



Government of the Republic of Trinidad and Tobago

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

***T&T FIRST: BUILDING ECONOMIC FAIRNESS
THROUGH ACCOUNTABLE FISCAL POLICIES***





PUBLIC SECTOR INVESTMENT PROGRAMME 2026

**MINISTRY OF PLANNING, ECONOMIC AFFAIRS AND DEVELOPMENT
OCTOBER 2025**

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ABBREVIATIONS

AATT	Airports Authority of Trinidad and Tobago
AI	Artificial Intelligence
ANRRIA	A.N.R. Robinson International Airport
APIs	Application Programming Interfaces
ASYCUDA	Automated System for Customs Data
ATU	Aeration Treatment Unit
BoQs	Bill of Quantities
BPS	Booster Power Station
BRP	Bridges Reconstruction Programme
BWC	Body Worn Cameras
CAF	Development Bank of Latin American and the Caribbean
CAFIS	Cogent Automated Fingerprint Identification System
CARICOM	Caribbean Community
CARIFTA	Caribbean Free Trade Association
CARIRI	Caribbean Industrial Research Institute
CATT	Children's Authority of Trinidad and Tobago
CBTT	Central Bank of Trinidad and Tobago
CCLCS	Cipriani College of Labour and Co-operative Studies
CCTV	Closed Circuit Television
CDA	Chaguaramas Development Authority
CDB	Caribbean Development Bank
CEC	Certificate of Environmental Clearance
CERT	Community Emergency Response Team
CF	Consolidated Fund
CMIS	Cadastral Management Information System
COSTAAT	College of Science, Technology and Applied Arts of Trinidad and Tobago
CreativeTT	Trinidad and Tobago Creative Industries Company Limited
CRISP	Course in Refrigeration and Air Conditioning: Inspiring Youth Social and Economic Participation
CSO	Central Statistical Office
CT	Computed Tomography
CVQ	Caribbean Vocational Qualification
CWIP	Community Water Improvement Programme
CWTP	Caroni Water Treatment Plant
D'Hub	Digital Hub
DMA	District Metered Area
DMU	Disaster Management Unit
DNA	Deoxyribonucleic Acid
DRIVE	Developing our Youth Resource through the Introduction of Technical Vocational Endeavours
EBC	Election Boundaries Commission
ECCE	Early Childhood Care and Education
ECIAF	Eastern Caribbean Institute for Agriculture and Forestry
EGIS	Enterprise Geographic Information System
e-HRM	Electronic Human Resource Management
EIA	Environmental Impact Assessment
e-ID	Electronic Identification
EMA	Environmental Management Authority

ABBREVIATIONS

EOC	Emergency Operation Centre
EOI	Expression of Interest
EPOS	East Port of Spain Development Company Limited
ERHA	Eastern Regional Health Authority
ERP	Enterprise Resource Planning
ESS	Environmentally Sensitive Species
eTeck	Evolving Technologies and Enterprise Development Company
FashionTT	Trinidad and Tobago Fashion Company Limited
FF&E	Furniture Fixtures and Equipment
FilmTT	Trinidad and Tobago Film Company Limited
FIU	Financial Intelligence Unit
FMIS	Financial Management Information System
FVCIP	Fashion Value Chain Investment Programme
GATE	Government Assistance for Tuition Expenses
GDP	Gross Domestic Product
GIS	Geographic Information System
GORTT	Government of the Republic of Trinidad and Tobago
GPS	Global Positioning System
HBS	Household Budgetary Survey
HDC	Trinidad and Tobago Housing Development Corporation
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
HoJ	The Hall of Justice
HRIS	Human Resource Information System
HU	Housing Units
HVAC	Heating, Ventilation and Air Conditioning
HVIP	Housing and Village Improvement Programme
iGovTT	National Information and Communication Technology Company Limited
ICAO	International Civil Aviation Organization
ICT	Information Communication Technology
IDB	Inter-American Development Bank
IDF	Infrastructure Development Fund
IFMIS	Integrated Financial Management Information System
ILO	International Labour Organization
IMA	Institute of Marine Affairs
I-MAP	Industrial Mechanical Apprenticeship Programme
InvestTT	Invest Trinidad and Tobago Limited
IT	Information Technology
ISEMS	Integrated Social Enterprise Management System
IWRM	Integrated Water Resource Management
IVCD	Insect Vector Control Division
IVG	Intelligent Virtual Guarding
KPIs	Key Performance Indicators
KVA	Kilovolt-Amperes
LED	Light Emitting Diode
LRP	Landslip Repair Programme
MAF	Ministry of Agriculture and Fisheries
MCCD	Ministry of Culture and Community Development
MDAs	Ministries, Departments and Agencies

ABBREVIATIONS

MEEI	Ministry of Energy and Energy Industries
MEP	Mechanical, Electrical and Plumbing
MFCA	Ministry of Foreign and CARICOM Affairs
MIC	Metal Industries Limited
MIC-IT	MIC Institute of Technology
MICS	Multiple Indicator Cluster Survey
MLLA	Ministry of Land and Legal Affairs
MOE	Ministry of Education
MOLSMED	Ministry of Labour, Small and Micro Enterprise Development
MOU	Memorandum of Understanding
MOWI	Ministry of Works and Infrastructure
MPAAI	Ministry of Public Administration and Artificial Intelligence
MPEAD	Ministry of Planning, Economic Affairs and Development
MPSDFS	Ministry of the People, Social Development and Family Services
MPU	Ministry of Public Utilities
MRDLG	Ministry of Rural Development and Local Government
MSE	Micro and Small Enterprise
MSW	Municipal Solid Waste
MTCA	Ministry of Transport and Civil Aviation
MTEST	Ministry of Tertiary Education and Skills Training
MTIT	Ministry of Trade, Investment and Tourism
MTS	National Maintenance Training and Security Company Limited
MusicTT	Trinidad and Tobago Music Company Limited
MVA	Megavolt-amperes
NACC	National AIDS Coordinating Committee
NALIS	National Library and Information System Authority
NAMDEVCO	National Agricultural Marketing and Development Corporation
NAPA	National Academy for the Performing Arts
NAQMIS	National Air Quality Management Information System
NCDs	Non-Communicable Diseases
NCRHA	North Central Regional Health Authority
NCSHL	National Commission for Self Help Limited
NDTS	National Digital Transformation Strategy
NEDCO	National Entrepreneurship Development Company Limited
NESC	National Energy Skills Centre
NGC	National Gas Company of Trinidad and Tobago
NIDCO	National Infrastructure Development Company Limited
NIHERST	National Institute of Higher Education, Research, Science and Technology
NMC	National Mail Centre
NSC	National Science Centre
NTA	National Training Agency
NTAC	National Tripartite Advisory Council
NWRHA	North West Regional Health Authority
NWSIP	National Water Stabilization and Improvement Programme
NWSEP	National Water Sector Evolution Programme
NWSTP	National Water Sector Transformation Programme
NWWSIP	North-West Water Supply Improvement Programme

ABBREVIATIONS

OPR	Office of Procurement Regulation
OSHA	Occupational Safety and Health Authority and Agency
OSH	Occupational Safety and Health
PAM	Programme for Adolescent Mothers
PATT	Port Authority of Trinidad and Tobago
PBX	Private Branch Exchange
PCR	Polymerase Chain Reaction
PCS	Port Community System
PLAR	Prior Learning Assessment Recognition
PPE	Personal Protective Equipment
POS	Port of Spain
PPP	Public-private partnership
PSA	Public Service Academy
PSAEL	Palo Seco Agricultural Enterprise Limited
PSIP	Public Sector Investment Programme
PSWU	Police Social Work Unit
PTSC	Public Transport Service Corporation
PURE	Programme for Upgrading Roads Efficiency
PV	Photovoltaic
PVC	Polyvinyl Chloride
RE&EE	Renewable Energy and Energy Efficiency Initiatives
REACH	Realization of Economic Achievement
R&D	Research and Development
RFP	Request for Proposal
RHAs	Regional Health Authorities
RIDDOR	Reporting of Injuries, Diseases and Dangerous Occurrences
RGD	Registrar General's Department
SAPA	Southern Academy for the Performing Arts
SAR	Synthetic Aperture Radar
SCADA	Supervisory Control and Data Acquisition
SEW	Single Economic Window
SIDS	Small Island Development States
SLC	Survey of Living Conditions
SIM	Sectoral Innovation Mapping
SPS	Sanitary Phytosanitary
SSL	Secure Socket Layer
STEM	Science, Technology, Engineering and Mathematics
SUV	Sport Utility Vehicles
SWMCOL	Solid Waste Management Company Limited
SWRHA	South West Regional Health Authority
TCO	Trinidad Central Oilfields
TCPD	Town and Country Planning Division
THA	Tobago House of Assembly
TOR	Terms of Reference
T&TEC	Trinidad and Tobago Electricity Commission
TSTT	Telecommunication Services of Trinidad and Tobago
TTAG	Trinidad and Tobago Air Guard

ABBREVIATIONS

TTCAA	Trinidad and Tobago Civil Aviation Authority
TTCG	Trinidad and Tobago Coast Guard
TT-CSIRT	Trinidad and Tobago Cyber Security Incident Response Team
TTDF	Trinidad and Tobago Defence Force
TTFSC	Trinidad and Tobago Forensic Science Centre
TTFS	Trinidad and Tobago Fire Service
TTMPS	Trinidad and Tobago Municipal Police Service
TTPOST	Trinidad and Tobago Postal Corporation
TTPrS	Trinidad and Tobago Prison Service
TTPS	Trinidad and Tobago Police Service
TTR	Trinidad and Tobago Regiment
TTWSDP	Trinidad and Tobago Water Sector Development Programme
TVET	Technical Vocational Education Training
TVET/TE	Technical Vocational Education and Training/Technology Education
UDeCOTT	Urban Development Corporation of Trinidad and Tobago Limited
UN	United Nations
UNDP	United Nations Development Programme
UNESCO	United Nations Educational, Scientific and Cultural Organization
UPS	Uninterruptible power supply
UTT	University of the Trinidad and Tobago
UV	Ultraviolet
UWI	University of the West Indies
VAT	Value Added Tax
VHF	Very High Frequency
VMCOTT	Vehicle Maintenance Corporation of Trinidad and Tobago
VOIP	Voice Over Internet Protocol
WASA	Water and Sewerage Authority
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant
YDACs	Youth Development and Apprenticeship Centres
YDC	Youth Development Centre
YTEPP	Youth Training and Employment Partnership Programme



INTRODUCTION

INTRODUCTION

National development has been re-envisioned to drive socio-economic transformation of the country towards long-term prosperity based on the principles of inclusion, fairness and accountability. As Trinidad and Tobago enters fiscal year 2026, the Public Sector Investment Programme (PSIP) remains a key tool to direct public investment in areas that will advance the Government's national development goals for the benefit of the people of Trinidad and Tobago. The 2026 PSIP represents a commitment to responsible investment, national resilience, and inclusive growth, laying the foundation for a more prosperous future for all citizens of Trinidad and Tobago.

During fiscal year 2026, emphasis will be placed on building public institutions and infrastructure, empowering citizens through education and job opportunities, fostering safety and justice within our society while strengthening the economy through diversification, ease of doing business and wider use of advanced technology. To support the implementation of these priorities, an overall 2026 PSIP allocation of \$4,100.0 million is proposed for the implementation of programmes and projects by Central Government, Local Government Bodies and the Tobago House of Assembly (THA).

In pursuit of more effective and efficient implementation of capital development initiatives, the Ministry of Planning, Economic Affairs and Development, which has responsibility for managing the PSIP, will be enhancing its strategic approach to the preparation of the Programme. Beginning in fiscal year 2026, it will take steps to shape the PSIP to reflect a medium-term outlook, allowing for more coherent and cohesive planning and the establishment of a robust pipeline of high-impact projects.

In addition, the Ministry will continue to engage the public sector executing agencies with a view to resolving implementation constraints, improving the performance of the PSIP towards achieving development objectives, and accounting for public finances. Further, the Project Planning and Reconstruction Division (PPRD) of the Ministry will persist in working collaboratively with the agencies, providing day-to-day guidance on managing their programmes and projects in the PSIP.

This publication is structured as follows:

- 1. Overview** – the financial performance of the 2025 PSIP and the budgeted allocations for fiscal year 2026 are summarised in the Overview;
- 2. Part I** – an account of the 2025 PSIP, detailing the progress of programmes and projects during the fiscal year and the associated expenditure, is provided in the Part I; and

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- 3. Part II** – the budgeted allocations for sectors, sub-sectors, programmes and projects that comprise the 2026 PSIP, along with the planned scope of works to be implemented, are described in Part II.

Policy Context for the 2026 Public Sector Investment Programme

The 2026 PSIP is aligned to the Policy Framework of the Government of Trinidad and Tobago. This Framework articulates the Government's strategic vision to create a nation where families thrive, young people succeed, and communities grow stronger through responsible governance and forward-thinking policies. This vision is to be achieved through socio-economic transformation driven by strategic diversification, targeted investments, technological advancements, innovation, safer communities, sustainable employment opportunities, and robust public-private sector collaboration.

In accordance with the Policy Framework of the Government of Trinidad and Tobago, the planned programme of works for fiscal year 2026 and beyond will focus on advancing programmes and projects in the following priority sectors:

- Agriculture and Food Security;
- Artificial Intelligence, Digital Transformation, New Media, and Social Media;
- Ease of Doing Business;
- Economic Diversification;
- Education Policy Direction;
- Government Efficiency;
- Healthcare Reform;
- Crime and Justice Reform;
- Housing;
- Regenerative Economy;
- Sports Development;
- Tourism Growth;
- Transport;
- Youth Development; and
- Workers Agenda.

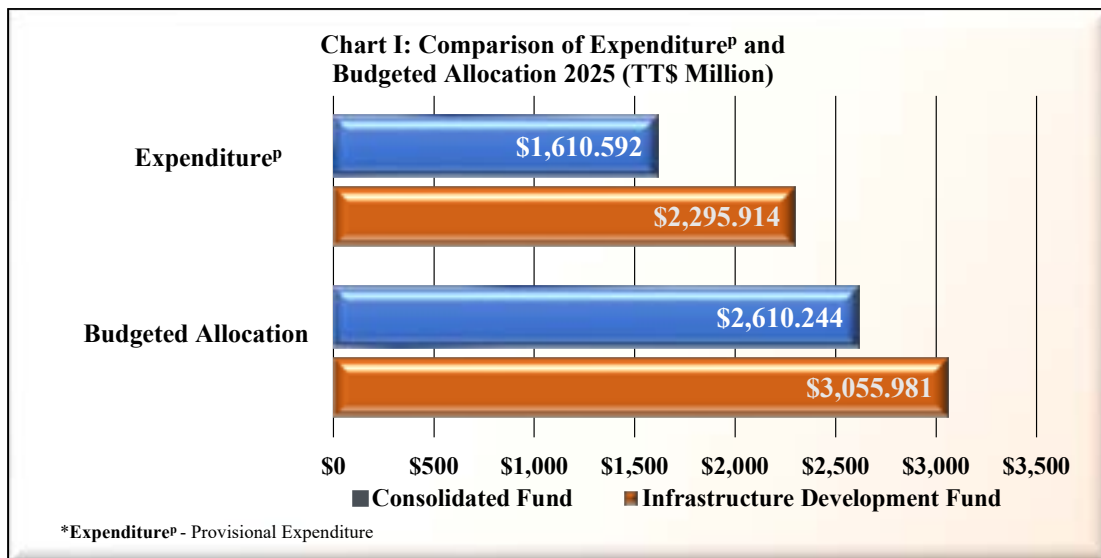
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The Overview highlights the progress made under the 2025 PSIP and accounts for the use of public funds in capital investment, while identifying the challenges that affected implementation throughout the fiscal year. It also looks ahead to fiscal year 2026, detailing the 2026 PSIP financing framework and the allocation of resources across the various socio-economic sectors to advance the national development agenda. Additionally, it outlines key programmes and projects to be rolled out in fiscal year 2026, underscoring Government's continued commitment to advancing sustainable development and improving the quality of life for citizens.

Public Sector Investment Programme 2025

In fiscal year 2025, a budget of \$5,666.2 million was approved for the execution of programmes and projects undertaken by Central Government, Local Government Bodies and the Tobago House of Assembly (THA). The PSIP is financed through two (2) funds: the Consolidated Fund (CF) and the Infrastructure Development Fund (IDF). Of the total PSIP allocation, the CF accounted for \$2,610.2 million or 46.1 percent, while the IDF was \$3,056.0 million or 53.9 percent.

Chart I presents an overview of the provisional expenditure (Expenditure^P)¹ compared to the budgeted allocation for fiscal year 2025. During the fiscal period, the Ministries, Departments and Agencies (MDAs) that comprise the Central Government, Local Government Bodies and the THA expended an estimated \$3,906.5 million, that is, \$1,759.7 million less than the original PSIP allocation, or 68.9 percent. The expenditure recorded under the CF was \$1,610.6 million or 61.7 percent of its allocation, while under the IDF, the sum of \$2,295.9 million or 75.1 percent of its allocation was utilised.



Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

¹Provisional expenditure comprises actual expenditure for October 2024 to August 2025 and estimated expenditure for the balance of fiscal year 2025. It is subject to revision once final data verification on actual expenditure is completed.

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Table I further shows the disaggregation of the budgeted allocation, provisional expenditure and the utilisation rate of the overarching sectors that comprise the PSIP by the CF and IDF. **Chart II** is a graphical representation of the budgeted allocation and the financial performance of the 2025 PSIP by sector.

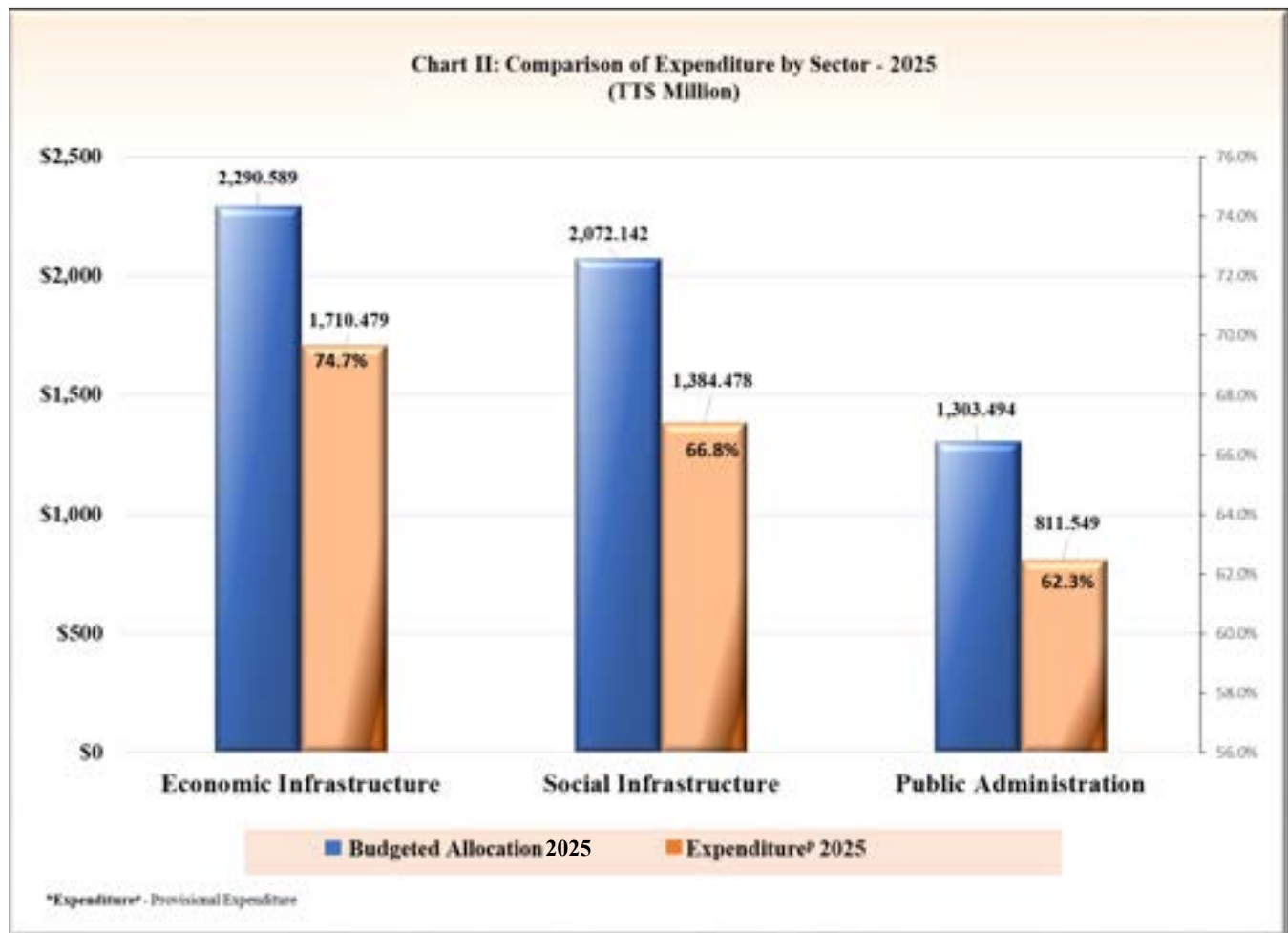
At the sectoral level, the **Economic Infrastructure** Sector was provided the largest share of the budget which totalled \$2,290.6 million, of which \$1,710.5 million was utilised for the implementation of programmes and projects under the Sector, representing a 74.7 percent utilisation rate. The **Social Infrastructure** Sector followed with an allocation of \$2,072.1 million incurring an expenditure of \$1,384.5 million, or 66.8 percent. Under the **Public Administration** Sector, expenses amounted to \$811.5 million, or 62.3 percent of its budgeted \$1,303.5 million.

Table I Comparison of Expenditure by Sector - 2025 (TT\$ Million)									
Sectors	Budgeted Allocation				Expenditure ^p				Sector Utilisation Rate
	Consol. Fund	IDF	Total	%	Consol. Fund	IDF	Total	%	%
Economic Infrastructure	965.589	1,325.000	2,290.589	40.4	529.983	1,180.496	1,710.479	43.8	74.7%
Social Infrastructure	1,121.011	951.131	2,072.142	36.6	803.528	580.950	1,384.478	35.4	66.8%
Public Administration	523.644	779.850	1,303.494	23.0	277.081	534.468	811.549	20.8	62.3%
Total	2,610.244	3,055.981	5,666.225	100.0	1,610.592	2,295.914	3,906.506	100.0	-

*Expenditure^p – Provisional Expenditure

Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

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Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

Each of these three (3) Sectors is further divided into sub-sectors. Within the **Economic Infrastructure Sector**, the *Roads and Bridges* Sub-sector recorded the highest expenditure amounting to \$590.3 million, followed by the *Transport* Sub-sector with \$430.5 million, and the *Information Technology and Digital Infrastructure* Sub-sector with \$210.8 million. Expenditure under the **Social Infrastructure Sector** was mainly attributed to activities undertaken in the *Housing and Shelter* Sub-sector (\$451.7 million), the *Health/HIV AIDS* Sub-sector (\$338.6 million) and the *Tertiary Education* Sub-sector (\$153.4 million). In the **Public Administration Sector**, the *Administration* Sub-sector accounted for the majority of expenditure (\$655.9 million), followed by the *Public Safety and Citizen Security* (\$131.8 million) and the *Law Enforcement* (\$23.9 million) Sub-sectors.

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Details of the 2025 PSIP allocation and expenditure for each of the Sectors and their respective Sub-sectors are provided in Appendix I.

Review of the Implementation of Programmes and Projects for Fiscal Year 2025

During fiscal year 2025, the MDAs continued to execute the programmes and projects under their remit with strong performance noted in several areas, for which high levels of expenditure were recorded. Some of these programmes and projects are listed below:

Sector/Sub-sector	Programme/Project Name	Expenditure^P for Fiscal Year 2025 (TT\$ Million)
Economic Infrastructure		
Transport	<i>Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport</i>	380.1
Roads and Bridges	<i>Solomon Hochoy Highway Extension to Point Fortin</i>	182.8
Roads and Bridges	<i>Road Construction/Major Road Rehabilitation - PURE</i>	110.0
Roads and Bridges	<i>Churchill Roosevelt Highway Extension to Manzanilla</i>	96.8
Social Infrastructure		
Housing and Shelter	<i>Accelerated Housing Programme</i>	200.0
Housing and Shelter	<i>Affordable Housing Programme</i>	100.0
Tertiary Education	<i>National/Additional Scholarships based on Advanced Level Examinations</i>	87.6
Public Administration		
Administration	<i>Construction of Buildings</i>	348.0
Public Safety and Citizens Security	<i>Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard</i>	68.0

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Notwithstanding this, the MDAs continued to experience challenges in implementing their respective programme of works, which contributed to the gap between the budgeted allocation and provisional expenditure. One of the constraints raised was the roll-out of the Public Procurement and Disposal of Public Property (Amendment and Validation) Act, 2023. However, the MDAs are continuing to build their systems and capacity in compliance with the Act to accelerate the rate of implementation of programmes and projects for the benefit of the country.

Public Sector Investment Programme 2026

In fiscal year 2026, the PSIP will continue to serve as one of the Government's primary instruments for advancing national development. Building on the progress from the previous fiscal year, a total of 1,199 new and ongoing programmes and projects are proposed for execution by MDAs, with a total PSIP budget of \$4,100.0 million. Of this amount, \$2,696.3 million (65.8 percent) will be sourced from the CF and \$1,403.7 million (34.2 percent) will be sourced from the IDF.

Although the 2026 PSIP allocation is \$1,566.2 million lower than the 2025 PSIP budget of \$5,666.2 million, it is \$193.5 million more than the estimated expenditure incurred in fiscal year 2025. The Government will continue to support economic growth through strategic investments while maintaining social programmes and enhancing public service delivery.

Source of Financing of the 2026 Public Sector Investment Programme

The programmes and projects proposed for execution in fiscal year 2026 will be financed through general revenues, external borrowing and grants from regional and international development banks and development partners, such as the Inter-American Development Bank (IDB), the Development Bank of Latin America and the Caribbean (CAF) and the Caribbean Development Bank (CDB).

The sum of \$3,959.9 million or 96.6 percent of the total 2026 PSIP budgeted amount will be financed by general revenues, whereas \$140.1 million or 3.4 percent, will be drawn from external financing agencies. Furthermore, from the \$2,696.3 million to be sourced from the CF for the 2026 PSIP, general revenues will account for \$2,660.2 million and the balance of \$36.4 million will be derived from loans and grants from regional development banks. In respect of financing the \$1,403.7 million of the IDF, the sum of \$1,299.7 million will be sourced from general revenues, while the remaining \$104.0 million will arise from loans.

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The major source of loan financing will be drawn from the IDB, with a total of \$129.4 million for the implementation of the following major projects:

- *Health Services Support Programme;*
- *Trinidad and Tobago Water Sector Development Programme;*
- *Second Individual Operation for the National Water Sector Evolution Programme;*
- *Implementation of a National Digital Agenda; and*
- *Urban Upgrading and Revitalization Programme.*

A further \$7.0 million in loans will be secured from the CAF to facilitate the implementation of two (2) drainage programmes under the purview of the Ministry of Works and Infrastructure (MOWI) as follows:

- *Strategic Drainage Plan – Structural Measures; and*
- *Strategic Drainage Plan – Non-Structural Measures.*

In addition, grant funding of \$3.6 million from the CDB will finance the following projects:

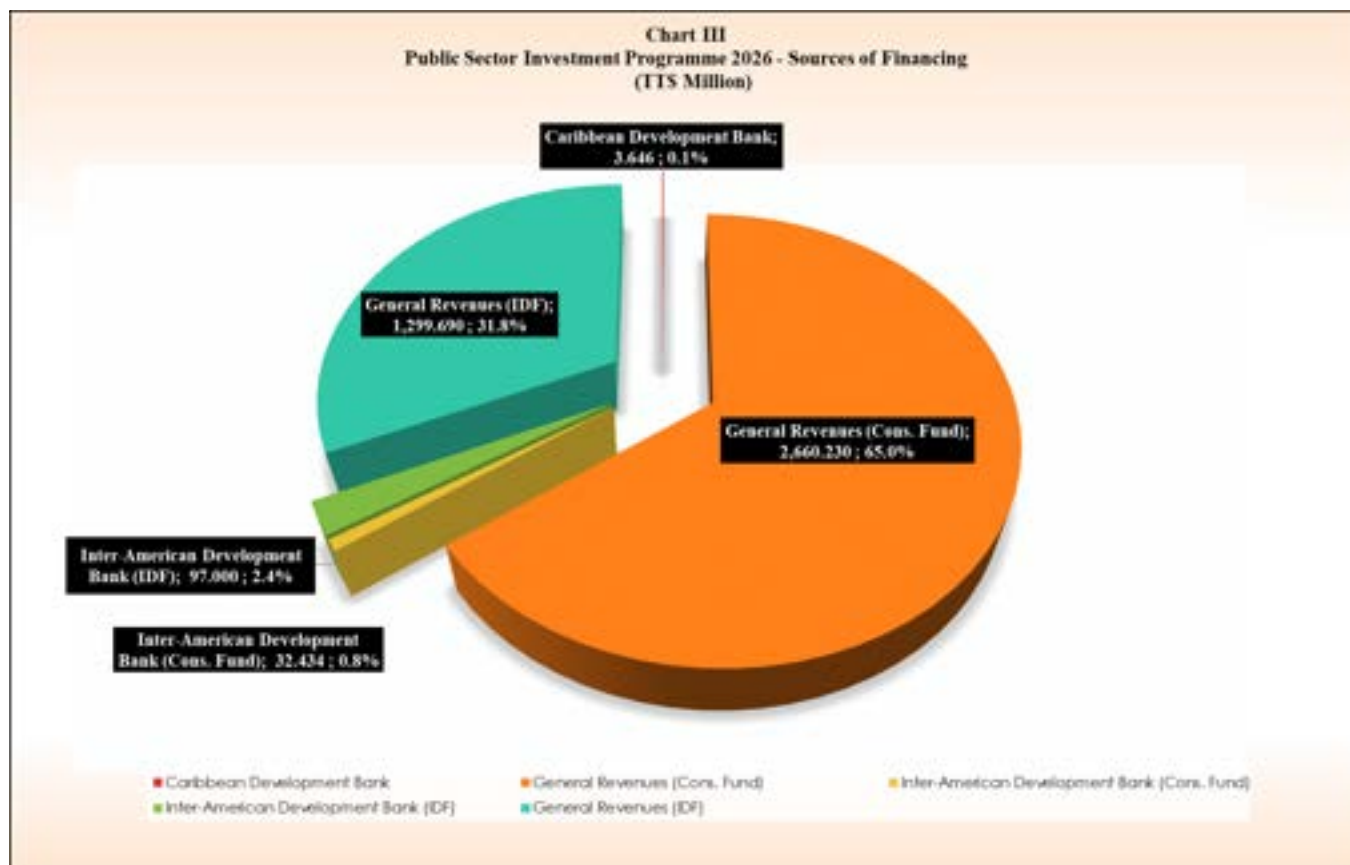
- *Development of a Climate Risk-Informed Water Resources Master Plan for Trinidad and Tobago; and*
- *Building National and Community Capacity for Climate and Disaster Risk Informed Decision Making – Trinidad and Tobago.*

Table II below presents the proposed financing arrangements for the 2026 PSIP, while **Chart III** provides a graphical representation of the various sources of financing.

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Table II		
Financing of Capital Expenditure – 2026		
Sources of Financing	TT\$Mn	%
<u>Consolidated</u>	2,696.310	65.8
External	36.080	0.9
Loans	32.434	0.8
Inter-American Development Bank	32.434	0.8
Grants	3.646	0.1
Caribbean Development Bank	3.646	0.1
Domestic Revenue	2,660.230	64.9
General Revenues	2,660.230	64.9
<u>IDF</u>	1,403.690	34.2
External	104.000	2.5
Loan	104.000	2.5
Development Bank of Latin America and the Caribbean	7.000	0.2
Inter-American Development Bank	97.000	2.4
Domestic	1,299.690	31.7
General Revenues	1,299.690	31.7
<u>Total</u>	4,100.000	100.0

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Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

Allocation by Sectors for Fiscal Year 2026

The 2026 PSIP budget is projected at \$4,100.0 million for the execution of programmes and projects during the year. This sum will be distributed across the three (3) overarching sectors, **Economic Infrastructure**, **Social Infrastructure** and **Public Administration**.

The **Economic Infrastructure** Sector will be allocated \$1,559.2 million, with \$1,098.4 million being sourced from the CF and \$460.8 million from the IDF. The investment in this Sector aims to generate employment and create sustainable infrastructure as well as diversify the economy by supporting the growth of key sub-sectors such as *Manufacturing*, *Agriculture* and *Information Technology and Digital Infrastructure*. Investment in the *Information Technology and Digital Infrastructure* Sub-sector also seeks to leverage advancements in technology and artificial intelligence to enhance service delivery and foster innovation.

Investment in the **Social Infrastructure** Sector is geared towards providing support to vulnerable groups in the society and developing our human resources, which are among the fundamental elements for empowering citizens and creating cohesive

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communities. The planned investment in this Sector for the fiscal year will be \$1,713.0 million, with \$993.9 million from the CF and \$719.1 million from the IDF.

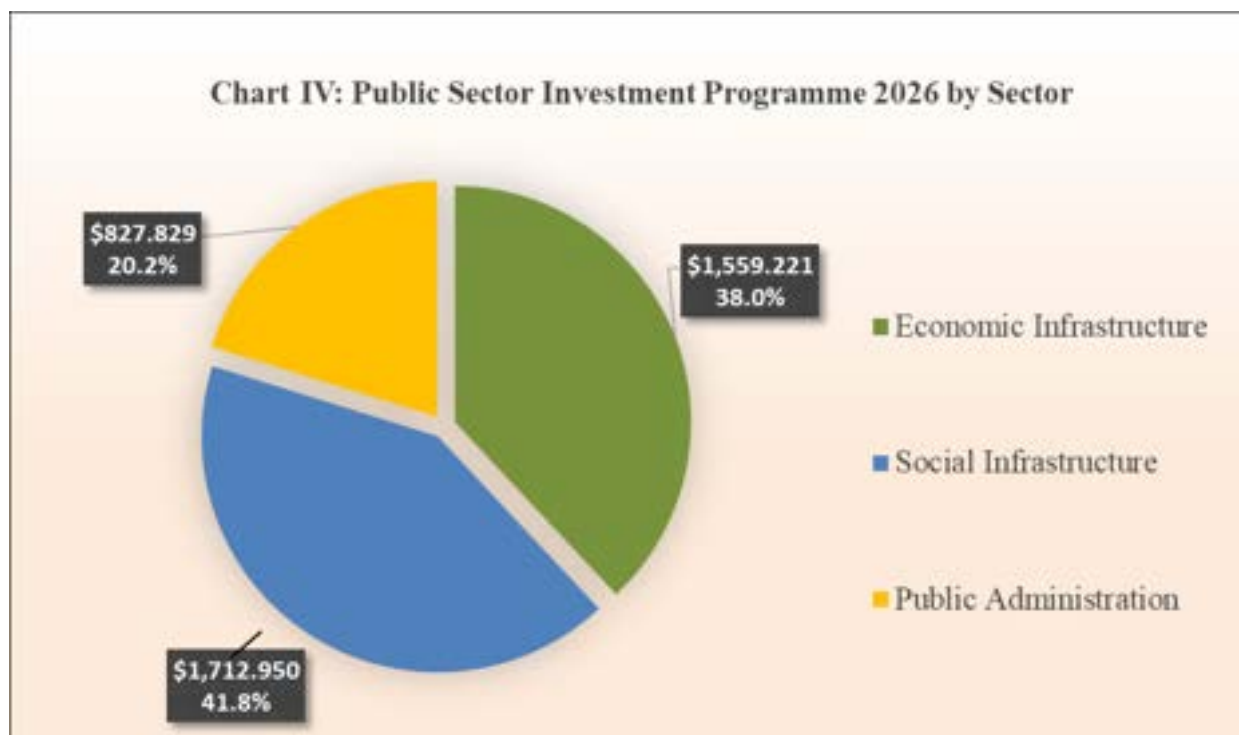
The **Public Administration** Sector will play a pivotal role in advancing the Government's agenda of enhancing public service delivery, citizen safety and security as well as strengthening public sector institutional structures, both physical and organisational, for better working conditions. To achieve these outcomes, the Government will provide \$827.8 million for programmes and projects under the Sector, of which \$604.0 million will be sourced from the CF and \$223.8 million from the IDF.

Table III and **Chart IV** show the budgeted allocation by Sectors for fiscal year 2026 as well as their respective percentages of the overall 2026 PSIP.

Table III: 2026 Budgeted Allocation by Sector (TT\$ Million)				
2026 Budgeted Allocation				
Sectors	Consol. Fund	IDF	Total	%
Economic Infrastructure	1,098.432	460.789	1,559.221	38.0
Social Infrastructure	993.850	719.100	1,712.950	41.8
Public Administration	604.028	223.801	827.829	20.2
Total	2,696.310	1,403.690	4,100.000	100.0

Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

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Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

In providing an overview of each of the Sectors for fiscal year 2026, the key Sub-sectors with their respective budgets are outlined below:

- **Economic Infrastructure** – the *Information Technology and Digital Infrastructure* Sub-sector will be allocated the sum of \$400.6 million, representing the largest share of the Sector's allocation (25.7 percent). The *Roads and Bridges* Sub-sector accounts for the second largest allocation, with \$261.6 million (16.8 percent), followed by the *Water Security* Sub-sector, which will receive \$144.5 million (9.3 percent);
- **Social Infrastructure** – strategic investments of \$489.3 million, or 28.6 percent of the Sector's total, will be provided for the *Health/HIV AIDS* Sub-sector, \$296.0 million or 17.3 percent for the *Housing and Shelter* Sub-sector and \$253.7 million or 14.8 percent for the *Tertiary Education* Sub-sector; and
- **Public Administration** – a provision of \$402.5 million will be made for the *Administration* Sub-sector, representing 48.6 percent of the Sector's total allocation, followed by the *Public Safety and Citizen Security* Sub-sector with \$230.6 million (27.9 percent) and the *Law Enforcement* Sub-sector with \$192.7 million (23.3 percent).

OVERVIEW

The major programmes and projects for which substantial investments will be made in fiscal year 2026 aimed at achieving the Government's development agenda are highlighted below:

Sector/Sub-sector	Programme/Project	Allocation for Fiscal Year 2026 (TT\$ Million)
Economic Infrastructure		
Roads and Bridges	<i>Solomon Hochoy Highway Extension to Point Fortin</i>	64.5
Social Infrastructure		
Housing and Shelter	<i>Accelerated Housing Programme</i>	200.0
Education	<i>Acquisition and Delivery of Laptops and Tablets</i>	105.0
Health/HIV AIDS	<i>Special Programme - Renal Dialysis</i>	100.0
Health/HIV AIDS	<i>Operationalisation of the Couva Medical and Multi-Training Facility and the San Fernando General Hospital</i>	100.0
Tertiary Education	<i>National/Additional Scholarship based on Advanced Level Examinations</i>	90.0
Tertiary Education	<i>Refurbishment of the Penal/Debe Campus</i>	70.0
Health/HIV AIDS	<i>Medical Equipment Upgrade Programme</i>	60.0
Housing and Shelter	<i>Urban Upgrading and Revitalization Programme</i>	60.0
Public Administration		
Public Safety and Citizen Security	<i>Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard</i>	69.5
Public Safety and Citizen Security	<i>Acquisition of ILS Services - Re: Cape Class Petrol Vessels</i>	65.0

These and other programmes and projects are detailed in **Part II** of this publication and the budgeted allocation for each Sector and Sub-sector is outlined in **Appendix III**.

An aerial photograph of a port area. Two tall, modern buildings with a distinctive lattice-like facade stand prominently. In the foreground, a red-roofed structure is visible. The background shows a blue body of water with several ships, including a large white cargo ship and a smaller blue ship. The image is framed by large, overlapping orange circles.

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REVIEW OF PUBLIC SECTOR INVESTMENT PROGRAMME 2025



ECONOMIC INFRASTRUCTURE

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ECONOMIC INFRASTRUCTURE

Agriculture for Food Security

In fiscal year 2025, the Ministry of Agriculture and Fisheries (MAF), the Ministry of Land and Legal Affairs (MLLA) and the Tobago House of Assembly (THA) continued to develop the agriculture, fisheries and food sectors in Trinidad and Tobago. The sum of \$66.6 million was expended from an allocation of \$137.5 million, which was provided for the continuation of programmes and projects in four (4) key areas: Agricultural Land Management; Agricultural Production; Provision of Agricultural Access Roads and Upgrade of Key Infrastructure; and Fisheries. The achievements during the year under these areas are detailed below.

Agricultural Land Management

Implementing a Comprehensive Crop Biodiversity Programme for Trinidad and Tobago

Expenditure in the sum of \$0.1 million was incurred from an allocation of \$0.6 million under the initiative, *Implementing a Comprehensive Crop Biodiversity Conservation Programme for Trinidad and Tobago*, for the characterisation of root crops (cassava, sweet potato, yams, rice and peppers). The characterisation is done using molecular methods, which are laboratory techniques that analyse molecules in crops to identify diseases or assess disease risk.

Aerial and Lidar Survey of Trinidad and Tobago

The project, *Aerial and LIDAR Survey of Trinidad and Tobago*, seeks to facilitate land management in Trinidad and Tobago through the production of large-scale map data presented in the format of aerial photographs, which include roads, rivers, buildings, coastlines and vegetation mapping. In fiscal year 2025, the sum of \$0.1 million was expended for the payment for works completed on the Climate Change Survey for Tobago.

Upgrade of the Cadastral Management Information System

The *Upgrade of the Cadastral Management Information System (CMIS)* Project with Phase I works, which involved the completion of an Inception and Infrastructure Assessment Report, as well as, an Acceptance of Requirements Analysis and System Design Report in furtherance of the identification and resolution of functionality issues relating to the CMIS.

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Agriculture for Food Security

Agricultural Production

Rehabilitation of Cocoa Industry

A provision of \$1.0 million was made under the *Rehabilitation of Cocoa Industry Project* for which the sum of \$0.1 million was expended on activities involving the establishment of a one-hectare experimental cocoa plot at the La Reunion Estate. The major activities completed included the supply, installation and commissioning of a solar powered drip irrigation system and the evaluation of tenders for the construction of a perimeter fence.

Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad

The *Coconut Rehabilitation and Replanting Programme* in the East Coast of Trinidad utilised the sum of \$1.0 million for the procurement of laboratory equipment and reagents for the surveillance of invasive species including the Lethal Yellowing Disease. Other activities that were completed included the acquisition of superior coconut varieties from Brazil, following which, the plant seedlings were germinated and distributed to registered farmers. The evaluation of tenders for the award of a contract for the digitising pest surveillance component of the project was also completed.

Farm to Table Project

The National Good Agricultural Practices initiative continued in fiscal year 2025 under the *Farm to Table Project*, for which the sum of \$2.0 million was appropriated. The following key activities were undertaken:

- completion of a Gap Analysis Report on current agricultural schemes and standards with best practices, done in conjunction with the Inter-American Institute for Cooperation on Agriculture and the Food and Agriculture Organization; and
- evaluation of tender proposals for the construction of a new wholesale/certified farmers' market to be located at Caroni North Bank Road, Piarco.

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Agriculture for Food Security

Sugar Cane Feeds Centre

The procurement of land preparation equipment, including a tractor and a forage harvester, for the Sugar Cane Feeds Centre commenced in fiscal year 2025.

Farm to Agro-processing

Phase II of the *Farm to Agro-processing* Programme progressed with the commencement of the procurement process for the acquisition of materials and equipment, specifically, five (5) multi-spectral unmanned aerial vehicles, 15 tablets, and one (1) dedicated computer server with related software for image processing. This Phase seeks to operationalise the methodology developed in Phase I for leveraging multi-source geospatial data to estimate and forecast crop production levels in Trinidad and Tobago.

Provision of Agricultural Access to Targeted Commodities and Strategic Crops

Contracts were awarded under the *Provision of Agricultural Access to Targeted Commodities and Strategic Crops* Project to undertake road rehabilitation works as follows:

- Edinburgh II Road Network – 2.4 km; and
- Hart Trace (Phase II) – 1.7 km.

National Seed Bank Project

Under the *National Seed Bank Project* six (6) 14 cubic feet chillers costing \$0.1 million were purchased and distributed to the La Reunion, St. Augustine Nurseries and National Seed Bank locations. In addition, the evaluation of tenders commenced for the purchase of two (2) two-wheel drive tractors, one (1) brush cutter attachment and one (1) four-wheel drive tractor.

Development and Provision of Facilities at Marper Farm

A provision of \$1.0 million was made for the project, *Development and Provision of Facilities at Marper Farm* for which the sum of \$0.5 million was spent on the

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construction and electrification of a screen house.

St. Augustine Nurseries – Development and Provision of Facilities

Project activities continued at the St. Augustine Nurseries utilising \$0.8 million out of an allocation of \$1.2 million for the painting of the polycarbonate roof of the propagation sheds in the nursery and the purchase of one (1) tractor with a brush cutter.

La Reunion Plant Propagating Station – Development and Provision of Facilities

The *La Reunion Plant Propagating Station – Development and Provision of Facilities* Project expended its entire \$0.3 million allocation for the refurbishment of the saran sheds for cocoa production (Terrace No. 2), construction and fabrication of steel frames over the breadfruit mother boxes (Terrace No. 2) and installation of a solar powered system (Terrace No. 1).

Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago

Expenditure in the sum of \$0.5 million was incurred under the *Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago* Project for refurbishment works at the Post Entry Detention and Research Facility and tenders were invited for the upgrade of the Crop Protection Biotechnology Laboratory.

Surveillance and Control of Pernicious Pest and Diseases

A key activity undertaken on the *Surveillance and Control of Pernicious Pest and Diseases* Project involved the invitation of tenders for the procurement of testing kits, traps and biopesticides for the management of the invasive species, specifically as it relates to the Tomato Leafminer Disease. In addition, research on the *Coscineuta Virens* also known as the Moruga Grasshopper/Locust commenced with the aim of enhancing mitigation responses to pest-related diseases in crops. Although recognised since 1918 as the principal Acridid pest in Trinidad, there is limited research on the Moruga Grasshopper given that it is difficult to observe and control.

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Capacity Building of the Praedial Larceny Squad

The project, *Capacity Building of the Praedial Larceny Squad*, aims to reduce praedial larceny through 24-hour mobile patrols in farming communities. In fiscal year 2025, the following activities were undertaken:

- evaluation of tender documents for the construction of a septic system at the Carlsen Field office;
- selection of a supplier for the acquisition of the final two (2) 4x4 vehicles for the six-vehicle fleet; and
- award of contract for the refurbishment and outfitting of the El Reposo building, which houses the Praedial Larceny Squad.

Provision of Agricultural Access Roads and Upgrade of Key Infrastructure

Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)

In fiscal year 2025, expenditure of \$33.0 million was incurred out of the \$40.0 million appropriated for the programme, *Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)*. Phase II of the Programme, which included the rehabilitation of 26 access roads and other infrastructural works such as drainage, was advanced with completion rates as follows:

- Upper Ravine Road, Diego Martin – 100 percent completed;
- Morne Rene Road, Diego Martin – 100 percent completed;
- St. Lucille, San Fernando – 100 percent completed;
- Navet Road, San Fernando – 100 percent completed;
- St. Joseph Street, San Fernando – 100 percent completed;
- Jubilee Street and Jubilee Crescent Gonzales, Belmont – 100 percent completed;
- Lopinot Community (Tony Ravine Road to La Pastora), Lopinot – 100 percent completed;
- Hamilton Siding and Tractor Pool Road, Wallerfield – 100 percent completed;
- No. 34 Caparo River Road, Mamoral No. 1, Mamoral – 100 percent completed;
- Richardson Street, Buenos Ayres – 100 percent completed;

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- Blondel Road, Tabaquite – 100 percent completed;
- Medine to Lawrence Street, San Fernando – 100 percent completed;
- La Finette Road Extension, Paramin – 95 percent completed;
- Carr Trace, Caparo – 85 percent completed;
- Jackson Trace, Buenos Ayres – 76 percent completed;
- Guave Road, Chaguaramas – 75 percent completed;
- Corner Roble and Jacobin Streets, Morvant – 73 percent completed;
- El Tucuche Road, Bancal Acono, Maracas – 51 percent completed;
- No. 52W Lady Young Road, Morvant – 45 percent completed;
- Farm Road, Toco – 41 percent completed;
- Magoire Trace, Anglais Road, Toco – 34 percent completed;
- No. 17–19 Brasso Seco Trace, Blanchisseuse – 24 percent completed;
- Hillview No. 1, Factory Road, Diego Martin – 17 percent completed;
- Upper Salandy Street, Diego Martin – 14 percent completed;
- Henry Street, Hindustan, Arouca – 10 percent completed; and
- Hobal Extension Trace, Maracas – 2 percent completed.

Water Management and Flood Control

The *Water Management and Flood Control Programme* aims to provide and make available water for sustainable farming in the dry season at the Orange Grove Food Crop location. In fiscal year 2025, works completed included the installation of a sluice gate and associated works involving the construction of cylinders and casting of aprons and wing walls.

Rehabilitation and Development of Physical Infrastructure at Plum Mitan

The *Rehabilitation and Development of Physical Infrastructure at Plum Mitan Project* seeks to enable sustainable farming in Plum Mitan throughout the year. In fiscal year 2025, expenditure in the sum of \$1.1 million was incurred from an allocation of \$2.5 million to undertake key activities, including the installation of a drainage pump, which was purchased in fiscal year 2022, and rehabilitation of 3.0 km of roadway throughout Network Blocks 1, 2 and 3.

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Fisheries

Upgrading of Fish Landing Sites

Under the programme, *Upgrading of Fish Landing Sites*, Phase I of the refurbishment of the Blanchisseuse Fishing Facility was completed which included the upgrade of the roof, locker rooms and washroom, painting of the main building, and electrical improvements. Further, a contract was awarded for refurbishment of the La Fillette Fishing Facility for which the contractor has mobilised and works have commenced. From the Programme's allocation of \$2.5 million, expenditure totalling \$1.5 million was incurred for these activities.

Agriculture: Tobago

The Division of Food Security, Natural Resources, Environment and Sustainable Development of the THA expended the sum of \$20.1 million for projects geared towards improving agricultural production and developing the sector to generate higher revenue streams for the island. Some major highlights are as follows:

- the *Construction of Laboratory Facility for Tissue Culture and Entomology/Plant Pathology* Project generated \$0.8 million in revenues through the selling and distribution of breadfruit plants whilst the *Development of Government Stock Farm* Project realised an income of \$0.3 million from the sale of eggs and livestock;
- the *Establishment of Root and Tuber Crop Planting Material Repository at Lure Estate* Project incurred an expenditure of \$0.5 million for activities aimed at improving the production and cultivation of ginger, cassava, dasheen, pineapple, sorrel, and pumpkin stock;
- the sum of \$0.2 million was expended on the *Development of Blenheim Sheep Multiplication and Research* Project, for the renovation of pens, repairing of the roof and re-surfacing of the roadway;
- through the project, *Improvement to Beaches and Landing Facilities*, works were completed at various fish landing facilities, such as the installation of 30 new lockers for the fishermen at Charlotteville and upgrade of the Roxborough Fish Facility and Buccoo Fish and Research Facility;

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- expenditure of \$0.5 million was incurred on the *Construction of Scarborough Abattoir* Project for the completion of repair works to the wastewater management system and installation of three (3) air conditioning units; and
- under the programme, *Agricultural Access Roads, Tobago*, construction of over 5,400 feet (1,627 meters) of agricultural access roadways was completed.

Drainage

In fiscal year 2025, modern drainage infrastructure remained a high priority and continued emphasis was placed on the upgrade and improvement of the drainage infrastructure aimed at alleviating flooding in low lying areas across Trinidad and Tobago. Investment totalling \$162.4 million was provided to the Ministry of Works and Infrastructure, Ministry of Rural Development and Local Government and the THA for advancing the various drainage programmes and projects. Some of the achievements are featured below.

The sum of \$2.0 million was utilised from an allocation of \$5.0 million for the continuation of projects under the *Programme of Upgrade to Existing Drainage Pumps and Gate Inventory*, which involved the upgrade of pump stations and the replacement and rehabilitation of sluice gates and flap gates across Trinidad. The major accomplishments under this Programmes were as follows:

- continuation of the Bamboo No. 1 Pump House, which reached 30 percent completion;
- continuation of the reconstruction of the Sadhoo Trace Pump House, El Socorro, which advanced to 90 percent completion; and
- continuation of the upgrade of the Bamboo No. 2 Pump House and the gate, which reached 42 percent completion.

The *Flood Mitigation – Erosion Control Programme*, which comprised mainly of the construction of reinforced concrete walls and desilting activities, continued with an investment of \$40.0 million in fiscal year 2025 for the advancement and completion of several major projects throughout Trinidad. Some of the major achievements under the Programme are highlighted in the table below:

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Drainage

Project	Status
Construction of a reinforced concrete wall along the Malick River, Eastern Main Road, Barataria	100 percent completed
Construction of a reinforced concrete wall along the Cap-De-Ville River at No. 16 Maharaj Trace, Cap-De-Ville, Point Fortin	100 percent completed
Construction of reinforced concrete wall along Guapo River/Guapo River Road, Guapo Village, Point Fortin	100 percent completed
Construction of a reinforced concrete wall along the San Juan River, Saddle Road, Lower Santa Cruz	55 percent completed
Construction of a reinforced concrete wall along Petit Valley Ravine, Morne Coco Road, Petit Valley	45 percent completed
Construction of a reinforced concrete wall along Cunapo River, Eastern Main Road, Sangre Grande	80 percent completed
Rehabilitation works along Ramkhalia Main Drain, Southern Main Road, Rousillac	100 percent completed
Rehabilitation works along Maraval River, Saddle Road, Maraval	100 percent completed
Construction of reinforced concrete pile walls along Rio Negro River at No. 225 Siparia Old Road, Avocat Village, Fyzabad.	100 percent completed

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Drainage

Under the *Major River Clearing Programme*, expenditure amounting to \$4.0 million representing the entire appropriation was incurred for the acquisition of three (3) mobile pumps and to continue the *Caroni River Rehabilitation and Improvement Phase II* works. Specifically, the construction of a reinforced concrete wall at New Street, Caroni and rehabilitation and embankment works at Valsayn Main Drain, Spring Village reached 80 percent completion. Also, a total of \$3.0 million was utilised under the *National Programme for the Upgrade of Drainage Channels* for the construction of a reinforced concrete invert at the St. Ann's River proceeding upstream from the bridge on the Lady Young Road to the bridge on Cascade Road.

Additionally, the *Infrastructure Rehabilitation and Flood Mitigation Programme* continued with flood reduction works undertaken at the Marie Dulay and Guaracara River, which was 35 percent completed. The sum of \$5.0 million, or 83 percent of the Programme's allocation, was utilised for the completion of the construction of a reinforced concrete wall at Fourth Street, Gasparillo.

Through the Local Government Bodies, a total of \$25.6 million was utilised to further drainage upgrades throughout Trinidad in fiscal year 2025.

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Economic Restructuring and Transformation

In fiscal year 2025, a sum of \$33.9 million was utilised for the implementation of various initiatives in order to gain ground in creating a diversified and resilient national economy. These initiatives were aimed at boosting foreign trade, growing the Medium and Small Enterprise pool of businesses, increasing the number of production companies and creating new opportunities for creativity to flourish. Some of the programmes implemented during the period under review are highlighted below.

The programme, *Establishment of a Trade and Investment Promotion Agency*, was provided an allocation of \$12.7 million, from which a sum of \$0.9 million was utilised to continue activities related to the establishment of the Agency as well as various initiatives under its purview as follows:

- **Operationalisation of the Agency**
 - ◇ office space to house the Agency was identified and negotiations with the owner commenced
 - ◇ change management activities were conducted that included workshops for upskilling purposes
 - ◇ the Agency's website development commenced; and
- **Export Readiness Programme**
 - ◇ eight (8) companies continued to participate in the Forum for International Trade skills programme, which entailed a series of international trade courses focused on providing practical, hands-on training for individuals and businesses involved in global trade
 - ◇ members from 14 companies attended a food course hosted by the Food Safety and Preventive Controls Alliance
 - ◇ two (2) exporters' fora, "Fit for Europe" and "She Trades Export Readiness: Getting Ready to Export" were conducted.

Business Development

Through the *National SheTrades Chapter* initiative in Trinidad and Tobago, the sum of \$0.3 million was utilised to execute the following in fiscal year 2025:

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Economic Restructuring and Transformation

- completion of a promotional video for the initiative;
- participation of a total of 21 women in the 2025 Trade and Investment Convention, providing them the opportunity to sell their products and services and attend business meetings;
- conduct of the Advanced Export Readiness Training for the constituents of the San Juan/Laventille Regional Corporation;
- conduct of Good Manufacturing Practices Training, in collaboration with the National Agricultural Marketing and Development Corporation (NAMDEVCO), and an Export Readiness workshop; and
- hosting of the International Women's Day Seminar and Trade Show in March 2025, which featured 17 women entrepreneurs.

