisation* – upgrade of one (1) Environmental Express Bus through re-wrapping and repainting of the 3D display of various habitats found in Trinidad and Tobago;
- *Sustainable Management of the Wildlife Resources of Trinidad and Tobago* –
 - ◇ analysis of the population size of the West Indian manatee (*Trichechus manatus*) to improve conservation efforts on Trinidad's east coast
 - ◇ conduct of a population viability analysis of the Capybara (*Hydrochoerus hydrochaeris*) in Trinidad;

PART 2: **VISION 2030:** **PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT**

Environment

- *Wetlands Management Project* – construction of new interpretive and educational displays and refurbishment works at the Caroni Swamp Visitor Centre and the Nariva Field Station;
- *Upgrade of Caroni Bird Sanctuary Visitor Centre* – construction of a 30-meter-high bird viewing/patrol tower within the prohibited area/forest reserve, and rehabilitation of 1.3 km of road; and
- *Forestry Division Seized Produce Management Facility* – construction of a produce management facility to store and manage all seized produce of the Forestry Division to minimize its compensation to private citizens due to deterioration of products.

Tobago - Forestry

Tobago will continue to enhance its environmental initiatives through a range of forestry and ecological projects focused on sustainability. Key projects include the:

- *Agro-Forestry and Upper Watershed Management* – this project aims to rehabilitate the Courland Watershed and conduct a breadfruit tree inventory; and
- *Urban Forestry Programme* – this project is intended to restore degraded lands through site selection and planting.

Disaster Preparedness

The MRDLG's and the 14 Municipal Corporations are tasked with being the first responders in times of national disasters. Thus, ensuring that the Ministry, which has a coordinating role, and the Corporations are well resourced and equipped to fulfil this responsibility remains a priority for the Government. As such, an allocation of \$15.0 million will be provided in fiscal year 2025 for disaster preparedness for the MRDLG and all Corporations as outlined below:

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VISION 2030:
**PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL
AND ECONOMIC DEVELOPMENT**

Environment

Ministry /Corporation	Planned Activities in Fiscal Year 2025
Head Office, MRDLG	<ul style="list-style-type: none"> procurement of televisions and mounts for Emergency Operations Centre and a lowboy trailer
Port of Spain City Corporation	<ul style="list-style-type: none"> procurement of a backhoe, drone, and emergency and disaster response equipment
Arima Borough Corporation	<ul style="list-style-type: none"> procurement of an emergency response vehicle refurbishment of the upper and lower floors of the Disaster Management Unit purchase of emergency response supplies
San Fernando City Corporation	<ul style="list-style-type: none"> procurement of a cherry picker with accessories
Point Fortin Borough Corporation	<ul style="list-style-type: none"> procurement of one (1) 4x4 pick-up truck furnishing of the emergency operations centre office
Chaguanas Borough Corporation	<ul style="list-style-type: none"> procurement of one (1) 3-tonne double cab truck with tray
Diego Martin Borough Corporation	<ul style="list-style-type: none"> procurement of ten (10) portable generators, one (1) trash pump, and communications equipment
San Juan / Laventille Regional Corporation	<ul style="list-style-type: none"> procurement of one (1) mini excavator, with removable tail gate, handheld Motorola two-way portable radio units, and two (2) solar powered disaster early warning system
Tunapuna / Piarco Regional Corporation	<ul style="list-style-type: none"> procurement of a 3-tonne double cab, flat bed, canter truck, a stand-by generator, and equipment for the Emergency Operations Centre
Sangre Grande Regional Corporation	<ul style="list-style-type: none"> procurement of one (1) backhoe and one (1) Bobcat skid steer
Couva / Tabaquite / Talparo Regional Corporation	<ul style="list-style-type: none"> construction of the Disaster Management Unit building; procurement of disaster response equipment purchase of laptops and projectors for conducting public outreach and training

PART 2: VISION 2030: PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

Environment

Ministry /Corporation	Planned Activities in Fiscal Year 2025
Mayaro / Rio Claro Regional Corporation	<ul style="list-style-type: none"> • design and construction of a Disaster Management Unit building • installation of an automatic early warning siren system • purchase of Geographic Information Systems (GIS) software • procurement of Trimble equipment
Siparia Borough Corporation	<ul style="list-style-type: none"> • construction of a new Disaster Management Unit; • procurement of the following of a generator
Penal/Debe Regional Corporation	<ul style="list-style-type: none"> • upgrade of Emergency Operations Centre • procurement of the following one (1) 4 by 4 pickup vehicle
Princes Town Regional Corporation	<ul style="list-style-type: none"> • outfitting of the Mobile Habitat Shelter • procurement of one (1) 4 by 4 pickup vehicle • purchase of tsunami warning signs and early flood warning system, drones, and a radio communication tower with antennas and cables

Coastal Protection

An allocation of \$75.9 million will be provided for the implementation of projects under the *Critical Coastal Protection Programme* implemented by the Ministry of Works and Transport. The programme aims to create a world-class national coastal defence system to mitigate shoreline erosion, coastal flooding and other health and environmental hazards through hard and soft coastal engineering techniques and management methodologies. The major projects that will be implemented in fiscal year 2025 include:

- continuation of the *Cap-de-Ville Shoreline Stabilisation Works Project (Phase II)* and the *Paria Road Coastal Protection Programme*;
- commencement of the *Granville Shoreline Stabilization Works* and the *Comprehensive National Coastal Monitoring Programme (Phase II)*;
- preparation of designs for the *Macqueripe Beach Seawall Rehabilitation Project*;
- continuation of the *Moruga Coastal Protection Works Project*, which involves the construction of a 60m reinforced concrete curved seawall; and

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PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

Environment

- continuation of the *Vistabella Seawall Repair Works* Project which involves the construction of 110m of Rubble Masonry Seawall.

Tobago – Coastal Protection

The THA will undertake the *Mangrove Systems Inventory* Project with a focus on preserving coastal ecosystems. Another priority is the management of the Sargassum seaweed and invasive species. Collectively, these initiatives aim to create a healthier, more sustainable environment in Tobago.

Energy/Renewable Energy Alternatives

The Government, under the Paris Agreement to which Trinidad and Tobago is a party, has committed to achieving 30 percent of its power generation from renewable energy sources by the year 2030. This is geared towards the sustainable development of the country as well as that of the global community. The Ministry of Energy and Energy Industries will continue to contribute towards the attainment of this goal by focusing on the conduct of a Wind Resource Assessment Study and installation of a Solar PV System at the Port of Brighton. Still, the country's fossil-based energy industry remains an important part of the economy and therefore, the Ministry will continue to maintain the Port of Spain and Chaguaramas Synthetic Aperture Radar (SAR) systems and close out the project to dredge the Sea Lots Main Channel and Turning Basin, aimed at protecting and preserving the environment.

Renewable Energy and Energy Efficiency Initiatives (RE&EE)

The Government remains committed to reducing this country's Greenhouse Gas (GHG) emissions within three (3) sectors and increasing the generation of cleaner forms of energy to be implemented by promoting Renewable Energy (RE) and Energy Efficiency (EE) initiatives. In this vein, the following activities will be undertaken in fiscal year 2025 with an allocation of \$0.6 million:

- conduct of a Wind Resource Assessment Study – upon completion, the study is expected to produce a wind resource map that will identify the quantity and frequency of wind as well as the most optimum areas for the resource within Trinidad and Tobago from where wind energy can be harnessed. Various sites will be identified and used as points of wind measurements to enable the development of both onshore and offshore wind energy projects in Trinidad and Tobago; and

PART 2:

VISION 2030:

PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT

Energy/Renewable Energy Alternatives

- installation of a Solar Photovoltaic (PV) system at the Port of Brighton – this will contribute to the overall decarbonisation of Port, which provides a range of port services to various energy sector entities as well as tenants on both the Union Industrial Estate and the La Brea Industrial Estate. The decarbonisation effort will also improve the port’s marketability as exporters thrive to meet international carbon accounting criteria.

Synthetic Aperture Radar Systems (SAR) for the Detection of Oil Spills

In fiscal year 2025, an allocation of \$0.2 million will be provided for the payment of annual maintenance of the Port of Spain and Chaguaramas Synthetic Aperture Radar (SAR) systems. These systems are used for the early detection of marine oil spills in the Gulf of Paria and are essential for protecting life in the oceans as well as the sustaining livelihoods and the blue economy.

Dredging of Sea Lots Main Channel and Turning Basin

In fiscal year 2024, the main work of removing the heavy siltation at the Channel, which facilitates the work of the National Petroleum Marketing Company, was completed. In fiscal year 2025, an allocation of \$14.4 million will be provided for the following closing works:

- conduct of a survey of the sea bed to ensure that the Channel has returned to the required minimum depth for safe navigation, which is seven (7) metres at a minimum ; and
- installation of channel markers in the Channel.

VISION 2030:

APPENDICES

APPENDIX I: Public Sector Investment Programme (PSIP) 2024 Expenditure by Vision 2030 Thematic Areas

APPENDIX II: Public Sector Investment Programme (PSIP) 2025

APPENDIX III: Public Sector Investment Programme (PSIP) 2025 Allocation by Vision 2030 Thematic Areas

APPENDIX I
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2024
EXPENDITURE BY VISION 2030 THEMATIC AREA
(\$TT Million)

