



Government of the Republic of Trinidad and Tobago

PUBLIC SECTOR INVESTMENT PROGRAMME TOBAGO 2026

***T&T FIRST: BUILDING ECONOMIC FAIRNESS
THROUGH ACCOUNTABLE FISCAL POLICIES***





PUBLIC SECTOR INVESTMENT PROGRAMME TOBAGO 2026

**MINISTRY OF PLANNING, ECONOMIC AFFAIRS AND DEVELOPMENT
OCTOBER 2025**

TABLE OF CONTENTS

Introduction	6
Overview	9
Tobago Development Programme – Fiscal Year 2025	
Part I: Review Of The Public Sector Investment Programme 2025	10
Food Security, Natural Resources, the Environment and Sustainable Development	11
Information Technology	16
Finance, Trade and the Economy	18
Infrastructure, Quarries and Urban Development	19
Tourism, Culture, Antiquities and Transportation	26
Education, Research and Technology	28
Social Services Department	39
Community Development, Youth Development and Sport	41
Health, Wellness and Social Protection	46
Settlement, Public Utilities and Rural Housing	47
Office of the Chief Secretary	54
Part II: Public Sector Investment Programme 2026	57
Economic Infrastructure	58
Agriculture for Food Security	59
Culture	60
Drainage	61
Economic Restructuring and Transformation	61
Electricity	62
Environment	62
Information Technology and Digital Infrastructure	64
Roads and Bridges	64
Tourism	65
Transportation	67
Water and Sewerage	69
Social Infrastructure	70
Community Development	71
Education	71
Health, HIV and AIDS	76
Housing and Shelter	77
Social Development	78
Sport and Recreation	79
Youth Development and Entrepreneurship	80
Public Administration	82
Administration	83
Law Enforcement	84
Public Safety and Citizen Security	87
Appendices	88

LIST OF TABLES

Table I:	2025 Allocation by the THA Divisions
Table II:	Division of Infrastructure, Quarries and Urban Development Expenditure

LIST OF CHARTS

Chart I:	Public Sector Investment Programme 2026 Allocation by Sector
Chart II:	Comparison of Allocation by Sector 2025 – 2026

LIST OF APPENDICES

Appendix I:	Public Sector Investment Programme (PSIP) 2025 Comparison of Revised Allocation and Revised Expenditure by Sector
Appendix II:	Public Sector Investment Programme (PSIP) 2026 Tranche Report
Appendix III:	Public Sector Investment Programme (PSIP) 2026 Allocation by Sector

ABBREVIATIONS

AATT	Airports Authority of Trinidad and Tobago
AHP	Affordable Housing Programme
AI	Artificial Intelligence
AJIPAA	Administration of Justice (Indictable Proceedings) Act, 2011 (as amended)
ANR	Arthur Napoleon Robinson
ANRRIA	Arthur Napoleon Raymond Robinson International Airport
BOL	Beneficiary Owned Land
CAPE	Caribbean Advanced Proficiency Education
CARDI	Caribbean Agricultural Research and Development Institute
CAST	Central Administrative Services, Tobago
CCTV	Closed Circuit Television
CEC	Certificate of Environmental Clearance
CERT	Community Emergency Response Team
CF	Consolidated Fund
COSL	Commissioner of State Lands
CSEC	Caribbean Secondary Education Certificate
CT	Computed Tomography
DATAS	Department of Advanced Training and Advisory Services
DCDYDS	Division of Community Development, Youth Development and Sport
DERT	Division of Education, Research and Technology
DSPURD	Division of Settlements, Public Utilities and Rural Development
ECCE	Early Childhood Care and Education
E-IDCOT	Enterprise Development Company of Tobago
EIA	Environmental Impact Assessment
GIS	Geographic Information System
GORTT	Government of the Republic of Trinidad and Tobago
GPS	Global Positioning System
HART	Hazardous Area Response Team
HCP	Home Completion Programme
HIG	Home Improvement Grant
HIP	Home Improvement Programme
HIS	Home Improvement Subsidy
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome
HOME	Home Ownership Made Equal
ICAO	International Civil Aviation Organisation
ICT	Information and Communication Technology
IDF	Infrastructure Development Fund
LED	Light-Emitting Diode
MDA	Ministries, Department and Agencies
MOWI	Ministries of Works and Infrastructure
MSME	Micro, Small and Medium Enterprises
NIDCO	National Infrastructure Development Company Limited
OPR	Office of Procurement Regulation
PAM	Programme for Adolescent Mothers
PSIP	Public Sector Investment Programme
PURE	Programme for Upgrading Roads Efficiency
RDP	Rural Development Programme
RDU	Rural Development Unit

ABBREVIATIONS

REACH	Realisation of Economic Achievement Programme
SAHP	Social Assistance Housing Programme
SDG	Sustainable Development Goals
SLEP	Street Lighting and Electrification Programme
SME	Small and Medium-Sized Enterprise
SporTT	Sports Company of Trinidad and Tobago
SRP	School Repair Programme
TTCG	Trinidad and Tobago Coast Guard
TTFS	Trinidad and Tobago Fire Service
TAUP	Tourism Accommodation Upgrade Project
T&TEC	Trinidad and Tobago Electricity Commission
TEMA	Tobago Emergency Management Authority
TIC	Trade and Investment Convention
THA	Tobago House of Assembly
TTBS	Trinidad and Tobago Bureau of Standards
TTPS	Trinidad and Tobago Police Service
TTR	Trinidad and Tobago Regiment
TTTIC	Trinidad and Tobago Tourism Industry Certification
TURHC	Tobago Urban and Rural Housing Corporation Limited
UDeCOTT	Urban Development Corporation of Trinidad and Tobago Limited
UNICEF	United Nations Children's Fund
UTT	University of Trinidad and Tobago
VPAT	Visual Arts and Performing Theatres
WASA	Water and Sewerage Authority
WWTP	Wastewater Treatment Plants



INTRODUCTION

INTRODUCTION

According to Section 5 (1) of the Tobago House of Assembly Act No. 40 of 1996, the Tobago House of Assembly (THA) is a body corporate. Under the Fifth Schedule of this Act, the responsibilities of the THA are as follows:

1. Finance – the collection of revenue and the meeting of expenditure incurred in the carrying out of the functions of the Assembly;
2. State Lands;
3. Land and marine parks;
4. Museums, archives, historical sites and historical buildings;
5. Public buildings and the maintenance of the residences of the President and the Prime Minister;
6. Tourism;
7. Sports;
8. Culture and the Arts;
9. Community Development;
10. Co-operatives;
11. Agriculture;
12. Fisheries;
13. Food Production;
14. Forestry;
15. Town and Country Planning;
16. Infrastructure, including air and sea transportation, wharves and airports and public utilities;
17. Telecommunications;
18. Highway and Roads;
19. Industrial Development;
20. The Environment;
21. Customs and Excise;
22. Licensing;
23. Health Services;
24. Library Services;
25. Education including Curriculum;
26. Social Welfare;
27. Marketing;

INTRODUCTION

28. Valuations;
29. Postal services and collection of revenue therefrom;
30. Statistics and Information;
31. Housing;
32. Plant and Animal Quarantine; and
33. Such other matters as the President may, by Order, assign to the Assembly⁽¹⁾.

Given the legal mandates, the THA remains committed to providing effective governance by transforming Tobago into ***“the greatest little island on the planet”***. This is done through sustainable development investments in programmes and projects under the Public Sector Investment Programme (PSIP).

The PSIP forms the capital investment component of the National Budget and is funded by the Consolidated Fund (CF) and the Infrastructure Development Fund (IDF). This is a vital planning and budgeting tool that enables the Government to translate its long-term vision and policy objectives into tangible projects. Through these funding mechanisms, the PSIP plays a crucial role in advancing Tobago’s growth and improving the quality of life for all as it relates to fiscal year 2026 theme – ***Trinidad and Tobago First: Building Economic Fairness Through Accountable Fiscal Policies***.

The following ten (10) Divisions of the THA are responsible for the implementation of the PSIP:

1. Assembly Legislature;
2. Office of the Chief Secretary;
3. Finance, Trade and the Economy;
4. Tourism, Culture, Antiquities and Transportation;
5. Education, Research and Technology;
6. Community Development, Youth Development and Sports;
7. Infrastructure, Quarries and Urban Development;
8. Food Security, Natural Resources, the Environment and Sustainable Development;
9. Health, Wellness and Social Protection; and
10. Settlements, Public Utilities and Rural Development.

¹ The Tobago House of Assembly Act 1996

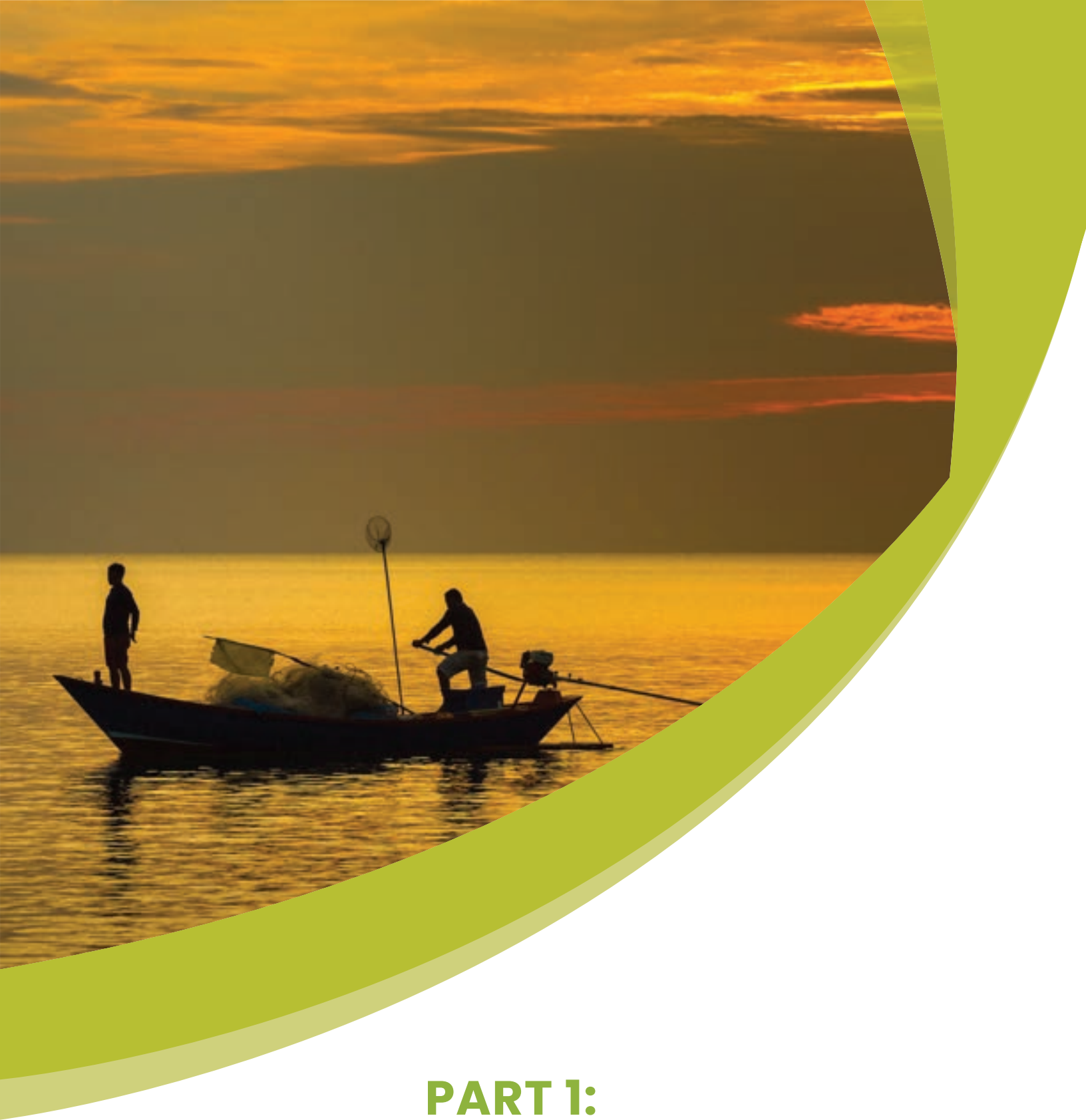
OVERVIEW

TOBAGO DEVELOPMENT PROGRAMME – FISCAL YEAR 2025

In fiscal year 2025, the Tobago House of Assembly's budgetary allocation of \$205.0 million was provided for the implementation of the Development Programme as shown in *Table I* hereunder:

TABLE I: 2025 ALLOCATION BY THE THA DIVISIONS			
DIVISION	NO. OF PROJECTS	PARLIAMENTARY APPROPRIATION 2024-2025 (TT\$)	REVISED ALLOCATION (TT\$)
Assembly Legislature	1	368,628	368,628
Community Development, Youth Development and Sport	59	34,276,641	34,276,641
Education, Research and Technology	76	22,467,568	22,467,568
Finance, Trade and the Economy	10	9,441,667	9,441,667
Food Security, Natural Resources, the Environment and Sustainable Development	45	23,752,703	23,752,703
Health, Wellness and Social Protection	41	28,063,044	28,063,044
Infrastructure, Quarries and Urban Development	31	39,004, 908	39,004, 908
Office of the Chief Secretary	33	12,174,841	12,174,841
Settlements, Public Utilities and Rural Development	22	17,950,000	17,950,000
Tourism, Culture, Antiquities and Transportation	31	17,500,000	17,500,000
GRAND TOTAL	349	205,000,000	205,000,000

source: <https://finance.tha.gov.tt>



PART 1:

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

The sum of \$23.6 million was expended by the Division of Food Security, Natural Resources, Environment and Sustainable Development for programmes and projects aimed at boosting agricultural production and the development of the sector as a viable business. This was done through the delivery of a number of services from the following Departments:

Food Crop Department

The Food Crop Department executed the following projects in fiscal year 2025:

Construction of Laboratory Facility for Tissue Culture and Entomology/Plant Pathology

For the period under review, the sum of \$0.1 million was expended for the propagation of breadfruit plants from donor plants and the conduct of workshops and training sessions to staff and stakeholders. In addition, 20,234 plants were sold and 1,773 plants were distributed.



Collection of breadfruit, ginger and plantain plants from the Greenhouse



Soil bagging operations at the Greenhouse with secondary hardened plantain

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

Development of Home Gardening Initiative

A total of \$0.8 million was expended for the boosting of food production. This was done to households in communities to enable them to establish new home gardens. On-site technical and demonstrative advice to new and previously established gardens were also given. Additionally, under the project, more than 23,000 pieces of planting materials, 100 home garden kits and 47 Smart Self-Watering Systems were distributed to schools and Elderly Homes throughout Tobago.