Creative Industries

A key aspect of economic diversification is the stimulation and facilitation of business development, export activities and promotion of the Creative Industries in Trinidad and Tobago, namely, music, film and fashion. Under the *Creative Industries* Programme, several project activities were implemented as follows:

The Trinidad and Tobago Music Company (MusicTT)

- continuation of the MusicTT pipeline, which generated over \$6.1 million in export in fiscal year 2025, exceeding the agency's target of \$5.0 million (source: MusicTT);
- hosting of two (2) webinars, "Business Formalization and Bank Setup" and "Tax Compliance" which were supported by the National Entrepreneurship Development Company Limited (NEDCO);
- conduct of a workshop on the "Procurement Regulations", which was attended by 21 creatives who registered as suppliers on the database of the Office of the Procurement Regulation (OPR);
- facilitation of a focus group with 20 Spotlight (Artiste Development Programme)

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alumni to solicit feedback on and chart possible changes and opportunities for the Programme in the future;

- coordination of five (5) commercial music studios tours across Trinidad in order to document their offerings, equipment, needs and challenges with the aim of improving production quality, increasing exports and encouraging recording collaborations with international acts;
- management of the workshop, RVRB eXperience (or X), a local music conference aimed at providing knowledge and networking opportunities for music professionals, entrepreneurs, musicians and artistes, which was facilitated by Sean Paul's manager, Steve Wilson (Monk Music co-founder), Dana Shayegan, and Machel Montano. This workshop was oversubscribed with 45 persons chosen to attend out of 121 requests.

The Trinidad and Tobago Film Company Limited (FilmTT)

- sponsorship for the Anima Caribbean initiative (\$0.05 million) and the Trinidad and Tobago Film Festival (\$0.1 million);
- promotion of Trinidad and Tobago as a film location, through the initiative "Unseen, Unexpected" whereby 16 international film productions were facilitated in Trinidad and Tobago, creating approximately 377 jobs within the film industry of which 169 were of the executive production team and 208 were of the production staff (source: FilmTT). These productions were as follows:
 - ◇ ten (10) productions from the United States – four (4) commercial, one (1) television series, four (4) documentaries, and one (1) proof of concept
 - ◇ one (1) from Bahrain – commercial
 - ◇ one (1) from Germany – television series
 - ◇ one (1) from Jamaica – commercial
 - ◇ one (1) from Canada – proof of concept
 - ◇ one (1) from the United Kingdom – television series
 - ◇ one (1) from Tokyo, Japan – television series
- export of seven (7) digital products: four (4) television series and three (3) feature films from six (6) production companies, with reported total revenue of \$0.4 million which included revenue earned by two (2) rebate beneficiaries (source: FilmTT);

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- promotion of Trinidad and Tobago's film industry through advertisements, for example, features in the Los Angeles Times advertisement "the Envelope" magazine, which has a reach of approximately 401,000 print copies and 1.2 million readers;
- provision of support for a networking conference hosted by One Degree of Separation with United States industry experts, aimed at enhancing market insights for more than 70 attendees. Four (4) export-ready film organisations gained actionable strategies for international distribution and streaming platforms (source: FilmTT); and
- provision of support for film content creation and marketing, whereby one (1) company received a grant for the creation of a television series and the company has reported exports to both regional and international buyers, earning revenues of approximately \$0.01 million (source: FilmTT).

The Trinidad and Tobago Fashion Company Limited (FashionTT):

- continuation of the Designer Portfolio Management Programme to facilitate ongoing engagement with designers who were previously supported and to further assist them in showcasing their talent and advancing their export activities. FashionTT reported over \$0.8 million in export sales in fiscal year 2025 by these designers (source: FashionTT); and
- issuance of FashionTT's third Lookbook of 2025 on June 16, entitled, "Memories and Milestones", which featured designers specialising in bridal wear, evening gowns and jewelry.

Investment Promotion Programme

In fiscal year 2025, InvestTT Limited (InvestTT) under its *Investment Promotion Programme* continued its marketing campaigns focused on promoting the Moruga Agro-Processing and Light Industrial Park and the Pheonix Park Industrial Estate. These campaigns resulted in three (3) site visits from local companies and eight (8) from international companies that were interested in acquiring spaces at the Parks. Additionally, officials of InvestTT and business leaders participated in local and international events and conferences to promote the prioritised investment opportunities in order to generate new investment interests for the country. Some of

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Economic Restructuring and Transformation

the events attended were:

- 4th World Trade Expo, held in Mumbai, India and attended by the India-Latin America and Caribbean Business Conclave on October 17 to 19, 2024;
- Iqor Analyst Symposium, Trinidad, October 17, 2024;
- International Business Conference, held in Georgetown, Guyana and co-hosted by the Suriname and Guyana Chamber of Commerce, October 15 to 17, 2024;
- Investment Seminar: Manufacturing Sector, Panama, October 30, 2024;
- United Kingdom – Trinidad and Tobago Trade and Investment Roundtable and UK-Caribbean Trade and Investment Forum, held at the Trinidad and Tobago High Commission in London, November 5 to 7, 2024; and
- 2024 Outsource2LAC, Argentina, December 4 to 5, 2024.

Trade Facilitation

The *Trade Facilitation* initiative is aimed at creating an enabling environment that facilitates and promotes e-commerce for local businesses to serve domestic and international consumer markets. A National E-commerce Strategy for Trinidad and Tobago 2025-2030 was launched on March 26, 2025 and a National E-commerce Committee was appointed. The full allocation of \$0.2 million was utilised. Also, the Ministry of Trade, Investment and Tourism (MTIT), the Central Bank of Trinidad and Tobago (CBTT) and the Central Statistical Office (CSO) joined the United Nations Conference on Trade and Development Task Group to develop international standards and guidelines on measuring the value of e-commerce.

Consumer Profile Study

A total of \$0.2 million was spent to conduct a *Consumer Profile Study*, which aims to obtain a comprehensive consumer profile that identifies current consumption patterns, attitudes and values within the local marketplace. The National Consumer Profile Survey commenced on February 3, 2025 and was successfully completed on March 30, 2025. The data collected through the survey was analysed and a draft report was submitted by the Market Facts and Opinions (2000) Limited to the MTIT.

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Economic Restructuring and Transformation

Strengthening Statistical Data Capability to Support Economic Transformation Decision Making

Investment in the production of high-quality statistical data is essential to support evidence-based policymaking and monitor progress toward national economic transformation goals. The CSO of the Ministry of Planning, Economic Affairs and Development is mandated to conduct censuses and to collect, analyse, and disseminate statistical information on the social and economic activities of the population. In this regard, a revised allocation of \$16.6 million was provided in fiscal year 2025 for the continued implementation of key data collection initiatives by the CSO.

Conduct of the Population and Housing Census

An revised allocation of \$12.9 million was provided to continue preliminary activities in preparation for the conduct of the Population and Housing Census in Trinidad and Tobago in 2026. Expenditure totalling \$8.5 million was incurred and the following activities were undertaken in fiscal year 2025:

- establishment of a Geographic Information System (GIS) Unit to enhance the data collection efficiency of the census activities;
- approval of the Cabinet for the employment of staff, on contract, within the Census Planning and Management Division;
- commencement of preparations for a comprehensive geospatial updating exercise, which seeks to update the geo-location and attribute data of all households, businesses, collective living quarters and agricultural holders across Trinidad and Tobago in order to provide more data for the conduct of the census pilot test and the main census. Preparatory activities that were completed included:
 - ◊ engagement of 100 field officers;
 - ◊ completion of workflows for field officers;
 - ◊ digitisation of the questionnaire and its formatting for the tablets; and
- commencement of the digitisation of the census pilot questionnaire for the Computer-Assisted Personal Interviewing and Computer-Assisted Web Interface.

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Economic Restructuring and Transformation

Conduct of the Household Budgetary Survey/ Survey of Living Conditions (HBS/SLC)

The *Household Budgetary Survey/Survey of Living Conditions* is a multipurpose survey designed to generate extensive and reliable data on household budgets as well as a range of demographic and socio-economic characteristics of the population. Given that this represents the first time the CSO is undertaking the Household Budget Survey in combination with the Survey of Living Conditions, technical assistance is currently being provided by the World Bank, the Inter-American Development Bank (IDB), and the Caribbean Development Bank (CDB) for the production of the final report. The survey findings will serve as a critical input for national planning and policy development, providing detailed insights into household income and expenditure patterns, poverty assessment and characteristics of living conditions.

The conduct of the survey commenced in fiscal year 2023 and spanned an 18-month period, engaging a sample of 7,200 households by its completion in August 2025. To support its execution, a total of 56 short-term staff were hired in various roles including coordinator, supervisors, enumerators and editors. A revised sum of \$0.8 million was allocated and expended in fiscal year 2025 for the survey. The final results are anticipated to be presented by the end of March 2026.

Conduct of the Multiple Indicator Cluster Survey (MICS) Plus

With the increasing ownership of mobile phones and the expansion of mobile network coverage, there is significant potential to leverage telephone-based data collection for population-level surveys. The *Multiple Indicator Cluster Survey Plus (MICS Plus)* represents a methodological innovation that capitalises on this opportunity. Introduced in 2019, MICS Plus is a longitudinal, representative household survey tool conducted via telephone interviews. It builds upon over 25 years of experience from the traditional, in-person MICS programme and is designed to collect timely and frequent data on the situation of children, families, and households, thereby enabling rapid analysis and dissemination of findings. MICS Plus uses households interviewed in a traditional MICS survey as its sampling frame.

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An allocation of \$1.0 million was provided for the implementation of the MICS Plus Survey in fiscal year 2025. However, progress on the project has been delayed as it is contingent on the relocation of other units of the CSO from the Park Street, Port of Spain facility in order to create the required space for the establishment of a MICS dedicated phone bank and workspace for survey personnel.

Conduct of a Survey to Rebase the Gross Domestic Product of Trinidad and Tobago

The CSO is also preparing to undertake the execution of a survey to support the rebasing of the country's Gross Domestic Product (GDP), with the objective of ensuring a more accurate and up-to-date representation of the economy's size, structure and growth dynamics. An allocation of \$1.0 million was provided for this initiative in fiscal year 2025. The CSO commenced the digitisation of the questionnaires to be administered and the preparation of the workloads for the field staff. The CSO also reviewed the current firms by industry listed in the business register and selected those to be surveyed for the 2023 Annual Survey of Establishments. Further progress was impacted due to delays in the procurement processes and the recruitment of field staff.

Economic Restructuring and Transformation: Tobago

In fiscal year 2025, the THA implemented several projects and programmes in an effort to support the business sector and drive investment in the developing the economy. Funds were utilised in the areas of Enterprise Development and for the provision of assistance grant and loan funding programmes. Some initiatives included:

- supporting trade missions;
- attending international Trade Expos;
- hosting training and development sessions; and
- providing financial support through grants and loans.

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Electricity

National Street Lighting Programme

Work continued under the *National Street Lighting Programme* for which the sum of \$5.5 million was utilised for the installation of 985 Light-Emitting Diode (LED) lights and 84 poles in various areas, including:

- Five Rivers, Arouca;
- Freeport;
- Couva;
- Cunupia;
- Chase Village;
- Malabar;
- Diego Martin; and
- Carenage.

Development of Disaster Preparedness Capabilities in T&TEC Phase II

During the reporting period, a contract was awarded for the purchase of three (3) 30 feet Mobile Substations under the *Development of Disaster Preparedness Capabilities in T&TEC Phase II Programme*. The entire allocation of \$5.5 million was expended. These mobile substations serve as essential assets enabling the activation of black starting mechanisms for the restoration of power, if required. This Programme aims to minimise disruptions in electricity service in cases of natural or man-made disasters, thereby fostering speedier response to public services including port services, hospitals and key public institutions and water supply.

Illumination of Public Spaces

With the aim of increasing safety and security at public spaces across the country, the *Illumination of Public Spaces* Project continued through the provision of lighting at several areas, for which a total of \$0.4 million was spent. These areas were:

- Lopinot Caves, LP No. 141/1 to LP No.141/3;

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Electricity

- Lopinot River Recreational Facility, off LP No. 51 Cemetery Street, Lopinot;
- Flamingos Steel Orchestra's Pan Yard; and
- Birdsong Steel Orchestra.

Electrification Programme

In fiscal year 2025, the sum of \$2.0 million was utilised under the *Electrification Programme*, which aims to combat poverty, promote urban equality and enhance the well-being of beneficiaries. A total of 13 households in various locations benefitted from the installation of poles and other necessary electrical infrastructure during the year. These locations were:

- Lot No. 5 Road Reserve, Lockhart Trace, Warden Road, Sangre Chiquito;
- Lower Dookiesingh Street, Benny Lane;
- Suez Canal, Haynes Trace, Cuman;
- No. 10, Weekes Street, St. James, Port of Spain;
- No. 429, Teelucksingh Branch Trace, Rochard Douglas Road, Barrackpore;
- No. 11 C, Poui Road, St. Mary's Village, Moruga;
- No. 101B, Naparima Mayaro Road, Iere Village, Princes Town;
- No. 71, Oropouche South Trace, Barrackpore;
- Bhagwat Avenue, Alliah Trace Rest House, St. Mary's Village, Moruga;
- LP No. 152 Upper Mission Road, Carapichima Freeport;
- Plot No. 236, Nicaragua Road, Wallerfield;
- No. 258, Phillip Drive, Woodford Lodge, Petersfield, Chaguanas; and
- Lot No. 2, Adonai Drive, La Cuesa Road, Freeport.

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Lighting of Parks and Recreational Grounds

A total of \$9.0 million was utilised for the *Lighting of Parks and Recreation Grounds* Project to facilitate community development and increase safety and security. Public lighting was provided at 11 parks and recreational grounds as follows:

- Five Rivers Crescent Park, Range Road, Five Rivers;
- Macaw Avenue Recreation Ground, Lisas Gardens, Couva;
- La Seiva Multi-Purpose Children's Play Park, Maracas, St. Joseph;
- Manick Lands Recreation Grounds, Toco/ Sangre Grande;
- Manilla Drive Play Park, Arouca;
- Magnolia Drive Recreation Ground, Arouca;
- River Estate Basketball Court, Diego Martin;
- Emmanuel Callender Park, Arouca;
- Mervyn Dillon Recreation Ground, Toco;
- Sangre Grande Multi-Purpose Facility; and
- New Valencia Recreation Ground.

Energy/Renewable Energy Alternatives

The Energy Sector remains a critical pillar of the country's long-term economic growth and development, contributing substantially to Government revenue, export earnings and GDP. In line with this strategic importance, investment in the sector was maintained during fiscal year 2025. Also, in recognition of the need to expand the country's capacity for developing renewable energy, budgetary allocations supported the advancement of related initiatives, with a focus on optimising growth opportunities in clean energy while promoting a culture of energy efficiency and conservation.

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Energy/Renewable Energy Alternatives

Synthetic Aperture Radar Systems (SAR) for the Detection of Oil Spills (Port of Spain and Chaguaramas)

In fiscal year 2025, \$0.2 million was allocated for the project, *Acquisition of Synthetic Aperture Radar System (SAR) for the Detection of Oil Spills*. The entire allocation was utilised for the maintenance of the synthetic aperture radar systems at Tower C, International Waterfront Centre, Port of Spain and Pointe Gourde, Chaguaramas. Additionally, repairs were conducted on the radar system in Chaguaramas to address damages to the power data cable, Very High Frequency (VHF) and Global Positioning System (GPS) antenna and the camera lens.

Dredging of Sea Lots Main Channel and Turning Basin

Further to the completion of dredging works at the Sea Lots Main Channel and Turning Basin in July, 2024 by the National Energy Corporation of Trinidad and Tobago Limited (National Energy), an allocation of \$14.4 million was provided to complete the project in fiscal year 2025. Of this amount, expenditure amounting to \$0.02 million was incurred for the installation of the channel markers and publication of a navigational warning advertisement reflecting the restoration of the markers for the channel. In addition, an interim close-out report was submitted for the Project.

Renewable Energy and Energy Efficiency Initiatives (RE&EE)

An allocation of \$0.6 million was budgeted for the implementation of the project, *Renewable Energy and Energy Efficiency Initiatives (RE&EE)* by the Ministry of Energy and Energy Industries (MEEI). In fiscal year 2025, the Cabinet granted approval for the installation of a solar Photovoltaic (PV) system at the Port of Brighton, La Brea with the aim of achieving a 36 percent renewable energy threshold. The system, designed to convert sunlight into electricity using solar panels, is estimated to cost a total of \$5.9 million.

In 2023, the La Brea Industrial Development Company, which manages the Port of Brighton, in partnership with the University of Trinidad and Tobago (UTT), completed a greenhouse gas inventory of the Port to determine baseline data. The study revealed that the Port's greenhouse gas emissions averaged 2,059 tonnes of Carbon Dioxide Equivalent over the last five (5) years. This initiative will contribute to the Port's decarbonisation efforts.

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Energy/Renewable Energy Alternatives

During the reporting period, the MEEI initiated preparatory activities for the PV system, including convening a project kick-off meeting in February 2025. The procurement process for the PV system was completed and a contract was signed in September 2025. It was also determined that a structural assessment would be necessary for project execution. Consequently, a request for proposal was drafted by the National Energy Corporation of Trinidad and Tobago and reviewed by the MEEI. The Project Charter Agreement between the two (2) entities was drafted. Additionally, the National Energy embarked upon a review of energy consumption at the site to ensure compliance with the 36 percent threshold of obtaining the Port's energy requirements from renewable sources.

Environment

The natural environment is fundamental to the preservation of life both terrestrial and marine and is indispensable to the health and prosperity of nations. The protection and sustainable management of ecological assets are intrinsically connected to the progression of renewable energy sources, the provision of clean air and potable water, the safeguarding of endangered species, the conservation of biodiversity-rich forests, and the implementation of efficient waste management systems.

The Government remains committed to strengthening climate resilience, fostering sustainable development, and safeguarding the integrity of our natural resources. Additionally, the Government is focused on enhancing policies for waste reduction and recycling, improving land and marine conservation, and encouraging innovation in green technologies. By integrating sustainability into national development strategies, Trinidad and Tobago aims to achieve a harmonious balance between economic growth and ecological responsibility, ensuring a vibrant and sustainable environment for generations to come.

Environmental Management and Policy

In fiscal year 2025, the Environmental Management Authority (EMA) utilised \$0.8 million under the following projects:

- *Establishment of an Ambient Air Quality Management Programme* – payment for project activities that were undertaken in the previous year, including the installation of the seventh air pointer at the Toco Ambient Air Quality Station for air

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quality testing and monitoring and the award of a contract valued at \$1.1 million for the purchase of five (5) black carbon monitors. These monitors are used to measure black carbon pollutants from incomplete combustion sources, such as diesel engines and wildfire. The EMA commenced the integration of data from these monitors into the National Air Quality Management Information System (NAQMIS);

- *Development of Ambient Water Quality Standards* – conduct of water quality, organic, pesticide and biological sampling in the RestWest Watershed, Trinidad, and design of a watershed improvement plan for both the Talparo and Tumpuna watersheds; and
- *Designation and Management of the Red Howler and White Fronted Capuchin Monkey* – payment for a project undertaken in the fiscal year 2024 to engage a consultant for the development of a comprehensive management plan for two (2) Environmentally Sensitive Species (ESS), the Trinidad Howler Monkey and the Trinidad White-fronted Capuchin. This project involved conducting in-depth research, producing educational and awareness materials, hosting workshops, revising priority actions, and carrying out detailed population and density surveys.

Marine Resources

During the reporting timeframe, strategic investment was made in the nation's marine environment and mariculture sector for fostering sustainable industry growth through innovation and cutting-edge research. An allocation of \$4.1 million was dedicated to projects and programmes under the Institute of Marine Affairs (IMA), from which \$1.4 million was utilised to enhance the IMA's infrastructure, advance marine research capabilities, and optimise operations through the integration of Information and Communications Technology (ICT). Achievements under the following projects and programmes outline the key areas of focus:

- *Development of Mariculture Industry in Trinidad and Tobago* – award of a contract for replacing the shade house plastic at the IMA and purchase of:
 - ◇ laboratory and field tools
 - ◇ RK2 system pumps
 - ◇ precision measuring tools such as digital calipers

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- ◇ environmental testing kits
- ◇ a centrifugal pump
- ◇ a comprehensive Polymerase Chain Reaction (PCR) Cyclor Bundle with associated reagents;
- *Marine Space Remote Sensing* – continued employment of researchers and procurement of:
 - ◇ specialised field and safety equipment such as, block molds, handheld lights, diving gear, and digital anemometers
 - ◇ laboratory and analytical supplies, including sample storage bottles, vials, and chemical standards
 - ◇ software maintenance services to support scientific operations and data analysis; and
- *Establishment of a Digital Enterprise Content Management System for the IMA* – engagement of a service provider for the installation of a firewall and implementation of a digital enterprise management system to enhance the IMA's data security and digital infrastructure.

Solid Waste Management

In fiscal year 2025, the Trinidad and Tobago Solid Waste Management Company Limited (SWMCOL), under the purview of the Ministry of Public Utilities, continued to address key areas in solid waste management. Focus was placed on enhancing waste management infrastructure and operations and ensuring environmental sustainability as \$8.6 million was utilised for various projects as detailed below:

- *Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forbes Park* – completion of the Environmental Impact Assessment (EIA) pursuant to the Certificate of Environmental Clearance (CEC) Application process;
- *Upgrade of Recovery and Recycling Facilities, Plant and Equipment* – outfitting of the recycling facilities at Guanapo and Forbes Park;
- *Remediation of the Guanapo Landfill (Phase 2 – Design, Supply and Installation of a Leachate Treatment System)* – ongoing installation of a reverse osmosis

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leachate treatment system aimed at mitigating environmental contamination from the Guanapo Landfill; and

- *Implementation of the Beverage Containers Deposit Refund Policy* – the completion of characterisation studies to capture the economic value of waste as secondary resources for manufacturing and the development of an online administration system.

Forestry

The Forestry Division of the Ministry of Agriculture and Fisheries continued to drive key projects focused on the preservation and enhancement of Trinidad and Tobago's rich natural forest resources and ecosystems. With an expenditure of \$1.8 million in fiscal year 2025, the Forestry Division implemented the following projects and programmes designed to protect biodiversity, improve forest management, and promote sustainable land use practices:

- *Reafforestation of Denuded Northern Range Hillside* – the St. Michael North-West Conservancy made progress in the environmental restoration and reforestation of the Northern Range hillside whereby 20.3 hectares of land were cleared and 50,000 seedling bags were procured;
- *Commercial Repository* – reforestation efforts continued across multiple conservancies as follows:
 - ◇ through the “Survey and Demarcate Coupe” initiative, 15 km of boundary lines were cleared across the North-East, North-Central, North-West, South-East, South-Central, and South-West Conservancies
 - ◇ site preparation for 42.3 hectares was completed in the South-East (6.5 hectares), South-Central (5.8 hectares), North-East (3 hectares), South-West (15 hectares), and North-Central (12 hectares) Conservancies
 - ◇ planting was completed across the South-Central (27 hectares), South-West (15 hectares), and North-Central (2 hectares) Conservancies

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- ◊ clearing and replanting of 25.5 hectares were completed across the North-Central, South-Central, South-East, and South-West Conservancies
- ◊ procurement of 125,000 seedlings was successfully completed and 30,000 seedlings were produced for distribution to the Conservancies;
- *Improvement of Forest Fire Protection Capability* – the improvement of forest fire protection capability progressed with the ongoing refurbishment of the St. Benedict Fire Tower and the establishment of two (2) fire patrol crews, each consisting of eight (8) personnel, for the Nariva Swamp and Aripo Savannahs;
- *Improved Management of the Natural Forest* – completed project activities included:
 - ◊ re-surveying and re-establishment of sample plots as well as boundary identification and marking of 8.2 hectares completed in the South-East Conservancy
 - ◊ reconnaissance surveying and establishment of four (4) research plots in the North-East Conservancy
 - ◊ production of 7,600 seedlings for the South-East Conservancy as part of the ongoing effort to reach the target of 20,000 seedlings for seed collection and propagation; and
- *National Parks and Watershed Management Project* – the installation of a perimeter fence at the San Fernando Hill was completed and the procurement process commenced for the rehabilitation of security fencing at Cleaver Woods Recreation Park.

Disaster Preparedness

The Municipal Corporations are the initial responders during natural disasters. In furtherance of this mandate, the sum of \$3.3 million was utilised in fiscal year 2025 for the following:

- purchase of supplies for emergency shelters and warehouse, and the upgrade

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and outfitting of the mobile Emergency Operations Centre at the Port of Spain City Corporation;

- refurbishment of the lower floor of the Disaster Management Unit at the Arima Borough Corporation;
- purchase of one (1) backhoe front loader with four (4) heavy-duty commercial brush cutters for the Tunapuna/Piarco Regional Corporation; and
- procurement of one (1) 40-foot storage container for the Princes Town Regional Corporation.

Coastal Protection

In fiscal year 2025, the coastal protection projects were advanced in an effort to reduce the effects of coastal erosion and flooding in Trinidad and Tobago. The sum of \$29.5 million was utilised from an allocation of \$79.9 million for the continuation and completion of projects under the *Critical Coastal Protection Programme*. The major achievements included:

- completion of *Little Rockly Bay Stabilisation Works Project*, which involved emergency works to ensure the protection of the shoreline from coastal erosion and protect the Magdalena Grand Beach and Golf Resort from coastal flooding;
- continuation of the preparation of designs for the *Macqueripe Beach Seawall Rehabilitation Project*, which was 65 percent completed;
- continuation of the *South Manzanilla Shoreline Stabilisation Works Project*, which was 90 percent completed; and
- completion of detailed designs for coastal protection measures at Otaheite Bay.

Environment: Tobago

A total of approximately \$5.5 million was invested across several key initiatives to enhance agricultural production, marine resource management, and food security in Tobago. Under the *Home Gardening Initiative*, funds were used to establish new

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Environment

home gardens and support existing ones through technical assistance, distributing over 23,000 planting materials, more than 100 garden kits, and 47 smart self-watering systems to schools and homes for the elderly. Resources were also directed towards the re-establishment of reef boundaries and initiatives to support biodiversity such as coral restoration and training workshops on shark and sea turtle identification.

Foreign Policy and Trade Relations

The Ministry of Foreign and CARICOM Affairs (MFCA) oversees Trinidad and Tobago's engagement with foreign governments, along with regional and international organisations. During the period, the Ministry utilised \$3.3 million to advance its portfolio of programmes and projects, supporting the delivery of its mandate. The key initiatives undertaken are outlined below.

Institutional Strengthening and Capacity Building

The process of developing a strategic plan for the MFCA commenced in fiscal year 2024 and a draft was completed in February 2025. The draft plan is being reviewed and, when finalised it will serve as a conduit for the effective implementation and management of the Ministry's mandate and activities, including strengthening engagement across Headquarters, Overseas Missions, and other stakeholders, while enhancing the execution and monitoring of foreign policy objectives.

Refurbishment of Chancery and Residence, Caracas

Phase I of this project, which was completed in August 2024, entailed demolition, electrical wiring and construction works, acquisition of materials and supplies, and installation of windows and doors, a standby generator, a hydro-pneumatic plumbing system, Closed Circuit Television System (CCTV), Wi-Fi and a security system. A variation in the sum of \$0.04 million United States dollars was paid to the contractor in April 2025.

Renovation/ Upgrade works of 5 Units at Flagstaff

The procurement process for the upgrade of Flagstaff Unit D2, Townhouse No. 13, was completed in fiscal year 2024 and a contractor was selected to carry out the works

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Foreign Policy and Trade Relations

at a cost of \$0.5 million. A deposit of 50 percent was paid in August 2025. The repair works pertain to floors, bathrooms, doors, windows, kitchen, plumbing, electrical, painting, roof and installation of smoke detectors and air conditioning.

Establishment of a Document Management System

The National Information and Communication Technology Company Limited (iGovTT) is being engaged to aid the Ministry with respect to this project. Some of the elements of the work are design of an Electronic Document Management System, procurement of server infrastructure for additional backup and recovery, and digitisation of 70 percent of the files, which is approximately 200 files. These files were selected and prepared for dispatch to the Ministry of Public Administration and Artificial Intelligence (MPAAI) to commence scanning.

Assessment of MFCA Property Stock Abroad

In fiscal year 2025, the MFCA conducted site visits to assess the buildings and official residences of the Trinidad and Tobago diplomatic representatives in Caracas, New York (United Nations), and Washington D.C.

Upgrade Works at Overseas Missions

Works on Missions during the period under review were as follows:

- installation works for an elevator at the Chancery in Jamaica continued with the insertion of new cables and the completion of masonry work inside the elevator shaft;
- upgrade of the electrical wiring system and installation of a new generator at the High Commission in Abuja, Nigeria; and
- commencement of the procurement process for a standby generator for the High Commission in Kingston, Jamaica.

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Communication

The pursuit of enhancing Postal Services for all clients in Trinidad and Tobago and ensuring ongoing operational viability continued in fiscal year 2025, with expenditure being incurred for several projects as follows:

- *Refurbishment and Construction of Post Offices* – the procurement process was completed and contractors were selected at a total cost of \$21.8 million for the restoration of the Sangre Grande, Rio Claro, Cedros, and Speyside Post Offices;
- *Information Technology Infrastructure Upgrade* – tenders documents were completed for the development and installation of an Enterprise Resource Planning (ERP) system, including both the Human Resource Information System (HRIS) and the Financial Management Information System (FMIS);
- *Security Infrastructure Upgrade* – the process and procedure changes at major departments at the National Mail Centre (NMC) to accommodate the technology upgrades were completed; and
- *Transport Fleet Upgrade* – the procurement process concluded successfully and contractors were selected at a total cost of \$1.0 million for the supply and delivery of three (3) electric vehicles and three (3) charging stations.

Information Technology and Digital Infrastructure

Supported by an allocation of \$340.2 million, the thrust to modernise public services and create a digital society through improvements to the Information Communication Technology (ICT) infrastructure continued in fiscal year 2025. Incurring an expenditure of \$210.8 million, several programmes were advanced as highlighted below.

The MPAAI spent \$40.0 million on the *Establishment of a Digital Government Programme*, which encompassed several ongoing projects:

- Development of the e-Identity (e-ID) – following an agreement for the e-ID, which was signed among iGOVTT, the Ministry, and the United Nations Development Programme (UNDP) in fiscal year 2024 at a total cost of \$8.2 million United States Dollars, development of the platform began and activities that were completed

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Information Technology and Digital Infrastructure

included the creation of an Android mobile application, enrollment and authentication toolkits, and demonstration of the e-ID application for stakeholders;

- Interoperability Framework – activities that were ongoing under this Project, which is intended to connect selected MDAs for data sharing in the first instance, included:
 - ◊ integration and testing of the birth certificate validation service with the e-ID Security Server
 - ◊ resolution of connectivity issues involving the Ministry of the People, Social Development and Family Services (MPSDFS), Election and Boundaries Commission (EBC), and Registrar General's Department (RGD)
 - ◊ testing of Secure Socket Layer (SSL) Certificate Pinning
 - ◊ implementation of Application Programming Interface (API) monitoring in testing environments
 - ◊ establishment of data sharing agreements among the entities involved; and
- Establishment of a Data Centre – following the signing of a contract between iGovTT and the Trinidad and Tobago Telecommunications Service (TSTT) to construct and install a data centre at a cost of \$60.0 million, ICT equipment and modules were procured.

Under the *Digital Society Programme*, the MPAAL utilised funding of \$26.3 million in fiscal year 2025, to achieve the following:

- establishment of ICT Access Centres in 22 locations in 2025, namely, Guayaguayare, Cumana, Marac, Penal, Carenage, Belmont, Lisas Gardens, Maraval, Belle Vue, Caiman (Maracas/St Joseph), Cascade, Diego Martin North, Tacarigua, Edinburgh 500, Arima Community Centre, Todds Road, La Pastora, Maitagua, Waterloo, Trincity, La Brea, and Tarodale;
- commencement of work to establish ten (10) additional ICT Centres, thereby bringing the total amount of Centres to 46;

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Information Technology and Digital Infrastructure

- development of the WeLearnTT platform, thereby facilitating the introduction of eight (8) online learning programmes and creation of a Learning Management System, whereby 6,000 users accessed digital skills training through the platform; and
- commissioning of TTwifi and site deployment at 20 new sites in multiple Municipal and Regional locations and public areas.

Establishment of the Digital Economy Programme continued in fiscal year 2025 with the MPAAI utilising \$1.5 million to undertake the following initiatives:

- Digital Hub – mobile applications were developed for the EMA, Trinidad and Tobago Postal Corporation (TTPost), the Ministry of Health, the Customs Division of the Ministry of Finance, and the Trinidad and Tobago Cyber Security Incident Response Team (TT-CSIRT); and
- Digital Wallet – training was conducted for members of the Disaster Relief Unit team of the Ministry of the People, Social Development and Family Services on the Social Benefits Wallet Platform. Also, a demonstration of the BenefiTT application was performed for the Central Bank of Trinidad and Tobago and the International Monetary Fund.

Further, with loan financing from the IDB for the Programme *Implementation of the Digital Transformation Agenda*, the National Digital Transformation Strategy (NDTS) Action Plan was completed and approved by the Cabinet, followed by the hosting of a NDTS Symposium and Open Source Programme Office Workshops. Equipment was also procured and installation commenced at seven (7) Access Centres to ensure inclusion of persons living with disabilities. Further, efforts to strengthen cybersecurity incident response capabilities continued with the commencement of the procurement processes for managed services vendors for TT-CSIRT.

Additionally, through the programme, *e-Human Resource Management in GORTT (e-HRM)*, the MPAAI moved forward with developing a Human Resource Information Management System strategy and digitalisation initiatives for the public service, including change management frameworks. The Programme received an allocation of \$43.5 million from which \$40.0 million was utilised.

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Information Technology and Digital Infrastructure

At the Ministry of Finance, the programme, *Establishment of the Integrated Financial Management Information System (IFMIS)*, continued in fiscal year 2025 with key activities that included finalising a new chart of accounts, advancing backup and restore procedures, developing the internal audit framework, producing revenue reports for GenTax and Asycuda, and implementing enhanced cybersecurity measures. An expenditure of \$7.0 million was incurred for these activities.

The Financial Intelligence Unit (FIU), also under the Ministry of Finance, proceeded with its *IT Infrastructure Upgrade* Project by upgrading firewall and security devices for its data centre, acquiring high-performance servers and procuring a cooling solution.

Within the Judiciary, progress was made on the project, *Development of Judiciary Information Systems*, with expenditure of \$3.5 million for fiscal year 2025. Specific activities involved:

- procuring and implementing the Trustifi and CrowdStrike Falcon software to support early identification and prevention of cyber-attacks;
- procuring Forti-Switches in order to expand the ICT Network;
- acquiring VMWare Foundation license for the purpose of disaster recovery;
- purchasing of equipment for the San Fernando Supreme Court's Disaster Recovery Centre; and
- establishing three (3) video courtrooms at the O'Meara Judicial Centre.

The Ministry of Trade, Investment and Tourism continued to implement the *Enhancement of the Single Electronic Window (SEW) Programme*, which is significant for its impact on the ease of doing business in the country. During the reporting timeframe, work progressed, through consultancies, on providing cloud services, enhancing the TTBizLink software and completing the Trade and Business Information Portal.

The Trinidad and Tobago Police Service (TTPS) continued to modernise its information technology infrastructure by completing the procurement process for speed cameras and upgrading the Cogent Automated Fingerprint Identification System (CAFIS).

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Information Technology and Digital Infrastructure

At the Ministry of Homeland Security, ongoing work involved computerisation of the head office, network infrastructure upgrades through the purchase of new servers and server racks. For the Ministry of Defence, the computerisation efforts entailed hardware refresh projects covering computers, laptops, and desktops and related units.

At the Ministry of the People, Social Development and Family Services, progress was made under the project, *Establishment of an Integrated Social Enterprise Management System (ISEMS)* such as:

- portal development for external users;
- resolution of gaps in the System;
- functional testing in the model office environment;
- data cleansing and validating of clients' files for transfer of data to the new System; and
- conduct of train the trainer courses in use of the System.

Information Technology and Digital Infrastructure: Tobago

In fiscal year 2025, under the *Digitizing of THA Operations* Project, the following activities were completed:

- procurement and installation of server capacity at the Office of the Chief Secretary;
- procurement of four (4) scanners and 21 laptops;
- establishment of a physical digitisation hub; and
- procurement and installation of the Convene software.

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ECONOMIC INFRASTRUCTURE

Roads and Bridges

The pursuit of economic growth necessitates enhanced infrastructure to facilitate trade and investment across the country's geographic landscape. Government continued to invest in the road infrastructure network recognising that ground transportation is the primary mode for the movement of people and goods throughout the islands.

These strategic investments aim to improve accessibility, reduce commute times, and alleviate congestion along major arterial routes. These interventions form part of the Government's broader agenda to support sustainable economic development, improve logistical efficiency, and enhance quality of life for all citizens. In fiscal year 2025, a total of \$590.3 million was expended from a revised allocation of \$660.8 million for the enhancement and expansion of the national road infrastructure network.

Rehabilitation of Existing Roadways

The Programme for Upgrading Road Efficiency (PURE) Unit of the Ministry of Works and Infrastructure (MOWI) continued its mandate to rehabilitate roadways across Trinidad, with a focus on improving infrastructure within communities. Initiatives under the project, *Road Construction/Major Road Rehabilitation – PURE* included works related to slope stabilisation, drainage, bridge reconstruction and road surfacing. In fiscal year 2025, a total of \$110.0 million was expended and the key achievements were as follows:

- opening of a third lane along the Sir Solomon Hochoy Highway between the Chaguanas Overpass and the Chase Village Overpass; and
- upgrading of the Manzanilla-Mayaro Road (Phase II), which was 79 percent completed.

The table below summarises the projects undertaken by the PURE Unit under the *Road Construction/Major Road Rehabilitation – PURE* Programme.

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Roads and Bridges

Project	No. of Ongoing Projects for Fiscal Year 2025	No. of Completed Projects for Fiscal Year 2025	Total
Bridge Reconstruction	3	-	3
Road Resurfacing and Drainage Works	31	56	87
Slope Stabilisation Works	9	3	12

The PURE Unit also continued works along the Moruga Road under the project, *Construction of the Moruga Highway*, with expenditure in the sum of \$8.0 million. The expenditure incurred facilitated the continued stabilisation of 11 slopes, of which, three (3) were completed, namely:

- Moruga Road Chainage 16+200 – slope stabilisation and associated works;
- Moruga Road Chainage 4+700 – slope stabilisation and associated works; and
- Moruga Road Chainage 16+700 – slope stabilisation and associated works.

In addition, the sum of \$7.0 million was disbursed under the *Construction of the Valencia to Toco Road Project* for the payment of outstanding bills for upgrade works along the Valencia Main Road.

Local Government – Roads

The Ministry of Rural Development and Local Government (MRDLG), through its Engineering Unit and the 14 Municipal Corporations continued its road rehabilitation programmes. A total of \$25.0 million was expended out of a provision of \$94.5 million in fiscal year 2025. Activities undertaken by Local Government entities included slope stabilisation works, road resurfacing, construction of foot paths and minor bridge reconstruction.

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Roads and Bridges

Bridges and Landslips

In fiscal year 2025, the *Bridges Reconstruction Programme (BRP)* and *Landslip Repair Programme (LRP)*, were placed under the management of the PURE Unit, having been previously supervised by the Bridges and Landslip Unit of the MOWI. The PURE Unit, along with the National Infrastructure Development Company Limited (NIDCO), continued the implementation of these Programmes, utilising the sums of \$39.9 million under the BRP and \$35.0 million under the LRP for various project activities.

The BRP, now in its third phase, involves the reconstruction of 14 bridges across Trinidad. In fiscal year 2025, two (2) bridges were completed at B2/9 Chickland Road, Caparo and B1/1 Sam Boucard Extension Road, Santa Cruz. Construction works also advanced on seven (7) bridges, with completion rates shown below:

- B1/5 Tableland Road, New Grant – 99 percent completed;
- B1/8 Piparo Road, Tabaquite – 99 percent completed;
- B1/37 S.S. Erin Road – 99 percent completed;
- B1/1 Fondes Amandes Road, St. Ann’s – 60 percent completed;
- B1/1 Tamana Road – 79 percent completed;
- B1/40 Paria Main Road, Toco (Grande Riviere) – 76 percent completed; and
- B1/43 Paria Main Road, Toco (Shark River) – 33 percent completed.

The LRP, now in its second phase, targets the stabilisation of 22 landslips. For fiscal year 2025, four (4) slopes were stabilised, bringing the total number of landslips repaired to 13. The slopes that were completed during the year are as follows:

- L04 Paria Morne Bleu Road, LP No. 38 (3.3 km – 3.4 km);
- L07 Paria Main Road 63.9 km;
- L08 Paria Main Road 61.2 km (alongside Grande Riviere); and
- L18 Mamoral Road 7.5 km–7.6 km.

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Roads and Bridges

Construction of New Roadways

During the period under review, the revised allocation of \$182.8 million was fully utilised to advance works on key segments of the roadway under the *Construction of the Solomon Hochoy Highway Extension to Point Fortin* Project. The overall completion of this Project was 94 percent. Works on six (6) segments of the highway continued and the completion rates were as follows:

- Segment 5A: between the Godineau River and Mosquito Creek Bridge (2.4 km) – 88 percent;
- Segment 2C: Package 2C, Mon Desir to Eccles Trace and St. Mary's Interchange to Mon Desir Interchange (8.2 km) – 95 percent;
- Segment 5B: Eccles Trace to La Brea Interchange and La Brea Connector (4.0 km) – 99 percent;
- Segment 3A: Southern Main Road Overpass and La Brea I/C Bridge (1 Bridge and 1 Interchange) – 84 percent;
- Segment 5D: B44 (Southern Main Road) to Dunlop Roundabout (4.5 km) – 99 percent; and
- Segment 6C: La Brea Interchange to Southern Main Road (1.3 km) and Fyzabad Road to Mon Desir Interchange (1.3 km) – 66 percent.

Furthermore, during fiscal year 2025, the sum of \$96.8 million was spent on the *Churchill Roosevelt Highway Extension to Manzanilla* Project, which was officially opened to vehicular traffic in April 2025. The percentage completion rates of the various work packages were:

- Package 1A: 2.48 km of a four-lane highway eastward from Cumuto Main Road (Chainage 6+600 to 9+080) and 426m of a connector road to connect to the Cumuto Main Road – 100 percent;
- Package 1B: 2.52 km four-lane highway eastward from the end of 1A (Chainage 9+080 to 11+600) – 100 percent; and

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Roads and Bridges

- construction of a Connector Road –
 - ◊ Segment 1: construction of 420m of a two-lane connector road – 99 percent completed
 - ◊ Segment 2: construction of 950m of a two-lane connector road – 100 percent completed
 - ◊ Segment 3: construction of 300m of a two-lane connector road – 80 percent completed.

Roads and Bridges: Tobago

In Tobago, a total of \$26.0 million was expended to continue the THA's road rehabilitation and bridge reconstruction works across the island. Key projects that were undertaken included:

- *Shirvan Road/Storebay Local Bay Connector Road* – this project was ongoing, reaching 92 percent completion;
- *Grandy Gully, Goodwood* – this project involved the construction of a bridge, road stabilisation and installation of gabion baskets along the river;
- *Auchenskeoch/Buccoo Bay Road, Carnbee* – this project includes the widening of the roadway, 638 feet by 14 feet, and the installation of a curb and slipper drain, inclusive of a 4 feet wide sidewalk; and
- road resurfacing works at Mt. Pelier and Idlewild.

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ECONOMIC INFRASTRUCTURE

Manufacturing

The Manufacturing Sector was provided with an allocation of \$34.5 million, of which, \$21.5 million was expended to support and boost the non-energy economic growth. These initiatives included training programmes, industrial park development, infrastructure improvements, market expansion and foreign direct investment generation. These were implemented by several agencies under the purview of the Ministry of Trade, Investment and Tourism.

The *Implementation of a National Apprenticeship Programme* utilised \$8.0 million to strengthen the human resource capacity within the non-energy manufacturing sector by addressing existing skills gaps through training of young adults between the ages of 17 to 25. Each training cycle spans three (3) years and has 312 trainees enrolled from year one to year three. Upon graduation, the participants will be trained in the following disciplines:

- Mechatronics Technology;
- Electrical and Electronics Engineering Technology;
- Mechanical Engineering Technology; and
- Industrial Maintenance Technology.

The *Upgrade to Factory Road Industrial Park Infrastructure* Project progressed to near completion for which a total of \$3.0 million was expended in fiscal year 2025. When completed, the Park, located south of the Chaguanas intersection and west of the Sir Solomon Hochoy Highway, will feature 12 leasable lots of varying sizes between 1 – 24.3 acres with basic accessibility infrastructure. The scope of the Park's infrastructure works entails:

- internal roads and entry/exit points, which are designed to highway standards capable of sustaining heavy duty/light industrial traffic;
- roadside and interlocking drains, which are a combination of earthen and concrete drains;
- detention ponds;
- potable waterlines and fire hydrants system;

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Manufacturing

- electrical power supply, street lighting and related infrastructure along the internal roads and entry/exit points; and
- protection of the National Gas Company of Trinidad and Tobago Limited (NGC) natural gas infrastructure, which intersects with the new infrastructure works.

Industrial Development

The MTIT pursued the implementation of the Yachting Policy for Trinidad and Tobago during the reporting period. The Policy seeks to address the myriad of issues affecting the local yachting industry and facilitate its future development. The goal of the Policy is to improve the contribution of the yachting industry to economic growth, increase foreign exchange earnings and employment, and expand business activity in the form of yachting related services.

A total of \$3.4 million was invested in the yachting sector for several initiatives as follows:

- implementation of an International Yachting Campaign – an advertisement campaign was conducted in three (3) yachting magazines, namely, *“Caribbean Compass”*, *“Yachts”* and *“Yachting and All at Sea”*;
- establishment of a Port Health Office – works included installation of an air conditioning unit, and gypsum partition with a door, repainting and tiling of the floor;
- administering of the Grant Fund Facility for Micro and Small Enterprises (MSEs) in the Yachting Industry – applications from seven (7) MSEs in the local yachting industry were approved for grants totalling \$0.1 million to cover business costs including storage, repairs, maintenance and ancillary services; and
- continuation of the Apprenticeship Programme for the Yachting Sector – with a training cycle of nine (9) months and a cohort of 150 trainees. The funding in 2025 facilitated infrastructural upgrades, stipends for trainees, new equipment purchase, marketing and promotion activities, trainee personal protective equipment (PPE), training materials and services.

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Science, Research and Development

Caribbean Industrial Research Institute (CARIRI)

The CARIRI, an agency under the Ministry of Planning, Economic Affairs and Development, is a multi-faceted institution offering a broad range of services including laboratory and field testing, research and development, training and consultancy. In fiscal year 2025, CARIRI was allocated a total of \$3.3 million to support the execution of three (3) projects aimed at advancing the Institute's mandate in innovation and technological development.

Investment in the sum of \$1.5 million was provided to continue the replacement and modernisation of the Institute's equipment under the project, *Procurement of Equipment for CARIRI*. This initiative is critical to enhancing the Institute's operational capabilities, ensuring the delivery of high-quality testing, research and technical services in alignment with international standards. Expenditure totalling \$1.5 million was incurred to facilitate the following:

- payment of a remaining balance of \$0.4 million for a C6C9 gas chromatograph, which was purchased in fiscal year 2024; and
- procurement of equipment, including:
 - ◊ rebound hammer
 - ◊ rebar locator
 - ◊ Pinocchio Super II Air Sampler
 - ◊ microbiological incubator
 - ◊ FTIR Multi gas analyser.

The project, *Implementation of Critical Infrastructure Works at CARIRI*, was also allocated \$1.5 million in fiscal year 2025, of which, an amount of \$1.0 million was expended. Through this project, CARIRI completed the electrical upgrade works to the Analytical Chemistry Laboratory as well as the procurement process for the installation of a dedicated electricity feed to CARIRI's University of the West Indies (UWI), St. Augustine Campus Facilities, which is anticipated to cost \$2.2 million.

A provision of \$0.3 million was made for the commencement of a new project, *Development of Downstream Value-Added Products from Rubber Crumbs*. This project aims to explore the feasibility of utilising locally produced rubber crumb in the manufacture of value-added products, thereby contributing to sustainable waste management and industrial innovation. During the reporting period, CARIRI

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Science, Research and Development

completed technical investigative work to assess the suitability and quality of locally sourced rubber crumb for downstream processing. These assessments focused on determining compliance with quality standards necessary for the production of commercial-grade outputs, the results of which demonstrated that the local rubber crumb can meet the specifications for production of downstream products.

The National Institute of Higher Education, Research, Science and Technology (NIHERST)

The NIHERST promotes the development of science, technology and higher education in Trinidad and Tobago through research and data gathering to shape science policy and guide the funding of Research and Development (R&D), foster innovation and commercialise technology in priority areas. In fiscal year 2025, NIHERST received an allocation of \$2.8 million, from which, \$0.6 million was spent on its various projects. The major accomplishments are as follows:

- *Teach Me –*
 - ◇ hosting of award ceremonies for the 2024 Teachers' Curriculum Competition and 2024 Students' Innovation Competition
 - ◇ conduct of Science, Technology, Engineering and Mathematics (STEM) clubs and STEM enrichment camps, in which five (5) primary and secondary schools participated, totalling 106 students, and which focused on solar robotics, engineering, biology, and integrated science through inquiry-based and hands-on activities;
- *STI Mapping and Priority Setting –*
 - ◇ completion and roll-out of the ICT software and web development Sectoral Innovation Mapping (SIM)
 - ◇ completion of Phase III of the tourism SIM project, including the Stakeholder Feedback Report, the Innovation Map, the SIM Report, the Action Plan, the list of Key Performance Indicators (KPIs) and the Lessons Learnt Report;

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Science, Research and Development

- *Relocation of NIHERST –*
 - ◇ evacuation of the temporary National Science Centre (NSC) located at D’Abadie, with activities, such as demolition, debris hauling and transportation of NSC’s assets to approved and suitably designated locations, packing files and exhibits and dismantling/assessment of 36 air conditioning units
 - ◇ temporary rental of storage space for NSC’s assets and items for disposal
 - ◇ preparation of the new NSC and NIHERST head office location at Grayson Courtyard, Barataria including the space plan/architectural layout; and
- *Analysis of Low Academic Performance of Students –*
 - ◇ procurement of survey materials (laptop, flashdrives and standard licences)
 - ◇ recruitment of an Education Research Officer and Field Interviewers
 - ◇ completion of stakeholder consultations and media campaign to sensitise the public on the survey
 - ◇ conduct of two (2) training sessions in field work for Education Research Officers and Field Interviewers (one (1) session in Trinidad and the other in Tobago)
 - ◇ conduct of the pilot study and sample selection
 - ◇ preparation of the questionnaires.

Culture

Culture plays an important dual role in society. It has a social impact by fostering community development, promoting cultural understanding, and enhancing quality of life. It also contributes to the economy through job creation, tourism, and innovation. Thus, a provision of \$27.0 million was made in fiscal year 2025 to advance programmes and projects aimed at upgrading, rehabilitating and modernising cultural spaces and promoting our nation’s festivals. Achievements are highlighted below.

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Culture

Museum of the City of Port of Spain/ Carnival Museum

The project, *Museum of the City of Port of Spain/ Carnival Museum*, is in its third phase, which is focused on digitisation tasks. In this Phase, the Museum is seeking to establish a hybrid library (physical and digital), which will include digital biographies of hall of fame inductees of icons in Mas and Calypso, an in-gallery digital space, and a pilot youth e-learning platform for primary schools with lesson plans on Carnival art forms. From an allocation of \$2.0 million, the sum of \$0.2 million was utilised to undertake the following:

- procurement of library equipment and furniture;
- acquisition of equipment for the digitised, immersive “Mas” exhibition; and
- formation of a partnership with UTT, which has offered to collaborate and provide support for the pilot youth e-learning initiative.

Upgrade of Facilities – Naparima Bowl

A total of \$1.2 million was utilised from an appropriation of \$2.0 million for the project, *Upgrade of Facilities – Naparima Bowl*, to advance critical infrastructure upgrades and acquire audio equipment for the Naparima Bowl. Infrastructural upgrades to the auditorium and washrooms as well as refurbishment of the air handler room were completed. Additionally, the procurement process to engage a service provider to source audio equipment was concluded. The equipment includes lapel and omnidirectional lavalier microphones, headsets and bodypack transmitters with cables, transmitters and accessories.

Upgrade of Facilities – National Academy for the Performing Arts (NAPA)

A total of \$3.5 million from both the Consolidated Fund and the Infrastructure Development Fund was provided for the upgrade of the NAPA in fiscal year 2025. The allocation of \$2.0 million from the Consolidated Fund was fully disbursed to commence the installation of new chillers and decommissioning of the old units. The chillers are anticipated to be delivered in October 2025. An expenditure of \$1.6 million was incurred under the Infrastructure Development Fund for the installation of four (4) 20-tonne variable refrigerant flow split units and upgrade of the air conditioning and ventilation system.

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Culture

Tourism Festivals

The Steelpan Festival initiative celebrates Trinidad and Tobago's national instrument, highlighting its cultural importance. In fiscal year 2025, the Festival brought together musicians, artists, and the youth for a series of immersive experiences designed to inspire and educate with events as follows:

- Grand Concert by the National Symphony Orchestra;
- Youth Conference showcasing emerging pan talent;
- Art Exhibition featuring steelpan-inspired works;
- World Steelpan Day celebrations; and
- Pan Yard Jams, fostering spontaneous musical collaboration.

The week-long Festival events ran from August 8 to August 17, 2025, engaging communities nationwide and participants of all ages to connect with the legacy and innovation of the steelpan.

Renovation and Refurbishment of the National Museum Art Gallery

The project commenced in fiscal year 2022, and encompasses a comprehensive heritage restoration, structural rehabilitation, and building services upgrade. Key accomplishments up to fiscal year 2025 involved:

- structural repairs, including alterations and crack reinstatement;
- restoration and renovation of roof coverings and framing;
- block work, carpentry, and joinery for architectural elements;
- refurbishment of doors, windows, decorative features, metalwork, and finishes with painting;
- supply and installation of mechanical, electrical, plumbing, air-conditioning, fire alarm, security, and lift systems;
- completion of ironmongery; and
- termite treatment, vermin protection, and related external works.

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Tourism

A total of \$34.9 million from a provision of \$222.3 million was utilised for improvement works aimed at developing premier tourist attractions across Trinidad and Tobago through the following projects and programmes:

Tourism Sites and Attractions

Payments were made for works completed at the following sites:

- Fort George Upgrade Phase I;
- Maracas Lifeguard Towers;
- Las Cuevas Lifeguard Towers;
- Manzanilla Beach Facility; and
- Stollmeyer's Castle (restoration of stained glass).

Additionally, payments were settled for the following activities:

- purchase of beach wheelchairs – three (3) for the Maracas Beach Facility, two (2) for the Manzanilla Beach Facility, two (2) for the Vessigny Beach Facility and three (3) for the Las Cuevas Beach Facility. The beach wheelchairs were delivered in August 2025;
- ongoing repair of the fence at the Vessigny Beach Facility; and
- engagement of consultancy services for the Tower 6 foundation at the Maracas Beach Facility.

Upgrade and Restoration of the Lopinot Historical Complex

The *Upgrade and Restoration of the Lopinot Historical Complex* Project was completed and the complex was officially opened in April 2025. The following works were completed:

- Count House (or Big House) – refurbishment of the walls and roof, structural retrofitting of the foundation, replacement of all floor boards, windows and doors, and upgrade of plumbing and electrical systems;
- Jail House and Cocoa House – repairs to the roof, replacement of floor boards, windows and doors, and upgrade of plumbing and electrical systems;

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Tourism

- watchman booth – structural retrofitting of the foundation, replacement of floor boards, windows and doors, refurbishment of the walls and roof, and upgrade of the plumbing and electrical systems;
- dirt oven and carat shed – repairs to the roof, strengthening of the columns and roof, and upgrade of plumbing and electrical systems; and
- external works – pruning, trimming and grooming of trees, replacement of concrete benches and tables with timber, restoration of walkways and driveway, upgrade of electrical, lighting, plumbing and waste water systems, refurbishment of the picnic sheds and termite treatment of the entire compound.

Renovation of the Magdalena Grand Beach and Golf Resort

Work continued on the *Renovation of the Magdalena Grand Beach and Golf Resort* Project in fiscal year 2025 utilising a sum of \$5.0 million. The Government continued to maintain and upgrade the property and surroundings to preserve its attractiveness. Some of the renovations that were undertaken included structural repairs, main pool upgrade, high voltage equipment replacement and plumbing upgrade. Funds were also utilised for ICT upgrade and consultancies for the supervision of work. Retention payments were also settled for works completed in the previous fiscal year.