THEMATIC AREA	Total Revised Expenditure	Budgeted Expenditure Consolidated Fund	Revised Expenditure Consolidated Fund	Budgeted Expenditure IDF	Revised Expenditure IDF
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET	1548.766	1221.035	868.837	895.484	679.929
Community Development	218.529	64.700	38.838	255.000	179.691
Culture	29.750	21.125	17.975	15.500	11.775
Early Childhood Education	4.600	1.100	1.100	14.000	3.500
Health/HIV AIDS	455.117	420.712	342.589	111.000	112.528
Housing and Shelter	326.200	282.800	169.700	150.000	156.500
Primary Education	91.827	7.600	12.020	83.629	79.807
Science, Research and Development	2.242	6.217	2.242	0.000	0.000
Secondary Education	45.420	11.420	11.420	75.000	34.000
Skills Development	25.212	34.750	25.212	0.000	0.000
Social Development	47.981	40.357	24.530	32.079	23.451
Special Education	5.812	5.400	5.400	3.000	0.412
Sport and Recreation	118.193	53.400	39.928	156.276	78.265
Tertiary Education	177.883	271.454	177.883	0.000	0.000
DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE	779.489	814.145	418.203	464.087	361.286
Administration	520.776	339.294	203.157	331.103	317.619
Capacity Building/Institutional Strengthening	68.118	150.484	68.118	0.000	0.000
Communication	1.050	12.000	1.050	0.000	0.000
Law Enforcement	51.983	135.567	34.491	54.884	17.492
Public Safety and Citizen Security	127.559	172.800	101.384	78.100	26.175
Regional Development Planning	10.003	4.000	10.003	0.000	0.000
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION	1684.281	772.163	493.279	1139.953	1191.002
Drainage	185.199	107.086	82.726	55.000	102.472
Electricity	51.690	56.150	51.690	0.000	0.000
Information Technology and Infrastructure	160.272	323.180	160.272	0.000	0.000
Multi-sectoral Programme	0.113	0.200	0.113	0.000	0.000
Roads and Bridges	628.208	158.400	120.408	480.953	507.800
Sewerage	29.600	0.000	0.000	51.000	29.600
Transportation	459.890	90.247	48.160	417.000	411.730
Water Security	169.310	36.900	29.910	136.000	139.400
BUILDING GLOBALLY COMPETITIVE BUSINESSES	409.584	380.883	190.296	418.361	219.288
Agriculture	106.749	65.545	44.749	167.000	62.000
Economic Restructuring and Transformation	62.528	146.750	62.528	0.000	0.000
Foreign Policy and Trade Relation	3.939	2.000	3.939	0.000	0.000
Industrial Development	4.000	10.000	4.000	0.000	0.000
Manufacturing	36.056	13.034	2.134	70.911	33.922
Tourism	106.166	88.030	60.010	53.000	46.156
Youth Development and Entrepreneurship	90.147	55.524	12.936	127.450	77.211
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT	32.932	27.511	13.206	84.980	19.726
Energy/Renewable Energy Alternatives	0.465	0.569	0.465	0.000	0.000
Environment	32.467	26.942	12.741	84.980	19.726
GRAND TOTAL	4455.052	3215.737	1983.820	3002.865	2471.232

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2025

TRANCHE I

Conversion rates of US\$1 = TT\$6.77 and Euro 1TT\$8.40 were used

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES- CONSOLIDATED FUND	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn	LOAN/GRANT DRAW/DOWNS 2025 TT\$ Mn.	DETAILS OF ACTIVITY 2025
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION <u>Water Security</u>							
Water Supply Programme	7.630	2024	CBD (Grant)- US\$0.936Mn GORTT-US\$0.186Mn	1.000	0.000	1.000	Commencement of works on the Development of a Climate Risk-Informed Water Resources Master Plan for Trinidad and Tobago project.
PROMOTING GOOD GOVERNANCE AND SERVICE EXCELLENCE <u>Administration</u>							
Implementation of the National Digital Agenda	289.800	2024	IDB Loan - US\$42Mn	10.000	0.000	10.000	Commencement of implementation works on the National Digital Agenda programme which aims to boost productivity in Trinidad and Tobago.
<u>Capacity Building/Institutional Strengthening</u>							
Institutional Strengthening of the Ministry of Planning and Development - Technical Co-operation Facility	5.000	1996	(EU Grant)	0.300	0.300	0.000	Implementation of works geared towards Building Industry and Academia Linkages as well as Building the Innovation Ecosystem.
<u>Public Safety and Citizen Security</u>							
Climate Risk Disaster Research Study	11.866	2024	CDB Grant TT\$5.5Mn	2.750	0.000	2.750	Implementation of works under the Building National and Community Capacity for Climate and Disaster Risk - Trinidad and Tobago project.
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET <u>Health/HIV/AIDS</u>							
Health Services Support Programme	332.100	2016	IDB: US \$48.4Mn GORTT: US \$3.5Mn	43.800	2.952	40.848	Implementation of the Non- Communicable Diseases (NCD) Prevention and Control Plan; execution of the Human Resources for Health Plan; implementation of e-Health Information Systems; and Strengthening of Health Facilities Investment Management project.
Total Tranche I				57.850	3.252	54.598	

TRANCHE II

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME – 2025

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2025 TT\$ Min.	DETAILS OF ACTIVITY 2025
BUILDING GLOBALLY COMPETITIVE BUSINESSES							
<u>Agriculture</u>				10.289	10.289	0.000	
Fisheries Development Programme, Tobago	22.300	Annual	General Revenues	2.900	2.900	0.000	Continuation of improvement works to reefs at Buccoo and Speyside and upgrading of Beaches and Landing Facilities.
Upgrade of Fishing Facilities, Trinidad	25.135	Annual	General Revenues	5.389	5.389	0.000	Continuation of Upgrade works at Fish Landing Sites.
Water Management and Flood Control Programme	2.980	Annual	General Revenues	2.000	2.000	0.000	Continuation of the Water Management and Flood Control Programme and Development and Implementation of a Waste Management System for the Livestock Industry.
<u>Economic Restructuring and Transformation</u>				26.629	26.629	0.000	
Household and Population Census	50.000	1999	General Revenues	26.629	26.629	0.000	Implementation of works for the Household Budgetary Survey/Survey of Living Conditions project; Conduct of the Multiple Indicator Cluster Survey (MICS) Plus; Conduct of the Population and Housing Census and Conduct of a Survey to Rebase the Gross Domestic Product of Trinidad and Tobago.
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION							
<u>Transportation</u>				25.800	25.800	0.000	
Construction of Jetties, Tobago	18.000	1994	General Revenues	0.700	0.700	0.000	Construction of Jetties at Parlatuvier, Cove and Plymouth; Establishment of a Marine Park Control Unit at Gibson Jetty and Construction of a Jetty at Bird of Paradise Island.
Development of Marine Industry Infrastructure	266.700	1999	General Revenues	24.100	24.100	0.000	Acquisition of Specified Equipment for the Port of Port of Spain; continuation of CARICOM Wharf Quay Refurbishment; Replacement of Cone Fenders at the Port of Port of Spain; Development of the Mariculture Industry in Trinidad & Tobago and implementation of the Public Private Partnership Project.

PUBLIC SECTOR INVESTMENT PROGRAMME – 2025

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS	ESTIMATED TOTAL COST OF PROJECT TTS Min.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TTS Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TTS Min.	LOAN/GRANT DRAWDOWNS 2025 TTS MIN.	DETAILS OF ACTIVITY 2025
							Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.
Upgrading & Modernization of Navigational Aids	10.200	1995	General Revenues	1.000	1.000	0.000	Continuation of works under the Upgrading and Modernization of Navigational Aids - beacons and lighthouses around the country project.
PROMOTING GOOD GOVERNANCE AND SERVICE EXCELLENCE							
<u>Administration</u> Establishment of a Family Court	42.100	2003	General Revenues	5.000	5.000	0.000	Implementation of works under the Family Court - Institutional Strengthening and Provision of Accommodation for San Fernando Family Court projects.
<u>Communication</u> Postal Sector Reform Project	37.900	1998	General Revenues	8.500	8.500	0.000	Continuation of works under the Refurbishment and Construction; Information Technology Infrastructure Upgrade project; Security Infrastructure Upgrade project and Restoration of TTPost Legacy Post Office Building project.
<u>Planning & Project Development</u> Aerial Survey and Mapping	7.500	1994	General Revenues	0.500	0.500	0.000	Continuation of activities for the Local Roads and Street Signage Programme.
<u>National Surveys</u>	45.240	Annual	General Revenues	2.000	2.000	0.000	Continuation of works under the National Field Verification Exercise project.
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET							
<u>Housing and Shelter</u> Community Facilities on Housing Estates	51.000	Annual	General Revenues	176.000	176.000	0.000	Continuation of works under the Rehabilitation and Maintenance of HDC rental apartments and housing units project and Implementation of a Housing and Urban Public Education Programme.
HDC Settlement Programme	200.000	1987	General Revenues	21.000	21.000	0.000	Continuation of the Regularization and Regeneration of Communities - Greater POS Region project and implementation of activities under the Emergency Shelter Relief Fund; Housing Grants and Regeneration of Communities - East POS Region project.
Land Settlement Agency Squatter Programmes	475.500	Annual	General Revenues	104.000	104.000	0.000	Continuation of works for the Survey of Squatter sites; Regularization of Squatter Communities; Housing and Village.

TRANCHE II

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME – 2025

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2025 TT\$ MIN.	DETAILS OF ACTIVITY 2025
<u>Tertiary Education</u>				141.900	141.900	0.000	Improvement Programme; Government Aided Self-Help Programme and Development of Residential Lots - Petrotrin project.
Scholarship and Advanced Training Programme	266.828	Annual	General Revenues	141.900	141.900	0.000	Continuation of disbursements and financial aid under the following: Scholarships - President's Medal and Non-Advanced Level Examinations, Annual Scholarship and Technical Assistance Program, Establishment of Undergraduate Scholarship Scheme for Students with Disabilities, National/Additional Scholarships based on Advanced Level Examinations and Scholarships and Bursaries programme.
Total for Tranche				396.618	396.618	0.000	

PUBLIC SECTOR INVESTMENT PROGRAMME 2025

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn	DETAILS OF ACTIVITY 2025
BUILDING GLOBALLY COMPETITIVE BUSINESSES				60.725	60.725	
Agriculture						
Agricultural Land Development, Trinidad	98.557	Annual	General Revenues	16.400	16.400	Continuation of works under the National Seed Bank project; Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad; Farm to Table and Farm to Agro-processing projects and the Rehabilitation of Agricultural Access Roads for Targeted Commodities and Strategic Crops project.
Agriculture Fisheries and Forestry Development Programme, Tobago	139.803	Annual	General Revenues	19.200	19.200	Continuation of the Agricultural Land Information System and Inventory of State Lands (Tobago) project; Development of a Demonstration and Training Centre at Goldsborough; Development of a Government Stock Farm; Implementation of a Water Quality Monitoring Programme; Construction of a Jetty at Roxborough; Rehabilitation of Agriculture Access Roads,(Tobago); Implementation of the Invasive Plants Control and Indian Walk Root Crop Food Security projects; continuation of the Urban Forestry Programme and Comprehensive State Land Development Project and Development of a Home Garden Initiative and Implementation of Air Quality Monitoring project in Tobago.
Improvements to Markets and Abattoirs, Trinidad	14,000	Annual	General Revenues	6,650	6,650	Upgrading and improvements to Markets and Abattoirs in the Corporations of- Diego Martin, Port of Spain, Sangre Grande, Princes Town, Point Fortin, San Fernando, Arima and Siparia.
Research and Development Programme	55.177	Annual	General Revenues	9,675	9,675	Upgrading and Outfitting works at St. Augustine Nurseries, La Reunion and Sugarcane Feed Center; award of construction contracts for the establishment of a Fruit Ripening Facility; Construction of an Inter-bay Covering at the Southern Wholesale Market, Renovation of Southern Wholesale Market Administrative Office; Establishment of a Processing Facility for an alternative to Wheat Flour and Pepper Mash; Refurbishment and Expansion of a storage facility at the Piarco Packinghouse and Relocation of the Central Workshop and Land and Water Development Division (LWDD) Stores.
Land Administration Programme	84,000	1999	General Revenues	2,600	2,600	Continuation of the Survey Plans Restoration and Aerial and Lidar Survey of Trinidad and Tobago projects; Establishment of a Spatial Information Management System (SIMS) and Upgrade of the Cadastral Management Information System (CMIS)