Home Garden Maintenance for Senior Citizens

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

Establishment of Root and Tuber Crop Repository at Lure Estate

During the reporting year, \$1.8 million was expended on initiatives aimed at enhancing the production and cultivation of ginger, cassava, dasheen, pineapple, sorrel and pumpkin.



***Propagation of pineapple and plantain
plots at Lure Estate***



***Re-establishment of sweet potato crops
at Lure Estate***

Livestock Department

Development of Government Stock Farm

The sum of \$0.5 million was expended on the development of stock farm resulting in the generation of \$0.3 million in revenue from the sale of eggs and livestock.

Development of Blenheim Sheep Multiplication and Research Project

The sum of \$0.2 million was expended for renovation to the farm's pen enclosures, roof repairs and resheeting of 60 meters of roadway with rotten rock.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

Marine Resources and Fisheries

Improvement to Beaches and Landing Facilities

The sum of \$2.3 million was expended for the following:

- installation of 30 new lockers for use by the fishermen in Charlotteville;
- refurbishment of lockers utilised by fishermen at the Roxborough Fish Facility;
- completion of upgrades and repairs to the Buccoo Fish and Research Facility;
- refurbishment of the Safari III Reef Patrol Vessel for the safe guarding of the Buccoo Reef Marine Park, along with the re-installation of boundaries and markings of its channel to ensure coral restoration, recovery and enhancement of biodiversity; and
- conduct of training and workshop to assist employees in the identification of sharks and sea turtles.



Upgraded Buccoo Fish Facility



**Upgraded locker facilities at
Charlotteville Fish Facility**

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT



Upgraded Roxborough Fish Facility

Natural Resources and Forestry

Construction of Scarborough Abattoir

Works continued with an expenditure of \$0.5 million at the Scarborough Abattoir for the completion of repairs to the wastewater management system and the installation of three (3) air condition units.



Upgrade works to Bloody Bay Rest Stop



*Upgrade works ongoing at the
Scarborough Abattoir*

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

Agricultural Access Roads, Tobago

The **Agricultural Access Road, Tobago** Programme seeks to link producers to their respective markets in areas that include input production processes and output of the produce. This was consistent with the Division's Developmental Policy which speaks to the provision of all necessary infrastructure that increase levels of production within the Agricultural Sector. In this regard, works continued in fiscal year 2025 with the construction of more than 5,400 feet (1,627 meters) of agricultural access roadways with an expenditure of \$5.0 million.



Agricultural access roads

INFORMATION TECHNOLOGY

Digitizing THA Operations

The THA's chief objective is to transform the organisation into a modern well-structured entity capable of delivering goods and services in an efficient and effective manner, particularly through integration of digital technologies and the use of online platforms to better serve the public. In fiscal year 2025, the following activities were completed with an expenditure of \$0.8 million:

- procurement and installation of server capacity at the Office of the Chief Secretary;

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

INFORMATION TECHNOLOGY

- procurement of four (4) scanners, 21 laptops, four (4) monitors, 21 chairs, four (4) work stations and three (3) desks;
- establishment of a physical digitisation hub; and
- procurement and installation of a Convene software.



Workstation



Scanner

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

FINANCE, TRADE AND THE ECONOMY

The Division of Finance, Trade and the Economy was allocated the sum of \$9.4 million for the execution of the following programmes and projects:

Enterprise Development and Business Development Unit

The ***Enterprise Development and Business Development Unit*** expended the sum of \$1.0 million for the following:

- attendance of eight (8) entrepreneurs to trade missions in Guyana, Suriname and Jamaica;
- participation of three (3) entrepreneurs to showcase their products at an Expo held in Osaka, Japan;
- attendance of ten (10) Tobago-based businesses at the Trade and Investment Convention (TIC) held in Trinidad from July 17–19, 2025. This engagement yielded successful product placements at major retail outlets including Massy Stores, Tru Valu Supermarkets, SuperPharm, Food Hall, Dufry and Gone Bananas; and
- conduct training and development for clients in areas of bookkeeping and accounting, statutory obligations, marketing, advertising and customer service.

Enterprise Assistance Grant and Loan Funding Programmes

The ***Enterprise Assistance Grant and Loan Funding Programmes*** achieved the following:

- distribution of \$1.5 million in grants to businesses in the tourism and agriculture sectors and the fishing and agro-processing industry;
- repairs to boats and engines and the purchase of Global Positioning System (GPS) equipment; and
- launch of a loan programme aimed at supporting female entrepreneurs. This initiative which enabled women-led businesses to expand their operations, generate employment opportunities and adopt automation technologies to enhance productivity.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

FINANCE, TRADE AND THE ECONOMY



Female Entrepreneurs Loan Programme

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT

Roads and Bridges

The roads and bridges network infrastructure on the island plays a vital role in supporting economic development, enhancing quality of life and strengthening connectivity across communities. These networks are essential for facilitating the movement of people and goods, particularly within key sectors such as tourism and agriculture. Given the growing demands for new and improved networks, the THA, through the Division of Infrastructure, Quarries and Urban Development, expended \$52.5 million to address critical infrastructure needs.

Key accomplishments included ongoing upgrades to secondary roads, notably Grandy Gully, Runnemede, Shirvan Road–Store Bay Local Bay Connector Road. Works undertaken on these projects included the construction of retaining walls, box drains, curb and slipper drains, box culverts, gabion basket installations and road widening:

Major Improvement Works on Secondary Roads

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT

- **Shirvan Road–Store Bay Local Bay Connector Road**

Construction of the roadways were ongoing and works 92 percent completed. This project was designed to relieve congestion in the South-Western end of the island, provide alternative access to and from Crown Point and Store Bay and provide an effortless route to the new ANR Robinson International Airport.



Shirvan Road–Storebay Local Bay Connector Road

- **Grandy Gully, Goodwood**

The scope of the project included the construction of a bridge to facilitate two-way traffic and provide a safer, more reliable route for residents. Road stabilisation measures and the installation of gabion baskets along the river to manage water flow was ongoing. To date, key milestones achieved included the casting of a 25 feet by 30 feet bridge, completion of road stabilisation and the installation of gabion baskets.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT



Grandy Gully, Goodwood Project

- **Auchenskeoch/Buccoo Bay Road, Carnbee**

The following works were completed:

- ♦ widening of the roadway, 638 feet by 14 feet;
- ♦ installation of a curb and slipper drain inclusive of a four (4) feet wide sidewalk;
- ♦ repainting of the roadway near the Carnbee Gas Station;
- ♦ relocation of electric poles and waterlines; and
- ♦ installation of traffic signs and delineator posts to improve flow and safety.



Roadway near Carnbee Gas Station



Auchenskeoch/Buccoo Bay Road

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT

Resurfacing Programme

The sum of \$13.0 million was expended for the resurfacing of the Mt. Pelier, Idlewild and Parlatuvier Anglican Primary School and environ roads as well as the construction of a wall at the Runnemedede Village Street.



Restoration of the Mt. Pelier Road



Parlatuvier Anglican Primary School and environs

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT



Construction works ongoing at Idlewild Road

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT



*Retaining wall under construction at Runnemedede
Village Street*

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT



Completed Retaining wall constructed at Runnemedede Village Street

The Division continued to strive to ensure that roads in communities remain safe and functional for all users thus safeguarding citizens and property. As such, work continued on the following projects, which were at various stages of completion as shown in **Table II** hereunder:

TABLE II: DIVISION OF INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT EXPENDITURE	
NAME OF PROJECT	PERCENT COMPLETED AS AT JULY 2025 (%)
Castara Restoration	100
Grandy Gully	70
French Fort	75
Runnemedede Village Street	90
Parlatuvier Restoration	100

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION

The Division of Tourism, Culture, Antiquities and Transportation is tasked with the responsibility of upgrading and maintaining historical and tourism generating sites while ensuring that all projects are environmentally sustainable.

The Division received an allocation of \$16.4 million which was utilised for the improvement of existing infrastructure and beaches. These projects which contributes to the overall enhancement of the functionality of the sites and visitor experience were successfully completed on schedule and within budget.

Restoration of the Lighthouse at Fort King George

The successful restoration of the Fort King George Lighthouse represented a key milestone in the Division's ongoing efforts to preserve historical landmarks and improve tourism infrastructure. Works on the restoration included structural reinforcement, refurbishment of external finishes, installation of lighting systems and overall improvement of site aesthetics and safety. The works were completed on December 2024 at a cost of \$1.4 million.

Upgrade Works to the Lifeguard Tower at Charlotteville

This project was completed in December 2024 at a cost of \$0.5 million. Works completed included the following:

- repairs to existing railings;
- construction of an access ramp for kayaks;
- painting of structural and architectural elements;
- roof repairs to prevent water ingress and deterioration;
- repairs to staircases; and
- installation of new doors.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION



*Refurbished Lighthouse at Fort King
George*



*Upgrade works to the Lifeguard Tower at
Charlotteville*

Bloody Bay Nature and Look-Out Upgrade

The sum of \$0.4 million was expended on the ***Bloody Bay Nature and Look-Out*** for the following:

- upgrade works to the Bloody Bay Orientation Centre;
- construction of gazebos at the Courland Heritage Park;
- installation of benches at the Botanical Gardens;
- upgrade works to the Studley Park Nursery Conference Room which included the installation of trail signs; and
- completion of repairs to the plumbing system at Little Tobago and the mitigation of pest challenges at Tobago Cocoa Farmers with the assistance from the Caribbean Agricultural Research and Development Institute (CARDI).

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION



Upgrade works to Bloody Bay Rest Stop

EDUCATION, RESEARCH AND TECHNOLOGY

Education

The Division of Education, Research and Technology developed a strategic policy framework to guide the implementation of the School Repair Programme (SRP) on three (3) categories of educational institutions, namely, Early Childhood Care and Education (ECCE) Centres, Primary Schools and Secondary Schools. Emphasis was placed on the outsourcing of the repairs and upgrade works to enhance efficiency and delivery. To support this initiative, the Division engaged the Eco-Industrial Development Company of Tobago (E-IDCOT), a special purpose entity to provide procurement and project management services.

The SRP which is scheduled annually during the July–August school vacation period, targets ECCE centres, primary schools and secondary schools across all five (5) districts in Tobago. The sum of \$0.5 million was expended on the **Establishment of Early Childhood Centres** and \$5.2 million was spent on the **Improvement/Refurbishment/Extension to Primary Schools and Secondary Schools**. The scope of works under the SRP included maintenance and upgrades to electrical, plumbing, gypsum, door

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY

and window repairs, air-conditioning servicing and other minor general construction activities.

Teacher's Training Programme

The sum of \$0.2 million was expended for continuous professional development for staff under the **Teacher's Training Programme**. The following were training activities undertaken:

Monitoring the New Millennium

The School Supervision Unit in conjunction with the United Nations Children's Fund (UNICEF), hosted a workshop for parents, students and the wider school community entitled **Monitoring the New Millennium**. This workshop focused on managing the use of social media, bridging the values gap and the identification of the pros and cons of the use of social media, while ensuring that values remain at the forefront.

Management Training for ECCE Teachers

ECCE teachers participated in conflict management training which was aimed at the provision of valuable tools that will enable the creation of peaceful and supportive classrooms to ensure the best possible start for children.

Educators Training

The Division held its July-August Professional Development Programme for all teachers and educators. The training topics included:

- Improving Assessments using Artificial Intelligence (AI);
- Making Your Vision a Reality;
- AI for Administrative Functions; and
- Handling Workplace Misconduct.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY

Curriculum Development

Teacher Training Programme

Between November 2024 and February 2025, the Curriculum Planning and Development Unit conducted its ***Teacher Training Programme***. This programme was designed to equip newly appointed Primary School Teachers with foundational competencies in Curriculum Planning, Classroom Management and Technology Integration. This initiative cost \$0.1 million reflected the Division's continued commitment to enhance support for teachers' development. Key modules covered included:

- The Mathematics Curriculum;
- Embracing Uniqueness in the Classroom;
- Understanding English Language Arts;
- Integrating Technology into Lessons;
- Drama Techniques for Engaging Learning; and
- Classroom Management Strategies.

Development of Physical Education and Sport in Primary Schools

To enhance the benefits of sport development in communities and in the student population, the Division embarked on the ***Development of Physical Education and Sport in Primary Schools***. A total of \$0.3 million was expended towards the following:

National Primary Schools' Netball League

Tablepiece Government Primary School successfully competed against primary schools in Trinidad and Tobago and captured the 2025 National Primary Schools Netball League Title.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY



National Primary Schools' Netball League Team

National Primary Schools' Track and Field Championship 2025

The Tobago District claimed its third consecutive title at the National Track and Field Championship. The contingent of 52 talented athletes that participated in the one-day event and amassed 21 gold, 14 silver and six (6) bronze medals.



Participants from the National Primary Schools' Track and Field Championship

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY

National Primary Schools' Football Championship

The Tobago All-Star Girls delivered commanding performances, securing a 5-0 victory over the St. George's East District. Gloria Henry excelled with an impressive hat-trick, while Tyera McKenna added two (2) goals to seal the win.

Kids Athletic Programme

The Sport in Education Unit hosted a three-day initiative entitled "Kids' Athletic Programme" in January 2025. Approximately 70 sport teachers and coaches participated in both theoretical and practical sessions designed to enhance track and field programmes in schools. The aim of the training was to equip teachers to conduct training effectively using available space and resources.

Tobago's Early Childhood Games

The Tobago's Early Childhood Games Foundation, the Division of Education, Research and Technology, the Division of Community Development, Youth Development and Sport, the Division of Health, Wellness and Social Protection and the Division of Tourism, Culture, Antiquities and Transportation hosted the Tobago's Early Childhood Games at the Buccoo Integrated Facility. Pre-schools from across the island gathered for a day of fun, friendly competition and playful learning which created a vibrant atmosphere of laughter and excitement.



Tobago's Early Childhood Games at Buccoo Integrated Facility

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY

Primary Schools' Competitions

The Sport in Education Unit provided assistance to primary schools' students to participate in the following competitions:

- Tobago Primary Schools 3K Race;
- Tobago Primary Schools Beach Volleyball Tournament;
- Tobago Primary Schools Football League;
- Tobago Primary Schools Football Grand Final;
- Republic Bank Five for Fun Cricket Tournament;
- Tobago Primary Schools Cricket League; and
- National Primary Schools 3K Race.

Development of Physical Education and Sport in Secondary School

The sum of \$0.5 million was expended on the *Development of Physical Education and Sports in Secondary Schools* on the following activities:

National Secondary Schools' Track and Field Championship

The National Secondary Schools' Track and Field Championship was held in June 2025. Eight (8) secondary schools participated in the event and Roxborough Secondary School emerged victorious.