Maintenance and Upkeep of Golf Course at Magdalena

Following the completion of the restoration and upgrade works associated with the programme *Maintenance and Upkeep of Golf Course at Magdalena* in fiscal year 2023, the Evolving Technologies and Enterprise Development Company Limited (eTeck) continued to implement activities aimed at enhancing the golf course to a first-class facility capable of attracting golf tourism and tournaments in Tobago. During fiscal year 2025, an amount of \$2.0 million was spent on:

- purchase of 25 new electric golf carts;
- maintenance of the golf course, workshop, golf cart barn and equipment;
- purchase of fertilisers and chemicals;
- installation of an irrigation system (pumps, pipe-lines, controllers and sprinklers); and
- fuel and utilities.

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Tourism

Implementation of the Hilton Trinidad PIP

The project, *Implementation of the Hilton Trinidad PIP*, seeks to operationalise the revised four-year property improvement plan for the Hilton Trinidad and Conference Centre, which was built 61 years ago. While delays were experienced in the procurement process, a total of \$3.6 million was disbursed for completion of landslip restoration as well as the following:

- roof repairs and renovations –
 - ◊ metal roof works
 - ◊ masonry works on the sky deck
 - ◊ waterproofing of the main building and north and south wings
 - ◊ kerb and railing;
- structural repairs –
 - ◊ boiler room wall
 - ◊ 10th floor storeroom
 - ◊ staircase brick wall
 - ◊ basement of room block
 - ◊ pump room
 - ◊ pump room bridge; and
- civil infrastructure works –
 - ◊ tennis court, inclusive of paving of walkways
 - ◊ main building, inclusive of paving works.

Tourism: Tobago

The THA continued upgrade works to tourism sites across the island which contributes to the overall enhancement and visitor experience. The main achievements included the following:

- restoration of the lighthouse at Fort King George, at a cost of \$1.4 million; and
- upgrade works to the lifeguard tower at Charlotteville, at a cost of \$0.2 million.

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Transport

As a key factor in driving socio-economic success, the Transport Sector was provided with a budget of \$438.0 million, from which, \$430.5 million was expended in fiscal year 2025 in furtherance of the modernisation, integration and expansion of the land, sea and air transportation sub-sectors. The various divisions of the Ministry of Transport and Civil Aviation (MTCA) within the sub-sectors undertook projects and programmes that were aimed at infrastructural and equipment upgrades, which are underscored below.

Land Transportation

Resources in the sum of \$44.8 million were allocated in fiscal year 2025 to the Public Transport Service Corporation (PTSC), which continued to focus on the development of infrastructure in order to increase service and reliability to its customers. The sum of \$1.7 million was expended on:

- painting and upgrade of the electrical system at the Port of Spain Maxi Taxi Facilities; and
- upgrade of the electrical systems at the San Fernando Terminal Buildings 1 and 2.

The revised sum of \$0.7 million was provided to the Vehicle Maintenance Company of Trinidad and Tobago Limited (VMCOTT) to continue its capital works programme. The VMCOTT focused on the completion of urgent and critical roof repair works at the San Fernando Facility with the design, supply and installation of new purlins and rafters and installation of a new roof guttering system. Furthermore, in order to expand its capacity and revenue stream and meet the increasing demand for servicing of hybrid and electric vehicles from the public, the VMCOTT initiated the procurement process for the acquisition of selected repair equipment and two (2) rotary post lifts for the facility located at Beetham. A total of \$0.7 million was expended on these activities for fiscal year 2025.

Traffic Management

The Traffic Management Branch of the MTCA continued to implement traffic management measures geared towards improving safety on the nation's roadways. From a budget of \$8.5 million, the sum of \$5.3 million was expended for the following:

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Transport

- final payment for the acquisition of two (2) DJI Matrice drones in order to assist in the collection of data on traffic movement; and
- upgrade of ten (10) obsolete traffic signal light equipment on Park and Duke Streets in Port of Spain for improved traffic control at intersections.

Sea Transportation

The revised sum of \$31.6 million was allocated to the sea transportation sub-sector for development of port infrastructure and major asset renewals in order to increase transport efficiency and cargo handling. Funds totalling \$22.9 million were expended on project work, which included:

- procurement and installation of eight (8) cone fenders at Berth 6AE and 6AW for safe berthing of cargo and cruise ships at the Port of Port of Spain under the project, *Replacement of Cone Fenders at the Port of Port of Spain*. The sum of \$2.6 million was expended in fiscal year 2025;
- installation of ground beams and prefabricated slabs under the project *CARICOM Wharf Quay Refurbishment*;
- procurement of a consultant to develop tender documentation for the design of tie-down, anchor sockets and storm pins under the project *Operationalization of the New Ship To Shore Gantry Crane*;
- final payment for the two (2) rubber tyre gantry cranes acquired in fiscal year 2024 for increased efficiency in operations under the project, *Acquisition of Specified Equipment for the Port of Port of Spain*. The sum of \$10.0 million was expended in fiscal year 2025; and
- payment for the removal and disposal of three (3) sunken vessels in the territorial waters of Trinidad and Tobago under the project, *Removal and Disposal of Wrecks and Derelict Vessels*.

Air Transportation

The Airports Authority of Trinidad and Tobago (AATT) received the revised sum of \$38.7 million to target the development of infrastructure and safety requirements

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at the nation's airports to meet the International Civil Aviation Organisation's (ICAO) regulations and standards. The sum of \$10.4 million was utilised for the following:

- remediation works on the pavements at the ANR Robinson International Airport (ANRRIA), with the painting of taxiway and runway;
- payment for the rehabilitation of the S12 cargo parking ramp area at the Piarco International Airport;
- completion of Package 3 for repairs to the perimeter fencing at the Piarco International Airport; and
- payment for the acquisition of IT equipment for the operationalisation of the recently completed terminal building at Crown Point, Tobago.

Transport: Tobago

In fiscal year 2025, the sum of \$380.1 million was allocated for the project, *Construction of a Terminal and Associated Facilities at the ANRRIA*, which is designed to increase the capacity and service level of the airport in the island to promote tourism and attract international companies. This project, which is being executed by the NIDCO, involved the construction of a new terminal with new road access, taxiway, apron, ramp, and parking facilities as well as upgrade to the old terminal at Crown Point, Tobago. In July 2025, the terminal was handed over to the AATT and the outfitting of the terminal commenced. The sum of \$380.1 million was expended for the completion of works on the new terminal, which included landscaping and installation of windows, doors, HVAC system, and gypsum ceiling on the ground and first floors.

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Water Security

Trinidad and Tobago, as a Small Island Developing State (SIDS), faces the ongoing challenge of ensuring an efficient and sustainable water supply. An effective and reliable supply of potable water is essential to safeguarding public health, supporting socio-economic stability, and strengthening climate resilience.

During the reporting period, the Water and Sewerage Authority (WASA) continued to carry out its work to enhance the national water infrastructure through the installation and replacement of pipelines, upgrading of booster stations, development of additional water sources under its well development initiatives, and upgrading and refurbishment of water treatment plants across both islands. In fiscal year 2025, the WASA was provided the sum of \$161.9 million, from which, a total of \$95.8 million was expended on its various projects and programmes.

Community Water Improvement Programme (CWIP)

The CWIP seeks to enhance access to potable water for citizens in unserved and underserved communities across Trinidad and Tobago, improve water distribution infrastructure and ensure equitable access to safe and reliable water supply. In fiscal year 2025, the sum of \$15.0 million was expended from an appropriation of \$25.0 million, towards the completion of the following projects under Phase V of the CWIP:

- Mucurapo Road Pipeline Replacement 3;
- Mayfair, Santa Cruz Pipeline Project;
- St. Albans, Valencia Pipeline Project;
- Polo Ground Road, Preysal Pipeline Project;
- 1st Street, Mt. Lambert Pipeline Project;
- 8th Street, Mt. Lambert Pipeline Project;
- 1st Avenue, Mt. Lambert Pipeline Project;
- Bertie Road, Five Rivers Pipeline Project;
- Manimore Road, Five Rivers Pipeline Project;
- Jitman Trace, Five Rivers Pipeline Project;
- Old Jai Development Pipeline Project;
- Hudaa Drive, Las Lomas No. 3 Pipeline Project;
- Katwaroo Trace Ext, Penal Pipeline Project;
- Salazar Trace, Felicity Road, TPV Road, Recreation Road Pipeline Project;

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Water Security

- Ramoutar Avenue, Eckles Village Pipeline Project;
- Eckles Village, Guaracara Tabaquite Road Pipeline Project;
- Bissoon Street, Guapo Road, Fyzabad Pipeline Project;
- Joropo Road Extension, Santa Cruz Pipeline Project;
- Maraj Trace Extension Pipeline Project;
- De Freitas Street, St. James Pipeline Project;
- Charles Street, Arima Pipeline Project;
- Myra Lane, Arima Pipeline Project;
- Scott-Bushe Street, Port of Spain Pipeline Project;
- Victoria Square West, Port of Spain Pipeline Project;
- Ramjit Kumar Street, St. James Pipeline Project;
- Pioneer Drive, Mt. Hope Pipeline Project;
- Darwill Gardens Extension, Arima Pipeline Project;
- Ramlogan Avenue, Fyzabad Pipeline Project;
- Pine Avenue, Valencia Pipeline Project;
- Sunset Drive, Penal Pipeline Project;
- Tannis Lane, Arima Pipeline Project;
- Recreation Ground Road, Penal Pipeline Project;
- Ramgoolie Trace, Curepe Pipeline Project;
- Mon Desir Delhi Road Overpass Pipeline Project;
- Cotton Hill Road Pipeline Project;
- Samuel Cooper Road, Moruga Pipeline Project;
- Moraldo Street Pipeline Project;
- Pine Hill Booster Project;
- La Hoe Booster Power Station (BPS) Project; and
- Sultan Lane, San Juan Project – installation of 350m of four-inch Polyvinyl Chloride (PVC) main.

In addition, the following activities were in progress under the CWIP:

- installation of 180m of 100mm PVC mains along New Road, off Aboud Circular, St. James – 6 percent completed;
- refurbishment of two (2) boosters at Bloody Bay – 9 percent completed;

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Water Security

- construction of a booster station (new) and installation of a 10,000 imperial gallon tank (new) at Ms. Mills Trace, Englishman's Bay – 88 percent completed;
- refurbishment of the Tyrico Water Treatment Plant (WTP) at Maracas Bay – 95 percent completed;
- upgrade of the Upper Dundonald Hill Booster – 85 percent completed; and
- construction of a new Booster Station and installation of a new 10,000 iG tank at Castara Housing Development – 14 percent completed.

Design and Implementation of an Intelligent Virtual Guarding (IVG) System at WASA Installations

The Intelligent Virtual Guard System is proposed for implementation at 48 of WASA's Offices and Stations in order to secure its assets. During the fiscal year, the Authority identified 11 sites for the installation of camera systems.

National Rainwater Harvesting Programme

The Programme aims to tackle the critical water supply challenges faced by communities through the implementation of rainwater harvesting systems. This initiative focuses on achieving water security and sustainability for communities facing significant water supply challenges by providing cost-effective and low-maintenance water supply solutions to improve community resilience to water scarcity. In fiscal year 2025, four (4) community centres benefitted from the Programme, for which an amount of \$0.3 million was expended. These community centres are:

- Cedros Community Centre;
- Esperance Community Centre, San Fernando;
- Febeau Community Centre, San Juan; and
- San Raphael Community Centre, Arima.

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Water Security

National Water Sector Transformation Programme (NWSTP)

This Programme supports the thrust to improve water supply and distribution through the exploration of production wells and upgrade of key infrastructure. From an allocation of \$40.0 million, a total of \$15.0 million was disbursed for the following activities:

- drilling and equipping of one (1) production well at Signal Hill No. 2 – 23 percent completed;
- drilling and equipping of Mayaro No. 20 Well – 96 percent completed;
- drilling and equipping of Mary's Hill No. 2 Well – 98 percent completed;
- upgrade and refurbishment of South Oropouche Booster Station Phase II – 98 percent completed;
- automation and digitisation of the North Oropouche Water Supply Zone:
 - ◊ Operational Control Centre – 98 percent completed;
 - ◊ Supervisory Control and Data Acquisition (SCADA) Hardware and Software – 98 percent completed;
- automation and digitisation: procurement of software components for the Geographical Information System – 98 percent completed;
- procurement and installation of bulk flowmeters and data loggers along the Caroni North, Hollis and Navet Transmission Systems – 97 percent completed; and
- procurement and installation of bulk flowmeters along North Oropouche and Caroni South Transmission Systems – 97 percent completed.

North-West Water Supply Improvement Programme (NWWSSIP)

The NWWSSIP aims to resolve the water supply challenges within the North-West region of Trinidad through several solutions involving infrastructure and systems upgrade, development of new water sources and technology improvements. With

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an investment of \$12.0 million, key projects were undertaken during the year, aimed at improving service delivery and to a minimum of 24 hours per day, three days per week supply. These projects involved:

- refurbishment and upgrade of Coblentz “A” and “B” Booster Stations – 72 percent completed;
- upgrade of La Horquette Booster – 95 percent completed;
- upgrade of Paramin Levels 1, 2 and 3 Booster Stations – 98 percent completed;
- refurbishment/upgrade of Maraval WTP, filter and chlorinator components – 94 percent completed;
- installation of 400m of 100mm PVC pipeline along Hillview Drive 100 Steps, Laventille Road, Febeau Village – 92 percent completed;
- domestic metering of a District Metered Area (DMA) and the procurement and installation of bulk flowmeters and data loggers within the North-West production facilities – 48 percent completed;
- upgrade of Le Platte Booster Station – 90 percent completed; and
- upgrade of St. Ann’s High lift pumps (St. Ann’s Reservoir) – 23 percent completed.

Trinidad and Tobago Water Sector Development Programme (TTWSDP) TT-L1055

The TTWSDP is financed via an IDB loan of \$80.0 million United States Dollars and is geared towards improving the Water Sector’s operational efficiency and delivery of water services for underserved communities. In fiscal year 2025, the WASA expended the sum of \$35.0 million towards the commencement of the following projects:

- design and construction of the Santa Cruz Water Treatment Plant;
- design and construction of Goldsborough Water Treatment Plant;
- refurbishment of North Oropouche Water Treatment Plant;
- refurbishment of Guanapo Water Treatment Plant;

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- refurbishment of Navet Water Treatment Plant;
- refurbishment of Freeport Water Treatment Plant;
- refurbishment of Chatham Water Treatment Plant;
- supply and installation of bulk metering;
- procurement and installation of SCADA system; and
- administration services.

National Water Stabilization and Improvement Programme (NWSIP)

The NWSIP, introduced in 2024, seeks to eliminate the pipe-borne water supply schedule of one-in-every-nine days (1-in-9) in affected areas through the implementation of new water sources, particularly from wells and WTPs, refurbishment of water treatment facilities, reduction of non-revenue water through new pipeline installations and replacement, automation and metering. From an allocation of \$25.0 million, a total \$18.0 million was expended under the Programme for the following key initiatives:

- drilling and equipping of Granville Option C Well;
- interconnecting pipelines to Granville Option C – installation of pipelines along Granville Old Road Rampersad Trace and Syfoo Trace, Granville (1940m of 100mm and 150mm pipes);
- interconnecting pipelines to Granville Option B – installation of pipelines along Granville Old Road, Rampersad Trace and Syfoo Trace Granville (2340m of 150mm pipes); and
- drilling and equipping of Valencia No. 1 Well – commencement of project activities.

Moruga Water Development

The *Moruga Water Development* Programme seeks to improve service reliability to customers who receive an intermittent water supply due to the scheduling of booster operations. The Programme involves the upgrade and refurbishment of the Trinidad Central Oilfields (TCO) Booster Station Phases I and II, St. Julien Booster Station and St. Mary's Booster Station. The implementation of these works is expected to improve the reliability of service to approximately 25,697 persons in areas of Moruga, Broomage,

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Barrackpore, Basse Terre, Fifth Company and the Moruga Agro-Processing and Industrial Park. During the period under review, Phase II works on the TCO Booster station reached 70 percent completion for which the sum of \$0.7 million was expended.

Desilting and Rehabilitation of Hillsborough Dam Tobago

In fiscal year 2025, the WASA continued to plan the execution of repairs to the spillway at the Hillsborough Dam in Tobago. Once refurbishment works are completed, the increased capacity and storage of the dam will improve water supply reliability and security for approximately 15,000 persons in areas of Bamboo Hill, Cinnamon Hill, Concordia, Ebo Gully, Les Coteaux, Mary's Hill, Mt. Grace, Orange Hill Road, parts of Mason Hall, Summer Hill, Table Piece, Union and Whim Development.

Sewerage

The effective collection, treatment, and discharge of wastewater are critical to safeguarding environmental quality, preserving ecosystem health, and protecting public health. In fiscal year 2025, the WASA expended \$16.0 million for the advancement of its sewerage infrastructure through the following programmes:

- *Wastewater Projects Trinidad and Tobago*
 - ◊ retention payments for the refurbishment of Lange Park, Edinburgh, Couva North and Couva South Wastewater Treatment Plants (WWTP)
 - ◊ preparation of tender documents for the refurbishment of the existing Maloney WWTP and the rehabilitation and upgrade of Bon Air East WWTP; and
- *Refurbishment of the Beetham WWTP* – commencement of refurbishment works under Phase I (Packages I and II), with activities focused on the Influent Pump Station, and preparation of tender documents for Phase II refurbishment, Package I. Once completed, the Programme will positively impact approximately 302,000 residents within the communities of Goodwood Park, Westmoorings, Cocorite, St. James, Port of Spain, Beetham, Barataria and Mt. Hope.



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The Ministry of Education (MOE) and the THA continued to invest in the future of Trinidad and Tobago with the provision of free and equal access to quality education at the Early Childhood Care Education (ECCE) Centres, Primary, Secondary, Special Education, Technical Vocational, and Tertiary level institutions across Trinidad and Tobago. The scope of works for fiscal year 2025 included the implementation of critical repair and upgrades to structural facilities, outfitting of facilities, ICT infrastructure upgrades, equipment upgrades and provision of scholarships and training. A revised budget of \$619.3 million was provided to the MOE, of which, \$210.5 million was utilised to advance its programme of works.

Early Childhood Education

Through various programmes under the MOE, the sum of \$9.0 million was allocated for the construction, refurbishment and furnishing of ECCE Centres. For the programme, *Construction of ECCE Centres*, an allocation of \$3.0 million was provided for the completion of two (2) ECCE Centres, namely, Gasparillo and Tulsi Manas, and for the commencement of the Maracas Bay ECCE centre. Expenditure in the amount of \$0.1 million was incurred for the completion and handing over of the Tulsi Manas ECCE Centre.

For the *Improvement, Refurbishment and Extensions to ECCE Centres* Programme, an amount of \$0.4 million was disbursed, from an allocation of \$4.0 million, for the continuation of infrastructure works at 11 ECCE Centres as follows:

No.	Name of ECCE Centre	Completed Project Activities
1	Ortoire Roman Catholic	Electrical works - installation of a consumer pole, meter and panel; and replacement of light fittings and ceiling fans
2	Belle Vue Government	Plumbing works - replacement of sanitary fittings, taps, waste lines, kitchen sink and faucet
3	Maraval	Replacement of metal fence and gates

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No.	Name of ECCE Centre	Completed Project Activities
4	Bamboo Settlement Government	Sewer works - replacement of damaged lines
5	Ravine Sable	Installation of an electronic pump controller and associated plumbing works
6	La Horquetta North Government	Completion of sewer repairs
7	Brothers Government	Sewer and plumbing works - clearance of floor drains, repairs to septic tank, and replacement of sanitary fittings
8	St. Dominic's	Replacement of ceiling and pigeon-proofing of the main building
9	Quarry Village	Sewer works - replacement of wastewater and sewer line
10	Cushe Government	Electrical works - servicing of light fittings; and Sewer works - replacement of sewer pipe
11	Penal Quinam Government	Replacement of roof, guttering, ceilings; and Completion of electrical works for light fittings.

Another \$0.4 million was expended under the Programme to facilitate the payment for activities that were completed at six (6) ECCes in fiscal year 2023 as follows:

No.	Name of ECCE Centre	Completed Project Activities
1	Maracas Valley S.D.A.	Repair of sanitary fittings
2	Maracas Government	Repair of sanitary fittings
3	Wallerfield Government	Repair of plumbing system
4	Maraj Hill Government	Repair of the roof and installation of guttering and drain pipes

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No.	Name of ECCE Centre	Completed Project Activities
5	Petit Valley Government	Repair of electrical; replacement of the consumer pole and meter; and installation of light fittings and outlets
6	Pleasantville Government	Replacement of pressure tank.

In addition, a total of \$2.0 million was provided for the outfitting of five (5) ECCE Centres, for which the procurement process was initiated by National Maintenance, Training and Security Company Limited (MTS). The five (5) Centres are:

- Buen Intento ECCE ;
- Maracas Valley S.D.A. ECCE;
- SWAHA Tulsi Manas ECCE;
- La Pastora ECCE; and
- Avocat ECCE.

Primary School Education

An original allocation of \$93.8 million was provided for the continuation of new construction, upgrade works, emergency repair works, and furnishing of primary schools to improve accommodation for students and educators. The implementation of critical infrastructure upgrade works, including electrical, sewer, plumbing, flooring, ceiling, roofing and air-conditioning repairs were prioritised by the MOE, with additional funding being provided during the fiscal year under the project – *Emergency Repair/ Refurbishment Works to Schools* in the amount of \$83.0 million to finance emergency repair works required at ECCE Centres and Primary and Secondary schools in Trinidad. Details of project activities undertaken during the fiscal year included:

- *Procurement of Furniture and Equipment* – an allocation of \$3.0 million was provided, of which \$0.6 million was used to meet outstanding expenses related to the supply and installation of furniture in 69 primary schools completed in previous fiscal years;
- *Construction of Temporary Pre-Engineered Classrooms* – from a revised allocation of \$8.8 million, a total of \$5.0 million was utilised to:

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- ◇ enable payment for work completed in fiscal year 2023 at the Sister's Road Anglican Primary School, a new school that provides accommodation for over 100 pupils
- ◇ continue the construction of the prefabricated facility at Brighton Anglican Primary, which was 50 percent completed;
- *Improvement/Refurbishment/Extensions to Primary Schools* – this project was provided an allocation of \$44.7 million, of which \$1.5 million was utilised to pay for refurbishment works that were completed in fiscal years 2022 and 2023, as well to undertake repair work in fiscal year 2025. The Ministry received approximately 322 project requisitions and successfully completed over 200 projects in fiscal year 2025. Some of the schools that benefitted from the upgrades are listed in the table below.

Type of Repairs	Name of Primary School
Electrical Works: installation of distribution boards, poles, meter bases, panels, cables, service panels, sub-circuit wiring, light fittings, outlets, switches and associated works	• St. Clement's Vedic Primary School • San Fernando Methodist Primary • Diamond Vale Government Primary School • Sixth Company Anglican Primary School • Todd's Road Roman Catholic Primary School • San Rafael Roman Catholic Primary School
Sewer Works: cleaning of grease traps, wastewater lines, repairs of sanitary fittings, and sanitisation	• St. Barbara's Spiritual Shouter Baptist Primary School • Munroe Road SDMS Primary School • Barrackpore ASJA Primary School • Chandernagore Presbyterian Primary School • El Socorro South Government Primary School • Bourg Mulatresse Roman Catholic Primary School • Dow Village Government Primary School • Lower Cumuto Government Primary School

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Type of Repairs	Name of Primary School
Air-Conditioning: replacement and servicing of air conditioning units	- St. Dominic's (Penal) R.C. Primary School (Decanted into Penal Community Centre) - Palmiste Government Primary School (Relocated to Edinburgh Community Centre) - Richmond Street Boys' Anglican Primary School - Guapo Government Primary School - Santa Maria Roman Catholic Primary School
Plumbing Works: installation of water pump, pressure tank, control panel, associated plumbing and electrical works, and tank farm	- Barataria Anglican Primary School (Emergency) - Belmont Girls' Roman Catholic Primary School - St. John's Anglican Primary School - Curepe A.C. Primary School - St. Theresa Girls' R.C. Primary School - Rio Claro Presbyterian Primary School
Roofing Works: roof repairs or replacement, sheeting and ceilings	- La Lune Roman Catholic Primary School - St. Rose's Girls' R.C. Primary School - Rousillac Hindu Primary School - St. Helena Presbyterian Primary School - Newtown Girls' Roman Catholic Primary School - Cumaca Roman Catholic Primary School - La Pastora Government Primary School

Emergency Upgrade to Primary Schools – an allocation of \$30.0 million was provided, of which \$4.1 million was expended to fulfil financial obligations for emergency remedial works that were completed in fiscal year 2024.

Secondary Education

In fiscal year 2025, the MOE continued its programme of capital works at secondary schools through its *Secondary Education Programme*, with an allocation of \$82.0 million. Of this sum, \$12.1 million was expended for the improvement and expansion

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of the infrastructure at secondary schools. Details of project activities undertaken during the fiscal year included:

- *Procurement of Furniture and Equipment for Secondary Schools* – the Project was provided the sum of \$2.0 million for the supply and installation of furniture for 74 Secondary Schools;
- *Improvement/Refurbishment/Extensions to Secondary Schools* – the MOE received a revised allocation of \$60.0 million for this Project and spent a total of \$7.2 million on refurbishment works at six (6) schools that were completed in fiscal year 2024, as well as undertakings in fiscal year 2025 at 18 secondary schools, some of which are highlighted in the table below:

No.	Name of Secondary School	Completed Project Activity
1	Toco Secondary School	Electrical works - installation of service panels and isolators Repair of roof on the hall/auditorium and replacement of guttering and downpipes
2	Chaguanas North Secondary School	Clearing of site and completion of sewer works
3	Gasparillo Secondary School	Administration Building – replacement of roof and ceiling Installation of light fittings, staircase railings, and, concrete repairs
4	St. Joseph Secondary School	Completion of burglar proofing to staircase and concrete repairs
5	Chaguanas North Secondary School	Clearing the site of overgrown trees and repair of sewer line

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No.	Name of Secondary School	Completed Project Activity
6	Malick Secondary School	Demolition of prefabricated building; refurbishment of windows, doors and handrails and completion of painting and electrical works
7	St. Francois Girls' College	Repair of classrooms roof and ceiling
8	Woodbrook Secondary School	Upgrade of the electrical and air conditioning systems
9	Barataria South Secondary School	Repair of concrete throughout the school and servicing of the water pump
10	ASJA Boys' College	Upgrade of the electrical and air conditioning systems at the prefabricated building and replacement of damaged windows
11	North Eastern College	Repair of roof and ceiling on Blocks L and M
12	Manzanilla Secondary School	Repair of water pumps
13	Matelot Community College	Repair of roof and ceiling and replacement of doors and locks
14	Rio Claro East Secondary School	Repair of the water supply line
15	Ste. Madeleine Secondary School	Replacement of gas lines and taps at the science laboratory and repair of water leak in the driveway/car park
16	Siparia West Secondary School	Sewer works – clearing of choke and replacement of sewer lines
17	Vessigny Secondary School	Repair of water supply line.

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Emergency Upgrade to Secondary Schools – of the \$20.0 million allocated for this project, an amount of \$5.0 million was expended for emergency and unplanned remedial works at 13 secondary schools that were finished in fiscal year 2024. Repair works at approximately 107 secondary schools were completed in fiscal year 2024.

Special Education

In fiscal year 2025, a total of \$2.0 million was allocated for the projects, *Development of a School for Special Education at Pointe-a-Pierre* and *Repairs and Maintenance of Special Schools*. Under the *Repairs and Maintenance of Special Schools* Project, \$0.6 million was expended to settle payments for electrical works that were completed on the Wharton Patrick Special School in fiscal year 2023.

Tertiary Education

During the fiscal year 2025, a significant outlay was put towards transforming tertiary education through a number of projects and programmes being executed by various agencies. Resources amounting to \$427.3 million were budgeted for this purpose, from which, \$184.3 million was expended during the period under review. Accomplishments by the educational entities are highlighted below.

University of the West Indies (UWI)

Through the project, *Renovation of Chemistry C1 Building and Replacement of Fume Hoods*, the UWI exhausted its full allocation of \$10.0 million to fulfil payment obligations for construction works (\$9.0 million) and consultancy services (\$1.0 million) that ended in fiscal year 2024. Further, under the *Building of the International Fine Cocoa Innovation Centre* Project, the sum of \$0.8 million was used from a provision of \$2.2 million to settle final payments for the construction of the Centre, which was completed in fiscal year 2024. However, the UWI's plans to procure specialised equipment to enhance the Centre's capability to produce a wider variety of products were delayed due to procurement challenges.

Another project being executed by the UWI – *Replacement of HVAC System and Associated Works at the UWI Sports and Physical Education Centre*, progressed with a contract being awarded in November 2024 in the sum of \$4.1 million for the decommissioning and replacement of the old HVAC system. The Project was 70 percent completed. The equipment was delivered in June 2025 and the old ducts

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were removed and replaced with new ones. The Project was allocated \$3.0 million and \$2.3 million was expended for the work undertaken.

The University of Trinidad and Tobago (UTT)

The mandate of the *Eastern Caribbean Institute of Agriculture and Forestry (ECIAF)* is to build human capacity for the development of the agri-business sector and contribute to wealth creation, food security and food safety. The Institute received an allocation of \$2.0 million in fiscal year 2025 and expended \$0.2 million on retention fees for works on the Milking Parlour and installation of a new galvanised roof to cover the Zinnia Science Lab as well as the upgrade of roof on Block B and the Library. These works were all completed in the previous fiscal year.

With an allocation of \$1.3 million in fiscal year 2025, the *John S. Donaldson Technical Institute*, utilised \$0.6 million to improve its facilities as follows:

- payment of retention fees in respect of the installation of emergency lights throughout the Campus;
- repair of the roof at the north block;
- upgrade and refurbishment of the perimeter wall, car park and curb walls; and
- replacement of air conditioning units.

The *San Fernando Technical Institute* was provided \$1.2 million to continue to upgrade and equip its facilities. It utilised an amount of \$0.3 million for:

- establishment of a small scale rubber crumb facility, which reached 60 percent completion; and
- upgrade of the washrooms in Blocks A and B, which was 95 percent completed.

The *Aviation Institute – UTT Camden Campus*, is a premier facility for industry-relevant aviation training. Situated on 20 acres of land in Camden, it is home to the largest hangar in the English-speaking Caribbean, comprising a main hangar, classrooms, boardrooms and administrative offices. The installation of the hangar enclosure was completed in fiscal year 2023 at a cost of \$3.4 million, however, the final payment

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and retention fees totalling \$0.3 million were paid in fiscal year 2025 and the project was closed. In addition, the Campus proceeded with the procurement process to engage a contractor to pigeon-proof the hangar and has completed the evaluation of tender proposals.

The *U.T.T.- Tobago Campus*, Project received an allocation of \$3.0 million in fiscal year 2025 for the upgrade of its facilities and to cover commitments from fiscal year 2024. To this end, the following activities were undertaken:

- final payment for three (3) 125-tonne chillers, which were installed in the previous fiscal year (\$0.1 million);
- final payment for consultancy services for Davit installation (\$0.03 million);
- installation of the new Davit and lifeboat (\$1.8 million);
- upgrade of the electrical infrastructure for the new Davit (\$0.1 million); and
- replacement of three (3) air conditioning units.

Technical and Vocational Education and Training (TVET)

TVET plays a strategic role in driving economic development in Trinidad and Tobago by aligning education with the needs of the labour market and national growth priorities. In Trinidad, TVET is delivered through vocational schools, technical colleges, apprenticeships, and workplace learning, aligned with national qualification frameworks to ensure quality and recognition. In fiscal year 2025, several programmes and projects under the purview of the TVET training agencies received funding to continue activities aimed at providing adequate facilities, tooling, and ICT upgrades to deliver quality TVET services. Some of the key projects and programmes, along with achievements, are outlined below:

MIC-Institute of Technology

- *Tobago Technology Centre* – the project, received an allocation of \$1.0 million in fiscal year 2025 to complete planned activities and to cover commitments from the previous fiscal year. The activities for fiscal year 2025 included purchase of canteen equipment, upgrade to workshops and classrooms and completion of the Automotive Workshop;

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- *National Skills Development Programme, Centre at Macoya* – payments amounting to \$0.6 million were made for refurbishment works and purchase of equipment in fiscal year 2024. For fiscal year 2025, the process to acquire three (3) mechatronic trainers, at a cost \$1.4 million for the learning factory at the MIC Centre at Macoya commenced;
- *Government Vocational Centre* – payments totalling \$0.5 million were made for upgrade works and purchase of equipment that were undertaken in fiscal year 2024. For fiscal year 2025, the procurement process commenced for the upgrade of the car park at the Point Fortin Centre;
- *Establishment of a Skills and Technology Centre in Debe/Penal (MIC)* – an outstanding payment of \$0.3 million was made for the installation of a fume extractor which was completed in fiscal year 2024; and
- *Acquisition of Capital Equipment for Metal Industries Company Limited (Legacy)* – the procurement process commenced for the supply and installation of cooling equipment (a tankless rotary air compressor, a compressed air dryer and an air receiver tank) for machinery in workshops at the Macoya Technology Centre.

College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTATT)

The COSTAATT conducts educational programmes in a number of critical areas, including radiography, medical laboratory technology, nursing, business and library studies. It is also the official government authority responsible for providing translation services, particularly for legal, academic, and public sector documents. In fiscal year 2025, the College utilised \$2.6 million from its \$8.0 million appropriation for the following project activities:

- *COSTAATT Technology Upgrade* –
 - ◇ settling of outstanding commitments from fiscal year 2024 for the installation of CCTV cameras, network system upgrade and purchase of a Voice Over Internet Protocol (VOIP) system and computers
 - ◇ upgrade of the cybersecurity software; and

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- *COSTAATT Campuses Health and Safety Compliances* – a total of \$0.1 million was used to purchase and install fire extinguishers as well as emergency lighting.

National Energy Skills Centre (NESC)

The NESC is one of Trinidad and Tobago's leading institutions for technical and vocational education and training, particularly as it is geared towards the energy and industrial sectors. Through its various projects, the NESC accomplished the following in fiscal year 2025:

- *Upgrade of NESC – Skills and Technology Centre Ste. Madeleine* – the NESC expended the sum of \$0.4 million from an allocation of \$0.5 million to settle outstanding financial obligations for upgrade works to the Electrical Building and refurbishment of the automotive workshop that were completed in fiscal year 2024;
- *Upgrade of NESC Technology Centre La Brea* – from the project's budgeted amount of \$1.5 million, \$0.1 million was disbursed for:
 - ◇ settlement of commitments from fiscal year 2024 arising from retention fees for the upgrade of the carpark, drainage system, perimeter fence and for the installation of solar perimeter lighting and CCTV System
 - ◇ purchase of welding equipment; and
- *Upgrade of NESC Skills and Technology Centre Point Lisas* – in fiscal year 2025, payments totalling \$0.2 million were made out of a provision of \$2.4 million to settle final invoices and retention fees for work undertaken in fiscal year 2024 for the following:
 - ◇ signage and furniture for the Student Facility
 - ◇ external works and beautification for Student Facility.

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Youth Training Entrepreneurship Partnership Programme (YTEPP)

The YTEPP targets young people with offerings of technical and vocational education, entrepreneurship, and life skills development. The Programme received an allocation of \$5.8 million in fiscal year 2025, of which \$3.0 million was expended for the execution of the undermentioned projects:

- *Construction of the YTEPP Administrative Building* – the Project’s budgeted amount of \$3.0 million was fully utilised during the fiscal year to:
 - ◇ pay for works completed in fiscal year 2024 and to continue works on the Building, which reached 95 percent completion, with the outstanding works being water connection, installation of the elevator, commissioning of equipment, and internal and external finishes and snagging
 - ◇ complete construction of the perimeter wall; and
- *Upgrading of Facilities (YTEPP Limited)* – this Project received an allocation of \$1.2 million, of which \$0.8 million was used for:
 - ◇ completion of general upgrade works to the Valencia Centre for which a contract was awarded for \$0.8 million
 - ◇ completion of the procurement process for roof upgrade and other works at the Waterloo Centre.

Digitalisation of the Education Sector

Digitalisation of the Education Sector is transforming how teaching is delivered and accessed and how learning is experienced. It entails the integration of digital technologies into teaching, learning, and administration and moves education beyond traditional classrooms to virtual, hybrid, and Artificial Intelligence (AI) enhanced environments. Key initiatives undertaken by the Ministry of Education and the Ministry of Tertiary Education and Skills Training are listed in the table below.

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Digital Projects	Project Activities	Status of Project Activities
<i>Upgrade of the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited</i>	• Purchase of Adobe Illustrator and Photoshop licenses for graphic design and desktop publishing classes - 91 licenses • Acquisition of Audio/Video Conferencing Solution/ Teaching Aide Mobile Station for all campuses and centres and annual subscription	• A contract was awarded and executed of contract in the amount of \$0.1 million. • The procurement process was completed. The preferred supplier was selected and a contract was awarded in the amount of \$0.3 million.
<i>Enhancing the Information Technology Infrastructure of the Ministry</i>	• Supply and delivery of 300 desktop computers for the Education Towers	• The procurement process for 300 computers and backup solution was completed.
<i>Acquisition and Delivery of Laptops and Tablets</i>	• Procurement of 2,476 laptops for school labs • Procurement of 18,000 laptops for students	• Laptops were delivered and distributed to secondary schools at a cost of \$8.6 million. • The procurement process for the laptops was advanced.

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Digital Projects	Project Activities	Status of Project Activities
<i>National Training Agency - ICT Infrastructure Renewal Project</i>	Procurement of ICT Equipment (desktop computers, servers and switches)	Letters of Award were issued as follows: 55 Dell desktop computers in the sum of \$0.4 million - one (1) Dell server in the sum of \$0.1 million - four (4) Ubiquiti network switches in the sum of \$0.01 million 14 CISCO network switches in the sum of \$0.1 million

Scholarships

Scholarships are awarded primarily based on academic merit, with additional bursaries and international opportunities available through Government sponsorship. In fiscal year 2025, a sum of \$141.9 million was allocated to the Ministry of Education's Scholarship Programme to facilitate the payment of tuition and personal allowances for 275 scholars and 927 bursaries. Expenditure amounting to \$133.2 million was incurred for this purpose. In addition, the disbursements included payments for books and special equipment, as well as warm clothing and travel allowances. The table below disaggregates the number of scholars for the main Scholarship Programmes.

Scholarship Programme	No. of Awardees	Details
President's Medal and Non Advanced Level Examinations	8	- six (6) active recipients; - two (2) new awardees
National/Additional Scholarships based on Advanced Level Examinations	261	212 active recipients; 49 new awardees

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Scholarship Programme	No. of Awardees	Details
Scholarships and Bursaries	927	572 active recipients; 355 projected recipients.

Libraries

The National Library and Information System Authority (NALIS) aims towards best practices and international standards for the delivery of library and information services. In fiscal year 2025, NALIS expended the sum of \$25.0 million out of an allocation of \$36.0 million for the development of both the physical infrastructure and technological systems that support efficient library operations as outlined below.

Restoration and Upgrade of La Brea Public Library

Commencement of design works and the preparation of tender documents for the *Restoration and Upgrade of La Brea Public Library* Project were planned for fiscal year 2025. Out of an allocation of \$1.0 million for this Project, an amount of \$0.8 million was spent to advance these plans.

Co-location of Libraries

Expenditure in the sum of \$2.0 million was incurred from a provision of \$2.5 million for the project, *Co-location of Libraries* at the St. James Youth Facility, Golden Grove Prison, Arouca and at the La Brea Community Library. Activities undertaken included the procurement of furniture and ITC resources, including computers and photocopying machines.

Public Library Refurbishment

The *Public Library Refurbishment* Project realised expenditure totalling \$2.7 million from a budget of \$3.0 million in fiscal year 2025 for activities at the following locations:

- Moruga Library – construction of a wheelchair ramp, electrical rewiring, repairs to the plumbing, tiling and painting;

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- Old Fire Station, National Library Building – electrical rewiring; and
- National Library Building – fit out of the gym.

Construction of La Horquetta Library

The sum of \$9.0 million was utilised for the payment of outstanding balances for works undertaken in previous fiscal years under the project, *Construction of La Horquetta Library*. The Library was completed in fiscal 2024 and is currently opened to the public.

Construction of Diego Martin Library

The *Construction of the Diego Martin Library* was completed in fiscal year 2024 and offers a myriad of library and information services to the community. In fiscal year 2025, funds totalling \$5.0 million were used to settle costs accrued for works that were completed in previous fiscal years.

Construction of Mayaro Library

Works continued on the Mayaro library for which there was an expenditure of \$1.0 million from an appropriation of \$3.0 million. The base building was completed and the library fitted out with furniture, fixtures, equipment, and a modern electronic security system. The delivery of books and manipulatives is substantially completed, however, the NALIS is awaiting the correction of defects by MTS prior to the handover and subsequent opening of the library to the public.

Construction of Toco Library

In fiscal year 2025, the conceptual redesigns for the *Construction of Toco Library* Project were completed at a cost of \$0.5 million and were reviewed by the NALIS.

Upgrading of NALIS ICT Infrastructure

In fiscal year 2025, the project, *Upgrading of NALIS ICT Infrastructure*, continued with the procurement of software, desktop computers, laptops and scanners as well as fit out of the disaster recovery site and self-check kiosks. An expenditure of \$2.0 million was incurred out of an allocation of \$3.5 million for these activities.

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Upgrade of NALIS Corporate Security Infrastructure

The *Upgrade of NALIS Corporate Security Infrastructure* Project continued in fiscal year 2025 with expenditure of \$1.8 million realised for the upgrade of the National Library Building's security system. Works undertaken included the installation of security cameras, upgrading of the central monitoring system, and procurement of baggage scanners.

Education: Tobago

In fiscal year 2025, a total of \$5.7 million was expended on the improvement/refurbishment/extension of schools as follows:

- Early Childhood Centres – \$0.5 million;
- Primary Schools – \$2.3 million; and
- Secondary Schools – \$2.9 million.

Notable achievements during the year included:

- continuation of the *Teacher Training Programme*, involving topics such as, "Improving Assessments using Artificial Intelligence" and "AI for Administrative Functions";
- promotion of sport in schools whereby the sum of \$0.8 million was utilised under the *Development of Physical Education and Sport in Primary and Secondary Schools Programme* to advance several initiatives, including:
 - ◇ training of coaches and teachers to enhance track and field programmes in schools
 - ◇ hosting of the Tobago's Early Childhood Games
 - ◇ assisting primary schools to participate in multiple sporting disciplines
 - ◇ facilitating participation in the National Secondary Schools' Track and Field Championships, in which Roxborough Secondary School emerged victorious as the National Secondary Schools' Track and Field Champions 2025;

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- continuation of *Music in Schools Programme*, which utilised a total of \$0.5 million for Choral Music Workshop and a Calypso Symposium;
- hosting of “Rhythms of the Isle – A Tobago Schools Steelpan Festival” in March 2025, at a cost of \$0.5 million under the project, *Implementation of Pan in Classroom*; and
- provision of financial assistance to students at the tertiary level through the *Financial Assistance Programme* at a cost of \$3.5 million.

Capacity Building/Institutional Strengthening

Modernisation of the Public Service Academy

The Public Service Academy (PSA) of the Ministry of Public Administration and Artificial Intelligence (MPAAI) is the designated institution in the Public Service charged with determining and anticipating the capacity development needs and designing and delivering programmes to meet these needs. In fiscal year 2025, a provision of \$2.0 million was made to facilitate the modernisation plans of the PSA, from which \$0.3 million was expended.

During the reporting period, the PSA took steps to advance the modernisation of the Academy, which entails the design of the new structure, the development of a strategy for learning and development, upskilling of the staff and rebranding. To this end, partnerships with agencies such as the IDB and countries with similar organisations such as the United Kingdom, Australia and Singapore, were sought for the provision of technical assistance to restructure the PSA to adequately meet the training needs of the Public Service.

The PSA also established a partnership with the UWI and UTT to train public officers. Through the UWI, training of the first cohort was conducted in fiscal year 2025 with a second group carded to commence in October 2025. Some of the training courses that were completed by the first cohort included Project Management, Human Resource Management, Public Sector Management, Leadership, Public Policy Development, Business Communication, Event Management, Social Services Conflict Management, Monitoring and Evaluation, Public Speaking and Digital Literacy. Additionally, the PSA finalised the training courses to be conducted through the UTT.

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Capacity Building/Institutional Strengthening

Public Service Policy Development

Utilising an amount of \$0.2 million from its allocation of \$1.0 million for the Public Service Policy Development, the MPAAI undertook the following:

- completion of the terms of reference for the development of a *Workforce Planning Strategy*, which is intended to facilitate the development of competencies in the public sector and promote greater efficiency and quality in the delivery of services; and
- completion of the draft *Work from Home Policy* for the Public Service.

Empowerment of the Labour Force

The Ministry of Labour, Small and Micro Enterprise Development (MOLSMED) plays a strategic role in fostering growth, promoting diversity, and restoring confidence through its critical work in fulfilling the Government's commitments in labour, employment, and entrepreneurship. In respect of its role in empowering the labour force, the MOLSMED incurred an expenditure of \$3.6 million of its \$8.1 million revised allocation for the implementation of the following initiatives:

- *Determination and Impact of the Minimum Wage Level on the Economy* – with the aim to establish a system to review, determine and monitor the minimum wage in Trinidad and Tobago, a consultant was engaged and the inception report, work, methodology and stakeholder report were completed;
- *National Productivity Enhancement* – the National Productivity Council with assistance from the International Labour Organisation (ILO) and the Cipriani College of Labour and Co-operative Studies (CCLCS) launched a National Productivity Survey in February 2025 to assess various factors affecting employee performance across different sectors. The survey was 20 percent completed;
- *Labour Legislation Reform* – pertinent policies and legislation affecting labour were reviewed to reflect current standards and practices and included:
 - ◇ legislation to govern HIV and AIDS in the workplace – a Research Paper and Policy Position Paper was approved

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Capacity Building/Institutional Strengthening

- ◇ Truck Act Chapter 88:07 – public consultations were held and development of the Policy Position Paper commenced
- ◇ Trade Disputes and Protection of Property Act, Chapter 88:03 – the Consultation Report was completed and approved by the MOLSMED;
- *Development of a Child Labour Policy* – a consultant was engaged, and the Work Plan and the Situational Analysis Report on Child Labour in Trinidad and Tobago were completed; and
- *Cipriani College of Labour and Co-operative Studies (CCLCS) - Upgrade to Security Systems* – the upgrade and enhancement of the security at the College continued with the installation of 24 CCTV cameras at various points around the campus.

Social Development

The Ministry of the People, Social Development and Family Services (MPSDFS) is the core social sector ministry charged with the responsibility of addressing the social challenges of poverty, social inequality and social exclusion. Particular emphasis is placed on vulnerable and marginalised groups in society, which include women, children, persons living with disability, the elderly and socially displaced persons. For fiscal year 2025, a total of \$26.1 million was invested in social programmes geared towards improving the standard of living of vulnerable and marginalised persons.

Establishment of Social Displacement Centres

In order to reintegrate socially displaced persons into society, the MPSDFS utilised the sum of \$2.7 million, from an allocation of \$5.0 million for the provision of socially displaced centres across the nation. The MPSDFS officially launched the Penal Transitional Facility on April 18, 2025. The Facility consists of six (6) apartments, which can accommodate families who have been displaced and consists of modern amenities including kitchens, dining rooms and laundry rooms. The Ministry will also provide psychological support to families. Additionally, the procurement process commenced for the external works at the Couva Transitional Living Facility for Socially Displaced Women, but the Request for Proposals (RFP) is to be re-published due to

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the receipt of unsatisfactory bids.

The construction of the Assessment Centre for Socially Displaced Persons at Foundry Road in Port of Spain progressed to 49 percent completion. Once completed, the five-storey building will accommodate 160 males and 40 females who will benefit from a host of services including therapy, counselling and diagnostic services. The following activities were advanced in fiscal year 2025:

- external works (drainage);
- main building works;
- roof works; and
- mechanical, electrical and plumbing works.

Development Centre for Persons with Challenges

The MPSDFS expended the sum of the \$0.5 million out of the budgeted \$7.0 million for the upgrade of the National Therapeutic and Resource Centre located at Carlsenfield. The Centre is designed to provide rehabilitative, therapeutic and resource services for persons with disabilities. The major activities undertaken in fiscal year 2025 included:

- commencement of the design of a wheelchair accessible elevator, which can accommodate 13 persons;
- completion of the construction of an external fence and landscaping;
- installation of containerised storage facilities; and
- preparation of the Terms of Reference (ToRs) and Bills of Quantities (BoQs) for the installation of ceiling tiles, construction of a play area and installation of a camera surveillance system.

Child Development

Of the \$9.5 million allotted to the Children's Authority of Trinidad and Tobago (CATT), the sum of \$9.0 million was expended for the following:

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- completion of Phase I of the renovation works at the Consolidated Child Support Centre at Piparo; and
- completion of a design brief for the establishment of a Reception Centre in Tobago for children with behavioural issues.

In fiscal year 2025, an amount of \$2.0 million was provided for the transformation of the St. Mary's Children's Home into a Children's Village. The proposed Children's Village is envisioned to be a model community residence with a family-oriented structure. Consultations commenced with designers and stakeholders for the remodelling of the facility.

The Child Affairs Division embarked on a number of plans which were focused on enhancing the care and protection of children. The major achievements included:

- commencement of the procurement process to engage a consultant to undertake a tracer study on past wards of the state. The evaluation of the proposals received was completed;
- completion of an assessment of the Children's Authority of Trinidad and Tobago as well as the childcare protection systems in Trinidad and Tobago. A gap analysis report was produced by the consultant; and
- commencement of the procurement process to engage a consultant to conduct a review of preventative programmes in the public sector aimed at curbing youth indiscipline. An Expression of Interest (EOI) was advertised in January, 2025 and subsequently closed in March, 2025. The shortlisted bidders are to be invited to pre-qualify and submit detailed proposals.

Refurbishment of Safe Houses

The evaluation of bids for the establishment of domestic violence shelters in both south and north for male and female survivors of domestic violence were completed. Out of the \$4.4 million allocated for the provision of safe houses for survivors of domestic violence, a total of \$1.0 million was utilised in fiscal year 2025.

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Social Development

Social Development: Tobago

The sum of \$3.0 million was expended for the advancement of social programmes in Tobago. The major achievements are as follows:

- conduct of structural works at a community residence located at Mahogany Drive, Lowlands. The project advanced to 80 percent completion;
- provision of caregiver assistance to 21 participants under the *Golden Apple Adolescent Partnership Programme*;
- conduct of training for 60 secondary school students and 15 teenage mothers under the *Programme for Adolescent Mothers (PAM)*; and
- distribution of 15 grants to small business owners under the *Programme for Realisation of Economic Achievement (REACH)*.

Community Development

The main focus of the Ministry of Culture and Community Development is the promotion of people-centred development. As such, the sum of \$146.4 million was invested for the development of community infrastructure as well as social programmes to enhance community building.

Construction and Refurbishment of Community Facilities

The Ministry of Culture and Community Development expended the sum of \$60.0 million out of an allocation of \$61.0 million in fiscal year 2025 for the construction and refurbishment of community centres. A total of eight (8) community centres were completed in the areas of Morvant, Buenos Ayres, Surrey Village (Lopinot), Trincity, La Brea, Harmony Hall, Enterprise and La Horquetta. These contemporary community centres features amenities, including kitchens, computer rooms, auditoriums, dressing rooms, gyms and computer rooms. The construction and refurbishment of a number of additional centres continued in the following areas:

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Community Development

Community Centres (Location)	Percentage Completion
Corinth Hills, San Fernando	70 percent
El Socorro	65 percent
Greenvale, Arima	52 percent
Oropune, Piarco	25 percent
Wallerfield	18 percent
Mt. D'or	5 percent
Olera Heights, San Fernando	4 percent

Implementation of Self Help Programmes - NCSHL

The National Commission for Self-Help Limited continued to improve and transform lives through micro and macro infrastructural development. A total of \$15.0 million was expended by the Commission for the provision of grants, including the Minor Repairs and Reconstruction Grant, Emergency Repair/Reconstruction Assistance Grant, and for the implementation of Community Infrastructure Development Projects.

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Youth Development and Entrepreneurship

Initiatives to develop and empower the youth of the nation remained a high priority during 2025. These efforts were aimed at equipping young citizens with the tools to achieve financial independence and contribute meaningfully to society. Programmes were initiated and expanded to meet the evolving needs of the youth and enhance sustainable employment prospects through entrepreneurial opportunities. To this end, a total of \$110.0 million was allocated in fiscal year 2025 to support youth empowerment and development initiatives under the Youth Development and Entrepreneurship Sector.

Implementation of the National Youth Policy

An amount of \$2.3 million was disbursed from a provision of \$3.0 million in fiscal year 2025 to settle outstanding bills from fiscal year 2024 for various activities that were undertaken to advance the implementation of the National Youth Policy (2020–2025). The achievements associated with this expenditure included training in short courses, such as culinary arts, barbering, hair braiding and weaving, refrigeration and air conditioning, auto mechanics and leadership development.

Name of Programme	Achievements
YTEPP Programme – YouTec Short Courses	The programme has engaged 300 participants in a variety of courses such as Culinary Arts, Spa Manicure and Pedicure, Makeup Artistry, Barbering, Hair Braiding and Weaving, and Nail Technology.
CRISP – Course in Refrigeration and Air Conditioning: Inspiring Youth Social and Economic Participation	The third cohort of this programme, comprising 60 participants, was conducted at the NESC-TI Technical Institute, Point Lisas Campus.
DRIVE – Developing Our Youth Resource through the Introduction of Technical Vocational Endeavours (Auto Mechanics)	The third cohort, with 70 participants, focused on skills development in auto mechanics.

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Youth Development and Entrepreneurship

Name of Programme	Achievements
National Leadership Training Programme	A total of 100 participants engaged in leadership development courses delivered in collaboration with the University of the West Indies, St. Augustine Campus. Topics covered included Youth Development and Policy, Strategic Leadership and Planning, Theories in Emotional Intelligence, Civic Engagement, Advocacy and Voluntarism, Group Management, Conflict Management and Communication, and Project Design, Implementation, and Management.

Youth Social Programmes

The *Youth Social Programmes* are designed to address social challenges at both the community and national levels by engaging young people through initiatives that promote their health, wellbeing, and personal development. In pursuit of this objective, \$3.4 million was expended to settle outstanding payments from the previous fiscal year for the following programmes:

- Social Media Management and Awareness;
- Youth Explosion – Youth on the Stage Talent Search; and
- Youth Week.

Youth Development Project Formulation

As part of the continued efforts to empower young people and foster economic self-sufficiency, initiatives under the *Youth Development Project Formulation* Programme were pursued. These included the continuation of the following training programmes on which a total of \$1.9 million was spent:

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Youth Development and Entrepreneurship

- *AMPLIFY Training Programme* – a total of 81 participants successfully completed the training through this Programme, which targeted skills development for 100 young persons between the ages of 18 and 35 and involved five (5) creative and media-related disciplines: Photography and Videography, Television and Radio Presentation, Song writing and Vocal Training, Music Production and Digital Audio/DJ Techniques, and Graphic Design; and
- *YTEPP YouTec Short Courses* – this Programme, which was initiated to equip 135 young individuals, ages 18 to 35, with practical, industry-relevant skills, continued with training courses conducted in Culinary Arts, Beauty Services, and Personal Grooming.

Youth Health and Career Education Caravan

The *Youth Career Education Roving Caravan* Project supported youth development by raising awareness of youth initiatives and opportunities and promoting economic empowerment through community entrepreneurial markets. Two (2) caravans took place in La Horquetta on April 19, 2025, and St. Joseph on April 21, 2025 for which \$1.0 million was spent.

Skills for Work Programme

Through the *Skills for Work Programme*, various vocational training programmes targeting youth between the ages of 18 and 35, with the goal of boosting their skills and knowledge to help reduce unemployment, continued in fiscal year 2025. Participants were eligible to receive a daily stipend of \$100, based on their attendance and involvement in the sessions. With an expenditure of \$7.5 million, the Programme accomplished the following:

Training Course	Achievements
Hoist-Tower Crane Operations Programme	50 young persons completed the course and received certifications at Caribbean Vocational Qualification (CVQ) Levels 1, 2, and 3. The inaugural cohort graduated in the first quarter of 2025.

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Youth Development and Entrepreneurship

Training Course	Achievements
Drop-Drilling Rig Operations	52 participants completed the training in essential aspects of rig operations. Upon completion, graduates were awarded a Certificate of Completion from the NESC.
Plumbing Skills Training (PIPE)	The training commenced at WASA's Headquarters, Farm Road, St. Joseph, with 89 participants and focused on providing comprehensive knowledge in onshore pipeline design, fabrication, construction, integrity, inspection and maintenance.
Introductory Lineman/ Line Clearer Training (FUSE)	The FUSE training delivers both theoretical instruction and practical training to students in electricity fundamentals, safety procedures, overhead line construction, and meter and transformer installation.
PLAR- Prior Learning Assessment Recognition	270 applicants have undergone the screening process for assessment, conducted by the National Training.
The Health Care Training Programme	68 participants from this training have enrolled in internships at the Port of Spain General Hospital, Eric Williams Medical Sciences Complex, Sangre Grande Hospital, and San Fernando General Hospital. The course curriculum encompasses two (2) areas, Ward Maids and Orderlies, and combines theoretical instruction with practical and hands-on training.
Industrial-Mechanical Apprenticeship Programme (I-MAP)	Training of 50 participants continued in the areas of Industrial Maintenance Technology, Electrical Technology, Mechanical Engineering Technology, and Welding Technology. Upon successful completion, participants will be awarded CVQ Level 1, 2, and 3 certifications.