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn	DETAILS OF ACTIVITY 2025
Cocoa Rehabilitation Programme (Phase I)	2.500	2003	General Revenues	1.000	1.000	Continuation of works under the Rehabilitation of the Cocoa Industry project including acquisition of 2,000 suitable coconut seedlings; land preparation; establishment of coconut seed beds and training of farmers in Coconut Hybridization.
Construction of Markets and Abattoirs	7.800	Annual	General Revenues	4.700	4.700	Continuation of upgrade works at Markets and Abattoirs in the following Corporations - Rio Claro/Mayaro, Couva/Tabaquite/Talparo, Chaguanas, Penal/Debe, San Juan/Laventille and Tunapuna/Piarco.
Agricultural Youth Apprenticeship Programme	3.924	2003	General Revenues	0.500	0.500	Commencement of works under the Implementation of the Youth Community Model Farm Programme.
Economic Restructuring and Transformation				59.465	59.465	
Development of Small Business Sector, Tobago	21.000	2002	General Revenues	5.600	5.600	Provision of assistance to private small and medium enterprises engaged in the industries of Agriculture, Fishing, Restaurants and Retail (mini marts) through venture capital; continuation of the Enterprise Assistance Grant Programme and Scarborough Esplanade Phase II project.
Planning and Pre-Investment Studies, Trinidad and Tobago	1.400	Annual	General Revenue	1.200	1.200	Continuation of works under the project Conduct of Seismic Microzonation Studies in Trinidad and Tobago.
Support to Industrial Development Initiatives	80.000	Annual	General Revenues	43.340	43.340	Continuation of activities for the Development of the Music, Film and Fashion Industries; Establishment of the Trade and Investment Promotion Agency; Development of the Eco-friendly Businesses Sector (Scrap Iron); Development of the Steel Pan Manufacturing Sector; Implementation of Critical Infrastructure Works at CARIRI Facilities and Support of a Port Community System and continuation of works under the Development of the Downstream Value-Added Products from Rubber Crumbs project.
Trade Promotion Programme	7.000	Annual	General Revenues	2.700	2.700	Works will continue on the Implementation of the National E-Commerce Strategy; Development of a Trade Policy and Implementation of the National She Trades Chapter.
Development of Small Businesses Programme	18.325	2003	General Revenues	6.625	6.625	Continuation of the NEDCO - Business Accelerator Programme; Implementation of the Micro and Small Enterprise (MSE) Policy 2021-2026; continuation of the Quality Infrastructure Capacity Building Project for Small Enterprises; Operationalization of the Youth Entrepreneurship Hubs and Operationalization of the Youth Business Incubators project.

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mln.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mln.	DETAILS OF ACTIVITY 2025	
					GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mln	
Foreign Policy and Trade Relation				11.700	11.700	
Upgrading of Overseas Missions	41.200	2001	General Revenues	11.700	11.700	Refurbishment of Chancery and Residence, Caracas, Establishment of High Commission Nairobi Kenya, Establishment of an Embassy in Ghana and Upgrade Works at Overseas Missions.
Industrial Development				3.500	3.500	
Non-Petroleum Sector Development	2.000	2005	General Revenues	3.500	3.500	Continuation of the Inward Investment: Non-Petroleum Initiatives project.
Manufacturing				4.091	4.091	
Accreditation of Laboratories	10.000	2003	General Revenues	1.500	1.500	Works will continue on the National Quality Infrastructure Enhancement Program.
Development of Industry	35.610	2006	General Revenues	2.591	2.591	Continuation of works for the Energy Conservation and Efficiency Programme at Twenty-One (21) Government Ministries, implementation of the Renewable Energy & Energy Efficiency Initiatives and Implementation of a Green Manufacturing Programme.
Tourism				53.691	53.691	
Chaguaramas Area Development	41.500	Annual	General Revenues	8.791	8.791	Continuation of works under the following projects: Major Vehicles and Equipment Upgrade; Upgrade of Chaguaramas Golf Course; Renovations to the CDA Police Post at Williams Bay; Refurbishment Works to the Boardwalk Phases 1 and 2; Tracking Station Road Repair and Refurbishment of Macqueripe Beach Facilities.
Improvement in Basic Tourism Infrastructure, Tobago	106.635	Annual	General Revenues	15.700	15.700	Continuation of works for the following: Construction of Lay Bays (Bloody Bay, Lambeau, Roxborough); Scarborough Beautification Programme; Community Awareness Programme; Bloody Bay Nature Park and Lookout Upgrade; Tourism Support Projects (Islandwide Signage); Tourism Support Projects (Assistance to Traumatized Visitors); Trinidad and Tobago Hospitality and Tourism Institute, Tobago Campus; Restoration of Historical Sites; Construction of Lifeguard Towers; Tourism Regulatory and Legal Framework; Pigeon Point Infrastructure Works; King's Bay Beach Facility; Fort Granby Beach Facility; Speyside Lookout; Historical Site- Cove Estate; Store Bay Beach Facility; Fort King George Heritage Park; Refurbishment of Mt. Irvine Beach Facility; Bloody Bay Beach Facility; Rocky Bay Research Project; Castara Waterfall; Top River Falls Parlatuvier; Englishman Bay Beach Facility; Charlotteville Beach Facility; Construction of Tobago Cruise Ship Berths; Establishment of

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSPF	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mn.	DETAILS OF ACTIVITY 2025	
					GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$m	Tobago Marinas and Tobago Tourism Agency project.
Tourism Development Programme	60.192	Annual	General Revenues	29.200	29.200	Implementation works will continue for: Local Government Tourism Programme- Siparia, Fortin, Couva, Sangre Grande; Penal/Debe; Princes Town and Mayaro; Establishment of a Tourism Park- Chaguanas; Tourism Sites and Attractions Upgrade; T&T Hotel and Guesthouse Room Stock Upgrade Incentive Project (TAUP); Development and Implementation of a Sport Tourism Master Plan; Upgrade and Restoration of the Lopinot Historical Complex; Establishment of the Sugar House (Sugar Museum) and Restoration of the City of Port-of-Spain Museum.
<u>Youth Development and Entrepreneurship</u> Youth Programme, Trinidad	454.000	2003	General Revenues	20.006	20.006	Continuation of the Implementation of the National Youth Policy; Youth Social Programmes; Installation of a Wide Area Network; Youth Development Project Formulation; Military-Led Youth Programme of Apprenticeship and Restoration Training; The Military-Led Academic Training; The Civilian Conservation Corps Programme Transportation; Youth Employment Policy and Refurbishment and Retrofitting for 1st Floor, Arima Court (Establishment of East Branch -NEDCO) projects.
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION						
<u>Drainage</u>				101.000	101.000	
Drainage Works, Tobago	12.500	Annual	General Revenues	5.500	5.500	Continuation of the construction of Sea Defence Walls at Grange, Argyle, Back Bay and Plymouth.
Drainage improvements, Trinidad	82.000	Annual	General Revenues	77.000	77.000	Upgrading of drainage and irrigation systems in local communities throughout Trinidad by Local Government Authorities.
Major Drainage Works, Trinidad	94.100	2006	General Revenues	18.500	18.500	Commencement of the Caroni River Rehabilitation and Improvement Works project Phase II.
<u>Electricity</u>				34.400	34.400	
Electricity Programme, Tobago	2.500	Annual	General Revenues	1.000	1.000	Continuation of the Rural Electrification and Street Lighting Programme.
NPMC Infrastructure Upgrade Programme	10.000	Annual	General Revenues	5.500	5.500	Continuation of the National Street Lighting Programme.
Electricity Programme	998.000	2006	General Revenues	27.900	27.900	Continuation of works for the Replacement of Aging Transmission Infrastructure project and Production and Delivery of Bulk Power Requirements project;

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mln.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	DETAILS OF ACTIVITY 2025	
				PROJECT EXPENDITURE 2025 TT\$ Mln.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mln
					continuation of the Lighting of Parks and Recreational Grounds; Development of Disaster Preparedness Capabilities in T&TEC phase II; implementation of Residential Electrification Assistance Programme and Illumination of Public Spaces, Grounds of Police Stations, RHA Facilities and Taxi Stands.
<u>Information Technology and Infrastructure</u>				290.184	290.184
Digital Government Programme	630.258	Annual	General Revenue	278.984	278.984
Computerisation Programme, Tobago	3.800	Annual	General Revenue	4.600	4.600
Information and Communications Technology Support Programme, Trinidad	492.000	2003	General Revenue	6.500	6.500
Information and Communications Technology Support Programme, Tobago	10.000	2008	General Revenue	0.100	0.100
<u>Multi-sectoral Programme</u>				0.210	0.210
Conduct of Consumer Profile Survey	0.275	2005	General Revenues	0.210	0.210
<u>Roads and Bridges</u>				141.000	141.000
Upgrading & Improvement of Local Roads & Bridges, Trinidad	354.124	Annual	General Revenues	94.000	94.000
Roads and Bridges Development, Tobago	164.500	Annual	General Revenues	16.000	16.000