The National Secondary Schools' Track and Field Championship

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY

Cricket Coaching Edification Workshop

The Sport in Education Unit, in collaboration with the Sports Company of Trinidad and Tobago (SporTT), hosted a two-day **Cricket Coaching Edification Workshop** for primary school Sport Teachers and Coaches. The workshop which marked the official lead-up to the 2025 Primary Schools Cricket League provided fundamental coaching techniques to support the growth of cricket at the primary school level. The Sport in Education Unit provided further assistance to secondary schools in the following competitions:

- The National Secondary Schools' Basketball Championships – Girls and Boys Divisions;
- The Tobago Secondary Schools Basketball League;
- The National Secondary Schools Elite 8 Netball Championships – Boys and Girls Divisions; and
- The Tobago Secondary Schools Netball League.

Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools

A sum of \$0.1 million was expended for the following activities under the ***Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools***:

Dance Workshop

The Multi-cultural Unit of the Division hosted a dance workshop aimed at empowering students with the skills, knowledge and confidence to integrate dance into the Primary School Curriculum. The workshop focused on Tobago's folk-dance traditions and incorporated effective teaching methodologies and practical dance techniques.

Participants engaged in hands-on training designed to build instructional capacity and foster leadership in the arts. The programme was designed to equip students to serve as future dance instructors.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY

Establishment of Skills Development Centre at Whim

In March 2025, the Division received the keys to the Whim Sporting Facility from the Urban Development Corporation of Trinidad and Tobago Limited (UDeCOTT). This handing over was a significant milestone in the delivery of this long anticipated project to the residents of Whim and surrounding communities.

This facility which cost \$1.9 million is expected to enhance the quality of recreational amenities available in the area and support the advancement of community-based sporting initiatives through targeted development programme policies.



The newly completed Whim Sporting Facility

Teaching Tobago's Young People to Swim

The Division re-commissioned the Kendal Aquatic Facility in January 2025, signaling a major step forward in Tobago's sporting development and key investment in Tobago East sporting landscape and the Division's infrastructural assets. The use of the facility will extend beyond schools and serve as a vital space for residents of East Tobago to focus on health, wellness and community bonding.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY



Ceremony for the re-commissioning of the Kendal Aquatic Facility

Music in Schools Programme

A total of \$0.5 million was expended under this programme and included the following:

Choral Music Workshop

The Multi-cultural and Curriculum Planning and Development Units hosted a **Choral Music Workshop** in April 2025, which was led by the iconic Music Amateurs Choir in celebration of their 62nd Anniversary. Students from across the island congregated for hands-on sessions which focused on vocal techniques, posture pointers and keeping their voices stage ready.

Calypso Symposium entitled “Calypso in Trinidad and Tobago: Culture, Identity and Development”

The Multi-cultural Unit in collaboration with the University of Trinidad and Tobago (UTT) hosted a **Calypso Symposium entitled “Calypso in Trinidad and Tobago: Culture, Identity, and Development”** in February 2025. This engaging public lecture explored the profound influence of calypso music on Trinidad and Tobago’s cultural identity and socio-economic development.

The event featured the esteemed Professor Hollis “Chalkdust” Liverpool, an authority on Caribbean culture, who shared deep insights into calypso’s legacy and its role in shaping our society. Adding to the experience, Mr. Krisson Joseph, Carnival Studies

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY

Programme Coordinator, lead a lively sing-along session, revisiting timeless calypso hits that shaped our history.

This event was specially curated for Caribbean Secondary Education Certificate (CSEC) students and Caribbean Advanced Proficiency Examination (CAPE) students, educators, cultural practitioners and all lovers of the arts who wished to explore the power of calypso as a tool for education, identity and transformation.

Implementation of Pan in the Classroom

The Multi-cultural Unit hosted the “Rhythms of the Isle – A Tobago Schools’ Steelpan Festival” in March 2025 at a cost of \$0.5 million. This event showcased talents, dedication and the power of music from primary school bands and secondary school pannists. Students who took the stage played with heart, skill and love for pan that was felt in every melody. Black Rock Government Primary School and Bishop’s High School emerged champions and took home the Iran “Duce” Anthony Challenge Trophy.



Pan in the Classroom (Black Rock Government Primary School)

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

EDUCATION, RESEARCH AND TECHNOLOGY

Human Resource Development, Tobago

During the reporting period, financial assistance totalling \$3.5 million was provided to students through the Financial Assistance Programme, administered by the Department of Advanced Training and Advisory Services (DATAS). This initiative supported tertiary-level educational pursuits, helping to reduce financial barriers and promote academic advancement.

In addition to the disbursement of funds, DATAS highlighted the success of the programme by the publication of monthly success featuring recipients, their achievements, resilience and academic progress. The students who benefitted from this programme included:

1. Jabari Quashie – the Bursary from DATAS allowed Jabari to successfully complete his Bachelor of Science (B.Sc.) in Petroleum Engineering and Master of Science (M.Sc.) in Reservoir Engineering;
2. Shenica Balgobin – Ms. Balgobin is an Educator who accessed support from DATAS to complete a B.Sc. in Economics. She indicated that the “Bursary was a game-changer in her academic career”;
3. Anike Taylor – Ms. Taylor indicated that with the financial assistance provided by DATAS, she was able to complete a Bachelor of Fine Arts in Fashion Design. Ms. Taylor is currently an entrepreneur in fashion design and carnival mas production operating in Tobago; and
4. Akimo Sandy – for many students, the journey to achieving their academic dreams begins with just one brave step and a whole lot of faith. Akimo’s story reminded us that with determination, resourcefulness and the right support, it is possible to rise above financial hurdles. From dancing and private gigs to balancing books and bills, he made it work and DATAS was there to help lighten the load. Through financial assistance, DATAS continues to provide a lifeline for students who dare to dream bigger but may need a little help getting there.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SOCIAL SERVICES DEPARTMENT

Works undertaken by the Social Services Department in fiscal year 2025 included the following:

Establishment of Probation Hostels

- upgrade of the new probation hostel facility; and
- structural works at the new Community Residence. Works were 80 percent completed for the resident's relocation the new facility at Pamela Nicholson Building, Mahogany Drive, Lowlands.

Golden Apple Adolescent Partnership Programme

Through the implementation of personalised care plans, the **Golden Apple Adolescent Partnership Programme** at a cost of \$2.3 million, contributed to improvements in the well-being of 21 clients. It included caregiver assistance by the provision of shopping aid, meal preparation, transportation, bathing, dressing and mobility assistance.

Programme for Adolescent Mothers (PAM)

School Intervention Programme, a collaboration with the Division of Education delivered targeted training sessions under the parenting and mentorship initiative. The primary objective of this programme is to reduce the incidence of teenage pregnancy in Tobago. With an expenditure of \$0.3 million, a total of 60 students from six (6) secondary schools participated in the following sessions that focused on addressing challenges faced by at-risk adolescents along with the following:

- provision of educational and developmental support to 15 teenage mothers for preparation for the school leaving exams;
- assistance for adolescent mothers to return to school;
- parenting education and family planning classes; and
- provision of a daily stipend of \$50 to students to assist with expenses.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SOCIAL SERVICES DEPARTMENT

Programme for the Realisation of Economic Achievement (REACH)

In fiscal year 2025, the REACH Micro-Enterprise Grant distributed a total of \$0.5 million to 15 clients for the establishment of businesses in the baking, tattoo, draughtsman, hairdressing and catering industries.



Recipients of REACH Grants

Providing Support To The Vulnerable Groups

World Down Syndrome Day

As part of its ongoing awareness programme, the Business Unit collaborated with Happy Haven School launched a School Caravan aimed at fostering community engagement and student involvement. In support of this initiative, a contribution of \$5,000 was made for the establishment of a school gardening project, the promotion of environmental awareness, hands-on learning and sustainable practices to students.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SOCIAL SERVICES DEPARTMENT

Female Entrepreneur of the Month

In commemoration of International Women's Day, a special initiative was launched to celebrate women in business and create meaningful opportunities for networking and collaboration. This event showcased a diverse group of creative entrepreneurs, highlighting innovative ventures such as music therapy, dog grooming services, natural tea production and culinary expertise in curry preparation.

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

The Division of Community Development, Youth Development and Sport (DCDYDS) embarked on programmes to enhance the quality of life of persons residing in communities through sports by the:

- provision of sporting programmes in villages and communities; and
- development of under-served sporting fraternities through the forming of positive habits and interest for all athletes.

In order to execute the above, the DCDYDS embarked on an island-wide repair and upgrade to the following sporting facilities:

Upgrade and Repair of the Calder Hall Hard Court

The sum of \$0.5 million was expended on the renovation of the Calder Hall Hard Court. Works included the installation of a fence, resurfacing and demarcating of the court and the installation of new sporting hardware poles, backboards and rings.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

Before



After



Calder Hall Hard Court

Upgrade and Repair of the Montgomery Hard Court

The sum of \$0.9 million was expended on the renovation of the Montgomery Hard Court. Works undertaken included the installation of perimeter fence, resurfacing of the court and the demarcation of playing areas for basketball, netball and tennis. Additionally, new sporting hardware such as poles, backboards, rings and nets were supplied to enhance the facility's functionality. Strategically located in a high-traffic area known for sporting and community activities, the Montgomery Hard Court sits adjacent to one of the most heavily utilised recreation grounds on the island.

Before



After



Montgomery Hard Court

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

Upgrade and Repair of the Whim Hard Court

Renovation works at a cost of \$0.4 million were undertaken on the **Whim Hard Court** to improve the quality of play, support sporting events and foster greater interest in recreational activities. Works included the replacement of the perimeter fence and seating, resurfacing of the court and demarcation for basketball. New sporting hardware such as backboards and rings were also supplied to enhance functionality.

Before



After



Whim Hard Court

Upgrade and Repair of the Speyside Hard Court

Upgrades at a value of \$0.6 million were undertaken for the completion of the **Speyside Hard Court**. Works included the replacement of the perimeter fence, resurfacing and demarcation of the court and the provision of new sporting hardware such as poles, backboards, rings and nets. This hard court is expected to significantly improve the quality of recreational experiences for residents and sporting groups in the area.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

Before



After



Speyside Hard Court

Installation of High Mast LED Lights at Louis D'or Recreational Ground, Tobago

In support of the strategic objective to foster the growth and development of sport across the island, the Division commenced upgrade works at the **Louis D'or Recreational Ground**. This project, currently in progress using the design-build method included the installation of high mast LED lighting at a cost of \$3.5 million. As of July 2025, notable progress has been made to the kiosk building with works 40 percent completed. Additionally, three out of the four foundations for the high mast lighting poles have been successfully poured.



Ongoing works at Louis D'or Recreational Ground

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

Upgrade of Shaw Park Hard Courts, Shaw Park, Tobago

The sum of \$15.5 million was expended for the rehabilitation of the Shaw Park Sporting Facilities. This is in fulfilment of the mandate to establish the complex as a regional hub for tennis and to strengthen other sporting disciplines. The deterioration of the tennis and basketball courts posed significant challenges to athlete training and performance, resulted in under-utilisation of the facility. Concerns were also raised about the safety, functionality and the overall player experience. These upgrades which are ongoing included the following:

- improvement to the courts to a level conducive to competition level (national, regional and international);
- improved court surface which will result in decreased joint stress and injuries experienced by players/athletes over time;
- restricted access to unauthorised users that contribute to diminishing court quality;
- safe and comfortable spaces for staff, athletes and spectators;
- adequate vending spaces; and
- increased booking and patronage of the facility.



Shaw Park Hard Court

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

HEALTH, WELLNESS AND SOCIAL PROTECTION

The Division of Health, Wellness and Social Protection is responsible for the efficient management and delivery of high-quality healthcare services to the people of Tobago. The focus is on safeguarding vulnerable populations and fostering health, wellness and family development.

The Division received an allocation of \$28.0 million for fiscal year 2025 for the following programmes and projects.

Public Health Department

The sum of \$0.4 million was expended on the ***Mosquito Eradication Programme*** for the engagement of ten (10) contractors to carry out source reduction activities and white waste collection throughout Tobago.

Facility Upgrade of Public Cemeteries

During the period under review, the sum of \$0.4 million was expended for ***Upgrade of the Plymouth, Delaford and Castara Public Cemeteries***. The following activities were undertaken:

- refurbishment of utility buildings at Plymouth and Castara Public Cemeteries which included the painting of buildings, replacement of water closets, installation of windows and repairs to roof; and
- construction of a utility building at the Delaford Cemetery which was 65 percent completed.

Tobago Regional Health

Purchase and Installation of Equipment and Machinery at Hospital

The sum of \$10.0 million was expended for the installation of a new Computed Tomography (CT) scan machine for the Scarborough General Hospital.

Management Information Systems and Software

The sum of \$1.0 million was expended for the procurement of 15 laptops, 25 desktops, a MacBook computer and six (6) cables.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SETTLEMENT, PUBLIC UTILITIES AND RURAL HOUSING

The Division of Settlements, Public Utilities and Rural Development (DSPURD) received an allocation of \$17.9 million. The Division administered the mandate through the following:

- Affordable Housing Programme (AHP) – the existing Housing/Land Development Programme for Housing Units and Serviced Lots;
- Home Improvement Programme (HIP) – the Grants and Subsidies Assistance;
- Street Lighting and Electrification Programme (SLEP) – Street Lighting and Rural Electrification Programmes;
- Rural Development Programme (RDP) – new Projects proposed by the Rural Development Unit (RDU); and
- Social Assistance Housing Programme (SAHP) – HOME Pilot Project.

Transfer of Housing Projects to Tobago Urban and Rural Housing Corporation Limited (TURHC)

In fiscal year 2025, the TURHC was formally operationalised. As part of this transition, and in an effort to consolidate housing related matters, oversight of the HOME Pilot initiative involving several ongoing projects under the Affordable Housing Programme including Shirvan, Riseland and Adelphi were transferred to TURHC. Additionally, proposed developments in Castara, Blenheim and Adventure Phase III were placed under the TURHC's purview.

In fiscal year 2025, the Division's programmes and projects were at various stages of completions and included the following:

- completion of major repairs to two (2) wastewater treatment plants;
- maintenance and administration of the Landscaping Programme;
- septic tank replacement works at the Roxborough Housing Development and the expansion of household connections at the Milford Court Development;

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SETTLEMENT, PUBLIC UTILITIES AND RURAL HOUSING

- administration of a grant programme;
- expansion of ***Programme for the Rural Electrification*** and ***Street Lighting Programme***;
- refurbishment of five (5) bus shelters in partnership with corporate entities for the adoption and maintenance of bus shelters across the island; and
- strengthening of rural communities by the enhancement of climate resilience, improvement of basic infrastructure and promotion of economic growth.