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Youth Development and Entrepreneurship

Refurbishment of Youth Development Centres (YDCs)

For fiscal year 2025, \$15.3 million was expended for the refurbishment and enhancement of Youth Development Centres (YDCs) as follows:

- the continuation of additional refurbishment works at the Basilon YDC and the Malick YDC, which were 80 percent and 20 percent completed, respectively; and
- the installation of furniture, fixtures, and equipment (FFE) at the California YDC, was completed, and both the Laventille and Los Bajos YDCs, reached 90 percent completion.

Refurbishment of Youth Development Apprenticeship Centres (YDACs)

During the reporting period, expenditure on the programme, *Refurbishment of Youth Development Apprenticeship Centres*, reached \$2.0 million from its appropriated \$13.0 million, covering retention fees, project management costs, and the execution of additional refurbishment works at the Persto Praesto YDAC.

Construction of Youth Development and Apprenticeship Centres (YDACs)

A total of \$4.7 million was expended from an allocation of \$5.0 million for the ongoing refurbishment, repurposing, and outfitting of the Chaguaramas Convention Centre into a modern YDAC. The project reached approximately 40 percent completion.

National Service Centres

An allocation of \$5.0 million was utilised to execute Phase I of the refurbishment and renovation works at the Mausica National Service Complex and the Palo Seco Beach Camp Facility. Progress on Phase I works included:

- upgrade and refurbishment of Bungalow No. 70, play courts, and the swimming pool at the Palo Seco Beach Camp Facility – 45 percent completed; and
- refurbishment and enhancement of existing structures, along with the construction of new facilities at the Mausica National Service Complex, which advanced to approximately 80 percent completion.

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Youth Development and Entrepreneurship

Youth Development: Tobago

The Division of Community Development, Youth Development and Sport of the THA continued its work towards improving community life offering sporting programmes in villages and communities and supporting underserved sports groups to build positive habits and nurture athletes. To support these efforts, the Division launched an islandwide initiative to repair and upgrade deteriorated and vandalised sporting facilities.

Health/HIV AIDS

Reform of the Health Sector is a key component of the strategy to building a stronger nation. Resources totalling \$463.8 million were provided in fiscal year 2025 for the delivery of public healthcare services, with the Ministry of Health as the lead agency for oversight of the health system in Trinidad and Tobago. During the year, investment was directed towards improving the physical infrastructure of health facilities, ensuring that medical facilities were fully equipped, supporting continued access to specialised healthcare services and pursuing interventions for addressing Non-Communicable Diseases (NCDs).

Re-Development of Port of Spain General Hospital

The allocation of \$75.0 million was utilised under the project, *Re-Development of Port of Spain General Hospital*, for the continued construction of the new Central Block. These funds were used to enable the payment of project management fees, consultancy fees and Value Added Tax (VAT). Construction of the facility, designed to accommodate 540 in-patient beds, reached 88 percent overall completion in fiscal year 2025 and the status of works was as follows:

- Package III - comprises of building works, inclusive of curtain wall, mechanical , electrical and plumbing (MEP) and external civil works – 89 percent completed;
- Package IV - medical equipment procurement – 72 percent completed;
- Package V - moveable furniture procurement – 75 percent completed;
- Package VI - ICT installation– 75 percent completed; and
- Package VII - surgical outpatient clinic – 59 percent completed, specifically, the external wall refurbishment, replacement of roof, installation of external doors and

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Health/HIV AIDS

windows were completed while the installation of partition walls, construction of the annex building, and construction of external and internal walls were ongoing.

Hospital Refurbishment Programme

A total of \$35.0 million was allocated for the *Hospital Refurbishment Programme* in fiscal year 2025. An expenditure of \$33.0 million was recorded for the execution of various improvement works by the Regional Health Authorities (RHAs) on public health facilities in Trinidad. Some of the project activities included:

- continuation of electrical upgrade works at the Port of Spain General Hospital in support of the New Central Block Building – 85 percent completed;
- design and installation of a new patient/nurse call system for 148 beds, 25 showers and 25 toilets on Level 2, New Wing of the San Fernando General Hospital – 65 percent completed;
- installation of one (1) 2500 kilovolt-amperes (kVA) transformer for the New Wing of the San Fernando General Hospital – 95 percent completed;
- refurbishment and upgrade of the server room, procurement of a hyper-converged infrastructure system and enterprise grade firewalls for the development and enhancement of the Eastern Regional Health Authority's (ERHA) server side cyber security threat management solution – 80 percent completed; and
- installation of one (1) 7.5 mega volt-amperes (MVA) transformer and cables for the Eric Williams Medical Sciences Complex – 80 percent completed.

Medical Equipment Upgrade Programme

Investment in new medical equipment for public health facilities enhances the quality and efficiency of healthcare delivery and supports early diagnosis and treatment. In this regard, an allocation of \$60.0 million was provided for the *Medical Equipment Upgrade Programme* to enable the procurement of various equipment for health facilities under the respective RHAs. Of this allocation, the sum of \$50.0 million was utilised in fiscal year 2025. Some of the equipment for which contracts were awarded are outlined in the table below:

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Health/HIV AIDS

Regional Health Authority	Medical Equipment
South West Regional Health Authority (SWRHA)	Purchase of two (2) haematology analysers for the Couva District Health Facility
SWRHA	Five (5) haemodialysis machines for the Point Fortin Hospital
Eastern Regional Health Authority (ERHA)	43 standard adult patient trolleys, three (3) paediatric patient trolleys and one (1) bariatric patient trolley for the ERHA's Primary and Secondary Care Facilities
ERHA	Two (2) electric delivery beds for the Sangre Grande Hospital and Rio Claro Health Centre
North Central Regional Health Authority (NCRHA)	Two (2) ultrasound machines for the Eric Williams Medical Sciences Complex
NCRHA	One (1) portable ultrasound machine for the Mt. Hope Women's Hospital
North West Regional Health Authority (NWRHA)	Equipment including Micro Saw, 3D Panoramic Dental X-ray System with Ear, Nose and Throat Software, Digital Dental X-Ray System, compressors and other items for dental chairs for the Ear, Nose and Throat Department and Maxillofacial Department of the Port of Spain General Hospital.

Specialised Healthcare Services

In fiscal year 2025, patients of the public health system continued to access specialised healthcare services at private medical facilities through the External Patient Programme, a public-private initiative. A total investment of \$176.0 million was made to support the continued delivery of services under three (3) sub-projects:

- *Special Programme: Renal Dialysis* – an allocation of \$150.0 million was provided to enable access to haemodialysis services at private medical institutions. Funds

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Health/HIV AIDS

totalling \$100.0 million were expended in fiscal year 2025, with an average of 748 patients per month receiving treatment at contracted facilities;

- *Special Programme: Treatment of Adult Cardiac Disease* – the sum of \$20.0 million was allocated, of which \$14.0 million was expended to facilitate a range of cardiac procedures including angiograms, angioplasty/percutaneous coronary interventions, coronary artery bypass grafting procedures and valve replacement procedures. The Ministry of Health approved a total of 859 cardiac procedures in fiscal year 2025; and
- *Waiting List for Surgery* – an additional \$6.0 million was invested to enable access to vitrectomy procedures. A total of 98 patients were approved by the Ministry of Health to receive these procedures.

Health Services Support Programme

During the period under review, the Ministry of Health continued the implementation of the *Health Services Support Programme*, a strategic initiative financed through an investment loan from the IDB. The overarching objective of the Programme is to strengthen the national response to Non-Communicable Diseases (NCDs) and associated risk factors among adults, as well as primary and secondary school students. This is being achieved through a multifaceted approach that includes: enhancing the delivery of integrated primary care services; implementing behaviour change initiatives and policy reforms; improving health information management systems; ensuring adequate human resources for health; and advancing the management of investments in health infrastructure.

An allocation of \$43.8 million was provided in fiscal year 2025 to continue activities under the Programme. An expenditure of \$38.8 million was recorded with some of the achievements as follows:

- conduct of 14 capacity development workshops in October 2024 to train teachers responsible for curriculum implementation and curriculum officers from the primary, secondary and special education schools, which were provided with physical activity equipment. The workshops aimed to provide teachers with practical strategies, guidelines and evidence-based approaches to incorporate health promoting physical activity into the curriculum and wider school environment;

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- completion of the procurement of a walk-in chiller for the Lung Cancer Clinic at the Augustus Long Hospital for the SWRHA's Cancer Clinic;
- delivery of the final batch of blood glucose monitors under the Screening and Management of Gestational Diabetes Programme.

In July 2025, the IDB approved an additional extension of three (3) months and two (2) weeks to the loan execution and disbursement period from 12 August 2025 to 30 November 2025.

HIV and AIDS

Resources in the amount of \$0.3 million were allocated for the continued implementation of the project, *Finalisation, Launch and Dissemination of the National HIV and AIDS Policy* executed by the National AIDS Coordinating Committee. The draft National Policy/White Paper was completed and approved.

Tobago – Health Sector

In fiscal year 2025, the Tobago Regional Health Authority continued to exercise its mandate for the management and delivery of both community-based and hospital health services throughout Tobago. Key achievements for the year included the installation of a new Computed Tomography (CT) scan machine at the Scarborough General Hospital at a cost of \$4.7 million under the project, *Purchase and Installation of Equipment and Machinery at Hospital*, and the continued implementation of the *Mosquito Eradication Project* by the Public Health Department to undertake source reduction activities.

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Housing and Shelter

Housing and Shelter remained at the fore in fiscal year 2025, with an allocation of \$495.5 million. Focus was placed on the construction of new homes by the Trinidad and Tobago Housing Development Corporation (HDC), which accounted for over 40 percent of the allocation. Starter homes were also constructed through the *Housing and Village Improvement Programme (HVIP)* to serve citizens who are unable to access a mortgage programme. In addition, many other programmes were implemented in the areas of community infrastructure, repair grants, shelter relief and community support initiatives aimed at improving communities and the standard of living experienced in Trinidad and Tobago.

The Ministry of Housing was provided an allocation of \$200.0 million for the construction of new homes by the HDC at over 20 sites across Trinidad under the *Accelerated Housing Programme*. The HDC utilised the full allocation to complete the construction of 619 units in fiscal year 2025 by continuing its three-pronged execution model of the Traditional Contractor Construction method, the Public Private Partnership (PPP) method and the Small and Medium Contractors Initiative Programme. In addition, the Corporation was also responsible for providing the infrastructure that enable the housing developments to become habitable, such as wastewater treatment plants, water wells and tanks, access roads, land preparatory earth works and recreation. As a result, infrastructure works were carried out at nine (9) developments comprising 1,716 housing units as detailed below:

Housing Development	No. of Homes	Housing Development	No. of Homes
Oasis Phase 5, Chaguana	416	Couva North Exchange, Couva	114
Edinburgh Towers, Chaguana	140	Corinth, San Fernando	61
Gomez Trace II, Moruga	44	Pineapple Smith, D'abadie	354
Holly Betaudier, Malabar	47	Bon Air North, Arouca	156
Trestrail Lands, D'abadie	384	Total	1,716

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Housing and Shelter

Forming part of the IDB loan portfolio, the *Urban Upgrading and Revitalisation Programme* was provided \$65.0 million, from which, the sum of \$30.0 million was utilised for the implementation of three (3) components as follows:

- the Urban Residential Infrastructure component focuses on the improvement to roads, drainage, pathways, water supply and necessary infrastructure needs of the community. Through this component, 321 family lots were improved as works were carried out in the communities of Carnbee, Tobago; Sahodeen Trace, Vega de Oropouche; Bois Bande, Sangre Grande; and Factory Road, Diego Martin;
- the Urban Regeneration aspect focused on the improvement of communities through the construction or upgrade of institutions and enhancement of spaces as follows:
 - ◇ designs for the construction of the Morvant Institute of Technology were completed, along with the geotechnical investigation and topographical surveys, and the procurement process for the conduct of the Economic and Financial Analysis was advanced with the draft contract having been prepared
 - ◇ the Connected Arima (Smart Town) project was completed as various areas in Arima received Wi-Fi connectivity
 - ◇ tender documents were prepared for the upgrade and revitalisation of the Maloney Shopping Plaza and a draft contract was prepared for the Economic and Financial Analysis; and
- the Affordable Housing Subsidies component is composed of two (2) strands as follows:
 - ◇ Home Improvement Subsidies – a total of 3,345 subsidies were processed, of which, 1,808 were distributed to applicants
 - ◇ Home Construction Subsidies – a total of 2,184 subsidies were processed, of which, 683 were distributed to applicants

In an effort to improve the living conditions of underdeveloped communities and provide suitable living spaces residence for residents, the Land and Settlement Agency implemented a programme of works through the *Housing and Village Improvement*

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Housing and Shelter

Programme. The Programme was allocated \$50.0 million in fiscal year 2025 and a total of \$44.5 million was expended on the construction of over 218 single family homes and various infrastructure works, such as walkways, landslips, road networks including drainage, sidewalks and laying of water mains to allow access to potable water. Some of the communities that benefitted from this Programme included:

Communities	
Beetham Gardens	10th Street, Malick
Jacob Hill, Wallerfield	Windy Hill, Bon Air North
St. Francois Valley Road, Belmont	Bellesmythe Street, Curepe
Daniel Scott Trace, Talparo	La Retreat, Arima
Hamilton Siding, Arima	Wells Street, Point Fortin
Heights of Aripo, Arima	

A total of \$14.1 million was utilised by the East Port of Spain Development Company Limited in an effort to improve the economic, social and physical environment within the designated geographical area. The Company undertook a number of projects under three (3) main Programmes as follows:

- *Urban Redevelopment* – from an allocated sum of \$20.0 million for this Programme, an amount of \$10.1 million was expended for several projects, including the construction of retaining walls, footpaths, road development and rehabilitation, drainage works, school rehabilitation and latrine eradication among other initiatives, while generating employment for over 451 residents. Some of the areas in East Port of Spain (EPOS) that benefitted from these projects included:

Urban Redevelopment Projects in Communities					
1	Redhill, Chinapoo	8	Joe Sam Hill, St. Barbs	15	Sandy Trace, St. Barbs
2	Temple Street, Gonzales, Belmont	9	Coconut Drive Ground and pavilion upgrade – Morvant North	16	Halls Lane, Pelican Extension, Laventille

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Urban Redevelopment Projects in Communities					
3	St. Andrew Lane and Temple Street, Belmont	10	Joseph Extension, Upper Belmont	17	Morris Marshall Centre, St. Barbs
4	Pelican Extension, Chinapoo	11	Upper Wharton Street, Laventille	18	George Street, Port of Spain
5	Churchill Extension, Laventille Extension Road, Never Dirty	12	Fatima Hill, Eastern Quarry	19	Leontine Lane, Oxford Street and St. George Terrace Hermitage Road, Belmont
6	Augustine and Blenman Lane, Belmont	13	Basilon Street Boxing Gym	20	Royal Stars Pan Theatre, Caledonia No. 2
7	Superville, Upper Belmont	14	Prescott Alley, Port of Spain East	21	Tokyo Pan Yard refurbishment – Eastern Quarry

- *Regeneration of Communities* – similar to the *Urban Redevelopment Programme*, the *Regeneration of Communities* initiative engages smaller contractors who are unable to finance large projects but possess the skill to execute micro and small projects. Utilising \$2.0 million, this contractor development initiative facilitated the execution of a range of smaller-sized projects within the region, such as construction of retaining walls, footpaths, road development and rehabilitation, drainage works, school rehabilitation and latrine eradication among other initiatives. The Programme also generated employment opportunities for approximately 40 residents of the area; and
- *Social and Economic Programme* – this Programme focused on developing the skills-base and knowledge of the residents of the EPOS community and, as such, with an expenditure of \$2.0 million, the Company undertook the following interventions:
 - ◇ Sports Programme – boxing for the youth
 - ◇ Project Bloom – a mentorship programme that helps young women ages 13-

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17 to navigate through adolescence and young adulthood to better achieve social, emotional, spiritual and physical well-being

- ◇ Echoes of Steel: Panyard Tour – the tour of the Panyards seeks to highlight the rich heritage of the area while addressing and challenging the stigma often associated with the community
- ◇ Panorama 2025 – this involves a partnership with Pan Trinbago to promote and enhance cultural initiatives
- ◇ Downtown Carnival Celebrations 2025 – this entails a partnership with the Port of Spain City Council to promote and enhance cultural initiatives
- ◇ Primary and Secondary Schools Music Programme – this involves the engagement of Panland to provide steelpans and accessories for schools in East Port of Spain to revamp the “Pan in Schools” initiative within the district.

Housing: Tobago

In fiscal year 2025, the THA utilised its full allocation of \$19.5 million for the implementation of several projects and programmes to improve the housing stock in Tobago. These include both infrastructure works to improve the supporting utilities, safety and beautification of the neighbourhoods as well as the provision of assistance for home construction and repairs. Some of the completed works were as follows:

- rehabilitation works at the Castara Wastewater Treatment Plant and Blenheim Wastewater Treatment Plant;
- landscaping at Adventure Housing Development, Courland Housing Development, The Heights at Blenheim, Renaissance at Roxborough, The Springs at Castara; and
- distribution of grants, for which the sum of \$4.8 million was expended under four (4) programmes as follows:
 - ◇ the Home Improvement Grant
 - ◇ the Home Improvement Subsidy

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- ◇ the Home Completion Programme
- ◇ the Beneficiary Owned Land Programme.

Sport and Recreation

Sport and recreation not only serve as vital avenues for promoting health and leisure but also present opportunities for economic diversification through sport tourism. In fiscal year 2025, an allocation of \$47.4 million was provided from which a total of \$29.0 million was invested for executing a number of projects and programmes, which are featured hereunder.

Upgrading of Swimming Pools

Under the programme, *Upgrading of Swimming Pools*, contracts were awarded for improvement works at several community swimming pools which progressed in fiscal year 2025, while incurring an expenditure of \$1.7 million. Details of the scope of works for the swimming pools are as follows:

- La Horquetta Swimming Pool (Phase III) – upgrade of the perimeter fence, CCTV infrastructure and car park;
- Cocoyea Swimming Pool (Phase III) – implementation of restorative works on the pavilion, tile resurfacing, external lighting, ICT and CCTV infrastructure;
- Siparia Swimming Pool (Phase II) – overhaul of the main pool and upgrade of the pavilion and perimeter lighting;
- Sangre Grande Swimming Pool (Phase I) – upgrade of the pavilion, perimeter lighting and CCTV infrastructure; and
- Couva Swimming Pool (Phase I) – rehabilitation of pavilion, drainage works and installation of perimeter lights.

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Improvement to Indoor Sport Arenas

During the year under review, two (2) contracts were awarded for improvement works at the Maloney Indoor Sport Arena and the Central Regional Indoor Sport Arena. Utilising the sum of \$1.2 million, the projects advanced as follows:

- Maloney Indoor Sport Arena – works, including the supply and delivery of backstops and minor court surface rehabilitation, were 90 percent completed;
- Central Regional Indoor Sport Arena – works, including roof upgrade, supply and delivery of backstops, and overhaul of the court surface, neared completion at 99 percent.

Development of a Master Plan for Sport and Youth Facilities

The Master Plan for Sport and Youth Facilities outlines policies and procedures for the upkeep and maintenance of the physical infrastructure as well as the management of facility usage, including rentals, concession stands, crowd control, seating, and user health and safety. The facilities included in the Master Plan are the Jean Pierre Complex, Hasely Crawford Stadium, Woodbrook Youth Facility, Larry Gomes Stadium, Ato Boldon Stadium and Mannie Ramjohn Stadium. Incurring an expenditure of \$0.2 million, the development of the Master Plan progressed with the completion of three (3) out of four (4) Phases as follows:

- Phase I: Strategic Alignment and Evaluation Assessments – completed;
- Phase II: Evaluation Assessment of Facilities – completed;
- Phase III: Maintenance plans – completed; and
- Phase IV: Work Implementation Plans – in progress.

Upgrade of Multi-purpose Stadia

In fiscal year 2025, the *Upgrade of Multi-purpose Stadia* Programme continued with upgrades to the Hasely Crawford Stadium and the Jean Pierre Complex. The sum of \$21.8 million was expended to achieve the following:

- Hasely Crawford Stadium – replacement works to the athletics track and all synthetic surfaces, rehabilitation of the field and installation of a new pump for the irrigation system. The facility was utilised for the CARIFTA Games 2025; and

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- Jean Pierre Complex – commencement of works, which included joint sealant replacement, cable testing and manhole cleaning, which attained 13 percent completion.

Development of Recreational Facilities

Additionally, the sum of \$3.5 million was utilised by the Regional Municipal Corporations, through the Ministry of Rural Development and Local Government, to enhance recreational grounds, parks and spaces in various communities. The funds were used for the construction of washroom facilities, perimeter fences, jogging tracks, refurbishment of pavilions and basketball courts, and the installation of solar lights, exercise equipment, playparks and benches.

Sport and Recreation: Tobago

The THA embarked on several sport-related projects to enhance the quality of life of persons residing in communities. Some of these projects were:

- *Montgomery Recreation Grounds* – fencing works, resurfacing and demarcating of the court for basketball, netball and tennis, and procurement of new sporting hardware were completed at a cost of \$0.9 million;
- *Whim Hard Court* – fencing works, seating installation, resurfacing and demarcating the court for basketball, and procurement of new sporting hardware were completed at a cost of \$0.4 million;
- *Speyside Hard Court* – fencing works, resurfacing and demarcating the court, and procurement of new sporting hardware were completed at a cost of \$0.6 million;
- *Louis D’or Recreation Ground* – high mast LED lights were installed at a cost of \$3.5 million; and
- *Shaw Park Sporting Complex* – upgrade works to the tennis and basketball courts commenced and the total estimated cost is \$15.5 million.



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Public Buildings

Ministries, Departments and Agencies continued to undertake construction and refurbishment works aimed at providing adequate accommodation as well as safe and healthy work environments that meet standards of the Occupational Safety and Health Agency (OSHA). During fiscal year 2025, the sum of \$756.7 million was appropriated and \$553.4 million was expended to undertake such activities and some of the achievements were as follows:

- the Ministry of the People, Social Development and Family Services (MPSDFS) continued the construction of a new Head Office, located at No. 2-4 Tragarete Road, Port of Spain, with the completion of the super structure for the ten-storey main building and the five-storey car park;
- the MPSDFS also continued its programme of works towards refurbishing and outfitting offices in various Divisions with the completion of the following:
 - ◊ outfitting of the Couva Social Services Centre;
 - ◊ outfitting of the Princes Town Social Services Office;
 - ◊ relocation of the St. George West Local Board; and
 - ◊ relocation, construction and fit-out of the Arima Social Services Centre
- the Ministry of Rural Development and Local Government completed the construction of the Digitization Building at its Head Office at Kent House, Maraval with the installation of doors, windows and the roof. This building is to be used for the digitisation of the Ministry's documents for archival purposes as well as serving as its Information Technology Centre;
- under the project, *Refurbishment and Retooling of Constituency Offices*, works were completed at various Constituency Offices and Sub-Offices, which included:
 - ◊ Arima/Blanchisseuse Constituency Sub-office – installation of air conditioning units and blinds
 - ◊ Moruga Tableland Constituency Office – fencing work
 - ◊ Tunapuna Constituency Office – installation of air conditioning units and blinds
 - ◊ Couva North Constituency Office – drainage works to the front and back of the premises;

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- the customisation and outfitting of the Personnel Department's new office building at No. 3 Alexandra Street, St. Clair continued and the works included the following:
 - ◊ completion of the 6th floor kitchen and bathrooms and procurement of office furniture and appliances
 - ◊ soundproofing of the Chief Personnel Officer's Conference Room
 - ◊ remedial electrical wiring and installation of electricals on the 6th floor mezzanine area;
- through the project, *Development of Government Office Accommodation*, the Ministry of Public Administration and Artificial Intelligence provided additional space for public offices as follows:
 - ◊ refurbishment of the 1st floor of the old Ministry of Education building on Alexander Street, St. Clair
 - ◊ refurbishment works at Victoria Courts, Port of Spain
 - ◊ refurbishment works at the CLICO Building between Edward and St. Vincent Streets, Port of Spain;
- the construction of the Port of Spain Shopping Complex located at No. 43, Independence Square, for which the Ministry of Housing has responsibility, continued with the fabrication of structural steel and commencement of piling works. The five-storey steel framed building will accommodate 22 retail shops designed to serve as a modern shopping complex and incubator facility to support micro-entrepreneurs;
- under the programme, *Ministry of Works and Transport Offices – Renovation Works*, the Maintenance Division of the Ministry of Works and Infrastructure continued refurbishment and upgrade works to the various offices and sub-offices across the country, which included:
 - ◊ Agua Santa Administrative Building – renovation of electrical work at the Dispatch Office, service bay, pump and tank room and administration building
 - ◊ Works Complex, Rio Claro – replacement of termite-damaged cabinetry and painting
 - ◊ Maintenance Sub-Office, Carenage Stores Building – refurbishment of the storeroom and installation of a new roof
 - ◊ Highways Division, Tabaquite – installation of a high security fence

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- ◇ Transport Shed and Office, San Francique – renovation of the shed with electrical works
- ◇ Drainage Division Pump House Bamboo Settlement No. 2 – refurbishment of Pump House No. 2; and
- *Relocation and Upgrade of the Occupational Safety and Health (OSH) Agency* – through the Ministry of Labour, Small and Micro Enterprise Development, the activities associated with the relocation and upgrade of the OSH Agency to St. Augustine were completed as follows:
 - ◇ installation of Smart Card Access Systems to five (5) additional doors with Radio-Frequency Identification access control, internet wireless and intranet connectivity, and a Private Branch Exchange (PBX) telephone system
 - ◇ purchase of ten (10) portable storage devices
 - ◇ relocation of equipment, furniture, files and documents
 - ◇ general building works that included signage, site security, roller shades, heat resistant tint, code violation rectification works, relocation of HVAC ceiling diffuser, replacement of the building's main entrance door and modification of the washroom on 1st floor
 - ◇ construction of a security booth external to the building
 - ◇ mechanical, electrical and plumbing works
 - ◇ outfitting works that comprised of the construction of workstations, installation of furniture, outfitting of a kitchenette and shelving.

Public Buildings: Tobago

The THA continued works on its public buildings. The *CERT Speyside Emergency Response Sub-Office Project* is part of the Tobago Emergency Management Agency, which is responsible for emergency and disaster response efforts on the eastern part of the island. The following works were completed under the project:

- retaining wall for the sewerage treatment plant;
- fencing, perimeter aprons, and casting of courtyard; and
- minor plumbing works.

The expansion of the Hochoy Charles Administrative Complex was also completed under the project, *Assembly Administrative Complex*.

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Court Facilities

During fiscal year 2025, the Judiciary of Trinidad and Tobago and the Office of the Attorney General continued the implementation of programmes and projects in alignment with the Administration of Justice (Indictable Proceedings) Act, 2011 (as amended). These initiatives were undertaken with the primary objective of enhancing efficiency in the administration of justice through the upgrade and modernisation of court facilities across Trinidad and Tobago. Key initiatives are presented below.

Rehabilitation of the Hall of Justice, Trinidad

The *Rehabilitation of the Hall of Justice, Trinidad* Project continued with a revised appropriation of \$16.2 million, which was spent to further modernise the building. The project reached 75 percent completion and entailed the following activities:

- updating the technology through the programming of the Technology Courts and Litigation, installation of an evidence management software, Technology Courts and Litigation in ten (10) courtrooms;
- installing an Audio-Visual over Internet Protocol system across 19 courtrooms, along with ICT equipment;
- adopting electrical solutions, which neared completion;
- undertaking improvement works;
- commencing the replacement of 14 elevators;
- advancing the installation of chillers and HVAC systems;
- continuing the installation of fixtures, finishing and furniture in the Criminal Division; and
- paying the mobilisation fee for the procurement of a public address system and digital signage.

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Rehabilitation of the Hall of Justice, Tobago

In fiscal year 2025, the project, *Rehabilitation of the Hall of Justice, Tobago*, accrued an expenditure of \$1.7 million out of its budget of \$3.0 million for the upgrade of courtroom technology that included instituting the evidence management software, Technology Courts and Litigation, and modification of the rooms to accommodate the Criminal Division.

Refurbishment of Magistrate Courts

The scope of works of the *Refurbishment of Magistrate Courts* Programme which included the upgrade of the buildings, ICT and structural, life safety and HVAC systems, continued across Magistrates' Courts during the fiscal year while incurring an expenditure of \$4.1 million. These works included:

- upgrade of the courtroom technology through the installation of the evidence management software, Technology Courts and Litigation, and ICT equipment;
- conduct of civil and electrical works at District Courts;
- upgrade of structural systems and building envelope involving roof improvement at the Point Fortin and Chaguanas Courts and enhancement of the external building (roof, walls, beams, columns and façade) at the Tobago District Court;
- augmentation of the life safety systems at the Sangre Grande District Court and the Couva Magistrate Court, specifically, dry fire suppression and egress and entrance infrastructure;
- upgrade of HVAC systems at the Port of Spain District Court. The procurement process advanced for the acquisition of equipment for Point Fortin District Court, and a contract was awarded for the replacement of air conditioning units at the Couva District Court; and
- improvement of the potable water and wastewater systems and facilities at the Couva District Court, including tanks, pumps, sinks, washrooms, water and wastewater lines.

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Implementation of a Comprehensive Security System in the Judiciary

The Judiciary continued with the placement of electronic security equipment and related infrastructure at Courts and Administrative Facilities through the project, *Implementation of a Comprehensive Security System in the Judiciary*. The installation, testing, commissioning and training for use of mail, walkthrough and baggage scanners were completed during the fiscal year at a cost of \$3.0 million.

Construction of Video Conferencing Centre at Golden Grove, Arouca

The activities undertaken under the project, *Construction of Video Conferencing Centre at Golden Grove, Arouca* at the cost of \$1.0 million in fiscal year 2025, are detailed as follows:

- civil works that included roofing, pigeon-proofing, window blocking, plastering, flooring installation, ceiling installation, and external staircases – 90 percent completed;
- mechanical, electrical and plumbing, which comprised of excavation, tank farm, water pump, and sewer lines installation and pressure testing – 80 percent completed; and
- electrical work that involved the upgrade of the power supply system and placement of Uninterruptible Power Supply (UPS) outlets and lighting fixtures – 34 percent completed.

Provision of Accommodation for the Family Court, San Fernando

Enhancement of the San Fernando Family Court continued via the project, *Provision of Accommodation for the Family Court*, for which an allocation of \$2.0 million was provided. From this sum, an expenditure of \$1.0 million was recorded to advance the following activities:

- upgrade to courtrooms technology that included the evidence management software, Technology Courts and Litigation, as well as the purchase and installation of ICT equipment;
- upgrade of the security technology hardware and software;

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- electrical works and the installation of infrastructure ICT cables;
- installation of signage; and
- installation of furniture.

Institutional Strengthening of the Judiciary Family Court

The Institutional Strengthening of the Judiciary Family Court Programme continued with the configuration and outfitting of the Arima Family Court at the cost of \$2.5 million during the fiscal year. The work comprised of the installation of furniture and equipment, which was completed, upgrading of the electrical system, and deployment of “For the Record” and video conferencing technology in the courtrooms.

Historical Buildings

The restoration of historical buildings is key to preservation of Trinidad and Tobago’s rich cultural heritage. As such, a provision of \$17.5 million was made for fiscal year 2025, from which expenditure in the amount of \$14.0 million was incurred for the following:

- provision of grants for the restoration of the St. Francis of Assisi Roman Catholic Church in Belmont and for the construction of a Baptist Cathedral in Couva;
- payment of outstanding bills from the previous fiscal year for the completion of Hayes Court and Heritage Library (Phase III); and
- construction of temporary staffing facilities and commencement of demolition works at the President’s House to enable Phase II of the restoration work.

A contract was awarded for the upgrade of the Eddie Hart Ground in Tacarigua. The contractor has commenced the design of the proposed upgrade work to the facility. Additionally, a Memorandum of Understanding (MOU) was signed among the Office of the Prime Minister, the Urban Development Corporation of Trinidad and Tobago Limited (UDeCOTT) and the Anglican Diocese of Trinidad and Tobago for the restoration of the Trinity Cathedral.

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The Trinidad and Tobago Police Service (TTPS) continued its efforts towards infrastructural development, specialised unit enhancement, the modernisation of police facilities, and the inclusion of ICT into operations, in support of its mandate to maintain law and order. For this purpose, the TTPS received a revised budgetary allocation of \$112.5 million in fiscal year 2025.

The project, *Improvement Works to Police Stations and Buildings*, involves the refurbishment of police stations across Trinidad. An expenditure of \$1.2 million was recorded for the completion of the refurbishment of the Hot Point Facility (Chaguaramas), Brasso Police Station and San Rafael Police Station.

Beyond the enhancement of existing physical facilities, the TTPS demonstrated a commitment to expanding its specialised operational capabilities, through the initiation of high-priority projects such as the establishment of a *Special Anti-Crime Operations Unit* and a *Special Operations/Counter-Home and Business Invasion Unit*.

Significant strides were made in upgrading the TTPS' training and administrative facilities, which are crucial for the long-term effectiveness and efficiency of the Service. The *Relocation of the TTPS Administration Support Centre to Trinidad House*, Project (Phase I) was completed, involving extensive refurbishment and reconfiguration works to create modern offices and other essential facilities. Expenditure in the amount of \$6.6 million was recorded in fiscal year 2025 for this Project.

The TTPS continued its ICT modernisation efforts and, as such, an allocation of \$15.0 million was allotted under the programme, *Development of a Computer System for the Police Service*. The key activities that were undertaken during the year included:

- acquisition of Divisional file storage systems, multifunctional printers, scanners, computer systems and laptops;
- installation of a video wall for the Operational Command Center and payment of the final 50 percent balance for True Cam speed guns and accessories;
- upgrade of the existing CCTV camera systems; and
- procurement of licenses for the upgrade of specialised investigative software, biometric access control systems, and the expansion of the Cogent Automatic Fingerprint Identification System.

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Trinidad and Tobago Municipal Police Service

The Trinidad and Tobago Municipal Police Service (TTMPS) plays a vital role in maintaining law and order at the local level, complementing the work of the TTPS at the national level. During fiscal year 2025, several Municipal Corporations invested in equipment, engaged in construction or refurbishment works to Municipal Police Stations and procured vehicles to support the functions of the TTMPS. These activities were executed under three (3) main projects: *Municipal Police Stations*, *Municipal Police Equipment* and *Municipal Police Vehicles*. A total of \$2.9 million was expended under these Projects and the tables below highlight some of the achievements during the year.

Municipal Police Stations

Municipal Corporation	Project / Achievements
San Fernando City Corporation	King's Wharf Municipal Police Station – • construction of a retaining wall around the rear of the building with waterproofing and perforated pipes for water drain off • installation of guttering over the main roof of the southern side
Tunapuna/Piarco Regional Corporation	Refurbishment works on the Municipal Police Station at the Tunapuna/Piarco Regional Corporation continued.
Sangre Grande Regional Corporation	Conversion of a storeroom to a change and locker room and upgrade of the kitchen and upper dormitory, which involved demolition of sections of the building to facilitate construction works, including tile laying, windows installation and block work.

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Municipal Corporation	Project / Achievements
Princes Town Regional Corporation	Construction of a station at the Transport Compound, at the Corner of French Street and Railway Road, Princes Town. The works entailed: • construction of the foundation, ground floor and first floor • installation of a septic tank with soakaway and rubble drain • placement of lighted sign and automatic function security door.

Municipal Police Equipment

Municipal Corporation	Project / Achievements
San Fernando City Corporation	Purchase of ten (10) FirstVU II body cameras inclusive of license and activation fees
San Juan/Laventille Regional Corporation	Procurement of 40 Recoda M502 body-worn cameras with Wi-Fi and Global Positioning System (GPS)
Chaguanas Borough Corporation	Purchase of a CCTV camera surveillance system for Edinburgh 500 Recreational Ground and for the African Recreation Ground, Enterprise
Tunapuna/Piarco Regional Corporation	Purchase of items, including: • two (2) HP M182NW Color Laser jet PRO Printers • one (1) firearm vault • one (1) four-person workstation and one (1) executive workstation • five (5) Motorola portable/mobile radios • ten (10) cameras • fiber networking supplies for the Tunapuna Market

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Municipal Corporation	Project / Achievements
Sangre Grande Regional Corporation	Acquisition of: • breathalysers • mobile law enforcement kit (ticketing machine) • CCTV cameras
Mayaro/Rio Claro Regional Corporation	The procurement process commenced for: • specialised municipal police equipment • signs • barriers • handheld and mobile devices
Princes Town Regional Corporation	Purchase of: • four (4) CCTV systems • two (2) dome cameras

Municipal Police Vehicles

Municipal Corporation	Project / Achievements
San Juan / Laventille Regional Corporation	Procurement of two (2) two-wheel drive SUVs
Chaguanas Borough Corporation	Purchase of one (1) double cab 4x4 light truck
Tunapuna/Piarco Regional Corporation	Procurement of one (1) Land Cruiser
Princes Town Regional Corporation	Procurement of a 12-seater passenger bus to provide transport for Municipal Police in the execution of duties

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Public Safety and Citizen Security

National security agencies in Trinidad and Tobago play a pivotal role in enabling sustainable development by fostering a safe environment for the society to thrive. In fiscal year 2025, the sum of \$248.0 million was utilised in the pursuance of programmes and projects aimed at improving the national security agencies' capability to protect the nation's borders, strengthening their military capacity and ability to effectively respond to national emergency situations, and addressing criminality through rehabilitation.

Trinidad and Tobago Coast Guard

During the year under review, the sum of \$107.2 million was expended from an allocation of \$126.7 million to advance programmes and projects for the Trinidad and Tobago Coast Guard (TTCG) aimed at improving maritime border protection through surveillance and control.

Total funding amounting to \$104.7 million was expended to continue the maintenance, repairs and logistical and technical support for naval assets. The three (3) programmes that facilitated these activities were:

- *Acquisition of ILS Services – Re: Cape Class Patrol Vessels* – integrated logistics support services for two (2) Cape Class Patrol Vessels purchased from Austal Ships Pty Limited for a period of three (3) years, which commenced in fiscal year 2025. The sum of \$33.5 million was expended on scheduled maintenance of the vessels;
- *Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard* – the scope of works includes the recertification, dry-docking and below the water line repairs for the Damen-built vessels to improve the serviceability of the vessels for the TTCG. These vessels comprise of two (2) Fast Crew Supplier Vessels, four (4) Stan Patrols Vessels and six (6) Interceptor Vessels. In addition, there are six (6) Rigid Hull Inflatable Boats that work alongside the 12 larger vessels. During the year, an amount of \$68.0 million was utilised to advance the operability of the following vessels: TTS Brighton (CG24), TTS Moruga (CG27), TTS Speyside (CG25) and TTS Quinam (CG26); and
- *Logistic Support for the Acquisition of Naval Assets* – the scope of works involves the provision of in-service support for the maintenance of the Austal-built Cape Class Patrol Vessels and the Damen vessels, inclusive of transfer of knowledge

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for accompanying officers. This continued during the fiscal year, utilising funding in the sum of \$3.2 million. The TTCG Cape Class Patrol Vessel, TTS Scarborough (CG 42) underwent dry-docking and under-water hull works in addition to the TTS Brighton, TTS Moruga, TTS Speyside and the TTS Quinam.

Equipping of the TTCG was advanced, with expenditure amounting to \$2.2 million incurred for the acquisition of the following equipment:

- one (1) spider boom lift to facilitate maintenance activities;
- one (1) 50-60 tonne step deck trailer, which is required for the hauling of vessels, extra-heavy vehicles and extra-long materials; and
- 20 oxygen concentrators to provide medical grade oxygen for the treatment of medical emergencies on the sea.

The TTCG progressed in its upgrade to the shore supply system at the Tobago Operations Base with the continuation of works to improve lighting, the transformer and cable installations, at a cost \$0.3 million. These upgrades are expected to improve berthing of naval vessels at the Tobago Base. Additionally, the planning and preparation continued for the construction of an integrated logistics support facility at Heliport Base, with investigative works, assessments and a draft master plan completed. This facility will provide the necessary infrastructure for a centralised service for repairs, maintenance, and storage of spare parts dedicated to naval vessels locally.

The TTCG also initiated the process for the design and construction of a Coast Guard Base at the Port of Galeota. The National Energy Corporation has identified a location for the TTCG to establish its operations base within the Port. The new operations base will significantly enhance the TTCG's operational capabilities, thereby improving border security, maritime surveillance, and response times to events occurring along Trinidad's southern and eastern coasts.

Trinidad and Tobago Regiment

In fiscal year 2025, the sum of \$3.6 million was utilised by the Trinidad and Tobago Regiment (TTR) to continue its infrastructure modernisation programme aimed at providing a modern physical environment and technology and equipment consistent

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with international military standards. The TTR remained focused on increasing its operational readiness and capability to protect the country and render humanitarian assistance and respond effectively to natural disasters.

The Engineering Battalion of the TTR acquired a 3-tonne vibratory roller and a 2.5-tonne forklift at a cost of \$0.6 million. Furthermore, the procurement process for the acquisition of a mini excavator was initiated.

Works at the TTR's La Romain Base continued with an investment of \$1.4 million for the outfitting of the recently constructed dormitory facility. During the year, the bulk of the items to complete the outfitting of the facility were delivered with a few exceptions that remain outstanding with expected delivery in the upcoming fiscal. Additionally, remedial works on the facility continued in fiscal year 2025, which must be completed in order to obtain WASA's final clearance certificate for the facility.

Another initiative being implemented by the TTR is the upgrade of the fuel station at Teteron Barracks. The existing fuel dispensers and the fuel storage facility are antiquated and must be upgraded in order to meet the national regulatory standards for fuel storage and dispensing facilities. This station will provide fuel to the Trinidad and Tobago Regiment, the Trinidad and Tobago Defence Force Headquarters and the Trinidad and Tobago Coast Guard. The procurement process for the upgrade of the fuel station at Teteron Barracks commenced with the issuance of the Request for Proposals (RFP) and an evaluation committee was nominated.

Trinidad and Tobago Air Guard

Trinidad and Tobago Air Guard (TTAG), the aerial arm of the Trinidad and Tobago Defence Force, received an allocation of \$4.1 million in fiscal year 2025 to pursue initiatives in support of its mandate. The TTAG provides aviation security to safeguard citizens, national resources and economic interests within national borders whilst meeting its local and regional obligations for search and rescue, security and drug interdiction. The progress of the two (2) key projects of the TTAG are:

- *Sewerage Interconnection at the Ulric Cross Air Station* – this project was earmarked for completion during the year, but delays were experienced. A sewerage system had been initially installed, but a comprehensive investigation conducted by WASA found that the system had to be replaced. This replacement work commenced with the acquisition of a new Ultraviolet (UV) System. However, the UV system was

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being held in storage pending the selection of a company by WASA to implement the installation works; and

- *Upgrade of Plumbing System at the Ulric Cross Air Station* – a plumbing design solution was completed and the procurement process for the installation of the new solution commenced.

Trinidad and Tobago Fire Services

The Trinidad and Tobago Fire Services (TTFS) incurred expenditure of \$12.5 million during fiscal year 2025, to provide enhanced fire and emergency response and rescue coverage. The TTFS provides fire and emergency services, fire fighting and fire prevention practices for the population. Therefore, the TTFS' Development Programme focused on fleet acquisition and maintenance, upgrade and refurbishment of existing fire stations and construction of new fire stations across Trinidad and Tobago.

In fiscal year 2025, the sum of \$7.6 million was expended for fleet expansion as the TTFS continued to pursue the acquisition of vehicles and equipment necessary for the operability of Fire Stations as follows:

Fire Station	Vehicles and Equipment
Penal Fire Station	Procurement was initiated for the supply and delivery of an emergency tender and a water tender. A 50 percent down-payment was made and the equipment is expected to be delivered in fiscal year 2026.
Mayaro Fire Station	Procurement was initiated for the supply and delivery of one (1) breathing apparatus, one (1) hose layer and one (1) water tender. A 50 percent down-payment was made for the equipment with expected delivery to take place in fiscal year 2026.
Point Fortin Fire Station	Procurement was initiated for one (1) water tender, for which a 50 percent down-payment was made and the expected delivery is in fiscal year 2026.

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Public Safety and Citizen Security

Through the project, *Improvement Works to Fire Service Buildings*, funding of \$1.0 million from the IDF was provided to initiate refurbishment works at the Crown Point Fire Station, which is situated within the perimeter of the A.N.R. Robinson International Airport. A contract was awarded for quantity surveying services which was executed. The refurbishment works to be undertaken in the next phase entail upgrades to the dormitory and electrical and plumbing systems, extension of the appliance bay and placement of folding doors. These upgrades will ensure the Crown Point Fire Station remains functional and OSH compliant.

In respect of the programme for the construction of new fire stations, the defects liability period associated with the construction of the Point Fortin Fire Station, which was operationalised in fiscal year 2024, extended into fiscal year 2025. The sum of \$0.1 million was expended on corrective measures during 2025, but several defects remain outstanding which will be addressed in the new fiscal year.

Trinidad and Tobago Forensic Science Centre

The Trinidad and Tobago Forensic Science Centre (TTFSC) provides services in forensic pathology and science, which are crucial in supporting law enforcement and the criminal justice system. The TTFSC received \$1.0 million in fiscal year 2025 to initiate the process of accreditation of laboratory services to enhance the technical capacity and capability of the Centre. To this end, the sum of \$0.8 million was expended on the engagement of an international certifying body. Additionally, the TTFSC sought to purchase an automated forensic Deoxyribonucleic Acid (DNA) extraction system, for which the procurement process progressed with evaluation of proposals.

Trinidad and Tobago Prison Service

The Trinidad and Tobago Prison Service (TTPrS), an integral part of the Criminal Justice System, continued to provide secure and humane physical conditions within the nation's prisons through the implementation of various projects and programmes. In fiscal year 2025, the TTPrS utilised a total of \$8.5 million for the following:

- *Purchase of Vehicles and Equipment for the Prison Service* – purchase of three (3) vehicles that comprised of one (1) 4500-gallon water truck, one (1) 15-seater motor vehicle and one (1) 4x4 long wheelbase vehicle;

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PUBLIC ADMINISTRATION

Public Safety and Citizen Security

- *Maximum Security Prison Complex* – ongoing installation of an alarm system with infrastructure cabling works;
- *Refurbishment of Buildings at the Youth Training Centre* – improvements works were ongoing with carpentry, masonry, electrical, plumbing, and painting as part of the renovation to seven (7) dormitories and the Reflection Unit;
- *Community Residence/Rehabilitation Centre for Female Child Offenders* – the TTPRS acquired supplies and materials for carpentry, masonry, electrical, plumbing, and painting works for the refurbishment of the facility designed to accommodate female child offenders;
- *Upgrade of Plumbing at the Extended Remand Facility* – materials, construction items, tools and PPE were procured to commence plumbing works;
- *Establishment of an Elders' Complex at Golden Grove Prison* – materials, construction items, tools and PPE were procured to commence works for the repurposing of three (3) dormitories to treat with the ailing, aged and infirm inmates;
- *Establishment of an Electronic Monitoring Programme for Trinidad and Tobago* – the service provider facilitated the upgrade, expansion, and replacement of the offender tracking solution by securing access to the Chronos Electronic Monitoring System. Handover activities, user acceptance testing and requisite training were also conducted; and
- *Installation of Perimeter Fence at Golden Grove Prison* – the works to install the fence neared completion, detailed as follows:
 - ◇ Inner fence: posts, chain-link and bracing:
 - West, North-East and South-West fence areas– 100 percent completed
 - South-East – 96 percent completed
 - South – 100 percent completed;
 - ◇ Inner fence: installation of razor wire:
 - West – 100 percent completed
 - South – 98 percent completed
 - East – 96 percent completed

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Public Safety and Citizen Security

- ◇ Outer fence:
 - wirewall and bracing – 100 percent completed
 - installation of razor wire – 100 percent completed on the South-West, South, North-West, North and 98 percent completed on the East
 - embedment of chain-link – 92 percent completed
 - drainage works – 100 percent completed
 - electrical works – 45 percent completed.

Regional Development Planning

Automation of the Construction Permit Process

Through the project, *Automation of the Construction Permit Process*, stakeholder retraining exercises were executed and preparations commenced for the conduct of four (4) requirements-gathering sessions with stakeholders from the Town and Country Planning Division (TCPD) of the Ministry of Planning, Economic Affairs and Development and Regional Municipal Corporations. These sessions focused on the documentation of the new process flow and system requirements for the decentralisation of development planning services. Furthermore, efforts were ongoing to implement a publicity campaign for the launch of new e-services. In fiscal year 2025, the Project was allocated \$1.0 million, from which \$0.5 million was spent.

Implementation of the Automated Workflow Process

As part of the *Implementation of the Automated Workflow Process* Project, the procurement process for the engagement of digitisation consultancy services was completed for Phase II of the scanning and indexing of the TCPD's files. The consultancy was selected at a contract price of \$3.9 million.

Regional Development Initiatives

The enhancement of urban spaces in key regions of Trinidad and Tobago, namely, Port of Spain and Chaguaramas, was aimed at stimulating economic activity, attracting investment, and improving the quality of life for citizens.

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Regional Development Planning

Revitalization of Port of Spain

The UDeCOTT continued the execution of urban development initiatives under the project, *Update and Way Forward for the Revitalization of Port of Spain* as follows:

- Memorial Plaza Development – UDeCOTT completed the evaluation of proposals for Phase I of the construction of a multi-use development at Memorial Block;
- Brian Lara Promenade – the project, which entails the renovation of the Brian Lara Promenade, was in the procurement process; and
- Foreshore Green Space – a consultant was engaged to pursue the work associated with the Certificate of Environmental Clearance (CEC) and was in the process of preparing the Final Mud Modelling Report, which, when completed, will be used as input into the final design process.

Development of Chaguaramas

A budget of \$8.8 million was provided for the work of the Chaguaramas Development Authority (CDA) in support of its mandate for the sustainable development of the North-Western peninsula and promotion of the region to foster economic growth, environmental preservation, and recreational opportunities. Some of the key projects advanced in fiscal year 2025 included the following:

- *Major Vehicles and Equipment Upgrade* – the Project received an allocation of \$1.5 million which was utilised for the purchase of one (1) CAT 428 backhoe loader and two (2) four-wheel drive pickup vehicles;
- *Development of Nature Trails and Parks* – a revised allocation of \$1.3 million was provided for the Project, with the full sum being expended to complete refurbishment works to the Gasparee Caves Welcome Centre;
- *Renovation to CDA Police Post at Williams Bay* – an allocation of \$2.8 million was budgeted for fiscal year 2025 to enable the continued renovation of the CDA Police Post. Expenditure in the amount of \$1.9 million was incurred in fiscal year 2025 as the Project advanced to 85 percent overall completion with the status of work activities as follows:

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Regional Development Planning

- ◇ demolition and alteration works – 100 percent completed;
 - ◇ concrete work – 100 percent completed;
 - ◇ blockwork – 100 percent completed;
 - ◇ roofing – 100 percent completed;
 - ◇ carpentry and joinery – 25 percent completed
 - ◇ metalwork – 95 percent completed;
 - ◇ services installation – 75 percent completed;
 - ◇ floor, wall and ceiling finishes – 98 percent completed;
 - ◇ painting and decorating – 80 percent completed;
 - ◇ external works – 95 percent completed.
- *Refurbishment of Macqueripe Beach Facilities* – the sum of \$1.0 million was provided for the CDA to undertake improvement works to the facilities at the Macqueripe Beach, of which \$0.5 million was expended. A contract in the sum of \$0.9 million was awarded for the refurbishment of the handrails at the Beach and the contractor mobilised on the site.

The National Trust of Trinidad and Tobago also supported the development of the Chaguaramas region through the project, *Establishment of a National Heritage Site at Nelson Island*. An allocation of \$1.5 million was provided in fiscal year 2025, of which, \$1.1 million was expended for works including the upgrade of the security camera system and the installation of solar lights and poles at the Caledonia Island.

Regional Development Planning – Local Government

Regional Development Planning is a strategic process that guides sustainable and balanced growth across the Municipalities by aligning local priorities with national development goals. At the local level, it involves the creation of a coherent, sustainable and responsive Local Development Framework, grounded in comprehensive and interconnected development plans. These plans provide broad policy direction to Regional Corporations, supporting informed decision-making on land use, infrastructure, economic development, and service delivery. For this purpose, tenders were issued for consultancy services to undertake two (2) key initiatives:

- the development of local area profiles for 14 Regional Municipal Corporations; and
- the design, development, and implementation of an Enterprise Geographic Information System (EGIS) for the Ministry of Rural Development and Local Government.

An aerial photograph of a city, likely in Guyana, featuring a large, modern stadium with a distinctive arched, glass-and-steel roof. The stadium is surrounded by dense residential housing with colorful roofs, and industrial buildings are visible in the background. The image is partially obscured by large, overlapping orange circles on the left side.

PART II

**PUBLIC SECTOR
INVESTMENT PROGRAMME
2026**



ECONOMIC INFRASTRUCTURE

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ECONOMIC INFRASTRUCTURE

Agriculture for Food Security

The Government is committed to transforming the Agriculture Sector into a cornerstone of economic diversification, job creation, food import reduction, and food sovereignty strategy. In fiscal year 2026, the sum of \$124.8 million will be made available towards ensuring the Sector is resilient, modern and inclusive. Through the Ministry of Agriculture and Fisheries (MAF) and the THA, the four (4) key areas to be funded are: Agricultural Land Management; Boosting Agricultural Production; Provision of Agricultural Access Roads and Upgrade of Key Infrastructure; and Fisheries.

Agricultural Land Management

Aerial and Lidar Survey of Trinidad and Tobago

The production of large-scale maps, along with aerial photographs delineating roads, rivers, buildings, coastlines and vegetation mapping, supports agricultural land management. This will be facilitated through the project, *Aerial and LIDAR Survey of Trinidad and Tobago*, which will be allocated \$1.0 million to commence the survey.

Upgrade of the Cadastral Management Information System

Modernising agricultural land management processes will be advanced with the continuation of the *Upgrade of the Cadastral Management Information System (CMIS)* Project, for which the sum of \$1.0 million will be provided. The allocation will be utilised for the commencement of Phase II work involving the upgrading of the current system. Key activities will include system architecture expansion, data migration/integration, advanced reporting/analytics, comprehensive testing and pilot deployment.

Boosting Agricultural Production

Cocoa Industry Rehabilitation

Cocoa is one of the crops identified for reviving strategic industries to grow the Agriculture Sector. To this end, an allocation of \$1.5 million will be provided under the *Cocoa Industry Rehabilitation* Project for the upgrading of the Cocoa Propagation Facility at the Research Division of the MAF. The allocation will also be utilised for the establishment of a demonstration plot to exhibit the effectiveness of a solar powered drip irrigation system for sustainable cocoa production.

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Agriculture for Food Security

Coconut Industry Rehabilitation

A coconut-based product industry is another area that has been targeted for development. The *Coconut Industry Rehabilitation* Project will receive an investment of \$2.0 million for the purchasing, shipping and distribution of coconut seed nuts and the establishment of a seed nut nursery and garden.

National Seed Bank

The National Seed Bank promotes increased agricultural production and reduced dependence on costly imported inputs through its commercial production and storage of seeds, including those of vegetables and root crops. The *National Seed Bank* Programme will continue with a provision of \$1.5 million for the construction of an irrigation well and upgrading of the irrigation network at Macqueripe Road in Tucker Valley, Chaguaramas.

Development and Provision of Facilities at Marper Farm

The Marper Farm engages in the production and preservation of high-quality planting materials. Aimed at increasing plant production, the sum of \$1.5 million will be allocated for the *Development and Provision of Facilities at Marper Farm* Project, specifically, for the purchase of equipment inclusive of a backhoe and an electric three-inch water pump.

St. Augustine Nurseries – Development and Provision of Facilities

The mandate of the St. Augustine Nurseries is to produce and supply high-quality planting materials to farmers and the wider community that include citrus and other fruits, ornamental plants and herbs. Works at the St. Augustine Nurseries will continue through the project, *St. Augustine Nurseries – Development and Provision of Facilities*, for which \$1.1 million will be budgeted. The works will encompass upgrading of the deep well pump and pump house, and the replacement of the water meter, painting and signage.

La Reunion – Development and Provision of Facilities

The La Reunion Plant Propagation Station also produces and supplies high-quality planting material and stores clean and disease-free plant genetic resources.

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Agriculture for Food Security

The Station will be upgraded in fiscal year 2026 through the project, *La Reunion - Development and Provision of Facilities*, for which an amount of \$1.3 million will be allocated. The upgrade will entail both infrastructural and electrical works on the sales area.

Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago

The sum of \$1.0 million will be allocated under the *Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago* Project for the award of a contract to digitise the records of the Crop Protection Sub-Division of the Research Department. The project is aimed at improving its overall diagnostic capacity as it relates to pest surveillance and detection. Key activities include the purchase of IT related equipment and development of an online platform.

Surveillance and Control of Pernicious Pest and Diseases

Increasing agricultural production depends on the control of pests and diseases in order to prevent widespread crop damage and promote food security and environmental sustainability. Therefore, an allocation of \$0.7 million will be made under the *Surveillance and Control of Pernicious Pest and Diseases* Project. The development of an Integrated Pest Management System for the sweet potato weevil (*Cylas Formicarius*) will commence in fiscal year 2026.

Capacity Building of the Praedial Larceny Squad

Combatting agricultural crime is a priority of the Government. The sum of \$5.0 million will be made available for the project, *Capacity Building of the Praedial Larceny Squad*, to facilitate works at two (2) buildings for the Praedial Larceny Squad. The commencement of upgrade works at Bungalow No. 11, Craignish, Princes Town and the continuation of refurbishment works on the building at El Reposo, Sangre Grande to house the Squad will be undertaken. The objective of this Project is to reduce praedial larceny through 24-hour mobile patrols in farming communities.

Provision of Agricultural Access Roads and Upgrade of Key Infrastructure

Strengthening infrastructure and improving water management are essential for expanding the Agriculture Sector. Construction of roads in agricultural areas not

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Agriculture for Food Security

only provides routes to move produce to markets but can also create new farming regions and allow farmers to easily transport agricultural materials. Further, proper drainage and irrigation and flood control can stimulate year-round production, thereby engendering economic sustainability and food security.

Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)

The sum of \$5.0 million will be appropriated for the initiative, *Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)*. This sum will enable the completion of Phase II works, which will involve the rehabilitation of 30 access roads and other infrastructural activities at the following locations:

- Guave Road, Chaguaramas;
- Hillview No. 1, Factory Road, Diego Martin;
- Upper Salandy Street, Diego Martin;
- Upper Ravine Road, Diego Martin;
- Rossland Drive, Diego Martin;
- No.17-19 Brasso Seco Trace, Blanchisseuse;
- Drainage Works at No. 17-19 Brasso Seco Trace, Blanchisseuse;
- La Finette Road Extension, Paramin;
- Morne Rene Road, Paramin;
- St. Lucille, San Fernando;
- Jackson Trace, Point Fortin;
- El Tucuche Road, Bancal Acono, Maracas;
- Hobal Extension Trace, Maracas;
- Navet Road, San Fernando;
- St. Joseph Street, San Fernando;
- No. 52W Lady Young Road, Morvant;
- Corner Roble and Jacobin Streets, Morvant;
- Upper Gonzales Quarry, Belmont;
- Jubilee Street and Jubilee Crescent Gonzales, Belmont;
- Tony Ravine Road to La Pastora, Lopinot;

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- Bittern Boulevard, Maloney Gardens, Maloney;
- Henry Street, Hindustan, Arouca;
- Hamilton Siding and Tractor Pool Road, Wallerfield;
- Carr Trace, Caparo;
- No. 34 Caparo River Road, Mamoral No.1, Mamoral;
- Blondel Road, Tabaquite;
- Magoire Trace, Anglais Road, Toco;
- Farm Road, Sangre Grande;
- Medine to Lawrence Street, San Fernando; and
- Richardson Trace, Point Fortin.

Water Management and Flood Control

The *Water Management and Flood Control* Programme aims to provide water for sustainable farming in the dry season. In fiscal year 2026, the sum of \$2.3 million will be allocated for the Orange Grove Food Crop Project, which involves the grading of 15 km of internal and external drainage channels, reconstruction of the road crossing leading to the sluice gate site and rehabilitation of 1 km of roadway.

Rehabilitation and Development of Physical Infrastructure at Plum Mitán

An allocation of \$2.0 million will be made under the *Rehabilitation and Development of Physical Infrastructure at Plum Mitán* Project for the rehabilitation of 2 km of roads. This Project seeks to enable sustainable farming in Plum Mitán throughout the year.

Agriculture: Tobago

In fiscal year 2026, the sum of \$19.3 million will be allocated under the THA for projects and programmes as follows:

- *Agriculture Access Roads, Tobago* – rehabilitation and construction works will commence at various locations with an allocation of \$4.0 million;
- *Comprehensive State Land Development Project* – the sum of \$0.5 million will be provided for infrastructural works on State lands;

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Agriculture for Food Security

- *Improvement to Beaches and Landing Facilities* – an appropriation of \$2.0 million will fund the completion of works at the Parlatuvier Fish Landing Facility and the commencement of upgrading works at both the Scarborough and Bucco Fish Landing Facilities; and
- *Establishment of Root and Tuber Crop Planting Material Repository, Lure Estate, Tobago* – the installation of a perimeter fence and upgrading of the electrical system will commence with the sum of \$1.0 million.

Drainage

Modern drainage infrastructure is crucial for reducing and preventing flooding, averting loss of life, property and public health risks and protecting the environment. As a Small Island Developing State, Trinidad and Tobago is vulnerable to the effects of climate change and the potential for catastrophic floods. Therefore, the Government will continue to focus on strengthening the drainage infrastructure and systems in flood prone areas throughout the country.

A provision of \$30.0 million will be made for the continuation of the implementation of projects under the *Flood Mitigation Erosion Control Programme*, which is implemented by the Ministry of Works and Infrastructure. Work will continue on the construction of reinforced concrete walls and the rehabilitation of existing channels in close proximity to watercourses. Some of the major activities that are planned for fiscal year 2026 include the construction of reinforced concrete walls at the following locations:

- Coora River, Tulsa Trace, Penal;
- Trinidad River, Trinidad Point, Woodland;
- Southern Main Road, South Oropouche;
- La Cuesa River at Bank Village, Carapichaima; and
- Madras Road, St Helena

An allocation of \$5.0 million will also be provided for the *Major River Clearing Programme* to facilitate the completion of the Caroni River Rehabilitation and Improvement Works Project – Phase II. In fiscal year 2026 work will continue on the rehabilitation of an embankment at Valsayn Main Drain, Spring Village and rehabilitation and hydraulic structural works at the Guyabal River.

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Drainage

To prevent and mitigate the effects of flooding, the sum of \$8.0 million will be invested for the continuation of projects under the Programme of *Upgrade to Existing Drainage Pumps and Gate Inventory*. Some of the major projects include the:

- upgrade of the Bamboo No. 2 Pump House and Gate;
- upgrade of the Bamboo No. 1 Storm Water Pump Station; and
- upgrade of flood gate structures in the St. Augustine area.

A budgetary provision of \$6.0 million will be made for the preparation of designs for projects to be implemented under the programme, *Strategic Drainage Plan – Structural Measures*, which will be funded through the Trinidad Drainage and Flood Mitigation Programme Investment Loan Agreement between the Government of Trinidad and Tobago and the Development Bank of Latin America and the Caribbean (CAF). Some of the watercourses for which designs will be prepared include the:

- St. Joseph River;
- Arima River; and
- Caroni River.

The sum of \$78.5 million will be made available to the Local Government Authorities for the construction of box drains and other drainage infrastructure throughout Trinidad. Some of the planned works involve the construction of box drains, slipper drains and box culverts in various Municipalities.

Drainage: Tobago

An allocation of \$5.3 million will be provided for the THA to upgrade the drainage and irrigation infrastructure in Tobago. The major projects that will be implemented in fiscal year 2026 include:

- continuation of drainage works to mitigate flooding at Mt. Pleasant and Lowlands;
- continuation of drainage works at Belmont Extension Branch Road, Adelphi Road, Mason Hall and Bacolet;
- construction of sea defence walls to protect the coastline at Grange Bay, Plymouth Back Bay and Kendal Bay; and
- desilting of rivers across the island.

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ECONOMIC INFRASTRUCTURE

Economic Restructuring and Transformation

Transformation to a modern, sustainable and globally competitive economy will involve strategic economic diversification and investments in key sectors. In this regard, the Government will provide an investment of \$107.5 million to continue the development of non-energy sectors. Focus will be placed on boosting business, trade and investment facilitation, export expansion and policy formulation.

Creative Industries

CreativeTT is responsible for the strategic and business development of the three (3) niche areas and subsectors under its purview, which are Film, Fashion and Music. To facilitate the development and promotion of export potential of these three (3) niche areas, CreativeTT remains one of the entities at the fore of the economy's diversification drive in Trinidad and Tobago. Thus, in fiscal year 2026, the *Global Trinidad and Tobago* Programme will entail the development of the Film, Fashion and Music subsectors and its key initiatives.

FilmTT will seek to implement five (5) key initiatives as follows:

- Production Expenditure Rebate Programme – this initiative was established as a key incentive to attract foreign and regional film productions to Trinidad and Tobago. It aims to encourage inward investment in the local film and audio-visual subsector, create employment and business opportunities for locals, develop local industry capacity through skills transfer and increase visibility of the country as a film destination. The rebate is designed to refund up to 35 percent of qualifying local expenditure and an additional 20 percent for the hiring of nationals in key production roles;
- Trinidad and Tobago Unseen Unexpected – this initiative leverages the Production Expenditure Rebate Programme and Trinidad and Tobago's unique selling points (such as varied, cinematic landscapes, bilingual crews and under-filmed locations) to increase foreign exchange, jobs, and visibility by attracting inward productions from various countries, including the United States, United Kingdom, Ghana, Nigeria, Jamaica, Canada, Latin America and Asian markets;
- Film Festivals – the methodology for implementing this initiative in fiscal year 2026 will involve the inclusion of an "Export Hub" framework, whereby the film festival will be held within a strategic national calendar while incorporating cinema and

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ECONOMIC INFRASTRUCTURE

Economic Restructuring and Transformation

distribution analytics to create a comprehensive view of the ecosystem. The proposed circuit, along with the 'Export Hub' activities, is as follows:

Film Festival	'Export Hub' – Key Events
Animae Caribe	Export-Lab and EdTech Screenings
Green Screen Film Festival	Climate Lab and Impact Distribution Track
Tobago Film Week	Location Tour, Outdoor Cinema and Panel Discussion
Film and Folklore Festival	Night Market, Cultural Pitches
Africa Film Trinidad and Tobago	Afro-Caribbean Intellectual Property Forum, Diaspora Market
Caribbean Film Festival	Film Screening, Workshops, Master Classes
TT Film Festival	Market Showcase, Buyer Roundtables

- Film Friendly Network – this initiative is geared towards positioning Trinidad and Tobago as a film-ready jurisdiction for both local and international producers. In fiscal year 2026, value chain integration, regional and international partnerships, and industry-readiness training will be prioritised; and
- Audio-Visual Production and Market Expansion – building the infrastructure and expanding access for creators to develop genre-specific, globally relevant content (for example Christmas movies, romantic comedies, thrillers and action-adventure) are central features of this initiative. It will support production-to-market pathways, such as transmedia storytelling, over-the-top platform deliverables, award-qualifying festival campaigns, and digital marketing partnerships.

In an effort to boost the music subsector, MusicTT will be supported in the implementation of the following four (4) programmes:

- Music Export Academy – this Programme includes a set of annual workshops, webinars, meet-ups, trade missions, grants and research studies designed to foster business development, which will generate the requisite pitching strategies and marketing and business plans for acts, labels, artists and businesses;
- International Music Promotion – this Programme targets export-ready music

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Economic Restructuring and Transformation

professionals and involves participating in trade missions, performing on curated stages internationally and promoting the music industry on a global scale through wide-reaching magazines and digital platforms;

- Spotlight: An Artiste Development – the objectives of this Programme are to:
 - ◇ provide access to artist development education and build capacity for export
 - ◇ ensure artists receive globally competitive development training
 - ◇ create and leverage export-ready products
 - ◇ network and liaise with international industry professionals
 - ◇ acquire international contracts and deals
 - ◇ develop the local music ecosystem/cluster; and
- Investment Workshops – these workshops seek to:
 - ◇ enhance financial literacy by imbuing music professionals with the skills to attract investment
 - ◇ educate investors by providing potential investors with insights into the business of music, revenue streams and risk management
 - ◇ strengthen the music economy by fostering a more structured and investment-ready music sector in Trinidad and Tobago
 - ◇ facilitate networking by connecting artists and entrepreneurs with investors to build sustainable partnerships.

FashionTT will continue to build the local fashion subsector through comprehensive and relevant capacity development interventions, of which, four (4) will be implemented in fiscal year 2026 as follows:

- Fashion Value Chain Investment Programme (FVCIP) – the FVCIP involves the assessment of local applicant firms and categorisation of them into one (1) of the four (4) levels of the FVCIP based on the support required to boost growth and development;
- Fashion Industry Development Programme – global positioning of Trinidad and Tobago's fashion sector through strategic funding and technical assistance is at the centre of this Programme. It will advance the commercial viability of local, export-ready fashion businesses with a view to increasing international visibility and creating sustainable economic opportunities across the fashion value chain;
- Fashion Look Book – more editions of the Fashion LookBook will be produced to

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Economic Restructuring and Transformation

promote and showcase the work of local designers engaged in the FVCIP, thereby positioning them for local, regional and international exposure and commercial engagement. The LookBook magazine functions as a curated platform for elevating the aesthetic, branding, and export potential of local fashion talent in international markets; and

- Creative Conference and Inbound Mission (Film, Music and Fashion) – this multidisciplinary conference will showcase local talent and create direct opportunities for content creators, production service providers, and international buyers to collaborate and invest.

Investment Promotion

A total of \$3.0 million will be directed towards attracting foreign investment to Trinidad and Tobago as well as encouraging local investment to aid in creating jobs, increasing foreign exchange earnings and diversifying and sustaining the economy. This will be done through the implementation of various investment promotion initiatives by InvestTT aimed at developing and marketing the competitive advantages created by the country's business facilitation services. The initiatives include participation of businesses in local and international trade events, engagement of consultancy services for the creation of business opportunities and connection of businesses, and conduct of Local Direct Investment investor workshops and outreach.

Trade Facilitation

Transformation of Trinidad and Tobago's export base requires the formulation and implementation of a comprehensive trade policy that seeks to strengthen and leverage the country's competitive advantage. Thus, in fiscal year 2026, the Government will provide the Ministry of Trade, Investment and Tourism with a budget of \$1.0 million for the publication and launch of the National Trade Policy. When completed, this Policy will place focus on improving competitiveness, promoting economic and export diversification and enhancing foreign exchange earning potential. Development of the Policy will include the preparation of the following:

- the Master Strategy Document or the National Trade Strategy – the overarching export strategy will be articulated as well as high potential sectors;
- the Sectoral Strategy Documents – sectoral strategies that address the

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Economic Restructuring and Transformation

development of specific products or services will be outlined. These documents will be directed towards increasing productivity; promoting investment and innovation; enhancing value addition and market penetration; and improving the institutional ecosystem and regulatory environment of that sector; and

- Functional Strategy Documents – functional strategies that aim to strengthen the institutional ecosystem and improve the specialised services needed to support the high potential sectors will be detailed.

While the National Trade Policy is being prepared, the Export Readiness Programme will continue with the aim of increasing opportunities for accessing international markets and earning foreign exchange. The work will focus on providing local, export-oriented businesses with the necessary market intelligence and training. Funds will also be provided for the Research and Development Facility Grant, which offers financial support to businesses in the non-energy manufacturing and services sector for product development. In fiscal year 2026, the Programme will entail the Tobago New Exporter Development Programme to enhance the export readiness of Tobago-based firms through targeted capacity-building interventions, including training and coaching.

Strengthening Statistical Data Capability to Support Economic Transformation Decision Making

An investment of \$29.0 million will be made in fiscal year 2026 to support data collection initiatives of the Central Statistical Office (CSO). Strengthening the CSO's statistical data capability through enhanced survey undertakings will unlock opportunities for more strategic and transformative policy-making. This investment will directly support the achievement of national economic transformation objectives by ensuring decisions are grounded in robust evidence.

Conduct of the Population and Housing Census

The CSO will be allocated \$26.0 million to undertake the geospatial updating exercise and pilot test in fiscal year 2026 in preparation for the Population and Housing Census. The geospatial exercise will establish a comprehensive geospatial database through the collection of geo-located addresses and associated attribute data throughout Trinidad and Tobago. In fiscal year 2026, the Census Planning and Management Division of the CSO will focus on the following activities:

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Economic Restructuring and Transformation

- on-boarding of engaged staff;
- execution of the geospatial updating exercise, to be conducted over a one-year period;
- engagement of consultancy services specialising in Environmental Systems Research Institute (ESRI) solutions;
- engagement of e-learning consultancy services;
- implementation of an e-learning platform to provide essential training for field staff;
- recruitment and training of field staff for the census pilot test;
- conduct of the census pilot test, scheduled to commence in fiscal year 2026;
- outfitting of the Census Planning and Management Division and the Census Operations Centre;
- engagement of communications services;
- launch of communications and outreach campaigns; and
- procurement of enumeration supplies for field operations.

Conduct of the Multiple Indicator Cluster Survey (MICS) Plus

A provision of \$1.2 million will be designated for the project, *Conduct of the MICS Plus Survey*, in fiscal year 2026. This Survey is designed to generate longitudinal, nationally representative data through multiple interviews with the same households at regular intervals of one (1) to two (2) months, over a period of approximately 12 months. Some of the key features of this Survey include:

- administration of telephone interviews with one (1) knowledgeable adult member of each household;
- primary focus on issues related to children, including their education, health and nutrition, child protection and broader household characteristics;
- disaggregation of the findings by area of residence, age, sex, education, wealth quantiles, and other relevant stratifiers; and
- adherence to strict ethical protocols to ensure the privacy of individuals.

The funds will be utilised to meet expenses for staff remuneration including the Survey Manager, supervisors, interviewers and data processors as well as for technical services for the dissemination of the survey findings online.

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Economic Restructuring and Transformation

Conduct of a Survey to Rebase the Gross Domestic Product (GDP) of Trinidad and Tobago

The CSO will receive \$1.0 million to enable the recruitment of the requisite human resources for the execution of a survey in support of rebasing Trinidad and Tobago's GDP. This initiative is essential to provide policymakers, investors, and development partners with a more accurate and current picture of the economy's size, structure, and growth dynamics. Updated GDP estimates serve to strengthen evidence-based decision-making, enhance fiscal and economic planning, and support the monitoring of progress toward national transformation and development goals.

Economic Restructuring and Transformation: Tobago

In fiscal year 2026, a sum of \$6.6 million will be allocated to stimulate investment and enhance the growth of the micro, small and medium enterprises in Tobago. These funds will be spread across several programmes in an effort to facilitate entrepreneurial development initiatives through loans, grants, business coaching and mentoring, training and outreach. Some of the major programmes are as follows:

- *Enterprise Development;*
- *Business Incubator Programme;*
- *Enterprise Development Company of Tobago;*
- *Venture Capital; and*
- *Enterprise Assistance Grant Programme.*

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Electricity

The sum of \$25.3 million will be provided through the Trinidad and Tobago Electricity Commission (T&TEC) for the continuation of electricity programmes throughout Trinidad and Tobago. Several programmes are aimed at having well-lit communities and roadways and contributing to a greater sense of safety and security among citizens at night-time. These are:

- *National Street Lighting Programme* – this Programme will continue with an injection of \$10.0 million for the purchase of materials and installation of LED lights and light poles;
- *Illumination of Public Spaces* – the sum of \$0.3 million will be provided for this Programme; and
- *Lighting of Parks and Recreational Grounds* – an allocation of \$9.0 million will be made for the installation of lighting systems at new grounds as well as for the upgrade of lighting at existing grounds.

Building T&TEC's disaster preparedness capabilities is critical to maintaining essential services and economic activities during emergencies. Towards this objective, an allocation of \$1.0 million will be provided for the programme, *Development of Disaster Preparedness Capabilities in T&TEC Phase II*, to complete the procurement of three (3) 40-foot mobile substations, which will assist the Commission in mitigating the occurrence of outages and maintenance activities.

The continued implementation of the *Replacement of Aging Transmission Infrastructure* Programme will also lend to ensuring a reliable electricity supply. With an allocation of \$1.0 million, the T&TEC will continue to upgrade ageing transmission infrastructure by replacing underground cables on the Gateway-Mucurapo 33kV circuit, Gateway-Port Authority 33kV circuit, and Gateway-Belmont circuit.

Additionally, the sum of \$2.0 million will be allocated for the provision of electrical infrastructure to eligible households throughout Trinidad and Tobago through the *Electrification Programme*.

Electricity: Tobago

The THA will continue its collaboration with T&TEC to implement the Rural Electrification

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Electricity

and Street Lighting Programmes. Works carded for fiscal year 2026 under the main projects include:

- *Programme for Rural Electrification* – supply of electricity to households in selected areas in Tobago; and
- *Street Lighting Programme* – provision of street lighting at the Mt. Dillon Lookout, King Peters Bay and other poorly lit bays.

Energy/Renewable Energy Alternatives

The hydrocarbon-based Energy Sector remains the single largest contributor to national GDP and continues to generate revenues to finance the country's social and economic development agenda. At the same time, alternative cleaner sources of energy offer opportunities for sustainable economic advancement, while protecting the environment for the benefit of future generations. Thus, renewable energy has been identified as a priority economic sector for diversification and innovation. The Government will continue to prioritise investment in the Energy Sector through various projects geared towards strengthening the traditional hydrocarbon area and accelerating the transition to renewable energy.

Synthetic Aperture Radar Systems (SAR) for the Detection of Oil Spills (Port of Spain and Chaguaramas)

Funds in the sum of \$0.5 million will be allocated for the payment of maintenance costs associated with the synthetic aperture radar systems for the detection of oil spills at Port of Spain and Pointe Gourde, Chaguaramas. The sum will also be utilised to cover expenses related to repairs executed on the radar system in Chaguaramas during fiscal year 2025, which became necessary due to a force majeure occurrence.

Dredging of Sea Lots Main Channel and Turning Basin

Following the completion of dredging and installation of channel markers in the Sea Lots Main Channel and Turning Basin, an allocation of \$0.1 million will be provided in fiscal year 2026 for the payment of the retention fee for the installation of the markers.

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Energy/Renewable Energy Alternatives

Renewable Energy and Energy Efficiency Initiatives (RE&EE)

An investment of \$5.3 million will be made in support of a renewable energy initiative focused on the installation of a solar photovoltaic system at the Port of Brighton in La Brea, with the objective of achieving a 36 percent renewable energy threshold. This initiative forms part of the broader strategic objective to transition the facility towards becoming a designated Green Port, in alignment with global environmental standards. The investment will be utilised to accelerate the implementation phase of the Project, with the installation and commissioning of the solar system being scheduled for the fourth quarter of fiscal year 2026.

Environment

Creating a regenerative economy in Trinidad and Tobago is in harmony with transitioning to renewable energy for energy security as well as protecting the natural environment and managing waste. In fiscal year 2026, a total of \$28.2 million will be provided for projects and programmes focused on improving waste management, promoting recycling, and strengthening conservation to protect forests, endangered species, and biodiversity both on land and at sea. These initiatives, backed by updated policies, will ensure that economic growth goes hand-in-hand with environmental protection, creating a cleaner, greener, and more sustainable nation for future generations.

Environmental Management and Policy

The Environmental Management Authority will receive \$3.4 million to advance the following projects and associated activities:

- *Establishment of an Ambient Air Quality Management System* – to procure five (5) black carbon monitors as part of ongoing efforts to strengthen air quality monitoring and management;
- *Development of Ambient Water Quality Standards* – to continue the assessment of the water quality assessment at the Talparo and Tumpuna Watersheds and to initiate the development plan for the Aripo Watershed in Trinidad;
- *Designation and Management of the Red Howler and White Fronted Capuchin*

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Environment

Monkey – to produce a video documentary on the two (2) protected species, collect high-resolution photographs, and develop print and electronic materials to support stakeholder sensitisation and public awareness;

- *Revision of Priority Actions of the Management and Recovery for the PAWI* – to procure services and logistical arrangements for the Management Advisory Committee and Avifauna Working Group, develop educational materials, and conduct stakeholder workshops aimed at raising awareness and fostering greater public and community support for the protection of this endangered species;
- *National Environmental Literacy/Awareness Survey* – to plan, design, administer, and report on the results of a National Environmental Literacy Survey and host an event to officially launch and present the survey findings to stakeholders and the wider public aimed at enhancing their knowledge and understanding of environmental issues; and
- *Strategic Data Collection for Environmental Permits* – to commence the implementation of a comprehensive environmental database, which will include the acquisition of software and hardware, collection of environmental data over a minimum one-year period covering both wet and dry seasons, inputting of collected data into the database, and execution of a communication, education, and public awareness plan to promote the initiative and engage stakeholders.

Marine Resources

In fiscal year 2026, the Institute of Marine Affairs will receive \$4.9 million to continue programmes and projects that focus on enhancing the Institute's infrastructure, advancing marine research capabilities, and optimising operations through the integration of Information and Communication Technology. The activities to be funded under the various programmes and projects are:

- *Development of Mariculture Industry in Trinidad and Tobago* – to continue the development and operationalisation of the Mariculture Laboratory, which will involve the physical retrofitting of the laboratory, procurement of water quality testing equipment, operationalisation of the oyster hatchery and nursery, purchase of specialised equipment such as oyster bio-depuration units;

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Environment

- *Marine Space Remote Sensing* – to conduct fieldwork, procure transport drone equipment, maintenance accessories, water quality loggers; purchase hardware and the necessary software licenses to expand data storage solutions; and recruit an Oceanographic Consultant, a Development Consultant and a Geospatial Technician;
- *Establishment of Marine Research Field Station in Tobago* – to complete architectural and engineering designs and commence construction of the Field Station;
- *Update of the Oil Spill Fingerprinting Database at the Institute of Marine Affairs* – to purchase essential materials and equipment, such as oil standards, sample vials, organic solvents, oil meters, and oil sampling kits and nets; award a service contract for calibration of the Gas Chromatography Mass Spectrometry; install an oil storage facility; and conduct a workshop focused on oil fingerprinting and sampling methods; and
- *Establishment of a Digital Enterprise Content Management System for the IMA* – to engage consultancy services to conduct strategic planning and business process re-engineering and to design the necessary enabling infrastructure in support of establishing an enterprise content management system.

Solid Waste Management

Proper collection, disposal, and recycling of waste help reduce pollution, prevent health hazards, and minimise the negative impacts on ecosystems, thereby fostering a cleaner, healthier living environment for all citizens. The Government intends to modernise waste management through the Ministry of Public Utilities and the Trinidad and Tobago Solid Waste Management Company Limited (SWMCOL), which will receive \$13.6 million for various endeavours as follows:

- *Upgrade of Access Roads at the Landfill Sites* – rehabilitation works will be undertaken on approximately 1,730 metres of the Kangawood roadway and 400 metres of drainage infrastructure leading to the entrance of the Forres Park Landfill site. These works are critical to improving access to and enhancing overall operational efficiency at the facility;
- *Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forres*

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Environment

Park – the environmental and social impact assessment for the establishment of an engineered landfill will continue so that all potential environmental and social risks could be identified, evaluated, and properly managed in line with established regulatory standards;

- *Upgrade of Recovery and Recycling Facilities, Plant and Equipment* – a modular plant and ancillary equipment such as agglomerators, shredders, and crushers will be acquired for the Guanapo and Forres Park Landfill facilities in order to improve operational efficiency;
- *Remediation of the Guanapo Landfill (Phase II – Design, Supply and Installation of a Leachate Treatment System)* – the delivery and installation of the system will be completed and its operationalisation will commence; and
- *Implementation of the Beverage Containers Deposit Refund Policy* – consultancy services will be engaged to conduct a dry run of the Beverage Container Deposit and Return System; a comprehensive communication and marketing plan and standard operating procedures to guide the System's rollout and operation will be prepared; and an Administrative Information Management System will be established;

Additionally, with an allocation of \$1.6 million, SWMCOL will start the following two (2) projects:

- *Development of a Transition Plan for the Transformation of SWMCOL* – consultancy services will be contracted to conduct job evaluations, a manpower assessment, and transition and change management, as part of the plans to guide the organisational transformation of SWMCOL; and
- *Implementation of an Enterprise Resource Planning (ERP) Solution* – an integrated management system will be designed and instituted to improve operational efficiency.

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Environment

Forestry

In fiscal year 2026, the Forestry Division of the Ministry of Agriculture and Fisheries will continue its efforts to safeguard Trinidad and Tobago's diverse ecosystems and natural heritage. With a sum of \$2.7 million, the Division will continue to implement the following projects:

- *National Parks and Watershed Management* – refurbishment of the drainage system at the base of the San Fernando Hill as well as the upgrade of the existing sewer system and public washrooms, which are intended to enhance visitor experience, improve sanitation, and ensure the long-term sustainability of the site; and
- *Upgrade at the Cap-de-Ville Facility* – construction of an evidence storage facility which will contribute to the enhanced safety of all seized produce from theft, thus ensuring that the quality and quantity of the seized produce, are permissible in Court, as evidence.

Disaster Preparedness

Disaster preparedness is the proactive planning and implementation of measures to protect lives and property during emergencies, such as natural disasters, accidents and pandemics. It involves understanding risks, creating emergency plans, assembling supplies including food, water, and first-aid kits and educating communities on safety protocols. Effective disaster preparedness reduces the impact of disasters by ensuring quick response, minimising chaos, and facilitating recovery. The Ministry of Rural Development and Local Government (MRDLG) and the Municipal Corporations, the first responders in times of national disasters, will continue to focus on bolstering its state of readiness for such situations. As such, the sum of \$13.4 million will be distributed for Disaster Preparedness as follows:

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Environment

Ministry/ Municipal Corporation	2026 Allocation (TT\$Mn)	Planned Activities
Head Office, MRDLG	2.1	- continuation operations of 100 CCTV cameras to monitor streamflow stations as well as flood prone areas - acquisition of one (1) lowboy trailer mount for the generator and lowboy trailer for the truck
Port of Spain City Corporation	0.1	procurement of one (1) backhoe with extension bucket
San Fernando City Corporation	1.0	- construction of a storage facility for storage of containers and vehicles, with access to a loading bay and ramp - procurement of one (1) cherry picker with accessories; and - purchase of a camera to capture professional quality photography and video to share on the Corporation's social media platform and communication with the public
Point Fortin Borough Corporation	0.1	- completion of construction of office spaces and construction of a storage room - purchase of emergency equipment
Chaguanas Borough Corporation	0.9	procurement of one (1) 3-tonne double cab truck with tray and one (1) pick-up truck
Diego Martin Borough Corporation	0.1	- completion of designs and foundational works for a storage farm - purchase of emergency equipment
San Juan / Laventille Regional Corporation	1.0	- procurement of one (1) 7-tonne dump truck with removable tail gate - procurement of emergency equipment and disaster relief machinery

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Environment

Ministry/ Municipal Corporation	2026 Allocation (TT\$Mn)	Planned Activities
Tunapuna / Piarco Regional Corporation	0.3	purchase of one (1) stand-by generator and one (1) drone
Sangre Grande Regional Corporation	1.0	- construction of a Disaster Management Unit (DMU) warehouse building - purchase of disaster relief machinery - acquisition of one (1) air-conditioned 40-foot container, outfitted with shelves
Couva/ Tabaquite / Talparo Regional Corporation	1.0	- procurement of disaster response equipment and machinery - completion of the DMU storage building
Mayaro / Rio Claro Regional Corporation	1.0	- procurement of one (1) automatic early warning siren system - completion of designs for a DMU building - upgrade of equipment for the DMU
Siparia Borough Corporation	1.0	- construction of an Emergency Operations Centre (EOC) at Cedros Sub-Office - procurement of one (1) canter crew cab truck - continuation of the construction of the DMU building
Penal/Debe Regional Corporation	2.0	- procurement of disaster relief machinery and equipment - upgrade of the DMU/ EOC
Princes Town Regional Corporation	2.0	- purchase of emergency equipment - establishment of a tsunami warning signs and early flood warning system with automated stream gauge

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Environment

Environment: Tobago

Tobago will continue advancing initiatives for sustainable development and environmental resilience through a range of forestry and environmental initiatives. Key forestry projects will include:

- *Agro-Forestry and Upper Watershed Management;*
- *Urban Forestry Programme;*
- *Development of the Friendship Estate Agro-Park;*
- *Establishment of a Climate Change Monitoring System; and*
- *Invasive Plants Control Project.*

Foreign Policy and Trade Relations

The Ministry of Foreign and CARICOM Affairs is entrusted with steering Trinidad and Tobago's diplomatic engagement on the global stage. This role is an important one given the globalised economic environment and geo-political landscape within which Trinidad and Tobago must chart its development course. The strategies by which the Ministry intends to carry out its mandate involve enhancing physical and ICT infrastructures, improving service delivery through technology, and expanding diplomatic horizons with the establishment of new Missions. Several projects scheduled for implementation in fiscal year 2026 will lay the groundwork for rolling-out these strategies as highlighted below.

The MFCA will receive an allocation of \$1.2 million for the project, *Institutional Strengthening and Capacity Building*, through which it intends to engage a consultant to undertake a comprehensive organisational assessment of the Ministry, inclusive of its Overseas Missions. This initiative aims to strengthen institutional capacity and enhance operational efficiency so as to position the MFCA to deliver its mandate with greater agility, effectiveness, and strategic focus. The scope of the consultancy will include:

- an assessment of the human resource competencies and capabilities;
- a review of talent management and leadership practices;
- an examination of the organisational culture; and

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Foreign Policy and Trade Relations

- the alignment of structures and systems with strategic objectives.

In moving towards improving operational efficiency, data accessibility, and information security, the MFCA has embarked on the project, *Establishment of a Document Management System*, for which \$1.5 million will be provided in fiscal year 2026. The Project will entail the creation of digital copies of all existing physical files, systematically stored within a secure, centralised database. The funds will be utilised to assess the physical records and establish the IT infrastructure.

An allocation of \$2.4 million will be provided to pursue Phase II of the *Refurbishment of Chancery and Residence, Caracas* Project. While Phase I focused on the refurbishment of structural and infrastructural components of the residence, Phase II will encompass the finalisation of all design elements to ensure the residence meets modern standards of functionality and safety.

In keeping with its commitment to modernising diplomatic infrastructure, the MFCA continues to advance the *Upgrade Works at Overseas Missions* Project. This strategic initiative targets the enhancement of 52 Government-owned properties located in countries where Trinidad and Tobago maintains Embassies and Consulates General, signalling a more dignified and professional representation of Trinidad and Tobago abroad, reinforcing the nation's diplomatic image and presence on the global stage. Further, the upgrade works are designed to elevate both the aesthetic quality and functional efficiency of the properties, while also enhancing their market value. During fiscal year 2026, the sum of \$8.0 million will be utilised to upgrade the following properties:

- Embassy of Trinidad and Tobago in Washington, D.C.;
- Official Residence of the Permanent Representative to the United Nations in New York; and
- The High Commission in London.

The project, *Upgrade of IT Infrastructure at the Ministry of Foreign and CARICOM Affairs and Overseas Missions*, is designed to significantly improve operational efficiency, reduce delivery times, and minimise service disruptions caused by equipment breakdowns and system downtimes. With an allocation of \$3.0 million, the MFCA will seek to modernise its digital toolkit by procuring communications equipment, computer hardware and software, and client management systems.

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Foreign Policy and Trade Relations

In fiscal year 2026, the MFCA will advance its plans to establish a new Embassy in the Middle East, marking a significant step in Trinidad and Tobago's efforts to deepen economic and political ties within the region. This initiative will serve to strengthen diplomatic ties with key Middle Eastern nations that are engaged in the global energy landscape and to foster collaboration, investment, and knowledge exchange across critical sectors. It is strategically aligned with national priorities to further rationalise the country's Energy Sector, including renewable energy, as well as to expand the opportunities to build the local Tourism and Financial Sectors. For this purpose, a provision of \$3.0 million will be made to undertake the necessary preparatory steps for the Embassy's establishment, including infrastructure development, staffing, and operational setup.

Communication

An allocation of \$14.0 million will be directed towards strengthening the Trinidad and Tobago Postal Corporation (TTPost) and helping it achieve its critical goals to maintain sustainability and foster the continued growth of the organisation. The following projects and associated activities will be undertaken in fiscal year 2026:

- *Refurbishment and Construction of Post Offices* – refurbishment of the Cunupia and Claxton Bay Post Offices, payment of final invoices and release of retention fees for works completed at the Curepe, Morvant and Santa Flora Post Offices;
- *Information Technology Infrastructure Upgrade* – upgrade of the:
 - ◊ IT hardware at the Post and Delivery Offices
 - ◊ structured cabling system at the National Mail Centre
 - ◊ data storage systems at the Records Management offices
 - ◊ Private Branch Exchange (PBX) systems at the National Mail Centre, Piarco; and
- *Security Infrastructure Upgrade* – replacement of the aged and ineffective perimeter barriers with new fencing at the:
 - ◊ Guaico Post and Delivery Office
 - ◊ Belmont Post and Delivery Office
 - ◊ Fyzabad Post Office
 - ◊ Carenage Post Office.

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ECONOMIC INFRASTRUCTURE

Information Technology and Digital Infrastructure

The Government intends to leverage Artificial Intelligence and digital technology to create sustainable jobs, modernise the Public Service, and position Trinidad and Tobago as a foremost destination for doing business. The integration of advanced technology into all spheres of public services, the private sector and the wider society will enhance the quality of citizens and ensure a globally competitive economy.

Thus, the improvement of the information technology infrastructure and digital systems is a priority within the Public Service aimed at delivering services in a smarter, more efficient manner, particularly, by using AI-powered systems. Further, investments will be made in reducing the digital divide by providing increased access to technology within communities and in building the knowledge base of individuals for growing the private sector through the use of technology. At the forefront of this effort is the Ministry of Public Administration and Artificial Intelligence (MPAAI), which will continue to implement four (4) significant programmes as detailed below.

A budget of \$10.0 million will be allotted to accelerate the implementation of the various projects that comprise the Establishment of the *Digital Government Programme*. These projects and the related activities that are planned for fiscal year 2026 are as follows:

- *National e-ID initiative* –
 - ◊ development of the e-ID System
 - ◊ enhancement of the e-ID Mobile App
 - ◊ deployment of Authentication and Enrollment toolkits
 - ◊ adaptation of office workflows by MDAs
 - ◊ provision of technical assistance and advisory support for e-ID System;
- *Interoperability Solution* –
 - ◊ procurement of Vendor Data Extraction Services for the Immigration Division
 - ◊ acquisition of ICT hardware for Interoperability Platform Operations and Management Unit
 - ◊ installation of ICT infrastructure at three (3) MDAs;
- *Data Centre* –
 - ◊ construction of the components for the modular data centre
 - ◊ purchase of IT subscriptions
 - ◊ engagement of software support and IT maintenance services; and

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Information Technology and Digital Infrastructure

- *Government-Owned and Operated Hybrid Cloud* –
 - ◊ design and development of Hybrid Cloud
 - ◊ development of proof of concepts.

Under the *Implementation of the Digital Society Programme*, \$8.0 million will be allocated for the continuation of activities as follows:

- establishment of ICT Access Centres throughout the country, including refurbishment works at identified existing building sites, such as electrical, networking, air conditioning, and electronic surveillance; and
- development of the Learning Management System.

The MPAAI will receive the sum of \$6.0 million for the continuation of the *Establishment of a Digital Economy Programme*, under which the planned activities include:

- development of the solution, in-house testing and hardening of existing software for cybersecurity in respect of the Social Benefits Wallet Project; and
- conduct of training and development of proof of concepts in respect of the:
 - ◊ Digital Hub Project (D'Hub), whereby the skills development aspect of the Programme will continue with further exposure of participants to curated training, knowledge sharing and strategic partnerships
 - ◊ D'Hub Challenge, whereby developer teams submit proof of concept for software solutions, which will be evaluated to determine training needs and the process towards the development stage.

Through the IDB loan-funded programme, *Implementation of the Digital Transformation Agenda*, a provision of \$20.0 million will be made to pursue the following activities under three (3) components:

- Component 1: Improving the Institutional Framework for Digital Innovation
 - ◊ consultancy services to implement the National Digital Transformation Strategy, (NDTS)
 - ◊ junior monitoring and evaluation consultancy services for NDTS Implementation
 - ◊ junior strategic communications consultancy services for NDTS Implementation

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Information Technology and Digital Infrastructure

- ◇ design and implementation of the Data Management and Governance Strategy
- ◇ advisory services to support development, implementation and functioning of a Citizens Engagement Strategy;
- Component 2: Accelerating the Growth of the Digital Economy –
 - ◇ establishing a Centre of Excellence
 - ◇ implementation of short-term digital skills training
 - ◇ provision of scholarships for ICT degree programmes
 - ◇ implementation of the National Digital Inclusion Action Plan
 - ◇ development of policies or guidelines to remove barriers for firms or citizens to participate in the digital economy; and
- Component 3: Collaboration for the Strengthening of National Cybersecurity Capabilities –
 - ◇ consulting services for Cyber Security Infrastructure Strategy
 - ◇ delivery and installation of a Hyper Converged System
 - ◇ supply and installation of Arctic Hub, Arctic National Cyber Security Centres and Censys Search Software.

The *Enhancement of the Single Electronic Window (SEW)* Programme, executed by the Ministry of Trade, Investment and Tourism, will continue in fiscal year 2026 with an allocation of \$3.5 million. The main activities to be funded include engaging cloud services for the TTBizLink and DevelopTT platforms and enhancing the TTBizLink Application Software. As a trade and business facilitation tool, the SEW is a significant step in improving the ease-of-doing-business and encouraging investment in the country.

Modern and efficient judicial services in Trinidad and Tobago remain a national priority. A key strategy for achieving this goal is the institutionalisation of digitisation and e-services, for which \$5.0 million will be provided under the project *Development of Judiciary Information Systems*. The funding will be used for:

- re-designing and upgrading the ICT network –
 - ◇ expansion of the network
 - ◇ upgrade of the server

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Information Technology and Digital Infrastructure

- ◊ establishment and operationalisation of a Disaster Recovery Centre
- ◊ fortification of the network for cybersecurity hardening; and
- expanding the Case Management Information System –
 - ◊ purchase of software licences and hardware
 - ◊ development of a data analytics module for the case management information system.

The Service Commissions Department will further its digitisation thrust by continuing its *Implementation of an Electronic Document Records Management System Project*. The Department will be provided with the sum of \$2.0 million to execute the following activities:

- purchase of Optical Character Recognition scanning software;
- development of a web portal; and
- conduct of pilot tests with specific divisions of the Service Commissions Department for the implementation and roll-out of the electronic system.

As it seeks to modernise and strengthen the public financial management processes, the Ministry of Finance will forge ahead with the implementation of the *Development of an Integrated Financial Management Information System (IFMIS)* Programme, for which a provision of \$10.0 million will be made in fiscal year 2026. It will continue with the development of a new Chart of Accounts, the Internal Audit framework, and enhanced cybersecurity measures. Significantly, the Ministry intends to roll-out the new System in ten (10) Ministries during the year.

The Ministry of Finance will also receive funding in the amount of \$53.0 million for the continuation of several ICT initiatives, including:

- upgrade of the ICT infrastructure at the Inland Revenue Division to encompass enhancement of the disaster recovery system and development of a Security Information and Event Management Solution;
- development and implementation of a disaster recovery plan, technology update and refresh, and penetration testing and vulnerability analysis for the Integrated Financial Management Information System;
- upgrade of the ICT network at the Treasury Division and development of a

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Information Technology and Digital Infrastructure

Document Management System for Pensions and Central Registry; and

- upgrade of the ICT infrastructure at the Financial Intelligence Unit.

The implementation of a Port Community System will continue in fiscal year 2026 with an allocation of \$29.4 million for the engagement of technical support in respect of the Automated Systems for Customs Data (ASYCUDA-PCS) integration as well as stakeholder engagement.

The Trinidad and Tobago Police Service will continue the upgrade of its ICT equipment and systems in fiscal year 2026 with an allocation of \$14.6 million. The scheduled activities for the year include:

- acquisition of an investigative software solution, specifically designed for the Anti-Corruption Investigation Bureau;
- upgrade and modernisation of the TTPS Global Access Control Systems to enhance the security at all police buildings;
- upgrade of the networking infrastructure at various facilities throughout the TTPS; and
- expansion of the Criminal Automated Biometric Identification System to the TTPS Divisional levels.

Information Technology and Digital Infrastructure: Tobago

The Computerisation Programme, Tobago will continue with an allocation of \$5.5 million for the THA to undertake the following activities:

- *Establishment of an Integrated Financial Management System;*
- *Networking the Division of Finance and Planning;*
- *Networking Department of Education with Schools;*
- *Secondary School Computerization Programme;*
- *Establishment of a Geographic Information System Platform; and*
- *Digitizing THA's Operations.*

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ECONOMIC INFRASTRUCTURE

Roads and Bridges

Road networks play a central role in the movement of both people and goods throughout the islands, thereby opening up opportunities for economic progress in all regions of the country and improving the standard of living. To strengthen connectivity and support economic activity, the Government will continue to focus on improving the road infrastructure in fiscal year 2026 with an investment totalling \$261.6 million. These efforts are aimed at enhancing accessibility, reducing travel times, promoting road safety and alleviating congestion on major transport routes.

Rehabilitation of Existing Roadways

The Government will provide the sum of \$69.2 million to the Local Government Bodies to enhance the road infrastructure within communities. The plans for fiscal year 2026 will include road resurfacing works, construction of footpaths, minor landslip repairs and culvert and minor bridge reconstruction works. Furthermore, the Ministry of Works and Infrastructure (MOWI) will be provided the sum of \$51.0 million to undertake critical sectional road rehabilitation works on roadways across Trinidad.

Construction of New Roadways

Under the *POS – East/West Corridor Transportation Project*, which is managed by the National Infrastructure Development Company Limited (NIDCO), a total of \$20.0 million will be provided for the engagement of a design consultant to prepare detailed designs for the Macoya Interchange, frontage roads and three (3) pedestrian walkovers at St. Augustine, Pasea, and Tunapuna.

Another key project is the *Solomon Hochoy Highway Extension to Point Fortin*, which is also managed by NIDCO. This Project will be allotted a budget of \$64.5 million for construction works on Package 5C, which entails the commencement of the segment from Gandhi Village to Suchit Trace.

Roads and Bridges: Tobago

The THA will be provided with \$27.4 million in fiscal year 2026 to continue several ongoing projects and programmes, including:

- *Major Improvement Works on Secondary Roads;*
- *Windward Road;*

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Roads and Bridges

- *Roxborough/Bloody Bay Road – Retaining Wall;*
- *Milford Road Bridges;*
- *Mt. St. George/Castara Road;*
- *Resurfacing Programme;*
- *Store Bay Local Road Extension;*
- *Rehabilitation of Claude Noel Highway;*
- *Programme for Upgrading Road Efficiency (PURE);*
- *Milford Road Upgrade;*
- *Windward Road Special Development Programme; and*
- *Scarborough Redevelopment Project.*

Manufacturing

The Non-Energy Manufacturing Sector is a significant contributor to GDP in Trinidad and Tobago. As part of its strategy to drive economic growth and create jobs, the Government has prioritised building a skilled workforce as a basis for an advanced Manufacturing Sector in the country. The Government will invest \$44.8 million in the Sector through programmes and projects geared towards ensuring a capable workforce, creating the opportunities to encourage and increase private investment, and strengthening the eco-system for quality production that remains synchronised with international trends and standards.

In fiscal year 2026, the *Implementation of a National Apprenticeship Programme (Non-energy Manufacturing Sector)* will be allocated a total of \$6.0 million towards the training of enrolled students. The Programme aims to boost human resource capacity within the Non-energy Manufacturing Sector by addressing existing skills gaps, thereby creating opportunities for savings and innovation solutions within the industries. The funding will be provided for students to complete the three-year course of study.

A sum of \$1.0 million will be provided for the *Implementation of a Wire Bending Apprenticeship Programme*, which will equip the youth and aspiring artisans across Trinidad and Tobago with technical skills in wire bending, a traditional craft with cultural, economic, and export potential. The Programme will provide structured

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Manufacturing

training, mentorship, and business development support for applicants, thereby facilitating sustainable livelihoods and stimulating growth within the local artisan and craft sectors. It will combine practical training with classroom instruction delivered over the course of one (1) year.

In an effort to improve the overall competitiveness and sustainability of Trinidad and Tobago's economy, a total of \$5.8 million will be invested in modernising national quality systems. Funding will be utilised by the Trinidad and Tobago Bureau of Standards to continue the implementation of the *National Quality Infrastructure Enhancement Programme*, which aims to strengthen the country's framework that institutionalises the practice of standardisation, conformity assessment services, metrology, and accreditation. The Programme targets both public and private sectors and the regulatory frameworks within which they operate. Some of the benefits to be derived from this Programme include:

- improved market access and consumer protection as well as increased exports as a result of applying standards and conformity assessment practices and overcoming technical barriers to trade;
- improved traceability of measurement for basic physical quantities in the area of metrology;
- increased confidence in the national market and Trinidad and Tobago's ability to compete in the international market;
- enhanced competitiveness of local industries and businesses;
- enhanced safety and health as part of socio-economic development; and
- accreditation of laboratories and other conformity assessment institutions to establish their technical competence.

Development of the Scrap Metal Industry

The Government will contribute a sum of \$0.4 million towards the project, *Development of the Scrap Metal Industry*. This industry is an important generator of foreign exchange and it also provides jobs and rids the environment of hazardous waste materials. Over the years the industry has been plagued with challenges that have hampered

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its operations and expansion. This Project seeks to efficiently regulate the Scrap Iron Industry in an effort to increase the number of compliant and competitive businesses operating within the Industry.

The *Development of the Steelpan Manufacturing Sector Programme* will receive an injection of \$2.0 million with the specific aim of developing the export potential of the Sector in an impactful and sustainable manner. It will involve the creation of an enabling environment for steelpan manufacturers to thrive and to build the necessary human resource capacity within the industry. Elements of the Programme will include the promotion of steelpan exports through local and international exhibitions/tradeshows and development of e-commerce platforms.

Industrial Development

An allocation of \$7.7 million will be provided to complete the project, *Upgrade to Factory Road Industrial Park Infrastructure*. Upon commissioning, the Park will make available 12 leasable lots with basic accessibility infrastructure. The Park is designed to accommodate potential tenants/investors focusing on light manufacturing, logistics, distribution and other similar businesses with an opportunity to develop their lots further based on their requirements or business fit.

The *Industrial Parks Roads and Drainage Infrastructure Upgrades Programme* will be advanced with an allocated sum of \$5.7 million. The ageing infrastructure of existing parks, some of which are more than 30 years old, require major rehabilitation or upgrade. In fiscal year 2026, focus will be placed on the upgrade of roads and drainage at the Frederick Settlement Industrial Park in Caroni and the O'Meara Industrial Estate in Arima. The upgrade works will include:

- milling of the existing failing asphalt surfaces;
- replacing and compacting structural base material (aggregate) in sections that have critical failure;
- replacing and compacting the asphaltic concrete surface on all roads;
- providing road marking on and signage at all roads; and
- improving roadside concrete drains, kerb and slippers and culverts where necessary.

A further \$8.8 million will be invested in the following parks:

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- Moruga Agro-Processing and Light Industrial Park – construction of retaining structures between two (2) lots to prevent the movement of soil caused by the river;
- Phoenix Park Industrial Estate – commencement of operations; and
- Dow Village Industrial Park – commencement of engineering designs.

Science, Research and Development

Government's National Policy Framework underscores that innovation, expertise and skills development are critical drivers of a sustainable and competitive economy. To this end, the Government will sustain investment in key institutions dedicated to science, research and development, including the Caribbean Industrial Research Institute (CARIRI) and the National Institute of Higher Education, Research, Science and Technology (NIHERST), in support of the vision for economic transformation.

Caribbean Industrial Research Institute

Funding totalling \$3.0 million will be allocated to the CARIRI in fiscal year 2026 for three (3) projects geared towards strengthening the Institute's operational capacity and advancing an innovation initiative. These projects are as follows:

- *Implementation of Critical Infrastructure Works at CARIRI Facilities* – a sum of \$1.6 million will be provided to enable improvement works including upgrade of the electrical infrastructure at four (4) laboratories, namely: the Microbiology, Petroleum and Sustainable Energy Services, Calibration and Industrial Materials laboratories;
- *Procurement of Equipment for CARIRI* – an allocation of \$1.2 million will be designated for the acquisition of state-of-the-art equipment for the multifaceted Institution, which serves a wide range of industries. Some of the equipment to be purchased in fiscal year 2026 include: an energy dispersive X-ray fluorescence sulphur and metals analyser, a power monitoring instrument, a mechanical asphalt lab mixer and a load test kit; and
- *Development of Downstream, Value-Added Products from Rubber Crumbs* – a further \$0.3 million will be allocated to support the continued development of CARIRI's facility that is dedicated to the utilisation of locally sourced rubber crumb

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Science, Research and Development

for downstream processing. This budgetary provision will facilitate the procurement of small-scale equipment, the execution of preparatory works to house the equipment and the development of product prototypes. These prototypes will serve both promotional and environmental testing purposes, towards fostering innovation, supporting sustainable industrial practices and promoting value-added utilisation of local raw materials.

The National Institute of Higher Education, Research, Science and Technology

The National Institute of Higher Education, Research, Science and Technology was established to promote the development of science, technology and innovation through research and development and policy formulation. In fiscal year 2026, an allocation of \$2.7 million will be provided for the following projects:

- *Teach Me* – \$0.4 million
 - ◊ hosting of Award Ceremonies for the 2025 Teachers' Curriculum Competition and 2025 Students' Innovation Competition
 - ◊ conduct of Science, Technology, Engineering and Mathematics (STEM) Clubs and STEM Enrichment Camps in schools focusing on integrated science through inquiry-based and hands-on activities;
- *STI Mapping and Priority Setting* – \$0.5 million
 - ◊ completion of the Tourism Sectoral Innovation Mapping Project and publication of the findings
 - ◊ commencement of the Sectoral Innovation Mapping production on the Financial Services Industry;
- *Analysis of Low Academic Performance of Students* – \$0.3 million
 - ◊ purchase of data analytics software
 - ◊ hosting of a research symposium to launch the report and key findings
 - ◊ printing, publication and dissemination of the report and key findings of the Analysis through short videos, social media and newspapers; and
- *Relocation of NIHERST* – preparation of the relocated offices of NIHERST and the National Science Centre, located at Grayson Courtyard, Barataria including the development of a space plan and retrofitting the internal architecture of the three-storey building – \$1.5 million.

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Culture

Trinidad and Tobago's diverse and rich culture offers immense potential not only for developing tourism but also for fostering cultural pride within the nation. The Ministry of Culture and Community Development (MCCD) continues to lead the advancement and promotion of the country's Cultural Sector with strategic investments in heritage events and infrastructure. These efforts contribute to a vibrant, inclusive and creative society that enhances national identity and the country's appeal as a cultural tourism destination.

In fiscal year 2026, a diversified portfolio of initiatives will be advanced to support the continued growth and dynamism of the Sector. A total of \$28.4 million will be allocated in fiscal year 2026 to implement several projects, some of which are detailed below.

Museum of the City of Port of Spain/Carnival Museum

An investment of \$2.5 million will be directed toward advancing key infrastructure upgrades at the Museum, including:

- accessibility enhancements –
 - ◊ supply and installation of an elevator lift to ensure inclusive access to exhibits and educational programmes for all visitors
 - ◊ construction of a lift shaft, complete with mechanical and electrical services; and
- Phase III works –
 - ◊ continuation of digitisation tasks to establish a hybrid library
 - ◊ replacement of all interior doors and flooring throughout the Museum
 - ◊ refurbishment of the multimedia conference room, which will facilitate interactive programming and community engagement
 - ◊ establishment of the Museum Library, which will offer a dedicated space for research and archival exploration
 - ◊ improvement of staff and visitor amenities and kitchen, cafeteria, and washroom facilities
 - ◊ installation of a change room
 - ◊ outfitting of a gift shop, which is intended to enhance the visitor experience and support local artisans.

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This investment signals a step forward in preserving and promoting Trinidad and Tobago's Carnival heritage, while ensuring that the Museum remains a dynamic, inclusive, and world-class cultural institution.

Upgrade of Facilities– Naparima Bowl

The Naparima Bowl holds a distinguished place in the cultural heritage of San Fernando and Trinidad and Tobago at large. Recognised as one of the nation's premier performing arts facilities, the Bowl will be re-established as a dynamic, multi-disciplinary venue, serving not only the performing arts, but also visual artists, culinary professionals, and horticulturalists. For this purpose, funding from both the Consolidated Fund and the Infrastructure Development Fund, totalling \$10.0 million, will be allocated to facilitate critical upgrades to the theatre's infrastructure and equipment. The scope of work will include:

- refurbishment and modernisation of the stage;
- assessment and upgrade of the stage fly/counterweight system to meet current entertainment industry and safety standards;
- replacement and enhancement of lighting systems;
- completion of structural refurbishment works, including the roof, walls, doors, and windows;
- upgrade of the Mechanical, Electrical and Plumbing (MEP) and fire suppression system systems;
- installation of finishings;
- completion of designs for and commencement of construction of a new Main Administration Building, featuring performers' changing rooms, restrooms, administrative offices, a library, meeting and conference rooms, and dedicated storage areas; and
- rehabilitation of the roof of the Main Auditorium.