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TTS Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TTS/Mn	DETAILS OF ACTIVITY 2025
						Plymouth/Amos Vale Road; Milford Road Bypass to Smithfield and Roxborough/Bloody Bay Road - Retaining Wall.
Road Infrastructure Improvement Programme, Trinidad	46.345	Annual	General Revenues	21.000	21.000	Continued support for the PURE and BLT Programmes and Improvement to Maraval Access (Saddle Road from Rapsey St. to Valetton Avenue).
Road Infrastructure Improvement Programme, Tobago	80.000	2006	General Revenues	10.000	10.000	Continuation of Major Improvement Works on Secondary Roads, Tobago
<u>Transport and Communication</u>				6.500	6.500	
Sea Transport	20.567	2009	General Revenues	6.500	6.500	Activities will continue for the Removal and Disposal of Wrecks and Derelict Vessels and Operationalisation of the New Ship to Shore (STS)
<u>Transportation</u>				39.670	39.670	
Purchase of Vehicles and Equipment, Tobago	12.400	Annual	General Revenues	4.000	4.000	Purchase of Vehicles and Equipment for the THA Divisions.
Improvement in Public Transportation Services	86.731	1998	General Revenues	7.613	7.613	Continuation of works under the projects: Development of Rio Claro Passenger Facility; Cleaning of the Electrical Power System; Implementation of the Business Plan for the Licensing Division; Upgrade of Priority Transit Mall Facilities at San Juan, Curepe and Tunapuna; Design and construction a new Multimodal Transportation Hub at Tarouba; Upgrade of the Port of Spain Maxi Taxi Facility; Procurement and Interconnectivity of One Standby Generator at the PTSC POS Depot and Design and Construction of a New Multi-Modal Transportation Hub at Factory Road, Chaguanaas.
Airport Infrastructure Development	126.219	1997	General Revenues	18.587	18.587	Continuation of works for the projects: Security Systems (CCTV and Access Control Systems); Airfield Pavement Rehabilitation ANRRRIA; Airfield Pavement Rehabilitation PIA; Landslip and Coastal Stabilization - ANRRRIA; Repairs to Perimeter Fence - ANRRRIA; Upgrade and Replacement of Airfield Signage for Aerodrome Certification - PIA and Expansion of the Aircraft Parking Ramps- Installation of Flood Lighting Systems, procurement of Furniture, Equipment and other items necessary to operate the New Terminal at ANRRRIA.
Implementation of Traffic Management Measures	36.150	2001	General Revenues	6.500	6.500	Provision of Equipment for Road Marking Purposes; Provision of Road Safety Audit on the Roadways of Trinidad; Provision for Data Collection; Provision to Upgrade Obsolete Traffic Signal Control Equipment and Provision of Backup Power Supply for Traffic Signalised Intersection.

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT (\$TT Mln)	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mln	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mln	DETAILS OF ACTIVITY 2025
Purchase of Vehicles and Equipment, Trinidad	19.500	Annual	General Revenues	2.270	2.270	Procurement of Critical Heavy Equipment for Emergency Response and Flood Relief; Strengthening of the Maintenance Capacity of the District Offices of the Highways Division and Implementation of the Legal Aid and Advisory Authority Mobile Outreach Programme.
VMCOTT Capital Works Programme	10.470	2006	General Revenues	0.700	0.700	Construction of Facilities - San Fernando and Tobago and Expansion of VMCOTT Facilities at Beetham.
Water Security				33.100	33.100	
Water Supply Improvements, Tobago	12.000	Annual	General Revenues	4.000	4.000	Continuation of works on the Desilting and Rehabilitation of Hillsborough Dam in Tobago Phase I and II project.
Public Baths	3.400	2005	General Revenues	1.100	1.100	Continuation of the construction of Public Conveniences at Siparia, Princes Town, Couva/Tabaquite/Talparo and Penal/Debe.
Water Supply Projects	32.000	2013	General Revenues	25.000	25.000	Continuation of the Community Water Improvement Programme
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT						
Energy/Renewable Energy Alternatives				0.209	0.209	
NPMC Infrastructure Upgrade Programme	3.672	Annual	General Revenues	0.209	0.209	Acquisition of Synthetic Aperture Radar (SAR) for the Detection of Oil Spills.
Environment				23.681	23.681	
Forestry Development Programme	19.357	Annual	General Revenues	6.820	6.820	Continuation of works for the following projects: Reforestation of Denuded Northern Range Hillside; Commercial Repository; Improvement of Forest Fire Protection Capability; Improved Management to the Natural Forest of Southeast Conservancy; Wetlands Management Project; Forestry Access Roads; National Parks and Watershed Management Project; Outreach, Community Empowerment and Mobilization and Sustainable Management of Wildlife Resources in Trinidad and Tobago.
Development of Infrastructure for installation of Meteorological Equipment	36.700	Annual	General Revenues	2.800	2.800	Procurement of meteorological equipment for Tobago Meteorological Office.
Environmental Conservation & Management Programme	19.378	Annual	General Revenues	4.961	4.961	Continuation of works for the following projects: Establishment of an Ambient Air Quality Management Programme; Development of Ambient Water Quality Standard; Designation and Management of the Red Howler and White Fronted Capuchin Monkey; Revision of Priority Actions of

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	DETAILS OF ACTIVITY 2025	
				PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn
Solid Waste Management Programme	46.638	2004	General Revenues	8.500	8.500
Marine Survey and Mapping	0.901	Annual	General Revenues	0.600	0.600
PROMOTING GOOD GOVERNANCE AND SERVICE EXCELLENCE					
Administration				249.354	249.354
Rehabilitation of Public Buildings, Trinidad	154.543	Annual	General Revenues	51.597	51.597
Construction of Public Buildings, Tobago	106.210	Annual	General Revenues	13.450	13.450

the Management and Recovery for the PAWI; National Environmental Literacy/Awareness Survey and Strategic Data Collection for Environmental Permits to Facilitate the Ease of Doing Business in Trinidad and Tobago.

Upgrade of Recovery and Recycling Facilities; Remediation of the Guanapo Landfill Ph2 - Design, Supply & Installation of a Leachate Treatment System; Upgrade of Access Roads at the Landfill Sites; and Implementation of the Beverage Containers Deposit Refund Policy.
Implementation of the Marine Space Remote Sensing project.

Works will continue for the following projects: Refurbishment Works to District Revenue Offices; Upgrade of Physical Infrastructure - Finance Building; Ministry of Works and Transport Offices-Renovation Works; Refurbishment of Customs and Excise Regional Training School; Refurbishment of the Administration Building for Head Office; Refurbishment of Offices of the MHUD; Upgrade of the Canine Unit Facility; Development and Provision of Facilities at Marper Farm; Provision of Office and other Facilities for South Region and North Region; Upgrade of Infrastructural Facilities at the Research Division; Outfitting of Buildings for the MSDFS; Operative Studies- Upgrade of Security Systems; Equipping of the Chemistry Food and Drugs Laboratory and Preparatory work for the National Public Health Laboratory; Upgrading and Outfitting of the National Archives Facility; Restorative Works to the former Ministry of Community Development, Culture and the Arts Building located at Jerningham Avenue; Co-Location of Libraries and Renovation and Upgrades to the LSA Building.

Continuation of the following projects: Construction of Works Main Office; Construction of New Licensing Main Office - Scarborough; Construction of Scarborough Post Office/Financial Complex; Restoration and Restructuring of the Old Administrative Building; Construction of an Administration Building for Health and Social Services; Construction of Scarborough Abattoir;

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT S TT Mln.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mln.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mln	DETAILS OF ACTIVITY 2025
Improvement/Refurbishment to Court Facilities	262.342	Annual	General Revenues	37.050	37.050	Construction of Tobago Emergency Operation Centre; Construction of a new luncheon and meeting room facility at Louis Dor Nurseries; Expansion of Calder Hall Administrative Complex; Construction of Head Office for Tourism and Transportation; Warehouse Facility for Tourism and Transportation; Construction of Furniture Workshop; Construction of Public Conveniences; Establishment of Social Services Complex in Mason Hall; Tobago Spatial Development Strategy; Rollout of Project Development Unit; Shaw Park Market; Speyside Beach Facility; Establishment of an Innovation Centre; CERT Speyside Emergency Response Sub-Office; THA Records and Archive Centre and Construction of Bus Shelters and Bus Stops at Buccoo Integrated Facility.
Improvement/Refurbishment of Public Buildings, Tobago	39.400	Annual	General Revenues	4.500	4.500	The following projects will continue: Refurbishment of Townhouse A2-17 Flag Staff; Refurbishment of Quarters; Upgrading of Assembly Legislature Chamber; Upgrading of Manta Lodge; Assembly Administrative Complex; Pre-Investment for modifications to the Planning Complex; Renovation of Chief Secretary's Residence; Refurbishment and Retooling of Constituency Offices of the Members of Tobago House of Assembly; Parlatuvier Washroom Facility and Upgrade and Expansion of Buccoo Training Facility.
Improvements to Customs and Excise Division	81.500	Annual	General Revenues	81.500	81.500	Construction of Customs Facilities at Hart's Cut; Infrastructure Upgrade of the Container Examination Station (CES) at POS; Infrastructure Upgrade of the Container Examination Station (CES) at Customs and Excise Point Lisas.

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	DETAILS OF ACTIVITY 2025	
				PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn
					Inspection Scanners Customs and Excise Division and Acquisition of trained drug-detector dogs for Drug Interdiction.
Construction of Public Buildings, Trinidad	161.416	Annual	General Revenues	3.000	3.000
Institutional Strengthening of the Ministry of Finance	1.200	2001	General Revenues	0.400	0.400
Construction of Public Buildings, Trinidad and Tobago	199.678	Annual	General Revenues	8.200	8.200
Rehabilitation of Public Buildings, Trinidad and Tobago	113.779	Annual	general Revenues	40.657	40.657
Restoration of Historic Buildings	7.000	2006	General Revenues	2.000	2.000
Improvement to Law Administration	6.900	Annual	General Revenues	3.000	3.000
Implementation of the Dog Control Act (2013) and the	14.190	2014	General Revenues	1.000	1.000

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mln.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mln.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mln	DETAILS OF ACTIVITY 2025
Dog Control Amendment Act (2014)						
Purchase of Specialized Vehicles and Equipment for the Ministry of Agriculture, Land and Fisheries	10,000	Annual	General Revenues	3,000	3,000	Purchase of Specialized Vehicles and Equipment for the Engineering Division.
Capacity <u>Building/Institutional Strengthening</u>				123,889	123,889	
Improvement in Administrative Services, Tobago	9,580	Annual	General Revenues	1,000	1,000	Continued training of staff of Divisions of the Tobago House of Assembly and granting of scholarships under the Human Resource Development Programme.
Institutional Strengthening of Public Sector Administrative Services	23,600	Annual	General Revenues	9,544	9,544	Works will continue for the Development of Customer Service Centres at the Nation's Court Buildings; Strengthening of Records Management in the Judiciary; Dangerous Dogs Act - San Fernando City Corporation; Televising and Broadcasting of Parliamentary Proceedings; Determination and Impact of the Minimum Wage Level on the Economy; Institutional Strengthening of the National Archives; Development of the Human Resource Capacity of Personnel Department; Review of the Public Service Employee Assistance Programme (EAP); Institutional Strengthening of Societies Registered
Institutional Strengthening of Public Sector Administrative Services	23,600	Annual	General Revenues	9,544	9,544	Works will continue for the Development of Customer Service Centres at the Nation's Court Buildings; Strengthening of Records Management in the Judiciary; Dangerous Dogs Act - San Fernando City Corporation; Televising and Broadcasting of Parliamentary Proceedings; Determination and Impact of the Minimum Wage Level on the Economy; Institutional Strengthening of the National Archives; Development of the Human Resource Capacity of Personnel Department; Review of the Public Service Employee Assistance Programme (EAP); Institutional Strengthening of Societies Registered under the Friendly Societies Act and Liquidation and Distribution of Assets for Closed Societies; Regulations of the Occupational Safety and Health Authority; Administration of motion picture exhibition in Trinidad and Tobago; Compliance with the Occupational Safety and Health Act, Chapter 88:08; Building Good Industrial Relations Practice in the Public Service and Strengthening of the Co-operative Sector in Trinidad and Tobago projects.