Wastewater Treatment Plants (WWTPS)

Works for fiscal year 2025 included the following:

- rehabilitation works at the Castara Wastewater Treatment Plant were 90 percent completed and the plant is fully operational. The plant provides wastewater treatment services to approximately 34 households within the Springs at the Castara Housing Development.



Castara Wastewater Treatment Plant

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SETTLEMENT, PUBLIC UTILITIES AND RURAL HOUSING

- rehabilitation works at the Blenheim Wastewater Treatment Plant were 87 percent completed and the plant is fully operational. The plant provides wastewater treatment services to approximately 65 households at the Heights of Blenheim Housing Development (also known at Blenheim Phase II).



Blenheim Wastewater Treatment Plant

Landscaping

The continuation of the upkeep and maintenance of open areas in multiple housing developments included the following areas:

- Homes at Adventure (Adventure Housing Development);
- Courland Housing Development;
- Heights at Blenheim (Blenheim Phase II);
- Renaissance of Roxborough (Roxborough Housing Development); and
- Springs at Castara (Castara Housing Development).

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SETTLEMENT, PUBLIC UTILITIES AND RURAL HOUSING



Blenheim Housing Development



Castara Housing Development



Roxborough Housing Development

Priority Projects

The Executive Council, via Executive Council Minute No. 633 of December 11, 2024 granted approval for additional funding for the completion and handover to WASA for the following:

- improvements to the Courland Wastewater Treatment and Lift Station – works included critical erosion control works associated with the Lift Station infrastructure; and

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SETTLEMENT, PUBLIC UTILITIES AND RURAL HOUSING

- sewer system upgrades at *Adventure Phase II* – this was for the support and enablement of the commencement of the construction for 120 housing units.

The sum of \$4.8 million was expended under the Affordable Housing Programme (AHP) to ensure timely and efficient delivery of essential infrastructure and housing solutions.

Home Improvement Programme (HIP) – during the reporting period, the Hazardous Area Response Team (HART) Unit continued its mandate to provide home improvement assistance to vulnerable and low-income households across Tobago. The complement of programmes under the Home Improvement Programme include:

- Home Improvement Grant (HIG);
- Home Improvement Subsidy (HIS);
- Home Completion Programme (HCP); and
- Beneficiary Owned Land Programme (BOL).

Targeted interventions aimed at improving housing security and overall quality of life for Tobago households were implemented through the Division's Programme. A total of 167 cheques valued at \$2.0 million were processed. The sum of 132 grants representing 80 percent of the total were fully disbursed amounting to \$1.6 million. Overall, 360 cheques were distributed with a cumulative value of \$4.7 million. These disbursements reflect the Division's continued commitment to supporting vulnerable households and enhancing residential stability across the island.



Successful Applicant's Foundation being constructed under the Beneficiary Owned Land Programme Grant

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SETTLEMENT, PUBLIC UTILITIES AND RURAL HOUSING

Street Lighting Programme

The procurement and delivery of materials valued at \$0.5 million for the installation of 19 streetlights in the communities of Providence Road, Patience Hill and Signal Hill by the executing agency, the Trinidad and Tobago Electricity Commission (T&TEC) was undertaken.

Strengthening Rural Communities in Tobago

The Rural Development Unit (RDU) of the Division of Settlements, Public Utilities and Rural Development was tasked with the strengthening of rural communities by enhancing climate resilience, improving basic infrastructure and promoting economic growth. The unit prioritised housing resilience, sanitation and eco-tourism development whilst facilitating collaborative partnerships to achieve long-term sustainable rural development. This approach included participatory planning, capacity building and direct community engagement to ensure interventions are inclusive and impactful. The major achievements for the period October 2024 – June 2025 were as follows:

- completion of 21 major roof repairs under the Roof Repair Programme;
- retrofitting of four (4) homes with solar and rainwater harvesting systems under the Resilient Roof Retrofitting Initiative, which was 80 percent completed;
- facilitation of four (4) workshops. In addition, new community outreaches were initiated to replace low-engagement areas;
- completion of 32 minor roof repairs, with 35 additional homes approved under the Minor Roof Repairs Programme, which was 40 percent completed;
- commencement of foundation works for the construction of community washroom facilities in Mt. Dillon, which was 25 percent completed;
- submission of the final analysis and reports on the Home Improvement Survey, meeting all timelines and deliverables;
- strengthened inter-divisional collaboration with the Division of Tourism and

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SETTLEMENT, PUBLIC UTILITIES AND RURAL HOUSING

Habitat TT to facilitate community tourism through infrastructural upgrades at Speyside and Mt. Dillon; and

- advanced eco-based tourism development through technical and site assessments for the Highlands, Parlatuvier and Castara Waterfalls Enhancement Projects.



Roof repair completed under the Roof Repair Programme

Strategies to Address Shortfalls

Notwithstanding the overall success, several challenges were encountered and strategies implemented included the following:

- sourced additional skilled labor through Habitat TT for the completion of outstanding roof repairs;
- enhanced collaboration with donors and stakeholders to secure finances and expand the programme's scope;
- application for additional ICT resources including computers and tablets to aid in efficient data collection and reporting;

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

SETTLEMENT, PUBLIC UTILITIES AND RURAL HOUSING

- adoption of advanced project management tools for the improvement of real-time collaboration between contractors, Habitat TT and RDU;
- reassessed and selected the communities who participated in the workshops; and
- establishment of a dedicated Development Vote within the Division to assist with the function and support of the RDU's ongoing implementation and delivery of key infrastructure and social development projects, including new rural development and eco-tourism initiatives across North-East Tobago.

The Rural Development Unit (RDU) continues to be a vital instrument in improving the quality of life for residents in Tobago's rural communities. Through strategic partnerships, community participation and adaptive project implementation, the RDU have made significant progress toward its objectives. The Unit remains committed to building community resilience, addressing infrastructure needs and fostering sustainable development through innovative and inclusive approaches.

OFFICE OF THE CHIEF SECRETARY

The sum of \$11.8 million was expended for the following projects under the Office of the Chief Secretary:

Expansion of Hochoy Charles Administrative Complex	\$3.3 million
CERT Speyside Emergency Response Sub-Office	\$7.6 million
Digitising THA	\$0.8 million

Expansion of Hochoy Charles Administrative Complex

This project was completed and the Office of the Chief Secretary paid outstanding invoices and liabilities.

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

OFFICE OF THE CHIEF SECRETARY



Hochoy Charles Administrative Complex

CERT Speyside Emergency Response Sub-Office

The Community Emergency Response Team (CERT) Response Centre located in Speyside is the heartbeat of the Tobago Emergency Management Agency (TEMA). The Response Centre is the emergency disaster response organisation located on the Eastern part of the island. The reconstruction of CERT projects which were managed by the Eco-Industrial Development Company of Tobago Limited (E-IDCOT), included the construction of a retaining wall for the sewerage treatment plant, perimeter aprons, casting of court yard, fencing and minor plumbing activities. These works were 85 percent completed.



Trucks with pump for casting court yard



Court yard being prepared for casting

PART 1

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2025

OFFICE OF THE CHIEF SECRETARY



***Pouring concrete and casting of court
yard***



***Retaining wall and sewerage treatment
plant***



PART 2:
**PUBLIC SECTOR INVESTMENT
PROGRAMME 2026**



ECONOMIC INFRASTRUCTURE

PART 2

ECONOMIC INFRASTRUCTURE

AGRICULTURE FOR FOOD SECURITY

The Agriculture Sector plays a significant role in the growth of the Tobago's economy through job creation, economic diversification and food import reduction. Revitalisation and development of the sector is crucial for ensuring food sovereignty and security for Tobagonians. In fiscal year 2026, the sum of \$17.1 million will be made available to the THA to ensure continuity of its mandate to implement programmes and projects that would allow for the creation of a modern, robust and inclusive sector. The key areas to be funded include Land Management, Fishing Facilities and Research and Development.

Land Management:

- rehabilitation and construction works to the **Agriculture Access Roads, Tobago** will commence at various locations with an allocation of \$4.0 million; and
- the sum of \$0.5 million will be provided to the **Comprehensive State Land Development** Project for infrastructural works to state lands.

Fishing Facilities:

- **Improvement to Beaches and Landing Facilities** – an allocation of \$2.0 million will be provided for the completion of works at Parlatuvier Fish Landing Facility and the commencement of upgrade works at both the Scarborough and Buccoo Fish Landing Facilities;
- **Improvement to Buccoo Reef Marine Park, Management and Ecological Monitoring** – an allocation of \$0.5 million will be provided for the procurement of communication equipment for the establishment of Geographic Information System (GIS) and Global Positioning System (GPS) in the Marine Unit;
- **Improvement to Reefs at Buccoo and Speyside** – an allocation of \$0.1 million will be provided to support the repair of two (2) reef patrol vessels; and
- **Flying Fish Processing** – the sum of \$0.05 million will be allotted for the development of a Flying Fish Management Plan.

PART 2

ECONOMIC INFRASTRUCTURE

AGRICULTURE FOR FOOD SECURITY

Research and Development:

- ***Establishment of Root and Tuber Crop Planting Material Repository, Lure Estate, Tobago*** – the sum of \$1.0 million will be provided to commence the installation of a perimeter fence and the upgrade of an electrical system;
- ***Invasive Plants Control Project*** – an allocation of \$0.5 million has been designated to support research initiatives aimed at identifying and managing infestations of invasive species within affected areas;
- ***Water Quality Monitoring Programme*** – the sum of \$0.5 million will be allocated for the acquisition of human resource services and equipment designed for monitoring water and sediments in zones affected by oil spills;
- ***Development of the Banana Industry*** – the sum of \$0.2 million will be provided to strengthen research works involving banana production, pest and disease management as well as sourcing and distribution of planting materials;
- ***Development of a Goat Multiplication and Breeding Centre at Hope*** – mechanisms for the transformation of the goat livestock industry into an efficient and sustainable market-based production system will commence with an allocation of \$0.2 million; and
- ***Development of Government Stock Farm*** – the allocation of \$0.5 million will facilitate the rehabilitation of pastures and farm roads, the construction of new pens and the refurbishment of existing pens at Hope Farm Livestock Station.

CULTURE

The ***Orange Hill Community Workshop and Art Gallery*** reflects an ongoing commitment to the enhancement of community-based creative spaces and the promotion of cultural development within the region. The sum of \$0.2 million will be allocated to support the continuation of upgrade works on this facility. The upgrades are expected to improve the functionality, accessibility and aesthetic appeal of the workshop and gallery, ensuring it remains a vibrant hub for artistic expression, skill-building and public engagement.

PART 2

ECONOMIC INFRASTRUCTURE

DRAINAGE

An allocation of \$4.8 million will be provided for the improvement of the drainage and irrigation infrastructure in Tobago. The major drainage works to be undertaken includes:

- **Construction of Sea Defence Walls** at Grange Bay, Plymouth Back Bay and Kendal Bay;
- continuation of drainage works at Mt. Pleasant and Lowlands; and
- **Desilting of Rivers** across the island.

In addition, the sum of \$1.0 million will be provided for the continuation of coastal protection measures along Old Milford Road in Scarborough, Grange Bay, Plymouth Bay and Kendal Bay.

ECONOMIC RESTRUCTURING AND TRANSFORMATION

The sum of \$6.9 million will be allocated for Business Services through the Division of Finance, Trade and the Economy that will allow the creation of an environment for entrepreneurship and encourage investments in Tobago. This injection will fund the implementation of critical programmes and projects to promote economic expansion and diversification. These include mentorship and coaching programmes, access to loans, grant funding and business spaces. The programmes to be funded include:

- **Enterprise Development** – development of Small and Medium-Sized Enterprises (SMEs) with a focus on Agriculture, Fishing and Tourism;
- **Business Incubator Programme** – support to business development for product testing, market research and development, market entry and international shipping cost;
- **Enterprise Development Company of Tobago** – development of an Industrial Park for the creation of spaces for business;
- **Enterprise Assistance Grant Programme** – provision of grant assistance to Micro, Small and Medium Enterprises (MSME); and
- **Tobago Development Fund** – under this programme, assistance will be given through the provision of business loans to budding entrepreneurs.

PART 2

ECONOMIC INFRASTRUCTURE

ELECTRICITY

With an allocation of \$1.0 million, the THA will continue its collaboration with the Trinidad and Tobago Electricity Commission (T&TEC) for the implementation of the Rural Electrification and Street Lighting Programmes. Works carded for fiscal year 2026 include:

- **Programme for Rural Electrification** – supply of electricity to households in selected areas in Tobago; and
- **Street Lighting Programme** – provision of street lighting at the Mt. Dillon lookout to Castara, King Peters Bay and other poorly lit bays.

ENVIRONMENT

The THA recognises that the protection and management of its environment is central to the achievement of sustainable development. Healthy forests, robust ecosystems, clean air and water are essential for safeguarding biodiversity, ensuring food security, and supporting community well-being. Addressing environmental challenges also strengthens the resilience of the ability for the island to adapt to climate change, manage natural resources and reduce vulnerability to external shocks. By integrating environmental priorities into development planning, the THA continues to lay the foundation for a more sustainable and prosperous future that balances ecological health with social and economic growth. Accordingly, a sum of \$7.3 million will be allocated for the following programmes and projects:

- **Agro-Forestry and Upper Water Shed Management** – works will continue with a preliminary survey and feasibility study of Courland Water shed area towards the design of a plan for rehabilitation and reforestation works;
- **Urban Forestry Programme** – implementation of reforestation and rehabilitation activities across the island of Tobago in areas of denuded or degraded land;
- **Friendship Estate Agro-Park Development** – infrastructural development and the purchase of protected structures, tools and equipment, irrigation system and agro-supplies;

PART 2

ECONOMIC INFRASTRUCTURE

ENVIRONMENT

- ***Development of Home Garden Initiative*** – introduction of new home gardening techniques by means of training and awareness programs, creation of home gardening start-up kits, sourcing and distribution of planting materials, development of model gardens and organisation of home garden competitions for the enhancement of basic food security on the island;
- ***Climate Change Monitoring and Mitigation Comprehensive Metrological Database*** – implementation of greenhouse gas emission accounting and tracking systems in the agriculture, forestry and land use sectors in Tobago;
- ***Water Quality Monitoring Programme*** – acquisition of human resource service and equipment to monitor water and sediments in oil spill affected zones;
- ***Air Quality Monitoring in Tobago*** – installation of equipment and enclosures to monitor stations, as well as the acquisition of specialised software and computers for monitoring areas impacted by the Gulfstream Oil Spill in February 2024;
- ***Mangrove Systems Inventory and Monitoring*** – establishment of monitoring plots, the conduct of flora and fauna surveys, the collection of water quality data, the gathering of live samples, the performing of laboratory analyses and the conduct of assessments of areas impacted by the Gulfstream Oil Spill in February 2024;
- ***Sargassum Response*** – remove sargassum seaweed and manage the disposal of debris from beaches in Tobago; and
- ***Invasive Plants Control Project*** – research, identification and management of the infestations of invasive species in designated areas.