Upgrade of Facilities – National Academy for the Performing Arts (NAPA)

The National Academy for the Performing Arts is a premier cultural and educational facility which spans over 40,000 square feet and houses a 1,500-seat acoustically engineered performance hall, dedicated practice and teaching rooms, advanced lighting and sound systems, a 54-room hotel, and the University of Trinidad and Tobago's Academy for the Performing Arts. In fiscal year 2026, upgrading of NAPA's climate control infrastructure and electrical power supply will receive priority attention.

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NAPA's cooling infrastructure is supported by an HVAC system comprising two (2) carrier 375-ton water-cooled chillers, both of which have reached the end of their expected operational lifespan. Currently, one (1) unit remains functional, while the other is non-operational. To address this deficiency, an investment of \$4.0 million is planned for fiscal year 2026 to cover the cost of decommissioning the existing chillers, installation and commissioning of two (2) new air-cooled chillers, reconfiguration of the cooling system, and construction or modification of the existing plant to accommodate the upgraded equipment.

Another \$2.5 million will be invested to boost the electrical power quality. The funding will be used for the repair and replacement of surge protection devices, specifically, with the transient voltage surge suppressors. Additional efforts will include the assessment and remediation or replacement of grounding systems, lighting arrays, and audio array systems.

The scope of works for the upgrade of NAPA facilities in fiscal year 2026 will also encompass installation of line conditioners, enhancement of the broadcast system and harmonic filters for sound quality, and improvements to audio line array configurations.

Southern Academy for the Performing Arts (SAPA)

The Southern Academy for the Performing Arts serves as another cornerstone for the development and promotion of the performing arts in Trinidad and Tobago. As a vibrant hub of cultural activity, SAPA offers a state-of-the-art environment dedicated to the advancement and celebration of the nation's artistic heritage.

For fiscal year 2026, upgrading of SAPA facilities will be financed by both the Consolidated Fund and the Infrastructure Development Fund, with funding totalling \$6.0 million. The sum of \$4.0 million from the Consolidated Fund will support continued infrastructure enhancements, focusing on the design, construction, and commissioning of a Multimedia Studio, aimed at producing high-quality video and photographic content for marketing and community engagement purposes.

An allocation of \$2.0 million from the Infrastructure Development Fund will be directed towards improving the electrical power quality and safeguarding critical equipment.

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The scope of works will include the assessment, repair, and/or replacement of existing line conditioners as well as the installation of new units to ensure stable and reliable power for essential systems.

Culture: Tobago

Through the THA, the *Orange Hill Community Workshop and Art Gallery Project* will be provided with an allocation of \$0.2 million to continue the upgrades to the facility. The planned works will elevate the workshop and gallery's functionality, accessibility, and visual appeal, ensuring it continues to thrive as a dynamic centre for artistic expression, skill development, and meaningful public interaction.

Tourism

Tourism promotes cultural exchange by allowing visitors to experience new traditions, cuisines, and historical sites. It plays a significant role in boosting local economies by creating jobs and supporting businesses such as hotels, restaurants and transportation services.

The Trinidad and Tobago's Tourism Sector has been identified as an engine for national development and a catalyst for sustainable employment by optimising the nation's unique landscapes, environment, diversity in people and rich culture. Through the Ministry of Trade, Investment and Tourism and the THA, a total of \$57.8 million will be invested in the Sector to pursue a number of initiatives, some of which are highlighted hereunder.

Turtle Tourism and Avian Capital Initiative

The Leatherback turtle is one of the world's seven (7) species of sea turtles that can be found nesting in Trinidad and Tobago. The North-East coast of Trinidad provides an extraordinary eco-tourism experience with the presence of the Leatherback turtles. Capitalising on the branding of Trinidad and Tobago's "Turtle Villages" can unleash the potential to propel Trinidad and Tobago as the premier turtle tourism destination, globally. In furtherance of this, the *Turtle Tourism and Avian Capital Initiative* will seek to drive sustainable economic growth in rural coastal communities through increased tourist arrivals, increased revenue generation and expanded eco-tourism services. It will promote long-term environmental conservation and responsible

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wildlife interaction through partnerships, education and certified tourism standards. The sum of \$4.0 million will be allocated for this Initiative and it will encompass the following four (4) sub-components:

- branding and marketing of “Turtle Villages” in Valencia, Grande Riviere and Matura;
- upgrading of the Turtle Village Visitor Centres and signage;
- training and capacity building; and
- conserving the environment.

Renovation of Magdalena Grand Beach and Golf Resort

An investment of \$10.0 million will be directed towards the *Renovation of Magdalena Grand Beach and Golf Resort* Project. The facility has significantly deteriorated and requires urgent and immediate upgrade. The e-Teck will continue to manage the renovation works, detailed as follows:

- consultancy services:
 - ◇ mechanical, electrical and plumbing assessment of the Resort’s plant
 - ◇ engineering consultancy services and construction supervision services;
- MEP upgrades:
 - ◇ upgrade of elevators and electrical infrastructure
 - ◇ upgrade of plumbing system, south satellite pool and HVAC plant;
- structural upgrades:
 - ◇ structural upgrade works to superstructure of the North and South wing
 - ◇ upgrade of lobby glass, archer window and main wing
 - ◇ painting of the external building; and
- environmental protection works.

Implementation of the Hilton Trinidad PIP

A sum of \$10.0 million will be allocated for the project, *Implementation of the Hilton Trinidad PIP*. The 405 high-quality hotel rooms at the Hilton Trinidad and Conference Centre is a significant structure in the history of Trinidad and Tobago. In fiscal year 2026, the Hotel will continue to undergo significant renovation in order to maintain

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the Hilton brand. These upgrades will ensure that the Hotel is fully renovated and will operate as a solid competitor in both the hotel industry and the business travel market.

Queen's Park Savannah UNESCO World Heritage Initiative

The Queen's Park Savannah is well known for its importance to Trinidad's Carnival celebrations as well as its other cultural events. It is also surrounded by the Magnificent Seven buildings with its collection of historic mansions, which are visited by locals and tourists. The *Queen's Park Savannah UNESCO World Heritage Initiative* Project involves the establishment of a multi-purpose cultural facility (Festival Village) within the Queen's Park Savannah to foster heritage tourism and economic development. It will also add to the merit of putting the Savannah on the United Nations Educational, Scientific and Cultural Organization's (UNESCO) list as a world heritage site. The sum of \$0.5 million will be allocated to commence this Project.

Tourism: Tobago

A total of \$15.7 million will be invested in Tobago's tourism industry with the primary goal of becoming the perfect travel destination by building competitive sites and attractions that satisfy worldwide standards through several programmes and projects. These include:

- *Pigeon Point Infrastructure Works, Fort King George Heritage Park;*
- *Storebay Beach Facility, Refurbishment of Mt. Irvine Beach Facility;*
- *Trinidad and Tobago Hospitality and Tourism Institute; and*
- *Tobago Campus and Tobago Tourism Agency.*

Transport

The development of an efficient, safe and reliable transport sector in Trinidad and Tobago is critical for achieving social and economic development by facilitating trade, exchange and travel. The Government will continue to focus on the creation of an accessible multi-modal national transport system that is interconnected, flexible and tailored to minimise the constraints to the mobility of passengers and goods. To this end, the Government will continue to improve the reliability of public transport delivery on land, sea and air by research and technology use, the development of infrastructure, fleet upgrades and traffic management measures, for which a total

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Transport

of \$142.3 million will be provided to the Ministry of Transport and Civil Aviation, the Ministry of Works and Infrastructure and the THA in fiscal year 2026.

Land Transportation

Resources amounting to \$6.0 million will be allocated to the Public Transport Service Corporation for projects aimed at expanding the Corporation's public transportation infrastructure in order to provide improved services and enhanced safety for its customers. Some of the activities to be pursued in fiscal year 2026 are:

- continuation of consultancy services for the preparation of a Master Space Plan for all existing and proposed PTSC facilities;
- continuation of upgrade of the Port of Spain Maxi Taxi Facility:
 - ◊ installation of security lighting system for the facility
 - ◊ resurfacing of roadways and platforms
 - ◊ repairs to the roof and the electrical system; and
- upgrade of the Priority Transit Mall Facilities at San Juan and Curepe:
 - ◊ repair of roof, ceiling, windows and restrooms
 - ◊ installation of seating.

Traffic Management

The Traffic Management Branch of the Highways Division will receive a total of \$5.5 million for projects aimed at providing traffic management and road safety measures throughout the country. These projects will include:

- *Provision for Data Collection* – installation of video detection devices at major cities across the country to collect data for traffic management;
- *Purchase of Road Marking Equipment* – procurement of premelter boilers, reflectometers, line erasers, road dryers, painting tractors and tactile road marking machines;
- *Provision of Road Safety Audit on the Roadways of Trinidad* – assessment of road safety on 8,320 km of roadways; and

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- *Provision to Upgrade Obsolete Traffic Signal Control Equipment* – procurement of equipment for the upgrade of obsolete traffic signals on various intersections on the Churchill-Roosevelt Highway, the Queen's Park Savannah and urbanised centres in Trinidad.

Sea Transportation

The Port Authority of Trinidad and Tobago will receive an allocation of \$30.0 million in fiscal year 2026 to focus on the development of port infrastructure and major asset renewals in order to increase transport efficiency, safety and cargo handling capacity. The funding will be utilised for the:

- replacement of three (3) cone fenders and supporting frames at the Port of Port of Spain to ensure the safe berthing of container vessels;
- continued restoration of the CARICOM Jetty quay and quay walls to improve the reliability and safety of the Port's berthing facility by reducing mooring and cargo movement risks; and
- acquisition of optimal terminal assets to increase port operation efficiency and reliability, such as empty container handlers, rubber tyred gantry cranes, empty container handlers, tractor and terminal trailers.

The sum of \$5.8 million will also be provided to the Maritime Services Division of the Ministry of Works and Infrastructure to continue the implementation of works relating to sea vessel traffic safety and management. Phase II of the Programme, *Removal and Disposal of Wrecks and Derelict Vessels*, will commence with the removal of wrecks outside the Port of Spain Harbour. The final payment will also be made for the removal and disposal of derelict marine vessels and wrecks that posed a hazard to navigation in the Port of Spain shipping lanes, which were completed in fiscal year 2025 under Phase I. Furthermore, to enhance sea transport safety, a consultancy will commence to develop the scope of works for the repair of the lighthouses around the country including the Galera Lighthouse.

The Ministry of Works and Infrastructure will receive another \$7.0 million for the following projects to be executed by the NIDCO:

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- *Major Asset Renewal of the Water Taxi and Fleet of Vessels* – to continue to upgrade the fleet with the replacement of standby generators;
- *Upgrade of Berthing Infrastructure at the Port of Scarborough, Tobago* – to commence preliminary survey works for the construction of an 88-metre open-piled jetty, designed to improve port infrastructure for the handling of cargo and passenger vessels; and
- *Construction of the La Brea Dry Dock and Associated Facilities* – continuation of the Marine Facility (Phase I – Jetty).

Air Transportation

The sum of \$30.0 million will be made available to the Airports Authority of Trinidad and Tobago (AATT) in fiscal year 2026 for the modernisation of the airports and improvement of the facilities towards achieving operational and commercial objectives. The Authority will continue to focus on works that target the development of infrastructure and safety requirements to meet the ICAO's standards, including:

- development of a Runway End Safe Area at Runway No. 28 at the Piarco International Airport;
- installation of nine (9) flood lights at the expanded aircraft parking ramps at the Piarco International Airport, both North and South Terminals; and
- upgrade of the video surveillance and access control systems at both the Piarco International Airport and the ANR Robinson International Airport (ANRRIA), Tobago to meet the security requirements.

The AATT will also continue to focus on the following projects at the ANRRIA with a budget of \$16.0 million:

- *Security Systems (CCTV and Access Control Systems)* – upgrading of the existing security system to meet the current needs and specifications of the AATT;
- *Repairs to Perimeter Fence – ANRRIA* – continuation of repair works to sections of the perimeter fence line, which have deteriorated over the years due to sea blast; and

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- *Systems, Furniture, Equipment and other items necessary to operate the New Terminal at ANRRRIA* – installation of the requisite ICT systems, furniture, equipment in order to operationalise the new terminal building at the ANRRRIA, to attain sufficient capacity and level of service to support the development of tourism in Tobago.

The Ministry of Finance will continue with the project, *Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport* in fiscal year 2026 with an allocation of \$35.0 million. This Project is being executed by the NIDCO for the Ministry of Finance. The terminal building and associated facilities have been completed, and the allocation will be utilised for payment for works completed during fiscal year 2025.

Transport: Tobago

The THA will be provided with the sum of \$0.7 million in fiscal year 2026 to continue the development of the sea transport infrastructure through the following projects:

- *Construction of a Jetty at Parlatuvier;*
- *Construction of a Jetty at Bird of Paradise Island;*
- *Construction of a Jetty at Cove and Plymouth; and*
- *Establishment of a Marine Park Control Unit at Gibson Jetty.*

In addition, the Assembly will continue the project, *Construction of Bus Shelters and Bus Stops*, with an allocation of \$0.5 million for the construction and refurbishment of bus stops throughout Tobago.

Water Security

A dependable and sustainable supply of potable water is vital to safeguarding public health, sustaining economic growth, and reinforcing environmental resilience. The Water and Sewerage Authority (WASA), under the Ministry of Public Utilities, will continue to advance its programme of works, focusing on well development, plant refurbishment, pipeline replacement, and system optimisation. To support these initiatives, a total allocation of \$144.5 million will be provided for projects and programmes, which are detailed below.

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Water Security

Community Water Improvement Programme (CWIP)

The CWIP will be allocated \$25.0 million to undertake mains and pipeline replacement works covering 13.6 km. These works are expected to improve the water supply for approximately 2,700 persons in the following areas: Riley Road, Claxton Bay; Moonsammy and Soobram Trace, Dow Village; Corner Dyette Street and King Sultan Avenue, Cunupia; Corner Hindustan and Naggee Road; Delhi Road, Mon Desir; E Street, Point Fortin; Sanchez Street, Arima; Farfan Street, Arima; Bertie Road, Five Rivers; Cameron Village, Paramin; and Chaconia Avenue, Pleasantville Circular Road, San Fernando.

Design and Implementation of an Intelligent Virtual Guarding (IVG) System at WASA Installations

A provision of \$2.0 million will be made in fiscal year 2026 to implement the IVG System, involving the installation of 101 cameras across 11 WASA installations. The System is designed to enhance security services by enabling the Authority to reconfigure its security network into a more intelligence-driven and technology-based framework. This approach is aligned with national security objectives and will reduce the reliance on on-site security personnel.

Adopt and Implement Water Resources Management (IWRM)

The Water Resources Agency, under the purview of the WASA, is the body responsible for the integrated and sustainable management of the nation's water resources through conservation, protection, development, regulation and stakeholder collaboration. To fulfil this mandate, the sum of \$1.0 million will be allocated to facilitate the procurement of equipment aimed at strengthening hydrological monitoring, flood monitoring and early warning systems, as well as supporting isotopic research into groundwater recharge.

Development of a Climate Risk-Informed Water Resources Master Plan for Trinidad and Tobago

Funded by a contributory grant of \$0.8 million United States Dollars from the Caribbean Development Bank, the Project seeks to build national capacity, strengthen climate resilience, and support sustainable management of freshwater resources. By training technical staff, integrating climate projections into water demand and

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Water Security

supply forecasts, and optimising resource allocation across watersheds, the Project will enable risk-informed decision-making, safeguard vulnerable groups, promote sustainable development and improve the well-being of communities nationwide. For this purpose, the sum of \$0.9 million will be provided.

National Water Stabilization and Improvement Programme (NWSIP)

The NWSIP seeks to eliminate rotational water supply schedules in underserved communities and improve overall access to pipe-borne water. By increasing localised production, the Programme will enhance distribution schedules and ensure a more reliable water supply. This initiative will directly improve living conditions and water security for communities nationwide. In fiscal year 2026, funding of \$15.0 million will be made available for the following:

- completion of the drilling and equipping of Granville Option C and Carapal A and B Wells;
- commencement of the drilling and equipping of Valencia No. 1 Well; and
- commencement of the upgrade of Carlsen Field (Ravine Sable) Water Treatment Plant.

Moruga Water Development

The *Moruga Water Development* Programme is designed to improve the water service reliability in areas currently affected by irregular supply, specifically customers in Moruga/Tableland. Through this Programme, the sum of \$2.7 million will be provided to continue upgrade works at the Trinidad Central Oilfield, St. Mary's and St. Julien Booster Stations.

Refurbishment Works at Caroni Water Treatment Plant (CWTP)

The Caroni Water Treatment serves approximately 500,000 customers in North, Central and South Trinidad. The refurbishment of the Caroni WTP is essential in maintaining the level of service to these customers. In fiscal year 2026, the WASA will undertake the following work with an allocation of \$15.0 million:

- upgrade of the flocculation and sedimentation basin sludge piping withdrawal system and electrical distribution system; and
- design and construction of chemical dosing storage facilities.

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Water Security

National Water Sector Evolution Programme (NWSEP)

The *National Water Sector Evolution Programme (NWSEP)* aims to improve the levels of service to customers to a minimum supply of 24 hours per day for three (3) days per week. The Programme involves finding new water sources, reducing non-revenue water loss and optimising water treatment plants. Funding in the amount of \$38.0 million will be made available for the following activities:

- completion of the drilling and equipping of the Arouca No. 13 and Mayaro No. 20 wells;
- commencement of the drilling and equipping of five (5) new wells;
- replacement of aged pipelines; and
- refurbishment of the Navet and Freeport Water Treatment Plants.

Trinidad and Tobago Water Sector Development Programme (TTWSDP) TT-L1055. This Programme is funded through an IDB loan and its general objective is to improve the efficiency, quality, sustainability, and resilience of the potable water supply service and to strengthen water security in Trinidad and Tobago. A total of \$35.0 million will be provided for the continuation of works on a series of major initiatives under this Programme, including:

- design and construction of the Santa Cruz Water Treatment Plant and the Goldsborough Water Treatment Plant; and
- refurbishment of the:
 - ◊ North Oropouche Water Treatment Plant
 - ◊ Guanapo Water Treatment Plant
 - ◊ Navet Water Treatment Plant
 - ◊ Freeport Water Treatment Plant
 - ◊ Chatham Water Treatment Plant.

Desilting and Rehabilitation of Hillsborough Dam in Tobago Phase 1 and 2

An amount of \$6.5 million will be allocated in fiscal year 2026 for the continued rehabilitation of the Hillsborough Dam. Over the years, the Dam has lost its capacity due to siltation. As part of the ongoing process to improve capacity, the WASA will rehabilitate the spillway crest and chute and undertake critical repairs to the energy dissipators within the spillway.

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Sewerage

The treatment and management of wastewater is integral for the protection of both public health and the natural environment. By ensuring the efficient removal of harmful substances from raw sewerage, these interventions guard against diseases, preserve ecosystems, and support sustainable urban growth.

In fiscal year 2026, a total of \$12.0 million will be designated for the project, *Refurbishment of the Beetham Wastewater Treatment Plant (WWTP)*. This Project will support the completion of the supply, installation and commissioning of three (3) mechanical influent screens with electrical controls, refurbishment of two (2) secondary clarifiers and the supply, installation and commissioning of eight (8) anoxic mixers for the Bioreactor.



SOCIAL INFRASTRUCTURE

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Education

The Government will continue to invest in the future of the country through education as this is considered the most powerful tool for change. Thus, ensuring free and quality education for all children remains a high priority. This will be done by introducing advanced technology and improving the physical and digital infrastructure in schools at all levels as well as reviewing the curriculum, for which a total of \$565.8 million will be provided to the Ministry of Education (MOE), Ministry of Tertiary Education and Skills Training and the THA in fiscal year 2026.

Early Childhood Education

The number of Early Childhood Care and Education Centres (ECCE) in the country amounts to 211, in which approximately 7,364 students are enrolled. The MOE will receive \$6.0 million for the refurbishment and furnishing of Early Childhood Care and Education Centres in Trinidad, distributed through the following projects:

- *Improvement/Refurbishment/Extensions to ECCE Centres* – a provision of \$4.0 million will be made to meet contractual payments from the previous fiscal year, continue improvement and refurbishment works, and support the Inclusive School Project, which is aimed at ensuring the safety and well-being of students with disabilities; and
- *Procurement of Furniture and Equipment for ECCE Centres* – an allocation of \$2.0 million will be provided to meet contractual payments arising from work completed in the previous fiscal year and for the supply and installation of furniture at new and existing ECCE Centres.

Primary School Education

The Education Sector includes 476 primary schools, in which approximately 112,739 students are enrolled. A total of \$96.5 million will be directed towards the construction and upgrade of primary schools throughout Trinidad. From this amount, a sum of \$13.5 million will be used for:

- *Construction of Gaines Normal AME* – payment for completion of designs and commencement of construction works;

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- *Construction of Temporary Pre-Engineered Classrooms* – construction of pre-engineered facilities at three (3) existing Primary Schools, Claxton Bay Junior Anglican, Brighton Anglican and Palmiste Government; and
- *Construction of Curepe Presbyterian Primary School* – completion of Block C.

Other projects and programmes to be funded in fiscal year 2026, include:

- *Improvement/Refurbishment/Extensions to Primary Schools* – an amount of \$50.0 million will be utilised for:
 - ◇ repairs to primary schools, including electrical, sewer, plumbing, flooring, ceiling and roofing
 - ◇ contractual payments arising from works completed in the previous fiscal year
 - ◇ implementation of the Inclusive School Project at three (3) schools, aimed at improving the safety and well-being of students with disabilities;
- *Procurement of Furniture and Equipment for Primary Schools* – the sum of \$3.0 million will fund the replacement of worn and dilapidated furniture in primary schools as well pay for work completed in a previous fiscal year; and
- *Emergency Upgrade to Primary Schools* – an allocation of \$30.0 million will be designated for emergency and unplanned works as needed to repair schools and to address safety and health issues arising from ageing infrastructure, fires and natural disasters.

Secondary School Education

At the secondary school level, there are 134 schools, in which approximately 85,665 students are enrolled. The Government will continue to invest in the nation's students through the implementation of initiatives to improve and enhance the secondary school infrastructure. The key initiatives include:

- *Improvement/Refurbishment/Extensions to Secondary Schools* – a total of \$55.0 million will be allocated for:
 - ◇ secondary schools repairs, such as electrical, sewer, plumbing, flooring, ceiling and roofing repairs
 - ◇ the Inclusive School Project at two (2) schools
 - ◇ payment for work completed in the previous fiscal year;

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- *Emergency Upgrade to Secondary Schools* – funding in the sum of \$20.0 million will be made available for undertaking emergency and unplanned works; and
- *Construction of Temporary Pre-Engineered Classrooms* – the sum of \$5.0 million will be provided for the construction of temporary pre-engineered classrooms at the Chaguanas South Secondary and San Fernando Central Secondary Schools.

Special Education

The student population of the 12 Special Education schools in Trinidad is approximately 500. In fiscal year 2026, a total of \$10.5 million will be provided for the following two (2) projects:

- *Repairs and Maintenance of Special Schools* – with funding of \$9.0 million, repairs and improvement works will be executed at nine (9) schools:
 - ◇ Lady Hochoy – Gasparillo
 - ◇ Lady Hochoy – Cocorite
 - ◇ Lady Hochoy – Arima
 - ◇ Cascade School for the Deaf
 - ◇ Princess Elizabeth Special School
 - ◇ School for Blind Children
 - ◇ Audrey Jeffers School for the Deaf
 - ◇ Wharton Patrick Special School
 - ◇ Lady Hochoy – Penal; and
- *Development of a School for Special Education at Pointe-a-Pierre* – a provision of \$1.5 million will be made for repairs and maintenance of the School.

Digitisation of the Education Sector

In fiscal year 2026, the MOE will advance its Digital Education Programme, which is geared towards modernising the education system, enhancing digital learning outcomes, and exposing student to the use of the technology. To this end, the sum of \$124.0 million will be invested to support the following key activities:

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- *Acquisition and Delivery of Laptops and Tablets* – with funding of \$105.0 million, procurement and distribution of laptops and accessories to students and educators will be undertaken as follows:
 - ◇ 18,000 laptops for Form 1 students
 - ◇ 3,000 laptops for secondary school teachers;
- *Digital Education Programme* – the sum of \$15.0 million will facilitate the expansion of ICT infrastructure by upgrading hardware and software across public schools to ensure reliable access to digital tools, such as eBook Platform and Textbooks; and
- *Enhancing the Information Technology Infrastructure of the Ministry* – with a budget of \$4.0 million, upgrading of the MOE's data centre and network, procurement of laptops and computers, and installation of an offsite disaster recovery solution will continue.

Additionally, the MOE will embark upon two (2) new interventions to ensure the well-being of students is safeguarded and to prepare them to maximise educational opportunities in pursuit of equal access to quality education by all. A total of \$3.5 million will be provided in fiscal year 2026 for the following:

- *Maximisation of Education Opportunities* – the sum of \$1.5 million will be provided for the engagement of consultancy services to develop a tool for universal screening and treatment of children between the ages of four and six; and
- *Technical Vocational Education and Training/Technology Education (TVET/TE) Revitalisation Programme at Secondary Schools in Trinidad and Tobago* – the sum of \$2.0 million will facilitate the following:
 - ◇ roll-out of the Specialist TVET/TE Department for the expansion of TVET offering in schools
 - ◇ development of teaching and learning resources
 - ◇ professional development and up-skilling of teachers
 - ◇ reform of technology education curriculum pertaining to Forms 1 to 3.

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Tertiary Education

This Ministry of Tertiary Education and Skills Training will continue to pursue its mandate of governing and developing the tertiary and technical-vocational education and training sectors to nurture the country's human resource to ensure that the workforce's skills align with the labour market needs for growing the economy. The Ministry remains committed to maintaining a secure and productive education environment in tertiary institutions across the nation. In fiscal year 2026, an investment of \$258.3 million will facilitate training programmes, infrastructure upgrades and digitisation of tertiary institutions. The funding will be utilised by various tertiary education institutions to implement several projects and programmes, which are featured below.

Digitisation of the Tertiary Sector

In order to modernise the delivery of tertiary education and secure the facilities, the following initiatives will be pursued in fiscal year 2026:

- *COSTAATT Technology Upgrade* – an allocation of \$2.0 million will be used to purchase and install CCTV cameras and network video recorders and upgrade the wireless services;
- *NESC IT Upgrade* – a provision of \$1.0 million will be made for the procurement of hardware (CCTV and network switches);
- *Upgrade to the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited* – funding of \$0.9 million will be provided for the procurement of an Enterprise Resource Planning (ERP) solution and licenses for the Microsoft PowerBi for Management Dashboard; and
- *National Training Agency (NTA) ICT Infrastructure Renewal Project* – the sum of \$0.3 million will be allocated to complete the purchase of ICT equipment, VOIP telephones and servers.

The University of Trinidad and Tobago (UTT)

The UTT continues to perform research and teaching functions with emphasis on innovation and entrepreneurship, aligned to the needs of the labour market. In fiscal year 2026, the Government will support the University's initiatives with an investment

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of \$11.7 million, geared towards the construction, rehabilitation and upgrading works across the UTT campuses as follows:

- *The Eastern Caribbean Institute of Agriculture and Forestry - Improvement to Facilities* – an allocation of \$2.0 million will be provided to complete the following infrastructure upgrade works:
 - ◇ fencing of three (3) livestock grazing pastures
 - ◇ installation of roof for ground walkways
 - ◇ upgrade of fire alarm system
 - ◇ installation of a galvanized roof over the Zinnia Science Laboratory
 - ◇ upgrade of the canteen dining area and flooring at the Hibiscus building;
- *John S. Donaldson Technical Institute - Improvement of Facilities* – a provision of \$0.9 million will be made for refurbishment of the canteen building and installation of a fire alarm system in each block;
- *San Fernando Technical Institute - Upgrade of Facilities and Equipment* – a budget of \$1.2 million will be provided for improvement works, including the upgrade of the fire alarm system and washrooms;
- *UTT -Point Lisas Campus* – the sum of \$2.0 million will be designated for upgrading of the roof guttering of the technology building and development of a Drilling Fluids Laboratory;
- *Upgrade of the University of Trinidad and Tobago Campuses* – with an investment of \$4.0 million, infrastructure improvement works will continue at the Chaguanas Campus, the National Academy for the Performing Arts, and the Chaguaramas Campus. The works will include replacement of flooring and air conditioning units, installation of lighting equipment and fire alarm systems, and upgrade of electrical systems and roofing;
- *Establishment of the Aviation Institute - UTT Camden Campus Phase 1 and 2* – an amount of \$1.3 million will be directed towards pigeon-proofing and upgrade of the ventilation system in the hangar building; and
- *UTT - Tobago Campus* – funding of \$0.3 million will be provided for the installation of an entry sign wall and road signage.

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The University of the West Indies (UWI)

The mission of the University of the West Indies is to advance learning, create knowledge and foster innovation for the positive transformation of the Caribbean. The Government will continue to support UWI's mission by investing a total \$92.1 million in fiscal year 2026. This sum will facilitate the implementation of projects aimed at improving the University's facilities as follows:

- *Building of the International Fine Cocoa Innovation Centre* – an allocation of \$1.0 million will be provided for the supply, delivery and installation of equipment;
- *Renovation of Chemistry C1 Building and Replacement of Fume Hoods* – the sum of \$18.6 million will be made available to finalise payments for Phase I works which were completed. Phase II works will commence and will involve the design of the HVAC plumes for the fume hoods and structural reinforcement at rooftop level as well as supply and installation of the HVAC system;
- *Replacement of HVAC Systems and Associated Works at the UWI Sport and Physical Education Centre (SPEC)* – funding in the amount of \$2.5 million will be provided to meet final payments for the installation of the new HVAC systems in the indoor court area, administrative offices and classrooms, which were completed in fiscal year 2025; and
- *Refurbishment of the Penal/Debe Campus* – restoration works at the UWI South Campus, Debe, will commence in fiscal year 2026 with an allocation of \$70.0 million. The scope of works entails the completion of the Moot Court, Central Library, Academic Building, Student Union Building, and Hall of Residence.

Skills Development (Technical and Vocational Education and Training)

The Government is committed to providing the highest level of technical and vocational education and facilitating easy access for students who are interested in this field. Therefore, in fiscal year 2026, a total of \$30.2 million will be invested in a range of initiatives with a view to not only equip the workforce with the relevant skills tailored to industry needs but also to stimulate economic growth, reduce unemployment, and promote social mobility. Through the Ministry of Tertiary Education and Skills Training and the THA, various training agencies will be utilised to undertake the following activities:

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Metal Industries Limited – Institute of Technology (MIC- IT)

Name of Project	2026 Allocation (TT\$Mn)	Planned Activities
<i>Construction of HYPE Administration and O'Meara Centre (MIC)</i>	0.6	• completion of the Multi-Purpose Workshop • installation of a security system • upgrade of the Centre – paving of yard, painting, and construction of covered walkway, gates and fence.
<i>Establishment of Diego Martin HYPE Centre (MIC)</i>	0.5	• purchase of training equipment, including culinary, tailoring/dressmaking equipment, welding equipment, plumbing, electrical
<i>National Skills Development Programme Centre at Macoya (MIC)</i>	2.0	• outfitting of the Learning Factory • procurement of computers and mechatronic training equipment • construction of workshop and laboratory space • training for staff
<i>Metal Industries Company - Training Subsidy (Legacy Project)</i>	0.5	• purchase of PPE, raw materials and tools • training through industrial attachments for Journeyman trainees
<i>Upgrade of Technology Centres at Port of Spain, Pointe-a-Pierre, Ste. Madeleine and Laventille</i>	2.0	• upgrade of canteen and purchase of training tools and equipment for the Point -a -Pierre Centre • supply and installation of fume extractor equipment at the Laventille Technology Centre
<i>Government Vocational Centre - Construction of New Facilities at Point Fortin</i>	1.0	• supply and installation of fume extractor equipment

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Name of Project	2026 Allocation (TT\$Mn)	Planned Activities
<i>Acquisition of Capital Equipment for Metal Industries Company Limited (Legacy)</i>	2.0	procurement of workshop equipment and specialised training equipment
<i>Upgrade of the Pleasantville Technology Centre</i>	0.5	upgrade of classrooms and workshops
<i>Tobago Technology Centre</i>	2.0	- construction of a parking lot and fence with security lighting - outfitting of the automotive workshop - upgrade of the canteen
<i>Establishment of a Skills and Technology Centre in Debe/Penal (MIC)</i>	1.0	upgrade of the roof, air conditioning and recreational space

National Energy Skills Centre (NESC)

Name of Project	2026 Allocation (TT\$Mn)	Planned Activities
<i>Upgrade of the NESC Skills and Technology Centre Goldsborough, Tobago</i>	1.8	- upgrade of roof and buildings - purchase of heavy equipment for training of operators
<i>Upgrade of NESC - Skills and Technology Centre Ste. Madeleine</i>	2.0	- installation of fire water system - upgrade of student entrance, car park paving and drainage works

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Name of Project	2026 Allocation (TT\$Mn)	Planned Activities
<i>Upgrade of NESC Technology Centre La Brea</i>	0.9	• purchase of welding equipment • upgrade of buildings on campus
<i>Upgrade of NESC Skills and Technology Centre Point Lisas</i>	2.5	• upgrade of student washrooms • upgrade of student entrance • installation of fire water system • upgrade of the Head Office building

College of Science Technology and Applied Arts of Trinidad and Tobago (COSTATT)

Name of Project	2026 Allocation (TT\$Mn)	Planned Activities
<i>COSTAATT Campuses Health and Safety Compliance</i>	4.5	• purchase of fire extinguishers • installation of emergency lighting • upgrade of the HVAC system at the Chaguanas Campus

Youth Training and Employment Partnership Programme (YTEPP)

Name of Project	2026 Allocation (TT\$Mn)	Planned Activities
<i>Establishment of a Training Facility - Chaguanas</i>	4.9	• settlement of final payments for construction of the Administration Centre and upgrade of the automotive and electrical buildings • outfitting of the Administrative Centre • construction and outfitting of the heavy equipment operations classroom and workshop buildings

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Name of Project	2026 Allocation (TT\$Mn)	Planned Activities
<i>Upgrading of Facilities (YTEPP Limited)</i>	1.5	The Maloney Vocational Training Centre: • replacement of the roof and ceiling at the Multi-purpose Hall • upgrade of the perimeter fencing • upgrade of the electrical system • restoration of the Hair Dressing Laboratory The Waterloo Training Centre: • upgrade of the drainage infrastructure and electrical system • installation of ceiling and lighting • replacement of flooring • fabrication of a greenhouse (100 feet x 26 feet) • procurement of a high pressure pump and two (2) water tanks

Scholarships

In Trinidad and Tobago, the Government continues to prioritise investments in the Government Assistance for Tuition Expenses (GATE) Programme and the National Scholarships Programme to widen access to tertiary education. The fields of studies for which scholarships are granted include: Applied Science (Medicine and Health), Engineering and Technology, Science and Technology, Humanities and Education, Natural Sciences, and Social Science. In fiscal year 2026, the Ministry of Tertiary Education and Skills Training will continue to provide scholarships and bursaries at a cost of \$143.2 million to approximately 1,733 recipients, as detailed in the table below.

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Scholarship Programme	2026 Allocation (TT\$Mn)	No. of Beneficiaries and Planned Activities
<i>Scholarships - President's Medal and Non Advanced Level Examinations</i>	2.5	Nine (9) beneficiaries: seven (7) continuing scholarships and two (2) new President Medal Scholarships are to be awarded: • payment of personal maintenance and book allowances, book allowance and other allowances, tuition and airfare for students studying abroad
<i>National/Additional Scholarships based on Advanced Level Examinations</i>	90.0	422 beneficiaries: 322 continuing scholarships and 100 new scholarships are to be awarded: • payment of personal maintenance and book allowances, book allowance and other allowances, tuition and airfare for students studying abroad
<i>Annual Scholarship and Technical Assistance Programme</i>	0.3	Six (6) beneficiaries: • payment of personal maintenance and book allowances, book allowance and other allowances, tuition and airfare for students studying abroad
<i>Establishment of Undergraduate Scholarship Scheme for Students with Disabilities</i>	0.4	• Scholarships are to be awarded.

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Scholarship Programme	2026 Allocation (TT\$Mn)	No. of Beneficiaries and Planned Activities
<i>Scholarships and Bursaries (previously Arrears of Scholarships)</i>	50.0	1,296 beneficiaries – 1,046 continuing scholarships and 250 new awards: • payment of personal maintenance and book allowances, book allowance and compulsory fees
Total	143.2	1,733

Libraries

Restoration and Upgrade of La Brea Public Library

The project, *Restoration and Upgrade of La Brea Public Library*, situated at New Lands, La Brea, will be appropriated \$1.0 million for upgrade works inclusive of masonry, mechanical, electrical and plumbing; installation of fixtures, furniture and equipment; and purchase of books.

Co-location of Libraries

The *Co-location of Libraries* Project seeks to offer library and information services in Community Centres. In fiscal year 2026, the sum of \$1.1 million will be provided for the co-location of libraries in three (3) districts/communities.

Public Library Refurbishment

An amount of \$2.5 million will be made available for the *Public Library Refurbishment* Project, which aims to improve the physical structure and overall aesthetics of library facilities. This funding will facilitate upgrade works to five (5) libraries: Sangre Grande; Arima; Tunapuna; Couva; and Point Fortin.

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Construction of Mayaro Library

The project, *Construction of the Mayaro Library* was completed and handed over to the NALIS. In fiscal year 2026, the sum of \$1.8 million will be provided to meet final payments.

Education: Tobago

In fiscal year 2026, the THA will receive a total of \$23.4 million to advance initiatives that span the various levels of Education in Tobago. These initiatives, which include training, infrastructure upgrade, refurbishment, outfitting and digitisation, are listed below:

Early Childhood Education –

- *Establishment of Early Childhood Centres;*
- *Extension and Improvement works to Existing Childhood Centres;*

Primary Education –

- *Primary Schools Programme in Tobago;*
- *Improvement/Refurbishment/Extension to Primary Schools*
- *New Construction of Scarborough Roman Catholic School;*
- *Construction of Scarborough Methodist School;*
- *Extension and Improvement to Bon Accord Government;*
- *Extension and Improvement to Plymouth Anglican School;*
- *Extension and Upgrading Works to St Patrick's Anglican;*
- *Extension and Improvement Works at L'Anse Fourmi Methodist;*
- *Improvement Works to Moriah Government;*
- *Programme for Improvement of Security at Primary Schools and Installation of CCTV Security at Primary Schools;*
- *Programme for the Computerisation of Primary Schools;*
- *Teacher Training;*
- *Establishment of Visual Arts and Performing Theatres (VAPT) in Primary Schools;*
- *Development of Physical Education and Sport in Primary Schools;*

Secondary Education –

- *Secondary Schools Programme;*
- *Improvement/Refurbishment/Extension to Secondary Schools;*
- *Extension and Improvement to Bishop's High School;*

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- *Extension and Improvement to Scarborough Secondary School;*
- *Extension and Improvement to Roxborough Composite;*
- *Extension and Improvement to Signal Hill Senior Comprehensive School;*
- *Construction of Mason Hall Government Secondary;*
- *Furniture and Equipment Replacement and Upgrade in Schools;*
- *Resources for Schools E-Testing;*
- *Reconstruction of Scarborough Secondary School;*
- *Furniture and Equipment Replacement and Upgrade in Schools;*
- *Development of Physical Education and Sports in Secondary School;*

Special Education –

- *Special Education;*
- *Upgrade of Happy Haven School;*
- *Construction of School for the Deaf;*

Libraries –

- *Charlotteville Library;*
- *Roxborough Library;*
- *Operationalisation of New Scarborough Library;*

Skills Development and Training –

- *Skills and Development Training Programme; and*
- *Establishment of Skills Development Centre at Whim.*

Capacity Building/Institutional Strengthening

Modernisation of the Public Service Academy

The Public Service Academy of the Ministry of Public Administration and Artificial Intelligence is the designated institution charged with determining and anticipating the capacity development needs in the Public Service. It provides training and development programmes to public officers to increase their knowledge and skills aimed at enhancing efficiency and effectiveness in delivering services to citizens. In fiscal year 2026, funding amounting to \$2.0 million will be provided to facilitate the transformation and restructuring of the Public Service Academy, which will entail:

- *design of the new structure for the Academy;*
- *formulation of a strategy for learning and development;*

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Capacity Building/Institutional Strengthening

- upskilling of the Academy's staff; and
- rebranding of the Academy.

This funding will enable the enrollment of the second cohort of public officers in the Learning and Development Programme, which was launched in 2024. This Programme is a collaborative effort between the Academy and UWI whereby public officers are afforded training opportunities in various accredited courses at no cost to them. In fiscal year 2026, the Programme will be expanded to include additional courses available through the University of Trinidad and Tobago.

Public Service Policy Development

Additionally, the MPAAI will receive \$1.0 million for the development of public service wide policies, namely:

- *Development and Implementation of a Workforce Planning Strategy for the Public Service* – consultancy services will be engaged to design the workforce planning strategy, which is intended to facilitate the development of competencies in the Public Sector and promote greater efficiency and quality in the delivery of services. Formulation of the Strategy will entail the identification of human resource needs, support talent acquisition/retention and engender flexibility in the system; and
- *Development of a Work from Home Policy for the Public Service* – funding will be utilised to roll out the Policy with training for public officers and a communication programme for citizens. The objective of this Policy is to develop and implement a remote work policy for the Public Service as a strategy to improve productivity and well-being of public officers.

Empowerment of the Labour Force

The Government has prioritised the holistic empowerment and development of the nation's working class and will therefore continue to advance the principles of decent work and uphold its commitments to employment and labour relations. To achieve this objective, a series of programmes are to be implemented in fiscal year 2026 that include:

- *Determination and Impact of the Minimum Wage Level on the Economy* – this Project involves the establishment of a system to review, determine and monitor

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Capacity Building/Institutional Strengthening

the minimum wage in Trinidad and Tobago and, with an allocation of \$0.8 million, it will be concluded in fiscal year 2026 following the submission of the final report and implementation of the necessary training;

- *National Productivity Enhancement* – an allotted \$0.5 million will fund:
 - ◊ a productivity awareness campaign, public engagements and promotions
 - ◊ a National Productivity Improvement Programme by engaging a consultant
 - ◊ national stakeholder consultations to assess various factors affecting employee performance across different sectors;
- *Labour Legislation Reform* – a provision of \$0.2 million will be made to conduct a review of the legislation relating to employment standards, industrial relations, and retrenchment and severance benefits;
- *Operationalisation of the National Tripartite Advisory Council (NTAC)* – the Ministry of Labour, Small and Micro Enterprise Development (MOLSMED) will continue to support the work of NTAC, which seeks to promote and encourage tripartite dialogue as a critical element of national, social, and economic development. With an allocation of \$0.2 million, the Ministry will undertake outreach and public sensitisation initiatives to foster social dialogue. These activities will include stakeholder consultations, media releases, and public advertisements.
- *Development of a Child Labour Policy* – this Project is being led by the National Steering Committee for the Prevention and Elimination of Child Labour in Trinidad and Tobago, with technical assistance from the International Labour Organization. In fiscal year 2026, the provision of \$0.5 million will support the following:
 - ◊ finalisation of the National Child Labour Policy and preparation of an action plan
 - ◊ formulation of a monitoring and evaluation framework
 - ◊ official launch of the Policy and execution of the action plan; and
- *Regulations of the Occupational Safety and Health Authority* – a sum of \$0.2 million will be provided to host consultations to amend and develop subsidiary legislation for:
 - ◊ Reporting of Injuries, Diseases and Dangerous Occurrences
 - ◊ Oil Rig Safety
 - ◊ Manual Handling.

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Social Development

Enhancement of the social safety net is critical to ensure the protection of the most vulnerable persons in society, who include socially displaced persons, persons with disabilities, children, survivors of domestic violence and the elderly. As such, investments totalling \$28.5 million will be provided in fiscal year 2026 to improve the standard of living of the disadvantaged groups in society.

Establishment of Social Displacement Centres

The Ministry of the People, Social Development and Family Services (MPSDFS) will complete the upgrade of the Couva Transitional Facility for Socially Displaced Women in fiscal year 2026. The Ministry will continue external and miscellaneous works with an allocation of \$1.5 million.

Development Centre for Persons with Disabilities

The sum of \$6.3 million will be provided for the upgrade of the National Therapeutic and Resource Centre located at No. 1 Connector Road, Carlsen Field. The Centre is designed to provide diagnostic and rehabilitative services for persons with disabilities. The planned programme of works includes:

- upgrade of the wastewater treatment system;
- design and installation of a two-stop wheelchair elevator;
- supply and installation of air conditioning units;
- outfitting of the resource room with smart monitors; and
- upgrade of lighting, ceiling and flooring.

Construction of Houses for Persons with Disabilities

The Government is committed to promoting inclusive development for persons living with disabilities. Thus, the MPSDFS will embark on an initiative to develop accessible housing for persons with disabilities. A sum of \$3.5 million will be allocated in fiscal year 2026 to commence the construction of homes.

Construction of Sporting Arena for Persons with Disabilities

The United Nations Convention on the Rights of Persons with Disabilities stipulates that persons with disabilities should have equal access to sporting activities at all levels. In recognition that inclusive access at stadia and complexes in the country is

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Social Development

a challenge, the MPSDFS will receive the sum of \$2.0 million for the development of a fully accessible sporting arena for persons with disabilities in Carlsen Field.

Child Development

Investments totalling \$4.3 million will be made for a number of initiatives aimed at protecting the nation's children. The planned programme of works includes:

- settlement of payments for works completed in respect of the refurbishment of two (2) community residences at Ferndean's Place and Casa de Corazon;
- renovation of the Regional Assessment Centre at Manahambre; and
- refurbishment of four (4) Reception Centres at Carnbee (Tobago), Palymra, Santa Cruz; and Bon Accord (Tobago);
- establishment of a hostel for boys at Caroni North Bank Road, Caroni.

Gender Affairs

The Gender Affairs Division, MPSDFS, will receive an allocation of \$4.0 million for the renovation of three (3) properties for the establishment of domestic violence shelters in the areas of Ste. Madeleine and Gasparillo.

Social Development: Tobago

An allocation of \$3.0 million will be provided to the THA for the implementation of social programmes to protect vulnerable persons in society. The following activities are planned for fiscal year 2026:

- outfitting of the Probation Hostel to accommodate at-risk children;
- provision of assistance to entrepreneurs and micro-enterprise business owners;
- payment of stipends to trainees of the Golden Apple/Adolescent Partnership Programme;
- conduct of parenting and home economics classes for adolescent mothers;
- provision of vocational training to persons with disabilities;
- conduct of group therapy sessions for probationers, children with special needs and persons who have been referred by the courts;
- launch of a social marketing strategy to encourage behavioural and mindset change;

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Social Development

- conduct of mentorship and crime prevention programmes;
- provision of developmental and rehabilitative community-based programme for parents; and
- launch of five (5) initiatives under the Gender Mainstreaming Programme.

Community Development

The promotion of social cohesion within families and communities is critical in order to build strong successful nations. As such, the Government will invest the sum of \$152.3 million for the development of community infrastructure.

Refurbishment of Community Centres

The Ministry of Culture and Community Development will receive an amount of \$6.0 million in fiscal year 2026 to continue the refurbishment of Community Centres located at Shende Street (Barataria), Pelican Extension (Morvant), Balmain (Couva) and La Horquetta. Once completed, these Centres will feature modern amenities including computer rooms, kitchens, classrooms and gyms.

Implementation of Self-Help Programme - NCSHL

The National Commission for Self-Help Limited (NCSHL) will continue to provide financial assistance to vulnerable persons in society who have suffered as a result of natural and other disasters. An allocation of \$25.0 million will be provided to the NCSHL for the provision of the following grants:

- Minor Repairs and Reconstruction Grant – assistance will be provided for the purchase of building materials including galvanize sheets, windows and doors;
- Emergency Repairs/Reconstruction Assistance Grant – emergency assistance will be extended to persons who have incurred losses due to windstorms, earthquakes, tornadoes, fires and floods; and
- Community Infrastructure Development Projects – support will be rendered to communities to undertake projects including construction of retaining walls, box drains and bridges, paving of roadways, laying of pipelines and upgrading of recreational facilities.

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Community Development

Community Development: Tobago

The THA will receive the sum of \$5.0 million for the upgrade and refurbishment of community centres in fiscal year 2026. The planned programme of works include:

- demolition and reconstruction of a wastewater treatment plant at the Parlatuvier Community Centre;
- refurbishment of the Argyle, Mount St. George, Buccoo, Bethesda and Lambeau Multi-purpose facilities;
- design and reconstruction of the Charlotteville Community Centre;
- upgrade of the Belle Garden Community Centre and Pembroke Heritage Park;
- refurbishment of the Scarborough Community Centre; and
- water-proofing of the roof deck and refurbishment of the stage and water pumps at the Bethesda Community Centre.

Youth Development and Entrepreneurship

In line with its priorities of youth and entrepreneurship development, the Government of Trinidad and Tobago is committed to providing young people with opportunities to learn, innovate, and thrive. In fiscal year 2026, the Government will invest a total of \$2.1 million for the development of youth and entrepreneurship.

The Ministry of Sport and Youth Affairs will be provided with the sum of \$0.2 million for the conduct of the Technological and Digital Skill Programme. This training Programme seeks to expose participants to the fundamentals of artificial intelligence, computer programming, and digital animation. Its objective is to prepare students for opportunities in both the technology and creative industries by providing them with the technical skills in coding, an understanding of AI concepts, and animation techniques.

Additionally, through the Ministry of Labour, Small and Micro Enterprise Development, funding in the amount of \$1.5 million will be designated for the Junior Achievement Initiative 2026 – 2028, which supports curriculum development to include entrepreneurial experience at the school level, pilot Junior Achievement Discovery Centres, and stakeholder engagement.

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Youth Development and Entrepreneurship

Youth Development: Tobago

The Youth Development Programme of the THA outlines a comprehensive set of initiatives aimed at empowering young people and strengthening community infrastructure. Some of the initiatives to be implemented in fiscal year 2026 are:

- the creation of safer spaces and peaceful communities through the upgrading and expansion of youth centres in the Northern District, including the Youth Empowerment Centre and Mardon House Youth Development and Training Facility;
- the Youth Services Programme and Youth Power Programme, which will provide targeted interventions to address social challenges while fostering leadership, participation, and empowerment among young people; and
- the establishment of multi-purpose centres.

Collectively, these initiatives seek to promote civic engagement, personal development, and the overall advancement of Tobago's youth.

Health/HIV AIDS

Government is committed to ensuring that all citizens receive proper healthcare as a cornerstone of building a stronger nation. In keeping with this commitment, an investment totalling \$489.3 million will be budgeted for the Health Sector to support the implementation of key programmes and projects aimed at advancing the reform of the public healthcare system. This investment seeks to upgrade healthcare infrastructure, enhance service delivery and improve overall health outcomes nationwide.

Improving Public Health Facilities

Re-Development of Port of Spain General Hospital

The construction of the new Central Block of Port of Spain Hospital will enhance healthcare delivery by increasing bed capacity, improving patient care services and incorporating modern medical technologies. A provision of \$26.0 million will be allocated in fiscal year 2026 to enable the payment of consultancy fees, UDeCOTT's

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Health/HIV AIDS

project management fees and Value Added Tax on goods, works and services for the facility, which is scheduled to be operationalised in fiscal year 2026.

Operationalisation of the Couva Medical and Multi-Training Facility and the San Fernando General Hospital

A key strategy for improvement of the Health Sector, as articulated in Government's National Policy Framework, is the establishment and operationalisation of catheterisation laboratories at major hospitals across the country. This initiative is designed to enhance the delivery of cardiac services, provide timely and advanced interventions, and ultimately improve health outcomes for the citizenry. In this regard, the Government will invest \$100.0 million in the establishment of a catheterisation laboratory at the San Fernando General Hospital in fiscal year 2026.

Hospital Refurbishment Programme

The Ministry of Health, through the Regional Health Authorities, will continue to execute its programme of refurbishment works at public health facilities across Trinidad. The sum of \$35.0 million will be allocated in fiscal year 2026 to undertake refurbishment works, some of which are detailed in the table below.

Regional Health Authority	Planned Hospital Refurbishment Works for Fiscal Year 2026
North Central Regional Health Authority (NCRHA)	• installation of an automated load shedding system for the electrical distribution system at the Eric Williams Medical Sciences Complex, Mt. Hope • procurement of a 7.5 MVA transformer for the Eric Williams Medical Sciences Complex, Mt. Hope
South West Regional Health Authority (SWRHA)	• installation of a new, modern patient/nurse call system for 148 beds, 25 showers and 25 washrooms at Level 2 of the new wing of the San Fernando General Hospital • extension of the Freeport Health Centre

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Regional Health Authority	Planned Hospital Refurbishment Works for Fiscal Year 2026
North West Regional Health Authority (NWRHA)	- urgent electrical upgrade works at the Port of Spain General Hospital in support of the new Central Block (rolled over from fiscal year 2025) - installation of two (2) sterilisers at the Central Sterile Services Department of the Port of Spain General Hospital
Eastern Regional Health Authority (ERHA)	- refurbishment of the Rio Claro Health Centre - repairs to the roofs of the Rio Claro Health Centre and Biche Outreach Centre.

Enhancement of General Hospitals

To further support the upgrading of public health infrastructure, Government will allocate an additional sum of \$28.0 million in fiscal year 2026 to facilitate general improvement works across hospitals. These works are aimed at enhancing the physical environment of public health institutions, thereby improving patient comfort, ensuring safety and strengthening the overall quality of healthcare delivery. Key initiatives earmarked under this Project will include:

- upgrade of the washroom facilities at the Mt. Hope Women's Hospital;
- renovation of the Living Quarters No. 3 at the Caura Hospital;
- continued conversion of the Augustus Long Hospital into an oncology facility (Phases II and III);
- installation of internal stairwell lighting in the Maternity Department of the Port of Spain General Hospital;
- beautification of the Assessment and Admissions Department at the St. Ann's Hospital;
- repainting of the North Block of the Sangre Grande Hospital; and
- cleaning of the roof and guttering of the North Block of the Sangre Grande Hospital.

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Medical Equipment Upgrade Programme

In alignment with the Government's policy to transform the health sector through the acquisition and maintenance of modern medical equipment, the *Medical Equipment Upgrade Programme* will be provided with an allocation of \$60.0 million in fiscal year 2026. This investment will enable the RHAs to procure and deploy a range of critical medical equipment to strengthen diagnostic, therapeutic and surgical services at public health institutions nationwide. The following items are among the key equipment to be acquired:

Regional Health Authority	Medical Equipment to be Purchased in Fiscal Year 2026
NCRHA	• X-ray machine for the Chaguanas Health Facility • Phaco machine for the Eric Williams Medical Sciences Complex
SWRHA	• various pieces of ophthalmology equipment for the Couva District Health Facility, Siparia District Health Facility, Princes Town District Health Facility, Point Fortin Hospital and La Romaine Health Centre • medical equipment (including a multipurpose Holmium laser system) for the Urology Theatre at San Fernando General Hospital
NWRHA	• one (1) general ultrasound machine for the St. James Medical Complex, ten (10) portable ultrasounds for Central Block Port of Spain General Hospital and San Juan Health Centre, and one (1) surgical ultrasound for the Port of Spain General Hospital • one (1) laproscopic surgery tower for the operating theatre at St. James Medical Complex

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Regional Health Authority	Medical Equipment to be Purchased in Fiscal Year 2026
ERHA	- ophthamology medical equipment (including two (2) optical coherence tomography machines and one (1) corneal analyser) for the Sangre Grande Enhanced Health Centre, Sangre Grande Hospital Campus and Toco Health Centre - five (5) cardiotocography machines for the Sangre Grande Hospital Campus.

Specialised Healthcare Services

The Government will provide continued support for persons with chronic conditions requiring specialised healthcare service through the External Patient Programme, for which a total of \$130.0 million will be allocated in fiscal year 2026. This investment will facilitate the continuation of three (3) project that enable patients of the public health system to access renal, cardiac and surgical services at private institutions as follows:

- *Special Programme - Renal Dialysis* – an allocation of \$100.0 million will be budgeted for the provision of renal dialysis services for an estimated 730 patients of the public healthcare system;
- *Special Programme - Treatment of Adult Cardiac Diseases* – a provision of \$20.0 million will be made to support cardiac services for an estimated 1,400 patients of the public healthcare system; and
- *Waiting List for Surgery* – an additional \$10.0 million will be allocated to enable payments to private medical institutions for vitreo-retinal, cataract, joint replacements and other emergency procedures for an estimated 320 patients.