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn	DETAILS OF ACTIVITY 2025
Institutional Strengthening of Ministries and Departments	136.100	Annual	General Revenues	112.595	112.595	Continuation of works under the following projects: Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of T & T; Upgrade of Security - Ministry of Finance; Development of a DocuSystem for Pensions and Central Treasury; Labour Legislation Reform; Conduct of a Job Evaluation/Classification Exercise in respect of the Prison Services of Trinidad and Tobago; Institutional Strengthening of the Parliament; Conduct of a Job Evaluation Exercise for Offices within the Purview of the SRC; Conduct of a Job Evaluation and Compensation Exercise for the Civil Service; Institutional Strengthening and Capacity Building; PPRD Capacity Building; Corporate Communication Strategy; Establishment of a Devolution Programme and Change Management Unit in Town and Country Planning Division; Establishment of Results Based Management System; Implementation of the Automated Workflow Process; Automation of the Construction Permit Process; Capacity Building of the Planning Division, MPLSD; Establishment of the Trinidad and Tobago Revenue Authority; Institutional Strengthening of the Forensic Science Centre; Development of a Child Labour Policy and Implementation of Property Tax Regime.
Institutional Strengthening of the Ministry of National Security	0.750	Annual	General Revenue	0.750	0.750	Development of a Prison Management Policy and Training of Prison Personnel.
Communication				2.000	2.000	
Public Sector Reform Computerisation	3.500	Annual	General Revenues	2.000	2.000	Works will continue on the Digitalising and Archiving of Laws of Trinidad and Tobago; Transformation of the Court Recording System in the Judiciary and Preserving and Archiving of Historical and Other documents at the Office of the President.
Law Enforcement				97.050	97.050	
Establishment of Municipal Police Units	55.374	Annual	General Revenues	25.600	25.600	Equipping of the Municipal Police Service of the Local Government Authorities.
Improvements to Police Stations	79.000	Annual	General revenues	33.000	33.000	Improvement Works to Police Stations and Buildings, Upgrade of Police Administration Buildings, Establishment of Divisional Property Rooms, Purchase of Equipment for the Police Service, Refurbishment Works to the Canine and Mounted and Canine Branch, Development Works at the Police Academy CF, Improvement Works to Police Stations and Buildings -Tobago, Establishment of Police Community and Outreach Programme Unit, Upgrade of the Air Support/Drone Unit, Establishment of Illegal Firearms and Ammunition Retrieval Task Force, Establishment of

PUBLIC SECTOR INVESTMENT PROGRAMME 2025

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mln.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mln.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mln	DETAILS OF ACTIVITY 2025
Improvements to Police Service	35.600	Annual	General Revenues	36.000	36.000	a Special Anti-Crime Operation Unit, Establishment of Special Operations / Counter Home and Business Invasion Task Force, Construction of Anti-Crime Fighting Unit Quarters in Tobago (Old Grange) Police Station and Upgrade of a New Police Surveillance and Training Support System (Upgrade of CCTV Systems).
Improvement in Law Enforcement	12.000	2013	General Revenues	2.450	2.450	Establishment of Police Youth Club Facilities, Purchase of Vehicles for the Police Service, Vehicle Maintenance Garage, Establishment of a Coastal and Riverine Patrol Unit, Establishment of Virtual Courts and Establishment of the Seismic Fusion Centre.
Public Safety and Citizen Security				156.490	156.490	Establishment of Electronic Monitoring Programme and Programme for the Rehabilitation of Young Offenders and Establishment of an Offender Management Programme.
Improvement to Prison Facilities	114.000	Annual	General Revenues	7.900	7.900	Works will continue for the projects: Maximum Security Prison; Refurbishment of Youth Training Centre; Upgrade of plumbing of the Remand Facility, Roof Renovation at the Store Room, Golden Grove Prison, Reconstruction of the Gate lodge and Garage, Upgrade of the wastewater treatment plant at Maximum Security Prison and Upgrade of Plumbing of the Women's Prison, Golden Grove, Design and installation of an alarm system at Women's Prison and Construction of outer and inner perimeter fences inclusive of perimeter lighting at the Eastern Correctional Rehabilitation Centre.
Improvement to Defence Force Facilities	70.000	Annual	General Revenues	7.500	7.500	Continuation of works on the Establishment of a Military Cemetery and Multipurpose Religious Centre; Upgrade of the Radio Communications Infrastructure and Establishment of the Defence Force Military Academy, Corinth projects.
Improvement to the Coast Guard	484.600	Annual	General Revenues	115.740	115.740	Continuation of works including: Upgrading of the Electrical System; Purchasing of Specialised Equipment; Upgrading of a Wastewater Treatment System at Harts Cut Base; Upgrading of the Electrical Power Shore Supply of the Coast Guard Jetty, Tobago; Acquisition of a Hyperbaric Chamber; Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard; Acquisition of ILS Services- Re: Cape Class Patrol Vessels and the Acquisition of Support Services for Naval Assets.
Construction and Upgrade of Regiment Facilities	32.000	Annual	General Revenues	1.500	1.500	Upgrade of Regiment Facilities, Tobago and Refurbishment of Crow's Nest at Teteron Barracks.

PUBLIC SECTOR INVESTMENT PROGRAMME 2025

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TTS Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TTS/Mn	DETAILS OF ACTIVITY 2025
Construction of Prison Facilities	24.800	2006	General Revenues	1.000	1.000	Continuation of the Community Residence/Rehabilitation Centre to accommodate Female Child Offenders project.
Improvement to the Air Guard	62.300	Annual	General Revenues	1.600	1.600	Continuation of Sewer Interconnection works and Upgrading of the plumbing system at the Ulric Cross Air Station.
Equipping of National Security Divisions and Agencies	42.000	Annual	General Revenues	21.250	21.250	Purchase of vehicles and equipment for the Air Guard, Regiment, Coast Guard, Prison, Fire Service and acquisition of vessels for the Coast Guard.
<u>Regional Development Planning</u>				3.000	3.000	
Urban Redevelopment Programme	173.000	1996	General Revenues	3.000	3.000	Continuation of works on the Implementation of the Comprehensive Local Area and Regional Development Planning Process and Design of a Comprehensive Local Area and Regional Development Planning Process projects.
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET						
<u>Community Development</u>				57.500	57.500	
Upgrading of Cemeteries and Cremation Facilities	7.000	Annual	General Revenues	3.900	3.900	Continuation of the upgrade to cemeteries and cremation sites by Local Government Authorities.
Establishment of Mediation Centres	6.100	Annual	General Revenues	0.300	0.300	Establishment of a Mediation Centre at Arima.
Construction and Upgrading of Community Facilities, Tobago	71.865	Annual	General Revenues	5.000	5.000	Upgrade of Community Centres located at Golden Lane, Lambeau, Glamorgan, Betsy's Hope, Argyle, Roxborough, Moriah, Les Coteaux, Speyside, Charlotteville, Delaford and Belle Garden.
Improvement to Community Facilities, Trinidad	87.485	2005	General Revenues	29.300	29.300	Continuation of works for the Social and Economic Programme for East Port of Spain; Support to the Urban Upgrading and Revitalization Programme; Refurbishment of Export Centres; Refurbishment of Civic Centres and Complexes and Implementation of the National Policy on Sustainable Community Development (NPSCD) for Trinidad and Tobago Projects.
Construction and Upgrade of Community Facilities	6.958	Annual	General Revenues	4.000	4.000	Refurbishment of the Community Education, Training, Information and Resource Centre.
Disaster Preparedness and Mitigation Programme, Trinidad	28.000	2012	General Revenues	15.000	15.000	Continuation of works on the projects: Disaster Management Capacity - Head Office, Disaster Preparedness Programme- Siparia, Penal/Debe, Port of Spain, San Fernando, Arima, Chaguanaas, Mayaro/Rio Claro, Princes Town, Diego Martin, San Juan/Laventille, Tunapuna, Sangre Grande, Point Fortin and Couva/Tabaquite/Taiparo.

PUBLIC SECTOR INVESTMENT PROGRAMME 2025

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	DETAILS OF ACTIVITY 2025	
				PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn
Culture				22.400	22.400
Cultural Programmes and Facilities, Tobago	11.200	2002	General Revenues	1.300	1.300
Construction and Upgrade of Cultural Facilities, Trinidad	588.700	2006	General revenues	21.100	21.100
				0.600	0.600
Early Childhood Education					
Early Childhood Education Programme, Tobago	4.300	Annual	General Revenue	0.600	0.600
				345.850	345.850
Health/HIV AIDS					
Health Sector Reform Programme	1253.000	1991	General Revenue	68.500	68.500
				15.600	15.600
Medical Facilities Upgrading Programme, Tobago	128.000	Annual	General Revenues	15.600	15.600
				7.800	7.800
Public Health Facilities, Tobago	19.800	Annual	General Revenue	7.800	7.800
				13.050	13.050
Public Health Facilities, Trinidad	75.900	Annual	General Revenues	13.050	13.050
				60.000	60.000
Infrastructure Improvements at Regional Health Authorities	206.000	Annual	General Revenues	60.000	60.000
Special Programmes for Chronic Diseases	176.000	2001	General Revenues	176.000	176.000
				4.900	4.900
Implementation of HIV/AIDS Programmes	250.000	2003	General Revenues	4.900	4.900