PART 2

ECONOMIC INFRASTRUCTURE

INFORMATION TECHNOLOGY AND DIGITAL INFRASTRUCTURE

The computerisation programme in Tobago will continue with an allocation of \$6.7 million to undertake major projects that include:

- implementation of a computerised document management system under the ***Information Technology Strengthening*** project;
- ***Establishment of an Integrated Financial Management System*** for the continuation of the development of a digital platform to facilitate the automation of the accounting process; and
- ***Networking of the Department of Education with Schools*** include the expansion of network infrastructure in schools and the digitisation of school records.

ROADS AND BRIDGES

An allocation of \$27.4 million will be provided for the ongoing upgrade to the island's road infrastructure. Key programmes and projects to be undertaken are:

- ***Major Improvement Works on Secondary Roads;***
- ***Windward Road;***
- ***Roxborough/Bloody Bay Road – Retaining Wall;***
- ***Milford Road Bridges;***
- ***Mt. St. George/Castara Road;***
- ***Resurfacing Programme;***
- ***Store Bay Local Road Extension;***
- ***Rehabilitation of Claude Noel Highway;***
- ***Programme for Upgrading Road Efficiency (PURE);***
- ***Milford Road Upgrade;***
- ***Windward Road Special Development Programme;*** and
- ***Scarborough Redevelopment Project.***

PART 2

ECONOMIC INFRASTRUCTURE

TOURISM

Tourism is a significant global industry that involves travelling for leisure, business or cultural exploration. It boosts local economies by creating jobs, supporting businesses and foster cultural exchange. A total of \$15.7 million will be allocated to the Tobago's Tourism Industry with the primary goal of becoming the perfect travel destination by building competitive sites and attractions that satisfy worldwide standards. This will be achieved through the following programmes and projects:

- **Fort King George Heritage Park** – construction of an observation desk;
- **Store Bay Beach Facility** – restoration works to the beach facility;
- **Mt. Irvine Beach Facility** – renovation of the roof at the concessionaire, installation of a new sewer treatment plant, upgrade of cabanas, electrical upgrade and perimeter lighting;
- **Community Awareness Programme** – provision of tourism awareness initiatives across the island;
- **Trinidad and Tobago Hospitality and Tourism Institute Tobago Campus** – expansion of the institution's academic offerings and increased programme demand;
- **Tourism Support Projects (Assistance to Traumatized Visitors)** – provision of assistance to traumatized visitors;
- **Tourism Support Projects – Island Wide Signage** – construction and installation of signages at waterfalls, beaches and historical landmarks;
- **Scarborough Beautification Project** – development of the Scarborough Waterfront enhancement project, the rehabilitation and beautification of the seawall along Calypso Rose Boulevard and the installation of a walk of fame and branded beaches;
- **Restoration of Historical Sites** – construction of a gazebo and washroom facilities; the installation of lights, signages and the upgrade of the perimeter fence at Flagstaff Hill; the construction of toilet facilities at Fort Milford; the upgrade of perimeter fence and coastal rehabilitation works at Courland Monument; and the upgrade to lightings, perimeter fence and coastal rehabilitation works at Fort James;

PART 2

ECONOMIC INFRASTRUCTURE

TOURISM

- **Lay Byes (Bloody Bay, Lambeau and Roxborough)** – construction of layby, washrooms, seating areas, solar lighting, fence and installation of garbage and recycling bins at Mt. Dillion;
- **Tourism Regulatory and Framework** – development of a Tourism and Legal framework for Tobago for the regulation of businesses in the tourism sector;
- **Construction of Lifeguard Towers** – construction of a lifeguard tower and supporting infrastructure at Englishman’s Bay;
- **Pigeon Point Infrastructure Works** – development and enhancement of infrastructure at the Pigeon Point Heritage Park including coastal rehabilitation works, enhancement of the seawall, expansion and upgrade of parking facilities, drainage and improvement to walking paths;
- **King’s Bay Beach Facility** – upgrading of the beach facilities, lifeguard tower, station and washroom facilities;
- **Speyside Lookout** – upgrading of the perimeter fence, road resurfacing and the construction of a retaining wall;
- **Historical Site – Cove Estate** – restoration of the sugar mill and water well and the clearing of a plot of land to cultivate into a campsite;
- **Fort Granby Beach Facility** – upgrading of the perimeter fence and the refurbishment of cabanas;
- **Bloody Bay Beach Facility** – upgrading of the coastal infrastructure;
- **Rocky Bay Research Project** – development of the Rocky Bay Museum into a prominent cultural and educational destination showcasing the sunken relics and artefacts;
- **Establishment of Tobago Marinas** – construction of a world class marina with the objective to attract international tourists, enhance local maritime infrastructure and the promotion of sustainable coastal tourism;

PART 2

ECONOMIC INFRASTRUCTURE

TOURISM

- **Construction of Tobago Cruise Ship Berths** – works to be undertaken include environmental assessment, stakeholder consultations and the identification of site for the establishment of a dedicated cruise ship berth for international cruise lines;
- **Top River Falls – Parlatuvier** – construction of footpaths along Parlatuvier Waterfall (Top River Falls) for the accommodation of differently-abled persons and the creation of high contrast, large font and braille design signage;
- **Englishman's Bay Beach Facility** – establishment of a tourist campsite that include the construction of toilet facilities and a sewage treatment plant;
- **Castara Waterfall** – development of a rest-stop and concessionaire;
- **Charlotteville Beach Facility** – continuation of coastal infrastructure; and
- **Tobago Tourism Agency** – focus will be on the Tourism Accommodation Upgrade Project (TAUP), Industry Upgrade Reimbursement Initiative, Trinidad and Tobago Tourism Industry Certification (TTIC) and Industry Standards Programme in collaboration with the Trinidad and Tobago Bureau of Standards (TTBS) and the International Green/Blue Flag certification and Industry training.

TRANSPORTATION

The development of an efficient, safe and reliable transportation sector in Tobago is critical for the achievement of social and economic development and the facilitation of trade and travel. In this regard, focus will continue to be on the following transportation sub-sectors:

Land Transportation

The project, **Construction of Bus Shelters and Bus Stops** will continue with an allocation of \$0.5 million for the construction and refurbishment of bus stops in Tobago.

PART 2

ECONOMIC INFRASTRUCTURE

TRANSPORTATION

Sea Transportation

The THA will receive the sum of \$0.7 million for the continuation of the development of sea transport infrastructure for the following projects:

- ***Construction of a Jetty at Parlatuvier;***
- ***Construction of a Jetty at Bird of Paradise Island;***
- ***Construction of a Jetty at Cove and Plymouth; and***
- ***Establishment of a Marine Park Control Unit at Gibson Jetty.***

The sum of \$2.1 million will be provided to the National Infrastructure Development Company (NIDCO) for the implementation of the following projects in Tobago on behalf of the Ministry of Works and Infrastructure (MOWI):

- ***Upgrade of Berthing Infrastructure at the Port of Scarborough, Tobago*** – continuation of the feasibility study that includes a survey that was requested by the Commissioner of State Lands (COSL) and a detailed design for the construction of an 88 metre open-piled jetty. This project is expected to improve the port's infrastructure and cargo handling and passenger vessels; and
- ***Development of a Marina Facility in Tobago*** – execution of the Environmental Impact Assessment (EIA) study to obtain a Certificate of Environmental Clearance (CEC) and update designs for the Marina Facility at Friendship Estate.

Air Transportation

Works will continue with an allocation of \$14.0 million under the umbrella of the Airports Authority of Trinidad and Tobago (AATT) for the modernisation of the airport in Tobago. The Authority will continue to focus on projects that target the development of infrastructure and safety requirements to meet International Civil Aviation Organisation (ICAO) standards such as:

- ***Repairs to Perimeter Fence – ANRRIA*** – continuation of repair works to sections of the perimeter fence that have been deteriorated over the years due to sea blast; and

PART 2

ECONOMIC INFRASTRUCTURE

TRANSPORTATION

- ***Systems, Furniture, Equipment and other items necessary to operate the New Terminal at ANRRRIA*** – installation of ICT Systems, furniture, equipment and other necessary items to operationalise the new terminal building at ANRRRIA. This is expected to provide sufficient capacity that would ensure a high level of service to support the development of tourism in Tobago.

Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport

This project will continue to be executed by NIDCO in fiscal year 2026 with an allocation of \$35.0 million. The goal is to establish a world-class airport with the capacity and service standards necessary to support tourism development and international air travel for Tobago. The terminal building and supplementary facilities have been completed, and the allocation for fiscal year 2026 will be directed toward payment for works completed during fiscal year 2025.

WATER AND SEWERAGE

The Water and Sewerage Authority (WASA) in collaboration with the THA will continue to improve service delivery with an allocation of \$6.5 million. This investment is for the rehabilitation of the Hillsborough Dam as over the years, siltation has reduced the dam's capacity. Works include repairs of the spillway crest and chute as well as the energy dissipaters within the spillway.



SOCIAL INFRASTRUCTURE

PART 2

SOCIAL INFRASTRUCTURE

COMMUNITY DEVELOPMENT

The Division of Community Development and Culture will benefit from an investment of \$5.0 million for the upgrade and refurbishment of community centres. The planned programme of works will include:

- demolition and reconstruction of a wastewater treatment plant at the Parlatuvier Community Centre;
- refurbishment of the Argyle, Mount St. George, Buccoo, Bethesda and Lambeau Multi-purpose facilities;
- design and reconstruction of the Charlotteville Community Centre;
- ***Upgrading of Belle Garden Community Centre and Pembroke Heritage Park;***
- refurbishment of the Scarborough Community Centre; and
- waterproofing of the roof deck, refurbishment of the stage and water pumps at the Bethesda Community Centre.

EDUCATION

The Division of Education, Research and Technology's mandate is to provide an environment that promotes and supports development and learning through relevant, innovative, educational, sporting and youth-oriented programmes. The THA will be allocated the sum of \$27.2 million to facilitate training, infrastructure upgrade, refurbishment, outfitting and digitising the Early Childhood Care Education (ECCE), Special Education, Libraries Programme, Primary, Secondary and Tertiary institutions. This allocation will be distributed as follows:

Early Childhood Education:

- the sum of \$1.0 million will be allocated to the ***Establishment of Early Childhood Centres*** project for the construction of an ECCE Centre at Courland;
- the sum of \$1.0 million will be allocated to the ***Extension and Improvement works to Existing Childhood Centres*** project for the following works:

PART 2

SOCIAL INFRASTRUCTURE

EDUCATION

- ♦ infrastructure upgrades that comprise of plumbing, electrical, cleaning and sanitising, roof repairs and painting; and
- ♦ acquisitions of 11 smart televisions (65 inches), 25 Lenovo laptops and 13 colored laser printers.

Primary Education

An allocation of \$5.2 million will be provided to the **Primary Schools Programme in Tobago** for the enhancements in school infrastructure, strengthening of security measures, advance computerisation initiatives and the promotion of sports, visual arts and teacher training. The planned activities are as follows:

- a total allocation of \$3.0 million will be provided for **Improvement/Refurbishment/Extension to Primary Schools** under the annual School Repair Programme. These funds will be directed toward critical infrastructure upgrades, plumbing, electrical systems and roof repairs. The following schools will be beneficiaries of this initiative:
 - ♦ Scarborough Roman Catholic Primary School;
 - ♦ Scarborough Methodist Primary School;
 - ♦ Bon Accord Government Primary School;
 - ♦ Plymouth Anglican Primary School;
 - ♦ St Patrick's Anglican Primary School;
 - ♦ L'Anse Fourmi Methodist Primary School; and
 - ♦ Moriah Government Primary School.
- the programme for the **Improvement of Security at Primary Schools** and the **Installation of CCTV Security at Primary Schools** will be allocated a sum of \$0.5 million for continuous implementation and upgrade of CCTV cameras and recording equipment at primary schools;
- the programme for the **Computerisation of Primary Schools** will be allocated the sum of \$0.5 million for the establishment of smart classrooms and the provision of interactive boards, laptops, desktops and printers. This initiative will facilitate virtual and hybrid teaching and learning at 33 primary schools;
- the sum of \$0.3 million will be allocated for the support of the **Teacher Training**

PART 2

SOCIAL INFRASTRUCTURE

EDUCATION

Programme initiatives which focuses on professional development in modern pedagogical techniques and information technology. Training sessions will be delivered to a broad cohort of educational leaders, including Administrators, Principals, Vice Principals, Senior Teachers, Middle Managers, Heads of Departments, and Deans;

- **Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools** will receive an allocation of \$0.3 million for the facilitation of pan, music and heritage vacation camps; and
- a sum of \$0.3 million will be invested in the **Development of Physical Education and Sport in Primary Schools** for the administration of all sporting disciplines and competitions held at the district and national levels.

Secondary Education

The **Secondary Schools Programme** will benefit from an allocation of \$9.4 million. The funding will finance the following:

- an allocation of \$4.5 million will be provided for the **Improvement/Refurbishment/Extension to Secondary Schools**. Works will include electrical, plumbing, roofing and painting on the following schools:
 - ◆ Bishop's High School;
 - ◆ Scarborough Secondary School;
 - ◆ Roxborough Composite School;
 - ◆ Signal Hill Senior Comprehensive School; and
 - ◆ Mason Hall Government Secondary School.
- the sum of \$0.5 million will be provided for repairs and replacement of furniture and equipment at secondary schools under the **Furniture and Equipment Replacement and Upgrade in Schools** project;
- **Resources for Schools E-Testing** project will be allocated the sum of \$1.0 million for

PART 2

SOCIAL INFRASTRUCTURE

EDUCATION

the acquisition of 270 laptops to facilitate E-Testing and additional E-Examinations for the Caribbean Secondary Education Certificate (CSEC) and the Caribbean Advanced Proficiency Examination (CAPE) in Secondary Schools;

- **Reconstruction of Scarborough Secondary School** project will be allocated the sum of \$2.0 million for designs, site clearance and the installation of transformers;
- the sum of \$0.5 million will be allocated for continued repairs and **Furniture and Equipment Replacement and Upgrade in Schools**; and
- **Development of Physical Education and Sports in Secondary School** project will be allocated the sum of \$0.5 million for the administration of all sporting disciplines.

Tertiary Education

Tertiary Education will benefit from an allocation of \$1.8 million. The University of Trinidad and Tobago (UTT) Tobago Campus will receive an allocation in the sum of \$0.3 million for the installation of entry sign wall and road signage.