HIV and AIDS

In fiscal year 2026, a sum of \$0.6 million will be provided to initiate a new project, *National AIDS Coordinating Committee (NACC)*, designed to advance the national response to HIV and AIDS through targeted education and empowerment initiatives. This sum will support the delivery of community-based training, developmental sessions and

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capacity-building seminars tailored to vulnerable and at-risk populations, including adolescents, youth and persons living with HIV. These interventions will be structured across four (4) specialised modules, aimed at promoting behavioural change, reducing stigma and discrimination, strengthening coping mechanisms and fostering inclusive community participation. Through this initiative, the Government reaffirms its commitment to safeguarding public health, while ensuring that no citizen is left behind in the pursuit of equitable access to healthcare, education and social support services.

Health Sector: Tobago

Funding totalling \$23.9 million will be budgeted for the THA to advance the delivery of public health initiatives in Tobago. Some of the key projects to be funded in fiscal year 2026 are:

- *Purchase and Installation of Equipment and Machinery at Hospital;*
- *Improvement Works to Hospitals;*
- *Construction of New Health Centres;*
- *Expansion of Primary Health Care; and*
- *LAN/WAN Development for Hospital and Health Centres Care.*

Housing and Shelter

The Government recognises Housing and Shelter as a fundamental right for all citizens and as a foundation for stable communities and economic growth. It is, therefore, committed to making home ownership a reality for everyone by providing easy access to affordable housing. The Ministry of Housing and the THA will be provided with funds totalling \$298.0 million to invest in the Sector. Several initiatives will be advanced to realise the objectives of broadening access to affordable and high-quality housing solutions and providing financing options to support the low- to middle-income citizens. Emphasis will be placed on expanding and improving the housing stock through various contractual models, providing financial assistance, tenure regularisation, and housing-linked urban regeneration.

The Housing Development Corporation, through the Ministry of Housing, will be given a budget of \$200.0 million for the continuation of the *Accelerated Housing Programme*, the purpose of which is to provide houses for lower and middle-income

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Housing and Shelter

earners across Trinidad. The construction of housing units (HU) in various locations will continue in fiscal year 2026 utilising three (3) contract models as detailed in the table below.

Small and Medium Contractors Initiative Programme		Traditional Method		Public Private Partnership	
Project Name	HU	Project Name	HU	Project Name	HU
Buen Intento, Princes Town	2	Bon Air North, Arouca	78	Riverside South, San Fernando (Corinth C)	18
Preau Village, Moruga	5	Trestrail, D’Abadie - Phase II	106	Trestrail, D’Abadie	156
Strikers Village, Point Fortin	2	Oasis Phase IV, Chaguanas	52	Eden Gardens, Couva – Town House	12
Fairfield, Princes Town	2	Edinburgh Towers, Chaguanas	49	Scott and Gordon Streets, St. Augustine	18
Mootoo Lands, Samaroo Village, Arima	3	Caura Royal Road, El Dorado	100		
Mora Heights, Rio Claro	3	Citrus Close	191		
Morvant	16	Rushworth West	33		
Oropune Gardens, Piarco	4	Carlsen Field Phase III C, Chaguanas	179		
Strikers Village, Point Fortin	4	Cypress Hills, San Fernando	84		
Tarouba, Point-à-Pierre	2				
Holly Betaudier, Flamingo Boulevard, Malabar	6				
Total	51		888		220

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The HDC will also be provided the sum of \$30.0 million for the continuation of the *Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units* Programme. This Programme entails the upgrade of housing infrastructure, built over 60 years ago which have significantly deteriorated. The rehabilitation and ongoing maintenance of these rental apartments and housing units are essential to ensuring safe and habitable living conditions for tenants. Many units currently face structural degradation, outdated systems (plumbing, electrical, HVAC), and cosmetic degradation. In fiscal year 2026, the funding will be utilised to carry out improvement works to housing developments located across Trinidad.

The *Housing Grant* Programme will continue with an allocation of \$12.0 million to assist low-income families with improving their homes, with a focus on safety, security, disaster preparedness, health, sanitation, and reduction of overcrowding. The maximum amount of each grant is \$15,000, given in two (2) tranches of \$7,500 each. The allocation in fiscal year 2026 will bring relief to approximately 800 beneficiaries. The IDB loan-funded *Urban Upgrading and Revitalization* Programme has the general objective of contributing to the improvement of the quality of the urban built environment. The specific objectives are to:

- improve the habitability in urban settlements on state-owned lands;
- improve the physical quality and economic performance of urban public spaces;
- enhance housing conditions for low-income households; and
- strengthen the capacity of supply side stakeholders to satisfy effective housing demand.

With an allocation \$60.0 million in fiscal year 2026, the components of the Programme will be executed as follows:

- Urban Residential Infrastructure – construction or upgrade of site infrastructure will be carried out, including:
 - ♦ drainage systems
 - ♦ wastewater management systems
 - ♦ road and accessibility systems
 - ♦ streetlighting
 - ♦ potable water supply
 - ♦ fire hydrants
 - ♦ social infrastructure, such as community centers and recreational facilities
 - ♦ solid waste management

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- ◊ regularisation of electricity supply;
- Urban Regeneration – the planned activities are:
 - ◊ construction of 12 duplex units and 32 single units at Riseland, Tobago
 - ◊ expansion of the 'Connected Arima' initiative to provide real-time information on parking, bus schedules and security incidents as well as Wi-Fi services to the eastern side of the Princess Royal Park
 - ◊ refurbishment works on the Maloney Shopping Mall;
- Affordable Housing Subsidies – to provide subsidies to finance:
 - ◊ selected home improvements
 - ◊ new construction or acquisition of basic homes;
- Strengthening of Housing and Urban Development Sector Stakeholders' Capacities – policy formulation and planning exercises will be conducted, including:
 - ◊ a national housing market study
 - ◊ a drainage and wastewater management plan for the Diego Martin area
 - ◊ a study of appropriate development standards in dense, hillside, urban communities
 - ◊ the preparation of an infrastructure investment plan to guide sustainable development for the THA.

Housing: Tobago

The THA will receive \$22.0 million in fiscal year 2026 to improve the lives and living conditions in Tobago by providing affordable housing solutions. This involves the construction of houses and the distribution of grants and subsidies for home improvement. Some of the housing projects in Tobago include:

- *Land Development at Adelphi Estate;*
- *Adventure Phase II;*
- *Riseland Housing Development; and*
- *Courland Estate Land Development.*

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Sport and Recreation

Sport and Recreation play a vital role in the promotion of physical health, mental well-being, and social cohesion across communities, making them essential components of a balanced and healthy society. They also offer opportunities for cultural exchange, identifying elite athlete potential, and providing spaces for relaxation. In fiscal year 2026, the Ministry of Sport and Youth Affairs, the Ministry of Rural Development and Local Government, and the THA will continue to invest in sporting infrastructure with a total allocation of \$90.9 million, some of which are detailed below.

Upgrade and Rehabilitation of Former Caroni Sport Facilities

The refurbishment and upgrading of the existing Caroni sport facilities will continue with an allocation of \$5.0 million to undertake the following activities:

- Sevilla:
 - ◊ final payment for consultancy services for the refurbishment of tennis court
 - ◊ release of retention fees for roof, ceiling and electrical works
 - ◊ installation of air conditioning systems for the ground and first floors;
- Dubisoon:
 - ◊ refurbishment of pavilion and upgrade of the outfield; and
- Usine Ste. Madeleine:
 - ◊ upgrade of the clubhouse, tennis court, swimming pool, car park and fence
 - ◊ landscaping
 - ◊ external works.

The sum of \$9.0 million will be provided for the Programme, *Development and Upgrading of Recreational Grounds, Parks and Spaces*. This funding will be used for the continuation of upgrade works at the North Eastern Recreation Ground in Sangre Grande and the commencement of works at the Arima Velodrome.

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Sport and Recreation

Sport and Recreation: Tobago

The THA will receive a total of \$20.5 million in fiscal year 2026 to continue various sports and recreation initiatives, including:

- *Construction of Regional Indoor Centre;*
- *Construction of Parks and Recreation Sites;*
- *Sports Development Programme;*
- *Construction of Pavilions and Sporting Facilities; and*
- *Elite Athlete Development Institute.*



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Public Buildings

The Government, in fiscal year 2026, will continue its programme of construction, refurbishment and outfitting of public buildings across MDAs to improve service delivery standards, cultivate conducive work environments, and optimise the overall efficiency of services to the public. A total of \$301.0 million will be allocated for works to be executed by various MDAs, some of which are as follows:

- the sum of \$48.0 million will be provided under the *Acquisition of Buildings for Government Accommodation* Programme, which is being implemented by the Ministry of Public Administration and Artificial Intelligence. The funding will be directed towards the acquisition of a building to provide suitable office accommodation for the Director of Public Prosecutions (North), Office of the Attorney General;
- another \$11.0 million will be provided to the Office of the Attorney General for outfitting of the office spaces to accommodate the Director of Public Prosecutions (North) and the Equal Opportunity Commission;
- the Ministry of Foreign and CARICOM Affairs will receive \$8.0 million to continue upgrade works on Government-owned overseas Mission buildings located abroad, including in Washington DC, New York and London;
- the project, *Decentralisation of Offices including IPO, LRC and other offices of MLLA*, which entails the establishment of sub-offices throughout the country, will be undertaken by the Ministry of Land and Legal Affairs with an allocation of \$9.5 million;
- the *Refurbishment, Equipping and Institutional Strengthening of the Insect Vector Control Division (IVCD)* Project, under the Ministry of Health, will continue with a provision of \$7.2 million for:
 - ◊ acquisition of eight (8) ultra-low volume sprayer machines and 20 mist blowers
 - ◊ continuation of construction and equipping of the IVCD's chemical storage facilities (St. Ann's, Princes Town, Caroni and Guaiaco)
 - ◊ upgrade of the IVCD building in Siparia;
- the Ministry of Works and Infrastructure will continue with its programme of refurbishment works, mainly plumbing and electrical upgrades, to its offices and

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sub-offices throughout the country with an allocation of \$4.0 million;

- the Ministry of Homeland Security will receive the sum of \$4.0 million to continue the project, *Outfitting of the Immigration Building at San Fernando*, which will include the installation of an elevator, chair lift and security scanners;
- the project, *Refurbishment and Re-tooling of Constituency Offices of Members of the House of Representatives* will continue under the purview of the Parliament with an allocation of \$2.5 million;
- the sum of \$3.0 million will be allocated under the Ministry of Justice for the renovation of office space to accommodate additional staff; and
- the Ministry of Health will receive \$3.0 million to continue the construction, equipping and outfitting of a chemical warehouse.

Public Buildings: Tobago

The THA will advance its programme of works for the construction and rehabilitation of its public buildings throughout the island with the sum of \$12.6 million. The projects will include:

- *Construction of Tobago Emergency Operation Centre;*
- *Construction of Offices and Administration Building – Kendal Farm School;*
- *Construction of Works Main Office;*
- *Construction of New Licensing Main Office – Scarborough;*
- *Construction of New Veterinary Diagnostic Laboratory;*
- *Construction of Public Conveniences;*
- *Upgrade works to Manta Lodge; and*
- *Reviving of Assembly Legislature Annex.*

In addition, the Government will invest another \$7.5 million in Tobago, through its MDAs, for the construction and refurbishment of public buildings, including:

- *Rehabilitation of the Central Administrative Services, Tobago;*
- *Construction of Judges and Magistrates Housing in Tobago; and*
- *Outfitting of Accommodation for the Director of Public Prosecutions, Tobago.*

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Court Facilities

In fiscal year 2026, the judicial reform process will be advanced through targeted investments aimed at strengthening the justice system. A key component to this initiative is the implementation of the Administration of Justice (Indictable Proceedings) Act, 2011 (as amended) alongside programme and projects under the Improvement/ Refurbishment to Court Facilities initiatives. These efforts are designed to improve the efficiency and effectiveness of judicial processes, thereby facilitating the timely resolution of legal matters. In its National Policy Framework, the Government has stated its intention to strengthen the justice system. As such, a total investment of \$66.2 million will be allocated across a suite of programmes and projects, some of which are highlighted hereunder.

Rehabilitation of the Hall of Justice, Port of Spain

The modification of the Hall of Justice (HOJ), Trinidad will continue in fiscal year 2026 with an allocation of \$6.0 million and the following activities will be undertaken:

- upgrade of courtrooms, including of civil works and electrical and plumbing improvements;
- enhancement of the ICT to accommodate the Technology Courts and Litigation software;
- procurement of a generator;
- installation of HVAC systems and elevators; and
- upgrade of life safety systems for fire suppression and detection.

Rehabilitation of the Hall of Justice, Tobago

Reconfiguration of the Hall of Justice, Tobago will also continue to accommodate the Criminal Court. The sum of \$2.0 million will be provided for the implementation of scheduled activities, which include:

- upgrade of the electrical, potable water and wastewater systems;
- installation of a centralised HVAC system;
- replacement of elevators;
- repair of roof repairs and structural and building envelope; and
- enhancement of the ICT and installation of Technology Courts and Litigation system.

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Refurbishment of Magistrates' Courts

An amount of \$5.0 million will be appropriated to the project, *Improvement/Refurbishment to Court Facilities*, to support the implementation of the following activities:

- installation of the Technology Courts and Litigation system throughout all Magistrates' Courts;
- modification of the District Courts to deliver specialised court services that include the Domestic Violence, Small Claims/ Petty Civil, Sexual Offences and Drug Treatment Courts;
- upgrade of the electrical, potable water, wastewater and life safety systems;
- installation of elevators and HVAC systems and the upgrade of structural systems and building envelope; and
- installation of an integrated supervisory monitoring and control system.

Refurbishment and Expansion of the Siparia Magistrate Court

The project, *Refurbishment and Expansion of the Siparia Magistrates' Court* will continue with a provision of \$2.0 million. The works scheduled for implementation in fiscal year 2026 comprise the installation of the Technology Courts and Litigation software and the upgrade of electrical, potable water, wastewater, life safety and HVAC systems.

Expansion of Rio Claro Magistrate Court

A provision of \$0.2 million will be made for the *Expansion of the Rio Claro Magistrates' Court* Project to facilitate the completion of consultancy services for the structural assessment of the Court.

Restoration of the San Fernando Supreme Court Building

An allocation of \$2.0 million will be provided for the enhancement of the San Fernando

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Supreme Court building, specifically for the upgrade and renovation which will entail:

- upgrade of technology and building security systems and infrastructure;
- installation of Technology Courts and Litigation system;
- establishment of a monitoring and control system for the building; and
- installation of elevators.

Refurbishment of the Compound that houses Jury Trials at O'Meara, Arima

The sum of \$2.0 million will be budgeted for ongoing works at the O'Meara, Arima compound that accommodates jury trials. These works include:

- installation of the Technology and Litigation software in all courtrooms;
- purchase of furnishings and fittings for additional jury court rooms and deliberation rooms;
- improvement of the mechanical, electrical and plumbing systems;
- upgrade of the building envelope and roof;
- creation of additional prisoner holding areas; and
- construction of security infrastructure that includes a high fence.

Construction of Video Conferencing Centre at Golden Grove, Arouca

In fiscal year 2026, a provision of \$5.0 million will be earmarked for the completion of the Video Conferencing Centre at the Remand Yard of the Golden Grove Prison in Arouca. When completed, this Centre will accommodate eight (8) video conferencing rooms. Some of the planned works for the year will include:

- completion of the mechanical, electrical and plumbing systems on the ground floor and first floor;
- installation of the ICT systems and related security infrastructure; and
- expansion of the containerised Video Conferencing Facility at the Maximum Security Prison and the Remand Prison, Arouca.

Establishment of a Juvenile Court of Trinidad and Tobago

The Government will invest \$3.5 million for the establishment of Children's Courts in Fyzabad, Port of Spain and Tobago. The funding will accommodate the completion of

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ongoing works to upgrade the mechanical, electrical and plumbing systems as well as improvements in ICT.

Institutional Strengthening of the Family Court

The implementation of plans to increase the capacity of the Family Court of Trinidad and Tobago and improve the existing facilities will continue in fiscal year 2026 with a budget of \$5.5 million. The scheduled work plans include:

- completion of the configuration and outfitting of a building to enable the establishment of the Family Court, Arima;
- reconfiguration and outfitting of a space to facilitate the expansion of the Family Court, Port of Spain and specialised court services;
- completion of the Family Court, Tobago, involving the installation of ICT systems and an elevator for Judges and reconfiguration of a space to house a Domestic Violence Courtroom; and
- continuation of upgrade to all Family Courts, including the installation of digital court recording solutions, video conferencing technology and ICT security control and monitoring infrastructure.

Provision of Accommodation for the San Fernando Family Court – Corner Lord and Paradise Streets, San Fernando

An allocation of \$2.0 million will be provided for the continuation of works at the San Fernando Family Court, specifically for the:

- outfitting and furnishing of the staff areas and courtrooms;
- installation of ICT systems; and
- construction of a high security fence.

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The Government is committed to tackling crime through various strategies, including strengthening the capacity of law enforcement agencies. The TTPS will continue to roll-out its transformation agenda under its Strategic Plan 2025-2027, themed “Protecting our Future through Professionalism, Passion and Partnership”. This forward-looking Plan seeks to position the TTPS in meeting the evolving demands of modern law enforcement through institutional reform, technological innovation, and community engagement.

For fiscal year 2026, a combined allocation of \$192.6 million under the Consolidated Fund and the Infrastructure Development Fund will support a portfolio of strategic initiatives aimed at enhancing operational capacity, infrastructure, and human capital. In support of these initiatives, the funding will be utilised to advance key projects and programmes during the year.

Training and Development for Police Officers

The TTPS will receive an allocation of \$6.0 million to expand its portfolio of specialised training programmes in key areas such as forensic analysis, cybercrime investigation, and polygraph examination. The programmes are designed to cultivate a highly skilled workforce capable of addressing sophisticated criminal threats with precision, professionalism, and technological competence.

Establishment of a Coastal and Riverine Patrol Unit

The sum of \$1.0 million will be provided to the TTPS to move forward with the establishment of the Coastal and Riverine Patrol Unit. The Unit will enable the extension of law enforcement coverage across the nation’s waterways and remote areas.

Improvement of Mounted and Canine Facilities

The improvement of the Mounted and Canine facilities will strengthen the TTPS’ capacity for crowd control, search and rescue, and terrain-specific operations. In fiscal year 2026, a total of \$5.5 million will be provided to pursue the following projects:

- *Establishment of a Canine Facility at Police Division in Caroni* – the sum of \$0.5 million will be utilised to engage consultancy services to design and oversee the construction of a storm water retention pond for the new Canine Unit building;

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- *Refurbishment Works to the Mounted and Canine Branch* – an allocation of \$2.0 million will facilitate works at the Mounted and Canine Divisions, including:
 - Mounted Branch –
 - ◇ infrastructural upgrade to the horses' accommodation
 - ◇ expansion of facilities to create additional accommodation at the female dormitory
 - ◇ construction of additional storage space and bleacher facilities
 - Canine Division –
 - ◇ refurbishment works at the Caroni Branch to improve staff working conditions
 - ◇ extension to and refurbishment of existing kennels at the Cumuto Branch
 - ◇ refurbishment of the dormitories and paving of the compound at the Chaguaramas Branch; and
- *Establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago* – a provision of \$3.0 million will be made for the construction of:
 - ◇ six (6) stables, a veterinarian room, a feed room, and bathroom stalls at the Mounted Branch
 - ◇ 12 kennels and general storage and food storage rooms at the Canine Branch.

Purchase of Police Vehicles for the Police Service

The procurement of vehicles remains a critical component in maintaining the operational readiness of the TTPS, strengthening community policing efforts, and ensuring timely and effective responses to public safety needs. The sum of \$10.0 million will be provided in fiscal year 2026 which will enable the TTPS to expand its fleet of vehicles in order to enhance daily patrol operations, strengthen community engagement and protection, and improve highway monitoring capabilities. The types of vehicles to be procured include SUVs, long wheelbase 4x4 vehicles, buses for community policing, motorcycles for highway patrol, towing vehicles, and other specialised units tailored to operational demands.

Purchase of Equipment for the Police Service

In fiscal year 2026, the TTPS will receive an allocation of \$20.0 million to procure an additional 3,120 Body Worn Cameras (BWC). This investment is aimed at equipping

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frontline officers who are currently without this critical tool, thereby strengthening accountability, transparency, and operational effectiveness across the service. The scope of works will include:

- acquisition of BWC- procurement of high-quality, durable units suitable for daily field operations;
- configuration to TTPS network infrastructure - integration of BWC systems with existing TTPS digital infrastructure to enable secure data storage, retrieval, and analysis;
- deployment to frontline officers - distribution and assignment of BWC units to officers across divisions, ensuring coverage in high-contact and high-risk areas; and
- training on proper use - delivery of comprehensive training programmes to ensure officers are proficient in the operation, handling, and data management protocols associated with BWC usage.

Refurbishment of Riverside Plaza

The *Refurbishment of Riverside Plaza* Project is focused on critical infrastructure upgrades to improve safety, accessibility, and operational efficiency across the facility. Central to this initiative is the modernisation of three (3) primary elevator banks and one (1) service lift, serving all 15 floors. The scope of work also includes the replacement of the roof membrane, refurbishment of the ceiling and wall repairs, mould remediation, internal painting, and washroom upgrades. An allocation of \$6.0 million will be made in fiscal year 2026 to continue these works.

Development Works at the Police Academy

The Police Academy has experienced significant deterioration across its facilities, largely due to prolonged overcapacity and limited maintenance funding. To address these challenges and enhance the training capability of the TTPS, the total sum, from both the Consolidated Fund and Infrastructure Development Fund, of \$18.0 million will be made available to support a series of critical infrastructure upgrades:

- construction of a new dormitory to accommodate increased personnel and alleviate overcrowding;

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- establishment of a centre comprising a fully outfitted mock court for training and simulation purposes;
- restoration of structures, such as the armory, training room, and cafeteria;
- relocation of the museum to enhance accessibility and presentation of historical assets; and
- construction of a multifunctioning training facility.

Establishment of a State-of-the-Art Police Training Academy, Cumuto

The TTPS will expand its training infrastructure through the establishment of a state-of-the-art Police Training Academy in Cumuto. To this end, an allocation of \$5.0 million will be designated for the hiring of a consultant to guide the planning, design, and implementation of this critical initiative.

The Academy will serve as a cornerstone for achieving the TTPS' recruitment and professional development goals, while upholding high standards of training and operational excellence. It is expected to significantly enhance national security and public safety by producing well-equipped, disciplined, and community-focused police officers.

Upgrade of Police Administration Building

In fiscal year 2026, the TTPS will invest the sum of \$25.0 million for the comprehensive upgrade of the Police Administration Building located in Port of Spain. This strategic initiative is designed to restore the building's operational value, enhance efficiency, and ensure full compliance with safety and regulatory standards, aligning with the national vision for a modern, resilient police force. The planned activities for fiscal year 2026 will include:

- modernisation of conference rooms – equip all meeting spaces with advanced ICT tools and ergonomic furnishings to support effective communication, planning, and collaboration;
- rooftop helipad certification and upgrade – upgrade and certify the rooftop helipad to meet the Trinidad and Tobago Civil Aviation Authority's standards

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and the International Civil Aviation Organisation's standards, enabling safe and efficient aerial operations; and

- renovation of internal offices – improve workspaces to enhance comfort, functionality, and morale among administrative and operational staff.

Development Works at Nos. 151 – 155 Eastern Main Road, Laventille

As part of its broader infrastructure improvement plan, the TTPS will invest \$10.0 million to upgrade the facility at Nos. 151 – 155 Eastern Main Road, Laventille in support of national security operations in the northern and eastern corridors of Trinidad. The scope of works includes reshaping and outfitting office spaces across all floors to accommodate designated units, refurbishment of the building infrastructure, installation of furniture and equipment to support daily operations, and improvements to the HVAC, electrical, and plumbing systems. The following units will be accommodated at the facility:

- Traffic and Highway Patrol Branch;
- Guard and Emergency Branch;
- Inter-Agency Task Force;
- Transport Branch; and
- Tactical Support Unit.

Establishment of Police Youth Club Facilities

The TTPS will receive an amount of \$2.0 million in fiscal year 2026 for improvement works at the Mount St. George Police Youth Club in Tobago. The building serves as an active hub for youth engagement, supporting over 80 active youth members from Mount. St. George and surrounding communities. The planned works include:

- completion of demolition of the top floor;
- installation of a new concrete floor slab on the existing ground floor;
- construction of a new roof and walls, featuring an open-concept layout;
- upgrade of electrical and plumbing systems;
- installation of new air conditioning units; and
- installation of interior and exterior finishes, such as windows, doors, hand railings, and ceiling enhancements.

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Relocation of the TTPS Administration Support Centre (Trinidad House)

The TTPS' Administrative Support Centre houses the Records Office and Information Technology Department, Monitoring, Evaluation and Compliance Unit, among others. An amount of \$6.3 million will be provided to complete Phase II of the project, *Relocation of the TTPS Administration Support Centre (Trinidad House)*, which involves façade improvements and further internal modifications, aimed at enhancing functionality, safety, and overall working conditions.

Construction and Installation of Aeration Treatment Units (ATU's) for TTPS Facilities

The TTPS currently manages over 123 stations, posts, and facilities strategically located throughout the country. Many of these facilities, commissioned between 1956 and 1989, are now facing challenges related to ageing infrastructure and outdated systems, including wastewater treatment. To address these concerns, an allocation of \$10.0 million will be provided in fiscal year 2026 for the upgrade of ATUs at selected police facilities. These upgrades, which are essential for improving sanitation, environmental compliance, and overall operational conditions, will be undertaken at 12 facilities in various locations, namely, Couva, Freeport, Mayaro, Penal, Scarborough, St. Margaret's, Caroni, Fyzabad, Biche, Santa Cruz, Charlotteville, and Mon Repos.

Upgrade of the Air Support/Drone Unit

Technology continues to play a transformative role in modern policing worldwide. In alignment with this global shift and to strengthen its technological capabilities, the TTPS will be provided with the sum of \$2.0 million for the acquisition of six (6) industrial/commercial-grade mapping drones for its Air Support Unit. These advanced aerial systems will significantly enhance the TTPS' ability to:

- conduct high-resolution mapping and surveillance;
- gather real-time intelligence in complex environments;
- support tactical operations and crime scene analysis; and
- improve situational awareness and response coordination.

Establishment of Mobile Command Vehicle Units for the TTPS

As part of its strategic vision to strengthen police presence and improve responsiveness across Trinidad and Tobago, the TTPS will initiate the establishment

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of Mobile Command Vehicle Units. These Units will serve as mobile operational hubs, designed to:

- strengthen field coordination during emergencies and major public events;
- improve visibility and accessibility of police services in underserved or high-risk areas;
- facilitate real-time communication and tactical decision-making; and
- support community policing initiatives with a flexible, on-the-ground presence.

In fiscal year 2026, an allocation of \$10.0 million will be utilised to deploy the first set of these Units. This investment will support the TTPS' efforts to deliver more agile, community-focused law enforcement services nationwide.

Establishment of Social Work Unit and Victim and Witness Support Unit Head Offices (Trinidad and Tobago)

In fiscal year 2026, a budget of \$1.3 million will be allotted for the establishment of new offices for the Police Social Work Unit and the Victim and Witness Support Unit across Trinidad and Tobago. This initiative is aimed at enhancing service delivery, ensuring confidentiality and comfort, and improving accessibility for both officers and clients. The planned programme of works includes:

- relocation of the Police Social Work Unit Head Office;
- establishment of the Police Social Work Unit, Eastern Division Sub-Office;
- relocation of the Victim and Witness Support Unit Head Office; and
- provision of office spaces in Tobago.

Trinidad and Tobago Municipal Police Service (TTMPS)

The Municipal Police Service serves as a vital pillar in maintaining law and order within the jurisdictions of Trinidad and Tobago's local government bodies, including cities, boroughs, and Regional Corporations. Operating under the oversight of the Ministry of Rural Development and Local Government, the Municipal Police Officers are entrusted with the responsibility of safeguarding communities at the local level. In collaboration with the TTPS, the Municipal Police Service contribute to a coordinated approach to public safety, ensuring that citizens across the country benefit from

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responsive, community-focused law enforcement. The Regional Corporations will receive a total of \$39.0 million under three(3) key projects to strengthen the TTMPs, as described below.

Municipal Police Vehicles

The acquisition of vehicles for the TTMPs is aimed at enhancing patrol operations, community outreach, investigative capabilities, and the overall mobility of the Municipal Police Officers. In fiscal year 2026, a budgetary sum of \$10.1 million will support the procurement of a range of marked and unmarked vehicles, including:

- vehicles for patrols;
- sport utility vehicles;
- buses for personnel transport;
- 4x4 pickup trucks for versatile terrain;
- flatbed trucks for logistical support;
- motorcycles for rapid response; and
- mobile police units for field operations and surveillance.

Municipal Police Equipment

Access to critical equipment is essential to support the effective performance of Municipal Police Officers. For fiscal year 2026, the MRDLG, through both its Head Office and Municipal Corporations, will be given a combined budget of \$10.0 million to acquire essential law enforcement tools and resources. This strategic investment is intended to enhance operational readiness, officer safety, and the overall effectiveness of municipal law enforcement across the country. This funding will facilitate the acquisition of a wide range of equipment across three (3) key categories:

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Operational Support Equipment	Communication and Surveillance Tools	Security, Safety, and Crime Prevention Equipment
• batons • handcuffs with cases • magazine cases • barriers	• wireless cameras with monitors • drones • handset radios • desktops and laptops	• tint meters • breathalyser kits • gunshot trauma kits • first-aid kits • digital inkless fingerprint devices • bullet proof vests • plastrons • taser guns • body cameras • pepper sprays

Municipal Police Stations

Several Municipal Corporations are actively engaged in the refurbishment and construction of Municipal Police Stations within their respective jurisdictions. These infrastructure projects are part of a broader initiative to enhance the operational readiness and community presence of the Municipal Police. The ongoing works aim to provide modern, secure, and fully equipped facilities that support effective law enforcement and foster stronger connections between police officers and the communities they serve. The sum of \$18.9 million will be provided in fiscal year 2026 to support this effort.

Public Safety and Citizen Security

Trinidad and Tobago's geographical location and porous borders have made it vulnerable as a transshipment point for criminal activities such as drug and human trafficking and the arms and ammunition trade. The readiness of the national security agencies to protect the country and its borders and to efficiently respond to emergency situations continues to be of paramount importance to the Government. Therefore, in fiscal year 2026, a total of \$230.7 million will be invested in Public Safety and Citizen Security in order to strengthen national security agencies with the necessary infrastructure, tools and equipment to successfully protect and defend the nation.

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Public Safety and Citizen Security

Trinidad and Tobago Coast Guard (TTCG)

Through the Ministry of Defence, an allocation of \$146.7 million will be provided to the Trinidad and Tobago Coast Guard, which is responsible for maritime surveillance of the nation's boundaries. This funding will support the continuation of some key projects and programmes in fiscal year 2026, detailed as follows:

- *Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard* – the sum of \$69.5 million will be provided for the maintenance, repairs and technical support for the 12 Damen-built vessels as well as for the re-certification of the vessels;
- *Logistic Support for the Acquisition of Naval Assets* – a provision of \$1.8 million will cover the costs associated with the logistics of dry-docking during the repairs on the vessels, including the travel costs of Officers accompanying the vessels abroad, port costs and victuals;
- *Acquisition of ILS Services Re: Cape Class Patrol Vessels* – the planned outlay of \$65.0 million for fiscal year 2026 will facilitate the maintenance of the two (2) Austal-built naval cape class vessels, spare parts, technical support and training for Seamen;
- *Upgrade of Electrical Power Shore Supply of Coast Guard Jetty, Tobago* – upgrade of the electrical shore supply system at the Tobago Operations Base will be completed with funding amounting to \$0.5 million in order to accommodate the berthing of the cape class vessels;
- *Utilities Upgrade to the Shore Supply at Staubles Bay* – funding in the amount of \$3.0 million will be provided to upgrade the electrical utilities at the Staubles Bay jetty to facilitate berthing of TTCG's vessels. The upgraded shore supply power will allow the vessels to switch from on-board generator power to the electrical supply of T&TEC, thereby preserving the lifespan of the generators and reducing fuel consumption;
- *Installation of Perimeter Lighting at Heliport Base, Chaguaramas* – a provision of \$3.5 million will be made to continue the Project to improve safety and security for personnel and equipment at the Base; and

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Public Safety and Citizen Security

- *Upgrade of the Coast Guard Headquarters, Tobago and Establishment of a Coast Guard Base at the Port of Galeota* – the sum of \$1.0 million will be provided to fund the preparation of designs for the facility as well as the commencement of construction in fiscal year 2026.

Trinidad and Tobago Regiment (TTR)

In fiscal year 2026, an allocation \$5.2 million will enable the TTR to advance its programme of works aimed at increasing operational readiness to protect the country and enhancing efficiency in response to natural disasters. Some of the major works that will be undertaken are:

- completion of the procurement of a mini excavator for the Engineering Battalion with a provision of \$0.5 million that will bolster the serviceable fleet of vehicles and equipment necessary for disaster relief operations;
- with a sum of \$3.0 million, continuation of upgrade to the fuel station at Teteron Barracks will be undertaken to meet the national regulatory standards for fuel storage and dispensing facilities. The fuel station also services the Trinidad and Tobago Defence Force Headquarters and the TTCG;
- continuation of outfitting of the La Romain Base with an allocation of \$0.1 million; and
- upgrade and refurbishment of the TTR facilities in Tobago and Crow's Nest – Teteron Barracks, for which a total of \$0.5 million will be provided.

Trinidad and Tobago Defence Force (TTDF)

The Trinidad and Tobago Defence Force will receive \$1.5 million for the installation of perimeter security lighting at the Defence Force Military Academy, Corinth and to initiate the establishment of a military cemetery and multi-purpose religious centre. The repurposing and refurbishment of the Corinth Academy, which was formerly a teaching college, will continue in order to meet the requirements of the TTDF.

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Public Safety and Citizen Security

The Trinidad and Tobago Air Guard (TTAG)

The TTAG, the aerial arm of the Trinidad and Tobago Defence Force, will be provided with an allocation of \$3.2 million for infrastructural development at the Ulric Cross Air Station. The major upgrade works will involve:

- continuation of the sewer interconnection at the Air Station with the installation of an ultraviolet system for a wastewater environment, to be facilitated by a budget of \$0.6 million;
- commencement of replacement of the plumbing system at the Air Station to connect to the WASA's treatment plant, for which a sum of \$1.5 million will be available to the TTAG; and
- commencement of construction of a car park at the Air Station, with a provision of \$0.5 million.

Trinidad and Tobago Fire Services (TTFS)

The TTFS will undertake several critical initiatives to save and protect life and property from damage, whether fire related or not, conduct preventative measures against such damage and render related humanitarian services. Due to rapid development, industrialisation, increased high rise structures, housing developments, modernisation of cities and urban areas and flooding incidents in Trinidad and Tobago, the demand for emergency services has amplified. In this regard, there is need for the TTFS to be equipped to handle emergency situations as they arise. In fiscal year 2026, the TTFS will continue with the following projects:

- *Purchase of Vehicles and Equipment for the Fire Service* – funding amounting to \$20.5 million will be provided for the acquisition of new specialised vehicles and equipment. Of this amount, \$17.4 million will go towards final payments upon delivery of the vehicles and equipment, which are earmarked for recently constructed fires stations as follows:

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Station	Vehicle and Equipment
Penal Fire Station	• one (1) water tender • one (1) emergency tender
Mayaro Fire Station	• one (1) water tenders • one (1) Hytrans Water System • one (1) breathing apparatus trailer
Point Fortin Fire Station	• one (1) water tender

The sum of \$3.1 million will also facilitate downpayments for additional equipment.

- *Refurbishment of Vehicles for the Fire Services Division* – the sum of \$2.0 million will be allocated for the refurbishment of existing vehicles and equipment which will enhance the fleet of emergency vehicles and equipment available;
- *Construction of Point Fortin Fire Station* – funding in the sum of \$3.0 million will be provided to offset outstanding costs for the construction of the Point Fortin Station which was completed and operationalised in fiscal year 2024;
- *Improvement Works to Fire Services Buildings* – a total of \$2.0 million will be provided to undertake refurbishment works at the Crown Point Fire Station which will entail refurbishment of the dormitory, extension of the appliance bay and folding doors to increase the lifespan of appliances, and improvements to the electrical and plumbing systems. These upgrades will ensure the Crown Point Fire Station remains functional and relevant as it is located within the aerodrome of the ANR Robinson International Airport; and
- *Reconstruction of the Princes Town Fire Station* – a provision of \$3.0 million will allow for the commencement of refurbishment works to an existing building located at Brickfield Road, Torrib Trace, Princes Town, to house the Princes Town Fire Station.

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Trinidad and Tobago Forensic Science Centre (TTFSC)

The TTFSC plays a crucial role in support of law enforcement and the criminal justice system by providing services in forensic pathology and science. In fiscal year 2026, an investment of \$7.8 million will be provided to initiate the procurement of equipment, such as:

- automated forensic Deoxyribonucleic Acid (DNA) extraction system, to improve the efficiency in isolating DNA;
- scanning electron microscope to enhance the TTFSC's capability in the detection of gunshot residues;
- drugs of abuse testing system, to be used in the toxicology screening for drugs in biological specimens; and
- mobile C-arm digital X-ray machine, which will reduce the time taken during autopsies.

Trinidad and Tobago Prison Service (TTPS)

As a key component of the criminal justice system, the Trinidad and Tobago Prison Service is committed to safeguarding society and reducing crime by promoting the rehabilitation of offenders. This mission is carried out through structured programmes and projects that support behavioural reform within a framework of secure, humane, and well-managed custodial environments. In fiscal year 2026, the Government will invest a total of \$39.4 million towards the upgrade of infrastructure, acquisition of vehicles, and expansion of rehabilitation services to support inmates' successful reintegration into society. Outlined below are the major activities planned for the year:

- completion of the ongoing refurbishment and outfitting of the ration room at the Golden Grove Prison with an allocation of \$1.0 million;
- completion of the installation of an alarm system at the Maximum Security Prison Complex, for which \$1.0 million will be budgeted;
- continuation of the refurbishment of seven (7) dormitories and the Reflection Unit at the Youth Training and Rehabilitation Centre, including electrical, plumbing, welding, carpentry, masonry and painting works, to be supported by an allocation of \$1.0 million;

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- continuation of the Programme for the *Rehabilitation of Young Offenders*, for which \$0.2 million will be provided. In fiscal year 2026, the Programme will involve the establishment of a radio station that will serve as a training and learning environment in radio broadcasting and DJ techniques for the residents of the Youth Training and Rehabilitation Centre;
- completion of the repurposing and outfitting of the Community Residence/ Rehabilitation Centre to accommodate female child offenders, for which an amount of \$1.5 million will be committed;
- repurposing and outfitting of existing buildings at the Golden Grove Prison, with an allocation of \$1.6 million, to establish an Elders Complex, including dormitories and an infirmary;
- completion of the installation of the perimeter fence at the Golden Grove Prison, for which the sum of \$8.0 million will be budgeted;
- purchase of vehicles and equipment with a provision of \$6.8 million. The vehicles to be purchased in fiscal year 2026 include ambulances, 25-seater buses, 4x4 long wheelbase jeeps, a backhoe and a tractor;
- commencement of the decommissioning of the Port of Spain Prison, which will involve the relocation of inmates to the Remand Prison at Golden Grove compound with an allocation in the sum of \$1.5 million;
- commencement of the construction of a new sewer plant at the Prison Training Centre and installation of a direct water system at Carrera Convict Prison, both of which will have a total budget of \$6.2 million; and
- initiation of work for the *Installation of an Alarm System at Remand Yard, Golden Grove Prison*, with an allocation of \$1.5 million.

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Regional Development Planning

Automation of the Construction Permit Process

The *Automation of the Construction Permit Process* Project will continue with an allocation of \$1.0 million for the following activities related to the DevelopTT application in fiscal year 2026:

- conduct of training and certification for support staff;
- hosting of system enhancements workshop;
- modification and enhancement of software/system design for the DevelopTT system;
- creation of a DevelopTT helpdesk at Town and Country Planning Division's Regional Offices; and
- production of promotional items to build public awareness for DevelopTT.

Implementation of the Automated Workflow Process

The Ministry of Planning, Economic Affairs and Development will receive an allocation of \$5.0 million in fiscal year 2026 for the Implementation of the *Automated Workflow Process* Project. The digitisation of the TCPD's records will continue with following activities:

- installation of ICT for the digitisation process;
- purchase of stationery for the repair and batching of files;
- transportation of files; and
- engagement of consultancy services for scanning, indexing and Geographic Information System (GIS) vectorisation.

Regional Development Initiatives

Development of Chaguaramas

The Chaguaramas Development Authority (CDA), which is under the purview of the Ministry of Planning, Economic Affairs and Development, will be allocated a total of \$5.5 million for the continued development of the Chaguaramas Peninsula under four (4) projects as follows:

- *Renovation Works to CDA Police Post at Williams Bay* – the sum of \$2.5 million will be provided to initiate the preparation of designs and undertake site preparation

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Regional Development Planning

works for the construction of a two-storey building to the rear of the existing Police Post structure;

- *Refurbishment Works to the Boardwalk Phases 1 and 2* – an appropriation of \$1.0 million will be made to support the preparation of engineering designs and drawings, as well as mobilisation activities, for the construction of a stepped seawall and wave return wall;
- *Refurbishment of Macqueripe Beach Facilities* – a provision of \$1.0 million will be directed towards improvement works to the facility including the construction of an access ramp; and
- *Major Vehicles and Equipment Upgrade* – funding in the amount of \$1.0 million will also be allocated for the procurement of ICT equipment, including computers and servers, to strengthen the operational capacity of the CDA.

Regional Development Planning – Local Government

Regional Development Planning serves as a vital tool for shaping the future of Trinidad and Tobago's Municipalities. It provides a structured approach to growth and development, ensuring that local priorities are aligned with national goals while addressing the unique needs of each community. At its core, the process promotes sustainability, equity, and resilience by guiding decisions on land use, infrastructure, economic activity, and service delivery through well-defined local development frameworks and integrated development plans. In fiscal year 2026, the Ministry of Rural Development and Local Government, proposes to commence consultancies for the following activities:

- development of Local Area Profiles for 14 Regional Municipal Corporations with an allocation of \$1.0 million; and
- design, development, and implementation of an Enterprise Geographic Information System for the MRDLG, for which an amount of \$1.0 million will be provided.



APPENDICES

APPENDIX I
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2025
EXPENDITURE BY SECTOR

SECTOR AND AREA	Total Provisional Expenditure	Budgeted Allocation Consolidated Fund	Provisional Expenditure Consolidated Fund	Budgeted Allocation IDF	Provisional Expenditure IDF
Economic Infrastructure	1,710.479	965,589	529.983	1,325.000	1,180.496
Agriculture	66.620	71.014	31.020	66.500	35.600
Communication	7.988	10.500	7.988	0.000	0.000
Culture	26.838	22.400	13.466	19.000	13.372
Drainage	92.379	101.000	47.358	61.410	45.021
Economic Restructuring and Transformation	33.851	86.304	33.851	0.000	0.000
Electricity	33.900	34.400	33.900	0.000	0.000
Energy/Renewable Energy Alternatives	0.209	0.209	0.209	0.000	0.000
Environment	41.938	23.681	10.518	78.100	31.420
Foreign Policy and Trade Relation	2.216	11.700	2.216	0.000	0.000
Industrial Development	3.400	3.500	3.400	0.000	0.000
Information Technology and Digital Infrastructure	210.804	290.184	170.804	50.000	40.000
Manufacturing	21.454	4.091	2.591	30.397	18.863
Roads and Bridges	590.286	141.500	76.307	457.100	513.979
Science, Research and Development	1.362	5.345	1.362	0.000	0.000
Sewerage	16.000	0.000	0.000	42.000	16.000
Tourism	34.897	53.691	31.297	168.603	3.600
Transport	430.536	71.970	48.646	224.090	381.890
Water Security	95.800	34.100	15.050	127.800	80.750
Social Infrastructure	1,384.478	1,121.011	803.528	951.131	580.950
Capacity Building/Institutional Strengthening	85.646	126.189	85.646	0.000	0.000
Community Development	146.386	57.500	23.300	197.500	123.086
Early Childhood Education	1.054	0.600	0.600	9.000	0.454
Health/HIV AIDS	338.610	389.650	288.010	74.600	50.600
Housing and Shelter	451.650	195.450	151.650	300.000	300.000
Primary Education	28.816	23.100	16.600	94.750	12.216
Secondary Education	19.334	7.200	7.200	82.000	12.134
Skills Development	11.795	35.220	11.795	0.000	0.000
Social Development	26.062	35.106	17.743	18.500	8.319
Special Education	5.341	4.700	4.700	2.000	0.641
Sport and Recreation	75.136	49.765	34.711	111.786	40.425
Tertiary Education	153.449	176.525	153.449	0.000	0.000
Youth Development and Entrepreneurship	41.198	20.006	8.125	60.995	33.073
Public Administration	811.549	523.644	277.081	779.850	534.468
Administration	655.855	264.354	140.627	663.350	515.228
Law Enforcement	23.846	97.050	17.246	52.500	6.600
Public Safety and Citizen Security	131.848	159.240	119.208	64.000	12.640
Regional Development Planning	0.000	3.000	0.000	0.000	0.000
Grand Total	3,906.506	2,610.244	1,610.592	3,055.981	2,295.914

TRANCHE I

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

APPENDIX II

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	LOAN/GRANT DRAWDOWNS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
ECONOMIC INFRASTRUCTURE							
Water Security				0.896	0.000	0.896	
Water Supply Programme	7.630	2024	CBD (Grant)-US \$0.936Mn GORTT-US \$0.186Mn	0.896	0.000	0.896	Commencement of works on the Development of a Climate Risk-Informed Water Resources Master Plan for Trinidad and Tobago project.
PUBLIC ADMINISTRATION							
Administration				20.000	0.000	20.000	
Implementation of the National Digital Agenda	289.800	2024	Loan - US \$42Mn	20.000	0.000	20.000	Implementation works on the National Digital Agenda programme which aims to boost productivity in Trinidad and Tobago.
Public Safety and Citizen Security				2.750	0.000	2.750	
Climate Risk Disaster Research Study	11.866	2024	CDB Grant TT \$5.5Mn	2.750	0.000	2.750	Implementation of works under the Building National and Community Capacity for Climate and Disaster Risk - Trinidad and Tobago project.
SOCIAL INFRASTRUCTURE							
Health/HIV AIDS				13.327	0.893	12.434	
Health Services Support Programme	332.100	2016	IDB: US \$48.4Mn GORTT: US \$3.5Mn	13.327	0.893	12.434	Implementation of the Non-Communicable Diseases (NCD) Prevention and Control Plan; execution of the Human Resources for Health Plan; implementation of e-Health Information Systems; and Strengthening of Health Facilities Investment Management project.
Total Tranche I				36.973	0.893	36.080	

TRANCHE II

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ESTABLISHING FIRM COMMITMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	LOAN GRANT DRAWDOWNS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
ECONOMIC INFRASTRUCTURE							
<u>Agriculture</u>							
Fisheries Development Programme, Tobago	22.300	Annual	General Revenues	7.750 2.600	7.750 2.600	0.000	Continuation of Improvement works to reefs at Buccoo and Speyside; and Upgrading of Beaches and Landing Facilities.
Upgrade of Fishing Facilities, Trinidad	25.135	Annual	General Revenues	2.850	2.850	0.000	Continuation of Upgrade Works at Fish Landing Sites.
Water Management and Flood Control Programme	2.980	Annual	General Revenues	2.300	2.300	0.000	Continuation of the Water Management and Flood Control Programme.
<u>Communication</u>							
Postal Sector Reform Project	37.900	1998	General Revenues	14.000 14.000	14.000 14.000	0.000	Continuation of Works for the Refurbishment and Construction of TTPOST Buildings and upgrades to TTPOST's Information Technology; and Security Infrastructure.
<u>Economic Restructuring and Transformation</u>							
Household and Population Census	50.000	1999	General Revenues	29.047 29.047	29.047 29.047	0.000	Conduct of the Multiple Indicator Cluster Survey (MICS) Plus; Conduct of the Population and Housing Census; and Conduct of a Survey to Release the Gross Domestic Product of Trinidad and Tobago; and the National Agriculture Survey.
<u>Environment</u>							
Environmental Upgrade Programme	11.800	2000	General Revenues	0.100 0.100	0.100 0.100	0.000	Open Space Beautification - Sipania.
<u>Transport</u>							
Construction of Jetties, Tobago	18.000	1994	General Revenues	31.300 0.700	31.300 0.700	0.000	Construction of Jetty at Parlatuvier; Construction of Jetty at Cove and Plymouth; Establishment of a Marine Park Control Unit at Gibson Jetty; and Construction of a Jetty at Bird of Paradise Island.
Development of Marine Industry Infrastructure	266.700	1999	General Revenues	29.600	29.600	0.000	Development of the Mariculture Industry in Trinidad & Tobago; Public Private Partnership Project of the PATT; Acquisition of two Multi-Purpose Vessels; Acquisition of Specified Equipment for the Port of Port of Spain; and Replacement of Cone Fenders at the Port of Port of Spain; and CARICOM Wharf Quay Refurbishment.
Upgrading & Modernization of Navigational Aids	10.200	1995	General Revenues	1.000	1.000	0.000	Upgrading and Modernisation of Navigational Aids.

TRANCHE II

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	LOAN/GRANT DRAWDOWNS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
PUBLIC ADMINISTRATION							
Administration				7.471	7.471	0.000	
Establishment of Family Courts	42.100	2003	General Revenues	7.471	7.471	0.000	Provision of Accommodation for the San Fernando Family Court; and the Establishment of Family Courts in Trinidad and Tobago.
SOCIAL INFRASTRUCTURE							
Housing and Shelter				78.000	78.000	0.000	
Community Facilities on Housing Estates	51.000	Annual	General Revenues	30.000	30.000	0.000	Continuation of works under the Rehabilitation and Maintenance of HDC rental apartments and Housing Units Project.
HDC Settlement Programme	200.000	1987	General Revenues	12.000	12.000	0.000	Continuation of the Housing Grants project.
Land Settlement Squatter Programme	475.500	Annual	General Revenues	36.000	36.000	0.000	Continuation of works for the Survey of Squatter sites; Regularization of Squatter Communities; Renovation and Upgrading of LSA Building; Government Aided Self-Help Programme; and Land for the Landless Programme.
Tertiary Education				143.200	143.200	0.000	
Scholarship and Advanced Training Programme	266.828	Annual	General Revenues	143.200	143.200	0.000	Continuation of disbursements and financial aid under the following projects: Scholarships - President's Medal and Non-Advanced Level Examinations; Annual Scholarship and Technical Assistance Program; Establishment of Undergraduate Scholarship Scheme for Students with Disabilities; National/Additional Scholarships based on Advanced Level Examinations; and Scholarships and Bursaries Programme.
Total for Tranche II				310.868	310.868	0.000	

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026	
ECONOMIC INFRASTRUCTURE							
Agriculture				74,026	74,026		
Agricultural Land Development, Trinidad	98,557	Annual	General Revenues	9,300	9,300	Continuation of works under the following projects: National Seed Bank; Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad; Rehabilitation and Development of Physical Infrastructure at Plum Mitán and Development of Water Management Infrastructure for the Caroni/Bejucal Area.	
Agriculture Fisheries and Forestry Development Programme, Tobago	139,803	Annual	General Revenues	18,000	18,000	Continuation of the following projects: Construction of Marketing Facilities; Agricultural Land Information System and Inventory of State Lands (Tobago); Research and Development - Local Herbal Teas and Culinary Herbal Products; Development of Government Stock Farm; Development of Research Unit (Crops and Livestock); Water Quality Monitoring Programme; Agriculture Access Roads, Tobago; Establishment of Root and Tuber Crop Planting Material Repository Lure Estate Tobago; and Construction of Abattoirs at Hope and Roxborough.	
Improvements to Markets and Abattoirs, Trinidad	14,000	Annual	General Revenues	7,400	7,400	Upgrading and Improvements to Markets and Abattoirs in the Corporations of Diego Martin; Port of Spain; Sangre Grande; Princes Town; Point Fortin; San Fernando; Arima and Siparia.	
Research and Development Programme	55,177	Annual	General Revenues	23,026	23,026	Funding is provided for the continuation of works under the following projects: St. Augustine Nurseries - Development and Provision of facilities; Refurbishment and expansion of a storage facility at the Piarcó Packinghouse; Design and Construction of Inter-Bay Covering at the Southern Wholesale Market; and Fruit Ripening Facility. The following new projects will commence Construction of a Material Testing Laboratory at Centeno; Modernisation of Reproductive Biotechnology in Animal Genetics at Centeno Livestock Station; Upgrade and Expansion of the Artificial Breeding Centre and Development of an Inventory System for Cocoa Estates and the Livestock Sector.	
Land Administration Programme	84,000	1999	General Revenues	5,000	5,000	Continuation of the Aerial and Lidar Survey of Trinidad and Tobago and Upgrade of the Cadastral Management Information System (CMIS) projects; Commencement of the following new projects: Upgrade of the Aerial and Lidar Mapping System; Modernization of the Digital and Technological Infrastructure of the Cadastral Management Information System; and Upgrade of Tidal Monitoring Stations for Trinidad and Tobago.	
Cocoa Rehabilitation Programme (Phase I)	2,500	2003	General Revenues	1,500	1,500	Continuation of works under the Rehabilitation of the Cocoa Industry project involving the upgrading of the Cocoa Propagation Facility at the Research Division of the M.A.L.F. The allocation will also be utilised for the establishment of a demonstration plot to exhibit the effectiveness of a solar powered drip irrigation system for sustainable cocoa production.	
Construction of Markets and Abattoirs	7,800	Annual	General Revenues	9,800	9,800	Continuation of upgrade works at Markets and Abattoirs in the following Corporations - Rio Claro/Mayaro, Couva/Tabaquite/Talparo, Chaguanas, Penal/Debe, San Juan/Laventille and Turupuna/Piarco.	
Communication				1,500	1,500		

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

APPENDIX II

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Public Sector Reform Computerisation	3.500	Annual	General Revenues	1.500	1.500	Works will continue on the Digitalising and Archiving of Laws of Trinidad and Tobago and Transformation of the Court Recording System in the Judiciary.
Culture				17.867	17.867	
Cultural Programmes and Facilities, Tobago	11.200	2002	General Revenues	0.200	0.200	Continuation of refurbishment works to the Orange Hill Community Workshop and Art Gallery.
Construction and Upgrade of Cultural Facilities, Trinidad	588.700	2006	General Revenues	17.667	17.667	Construction of Performance Arts and Culture Building; Museum of the City of Port of Spain/Carnival Museum; Upgrade of Facilities - Naparima Bowl and National Academy for the Performing Arts (NAPA); Queen's Hall Energy Conservation Project; Queen's Hall Upgrading Project; Southern Academy for the Performing Arts (SAPA).
Drainage				101.800	101.800	
Drainage Works, Tobago	12.500	Annual	General Revenues	4.800	4.800	Continuation of the construction of Sea Defence Walls at Grange, Argyle, Back Bay and Plymouth.
Drainage improvements, Trinidad	82.000	Annual	General Revenues	78.500	78.500	Upgrading of drainage and irrigation systems in local communities throughout Trinidad by Local Government Authorities.
Major Drainage Works, Trinidad	94.100	2006	General Revenues	18.500	18.500	Continuation of the Upgrade to Existing Drainage Pumps and Gate Inventory.
Economic Restructuring and Transformation				76.427	76.427	
Development of Small Business Sector, Tobago	21.000	2002	General Revenues	6.900	6.900	Business Incubator Programme; Enterprise Development; Scarborough Esplanade Phase II; Venture Capital; Enterprise Development Company of Tobago; Enterprise Assistance Grant Programme; Pre-Investment Development Support Initiative (PIDS); Tobago Development Fund; and Micro Enterprises Centres.
Planning and Pre-Investment Studies, Trinidad and Tobago	1.400	Annual	General Revenues	1.000	1.000	Continuation of works under the project Conduct of Seismic Microzonation Studies in Trinidad and Tobago.
Support to Industrial Development Initiatives	80.000	Annual	General Revenues	57.757	57.757	Continuation of activities for the Global Trinidad and Tobago; Development of the Scrap Metal; Implementation of a Green Manufacturing Programme; Implementation of a Wire Bending Apprenticeship Programme; Implementation of Critical Infrastructure Works at CARIRI Facilities and Support of a Port Community System and continuation of works under the Development of the Downstream Value-Added Products from Rubber Crumbs project.
Trade Promotion Programme	8.000	Annual	General Revenues	8.000	8.000	Works will continue on the Development of a Trade Policy; Implementation of a Strategic Assessment and Revitalization Programme for Stranded and Distressed Public Assets in Trinidad and Tobago; and Development of an Export Awareness, Investment Incentive and Trade Agreements Programme.
Development of Small Businesses Programme	18.325	2003	General Revenues	2.770	2.770	Continuation of NEDCO - Business Accelerator Programme and Quality Infrastructure Capacity Building Project for Small Enterprises.
Electricity				25.300	25.300	
Electricity Programme, Tobago	2.500	Annual	General Revenues	1.000	1.000	Continuation of the Rural Electrification and Street Lighting Programme.
NPMC Infrastructure Upgrade Programme	10.000	Annual	General Revenues	10.000	10.000	Continuation of the National Street Lighting Programme.