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	DETAILS OF ACTIVITY 2025	
				PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn
<u>Housing and Shelter</u>				19,450	19,450
Housing and Settlements Expansion Programme, Tobago	190,230	Annual	General Revenues	19,450	19,450
					Funding for works at the Adventure Housing Estate, Plymouth Road; Blenheim Housing Estate Phase II; Courland Estate Land Development; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Land Development Adelphi Estate; Roxborough Town Expansion; Shirvan Road Land Development; Home Completion Programme, Tobago and Development of Land for Airport Relocation and Riseland Housing Development.
<u>Primary Education</u>				23,100	23,100
Primary Schools Programme, Trinidad	30,000	Annual	General Revenues	19,000	19,000
					Works will continue for emergency repairs to an estimated 75 schools, including: Primary, Secondary, Special Schools and ECCE Centres.
Primary Schools Programme, Tobago	20,700	Annual	General Revenue	4,100	4,100
					Continuation of works under the following projects and programmes: Extension and improvement to Plymouth Anglican School, New Construction of Scarborough Roman Catholic School, Establishment of a Research Unit for Primary School Teachers, Teacher Training Programme, Improvement/Refurbishment/Extension to Primary School, Programme for Improvement of Security at Primary Schools, Programme for the Computerization of Primary Schools, Extension and Upgrading works to St Patrick's Anglican, and Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools.
<u>Science, Research and Development</u>				5,345	5,345
Science and Technology Development	196,645	Annual	General Revenues	5,345	5,345
					Continuation of the projects: Teach Me, STI Mapping and Priority Setting; Establishment of Marine Research Field Station Tobago; Enhancing Agriculture through Technology-NIHERST; Relocation of National Science Centre- NIHERST; Analysis of Low Academic Performance of Students Across Primary and Secondary Schools in Trinidad and Tobago; and Establishment of a Digital Enterprise Content Management System for the IMA.
<u>Secondary Education</u>				7,200	7,200
Secondary Schools Programme, Tobago	17,000	Annual	General Revenue	7,200	7,200
					Extension and Improvement to Roxborough Composite, Construction of Mason Hall Government Secondary, Reconstruction of Scarborough Secondary School, Improvement/Refurbishment/Extension to

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mln.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mln.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mln	DETAILS OF ACTIVITY 2025
Skills Development				35.220	35.220	Secondary Schools, Furniture and Equipment Replacement and Upgrade in Schools, School Construction Programme and Extension and Improvement to Scarborough Secondary School.
Skills Development Programme	248.869	Annual	General Revenue	33.620	33.620	Continuation of works for the Upgrading of the NESCSkills and Technology Centre Goldsborough; Construction of HYPE Administration and O'Meara Centre, National Skills Development Centre at Macoya; Metal Industries Company- Training Subsidy; Upgrading of Technology Centres: Ste Madeline, POS, Laventille, La Brea, Morgua and Point Lisas; Support to Non-University Tertiary Education (EU Grant); Establishment of a Training Facility in Chaguana Woodford Lodge;; Upgrading of Infrastructure and Equipment at the NESCSkills Academy and Establishment of La Horquetta Skills and Technology Centre.
Skills Development Programme, Tobago	6.500	Annual	General Revenue	1.600	1.600	Works will continue for the Upgrading of Roxborough Trade Centre, Establishment of Skills Development Centre at Whim, Upgrading of Technical Vocational Facility at Roxborough, and Upgrading of Technical Vocational Facility at Signal Hill projects.
Social Development				35.106	35.106	
Establishment of Social Services Facilities and Facilities for the Socially Displaced	55.800	Annual	General Revenues	26.200	26.200	Establishment of the St. Mary's Children's Village; Strengthening of Programmes used in the Public Sector and Judiciary to curb Youth Indiscipline; Strengthening of the Childcare and Child Protection System in Trinidad and Tobago; Refurbishment of Two (2) Safe Houses; Establishment of a Consolidated Child Support Centre; Establishment of a Reception Centre in Tobago; Establishment of Social Displacement Centres and Development Centre for Persons with Challenges.
Social Services Programme, Tobago	7.550	Annual	General Revenues	3.000	3.000	Establishment of Probation Hostels, Project for the Realization of Achievement (REACH), Programme for Adolescent Mothers, Golden Apple/Adolescents Partnership, Vocaton Centre for Persons with Mental Retardation, Implementing Family Remedial Therapy/Thinking, Tobago Rehabilitation Programme, Gender Management System and Gender Mainstreaming Programme and Life Management and Parenting Education

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn	DETAILS OF ACTIVITY 2025
						Programme.
Social Services Programmes, Trinidad	100.000	2006	General Revenues	5.906	5.906	Training of Wards for Self Sufficiency; Development of a National Framework to respond to Perpetration of Domestic Violence; Pilot Implementation of the Revised Operations and Management Model for State-Owned Domestic Violence Shelters and Implementation of a Social Mitigation Plan.
Special Education				4.700	4.700	
Special Education Programme, Tobago	18.350	Annual	General Revenue	1.600	1.600	Continuation of works on the following projects and programmes: Construction of a School for the Deaf, Programme for Improvement of Security at Secondary Schools, Upgrade of Happy Haven School, Research Study on Student under-Achievement in Tobago, Surveillance and Research on Youth at Risk in Schools, School Intervention Strategy, Tobago GIS School Project, Spanish in Primary Schools and Workshop for Secondary School teachers on Reading in the content area, Reading Enhancement and Development Project.
Special Education Services Programme, Tobago	7.500	Annual	General Revenue	2.400	2.400	Continuation of the Establishment of a Professional Development Institute and Learning Resource Centre; Music in Schools Programme; Implementation of Pan in the Classroom; Tobago Literacy Unit Project; "Partnering with Community Stakeholders and Organisations; Establishment of Parenting in Student Support Services Unit and Positive Behaviour Modification Student Support Services Unit projects.
Special Information Technology Education Programme, Tobago	4.800	Annual	General Revenues	0.600	0.600	Continuation of works for the Establishment of a Management of Information System Unit and Establishment of Computerized Asset Register projects.
Special Sport, Youth Education Programme, Tobago	2.100	Annual	General Revenue	0.100	0.100	Continuation of Teaching Tobago's Young People to Swim Programme.
Sport and Recreation				49.765	49.765	
Construction/Upgrade of Sport and Youth Facilities, Tobago	35.400	Annual	General Revenues	28.300	28.300	Works will continue for the following projects and programmes: Mt. Pleasant Recreation Ground; Upgrading of Canaan/ Bon Accord Recreation Ground; Construction of Youth Empowerment Centre - Castara; Louis D'or Recreation Ground; Shaw Park Sporting Complex; Parlatuvier Hard Court; Black Rock Hard Court; Roxborough Sports and Cultural Complex; Plymouth/Bethesda Sport and Recreational Complex; Specialised Youth Service Programme; Mobile Youth Health Centre.

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mln.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mln.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mln	DETAILS OF ACTIVITY 2025
						Construction of Regional Indoor Centre; Construction of Youth Empowerment Centre; Expansion of Mardon House Youth Development Centre; Establishment of Project Implementation Unit; Northside Regional Recreation Centre (Moriah); Construction of Parks and Recreation Sites; Lighting of Playing Fields; Sports Development Programme; Construction of Belle Garden Playing Field; Construction of Hard Court at Lambeau; Tablepiece Hard Court; Courland Recreation Ground; Construction of Pavillions and Sporting Facilities; Construction of Multi-Purpose Centres; Elite Athlete Development Institute; Establishment of an Artificial Turf Facility; Establishment of Management Information System; Youth Power Programme; Shaw Park Regional Recreation Ground and Cultural Complex; Speyside Hard Court; Goodwood Hard Court; Whim Hard Court; Youth Apprenticeship Development Programme and Establishment of Tobago Youth Development Institute.
Construction/Upgrade of Sport and Youth Facilities, Trinidad	250,000	Annual	General Revenues	5,200	5,200	Continuation of the Upgrading of Swimming Pools; Improvement to Indoor Sporting Arenas and Sport Social Programmes.
Development of Recreational Facilities	30,000	Annual	General Revenues	16,265	16,265	Continuation of Developmental works at Recreational Facilities undertaken by the Local Government Authorities.
Tertiary Education				34,625	34,625	
Refurbishment of Technical Institutes	14,847	Annual	General Revenues	4,500	4,500	Continuation of works for the following projects and programmes: Eastern Caribbean Institute of Agriculture and Forestry-Improvement to Facilities; Refurbishment and Extension to John S. Donaldson Technical Institute and Upgrade of San Fernando Technical Institute.
Libraries Programme, Tobago	21,200	Annual	General Revenues	1,500	1,500	Continuation of upgrade works at Roxborough and Charlotteville Libraries and Operationalization of the New Scarborough Library.
Establishment of a National Community College - COSTAATT	74,190	1999	General Revenue	8,000	8,000	Continuation of the COSTAATT Technology Upgrade project.
Establishment of the University of Trinidad and Tobago	219,261	2004	General Revenue	5,175	5,175	Continuation of works for UTT's Tobago Campus, UTT Pt. Lisas Campus, Establishment of the Aviation Institute-UTT Camden Campus and Upgrade of the University of Trinidad and Tobago Campuses projects.
Establishment of a National Accreditation Council	2,400	2004	General Revenue	0,250	0,250	ACTT proposes to implement the National Qualifications Framework of Trinidad and Tobago (NQF-TT) using a research-based approach that will facilitate mass utilisation of the framework by

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2025 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$Mn	DETAILS OF ACTIVITY 2025
Development Works at the University of the West Indies	452.450	Annual	General Revenue	15.200	15.200	various stakeholders and inform adaptations and refinement of the framework. Continuation of works for the Upgrading of the Campus' Sewer Collection System and Sewer Treatment Plant, Renovation of Chemistry C1 Building & Replacement of Fume Hoods, Building of the International Fine Cocoa Innovation Centre, Upgrading of 12Kv Cables and Switchgear, University Central Water Storage System and Replacement of HVAC Systems and Associated Works at the UWI Sport and Physical Education Centre (SPEC).
Total for Tranche III				2155.776	2155.776	