Additionally, the Libraries Programme will receive an allocation of \$1.3 million for the implementation of the following key projects:

- the sum of \$0.5 million will be allocated to the **Charlotteville Library** for the execution of upgrades to the story-telling room, washrooms and ICT equipment;
- **Roxborough Library** will be provided with a sum of \$0.5 million for equipment upgrades and the expansion of the gazebo and park benches; and
- the sum of \$0.2 million will be provided to the **Operationalisation of New Scarborough Library** for upgrades to the perimeter walls, creation of an audio-visual room, procurement of air condition units and the completion of the staff fitness room.

PART 2

SOCIAL INFRASTRUCTURE

EDUCATION

Special Education

Special Education is a tailored instructional approach designed to meet the unique needs of students who are differently-abled or have learning differences. It encompasses a wide range of services, including speech therapy, occupational therapy and behavioral interventions which are often delivered in inclusive or specialised settings. The goal is to ensure equal access to education, promotion of independence the fostering of personal growth and the enabling of every learner to reach their full potential in a supportive and understanding environment. In this regard, the sum of \$4.1 million will be allocated for the following projects:

- **Upgrade of Happy Haven School** - maintenance works such as plumbing, electrical, air-conditioning and sanitisation of water tanks;
- **Construction of School for the Deaf** - maintenance works such as roof repairs, plumbing and electrical works;
- **Surveillance and Research on Youth at Risk in Schools** - conduct of surveys of suspension patterns, social profile of suspended students, psycho-social interventions, skills-based support and provision of academic remediation support;
- **School Intervention Strategy** - psychological development and intervention for students and the creation of programmes in health and family life education;
- **Positive Behaviour Modification Student Support Services Unit** - conduct of workshops and seminars in schools;
- **Establishment of a Professional Development Institute and Learning Resource Centre** - delivery of teacher training, retreats, motivational activities and the facilitation of resource personnel; and
- **Tobago Literacy Unit Project** - subventions to the Literacy Unit to aid in Adult Literacy Education.

PART 2

SOCIAL INFRASTRUCTURE

EDUCATION

Skills Development Programme

The **Skills Development Programme** will continue with an allocation of \$4.8 million for the advancement of the following activities:

- **Upgrade of Roxborough Trade Centre** – works include the extension of classrooms, installation of a tank stand, upgrade to the washrooms and repairs to the fence;
- **Establishment of Skills Development Centre at Whim** – the sum of \$0.5 million for the construction of the Whim Multi-purpose and Indoor Complex;
- **Upgrade of the NESC Skills and Technology Centre Goldsborough Tobago** – \$1.8 million will be provided for the upgrade of roofs and buildings, the electrical workshop, classrooms, stores building and the purchase of heavy equipment; and
- **Tobago Technology Centre** – the sum of \$2.0 million will be provided for the construction of a parking lot and fence with security lighting, outfitting of automotive workshop (Phase I) and the upgrade of the canteen (Phase I).

HEALTH, HIV AND AIDS

A sum of \$23.9 million will be allocated to the THA for continued delivery and enhancement of public health services across the island. This investment is intended to finance a range of critical ingenuities, including improvement works to existing public health facilities, procurement of modern medical equipment and the acquisition of ambulances to strengthen the emergency response capacity. Additionally, resources will be directed towards ensuring the sustained provision of essential services such as renal dialysis and primary health care, thereby improving access to quality medical treatment for the people of Tobago. Some of the key projects to be undertaken include:

- **Purchase and Installation of Equipment and Machinery at Hospital** – an allocation of \$10.0 million will be provided for the purchase of new medical equipment including a magnetic resonance imaging machine and a fluoroscope for the Scarborough and Roxborough Hospitals;

PART 2

SOCIAL INFRASTRUCTURE

HEALTH, HIV AND AIDS

- **Improvement Works to Hospitals** – an allocation of \$1.5 million will be provided for improvement works at the Scarborough General Hospital;
- **Establishment of an Oncology Unit** – \$1.0 million will be allocated for the commencement of design and preparatory works for the construction of a new Oncology Unit;
- **Construction of New Health Centres** – the sum of \$1.5 million will be provided for the construction and outfitting of new health facilities and purchase of medical equipment for the Moriah Health Centre;
- **Purchase of Vehicles (Ambulances)** – an allocation of \$1.0 million will be provided for the acquisition of a new ambulance;
- **Peritoneal Dialysis Service Department** – \$0.5 million will be provided for the enhancement of dialysis services for emergency in-care patients as well as expanding services with external providers; and
- **Expansion of Primary Health Care** – the sum of \$0.5 million will be allocated to facilitate infrastructural works to health centres, including roof repairs and installation of air condition units.

Additionally, \$0.1 million will be invested in the **HIV/AIDS Substance Abuse Programme** to enable an expanded HIV/AIDS response for Tobago.

HOUSING AND SHELTER

The Division of Settlements, Public Utilities and Rural Development will receive an allocation of \$22.0 million for the construction of new homes and the provision of grant funding to the vulnerable. The Division seeks to improve the lives and living conditions in Tobago by the provision of affordable solutions for home construction and repairs as well as the development of infrastructure and supporting initiatives through the following projects:

- **Castara Housing Estate Development;**
- **Development Works at Signal Hill Housing Estate;**

PART 2

SOCIAL INFRASTRUCTURE

HOUSING AND SHELTER

- *Roxborough Town Expansion – Construction Works;*
- *Development of Belle Garden Estate Phase II;*
- *Home Improvement Grant;*
- *Home Improvement Subsidy;*
- *Home Completion Programme, Tobago;* and
- *Affordable Housing Project.*

SOCIAL DEVELOPMENT

An allocation of \$3.0 million will be provided to the Division of Health, Wellness and Social Protection for the implementation of social programmes for the protection of vulnerable persons in society. The following activities will be undertaken:

- outfitting of the Probation Hostel for the accommodation of at-risk children;
- provision of assistance to entrepreneurs and micro-enterprise business owners;
- payment of stipends to trainees of the ***Golden Apple/Adolescent Partnership Programme***;
- conduct of parenting and home economics classes for adolescent mothers;
- provision of vocational training to differently-abled persons;
- conduct of group therapy sessions for probationers, children with special needs and persons who have been referred by the courts;
- launch of a social marketing strategy to encourage behavioural and mind-set change;
- conduct of mentorship and crime prevention programmes;
- provision of developmental and rehabilitative community-based programme for parents; and
- launch of five (5) initiatives under the ***Gender Mainstreaming Programme***.

PART 2

SOCIAL INFRASTRUCTURE

SPORT AND RECREATION

Sport and Recreation play a vital role in the promotion of physical health, mental well-being and social interaction. Participation in sports helps build discipline, teamwork, and resilience while offering enjoyment and stress relief. The THA aims to increase the island's human capital through the fostering of community life and athletic potential. As such, the THA will continue to provide funds and materials required for the promotion of growth of sports and leisure in Tobago. The major sports and recreation initiatives will receive an allocation of \$20.5 million for the following:

- **Goodwood Hard Court** – final payment of project fees, replacement of basketball and netball equipment, upgrade of surface and repairs to fence;
- **Speyside Hard Court** – payment of retention fees, replacement of basketball and netball equipment;
- **Whim Hard Court** – payment of retention fees, replacement of basketball and netball equipment, repairs to surface and fence;
- **Black Rock Hard Court** – upgrade of facilities;
- **Upgrading Canaan/Bon Accord Recreation Ground** – upgrade of facilities;
- **Montgomery Recreation Ground** – upgrading of pavilion and installation of exercise equipment;
- **Plymouth/Bethesda Sport and Recreational Complex** – repairs to the pavilion and upgrade of the court;
- **Construction of Regional Indoor Centre** – payment of consultation fees for the completion of designs and the settlement of accounts at Bacolet;
- **Northside Regional Recreation Centre Moriah** – final payments;
- **Construction of Parks and Recreation Sites** – establishment of play parks throughout the island;
- **Shaw Park Sporting Complex** – payment of retention fees;

PART 2

SOCIAL INFRASTRUCTURE

SPORT AND RECREATION

- **Sports Development Programme** – implementation of the Sport for All/Total Participation Programme for citizens;
- **Tablepiece Hard Court** – final payments;
- **Courland Recreation Ground** – construction of pavilion, repairs to change room and the installation of exercise equipment;
- **Lighting of Playing Fields** – repairs and upgrades to lighting infrastructure from existing Class A to meet High-Definition Broadcasting standards and intensity;
- **Construction of Pavilions and Sporting Facilities** – completion of major projects such as the construction of Goodwood pavilion, change room facilities and workers' rest area; and
- **Elite Athlete Development Institute** – establishment of a Sporting Development Committee.

YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

In fiscal year 2026, a series of strategic initiatives will be implemented in Tobago to enhance youth development, empowerment and well-being. A total of \$5.7 million will be allocated for the following projects:

- **Construction of Youth Empowerment Centres** – creation of safer spaces and peaceful communities while ensuring these facilities are accessible to all youths and are fully equipped for developmental activities;
- **Establishment of Tobago Youth Development Institute** – training and development of Tobago's young people through the implementation of focused developmental training initiatives to support the growth and empowerment;
- **Youth Apprenticeship Development Programme** – implementation of a comprehensive Youth Internship and Apprenticeship Programme, with focus on job creation and increase in youth economic participation in keeping with Tobago Youth Empowerment;

PART 2

SOCIAL INFRASTRUCTURE

YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

- ***Specialised Youth Services Programme*** – address core issues affecting young people;
- ***Mobile Youth Health Centre*** – promote holistic health, social education and intervention services;
- ***Expansion of Mardon House Youth Development Centre*** – to boost youth development;
- ***Establishment of a Project Implementation Unit*** – provide tools, training and resources to facilitate the Division’s Operational Plan;
- ***Construction of Multi-Purpose Centres*** – host youth activities and training;
- ***Establishment of Management Information System*** – digitisation of departmental services, for the enablement of data-driven management and the encouragement of civic participation; and
- ***Youth Power Programme*** – empowerment of young people through leadership, engagement and active contribution to Tobago’s sustainable development.



PUBLIC ADMINISTRATION

PART 2

PUBLIC ADMINISTRATION

ADMINISTRATION

Public Buildings

The sum of \$12.0 million will be allocated to the THA for continued construction, refurbishment and outfitting of public buildings and offices. This investment reflects a strong commitment to enhancing service delivery, improving workplace environments and strengthening the overall efficiency of government operations. The funds will be directed towards a range of projects that include:

- **Construction of Tobago Emergency Operation Centre;**
- continuation of **Construction of Offices and Administration Building – Kendal Farm School;**
- **Construction of Works Main Office;**
- **Construction of Public Conveniences** throughout the island;
- **Construction of New Licensing Main Office – Scarborough;**
- **Construction of New Veterinary Diagnostic Laboratory (Tobago);**
- continuation of upgrade works to Manta Lodge;
- refurbishment of two (2) main Government Quarters; and
- continuation of the **Reviving of Assembly Legislature Annex.**

Court Facilities

An allocation of \$2.0 million will be invested in the **Rehabilitation of the Hall of Justice, Tobago** for the reconfiguration of the court building to accommodate the Criminal Court Conversion and the implementation of the Administration of Justice (Indictable Proceedings) Act, 2011 (as amended) (AJIPAA). Activities to be undertaken include:

- upgrade of the electrical systems and potable water and wastewater systems;
- installation of a centralised HVAC system, elevators replacement, roof repairs and structural and building envelope; and
- courtrooms upgrade with technology courts and litigation system.

PART 2

PUBLIC ADMINISTRATION

LAW ENFORCEMENT

A total of \$5.5 million will be allocated for the implementation of programmes and projects that reflects the Trinidad and Tobago Police Service (TTPS) commitment to strengthen specialised law enforcement capabilities and the enhancement of public safety infrastructure in Tobago are as follows:

- ***Establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago***

The Mounted and Canine Branch of the TTPS continues to play a vital role in supporting crime-fighting strategies across Divisions, Branches and Units. In fiscal year 2026, the TTPS plans to establish a Mounted Branch at the Shirvan Road Police Station in Tobago. The proposed facility will include:

- ◆ six (6) stables;
- ◆ veterinary room;
- ◆ feed room;
- ◆ bathroom stall; and
- ◆ additional support infrastructure

- ***Canine Unit Development*** – the TTPS Canine Unit will provide trained dogs and handlers for a wide range of duties that include:

- ◆ drug detection at the ANRRRIA airport and other ports of entry;
- ◆ suspect tracking and pursuit;
- ◆ bomb detection and cadaver searches; and
- ◆ crowd control and parade security.

In addition, K9 facilities at Shirvan Road Police Station, Tobago will be established and will feature:

- ◆ 12 kennels;
- ◆ general storage;
- ◆ trainers' room;
- ◆ food storage; and
- ◆ additional operational spaces.

PART 2

PUBLIC ADMINISTRATION

LAW ENFORCEMENT

Establishment of Police Youth Club Facilities

The Police Youth Club Facilities is housed at the Mt. St. George Police Youth Club. The club currently serve as a hub for positive youth development and community outreach. To support ongoing improvements, an allocation of \$2.0 million has been provided to undertake critical refurbishment works including:

- demolition of the top floor, including removal of walls, flooring and roof;
- installation of a new concrete floor slab on the existing ground floor;
- construction of a new roof;
- construction of an office and a toilet facility;
- upgrade of electrical and plumbing systems and the installation of air condition units; and
- finishes to the interior and exterior that include the installation of windows, doors, hand railings and ceiling enhancements.

This refurbishment initiative reflects a continued commitment to youth empowerment and community development, ensuring that the Police Youth Club remains a safe, functional and inspiring space for future generations.

Construction of an Anti-Crime Fighting Unit Quarters in Tobago (Old Grange) Police Station

The TTPS has initiated a project to upgrade the Old Grange Police site in Tobago. This initiative aims to address the longstanding issues of deteriorating infrastructure and spatial limitations, with the goal of transforming the facility into a more functional and supportive environment for law enforcement operations. The key objectives of the project include:

- enhancing the overall functionality of the site to meet modern policing standards;
- improving working conditions for officers stationed at the location; and

PART 2

PUBLIC ADMINISTRATION

LAW ENFORCEMENT

- establishing dedicated quarters for an anti-crime fighting unit, thereby strengthening tactical response capabilities in the area.

This upgrade reflects TTPS's continued commitment to infrastructure modernisation and strategic crime prevention across Tobago.

PUBLIC SAFETY AND CITIZEN SECURITY

The sum of \$4.2 million will be provided for enhanced readiness of the defense agencies to protect the nation's borders, strengthen its military capacity and improving response to emergency situations in Tobago. This development programme will focus on equipping national security agencies with the necessary tools and equipment as well as improve the physical infrastructure at the various security agencies facilities in Tobago.