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Electricity Programme	998,000	2006	General Revenues	14,300	14,300	Continuation of works for the Replacement of Aging Transmission Infrastructure project; continuation of the Lighting of Parks and Recreational Grounds; Development of Disaster Preparedness Capabilities in T&TEC; and Illumination of Public Spaces.
<u>Energy/Renewable Energy</u>						
NPMC Infrastructure Upgrade Programme	3,672	Annual	General Revenues	0.482	0.482	Acquisition of Synthetic Aperture Radar (SAR) for the Detection of Oil Spills.
<u>Environment</u>						
Forestry Development Programme	19,357	Annual	General Revenues	25,872	25,872	National Parks and Watershed Management Project; and Upgrade at the Cap-de-Ville Facility.
Development of Infrastructure for installation of Meteorological Equipment	36,700	Annual	General Revenues	2,500	2,500	Procurement of meteorological equipment for Tobago Meteorological Office.
Environmental Conservation & Management Programme	19,378	Annual	General Revenues	3,360	3,360	Establishment of an Ambient Air Quality Management Programme; Development of Ambient Water Quality Standards; Designation and Management of the Red Howler and White Fronted Capuchin Monkey; Revision of Priority Actions of the Management and Recovery for the PAWT; National Environmental Literacy/Awareness Survey; and Strategic Data Collection for Environmental Permits.
Solid Waste Management Programme	46,638	2004	General Revenues	16,262	16,262	Environmental Protection and Rehabilitation – Point Fortin Borough; Faecal Waste Facility; San Juan Recycling Facility; Upgrade of Access Roads at the Landfill Sites; Upgrade of Recovery and Recycling Facilities, Plant and Equipment; Remediation of the Guanapo Landfill Ph2 - Design, Supply and Installation of a Leachate Treatment System; Implementation of the Beverage Containers Deposit Refund Policy; Development of a Transition Plan for the Transformation of the Trinidad and Tobago Solid Waste Management Company Limited; and Implementation of an Enterprise Resource planning Solution.
Marine Survey and Mapping	0,901	Annual	General Revenues	1,000	1,000	Marine Space Remote Sensing; purchase of equipment and accessories; hardware and the necessary software licenses in addition to the procurement of two consultants and a technician.
<u>Foreign Policy and Trade Relation</u>						
Upgrading of Overseas Missions	41,200	2001	General Revenues	10,450	10,450	Refurbishment of Chancery and Residence, Caracas; and Upgrade Works at Overseas Missions.
<u>Industrial Development</u>						
Non-Petroleum Sector Development	2,000	2005	General Revenues	2,000	2,000	Continuation of the Inward Investment: Non-Petroleum Initiatives project.
<u>Information Technology and Infrastructure</u>						
				390,566	390,566	

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

APPENDIX II

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.		DETAILS OF ACTIVITY 2026
Digital Government Programme	630.258	Annual	General Revenues	377.416	377.416		Continuation of Upgrade of Networks of the Divisions of the Ministry of National Security and other Ministries, Continuation of the Development of a Computer System for the Police Service, Development of Information Technology and Systems for the public service. The completion of the enhancement of the Single Electronic Window (SEW) and the Strengthened Institutional Capacity of the Registrar General's Department (RGD).
Computerisation Programme, Tobago	3.800	Annual	General Revenues	5.500	5.500		Information Technology Strengthening; Establishment of an Integrated Financial Management System; Technical Assistance Programme; Networking Department of Education with Schools; Secondary School Computerization Programme; Establishment of a Geographic Information System Platform; Digitizing THA Operations; Project Monitoring Information System upgrade for the Planning Department (PD-PMIS); Critical Upgrade and Modernization of Obsolete Disaster Management Information and Communication Technology (ICT) Infrastructure; and Networking the Division of Finance and Planning.
Information and Communications Technology Support Programme, Trinidad	492.000	2003	General Revenues	7.450	7.450		Continuation of works under the ICT Solutions and Infrastructure Programme; Upgrade of IT Infrastructure at the Ministry of Foreign and CARICOM Affairs; and Updating of the Oil Spill Fingerprinting Database at the Institute of Marine Affairs project.
Information and Communications Technology Support Programme, Tobago	10.000	2008	General Revenues	0.200	0.200		Continuation of the Information Communication Technology Programme.
<u>Manufacturing</u> Accreditation of Laboratories	10.000	2003	General Revenues	11.091	11.091		Works will continue on the National Quality Infrastructure Enhancement Programme.
Development of Industry	35.610	2006	General Revenues	5.315	5.315		Continuation of works for the implementation of the Renewable Energy & Energy Efficiency Initiatives.
<u>Roads and Bridges</u> Upgrading & Improvement of Local Roads & Bridges, Trinidad	354.124	Annual	General Revenues	121.100	121.100	69.200	Upgrading of priority secondary roads, bridges and landscapes as well as the installation of local roads street signage throughout Trinidad by Local Government Authorities.
Roads and Bridges Development, Tobago	164.500	Annual	General Revenues	16.900	16.900		Continuation of the Milford Road Bridges; Roxborough/Bloody Bay Road - Retaining Wall; Store Bay Local Road; Rehabilitation of Claude Noel Highway, Mt. St. George/Castara Road; Orange Hill Road; Resurfacing Programme; Programme for Upgrading Road Efficiency (PURE); Windward Road; Plymouth/Amos Vale Road; Milford Road Bypass to Smithfield; Windward Road; Milford Road Upgrade and Scarborough Redevelopment Project.
Road Infrastructure Improvement Programme, Trinidad	46.345	Annual	General Revenues	24.500	24.500		Continued support for the PURE Programme and Improvement to Maraval Access (Saddle Road from Rapsey St. to Valetton Avenue).
Road Infrastructure Improvement Programme, Tobago	80.000	2006	General Revenues	10.500	10.500		Continuation of Major Improvement Works on Secondary Roads, Tobago.
<u>Science, Research and Development</u>				4.200	4.200		

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Science and Technology Development	196.645	Annual	General Revenues	4.200	4.200	Continuation of the projects: Teach Me, STI Mapping and Priority Setting; Establishment of Marine Research Field Station Tobago, Enhancing Agriculture through Technology - NIHERST; Relocation of National Science Centre - NIHERST; Analysis of Low Academic Performance of Students Across Primary and Secondary Schools in Trinidad and Tobago; and Establishment of a Digital Enterprise Content Management System for the IMA.
Tourism				47.808	47.808	
Chaguaramas Area Development	41.500	Annual	General Revenues	5.500	5.500	Continuation of works under the following projects: Major Vehicles and Equipment Upgrade; Renovations to the CDA Police Post at Williams Bay; Refurbishment Works to the Boardwalk Phases 1 and 2; and Refurbishment of Macquerie Beach Facilities.
Improvement in Basic Tourism Infrastructure, Tobago	106.635	Annual	General Revenues	18.000	18.000	Continuation of works for the following: Construction of Lay Bays (Bloody Bay, Lambeau, Roxborough); Scarborough Beautification Programme; Community Awareness Programme; Bloody Bay Nature Park and Lookout Upgrade; Tourism Support Projects (Islandwide Signage); Tourism Support Projects (Assistance to Traumatized Visitors); Trinidad and Tobago Hospitality and Tourism Institute, Tobago Campus; Restoration of Historical Sites; Construction of Lifeguard Towers; Tourism Regulatory and Legal Framework; Pigeon Point Infrastructure Works; King's Bay Beach Facility; Fort Granby Beach Facility; Speyside Lookout; Historical Site- Cove Estate; Store Bay Beach Facility; Fort King George Heritage Park; Refurbishment of Mt. Irvine Beach Facility; Bloody Bay Beach Facility; Rocky Bay Research Project; Castara Waterfall; Top River Falls Parlaturier; Englishman Bay Beach Facility; Charlotteville Beach Facility; Construction of Tobago Cruise Ship Berths; Establishment of Tobago Marinas; Tobago Tourism Agency project and Developing New Tourism and Recreational Infrastructure for the Highlands Nature Trail in Tobago.
Tourism Development Programme	60.192	Annual	General Revenues	24.308	24.308	Implementation works will continue for: Local Government Tourism Programme- Siparia, Couva, Mayaro, Sangre Grande, Penal/Debe, and Princes Town. Turtle Tourism and Avian Capital Initiative; Beautification Works Through Cluster Planting of Peau Trees on the Nation's Highways, Tourism Sites and Attractions Upgrade, Upgrade and Restoration of the Lopinot Historical Complex, Institutional Strengthening of Tourism Trinidad Limited, T&T Hotel and Guesthouse Room Stock Upgrade Incentive Project (TAUP), Festival Market Development, Tourism Industry Entrepreneurial Strengthening Project (TIES).
Transport				68.900	68.900	
Purchase of Vehicles and Equipment, Tobago	12.400	Annual	General Revenues	3.000	3.000	Purchase of Vehicles and Equipment for the THA Divisions.

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

APPENDIX II

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP		ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Improvement in Public Transportation Services		86.731	1998	General Revenues	6.600	6.600	Development of a Passenger Facility at Rio Claro.; Cleaning of the Electrical Power System; Development of a National Transportation Plan; Implementation of the Business Plan for the Licensing Division; Upgrade of the Port of Spain Maxi Taxi Facility; Upgrade of Priority Transit Mall Facilities at San Juan, Curepe and Tunapuna; Expenses of the Steering Committee and Project Unit - Transformation of the Transport Division; Design and construction a new Multimodal Transportation Hub at Tarouba and Factory Road Chaguanas; Upgrade of the Port of Spain Maxi Taxi Facility; Procurement and Interconnectivity of One Standby Generator at the PTSC POS Depot; and Preparation of a Master Space Plan for all existing and proposed PTSC facilities.
Airport Infrastructure Development		126.219	1997	General Revenues	39.000	39.000	Security Systems (CCTV and Access Control Systems); Airfield Pavement Rehabilitation PIA; Landslip and Coastal Stabilization - ANRRRIA; Repairs to Perimeter Fence - ANRRRIA; and Systems, Furniture, Equipment and other items necessary to operate the New Terminal at ANRRRIA.
Implementation of Traffic Management Measures		36.150	2001	General Revenues	5.500	5.500	Provision of Equipment for Road Marking Purposes; Provision of Road Safety Audit on the Roadways of Trinidad; Provision for Data Collection; Provision to Upgrade Obsolete Traffic Signal Control Equipment; and Provision of Backup Power Supply for Traffic Signalised Intersection.
Purchase of Vehicles and Equipment, Trinidad		19.500	Annual	General Revenues	5.200	5.200	Purchase of Vehicles and Equipment for the Customs and Excise Division; Procurement of Critical Heavy Equipment for Emergency Response and Flood Relief; Strengthening of the Maintenance Capacity of the District Offices of the Highways Division; Implementation of the Legal Aid and Advisory Authority Mobile Outreach Programme.
VMCOTT Capital Works Programme		10.470	2006	General Revenues	1.800	1.800	VMCOTT: Construction of Facilities - San Fernando and Tobago; Expansion of VMCOTT Facilities at Beetham.
Sea Transport		20.567	2009	General Revenues	7.800	7.800	Removal and Disposal of Wrecks and Derelict Vessels; Operationalisation of the New Ship to Shore (STS) Gantry Crane.
Water Security					35.950	35.950	
Water Supply Improvements, Tobago		12.000	Annual	General Revenues	6.500	6.500	Continuation of works on the Desilting and Rehabilitation of Hillsborough Dam in Tobago.
Public Baths		3.400	2005	General Revenues	2.450	2.450	Local Government Public Convenience Programme - Arima; Construction of Public Conveniences -Rio Claro/Mayaro; Local Government Public Convenience Programme - Siparia; Public Convenience Programme, Princes Town; Local Government Public Convenience Programme -Corva/Tabaquite/Talparo; Construction of Public Conveniences Penal/Debe.
Water Supply Projects		32.000	2013	General Revenues	27.000	27.000	Continuation of Community Water Improvement Programme (CWIP); and the Design and Implementation of an Intelligent Virtual Guarding (IVG) System at WASA Installations.
PUBLIC ADMINISTRATION Administration					253.219	253.219	

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Rehabilitation of Public Buildings, Trinidad	154.543	Annual	General Revenues	65.520	65.520	Refurbishment Works to District Revenue Offices; Upgrade of Physical Infrastructure - Finance Building; Upgrade of the Canine Unit Facility; Refurbishment of Treasury Building ; Ministry of Works and Infrastructure - Renovation Works; Development and Provision of Facilities at Marper Farm; Establishment of a Central Farmers Wholesale Market, Chaguanas; Capacity Building for the Praedial Larceny Squad; Fit out of Accommodation for Civil Law Department; Upgrade and Outfitting of the National Archives Facility; Refurbishment and Re-Tooling of Constituency Offices; OSH Requirements and Security Upgrade - Inland Revenue Division; Upgrade of the Drainage, Fence and Sewer Systems of the IMA Headquarters; Upgrade of Infrastructure at the La Pastora Plant Propagation Station; Infrastructure Works at Macoya Market; Outfitting of the MLA Floors in the AGLA Tower and other buildings; Outfitting of Accommodation for Registrar General Department - South; Refurbishment of District Registrar Offices; Refurbishment of Offices of the Ministry of Housing and Urban Development; and Restorative Works to the former Ministry of Community Development, Culture and the Arts Building located at Jerningham Avenue.
Construction of Public Buildings, Tobago	106.210	Annual	General Revenues	9.300	9.300	Construction of Works Main Office; Construction of New Licensing Main Office - Scarborough; Construction of Scarborough Post Office/Financial Complex; Construction of an Administration Building for Health and Social Services; Environmental Enhancement and Security of Tractor Pool; Construction of Scarborough Abattoir; Construction of Tobago Emergency Operation Centre; Construction of a new luncheon and meeting room facility at Louis Dor Nurseries; Construction of Head Office for Tourism and Transportation; Warehouse Facility for Tourism and Transportation; Construction of Laboratory Facility for Tissue Culture and Entomology/Plant Pathology; Construction of Furniture Workshop; Construction of Public Conveniences; Construction of Storage Shed at Tractor Pool; Establishment of Social Services Complex in Mason Hall; Tobago Spatial Development Strategy; Rollout of Project Development Unit; Shaw Park Market; Speyside Beach Facility; Establishment of an Innovation Centre; THA Records and Archive Centre; CERT Speyside Emergency Response Sub-Office; THA Records and Archive Centre; and Construction of Bus Shelters and Bus Stops.
Improvement/Refurbishment to Court Facilities	262.342	Annual	General Revenues	29.986	29.986	Implementation of a Comprehensive Security System in the Judiciary; Improvement Works and Furnishing of the Industrial Court; Provision of accommodation for Court Administration Offices; Outfitting of the Building located at No. 271 Naparima/Mayaro Road, Princess Town for use as a Court in the Victoria East Magisterial District; Rehabilitation of the Hall of Justice, Trinidad; Refurbishment of Magistrates' Courts; Restoration of the San Fernando Supreme Court Building; Rehabilitation of the Hall of Justice, Tobago; Expansion of Rio Claro Magistrates' Court; Refurbishment and Expansion of the Siparia Magistrates' Court; Construction of the Video Conferencing Centre at the Golden Groove Arouca; and Refurbishment of the Compound that houses Jury Trials at O'Meara Arima.

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PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP		ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Improvement/Refurbishment of Public Buildings, Tobago		39.400	Annual	General Revenues	2.700	2.700	Refurbishment of Quarters, Reviving of Assembly Legislature Annex, Assembly Administrative Complex; Pre-Investment for modifications to the Planning Complex; Renovation of Chief Secretary's Residence; Repairs to the Old Scarborough Market; Upgrading of Manita Lodge; Parliament Washroom Facility; Upgrade and Expansion of Buccoo Training Facility; MILSHIRV upgrade and Rehabilitation Works; and Climate Change Resilience Project.
Improvements to Customs and Excise Division		81.500	Annual	General Revenues	22.890	22.890	Infrastructure Upgrade of the Container Examination Station (CES) at POS; Infrastructure Upgrade of the Container Examination Station (CES) at Customs and Excise Point Lisas; Inspection Scanners Customs and Excise Division; and Acquisition of trained drug-detector dogs for Drug Interdiction.
Construction of Public Buildings, Trinidad		161.416	Annual	General Revenues	9.100	9.100	Establishment of an Embassy in Qatar; Upgrade of Security - Treasury Building; Sangre Grande Works Office at Guatoco; Chaguaramas District Office; Establishment of an Administrative Centre for NEDCO and Extension; and Modification of Facilities- Forensic Science Centre.
Institutional Strengthening of the Ministry of Finance		1.200	2001	General Revenues	1.000	1.000	Works will continue on the Indexation for monthly-paid retirees at the Strategic Management and Execution Office.
Construction of Public Buildings, Trinidad and Tobago		199.678	Annual	General Revenues	5.700	5.700	Construction of an Official Residence for the Honourable Chief Justice of Trinidad and Tobago; Construction of Judges and Magistrates' Housing in Tobago; Accommodation for Tobago Office of the Industrial Court; Construction of Institute of Marine Affairs; and Establishment of Mechanical Services Division, Caroni.
Rehabilitation of Public Buildings, Trinidad and Tobago		142.802	Annual	General Revenues	97.318	97.318	Local Government Building Programme - Sangre Grande, Couva/Tabaquite/Talparo, Mayaro/Rio Claro, San Fernando, Chaguaramas, Siparia, Debe/Penal, Princes Town, San Juan/Laventille, Tunapuna/Piarco; Fit-out of the AGLA Tower - Government Campus; Outfitting of Accommodation for the Director of Public Prosecutions North, South and Tobago; Rehabilitation of CAST (Central Administrative Services Tobago) Building; POS Shopping Complex - Renovations to New City Mall; Upgrading of East Side Plaza; Implementation and installation of audio and video upgrade for the Tax Appeal board; Outfitting of the EMA's Offices for the Differently Aabled; Upgrade of the Chillwater System at IMA's Research Building; Renovation/Upgrade works of 5 Units of Flagstaff; Provision of Accommodation for the Equal Opportunity Commission; Acquisition of buildings for Government accommodations; Provision of Accommodation for the Legal Aid and Advisory Authority; Provision of Accommodation for the Legal Aid and Advisory Authority - Tobago; Accommodation for Ministry of Justice; Upgrade works at the Ministry of Foreign and CARICOM Affairs Headquarters; TTBS Building Renovation Programme; and Outfitting of Accommodation for Registrar General Department- Tobago.
Restoration of Historic Buildings		7.000	2006	General Revenues	4.000	4.000	Works will continue on the Restoration of the Red House project.
Improvement to Law Administration		6.900	Annual	General Revenues	4.705	4.705	Court Annexed Mediation (CAM) and Judicial Settlement Conference Pilot Project; Establishment of Children Courts in Trinidad and Tobago; and Programme for the Rehabilitation of Young Offenders.

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.		DETAILS OF ACTIVITY 2026
Implementation of the Dog Control Act (2013) and the Dog Control Amendment Act (2014)	14,190	2014	General Revenues	1,000	1,000		Implementation of Dog Control Act, 2013 and the Dog Control (Amendment) Act, 2014.
Law Enforcement Establishment of Municipal Police Units	55,374	Annual	General Revenues	122,341 38,872	122,341 38,872		Equipping of the Municipal Police Service of the Local Government Authorities.
Improvements to Police Stations	79,000	Annual	General Revenues	59,198	59,198		Improvement Works to Police Stations and Buildings, Refurbishment of Riverside Plaza, Establishment of Divisional Property Rooms; Purchase of Equipment for the Police Service; Development Works at the Police Academy CF; Refurbishment works to the Mounted and Canine Branch; Development Works at the St. Madeline Police Station; Construction and Installations of Aeration Treatment Units (ATU's) for TTPS Facilities; Upgrade of the Air Support/Drone Unit; Establishment of a Special Anti-Crime Operation Unit; Establishment of Special Operations / Counter Home Business Invasion Task Force; and Construction of Anti-Crime Fighting Unit Quarters in Tobago (Old Grange) Police Station.
Improvements to Police Service	35,600	Annual	General Revenues	24,271	24,271		Establishment of Canine Facilities at Police Divisions in Caroni; Establishment of Police Youth Club Facilities; Purchase of Vehicles for the Police Service; Upgrade of Traffic and Highway Patrol Divisional Offices; Establishment of a Coastal and Riverine Patrol Unit; Establishment of Virtual Courts; Establishment of the Seismic Fusion Centre; Rehabilitation of Hot Point Bunkers; Establishment of Social Work Unit and Victim and Witness Support Unit Head Offices (Trinidad and Tobago); and Establishing and Revitalising Police Fitness Center.
Public Safety and Citizen Security				189,640	189,640		
Improvement to Fire Stations	64,000	Annual	General Revenues	0,700	0,700		Improvements to fire service buildings.
Improvement to Prison Facilities	114,000	Annual	General Revenues	10,790	10,790		Improvement Works to Prisons Building; Maximum Security Prison Complex; Refurbishment of Buildings at Youth Training Centre; Community Residence/Rehabilitation Centre to accommodate Female Child Offenders; Upgrade of plumbing of the Extended Remand Facility; Establishment of an Elders' Complex at the Golden Grove Prison; Construction of a female officers' dormitory at YTRC; Roof Renovation at the Store Room, Golden Gove Prison; and Decommissioning of the Port of Spain Prison.
Improvement to Defence Force Facilities	70,000	Annual	General Revenues	1,450	1,450		Continuation of works on the Establishment of a Military Cemetery and Multipurpose Religious Centre; and Establishment of the Defence Force Military Academy, Corinth projects.
Improvement to the Coast Guard	484,600	Annual	General Revenues	143,500	143,500		Continuation of works including: Logistics Support for the acquisition of Naval Assets; Installation of perimeter lighting at Heliport Base; Upgrading of a Wastewater Treatment System at Harts Cut Base; Upgrading of the Electrical Power Shore Supply of the Coast Guard Jetty, Tobago; Utilities upgrade of shore supply at Stables Bay; Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard; and Acquisition of ILS Services- Re: Cape Class Patrol Vessels.

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Construction and Upgrade of Regiment Facilities	32.000	Annual	General Revenues	1.000	1.000	Upgrade of Regiment Facilities, Tobago; and Refurbishment of Crow's Nest at Teteron Barracks.
Improvement to the Air Guard	62.300	Annual	General Revenues	2.200	2.200	Continuation of Sewer Interconnection works; Construction and installation of an above ground Diesel Refuelling Station at the Ulric Cross Air Station, Piarco; and Upgrading of the plumbing system at the Ulric Cross Air Station.
Equipping of National Security Divisions and Agencies	42.000	Annual	General Revenues	30.000	30.000	Purchase of vehicles and equipment for the Coast Guard, Prison, Fire Service, Defence Force and Engineering Corps. Refurbishment of vehicles for the Fire Services Division.
Regional Development Planning Urban Redevelopment Programme	173.000	1996	General Revenues	2.000 2.000	2.000 2.000	Continuation of works on the Implementation of the Comprehensive Local Area and Regional Development Planning Process; and Design of a Comprehensive Local Area and Regional Development Planning Process projects.
SOCIAL INFRASTRUCTURE Capacity Building/Institutional Strengthening				92.521	92.521	
Institutional Strengthening of Public Sector Administrative Services	23.600	Annual	General Revenues	10.803	10.803	Works will continue for the Development of Customer Service Centres at the Nation's Court Buildings; Strengthening of Records Management in the Judiciary; Televising and Broadcasting of Parliamentary Proceedings; Determination and Impact of the Minimum Wage Level on the Economy; Institutional Strengthening of the National Archives; Development of the Human Resource Capacity of Personnel Department; Review of the Public Service Employee Assistance Programme (EAP); Institutional Strengthening of Societies Registered under the Friendly Societies Act and Liquidation and Distribution of Assets for Closed Societies; Regulations of the Occupational Safety and Health Authority; Compliance with the Occupational Safety and Health Act, Chapter 88:08; and Strengthening of the Co-operative Sector in Trinidad and Tobago projects.

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT TT\$ Ma	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Ma	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Ma	DETAILS OF ACTIVITY 2026
Institutional Strengthening of Ministries and Departments	136,100	Annual	General Revenues	81,418	81,418	Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of T & T; Development of a DocuSystem for Pensions and Central Treasury; Institutional Strengthening of the Forensic Science Centre; Conduct of a Job Evaluation and Compensation Exercise for the Civil Service; Implementation of the Automated Workflow Process; Establishment of Results Based Management System; Automation of the Construction Permit Process; Development of a Child Labour Policy; Operationalisation of the National Tripartite Advisory Council; Establishment of the Office of Procurement Regulator; Establishment of the Gaming Commission; Adopt and Implement Water Resources Management (IWRM); Modernisation of the Public Service Academy; National Development Strategy 2021-2025; Public Sector Performance Management Systems (PSPMS); Development of a National Manpower Plan; National Field Verification Exercise; Development of a Work from Home Policy for the Public Service; Media Consumption and Aptitude Survey; Institutional Strengthening of TTT Limited; Strengthening the Research and Data Analytical Capacity of the ITAC in Support of the Strategic Early Warning Process; Establishment of the Urban and Regional Planners Council (TCPPD); Training and Development for Police Officers; Commemoration of the 50th Anniversary of the Presidency and 150th Anniversary of The President's House; Short-term action plan for the National Service Programme for Trinidad and Tobago (NSP-TT); Establishment of the Economic Development Board (EDB)/ Council for Competitiveness and Innovation (CCI); and Management of the 150% Tax Incentive for Heritage Properties of Interest.
Institutional Strengthening of the Ministry of National Security	0.750	Annual	General Revenues	0.300	0.300	Development of a Prison Management Policy; and Training of Prison Personnel.
Community Development Upgrading of Cemeteries and Cremation Facilities	7,000	Annual	General Revenues	41,348 4,800	41,348 4,800	Continuation of the upgrade to cemeteries and cremation sites by Local Government Authorities.
Establishment of Mediation Centres	6,100	Annual	General Revenues	0.300	0.300	Establishment of a Mediation Centre at Anna.
Construction and Upgrading of Community Facilities, Tobago	71,865	Annual	General Revenues	5,000	5,000	Upgrade of Community Centres located at Parlatuvier, Scarborough, Plymouth Charlottesville, Belle Garden, Bethesda and Pembroke Heritage Park.
Improvement to Community Facilities, Trinidad	87,485	2005	General Revenues	14,675	14,675	Social and Economic Programme for East Port of Spain; Refurbishment of Export Centres; Refurbishment of Civic Centres and Complexes; Infrastructure Enhancement Community Recovery Report; and Refurbishment of Community Facilities.
Construction and Upgrade of Community Facilities	6,958	Annual	General Revenues	3,000	3,000	Refurbishment of the Community Education, Training, Information and Resource Centre.
Disaster Preparedness and Mitigation Programme, Trinidad	28,000	2012	General Revenues	13,573	13,573	Continuation of works on the projects: Disaster Management Capacity - Head Office, Disaster Preparedness Programme- Siparia, Penal/Debe, Port of Spain, San Fernando, Chaguanas, Mayaro/Rio Claro, Princes Town, Diego Martin, San Juan/Laventille, Tunapuna, Sangre Grande, Point Fortin and Couva/Taboquite/Talparo.

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Early Childhood Education						
Early Childhood Education Programme, Tobago	4,300	Annual	General Revenues	2,000	2,000	Extension and Improvements to Existing Childhood Centres; and Establishment of Early Childhood Care.
Health/HIV/AIDS						
Health Sector Reform Programme	1253,000	1991	General Revenues	307,984	307,984	Upgrade and refurbishment works at hospitals and health centres nationwide; Procurement of Information Technology equipment and software; and Implementation of a computerized Health Information System.
Medical Facilities Upgrading Programme, Tobago	128,000	Annual	General Revenues	15,600	15,600	Improvement works to Hospitals(Laboratory/Mortuary); LAN/WAN Development for Hospital and Health Centres; Health Needs Assessment for Tobago; Peritoneal Dialysis Service Department; Purchase of Vehicles - Ambulances; Establishment of an Oncology Unit; Improvement works to hospitals; Purchase and installation of equipment and machinery at hospital.
Public Health Facilities, Tobago	19,800	Annual	General Revenues	8,150	8,150	Construction of New Health Centres; Scarborough Waste Disposal Project; Mosquito Eradication Project; Repair of Sluice Gates; Expansion of Primary Health Care; Facility Upgrade at Public Cemeteries; Community Mediation Centres; Expansion of District Dental Services; Primary Health Consultancy; Pilot Project for Waste Characterisation; Smoking Cessation Programme; School Health Project; Shared Antenatal Care Programme; Laundry Refurbishment; Pilot Project for Pit Latrine replacement; Establishment of a Dog Catching Unit; Upgrading of Local Health Facilities at Signal Hill; Studley Park Integrated Waste Facility; Management Information System and Software; Atitudinal Shift and Change Management; Commissioning of New Hospital and Decommissioning of Old Hospital; Establishing a Non Communicable Disease Registry; Waste Minimisation and Recycling Project; Establishment of Integrated Primary Health Care; and Establishment of Tobago Steering Committee on Drugs.
Public Health Facilities, Trinidad	75,900	Annual	General Revenues	28,055	28,055	Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal; and refurbishment of accommodation for the Vertical Division of the Ministry of Health.
Infrastructure Improvements at Regional Health Authorities	206,000	Annual	General Revenues	62,266	62,266	Purchase of equipment for health institutions in all four Regional Health Authorities in Trinidad.
Special Programmes for Chronic Diseases	176,000	2001	General Revenues	130,000	130,000	Continuation of treatment programmes for Adult Cardiac Disease and Renal Dialysis and reduction of waiting lists for surgeries.
Implementation of HIV/AIDS Programmes	250,000	2003	General Revenues	12,510	12,510	Finalization of the National HIV and AIDS Policy and implementation of programmes to treat with substance abuse, HIV and AIDS.
Housing and Shelter						
				20,000	20,000	

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.		DETAILS OF ACTIVITY 2026
Housing and Settlements Expansion Programme, Tobago	190,230	Annual	General Revenues	20,000	20,000		Funding for works at the Castara Housing Estate Development; Development Works at Signal Hill Housing Estate; Adventure Housing Estate, Plymouth Road; Land Development Adelphi Estate; Development of Belle Garden Estate Phase II; Courland Estate Land Development; Charlotteville Village Expansion - Box Drain; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Shivan Road Land Development; Revitalization and Infill Programme, Tobago; Home Completion Programme, Tobago; Beneficiary-Owned Land Programme - New Home Construction, Blenheim Housing Estate Phase II; Roxborough Town Expansion; Revitalization of Milford Court Commercial Plaza; Adventure Phase II; Riseland Housing Development; Development of Land for Airport Relocation; Affordable Housing Project; and Disaster Relief Grant.
Primary Education Primary Schools Programme, Trinidad	30,000	Annual	General Revenue	67,350	67,350	62,200	This vote will be utilised to assist with the provision of repairs to Schools, ECCEC, Primary, Secondary and District Offices; Hosting of the Governance Meetings of the Caribbean Examinations Council (CXC) in Trinidad and Tobago; and Refurbishment/Replacement of Guard Booths to Schools. The request for FY2026, includes approvals given to MTS for execution of works up to September 2025.
Primary Schools Programme, Tobago	20,700	Annual	General Revenues	5,150	5,150		Continuation of works under the following projects and programmes: Teacher Training Programme; Improvement/Refurbishment/Extension to Primary School; Programme for Improvement of Security at Primary Schools; Programme for the Computerization of Primary Schools; Establishment of a School Health Programme; Development of Physical Education and Sports in Primary School; Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools; Certification in Compliance with OSH ACT Programme in Primary School; and Installation of CCTV Security at Primary Schools.
Secondary Education Secondary Schools Programme, Tobago	17,000	Annual	General Revenue	9,400	9,400	9,400	Reconstruction of Scarborough Secondary School; Development of Tobago Community College; Improvement /Refurbishment/ Extension to Secondary Schools; Curriculum Development; Teaching and Learning Strategies, Furniture and Equipment Replacement and Upgrade in Schools; School Construction Programme; Development of Physical Education and Sports in Secondary School; Certification in Compliance with OSH ACT Programme in Secondary School; and Resources for Schools E-Testing.
Skills Development				29,650	29,650		

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$38.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Skills Development Programme	248.869	Annual	General Revenues	28.650	28.650	Acquisition of Capital Equipment for Metal Industries CO. Ltd. National Skills Development Programme; Government Vocational Centre - Construction of New Facilities at Pt. Fortin; Upgrading of Technology Centres (Port of Spain, Pointe a Pierre, Ste Madeleine, Laventille); Establishment of Diego Martin HYPE Centre; Construction of HYPE Administration and O'Meara Centre; Tobago Technology Centre; Establishment of a Skills and Technology Centre in Debe/Penal (MIC); Ste. Madeleine Technology Centre; La Brea Technology Centre; Establishment of a Training Facility in Chaguanas (YTEPP); Metal Industries Company - Training Subsidy; Upgrade of the NESC Skills and Technology Centre Goldsborough; Upgrade of the Pleasantville Technology Centre (MIC); MIC -IT Administrative Centre; St. Bodes Technology Centre; Upgrade of Infrastructure and Equipment at the NESC Drilling Academy; Upgrade of NESC Skills and Technology Centre-Point Lisas; and Upgrading of Facilities (YTEPP Limited).
Skills Development Programme, Tobago	6.500	Annual	General Revenues	1.000	1.000	Works will continue for the Upgrading of Roxborough Trade Centre; and Establishment of Skills Development Centre at Whim.
Social Development Establishment of Social Services Facilities and Facilities for the Socially Displaced	55.800	Annual	General Revenues	22.549	22.549	Princess Elizabeth Home for Handicapped Children - Refurbishment Works; Establishment of Social Displacement Centres; Development Centre for Persons with Challenges; Construction of Houses for Persons with Disabilities; Renovation/Repair of the Regional Assessment Centre, Manalambre and Renovation of Government Buildings in south for use as Shelters (Tyler Lane, Ste. Madeleine, Sibarani Drive and Reform Road, Gasparillo).
Social Services Programme, Tobago	7.550	Annual	General Revenues	3.000	3.000	Establishment of Probation Hostels, Project for the Realization of Achievement (REACH), Programme for Adolescent Mothers, Golden Apple/Adolescents Partnership, Vocation Centre for Persons with Mental Retardation, Implementing Family Remedial Therapy/Thinking, Tobago Rehabilitation Programme, Gender Management System and Gender Mainstreaming Programme and Life Management and Parenting Education Programme.
Social Services Programmes, Trinidad	100.000	2006	General Revenues	0.338	0.338	One-off Grant for Community Residences; and Implementation of Inter-Agency Task Force Recommendations.
Special Education Special Education Programme, Tobago	18.350	Annual	General Revenues	4.100	4.100	Continuation of works on the following projects and programmes: Construction of a School for the Deaf; Programme for Improvement of Security at Secondary Schools; Upgrade of Happy Haven School; Surveillance and Research on Youth at Risk in Schools; School Intervention Strategy; Tobago GIS School Project; Spanish in Primary Schools; and Career Fair Programme.
Special Education Services Programme, Tobago	7.500	Annual	General Revenues	2.400	2.400	Continuation of the Establishment of a Professional Development Institute and Learning Resource Centre; Establishment of an Adult Education Programme Unit; Music in Schools Programme; Implementation of Pan in the Classroom; Tobago Literacy Unit Project; and Positive Behaviour Modification Student Support Services Unit projects.

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP		ESTIMATED TOTAL COST OF PROJECT TT\$ Mn	YEAR OF COMME- NCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn	DETAILS OF ACTIVITY 2026
Special Information Technology Education Programme, Tobago		4.800	Annual	General Revenues	0.300	0.300	Continuation of works for the Establishment of a Management of Information System Unit.
Special Sport, Youth Education Programme, Tobago		2.100	Annual	General Revenues	0.100	0.100	Continuation of Teaching Tobago's Young People to Swim Programme.
Sport and Recreation Construction/Upgrade of Sport and Youth Facilities, Tobago		35.400	Annual	General Revenues	52.400 26.200	52.400 26.200	Works will continue for the following projects and programmes: Montgomery Recreation Ground; Upgrading of Canaan/ Bon Accord Recreation Ground; Construction of Youth Empowerment Centre - Castara; Shaw Park Sporting Complex; Black Rock Hard Court; Plymouth/Bethesda Sport and Recreational Complex; Specialised Youth Service Programme; Mobile Youth Health Centre; Construction of Regional Indoor Centre; Construction of Youth Empowerment Centre; Expansion of Mardon House Youth Development Centre; Establishment of Project Implementation Unit; Northside Regional Recreation Centre (Moriah); Construction of Parks and Recreation Sites; Lighting of Playing Fields; Sports Development Programme; Tablepiece Hard Court; Construction of Pavilions and Sporting Facilities; Construction of Multi-Purpose Centres; Elite Athlete Development Institute; Establishment of Management Information System; Youth Power Programme; Speyside Hard Court; Goodwood Hard Court; Whim Hard Court; Youth Apprenticeship Development Programme and Establishment of Tobago Youth Development Institute.
Construction/Upgrade of Sport and Youth Facilities, Trinidad		250.000	Annual	General Revenues	8.000	8.000	Continuation of the Improvement to Indoor Sporting Arenas.
Development of Recreational Facilities		30.000	Annual	General Revenues	18.200	18.200	Continuation of Developmental works at Recreational Facilities undertaken by the Local Government Authorities; Rehabilitation of Facilities - Botanic Gardens; Development of Queen's Park Savannah and Upgrade of Caroni Bird Sanctuary Visitor Centre.
Tertiary Education Refurbishment of Technical Institutes		14.847	Annual	General Revenues	115.128 4.100	115.128 4.100	Continuation of works for the following projects and programmes: Eastern Caribbean Institute of Agriculture and Forestry-Improvement to Facilities; Refurbishment and Extension to John S. Donaldson Technical Institute; and Upgrade of San Fernando Technical Institute.
Libraries Programme, Trinidad		29.194	Annual	General Revenues	4.607	4.607	Upgrading of public libraries, purchase of books and materials and training of Librarians; and Restoration and Upgrade of the La Brea Public Library.
Libraries Programme, Tobago		21.200	Annual	General Revenues	1.500	1.500	Continuation of upgrade works at Roxborough and Charlotteville Libraries; Development of Library Facilities and Operationalization of the New Scarborough Library.

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2026

APPENDIX II

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMMENCE- MENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Establishment of a National Community College - COSTAATT	74,190	1999	General Revenues	4,500	4,500	The College is proposing to implement the project entitled COSTAATT Campuses Health and Safety Compliance to ensure adherence with national occupational standards and regulations governed by the Occupational Safety and Health Act as well as to support requirements for the process for reaffirmation of institutional accreditation which comes into effect in November 2025. As a higher education institution, the College is required to achieve standards related to suitable physical facilities to ensure a safe and healthy environment for students, employees and visitors. The activities planned for execution are as follows: 1) Fire Extinguishers Procurement & Installation; 2) Emergency Lighting; and 3) Chaguanas Campus HVAC System.
Establishment of the University of Trinidad and Tobago	219,261	2004	General Revenues	7,550	7,550	Continuation of works for UTT's Tobago Campus; UTT Pt. Lisas Campus; Establishment of the Aviation Institute-UTT Camden Campus; and Upgrade of the University of Trinidad and Tobago Campuses projects.
Establishment of a National Accreditation Council	2,400	2004	General Revenues	0,750	0,750	ACTT proposes to implement the National Qualifications Framework of Trinidad and Tobago (NQF-TT) using a research-based approach that will facilitate mass utilisation of the framework by various stakeholders and inform adaptations and refinement of the framework.
Development Works at the University of the West Indies	452,450	Annual	General Revenues	92,121	92,121	Continuation of works on, Renovation of Chemistry C1 Building & Replacement of Fume Hoods; Building of the International Fine Cocoa Innovation Centre; Replacement of HVAC Systems and Associated Works at the UWI Sport and Physical Education Centre (SPEC); and Refurbishment of the Penal/Debe Campus.
<u>Youth Development and Entrepreneurship</u>				1,500	1,500	
Youth Programme, Trinidad	454,000	2003	General Revenues	1,500	1,500	Implementation of the Junior Achievement Initiative 2026-2028- which supports curriculum development, technology integration, and infrastructure improvements, pilot JA Discovery Centres, and stakeholder engagement.
Total for Tranche III				23,48,469	23,48,469	

PUBLIC SECTOR INVESTMENT PROGRAMME - 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	LOAN GRANT DRAWDOWNS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
ECONOMIC INFRASTRUCTURE							
Agriculture							
Agricultural Land Development T5	324,000	2007	General Revenues	43,000	43,000	0,000	Continuation of the rehabilitation of Agricultural Access Roads by PSAEL; and Development of Lands at Caroni and Orange Grove by EMBD.
Fisheries Development Programme, Trinidad T5	310,000	2006	General Revenues	8,000	8,000	0,000	Upgrading works at Fishing Facilities in Trinidad inclusive of Carlisle Bay Fishing Facility, St. Marie Fish Landing Facility, Claxton Bay Fish Landing Facility and Las Cuevas Fish Landing Facility; and Upgrade to the Physical Infrastructure of the Caribbean Fisheries Training and Development Institute.
Culture							
Academy for Performing Arts T5	1105,000	Annual	General Revenues	10,500	10,500	0,000	Continuation of upgrade works at the Academy for Performing Arts.
Construction and Upgrade of Cultural Facilities, Trinidad T5	69,000	Annual	General Revenues	8,000	8,000	0,000	Remedial Works to SAPA; and Construction and Naparima Bowl-Redevelopment Project.
Drainage							
Major Drainage Works, Trinidad T5	248,000	2006	General Revenues	39,117	32,117	7,000	Continuation of works under the National Programme for the Upgrade of Drainage Channels; and Dredging of the Sea-Lots Main Channel and Turning Basin.
Strategic Drainage Measures T5	320,000	2026	GORTT TT \$0.0Mn CAF Loan TT \$7.0Mn	7,000	0,000	7,000	Preparation of designs and commencement of upgrade works on the Arima, St Joseph and Caroni Rivers.
Environment							
Solid Waste Management Programme T5	12,642	2017	General Revenues	2,200	2,200	0,000	Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill at Forbes Park.
Information Technology and Infrastructure							
Digital Government Programme T5	102,000	Annual	General Revenues	10,000	10,000	0,000	Continuation of National e-ID and Interoperability, Government Cloud 1.0 and Modernisation and Implementation of a National Cybersecurity Strategy.
Manufacturing							
Development of Industry T5	112,400	2006	General Revenues	33,714	33,714	0,000	Continuation of works at Moruga Agro-Processing and Light Industrial Park; Upgrading of Factory Road Industrial Park Infrastructure; Upgrading of Industrial Parks Roads and Drainage; Development of Dow Village Industrial Park and Assessment and Engineering Designs for Wastewater Treatment Plants at Four Existing Industrial Parks; Implementation of a Mobile Cellular Tower at Tamana InTech Park, Wallerfield; and HSE Upgrades to the Flagship Complex at Tamana InTech Park.

PUBLIC SECTOR INVESTMENT PROGRAMME - 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	LOAN GRANT DRAWDOWNS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Roads and Bridges				140.458	140.458	0.000	
Road Infrastructure Improvement Programme	2403.816	2006	General Revenues	140.458	140.458	0.000	Dualling of Diego Martin Highway from Victoria Gardens to Acton Court; Port of Spain - East/West Corridor Transportation Project; Extension of the Solomon Hochoy Highway Extension to Point Fortin; San Fernando Waterfront Project; Rehabilitation of Secondary Roads, Minor Roads, Agriculture and Forestry Access Roads; and Pothole Patching, Spot Paving and Sectional Rehabilitation of Critical Roadways.
Sewerage				12.000	12.000	0.000	
Wastewater Network Expansion T5	459.000	2013	General Revenues	12.000	12.000	0.000	Continuation of activities under the refurbishment of Beetham Wastewater Treatment Plant.
Tourism				20.000	20.000	0.000	
Tourism Development Programme T5	400.000	2011	General Revenues	20.000	20.000	0.000	Implementation of the Hilton Trinidad PIP project and Renovation of Magdalena Grand Beach & Golf Resort.
Transport				42.100	42.100	0.000	
Air Transport	912.023	2009	General Revenues	35.000	35.000	0.000	Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport.
Sea Transport	34.980	2007	General Revenues	7.100	7.100	0.000	Major Asset Renewal of the Water Taxi and Fleet of Vessels; Upgrading of Berthing Infrastructure at the Port of Scarborough, Tobago; Construction of the La Brea Dry Dock and Associated Facilities; Development of a Marina in Tobago.
Water Security				107.700	70.700	37.000	
Water Supply Projects T5	90.000	Annual	GORTT - TT\$76.2Mn IDB Loan - TT\$37.0Mn	107.700	70.700	37.000	Continuation of works under the National Water Sector Transformation Programme (NWSPT); Northwest Water Supply Improvement Programme; Trinidad and Tobago Water Sector Development Programme (TTWSDP) TT-L1055; Second Individual Loan Operation for the National Water Sector Evolution Programme-TT1071; Refurbishment Works at Caroni Water Treatment Plant and Moruga Water Development project.
PUBLIC ADMINISTRATION							
Administration				115.195	115.195	0.000	

PUBLIC SECTOR INVESTMENT PROGRAMME - 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ M.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ M.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ M.	LOAN GRANT DRAWDOWNS 2026 TT\$ M.	DETAILS OF ACTIVITY 2026
Construction and Rehabilitation of Public Buildings, Trinidad and Tobago T5	867,982	Annual	General Revenues	115,195	115,195	0,000	Upgrade of the C40 Building at Chaguaramas; Re-Development of Port of Spain General Hospital; Design and Construction of a Pharmaceutical and Non-pharmaceutical Warehouse; Construction of a new state-of-the-art Facility for Forensic Laboratory and Pathology services; Renovation works to the Caribbean Public Health Agency (CARPHA) and Trinidad and Tobago Public Health Laboratory (TPHL) Buildings; Upgrade/Refurbishment and Outfitting of IBIS Building; Construction of Caroni Education District Office; Construction of Office Space and Outfitting of St. George East Education District Office; Relocation of the Ministry of Foreign Affairs- Configuration and Outfitting of New Offices; Refurbishment, Equipping and Institutional Strengthening of the Insect Vector Control Division; Purpose Built National Archives and Records Centre; Construction of Mayaro Library; Upgrade of the Rudrananth Capildeo Learning Resource Centre Phase II; Refurbishment/ Upgrade of the High Commission in Caracas; OPM Spatial Re-allocation Project; Amphitheatre/Botanical Gardens; La Romaine Waterfront Project; Upgrade to the Immigration Detention Centre (Aripo); Outfitting of the Immigration Building at San Fernando and Improvement Works at Municipal Police Training Facility.
Law Enforcement Construction and Upgrade of Police Stations T5	212,000	Annual	General Revenues	70,306	70,306	0,000	Development Works at the Police Academy IDF; Relocation of the TTPS Administration Support Centre (Trinidad House); Establishment of a Mounted and Canine Branch at the Shivan Road Police Station Tobago; Establishment of a State of the Art Police Training Academy, Cumuto; Upgrade of Police Administration Building; Development Works at 151-155 Eastern Main Road Laventille; The Restoration and Refurbishment Works at the Police Museum; and Establishment of Mobile Command Vehicle Units for the TTPS.
Public Safety and Citizen Security				38,300	38,300	0,000	
Construction and Upgrade of Coast Guard Facilities T5	100,000	Annual	General Revenues	3,000	3,000	0,000	Construction of Male and Female Junior Rates' Dormitory; Upgrade of Coast Guard Headquarters Tobago; and Establishment of a Coast Guard Base at the Port of Galeota.

TRANCHE V

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME - 2026

Conversion rates of US\$1 = TT\$6.89 and Euro 1 = TT\$2.46 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ M.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ M.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ M.	LOAN/GRANT DRAWDOWNS 2026 TT\$ M.	DETAILS OF ACTIVITY 2026	
Construction and Upgrade of Prison Facilities T5	829,045	2005	General Revenues	21,600	21,600	0,000	Construction of a Perimeter Fence and Infrastructure Work - Maximum Security Prison; Installation of Perimeter Fence at Golden Grove Prison; Construction of a new Sewer Plant for Prison Training Centre; Upgrade of Carraera Convict Prison; Installation of a Direct Water System; Installation of CCTV System at YTC; Installation of an Alarm System at Remand Yard, Golden Grove; The Construction of a Domestic Water Tank at the Maximum Security Prison; Upgrade of Plumbing of the Women's Prison, Golden Grove; Design and installation of an alarm System at Women's Prison; Upgrade of the Waste Water Treatment Plant at the Maximum Security Prison; and Construction of outer and inner perimeter fences inclusive of perimeter lighting at the eastern Correctional Rehabilitation Centre.	
Construction and Upgrade of Regiment Facilities T5	18,700	Annual	General Revenues	3,700	3,700	0,000	Construction of Dormitories at Camp Signal Hill; Construction of Quartermaster stores at Teteron Barracks; Upgrade of Fuel Station at Teteron Barracks; Refurbishment work to Main Workshop at Camp Cumuto and Continuation of Base Infrastructure for Camp La Romaine.	
Construction of Air Guard Facilities T5	80,000	Annual	General Revenues	1,000	1,000	0,000	Construction of a Car Park Facility and Construction of a Logistic Stores Complex at Ulic Cross Air Station.	
Construction of Fire Stations, Trinidad T5	900,000	Annual	General Revenues	9,000	9,000	0,000	Construction of fire stations at Point Fortin and Arouca; Reconstruction of the Princes Town Fire Station and Improvement Works to Fire Service Buildings.	
SOCIAL INFRASTRUCTURE								
Community Development				111,000	51,000	60,000		
Community Development T5	330,000	2005	GORTT-TT\$40.0Mn IDB Loan-TT\$60.0Mn	80,000	20,000	60,000	Continuation of the projects; Development of Rural Communities; and Urban Upgrading and Revitalization Programme (IDB).	
Construction and Upgrade of Community Facilities, Trinidad T5	526,366	Annual	General Revenues	6,000	6,000	0,000	Continuation of the refurbishment of Community Centres.	
Implementation of Self Help Programmes T5	240,000	Annual	General Revenues	25,000	25,000	0,000	Continuation of infrastructure works in communities aimed at improving roads, bridges, drains and recreational facilities; and financial assistance to vulnerable citizens for repair and upgrade of their homes under the Minor Repairs and Reconstruction Grant and Emergency Repair/Reconstruction Assistance Grant (ERRAG).	
Early Childhood Education				6,000	6,000	0,000		

PUBLIC SECTOR INVESTMENT PROGRAMME - 2026

Conversion rates of US\$1 = TT\$6.80 and Euro 1 = TT\$8.46 were used.

PROJECTS WITH FUNDING FROM BILATERAL AND EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ M.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ M.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ M.	LOAN GRANT DRAWDOWNS 2026 TT\$ M.	DETAILS OF ACTIVITY 2026
Early Childhood Education Programme T5	74,000	Annual	General Revenues	6,000	6,000	0,000	Works will continue on the Improvement/Refurbishment/Extension to ECCE Centres, and Procurement of Furniture and Equipment for ECCE Centres.
<u>Health/HIV AIDS</u> Health Sector Reform Programme T5	280,000	2006	General Revenues	168,000	168,000	0,000	Works will continue on the Physical Investments (Hospitals, District Health Facilities, Health Centres), Redevelopment of the Port of Spain General Hospital projects and operationalisation of the Couva Medical and Multi-Training Facility and the San Fernando General Hospital.
<u>Housing and Shelter</u> Accelerated High Density Housing Programme T5	1600,000	2002	General Revenues	200,000	200,000	0,000	Continuation of the Accelerated Housing Programme.
<u>Primary Education</u> Primary Schools Programme, Trinidad T5	332,000	Annual	General Revenues	96,500	96,500	0,000	Continuation of the following: Emergency Upgrade to Primary Schools; Construction of Temporary Pre-Engineered Classrooms; Improvement/ Refurbishment/ Extensions to Primary Schools; Procurement of Furniture and Equipment for Primary Schools; and Construction of Curepe Presbyterian and Gaines Normal AME.
<u>Secondary Education</u> Secondary Schools Programme, Trinidad	260,000	Annual	General Revenues	82,000	82,000	0,000	Continuation of works on the Emergency Upgrade to Secondary Schools project; Secondary School Construction and Other Infrastructure Works; Procurement of Furniture and Equipment for Secondary Schools; Improvement/ Refurbishment/ Extension to Secondary Schools and Construction of Temporary Pre-engineered Classrooms.
<u>Social Development</u> Establishment of Social Services Facilities and Facilities for the Socially Displaced T5	47,000	Annual	General Revenues	6,000	6,000	0,000	Establishment of a Hostel for Boys at Centeno, Implementation of a Maintenance and Security Building at the National Care Empowerment Centre, Infrastructure upgrades to Reception Centres and Construction of a Sporting Arena for Persons with Disabilities.
<u>Special Education</u> Upgrade of Facilities for Special Education Programmes	5,000	Annual	General Revenues	10,500	10,500	0,000	Development of a school for special education at Pointe-a-Pierre and Repairs and Maintenance of Special Schools.
<u>Sport and Recreation</u>				38,500	38,500	0,000	

TRANCHE V

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME - 2026

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PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2026 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2026 TT\$ Mn.	LOAN GRANT DRAWDOWNS 2026 TT\$ Mn.	DETAILS OF ACTIVITY 2026
Improvements to Recreational, Sport and Youth Facilities, Trinidad T5	159,000	Annual	General Revenues	38,500	38,500	0,000	Continuation of works for the Upgrade and Rehabilitation of Former Caroni Sport Facilities; Upgrade of Multi-purpose Stadium, Development and Upgrading of Recreation Grounds, Parks and Spaces and Queen's Park Savannah UNESCO World Heritage Initiative.
<u>Youth Development and Entrepreneurship</u>				0,600	0,600	0,000	
Youth Programme, Trinidad T5	587,561	Annual	General Revenues	0,600	0,600	0,000	The Civilian Conservation Corps Development- to commence building designs for the establishment of CCC buildings throughout Trinidad and Tobago.
Total for Tranche V				1,403,690	1,299,690	104,000	

APPENDIX III
PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2026
ALLOCATION BY SECTOR

SECTOR AND AREA	Total Allocation	Consolidated Fund	%	Infrastructure Development Fund	%
Economic Infrastructure	1,559.221	1,098.432	40.7	460.789	32.8
Agriculture	124.776	81.776	3.0	43.000	3.1
Communication	15.500	15.500	0.6	0.000	0.0
Culture	28.367	17.867	0.7	10.500	0.7
Drainage	140.917	101.800	3.8	39.117	2.8
Economic Restructuring and Transformation	105.474	105.474	3.9	0.000	0.0
Electricity	25.300	25.300	0.9	0.000	0.0
Energy/Renewable Energy Alternatives	0.482	0.482	0.0	0.000	0.0
Environment	28.172	25.972	1.0	2.200	0.2
Foreign Policy and Trade Relation	10.450	10.450	0.4	0.000	0.0
Industrial Development	2.000	2.000	0.1	0.000	0.0
Information Technology and Digital Infrastructure	400.566	390.566	14.5	10.000	0.7
Manufacturing	44.805	11.091	0.4	33.714	2.4
Roads and Bridges	261.558	121.100	4.5	140.458	10.0
Science, Research and Development	4.200	4.200	0.2	0.000	0.0
Sewerage	12.000	0.000	0.0	12.000	0.9
Tourism	67.808	47.808	1.8	20.000	1.4
Transport	142.300	100.200	3.7	42.100	3.0
Water Security	144.546	36.846	1.4	107.700	7.7
Social Infrastructure	1,712.950	993.850	36.9	719.100	51.2
Capacity Building/Institutional Strengthening	92.521	92.521	3.4	0.000	0.0
Community Development	152.348	41.348	1.5	111.000	7.9
Early Childhood Education	8.000	2.000	0.1	6.000	0.4
Health/HIV AIDS	489.311	321.311	11.9	168.000	12.0
Housing and Shelter	296.000	96.000	3.6	200.000	14.2
Primary Education	163.850	67.350	2.5	96.500	6.9
Secondary Education	91.400	9.400	0.3	82.000	5.8
Skills Development	29.650	29.650	1.1	0.000	0.0
Social Development	28.549	22.549	0.8	6.000	0.4
Special Education	14.600	4.100	0.2	10.500	0.7
Sport and Recreation	90.900	52.400	1.9	38.500	2.7
Tertiary Education	253.721	253.721	9.4	0.000	0.0
Youth Development and Entrepreneurship	2.100	1.500	0.1	0.600	0.0
Public Administration	827.829	604.028	22.4	223.801	15.9
Administration	402.492	287.297	10.7	115.195	8.2
Law Enforcement	192.647	122.341	4.5	70.306	5.0
Public Safety and Citizen Security	230.690	192.390	7.1	38.300	2.7
Regional Development Planning	2.000	2.000	0.1	0.000	0.0
Grand Total	4,100.000	2,696.310	100.0	1,403.690	100.0

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