PUBLIC SECTOR INVESTMENT PROGRAMME - 2025

PROJECTS AND PROGRAMMES EXECUTED BY SPECIAL PURPOSE STATE ENTERPRISES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2025 TT\$ Min.	Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.	
							DETAILS OF ACTIVITY 2025	
BUILDING GLOBALLY COMPETITIVE BUSINESSES								
<u>Agriculture</u>				66.500	66.500	0.000		
Agricultural Land Development T5	324.000	2007	General Revenues	46.500	46.500	0.000	Continuation of the Rehabilitation of Agricultural Access Roads by PSAEL and Construction works at the Arima Market Facility.	
Fisheries Development Programme, Trinidad T5	310.000	2006	General Revenues	20.000	20.000	0.000	Commencement of Upgrading works at Fishing Facilities in Trinidad inclusive of Carl Bay Fishing Facility, St. Marie Fish Landing Facility, Claxton Bay Fish Landing Facility and Las Cuevas Fish Landing Facility.	
<u>Manufacturing</u>				30.397	30.397	0.000		
Development of Industry T5	112.400	2006	General Revenues	30.397	30.397	0.000	Continuation of works at Moruga Agro-Processing and Light Industrial Park and Wallerfield Industrial and Technology Park; Upgrading of Factory Road Industrial Park Infrastructure; Renovation of Magdalena Grand Beach and Golf Resort; Upgrading of Industrial Parks Roads and Drainage; Upgrading of Sangster's Hill Mall-Tobago; Maintenance/Upkeep of the Golf Course at Magdalena and Development of Dow Village Industrial Park.	
<u>Tourism</u>				168.603	168.603	0.000		
Tourism Action Programme T5	133.299	Annual	General Revenues	5.000	5.000	0.000	Continuation of works under the Maracas Beach Improvement and Ariapita Avenue Enhancement Projects.	
Tourism Development Programme T5	400.000	2011	General Revenues	163.603	163.603	0.000	Implementation of the Hilton Trinidad PIP project.	
<u>Youth Development and Entrepreneurship</u>				60.995	60.995	0.000		
Youth Programme, Trinidad T5	587.561	Annual	General Revenues	60.995	60.995	0.000	Continuation of works under the following projects: Establishment of a Multi-purpose Youth Facility - Moruga; Refurbishment of Youth Training Facilities; Refurbishment of the Youth Development and Apprenticeship Centres; Construction of Youth Development Apprenticeship Centres; Youth Entrepreneurship Hubs; Youth Business Incubator; The Civilian Conservation Corps Development; National Service Centres; Construction of Youth Development Centres; Refurbishment of the Sevilla Transition Home for Girls; National Youth Council Headquarters; Restorative Programme and Facility for Female Children Need of Supervision (CHINS).	

PUBLIC SECTOR INVESTMENT PROGRAMME - 2025

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DETAILS OF ACTIVITY 2025

PROJECTS AND PROGRAMMES EXECUTED BY SPECIAL PURPOSE STATE ENTERPRISES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$ Min.	LOAN/GRAANT DRAWDOWNS 2025 TT\$ Min.	
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION							
Drainage				61,410	61,410	0,000	
Major Drainage Works, Trinidad T5	248,000	2006	General Revenues	61,410	61,410	0,000	Continuation of works under the National Programme for the Upgrade of Drainage Channels and Flood Mitigation Programme.
Roads and Bridges				457,100	457,100	0,000	
Road Infrastructure Improvement Programme	2403,816	2006	General Revenues	457,100	457,100	0,000	Continuation of rehabilitation of roads and bridges throughout Trinidad road network; commencement of the Macoya Interchange Project; construction of single lane highway in Moruga and Toco; construction of a Vehicular Overpass in the vicinity of Powder Magazine, Diego Martin; widening of Lady Hailes Avenue-San Fernando Waterfront Project; continuation of the Solomon Hochoy Highway Extension to Point Fortin and the Churchill Roosevelt Highway Extension to Manzanilla.
Sewerage				42,000	22,000	20,000	
Wastewater Network Expansion T5	459,000	2013	GORTT- TT\$22.0Mn IDB Loan - TT\$20.0Mn	42,000	22,000	20,000	Continuation of activities under the Multi-Phase Wastewater Rehabilitation Programme- Phase 1 and Refurbishment of the Beetham Wastewater Treatment Plant.
Transport and Communication				208,090	208,090	0,000	
Air Transport	912,023	2009	General Revenues	208,090	208,090	0,000	Continuation of the Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport.
Transportation				16,000	16,000	0,000	
Sea Transport	34,980	2007	General Revenues	6,000	6,000	0,000	Continuation of works on the Feasibility Study for a Fast Ferry Port in Toco; Major Asset Renewal of the Water Taxi and Fleet of Vessels; Upgrading of Berthing Infrastructure at the Port of Scarborough, Tobago; Construction of the La Brea Dry Dock and Associated Facilities and Development of a Marina in Tobago.
Traffic Management Programme T5	128,200	2013	General Revenues	10,000	10,000	0,000	Implementation of the Traffic Management Programme involving the Installation of Guardrails on highways.
Water Security				127,800	92,800	35,000	
Water Supply Projects T5	90,000	Annual	GORTT- TT\$92.9Mn IDB Loan - TT\$35.0Mn	127,800	92,800	35,000	Continuation of works under the National Water Sector Transformation Programme (NWSTP); Northwest Water Supply Improvement Programme; Trinidad and Tobago Water Sector Development Programme (TTWSDP) TT-L1055;

PUBLIC SECTOR INVESTMENT PROGRAMME - 2025

PROJECTS AND PROGRAMMES EXECUTED BY SPECIAL PURPOSE STATE ENTERPRISES	ESTIMATED TOTAL COST OF PROJECT TTS Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TTS Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TTS Min.	LOAN/GRANT DRAWDOWNS 2025 TTS Min.	Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.	DETAILS OF ACTIVITY 2025
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT <u>Environment</u>								Development of New Water Sources Phase 1 Maraval and the Environs; Refurbishment Works at Caroni Water Treatment Plant and Moruga Water Development project.
Coastal Protection Programme T5	298.900	2010	General Revenues	78.100 75.900	78.100 75.900	0.000 0.000		Continuation of works for the Comprehensive National Coastal Monitoring Programme Phase II; Granville Shoreline Stabilization Works; Otaheite Coastal Restoration Project; Salybia Shoreline Management Project; Macqueripe Beach Seawall Rehabilitation Project; Paria Main Road Coastal Repair Works; Paria Main Road Coastal Protection Programme; Cap-de-Ville Shoreline Stabilization Works Phase II; Cumana Fishing Facility Coastal Improvement Works; Mayaro/Guayaguayare Coastal Management Programme (West Guayaguayare); South Manzanilla Shoreline Stabilization Works; Vistabella Sea Wall Repair Works; Moruga Coastal Protection Works - Phase 1; Manzanilla Beach Facility Improvement Works; Little Rocky Bay Stabilisation Works- Magdalena Hotel and Mayaro/Guayaguayare Coastal Management Programme.
Solid Waste Management Programme T5	12.642	2017	General Revenues	2.200	2.200	0.000		Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forbes Park.
PROMOTING GOOD GOVERNANCE AND SERVICE EXCELLENCE <u>Administration</u>								
Construction and Rehabilitation of Public Buildings, Trinidad and Tobago T5	867.982	Annual	General Revenues	713.350 635.150	713.350 635.150	0.000 0.000		Continuation of works involving the Upgrade of the C40 Building at Chaguaramas; Construction of a new state-of-the-art Facility for Forensic Laboratory and Pathology services; Relocation of the Ministry of Foreign Affairs; Configuration and Outfitting of New Offices; Cipriani College of Labour and Co-operative Studies— Upgrades to Physical Infrastructure; Development and Management of the Property located at No. 43 Independence Square, POS; San Fernando Redevelopment Project; Refurbishment, Equipping and Institutional Strengthening of the

PUBLIC SECTOR INVESTMENT PROGRAMME - 2025

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 DETAILS OF ACTIVITY 2025

PROJECTS AND PROGRAMMES EXECUTED BY SPECIAL PURPOSE STATE ENTERPRISES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$ Min.	LOAN/GRAANT DRAWDOWNS 2025 TT\$ Min.
						Insect Vector Control Division; Purpose Built National Archives and Records Centre; Construction of Chaguanaas Library; Construction of Mayaro Library; Restoration of Heritage Library; Construction of Diego Martin Library; Construction of La Horquetta Library; Revitalisation of Port of Spain; Relocation of Solicitor General at CLICO; Construction of Toco Library; Upgrade of the Rudranauth Capildeo Learning Resource Centre Phase II; Refurbishment/ Upgrade of the High Commission in Caracas; Refurbishment/ Upgrade of the High Commission in London; Refurbishment of the Chancery High Commission in Kingston, Jamaica; Renovation to High Commissioner's Residence High Commission in South Africa; OPM Spatial Re-allocation Project; Update and Way Forward for the Revitalization of Port of Spain Project; Hayes Court; Construction and Outfitting of Building D at Ministry of Foreign and CARICOM Affairs.
Construction of Court Facilities T5	76.183	2005	General Revenues	10.700	10.700	0.000
Digital Government Programme T5	102.000	Annual	General Revenues	50.000	50.000	0.000
Restoration of Historic Buildings T5	745.647	2006	General Revenues	17.500	17.500	0.000
Law Enforcement				52.500	52.500	0.000
Construction and Upgrade of Police Stations T5	212.000	Annual	General revenues	52.500	52.500	0.000
						Upgrade, Refurbishment and Renovation of the Port of Spain Magistrates' Court Building; Construction of the San Fernando Magistrate Court; Restoration of the San Fernando Supreme Court Building; Outfitting of Tower D International Waterfront Complex to accommodate the relocation of the Civil High Court, Port of Spain and the Civil Division of the Court of Appeal. Continuation of National e-ID and Interoperability, Government Cloud 1.0 and Modernization and Implementation of a National Cybersecurity Strategy. Restoration of President's House -Phase II, Construction of a Baptist Cathedral, Restoration of Trinity Cathedral and Restoration of St. Francis of Assisi Roman Catholic Church.
						Construction of Police Stations Programme; Manzanilla and Mathura Police Stations; Establishment of a Coastal and Riverine Unit at the Carenage Police Station; Development of Works at the Police Academy IDF; Relocation of the TTPS Administration Support Centre (Trinidad House); Development Works at the St. Madeline Police Station-IDF; Establishment of a Mounted and Canine Branch at the Shirvan