The Trinidad and Tobago Coast Guard (TTCG) will continue to upgrade the shore supply system at its Tobago Operations Base with an allocation of \$0.5 million. Works is expected to be completed in fiscal year 2026 and will facilitate the berthing of the Cape Class vessels at Tobago jetties as well as provide on-shore electrical support for the vessels while it is docked. Additionally, the sum of \$1.0 million will be provided to facilitate the continuation of the upgrade works to the Coast Guard Headquarter. Works commenced in January 2025 with demolition and refurbishment works to the internal and external of the main building and galley. These works will continue in fiscal year 2026.

The sum of \$0.5 million will be provided to the Trinidad and Tobago Regiment (TTR) to continue works towards the upgrade of its facilities in Tobago. A Quantity Surveyor report was completed and outlined the works to be finalised and the cost of completion. Additionally, the TTR will be allocated \$0.2 million for planning and developing of the construction of dormitories at Camp Signal Hill, a purpose-built accommodation facility with the capacity to house 169 servicemen.

PART 2

PUBLIC ADMINISTRATION

PUBLIC SAFETY AND CITIZEN SECURITY

Funding in the sum of \$2.0 million will be allocated to the Trinidad and Tobago Fire Service (TTFS) to facilitate upgrade works to the Crown Point Fire Station. This station, located within the aerodrome of the ANRRRIA entails upgrades to the dormitory, extension of the appliance bay and folding doors to increase the lifespan of appliances, as well as upgrades to the electrical and plumbing at the station.



APPENDICES

APPENDIX I
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2025
REVISED ALLOCATION AND EXPENDITURE BY SECTOR
(TT\$ MILLION)

SECTOR	2025 REVISED ALLOCATION	2025 REVISED EXPENDITURE	PERCENTAGE %
Economic Infrastructure	392.357	477.743	78.4
▪ Agriculture	19.400	19.400	3.2
▪ Culture	1.300	1.300	0.2
▪ Drainage	5.500	5.500	0.9
▪ Economic Restructuring and Transformation	5.600	5.600	0.9
▪ Electricity	1.000	1.000	0.2
▪ Environment	11.773	6.257	1.0
▪ Information Technology and Digital Infrastructure	5.700	5.000	0.8
▪ Roads and Bridges	26.000	26.000	4.3
▪ Tourism	15.700	15.700	2.6
▪ Transportation	296.384	391.986	64.3
▪ Water and Sewerage	4.000	0.000	0.0
Social Infrastructure	109.250	103.510	17.0
▪ Capacity Building/Institutional Strengthening	1.000	1.000	0.2
▪ Community Development	5.000	5.000	0.8
▪ Early Childhood Education	0.600	0.600	0.1
▪ Health/HIV AIDS	24.000	23.500	3.9
▪ Housing and Shelter	19.450	19.450	3.2
▪ Primary Education	4.100	4.100	0.7
▪ Secondary Education	7.200	7.200	1.2
▪ Skills Development	4.600	2.160	0.4
▪ Social Development	3.500	3.000	0.5
▪ Special Education	4.700	4.700	0.8
▪ Sport and Recreation	28.900	25.500	4.2
▪ Tertiary Education	1.800	1.500	0.2
▪ Youth Development and Entrepreneurship	4.400	5.800	1.0
Public Administration	51.113	27.968	4.6
▪ Administration	37.013	27.700	4.5
▪ Law Enforcement	8.000	0.000	0.0
▪ Public Safety and Citizen Security	6.100	0.268	0.1
TOTAL	552.720	609.221	100

CHART 1
PUBLIC SECTOR INVESTMENT PROGRAMME 2026
ALLOCATION BY SECTOR
(TT\$ MILLION)

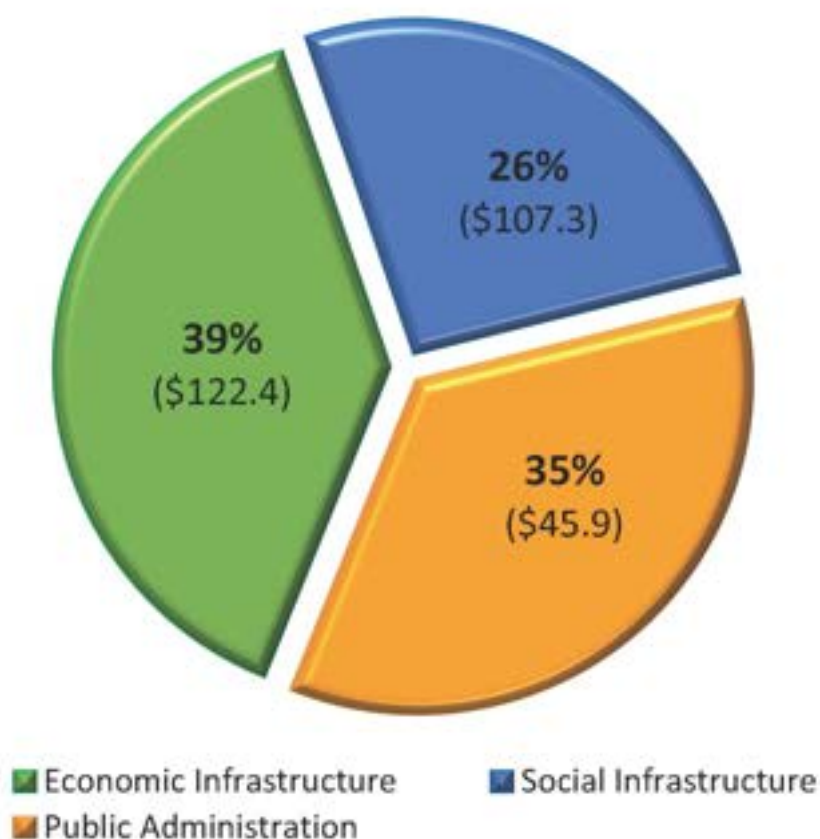
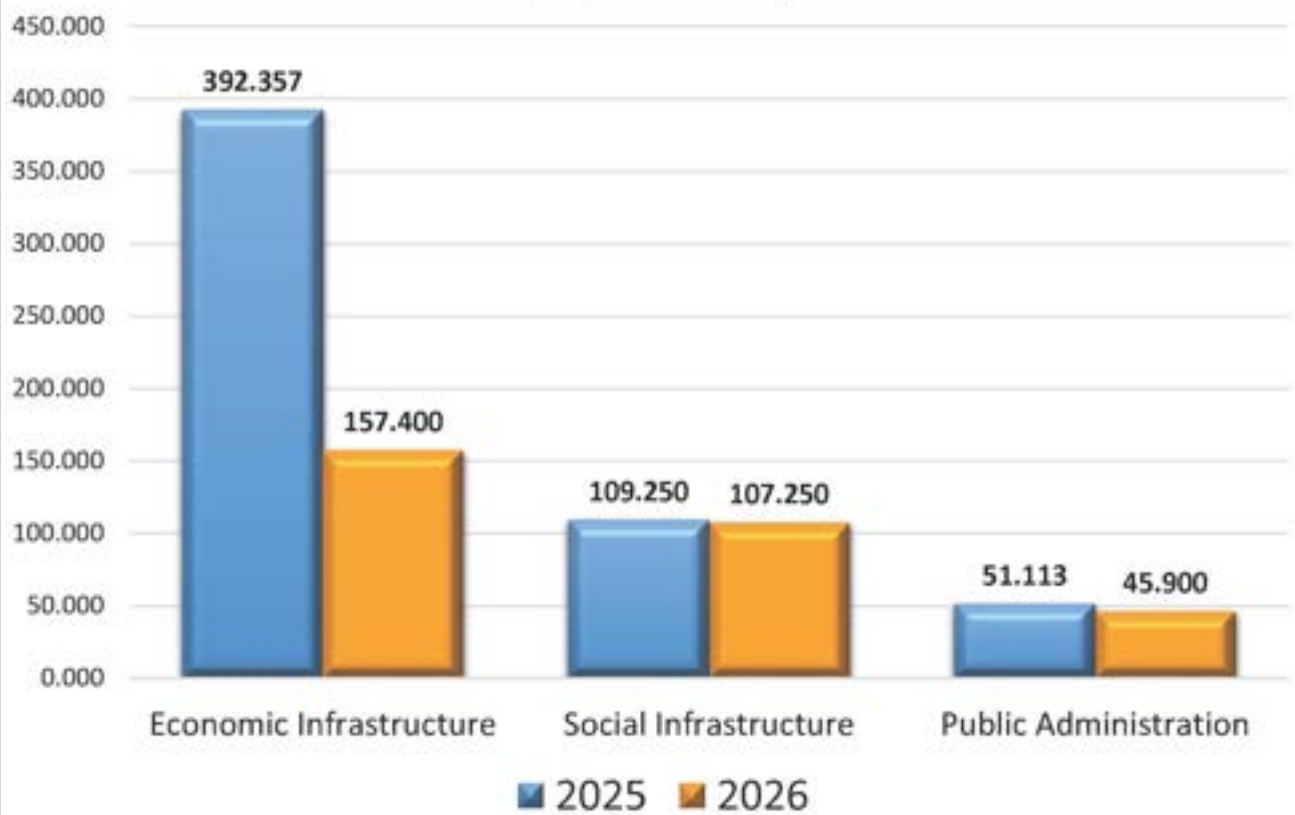


CHART 2
COMPARISON OF ALLOCATION BY SECTOR 2025 -2026
(TT\$ MILLION)



APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2026

TRANCHE REPORT

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
ECONOMIC INFRASTRUCTURE	157.400		
Agriculture	17.100	GORRT	
<i>Agriculture Fisheries and Forestry Development Programme, Tobago</i>	<i>14.200</i>	<i>GORRT</i>	Construction of Marketing Facilities; Development of Government Stock Farm; Flying Fish Processing; Sub-division of Estates; Agricultural Land Information System and Inventory of State Lands (Tobago); Improvements to Botanic Gardens, Tobago; Agriculture Access Roads, Tobago; Comprehensive State Land Development Project; Goldsborough Agricultural Estate Irrigation Project; Research and Development - Local Herbal Teas and Culinary Herbal Products; Cocoa Rehabilitation; Development of Research Unit (Crops and Livestock); Installation of Mooring Buoys around Tobago; Establishment of Facilities on Little Tobago; Development of Banana Industry; Indian Walk Root Crop Food Security; Establishment of Root and Tuber Crop Planting Material Repository Lure Estate Tobago; Coastal Zone Protection Programme (Installation of Sea Defence Wall); Coconut Industry Rehabilitation; Development of Blenheim Sheep Multiplication and Research Project; Development of Sheep Fattening Facility - Studley Park, Tobago; Courland Agricultural Project; Development of a Goat Multiplication and Breeding Centre at Hope; Establishment of a Centralized Composting Facility at Goldsborough; Improvement of Facilities at Rummemeade Breeding Unit; Improvement of Facilities at Charlotteville Breeding Unit; Improvement of Facilities at Louis D'or Demonstration Station; Sargassum Response; Tobago Agribusiness and Agro-Tourism Development Programme (TABDEP); Research and Development of Information Systems; Construction of Abattoirs at Hope and Roxborough; and Construction of New Veterinary Diagnostic Laboratory (Tobago).

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
<i>Fisheries Development Programme, Tobago</i>	2,900	GOR TT	Improvement to Beaches and Landing Facilities; Improvement to Buccoo Reef Marine Park, Management and Ecological Monitoring; Improvements to Reefs at Buccoo and Speyside; and Bloody Bay Nature Park and Lookout Upgrade.
Culture <i>Cultural Programmes and Facilities, Tobago</i>	0,200	GOR TT	Orange Hill Community Workshop and Art Gallery
Drainage <i>Drainage Works, Tobago</i>	4,800	GOR TT	Carnbee Main Drain; Milford Coastal Protection; Roxborough River; Construction of Sea Defence Walls; Canaan/Bon Accord Connector Drain; Mt. Pleasant/ Lowlands Drainage System; Special Drainage and Irrigation; Desilting of Rivers and Friendsfield Extension.
Economic Restructuring and Transformation <i>Development of Small Business Sector, Tobago</i>	6,900	GOR TT	Pre-Investment Development Support Initiative (PIDS); Enterprise Development; Business Incubator Programme; Scarborough Esplanade Phase II; Enterprise Development Company of Tobago; Venture Capital; Enterprise Assistance Grant Programme; Micro Enterprises Centres and Tobago Development Fund.
Electricity <i>Electricity Programme, Tobago</i>	1,000	GOR TT	Programme for Rural Electrification and Street Lighting Programme.
Environment <i>Environmental Conservation and Forestry Development</i>	7,300 4,800	GOR TT GOR TT	Agroforestry and Upper Watershed Management; Friendship Estate Agro-Park Development; Development of Home Garden Initiative; Climate Change Monitoring and Mitigation Comprehensive Meteorological Database; Water Quality Monitoring Programme; Air Quality Monitoring in Tobago; Mangrove Systems Inventory and Monitoring; Sargassum Response; Invasive Plants Control Project; and Establishment of Marine Research Field Station in Tobago.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
<i>Development of Infrastructure for installation of Meteorological Equipment</i>	2.500	GOR TT	Equipment for the Meteorological Services Division
<u>Information Technology and Digital Infrastructure</u>	6.700	GOR TT	
<i>Computerisation Programme, Tobago</i>	6.500	GOR TT	Information Technology Strengthening; Establishment of an Integrated Financial Management System; Networking the Division of Finance and Planning; Technical Assistance Programme; Networking Department of Education with Schools; Secondary School Computerisation Programme; Establishment of a Geographic Information System Platform; Digitising THA Operations; Project Monitoring Information System upgrade for the Planning Department (PD-PMIS); Critical Upgrade and Modernisation of Obsolete Disaster Management Information and Communication Technology (ICT) Infrastructure; and Computerisation and Networking of the Central Administrative Services, Tobago.
<i>Information and Communications Technology Support Programme, Tobago</i>	0.200	GOR TT	Information Communication Technology Programme
<u>Roads and Bridges</u>	27.400	GOR TT	
<i>Road Infrastructure Improvement Programme, Tobago</i>	10.500	GOR TT	Major Improvement Works on Secondary Roads.
<i>Roads and Bridges Development, Tobago</i>	16.900	GOR TT	Windward Road; Roxborough/Bloody Bay Road - Retaining Wall; Milford Road Bridges; Mt. St. George/Casara Road; Resurfacing Programme; Store Bay Local Road; Rehabilitation of Claude Noel Highway; Programme for Upgrading Road Efficiency PURE, Tobago; Windward Road Special Development Programme; Plymouth/Amos Vale Road; Milford Road Bypass to Smithfield; Milford Road Upgrade; and Scarborough Redevelopment Project.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
Tourism <i>Improvement in Basic Tourism Infrastructure, Tobago</i>	15,700	GOR TT	Fort King George Heritage Park; Store Bay Beach Facility; Refurbishment of Mt. Irvine Beach Facility; Community Awareness Programme; Trinidad and Tobago Hospitality and Tourism Institute, Tobago Campus; Tourism Support Projects (Assistance to Traumatized Visitors); Tourism Support Projects (Islandwide Signage); Scarborough Beautification Programme; Restoration of Historical Sites; Construction of Lay Byes (Bloody Bay, Lambeau, Roxborough); Tourism Regulatory and Legal Framework; Construction of Lifeguard Towers; Pigeon Point Infrastructure Works; King's Bay Beach Facility; Speyside Lookout; Historical Site - Cove Estate; Fort Granby Beach Facility; Bloody Bay Beach Facility; Rocky Bay Research Project; Establishment of Tobago Marinas; Construction of Tobago Cruise Ship Berths; Englishman Bay Beach Facility; Castara Waterfall; Charlotteville Beach Facility; and Tobago Tourism Agency.
Transport <i>Construction of Jetties, Tobago</i>	63,800 <i>2,800</i>	GOR TT GOR TT	 Construction of Jetty at Parlatuvier; Construction of Jetty at Bird of Paradise Island; Construction of Jetty at Cove and Plymouth; Establishment of Marine Park Control Unit at Gibson Jetty; Upgrade of Berthing Infrastructure of the Port of Scarborough, Tobago; and Development of a Marina Facility in Tobago.
<i>Purchase of Vehicles and Equipment, Tobago</i>	<i>3,000</i>	GOR TT	Purchase of Vehicles and Equipment - THA Divisions.
<i>Airport Infrastructure Development</i>	<i>58,000</i>	GOR TT	Airfield Pavement Rehabilitation ANRRIA; Landslip and Coastal Stabilization - ANRRIA; Systems, Furniture, Equipment and other items necessary to operate the New Terminal at ANRRIA; and Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport.
Water and Sewage <i>Water Supply Improvements, Tobago</i>	6,500	GOR TT	Desilting and Rehabilitation of Hillsborough Dam in Tobago.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
SOCIAL INFRASTRUCTURE	107,250		
<u>Community Development</u>	5,000	GOR TT	
<i>Construction and Upgrading of Community Facilities, Tobago</i>			Construction of Community Centre at Parlatuvier, Community Enhancement Programme; Upgrading of Charlotteville Community Centre; Upgrading of Belle Garden Community Centre; Pembroke Heritage Park; Upgrading of Scarborough Community Centre; Construction of Plymouth Community Centre and Construction of Bethesda Community Centre.
<u>Early Childhood Education</u>	2,000	GOR TT	
<i>Early Childhood Education Programme, Tobago</i>			Establishment of Childhood Centres and Extension and Improvements to Existing Childhood Centres.
<u>Health/HIV AIDS</u>	23,850	GOR TT	
<i>Implementation of HIV/AIDS Programmes</i>	<i>0,100</i>	GOR TT	HIV/AIDS and Substance Abuse Programme
<i>Medical Facilities Upgrading Programme, Tobago</i>	<i>15,600</i>	GOR TT	Purchase and Installation of Equipment and Machinery at Hospital; Peritoneal Dialysis Service Department; LAN/WAN Development for Hospital and Health Centres; Improvement Works to Hospitals; Improvement Works to Hospitals (Laboratory/ Mortuary); Establishment of an Oncology Unit; and Purchase of Vehicles - Ambulances; Health Needs Assessment for Tobago.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
<i>Public Health Facilities, Tobago</i>	8.150	GORTT	Laundry Refurbishment; Construction of New Health Centres; Expansion of District Dental Services; Expansion of Primary Health Care; Commissioning of New Hospital and Decommissioning of Old Hospital; Establishing a Non-Communicable Disease Registry; Upgrading of Local Health Facilities at Signal Hill; Studley Park Integrated Waste Facility; Primary Health Consultancy; Scarborough Waste Disposal Project; Mosquito Eradication Project; Repair of Sluice Gates; Community Mediation Centres; Facility Upgrade at Public Cemeteries; Pilot Project for Waste Characterisation; Smoking Cessation Programme; School Health Project; Shared Antenatal Care Programme; Pilot Project for Pit Latrine Replacement; Establishment of a Dog Catching Unit; Management Information System and Software; Attitudinal Shift and Change Management; Waste Minimisation and Recycling Project; Establishment of Integrated Primary Health Care and Establishment of Tobago Steering Committee on Drugs.
<u>Housing and Shelter</u> <i>Housing and Settlements Expansion Programme, Tobago</i>	22.000	GORTT	Castara Housing Estate Development; Development Works at Signal Hill Housing Estate; Roxborough Town Expansion; Blenheim Housing Estate Phase II; Adventure Housing Estate, Plymouth Road; Charlotteville Village Expansion - Box Drain; Courland Estate Land Development; Development of Belle Garden Estate Phase II; Land Development Adelphi Estate; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Shirvan Road Land Development; Revitalisation and Infill Programme, Tobago; Home Completion Programme, Tobago; Beneficiary-Owned Land Programme - New Home Construction; Revitalisation of Milford Court Commercial Plaza; Adventure Phase II; Development of Land for Airport Relocation; Riseland Housing Development; Affordable Housing Project; Disaster Relief Grant; and Developing New Tourism and Recreational Infrastructure for the Highlands Nature Trail in Tobago.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
Primary Education <i>Primary Schools Programme, Tobago</i>	5.150	GORTT	Improvement/Refurbishment/Extension to Primary School; Teacher Training Programme; Programme for Improvement of Security at Primary Schools; Programme for the Computerisation of Primary Schools; Establishment of a School Health Programme; Development of Physical Education and Sports in Primary School; Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools; Certification in Compliance with OSH ACT Programme in Primary School; and Installation of CCTV Security at Primary Schools.
Secondary Education <i>Secondary Schools Programme, Tobago</i>	9.400	GORTT	Reconstruction of Scarborough Secondary School; Development of Tobago Community College; Furniture and Equipment Replacement and Upgrade in Schools; Improvement/Refurbishment/Extension to Secondary Schools; Curriculum Development; Teaching and Learning Strategies; School Construction Programme; Development of Physical Education and Sports in Secondary School; Certification in Compliance with OSH ACT Programme in Secondary School; and Resources for Schools E-Testing.
Skills Development <i>Skills Development Programme, Tobago</i>	4.750	GORTT	Upgrade of Roxborough Trade Centre; Upgrade of Infrastructure and Equipment at the NESC Goldsborough Tobago Centre; Establishment of Skills Development Centre at Whim; and Tobago Technology Centre.
Social Development <i>Social Services Programme, Tobago</i>	3.000	GORTT	Establishment of Probation Hostels; Project for the Realisation of Economic Achievement (REACH); Programme for Adolescent Mothers (PAM); Golden Apple Adolescents Partnership Programme; Vocation Centre for Persons with Mental Retardation; Implementing Family Remedial Therapy/Thinking; Tobago Rehabilitation Programme; Gender Management System and Gender Mainstreaming Programme; and Life Management and Parenting Education Programme.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
<u>Special Education</u>	4.100	GOR TT	
<i>Special Education Programme, Tobago</i>	<i>1.300</i>	<i>GOR TT</i>	Upgrade of Happy Haven School; Construction of School for the Deaf; Programme for Improvement of Security at Secondary Schools; Surveillance and Research on Youth at Risk in Schools; School Intervention Strategy; Tobago GIS School Project; Spanish in Primary Schools; and Career Fair Programme.
<i>Special Education Services Programme, Tobago</i>	<i>2.400</i>	<i>GOR TT</i>	Establishment of a Professional Development Institute and Learning Resource Centre; Establishment of an Adult Education Programme Unit; Music in Schools Programme; Implementation of Pan in the Classroom; Tobago Literacy Unit Project; and Positive Behaviour Modification Student Support Services Unit
<i>Special Information Technology Education Programme, Tobago</i>	<i>0.300</i>	<i>GOR TT</i>	Establishment of a Management of Information System Unit.
<i>Special Sport, Youth Education Programme, Tobago</i>	<i>0.100</i>	<i>GOR TT</i>	Teaching Tobago's Young People to Swim.
<u>Sport and Recreation</u>	20.500	GOR TT	
<i>Construction/Upgrade of Sport Facilities, Tobago</i>	<i>20.500</i>		Goodwood Hard Court; Speyside Hard Court; Whim Hard Court; Black Rock Hard Court; Upgrading of Canaan/ Bon Accord Recreation Ground; Montgomery Recreation Ground; Plymouth/Bethesda Sport and Recreational Complex; Construction of Regional Indoor Centre; Northside Regional Recreation Centre (Moriah); Construction of Parks and Recreation Sites; Shaw Park Sporting Complex; Sports Development Programme; Tablepiece Hard Court; Lighting of Playing Fields; Construction of Pavillions and Sporting Facilities; and Elite Athlete Development Institute.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
<u>Tertiary Education</u>	1.800	GORRT	
<i>Libraries Programme, Tobago</i>	1.500		Charlotteville Library; Roxborough Library; Development of Library Facilities; Operationalization of New Scarborough Library; and Development of Public Library Facilities.
<i>Establishment of the University of Trinidad and Tobago</i>	0.300	GORRT	UTT Tobago Campus.
<u>Youth Development and Entrepreneurship</u>	5.700	GORRT	
<i>Construction/Upgrade of Youth Facilities, Tobago</i>			Establishment of Tobago Youth Development Institute; Youth Apprenticeship Development Programme; Construction of Youth Empowerment Centre - Castara; Specialised Youth Service Programme; Mobile Youth Health Centre; Construction of Youth Empowerment Centre; Expansion of Mardon House Youth Development Centre; Establishment of Project Implementation Unit; Construction of Multi-Purpose Centres; Establishment of Management Information System; and Youth Power Programme.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
PUBLIC ADMINISTRATION	45,900		
Administration	36,200	GORTT	
<i>Construction of Public Buildings, Tobago</i>	<i>9,300</i>	<i>GORTT</i>	Construction of Bus Shelters and Bus Stops; Construction of Offices and Administration Building at Kendal Farm School; Construction of New Licensing Main Office - Scarborough; Construction of Scarborough Post Office/Financial Complex; Construction of Works Main Office; Construction of an Administration Building for Health and Social Services; Construction of Tobago Emergency Operation Centre; Environmental Enhancement and Security of Tractor Pool; Construction of Scarborough Abattoir; Warehouse Facility for Tourism and Transportation; Construction of Head Office for Tourism and Transportation; Construction of a New Luncheon and Meeting Room Facility at Louis Dor Nurseries; Construction of Laboratory Facility for Tissue Culture and Eutomology/Plant Pathology; Construction of Furniture Workshop; Construction of Public Conveniences; Construction of Storage Shed at Tractor Pool; Establishment of Social Services Complex in Mason Hall; Tobago Spatial Development Strategy; Rollout of Project Development Unit; Shaw Park Market; Speyside Beach Facility; Establishment of an Innovation Centre; and THA Records and Archive Centre.
<i>Improvement/Refurbishment of Public Buildings, Tobago</i>	<i>13,700</i>	<i>GORTT</i>	Refurbishment of Quarters; Reviving of Assembly Legislature Annex; Pre-Investment for Modifications to the Planning Complex; Assembly Administrative Complex; Renovation of Chief Secretary's Residence; Repairs to the Old Scarborough Market; Upgrade of Manta Lodge; Parlaturier Washroom Facility; Upgrade and Expansion of Buccoo Training Facility; MILSHIRV Upgrade and Rehabilitation Works; Climate Change Resilience Project; Outfitting of Accommodation for Registrar General Department - Tobago; and Renovation of Magdalena Grand Beach and Golf Resort.

PROJECT/PROGRAMME	ALLOCATION 2026 (TTS MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVITIES 2026
<i>Improvement/Refurbishment to Court Facilities, Tobago</i>	2.000	GORRT	Rehabilitation of the Hall of Justice, Tobago
<i>Rehabilitation of Public Buildings, Trinidad and Tobago</i>	8.500	GORRT	Provision of Accommodation for Legal Aid and Advisory Authority - Tobago; Rehabilitation of Central Administrative Services, Tobago; Outfitting of Accommodation for Director of Public Prosecutions, Tobago.
<i>Construction of Public Buildings, Trinidad and Tobago</i>	2.700	GORRT	Construction of Official Residence for the Chief Justice; Construction of Judges and Magistrates' Housing in Tobago; Accommodation for Tobago Office of the Industrial Court.
Law Enforcement	5.500	GORRT	
<i>Improvements to Police Stations</i>	5.500	GORRT	Establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago; Establishment of Police Youth Club Facilities; and Construction of Anti-Crime Fighting Unit Quarters in Tobago (Old Grange) Police Station.
Public Safety and Citizen Security	4.200	GORRT	
<i>Construction and Upgrade of Regiment Facilities</i>	0.700	GORRT	Upgrade of Regiment Facilities in Tobago; and Construction of Dormitory at Camp Signal Hill.
<i>Improvement to the Coast Guard</i>	1.500	GORRT	Upgrade of Shore Supply System at Tobago Operations Base; and Upgrade of Coast Guard Headquarters, Tobago.
<i>Improvement to Fire Stations</i>	2.000	GORRT	Improvement works to Fire Service Buildings.
TOTAL	310.550		

APPENDIX III
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2026
ALLOCATION BY SECTOR
(TTS MILLION)

SECTOR	2026 ALLOCATION	PERCENTAGE %
Economic Infrastructure	157.400	50.7
Agriculture	17.100	5.5
Culture	0.200	0.1
Drainage	4.800	1.5
Economic Restructuring and Transformation	6.900	2.2
Electricity	1.000	0.3
Environment	7.300	2.4
Information Technology and Digital Infrastructure	6.700	2.2
Roads and Bridges	27.400	8.8
Tourism	15.700	5.1
Transportation	63.800	20.5
Water and Sewerage	6.500	2.1
Social Infrastructure	107.250	34.5
Community Development	5.000	1.6
Early Childhood Education	2.000	0.6
Health/HIV AIDS	23.850	7.7
Housing and Shelter	22.000	7.1
Primary Education	5.150	1.7
Secondary Education	9.400	3.0
Skills Development	4.750	1.5
Social Development	3.000	1.0
Special Education	4.100	1.3
Sport and Recreation	20.500	6.6
Tertiary Education	1.800	0.6
Youth Development and Entrepreneurship	5.700	1.8
Public Administration	45.900	14.8
Administration	36.200	11.7
Law Enforcement	5.500	1.8
Public Safety and Citizen Security	4.200	1.4
TOTAL	310.550	100