PUBLIC SECTOR INVESTMENT PROGRAMME - 2025

PROJECTS AND PROGRAMMES EXECUTED BY SPECIAL PURPOSE STATE ENTERPRISES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2025 TT\$ Min.	Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.	DETAILS OF ACTIVITY 2025
<u>Public Safety and Citizen Security</u>				64.000	64.000	0.000		Road Police Station, Tobago and Establishment of a State of the Art Police Training Academy, Cumuto.
Construction and Upgrade of Coast Guard Facilities T5	100.000	Annual	General Revenues	9.000	9.000	0.000		Continuation of works involving the Upgrade of utilities at Staubles Bay; Upgrading of the Coast Guard Headquarter, Tobago; Establishment of a Coast Guard Base at the Port of Galeota and Construction of an Integrated Logistics Support Facility at Heliport Base.
Construction and Upgrade of Prison Facilities T5	829.045	2005	General Revenues	24.000	24.000	0.000		Installation of a perimeter fence at the Golden Grove Prison; Construction of new sewer plant for the Prison Training Centre; Installation of a direct water system at Carrera Convict Prison; Plumbing and Electrical work at Remand Yard Prison; installation of CCTV System at YTC; Installation of CCTV system at Port of Spain Prison; Installation of an Alarm System at Remand Yard, Golden Grove and Construction of a Domestic Water Tank at the Maximum-Security Prison.
Construction and Upgrade of Regiment Facilities T5	18.700	Annual	General Revenues	11.000	11.000	0.000		Construction of Dormitories at Camp Signal Hill; Construction of Quartermaster stores at Teteron Barracks; Establishment of a Migration Transition Centre; Refurbishment of the Wastewater Treatment Plant at Teteron; Upgrade of Fuel Station at Teteron Barracks; Refurbishment work to Main Workshop at Camp Cumuto and Continuation of Base Infrastructure for Camp La Romain.
Construction of Air Guard Facilities T5	80.000	Annual	General Revenues	2.500	2.500	0.000		Construction of a Car Park Facility and Construction of a Logistic Stores Complex at Ufirc Cross Air Station.
Construction of Fire Stations, Trinidad T5	900.000	Annual	General Revenues	17.500	17.500	0.000		Construction of fire stations at Point Fortin, Penal, Roxborough Belmont and Arouca; Relocation of the Fire Service Headquarters; Reconstruction of the Princes Town Fire Station and Improvement Works to Fire Service Buildings.
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET								
<u>Community Development</u>				197.500	132.500	65.000		
Community Development T5	330.000	2005	GORTT-TT\$56.5Mn IDB Loan- TT\$65.0Mn	121.500	56.500	65.000		Continuation of the projects: Development of Rural Communities; Building Sustainable Communities, one community at a time; Latrine Eradication Programme; Urban Redevelopment,

PROJECTS AND PROGRAMMES EXECUTED BY SPECIAL PURPOSE STATE ENTERPRISES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2025 TT\$ Min.	Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.
							DETAILS OF ACTIVITY 2025
Construction and Upgrade of Community Facilities, Trinidad T5	526,366	Annual	General Revenues	61,000	61,000	0.000	Urban Upgrading and Revitalization Programme (IDB).
Implementation of Self Help Programmes T5	240,000	Annual	General Revenues	15,000	15,000	0.000	Continuation the construction and refurbishment of Community Centres.
Culture				19,000	19,000	0.000	Continuation of infrastructure works in communities aimed at improving roads, bridges, drains and recreational facilities; and financial assistance to vulnerable citizens for repair and upgrade of their homes under the Minor Repairs and Reconstruction Grant and Emergency Repair/Reconstruction Assistance Grant (ERRAG).
Academy for Performing Arts T5	1105,000	Annual	General Revenues	1,500	1,500	0.000	Continuation of upgrade works at the Academy for Performing Arts.
Construction and Upgrade of Cultural Facilities, Trinidad T5	69,000	Annual	General revenues	17,500	17,500	0.000	Continuation of works on the Naparima Bowl-Redevelopment Project; Remedial Works to SAPA; Renovation and Refurbishment of the National Museum Art Gallery; Queen's Park Savannah-Grand Stand Upgrade Project and Construction of the Pan Trinbago Headquarters.
Early Childhood Education				9,000	9,000	0.000	Works will continue on the Early Childhood Care Programme - Ministry of Education; Improvement/Refurbishment/Extension to ECCE Centres and Procurement of Furniture and Equipment for ECCE Centres.
Early Childhood Education Programme T5	74,000	Annual	General Revenues	9,000	9,000	0.000	
Health/HIV AIDS				74,600	74,600	0.000	Continuation of works on the Construction of Sangre Grande Hospital.
Construction of Health Facilities T5	47,000	Annual	General Revenues	6,600	6,600	0.000	Works will continue on the Physical Investments (Hospitals, District Health Facilities, Health Centres) and Redevelopment of the Port of Spain General Hospital projects.
Health Sector Reform Programme T5	280,000	2006	General Revenues	68,000	68,000	0.000	
Housing and Shelter				300,000	300,000	0.000	Continuation of the Accelerated Housing Programme and Affordable Housing Programme.
Accelerated High Density Housing Programme T5	1600,000	2002	General Revenues	300,000	300,000	0.000	
Primary Education				94,750	94,750	0.000	Continuation of the following: Emergency Upgrade to Primary Schools; Construction of Temporary Pre-Engineered Classrooms; Improvement/Refurbishment/Extensions to Primary Schools; Procurement of Furniture and Equipment for Primary Schools; Construction of Curepe Presbyterian; Construction of Arima
Primary Schools Programme, Trinidad T5	332,000	Annual	General Revenues	94,750	94,750	0.000	

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

PROJECTS AND PROGRAMMES EXECUTED BY SPECIAL PURPOSE STATE ENTERPRISES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2025 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2025 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2025 TT\$ Min.	DETAILS OF ACTIVITY 2025
Secondary Education Secondary Schools Programme, Trinidad	260,000	Annual	General Revenues	82,000	82,000	0,000	Hindu Primary; Construction of Montrose ASP (Vedic) and Expansion of Maraval RC Primary School. Continuation of works on the Replacement/Construction of Blocks Within Existing Secondary Schools; Emergency Upgrade to Secondary Schools project; Secondary School Construction and Other Infrastructure Works; Procurement of Furniture and Equipment for Secondary Schools; Improvement/Refurbishment/Extension to Secondary Schools and Construction of Temporary Pre-engineered Classrooms.
Social and Community Services Improvement to Recreational Youth and Community Facilities, Trinidad	5,000	2005	General Revenues	1,000	1,000	0,000	Activities will continue under the Establishment of a Sports Commission of Trinidad and Tobago project.
Social Development Establishment of Social Services Facilities and Facilities for the Socially Displaced T5	47,000	Annual	General Revenues	18,500	18,500	0,000	Establishment of a Domestic Violence Shelter; Establishment of an Assessment and Socially Displaced Centre; Establishment of a Hostel for Boys and Renovation of Government Buildings in South for use as Shelters
Special Education Upgrade of Facilities for Special Education Programmes	5,000	Annual	General Revenues	2,000	2,000	0,000	Development of a school for special education at Pointe-a-Pierre and Repairs and Maintenance of Special Schools.
Sport and Recreation Improvements to Recreational, Sport and Youth Facilities, Trinidad T5	159,000	Annual	General Revenues	110,786	110,786	0,000	Continuation of works for the Improvement and Expansion Works, Emperor Valley Zoo; Development of West Park; Upgrade and Rehabilitation of Former Caroni Sport Facilities; Upgrade of Multi-purpose Stadia; Development and Upgrading of Recreation Grounds, Parks and Spaces; Upgrading of Corporation Grounds; Construction of Diego Martin Sporting Complex; Upgrade of Mahaica Oval; Upgrade of the Dwight Yorke Stadium; Construction of Community Swimming Pools; Redevelopment of Skinner Park; Development of Master Plan for Sport & Youth Facilities; La Brea Community Enhancement Project; Upgrade of the Pt. Fortin Sporting Complex (Coronation Park) and Upgrade Work to the Brian Lara Cricket Academy.
Total for Tranche V				3055,981	2935,981	120,000	

APPENDIX III
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2025
ALLOCATION BY VISION 2030 THEMATIC AREA
(TT\$ Million)

SECTOR AND AREA	Total Allocation	Consolidated Fund	%	IDF	%
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET	1911.697	1002.561	38.4	909.136	29.7
Community Development	255.000	57.500	2.2	197.500	6.5
Culture	41.400	22.400	0.9	19.000	0.6
Early Childhood Education	9.600	0.600	0.0	9.000	0.3
Health/HIV AIDS	464.250	389.650	14.9	74.600	2.4
Housing and Shelter	495.450	195.450	7.5	300.000	9.8
Primary Education	117.850	23.100	0.9	94.750	3.1
Science, Research and Development	5.345	5.345	0.2	0.000	0.0
Secondary Education	89.200	7.200	0.3	82.000	2.7
Skills Development	35.220	35.220	1.3	0.000	0.0
Social Development	54.606	35.106	1.3	19.500	0.6
Special Education	6.700	4.700	0.2	2.000	0.1
Sport and Recreation	160.551	49.765	1.9	110.786	3.6
Tertiary Education	176.525	176.525	6.8	0.000	0.0
DELIVERING GOOD GOVERNANCE AND SERVICE EXCELLENCE	1490.683	660.833	25.3	829.850	27.2
Administration	977.704	264.354	10.1	713.350	23.3
Capacity Building/Institutional Strengthening	124.189	124.189	4.8	0.000	0.0
Communication	10.500	10.500	0.4	0.000	0.0
Law Enforcement	149.550	97.050	3.7	52.500	1.7
Public Safety and Citizen Security	223.240	159.240	6.1	64.000	2.1
Regional Development Planning	5.500	5.500	0.2	0.000	0.0
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION	1585.264	672.864	25.8	912.400	29.9
Drainage	162.410	101.000	3.9	61.410	2.0
Electricity	34.400	34.400	1.3	0.000	0.0
Multi Sectoral Programme	0.210	0.210	0.0	0.000	0.0
Information Technology and Infrastructure	290.184	290.184	11.1	0.000	0.0
Roads and Bridges	598.100	141.000	5.4	457.100	15.0
Sewerage	42.000	0.000	0.0	42.000	1.4
Transportation	296.060	71.970	2.8	224.090	7.3
Water Security	161.900	34.100	1.3	127.800	4.2
BUILDING GLOBALLY COMPETITIVE BUSINESSES	576.591	250.096	9.6	326.495	10.7
Agriculture	137.514	71.014	2.7	66.500	2.2
Economic Restructuring and Transformation	86.094	86.094	3.3	0.000	0.0
Industrial Development	3.500	3.500	0.1	0.000	0.0
Foreign Policy and Trade Relations	11.700	11.700	0.4	0.000	0.0
Manufacturing	34.488	4.091	0.2	30.397	1.0
Tourism	222.294	53.691	2.1	168.603	5.5
Youth Development and Entrepreneurship	81.001	20.006	0.8	60.995	2.0
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL AND ECONOMIC DEVELOPMENT	101.990	23.890	0.9	78.100	2.6
Energy/Renewable Energy Alternatives	0.209	0.209	0.0	0.000	0.0
Environment	101.781	23.681	0.9	78.100	2.6
GRAND TOTAL	5666.225	2610.244	100.0	3055.981	100.0

